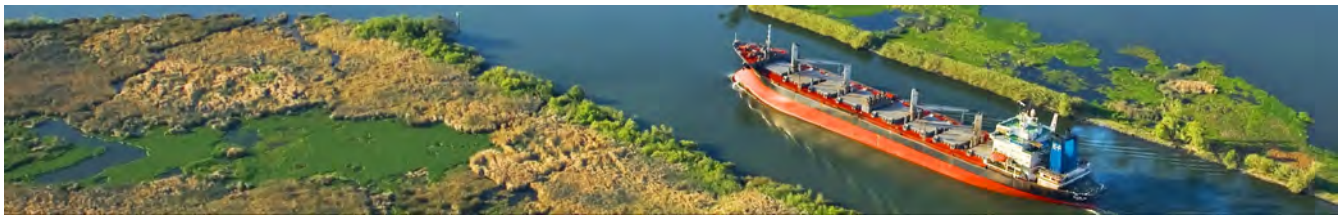
County of San Joaquin
Digital Budget Book



Proposed Version

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INTRODUCTION

Fiscal Year 2024-2025 Proposed Budget

Introduction from Interim County Administrator Sandy Regalo

June 4, 2024

"Alone, we can do so little; together we can do so much."
— Helen Keller

I am pleased to present the 2024-2025 Proposed Budget for San Joaquin County. This year's budget is a testament to our commitment to building a stronger, more resilient, and more connected community. Our focus is twofold: building robust relationships with our cities while at the same time investing in building critical infrastructure that will support our County's growth and prosperity for years to come.

The 2024-2025 Proposed Budget totals $2.8 billion, representing an increase of $48.3 million from the 2023-2024 Adopted Budget. In alignment with our tradition of prudent . scal management, this budget is structurally-balanced and strategically allocates resources to key priority areas. We have taken deliberate steps to ensure our investments are sustainable and we maintain healthy reserve levels to safeguard against economic uncertainties in the future.
I am delighted to present several key areas that our County is actively focusing on:

- Capital Projects
- Registrar of Voters and Primary Election
- Homelessness
- San Joaquin General Hospital
- American Rescue Plan Act Funds
- Property Tax Sharing
- Board Strategic Priorities / SMART Goals

Capital Projects

It is an exciting time in the County with several capital projects completed in 2023-2024 and/or scheduled to be built in 2024-2025. During 2023-2024, 27 projects have been completed, totaling approximately $21.6 million. Projects included the Behavioral Health Services Adult Residential Treatment Modular Campus, Back-up Generator, and 24-Hour Restroom Remodel; the Sheriff's Office Jail Digital HVAC Controls Replacement; and the Honor Farm Distribution Center Warehouse Roof Replacement, among others.
For 2024-2025, 34 projects are proposed, totaling approximately $81.3 million in new construction and existing facility renovations. New construction totaling $59.1 million includes some of the following highlights:

- 6 South El Dorado Street Renovations (Former InShape Building) – To fund the remaining construction costs including the completion of tenant improvements to all floors, landscaping, and site improvements.
- Dorothy J. Heisler Detention and Program Facility (SB 1022) – To fund the construction of a new medium security housing and program facility to replace the existing Honor Farm barracks.
- Emergency Medical Services Warehouse – To fund design, engineering, and construction costs associated with a pre-engineered metal facility for departmental emergency services requirements.
- Hazelton Complex Facility Requirements – To fund design, engineering, and construction costs associated with a replacement facility for the Community Development, Environmental Health, and Public Works Departments.
- Morgue/Medical Examiner Facility Replacement – To fund construction costs associated with a new Morgue/Medical Examiner facility.
- Old Court House Demolition – To fund design, engineering, and demolition costs associated with the demolition of the existing facility located at 222 E. Weber Avenue.
- New Registrar of Voters Facility – To fund design and engineering costs associated with a new facility for the Registrar of Voters.
- Sheriff's Office Classroom Building/Evidence Building/Training Facilities – To fund design, engineering, and construction costs associated with pre-engineered metal facilities for various departmental objectives.
- Solid Waste Transfer Station Replacement – To fund design, engineering, and construction costs associated with a replacement facility for the Lovelace Transfer Station for the Public Works Department.

We look forward to the continued growth and development these projects will bring to our County and to enhancing the quality of services provided for all of our residents.

Registrar of Voters (ROV) and Elections

During this past year, our County conducted the Presidential Primary Election. The Presidential Primary Election featured partisan presidential races by party and all-party central committee contests. In 2024-2025, the ROV will focus on the preparation, planning, and execution of the November 2024 Presidential General Election. This election will include President and Vice President contests, runoff contests for all top nominees from the March 2024 Presidential Primary Election, and several other local city, school, and special district contests. The Department has committed additional resources to promote its Adopt-a-Poll Program, a new offering intended to encourage organizations or groups of citizens to staff a polling location on election day.

The ROV will continue to work with ISD and the Secretary of State's Office to enhance and improve the County's elections system to ensure its data network remains secure. The ROV will also continue to collaborate with the Board of Supervisors to assess all recommendations from the Election Advisory Committee (EAC).

Several improvements to its election security practices have been made in 2023-2024:

- Designating a Department Information Security Officer (DISO) to oversee information security practices within the ROV's Office.
- Installing new permanent vote-by-mail drop boxes throughout the County with anti-tamper designs and other security features.
- Creating and implementing new digitized and filmed chain of custody procedures for ballot retrieval from vote-by-mail drop boxes.
- Remodeling a portion of the ROV office to make it easier for election observers to watch ballot processing.

Homelessness

The Board has prioritized homelessness as one of their key priorities. Many projects and programs in recent years have been aimed at assisting homeless populations and preventing further homelessness. Board approved projects will continue in 2024-2025 to address the needs of the unsheltered population in our County, highlighting the ongoing collaborative regional efforts with our cities to address homelessness Countywide.

Under the Board's leadership, the CAO will work to support Probation's new San Joaquin Community Assessment, Response and Engagement Services (SJ CARES) program, which is a Countywide multidisciplinary team approach to address homelessness Countywide.

San Joaquin General Hospital (SJGH) Management Services Agreement (MSA)

Beginning July 1, 2022, the County entered into a Management Services Agreement (MSA) with Dignity Health (a division of CommonSpirit Health) to leverage the expertise and resources of Dignity Health to enhance the clinical and financial operations of SJGH (B-22-233). The management team has been implementing clinical, operational, and fiscal best practices, and streamlining functions to optimize efficiency and effectiveness. On October 24, 2023, the Board approved an extension of the original 18-month agreement through June 30, 2025 (B-23-557).

Under the new Chief Executive Officer that was appointed as part of the MSA, successes to-date include quality of care improvements, including an upgrade in the Leapfrog Hospital Survey rating from F to C, overall declines in hospital acquired infections, and implementation of an automated quality reporting system. Financial improvements include multiple initiatives to lift revenue through clinical documentation improvement, changes in revenue cycle management, and increased cash collections; and cost reductions achieved through leveraging CommonSpirit group purchasing power, reassessment of outside contracts, and reduced reliance on supplemental staffing.

American Rescue Plan Act (ARPA) Funds Deployment

The County continues to deploy the ARPA funds received to offset the economic effects of COVID-19. These funds totaled $148 million and were received in two tranches the past two fiscal years. Our goal has been to get these funds into our community as judiciously and quickly as possible.

ARPA funded projects in our organization include transitional and supportive housing, the expansion of behavioral health workforce in the County, improvements to veterans' facilities, mitigation of illegal dumping, enhancements to small business programs, improvements for public safety services, and numerous projects within County departments and fire agencies which benefit our County and constituents.

These spending priorities were developed in the previous fiscal year based on a recovery plan, constituent survey, Board feedback, and County business groups. All funding must be committed by December 2024 and fully spent by December 2026, in accordance with Federal deadlines. As of March 31, 2024, all ARPA funds were obligated. We have already seen a significant impact some projects have made for our County residents and look forward to seeing the improvement these funds will provide in our communities as projects are completed.

Property Tax Sharing Agreements with Cities

San Joaquin County is a diverse community with each city contributing uniquely to the overall fabric of our region. Recognizing the importance of collaboration, this budget underscores our commitment to strengthening our partnerships with all cities in the County. In November 2022, City of Manteca (City) staff made a formal request to meet and explore amending the current property tax sharing agreement between the County and the City. These agreements are designed to be structured so the County and a city receive an appropriate property tax share when an annexation occurs. After extensive analysis and negotiations, we were able to come to an agreement in February 2024 that will more equitably distribute property tax revenues between the City and County based on service responsibility, reducing added burdens on new residents and businesses, while mutually benefitting the City and County by stimulating development and strengthening the regional economy.

Our County appreciates the robust discussions with city staff, and it is a privilege to work with such outstanding colleagues in our community.

Board Strategic Priorities and SMART (Specific, Measurable, Achievable, Relevant, Time-Bound) Goals

In 2024-2025, first and second-year accomplishments of SMART goals have been included in the Proposed Budget. These SMART goals have been developed from the Board's Three-Year Strategic Priorities set forth in May 2022 for the period of 2022-2023 through 2024-2025. These SMART goals create accountability for all of our department leaders to attain the objectives which support our overall organizational strategy.

In early fall, Board Members, department heads, and the County Administrator's Office will hold a strategic planning session to develop new Board Strategic Priorities for the next three fiscal years.

"Coming together is a beginning, staying together is progress, and working together is a success."
— Henry Ford

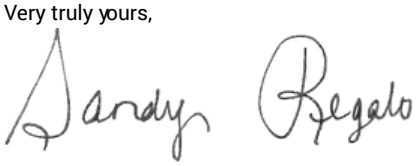
Appreciation

The County successfully implemented a new budget system for the development of the 2024-2025 budget process. The CAO greatly appreciates the expertise and guidance of its Project Consultant, Mr. Steve Leckey. Mr. Leckey was instrumental in the success of the project.

Our Office has received excellent cooperation and is appreciative of the support and assistance from department heads and their staff. A special thank you to Human Resources for their analysis and insight in reviewing position requests.

The CAO team should be commended for their hard work and the long hours contributed to the preparation of this document. I truly appreciate the team's professional and thorough evaluation of the budget material, and their commitment to presenting the Board with a sound budget that supports the Board's Strategic Priorities and remains focused on the long-term sustainability of the County government structure.

Very truly yours,



Population Overview

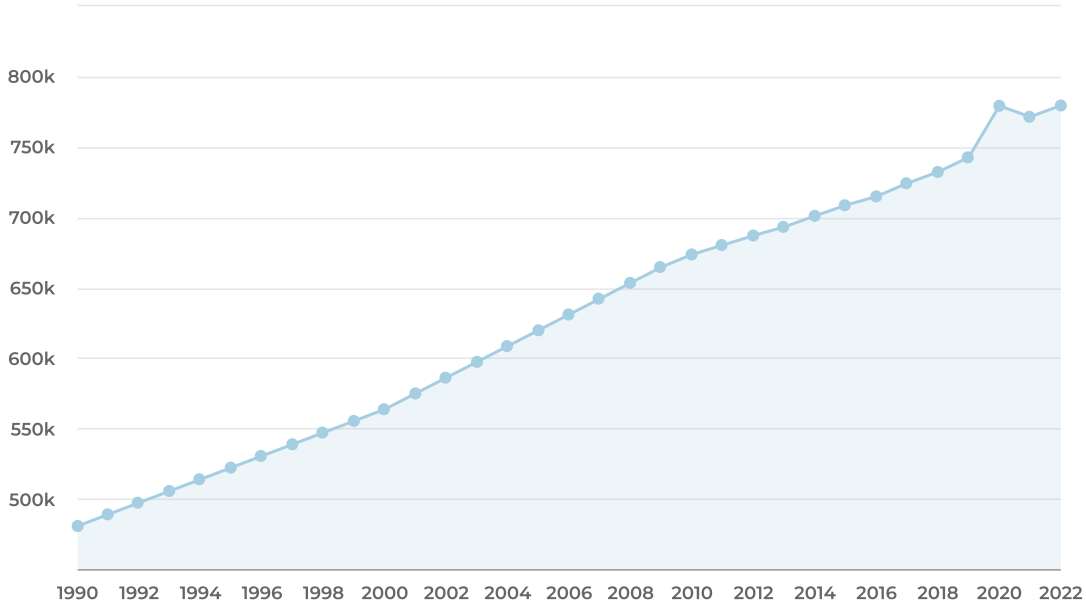
TOTAL POPULATION

779,445

▲ 1%
vs. 2021

GROWTH RANK

7 out of **62**
Counties in California



** Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*

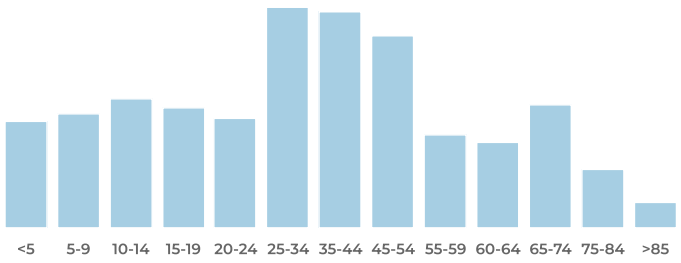
DAYTIME POPULATION

747,711

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

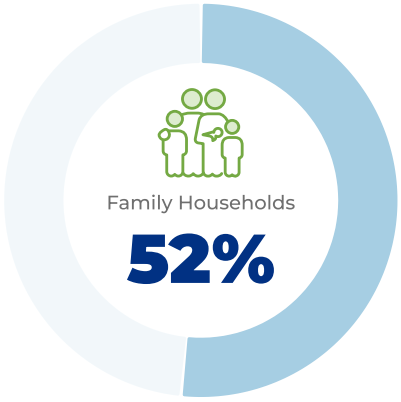
** Data Source: American Community Survey 5-year estimates*

Household Analysis

TOTAL HOUSEHOLDS

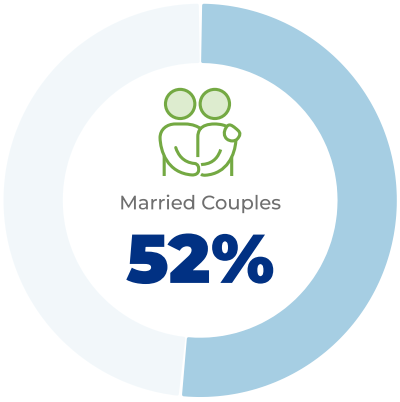
237,423

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



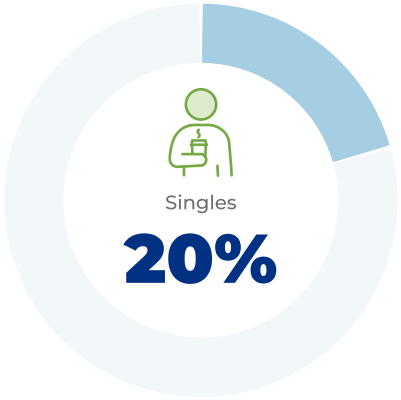
▲ 5%

higher than state average



▲ 4%

higher than state average



▼ 15%

lower than state average

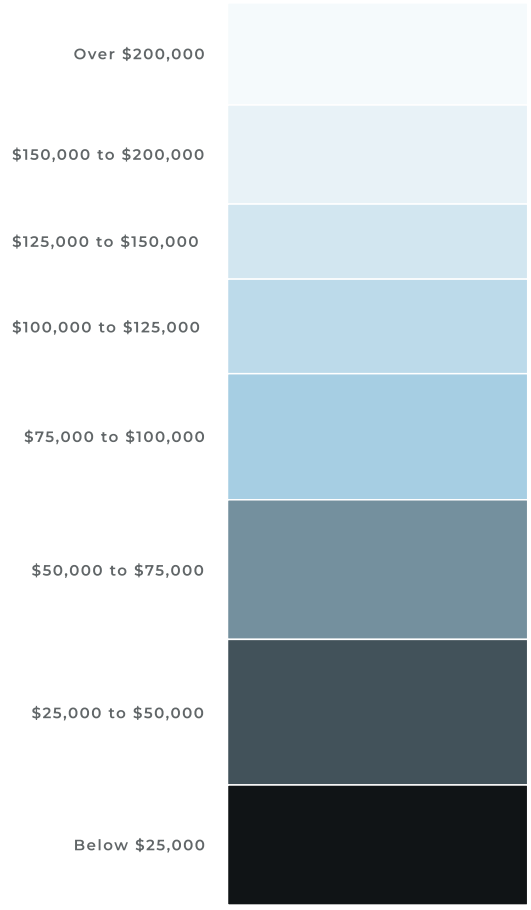
▼ 12%

lower than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



HOUSEHOLD INCOME

Above $200,000

11%

▼ 37%
lower than state average

Median Income

$82,837

▼ 10%
lower than state average

Below $25,000

13%

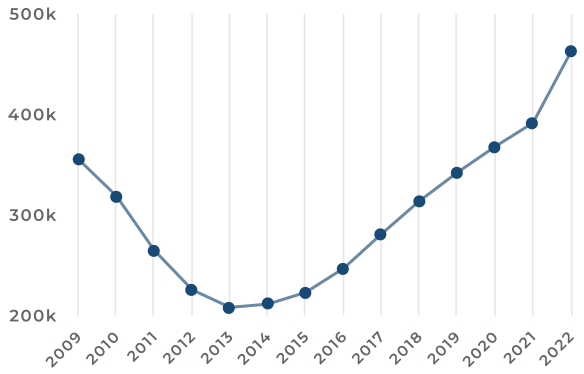
▲ 1%
higher than state average

** Data Source: American Community Survey 5-year estimates*

Housing Overview

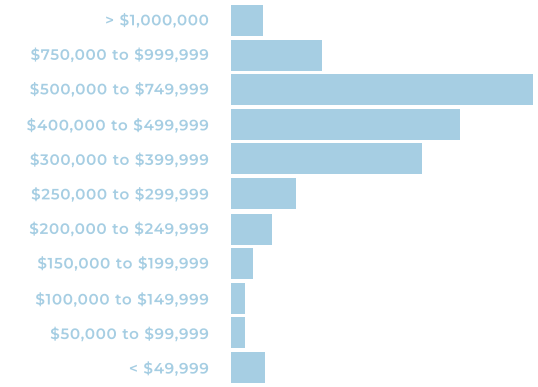
2022 MEDIAN HOME VALUE

$462,000



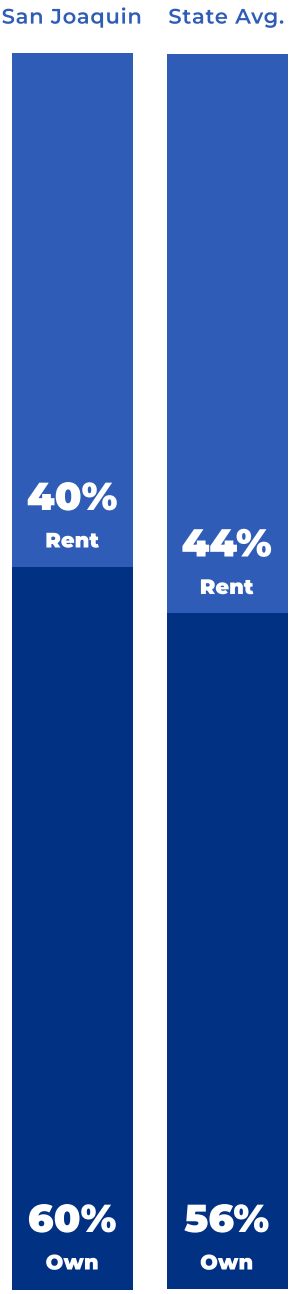
** Data Source: 2022 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME VALUE DISTRIBUTION



** Data Source: 2022 US Census Bureau (http://www.census.gov/data/developers/data-sets.html), American Community Survey. Home value data includes all types of owner-occupied housing.*

HOME OWNERS VS RENTERS

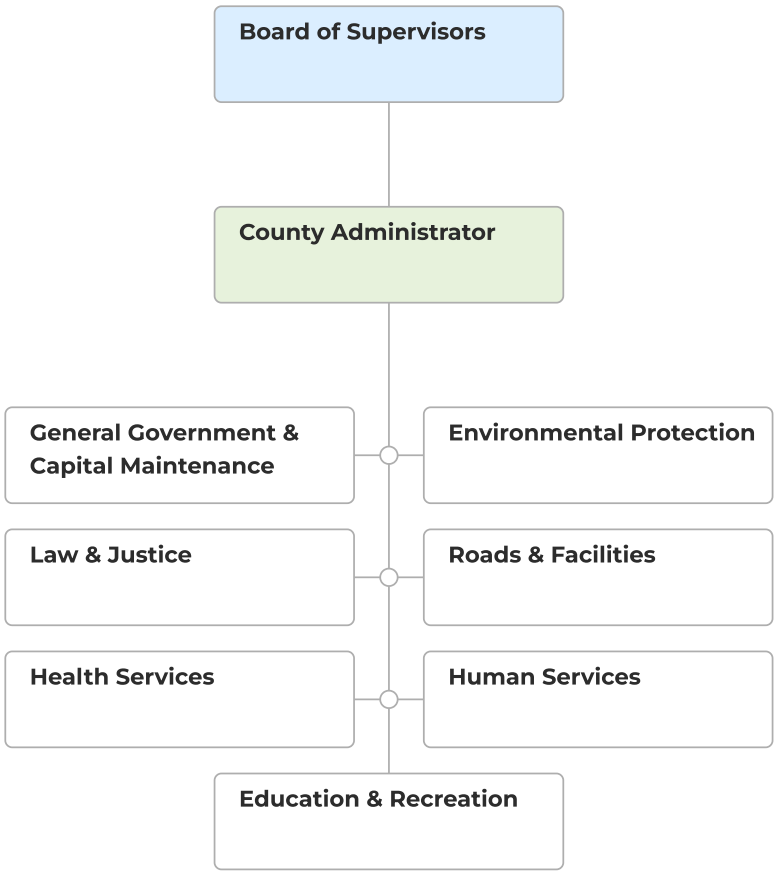


** Data Source: 2022 US Census Bureau (http://www.census.gov/data/developers/data-sets.html) American Community Survey. Home value data includes all types of owner-occupied housing.*

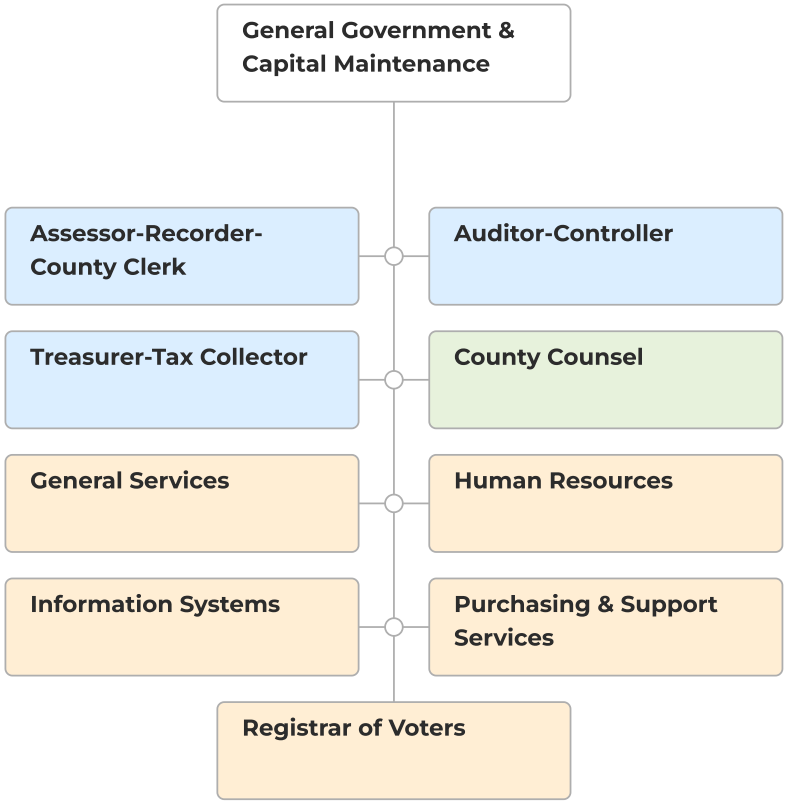
County of San Joaquin Functional Organizational Chart

Key

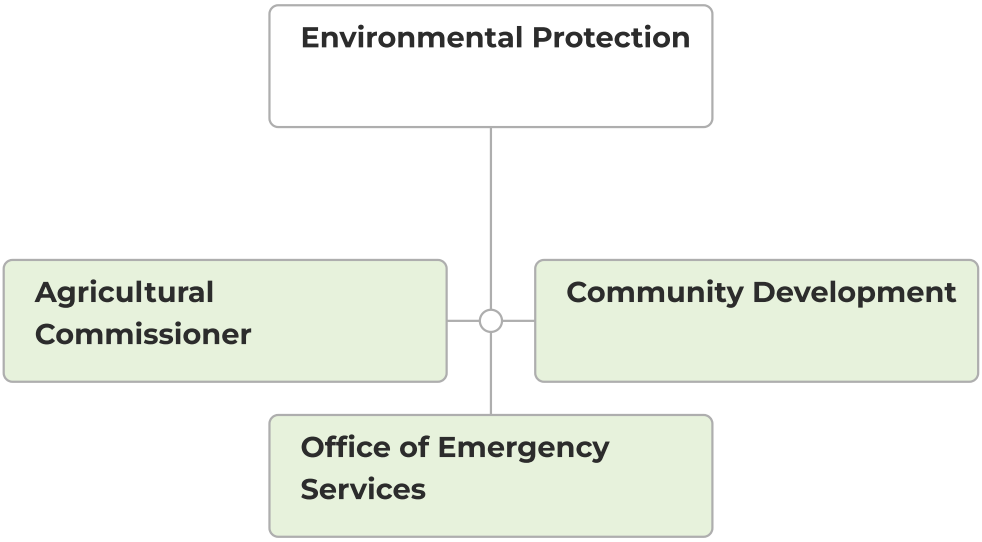
Elected Officials
Department Heads Appointed by the Board of Supervisors
Department Heads Appointed by the County Administrator
Department Heads Appointed by a Non-County Governmental Entity



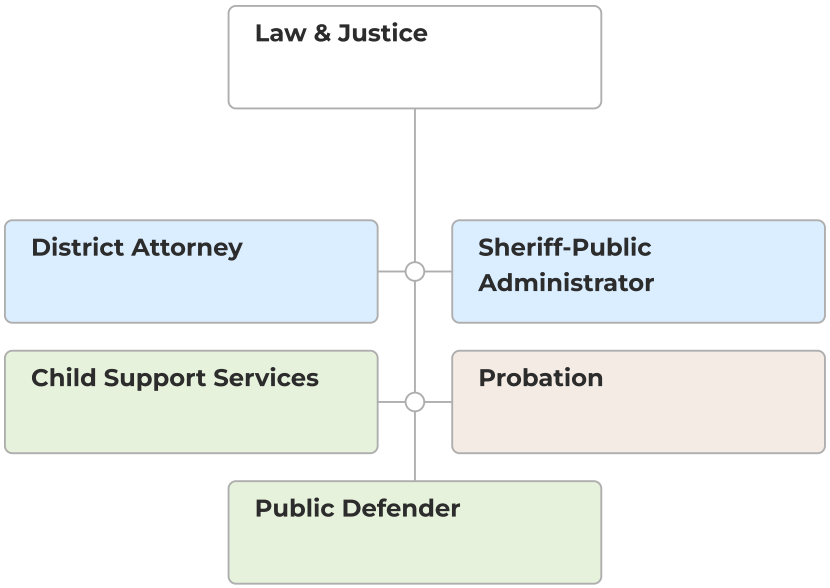
General Government & Capital Maintenance Functional Area



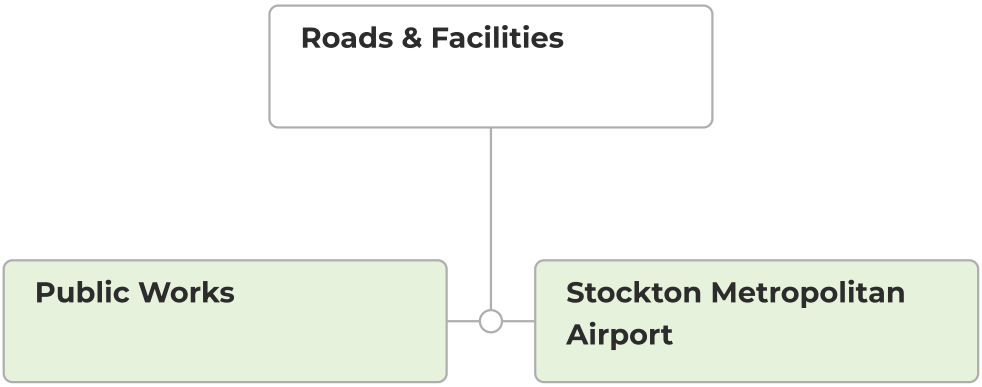
Environmental Protection Functional Area



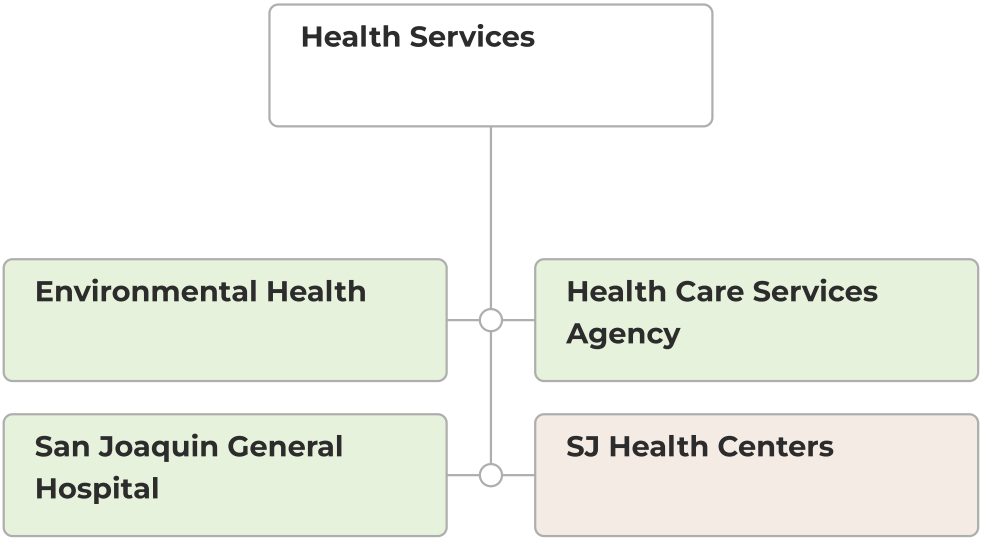
Law & Justice Functional Area



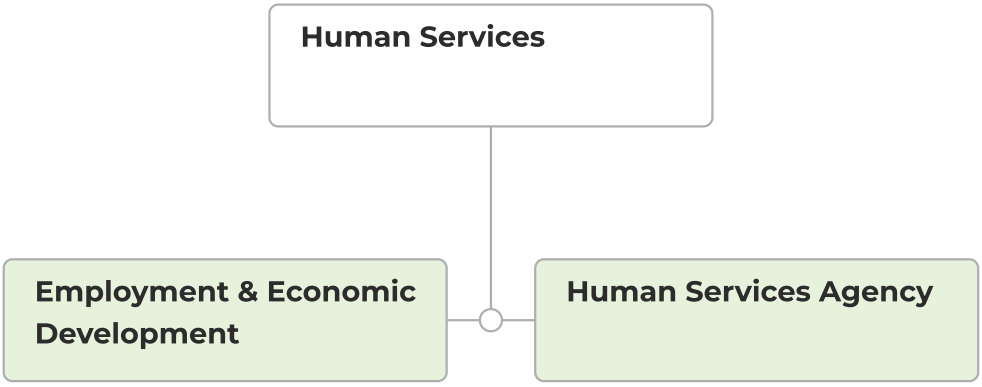
Roads & Facilities Functional Area



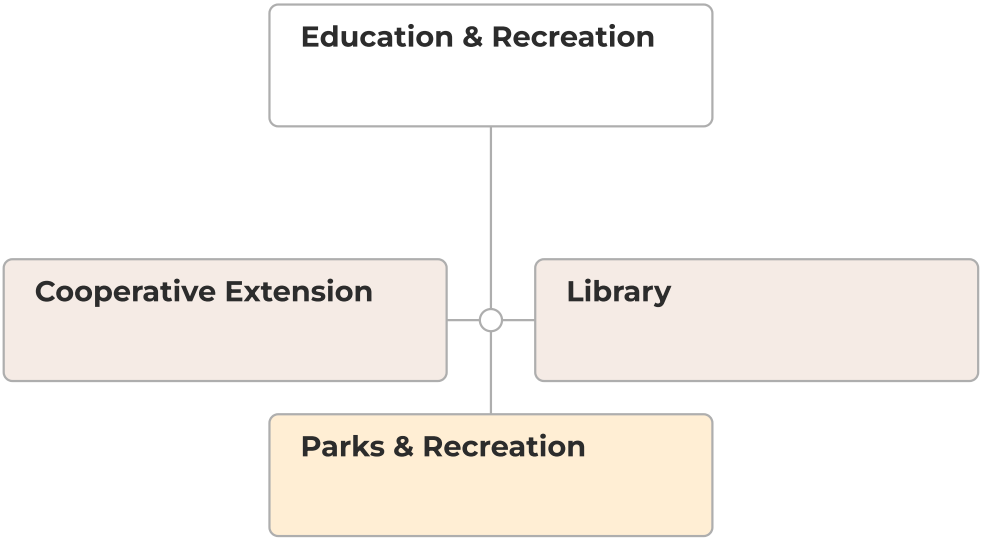
Health Services Functional Area



Human Services Functional Area



Education & Recreation Functional Area



Fund Structure

Overview of Fund Types

Fund: a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Governmental Funds

Governmental Funds are generally used to account for tax-supported activities; they account for the majority of funds, except for those categorized as proprietary or fiduciary funds. Types of Governmental Funds include:

- **General Fund** – is used to account for the general operations of government and any activity not accounted for in another fund.
- **Special Revenue Funds** – are used to account for resources legally designated for specific purposes and separately reported.
- **Debt Service Funds** – are used to account for resources dedicated to pay principal and interest on general obligation debt.
- **Capital Project Funds** – are used to account for resources dedicated to acquiring or constructing major capital facilities.

Proprietary Funds

Proprietary Funds are used by governmental activities that operate in a manner similar to that of private sector businesses in that they charge fees for services. Proprietary Funds rely on the full accrual basis of accounting where revenues are recognized when earned and expenditures are recorded when incurred. Types of Proprietary Funds include:

- **Enterprise Funds** – are used to account for operations that are financed and operated similarly to private business enterprises (e.g., Solid Waste, San Joaquin General Hospital, and the Stockton Metropolitan Airport). The governmental body intends that the costs of providing goods and services to the general public on a continuing basis befinanced or recovered primarily through user charges.
- **Internal Service Funds** – are used to account for the financing of goods or services provided by one department to other departments of the County or other governmental units on a cost reimbursement basis. The County maintains Internal Service Funds to account for Human Resources Self-Insurance Programs, the Information Systems Division, Fleet Services, and the operating mechanisms for the Purchasing and Support Services Department's, procurement card, office supplies, copy machine, security alarms, and bottled water programs.

Fiduciary Funds

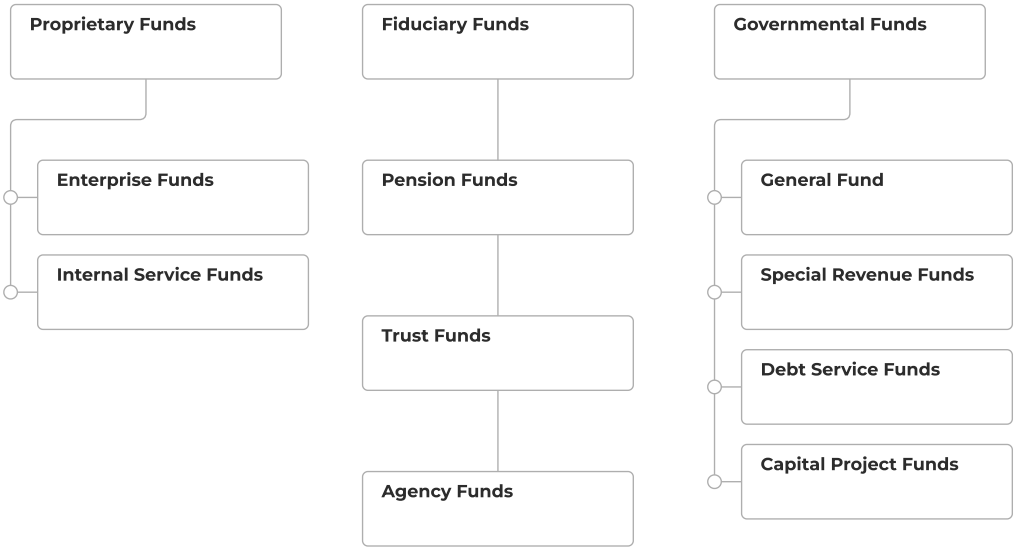
Fiduciary Funds are funds used to account for assets held by the County in a trust of agency capacity for others. These funds include Pension (and Other Post-Employment Benefits) Trust Funds, Investment Trust Funds, Private-Purpose Trust Funds, Agency Funds, Public Administration, and Conservatorship (used to account for resources held by the County in a purely custodial capacity). These resources cannot be used by the County to support its own programs and, therefore, are not reflected in the budget.

Component Units

Component Units are legally separate organizations for which the Board of Supervisors is financially accountable or other organizations whose nature and significant relationship with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete. Component units are either blended or discretely presented. Blended component units include Special Districts governed by the Board of Supervisors, the San Joaquin County Public Facilities Financing Corporation, the In-Home Supportive Services Public Authority, and the San Joaquin County Economic Development Association. Discretely presented component units include the First 5 San Joaquin County Children and Families Commission, and the Health Plan of San Joaquin.

Major Funds

Major Funds are funds whose revenues, expenditures, assets or liabilities are at least 10 percent of the totals for all governmental or enterprise funds and at least 5 percent of the combined amount for all governmental and enterprise funds. The Major Funds for San Joaquin County include the County General Fund, the Mental Health Fund, the American Rescue Act Plan Fund, the County Capital Outlay Fund, the San Joaquin General Hospital Fund, and the Solid Waste Fund.


Proprietary Funds
Enterprise Funds
Internal Service Funds
Fiduciary Funds
Pension Funds
Trust Funds
Agency Funds
Governmental Funds
General Fund
Special Revenue Funds
Debt Service Funds
Capital Project Funds

Funds Subject to Appropriation

Fund	Fund Short Name
10001	General
10011	Contingency
10013	Unfunded Pension Reserve
10014	Economic Development Reserve
10015	Approved Labor Agrmnts Reserve
20002	Road
20005	Fish And Game
20007	Mental Health
20008	Workforce Investment Act
20013	Road District No 1
20014	Road District No 2
20015	Road District No 3
20016	Road District No 4
20017	Road District No 5
20018	Library
20024	Justice Assistant Grant-JAG
20034	DA Narc Enforcement
20035	Sheriff Narc Enforcement
20037	Recorders Modernization
20038	Child Support Services
20039	Community Infrastructure
20041	Children And Families
20046	Whole Person Care
20048	Airport East Project
20051	Local Comm Corrections-AB118
20052	Juvenile Supp Law Enf-AB109
20053	Juvenile Justice-AB109
21101	SJC Flood Control & Wtr Consv District
21113	SJC Flood Control-Zone 9
21114	SJC Flood Control-Zone 10
21116	SJAFCA Assessment District 96-1
21121	PW DWR FMAP GRANT
21168	SJCFC-Water Inv Zone 2
21192	SJC Flood Control-Construction
21201	Mokelumne River Water & Pwr Auth
21501	San Joaquin Water No 2

22001	Ash Street
22002	Boggs Tract
22003	Burkett Garden Acres
22004	Burkett Gardens
22005	Eastview Lighting
22006	Elkhorn Lighting
22007	Farmington
22008	Linden
22009	Lockeford
22010	Mariposa Heights
22011	Mission Village
22012	Morada Estates
22013	Morada Manor
22014	North Oaks Lighting
22015	North Wilson Way Lighting
22016	Northeast Stockton
22017	Oro Street
22018	Plymouth Village
22019	Rancho Village
22021	Shasta Avenue
22022	Shippee-French Camp
22023	Silva Gardens
22024	South French Camp
22025	Southwest Stockton
22026	Stockton No 5
22027	Tuxedo-Country Club
22028	Victor Lighting
22029	West Lane
22030	Woodbridge Lighting
22031	West Stockton
22101	Acampo
22201	Almond Park
22295	Ashley Drainage
22401	Bear Creek Terrace
22501	Bowling Green Estates
22601	Country Club Vista
22701	Colonial Heights
22801	Corral Hollow
23001	Elkhorn Estates

23101	Gayla Manor
23201	Lambert Village
23401	Lincoln Vill Lws Maintenance
23501	Lockeford Light & Drain Maint
23601	Maurland Manor
23701	Mokelumne Acres
23801	Morada Acres
23901	Morada Estates
24001	Morada Manor
24201	Pacific Gardens
24301	Rancho San Joaquin
24401	Raymus Village
24501	Riviera Cliffs
24601	Shaded Terrace
24661	Shaded Terrace-Debt
24701	Spring Creek Estates
24801	Summer Home Estates
24901	Sunnyside Lighting Estates
25001	Walnut Acres
25101	Wilkinson Manor
25131	Wilkinson Manor-Zone A
30101	CSA 1 Boggs Tract Park
30201	CSA 2 Madison Park
30301	CSA 3 Garden Acres & Eastside Parks
30331	CSA 3 Zn A Tallahatchey Terrace
30401	CSA 4 Lathrop (Dos Reis) Park
30501	CSA 5 Raymus Village Park
30601	CSA 56 Peters
30801	CSA 8 Taft Park
31101	CSA 11 Larch Clover Park
31201	CSA 12 Thornton
31261	CSA 12 Debt Service
31401	CSA 14 Victor
31501	CSA 15 Waterloo 99
31601	CSA 16 Par Country Estates
31701	CSA 17 Cherokee Industrial Park
31801	CSA 18 Fairway Estates
32101	CSA 21 Oak Creek
32301	CSA 23 Granada Glen

32401	CSA 24 Moznett Estates
32501	CSA 25 Capewood
32901	CSA 29 Forest Lake
33001	CSA 30 Manteca Ind Park
33101	CSA 31 Flag City
33131	CSA 31 Zn W Flag City Nitrate Treatment
33501	CSA 35 Los Ranchos
33597	CSA 35 Los Ranchos Water Fund
33601	CSA 36 Lloyd Lane
33631	CSA 36 Zn A Lloyd Lane
33632	CSA 36 Zn B Lloyd Lane
33701	CSA 37 Marty Court
34101	CSA 41 Eaglecrest
34114	CSA 41 Zn N Tierra Del Sol
34131	CSA 41 Zn C Solari Ranch
34201	CSA 42 Blatt Estates
34301	CSA 43 Clements
34331	CSA 43 Zn D Clements Oakridge Est
34401	CSA 44 Fair Oaks-Apricot Acres
34431	CSA 44 Zn E Castello Estates
34441	CSA 44 Zn G Linne Estates
34501	CSA 45 Lockeford Bluffs
34601	CSA 46 Morada North
34631	CSA 46 Zn L Heather Moore Estates
34701	CSA 47 Hempstead Court
34801	CSA 48 Woodbridge Community Park
34831	CSA 48 Zn K Woodbridge Main St
34901	CSA 49 Zn L Rural Intersection Ltg
34931	CSA 49 Zn L-1 Rural Intersection Ltg
35001	CSA 50 Patterson Pass Business Park
35101	CSA 51 Acampo Village
35201	CSA 52 Blossom Court
35301	CSA 53 Household Hazardous Waste
35401	CSA 54 NPDES
35501	CSA 55 Shaylynn Estates
35531	CSA 55 Zn C Stonegate Estates
37004	Capital Outlay
37005	Energy-Related Capital Outlay
38019	Motor Pool

38024	Information Systems ISF
38025	Office Automation ISF
38026	Central Telephone ISF
38027	Radio Communication ISF
38040	Purchasing Service ISF
38925	County Self-Insurance-Health
38926	County Self-Insurance-Dental
38948	County Self-Insurance-Med Mal
38949	County Self-Insurance-Casualty
38950	Co Self-Insurance-Workers Comp
38951	Co Self-Insurance-Unemployment
39021	Solid Waste Enterprise Fund
39022	Hospital Enterprise Fund
39023	Airport Enterprise Fund
39312	CSA 31 Sewer Enterprise Fund

Basis of Budgeting

The term "basis of accounting" refers to the timing of recognition of assets, liabilities, revenues and expenditures. The basis of accounting used for financial reporting in accordance with generally accepting accounting principles (GAAP) is not necessarily the same as used in preparing the budget ("basis of budgeting"). Some of the differences include:

- Under GAAP, revenues are recognized as soon as they are both "measurable" and "available," but revenue under the basis of budgeting may not be recognized until the amounts are received in cash.
- Encumbrances are treated as expenditures in the budget but not under GAAP.
- Budgeted revenues and expenditures may include items classified as "other financing sources" and "other financing uses" under GAAP.
- The receipt of long-term debt proceeds, capital outlays and debt service payments on principal are reported in the budget, but under GAAP for proprietary funds, these are not reported under operations and instead are recorded as allocations for depreciation and amortization expense.
- Under the GAAP basis of accounting, changes in the fair value of investments are treated as adjustments to revenue, which is not the case under the budgetary basis of accounting.

The County uses an encumbrance system as an extension of normal budgetary accounting for the general, special revenue, and certain debt service and capital project funds to assist in controlling expenditures. Under this system, purchase orders and commitments for the expenditure of monies are recorded in order to reserve that portion of applicable appropriations. Encumbrances outstanding at year-end are recorded as obligated fund balance since they do not constitute expenditures or liabilities, and are re-established, along with their encumbered appropriations as part of the following year's budget. Any appropriations remaining in the departments at the end of the fiscal year automatically lapse and are transferred to fund balance. The year-end fund balance, along with projected revenues, becomes available for appropriation the following year.

The Adopted Budget approved by the Board of Supervisors for the General Fund includes budgeted expenditures and reimbursements for amounts disbursed to or received from other County funds. Revenues received from other County funds for reimbursement of services are generally budgeted in Interfund Revenues, such as facilities maintenance. Transfers to and from other County funds to provide reimbursements of costs are generally budgeted in Charges for Services, Miscellaneous Revenue and Expenditure Transfers.

The budget for governmental funds, such as the General Fund, may include a sub-object level known as 'intrafund transfers' in the charges to appropriations. This sub-object level is an accounting mechanism used by the County to show reimbursements between operations within the same fund. An example of an intrafund transfer would be a General Fund department, such as the Sheriff's Office, reimbursing another General Fund department, such as the Facilities; this would represent a transfer between General Fund budget units for services performed.

Budgets are adopted on cash basis. Accounting policies used in preparation of the County's audited financial statements conform to generally accepted accounting principles applicable to counties. The County's governmental funds use the modified accrual basis of accounting. This system recognizes revenues when they become available and measurable. Expenditures, with the exception of unmatured interest on general long-term debt, are recognized when the fund liability is incurred. Proprietary funds use the accrual basis of accounting, whereby revenues are recognized when they are earned and become measurable, while expenses are recognized when they are incurred.

Financial Policies

Debt Management Guidelines and Procedures

On July 25, 2017, the Board of Supervisors approved the Debt Management Guidelines and Procedures (DMGP) for San Joaquin County setting forth the guidelines and restrictions that will affect the amount and type of debt issued, elements of the issuance process, and how the debt will be managed by San Joaquin County (B-17-465). The complete agenda item including the full Debt Management Guidelines and Procedures may be accessed for review in the meeting agenda archives.

The DMGP includes the following sections.

I. Objectives of the DMPG
   a. Address long-term capital costs with short-and long-term cash management strategies
   b. Provide guidelines that minimize the County's debt service and issuance costs
   c. Provide for highest practical credit rating
   d. Maintain full and complete disclosure and reporting for all County debt

II. San Joaquin Public Facilities Financing Corporation (PFFC)
   a. Debt proposals are communicated and reviewed and approved by PFFC, before going to the Board of Supervisors
   b. PFFC Board members and titles are provided
   c. Purpose of the PFFC and meeting information

III. Authority and Responsibility
   a. County Administrator with approval from Board of Supervisors will coordinate the issuance of long-term debt
   b. Size and debt structure
   c. Repayment sources, credit ratings
   d. Working with financial consultants

IV. Credit Issuance Guidelines
   a. County will issue debt at levels consistent with creditworthiness objectives
   b. Use an objective analytical approval to determine if it can afford to assume new debt
   c. Will consider affordability values as well as credit rating agency guidelines

V. Capital Planning and Financing System for Long Term Debt
   a. Planning process will prioritize projects and identify funding needs
   b. Coordination of capital planning and debt management will ensure that the County achieves maximum benefit from the available Capital funds
   c. Coordinated program will be referred to as the County Master Plan Update

VI. Types and Purposes of Debt
   a. County may issue debt for new money or refunding purposes
   b. Types of financial instruments available with discussion of each

VII. Method of Issuance and Sale
   a. Public offerings are executed through a negotiated or competitive sale
   b. Private placement is another option

VIII. Selection of Financial Consultants and Service Providers
   a. Key recommendations made by the County Administrator in consultation with the PFFC in the selection of the initial members of the debt financing team and input from the Treasurer-Tax Collector and Auditor-Controller
   b. Members include, bond counsel and/or disclosure counsel, municipal advisor, and/or disclosure counsel

IX. Terms and Structure of County Long-Term Debt
   a. County seeks to have the highest possible credit rating for all categories of short and long-term debt obligations
   b. All proposals for debt will be analyzed for its impact on the County's credit rating

X. Investment of Bond Proceeds
   a. Proceeds from sale of bonds will be invested for the intended project
   b. Investments will be carefully placed to obtain the highest level of safety
   c. Bond proceeds will be invested at fair market value by the County Treasurer in a manner to minimize potential negative arbitrage over the life of the debt issue

XI. Refunding Long-Term Debt
    a. County may issue current or advance refunding bonds with advantageous and present value savings equals or exceeds 3%
    b. Financial advantages of refunding outweigh the risk of reissuing bonds
    c. In no event will the maturity date of the refunding issue exceed the original maturity date of the refunded debt

XII. Financial Disclosure and Monitoring and Recordkeeping
    a. To assure clear, comprehensive, and accurate financial information, the County is committed to meeting secondary disclosure requirements on a timely and comprehensive basis
    b. Complete and accurate disclosures support the status of bonds issued by the County and provide transparency regarding the County finances and operations

XIII. Ethics and Conflict of Interest
    a. Officers and employees of the County involved in debt issuance will not engage in any personal business activities that might impair ability to make impartial decision

Reserve for Contingencies

On October 5, 2010, the Board of Supervisors adopted the Use Guidelines and Policies for the Reserve for Contingencies (R-10-525) in an effort to stabilize the long-term financial viability of the County and to correct the structural imbalance of the budget over a 10-year period. The Use Guidelines and Policies are summarized below:

1. Set the Reserve at 5% of the County budget by 2020-2021.
2. Starting 2011-2012, establish a goal to provide an annual appropriation to the Reserve at a minimum of 1% of the County budget and provide an annual appropriation increase sufficient to reach the 2020-2021 goal of 5%.
3. Define the Reserve as a one-time resource and not be used to support ongoing operating expenses on an ongoing basis.
4. Use the Reserve to balance the County budget only if other options are unavailable or highly impractical.
5. Cap the annual drawdown of the Reserve at 20% of the amount appropriated in the Adopted Budget.

Investment Policy

The Investment Policy establishes the criteria for the prudent investment of pool participants' surplus treasury funds and outlines the policies for maximizing the efficiency of the San Joaquin County (County) cash management system. In addition, the Investment Policy governs the deposit, safekeeping, and investment of all funds under the control of the County Treasurer-Tax Collector (Treasurer), as well as all related transactions and investment activities in accordance with California State Law. It does not apply to bond funds or other affiliated public agency assets that reside outside of the County's Investment Pool.

The Investment Policy shall be reviewed annually by the Treasurer with the Treasury Oversight Committee (Committee). Any modifications made thereto must be approved by the County Board of Supervisors (Board) and adopted by resolution. No person may engage in an investment transaction except as provided under the terms of the Investment Policy. The Treasurer shall establish written Investment Policy procedures. California Government Code Section 53607 requires the Board of Supervisors to renew the delegation of authority to invest to the Treasurer annually. On March 19, 1996, the Board of Supervisors adopted B-96-330, which delegates investment authority to the Treasurer. The Board of Supervisors has annually renewed such authority to the Treasurer each year thereafter beginning in March 1997.

On October 19, 2023, the Board-established Treasury Oversight Committee conducted its annual meeting to review the Quarterly Investment Report, Treasury Financial Statements and Audit Report, and the proposed 2024 Investment Policy. On November 28, 2023, the Board of Supervisors approved the 2024 Investment Policy, for the period of January 1, 2024 through December 31, 2024. (B-23-607). The complete Investment Policy may be accessed at sjgov.org/department/ttc/treasury.

Grant Funding Policy Guidelines

On January 22, 2002, the Board of Supervisors adopted the Grant Funding Policy Guidelines (B-02-106). The guidelines are as follows:

- Funding over-matches for State and Federal grants shall be avoided.
- Grant funding resources should be maximized to meet community needs and to minimize Net County Cost.
- Program managers experiencing grant funding reductions or elimination will seek other non-County funding sources.
- When outside resources are exhausted, program managers will be directed to eliminate ongoing costs and/or develop plans for short-term program phase out.
- Any exceptions to these guidelines shall be limited to emergencies or to the support of critical Board Strategic Priorities, and must be reviewed and approved by the Board of Supervisors on a case-by-case basis.

Tobacco Settlement Policy Guidelines and Allocation Formula

In November 1999, the Board of Supervisors adopted the Tobacco Settlement Policy Guidelines and a general funding formula for a 10-year time frame that ended in 2007-2008. However, due to substantial budget shortfalls, most of the Tobacco Settlement Funds were directed to support County operations for 2008-2009 through 2010-2011.

In October 2010, the Board reaffirmed the Policy Guidelines (B-10-964) and modified the allocation funding formula to reflect the Board's priorities. These Policy Guidelines and the modified allocation formula are summarized as follows:

- Restrict Tobacco Settlement Trust Fund monies to one-time uses with multiyear benefits, not operational program expansions and staffing.
- Maximize the use of non-County funding resources to meet community needs, while avoiding building up service levels that cannot be supported with ongoing revenues.
- Minimize debt financing costs requiring ongoing support.
- Adopt a general allocation formula as follows for a 10-year time frame, effective 2011-2012 through 2020-2021, with a comprehensive review and recommendation for another 10-year allocation when the time frame expires.

Tobacco Settlement funds are allocated 50% for Health Care Facilities, 20% for Capital Improvements, 20% for Automation Replacement/Expansion, and 10% for Public Works – Non-Road Fund Services and Delta/Water-Related Activities. During 2020-2021, a review was completed and it was determined that the Policy Guidelines and allocation formula set by the Board in October 2010 were still appropriate. During the 2021-2022 Final Budget Hearing, the Board approved (R-21-93) the Policy Guidelines and allocation formula for another 10-year period (2021-2022 through 2030-2031).

Unfunded Retirement Liability Contribution

On March 29, 2016, the Board of Supervisors approved a policy to include as a part of Final Budget Hearing an additional annual County contribution ranging from 0.0% to 5.0% of payroll for the next 10 years effective January 1, 2017 through December 31, 2026, to pay down the unfunded retirement liability in an accelerated time frame (B-16-194). The additional contribution rate is evaluated and determined during the development of the annual County budget. The complete agenda item is available for review in the meeting agenda archives.

Budget Process

The County Budget Act, Sections 29000 through 29144 of the California Government Code, governs the County's budget process. The following describes the roles and responsibilities of parties participating in the budget process, the budget timeline, and procedures to amend the Adopted Budget per the Government Code.

Roles & Responsibilities

- **Public** – Members of the public may provide input throughout the budget process. Opportunities include writing letters of support or opposition and testifying at budget hearings.

- **Board of Supervisors** – The Board is responsible for setting County priorities and holding public hearings to receive input on the Proposed Budget. It is also responsible for reviewing, potentially revising, and adopting the Proposed Budget. Finally, the Board can approve certain budget revisions throughout the fiscal year, some by a simple majority and others by a 4/5 vote.

- **County Administrator** – The County Administrator is responsible for giving department budget instructions and guidance and preparing the Proposed Budget for the Board's consideration. The County Administrator also supplies revenue and expenditure updates to the Board throughout the fiscal year.

- **Auditor-Controller** – The Auditor-Controller is responsible for implementing the Adopted Budget, maintaining accounting records, providing estimates for bonded debt service requirements, and producing financial reports that track actual revenues and expenditures against budgeted amounts. They must also ensure budgetary compliance with applicable laws, regulations, and County policies and prepare year-end financial statements summarizing the County's final budgetary performance for the fiscal year.

Budget Timeline

The budget development process begins in November when the Board of Supervisors adopts the County Budget Timeline. The County Administrator's Office (CAO) completes its analysis of key issues and budget projections in January. These projections include potential impacts from the release of the Governor's Proposed Budget. The CAO releases the County's Proposed Budget package to departments in February. The package includes budget instructions, guidelines, worksheets, base budget targets, and due dates.

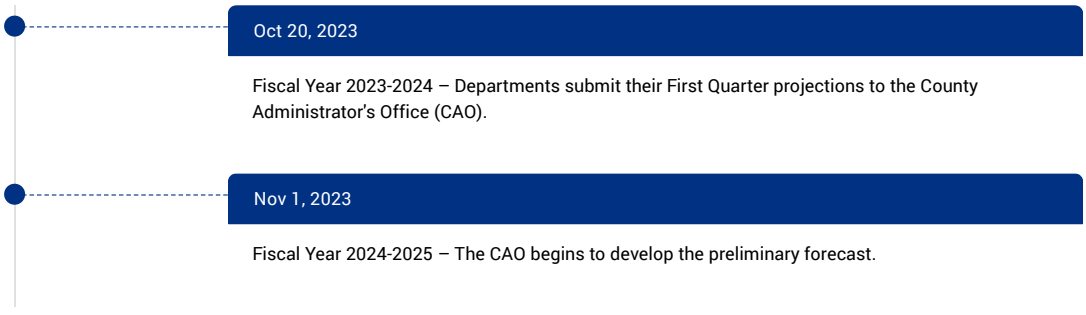
Departments submit their itemized budget requests in March, and the CAO meets with departments to discuss them throughout March and April. The CAO analyzes the budget requests before compiling a Proposed Budget. The Proposed Budget must be balanced, meaning the funding sources must equal expenditures. The Board accepts the Proposed Budget at the first Board meeting in June. It can make revisions during the Final Budget Hearing at the second Board meeting in June before adopting the Proposed Budget by resolution. A majority vote of the Board is required to adopt the Proposed Budget.

The new fiscal year begins July 1 and runs through June 30. The County will provide the Adopted Budget to the State Controller by December 1.

Amending the Adopted Budget

County officials may not incur or pay obligations in excess of the Board-approved appropriations for each budget unit. The CAO prepares recommended budget revisions throughout the fiscal year for Board consideration and approval, especially during the quarterly fiscal reports. Certain revisions require a four-fifths vote, such as transfers between funds and transfers from appropriations for contingencies. In San Joaquin County, the Board has delegated authority to the CAO to approve transfers within a budget unit or department if they do not increase overall appropriations.

The budget process for 2024-2025 is displayed below.



Dec 12, 2023

Fiscal Year 2023-2024 – The CAO submits the First Quarter Fiscal Report to Board of Supervisors (Board) for approval.

Jan 19, 2024

Fiscal Year 2023-2024 – Departments submit their Midyear projections to the CAO.

Feb 5, 2024

Fiscal Year 2024-2025 – The CAO releases the Proposed Budget Package to departments, which includes budget instructions, budget guidelines, budget worksheets, and due dates.

Mar 11, 2024

Fiscal Year 2024-2025 – The CAO begins Department Head Budget Meetings. Meetings will continue through April 19.

Mar 12, 2024

Fiscal Year 2023-2024 – The CAO submits the Midyear Fiscal Report to the Board for approval.

Mar 31, 2024

Fiscal Year 2024-2025 – All budget requests are due to the CAO.

Apr 19, 2024

Fiscal Year 2023-2024 – Departments submit their Third Quarter projections to the CAO.

Jun 4, 2024

Fiscal Year 2024-2025 – The Board considers the Proposed Budget.

Jun 18, 2024

Fiscal Year 2024-2025 – The Board conducts the Final Budget Hearing.

Dec 1, 2024

Fiscal Year 2024-2025 – The County submits the Adopted Budget to the State Controller.

BUDGET OVERVIEW

Executive Overview

The CAO is pleased to submit the 2024-2025 Proposed Budget, which is structurally-balanced and provides resources for the Board's top priorities. This balanced budget fully funds current departmental staffing levels and augments staffing to address critical operational needs, primarily for departments in the law and justice and health services functional areas.

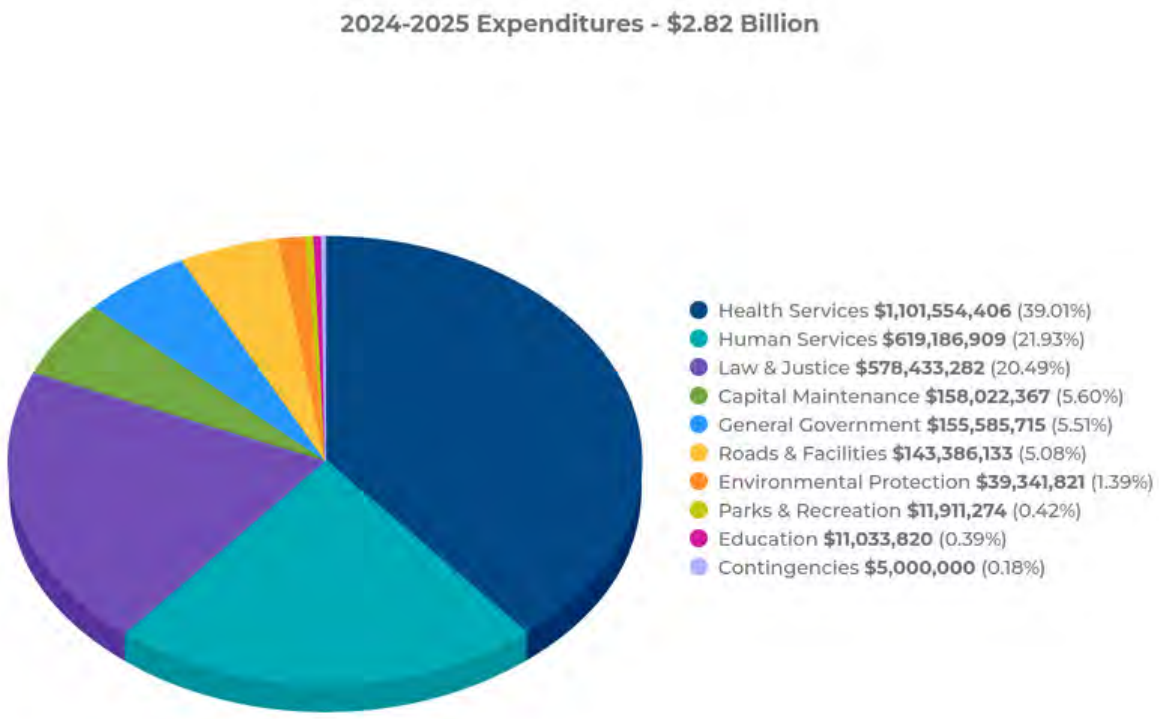
The 2024-2025 Proposed Budget totals $2.8 billion and reflects an increase of $48.3 million when compared to the 2023-2024 Adopted Budget. The Proposed Budget provides for increases in salaries and benefits stipulated in existing labor agreements and provides increased General Fund support, primarily for law and justice programs. In addition, the budget includes significant State and Federal revenues for health and human services programs, law and justice activities, and transportation projects. Overall, $2.4 billion, or 84.3% of the budget is supported by departmental revenue including State and Federal funding, charges for services, and use of non-General Fund available fund balances. The remaining $444.1 million is funded by General Purpose Revenue.

Expenditures

The 2024-2025 Proposed Budget totals $2,823,455,727 and includes the General Fund, Special Revenue Funds, Capital Project Funds, and four Enterprise operations. The expenditures and sources of funding are summarized below:

All Funds	2023-2024 Adopted	2024-2025 Proposed	Increase/ (Decrease)
Expenditures			
Departmental Appropriations	$2,771,909,164	$2,818,455,727	$46,546,563
Appropriation for Contingencies	3,216,712	5,000,000	1,783,288
Total Appropriations	**$2,775,125,876**	**$2,823,455,727**	**$48,329,851**
Sources of Funding			
Departmental Revenue	$2,238,119,104	$2,236,082,841	($2,036,263)
General Purpose Revenue	398,526,000	444,148,000	45,622,000
Fund Balance			
General Fund	102,463,901	0	(102,463,901)
All Other Funds	36,016,871	143,224,886	107,208,015
Total Sources of Funding	**$2,775,125,876**	**$2,823,455,727**	**$48,329,851**

The following chart shows the Proposed Budget by functional area.



General Fund

The 2024-2025 General Fund Proposed Budget totals $1,466,066,617, which includes an allocation of $5 million for the Contingency Provision budget. General Funds represent approximately 51.9% of the overall County budget. Expenditures and sources of funding are as follows:

General Fund	2023-2024 Adopted	2024-2025 Proposed	Increase/ (Decrease)
Expenditures			
Departmental Appropriations	$1,471,944,068	$1,461,066,617	($10,877,451)
Appropriation for Contingencies	3,216,712	5,000,000	1,783,288
Total Appropriations	$1,475,160,780	$1,466,066,617	($9,094,163)
Departmental Revenue	974,170,879	1,021,918,617	47,747,738
Net County Cost	**$500,989,901**	**$444,148,000**	**($56,841,901)**
Sources of Funding			
General Purpose Revenue	$398,526,000	$444,148,000	$45,622,000
Fund Balance			
General Fund	102,463,901	0	(102,463,901)
Total Sources of Funding	**$500,989,901**	**$444,148,000**	**($56,841,901)**

Proposed Budget Assumptions

Labor

Employee salaries and benefits costs comprise approximately 44.7% of the County's Proposed Budget.

- The Proposed Budget includes funding for all negotiated labor increases. The largest group of employees will receive a 4% increase in July 2024.
- Human Resources is currently bargaining with the Union of American Physicians & Dentists, California Nurses Association, and Deputy Sheriff's Association. They are also preparing for negotiations with the Sheriff's Sergeants, Sheriff's Management, and Probation Officers.

Retirement

In 2015-2016, the Board adopted a policy to contribute up to 5.0% additional funding toward the County's unfunded retirement liability.

- The Proposed Budget includes $31.7 million for contributions toward the unfunded retirement liability with a Net County Cost of $10.8 million.
- Through December 31, 2023, the total value of this 5% contribution is approximately $219.8 million.
- The fund balance of the Unfunded Pension Reserve as of April 30, 2024 is $72.2 million.
- The balance of the PARS 115 Trust as of April 30, 2024 is $56.8 million.

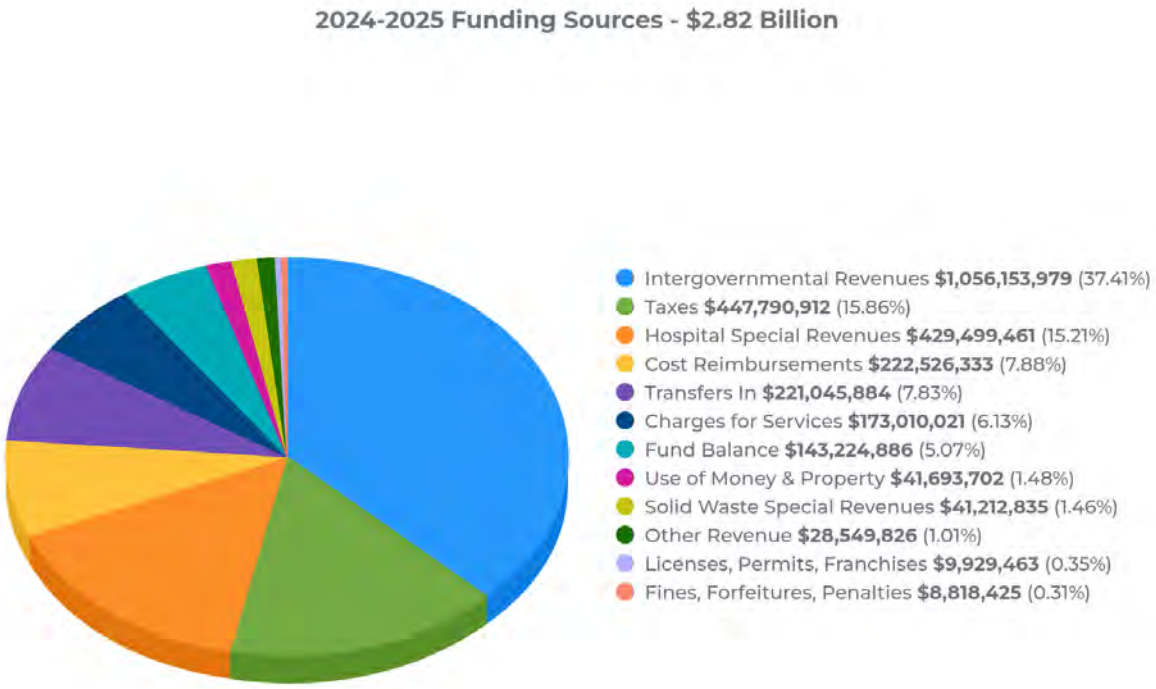
Health Insurance

The County offers self-insured and fully-insured health plan options, including health maintenance organization (HMO) plans and high deductible health plan (HDHP) options for Kaiser Permanente and Sutter Health Plus for nearly all of its employees.

- Rates are projected to increase by approximately 5%-12%, depending on the health plan selection.
- Dental insurance rates are projected to increase by 50% due to the discontinuation of the use of reserves. Vision rates are remaining flat.

Funding Sources

The 2024-2025 Proposed Budget is financed with the following estimates of available funding:



General Purpose Revenue

Changes in the General Purpose Revenue sources that support the recommended $444.1 million Net County Cost include:

General Purpose Revenue ($ In Millions)	2023-2024 Adopted	2024-2025 Proposed	Increase/(Decrease) Amount	Percent
Secured and Unsecured Property Tax	$330,097,000	$358,500,000	$28,403,000	8.6%
Redevelop. Pass Through and Residual	15,800,000	20,700,000	4,900,000	31.0%
Penalties on Delinquent Property Tax	3,561,000	5,100,000	1,539,000	43.2%
Sales Tax	33,500,000	32,100,000	(1,400,000)	(4.2%)
Interest Income	4,000,000	14,000,000	10,000,000	250.0%
Property Transfer Revenue	5,500,000	5,500,000	0	0.0%
Franchise Fees	3,132,000	3,938,000	806,000	25.7%
Homeowner Exemption	1,175,000	1,175,000	0	0.0%
Other Revenues	1,761,000	3,135,000	1,374,000	78.0%
Total GPR	**$398,526,000**	**$444,148,000**	**$45,622,000**	**11.4%**

As shown in the table above, Secured and Unsecured Property Tax, Redevelopment Pass Through and Residual Tax, and Sales Tax are the three main sources of the County's General Purpose Revenue. Combined, they represent 92.6% of the ongoing General Purpose Revenue. These revenue sources are extremely sensitive to economic upswings and downturns.

The County is projecting an increase in property tax revenue for 2024-2025 of 4% from the 2023-2024 year-end estimates. Sales Tax is projected to decrease by 4.2% from the 2023-2024 Adopted Budget.

Net County Cost

Net County Cost is shown by functional area in the table below.

Net County Cost ($ In Millions)	2023-2024 Adopted	2024-2025 Proposed	Increase/(Decrease) Amount	Percent
General Government	$183.2	$68.3	($114.9)	(62.7%)
Capital Maintenance	4.0	1.8	(2.2)	(55.7%)
Environmental Protection	12.6	16.7	4.0	32.1%
Law & Justice	222.0	258.0	36.0	16.2%
Roads & Facilities	0.0	0.0	0.0	0.0%
Health Services	33.2	39.2	6.1	18.3%
Human Services	33.3	45.7	12.4	37.1%
Education	1.0	0.8	(0.2)	(16.4%)
Parks & Recreation	8.6	8.7	0.1	1.6%
Contingencies	3.2	5.0	1.8	55.4%
Total Net County Cost	**$501.00**	**$444.1**	**($56.8)**	**(11.3%)**

While the 2024-2025 Proposed Budget is structurally balanced, it is essential the County continue its focus on fiscal sustainability and maximize all available resources to lessen the burden on the General Fund. To this end, the County will:

- Negotiate only affordable and sustainable labor agreements;
- Assess the County's retirement rates and funding ratio in the event there is a significant increase in the retirement rates or reduction in the funding ratio;
- Advocate for the County's retention of its allotted share of property tax revenues;
- Use an objective analytical process to determine if it can afford to assume new debt;
- Improve the revenue cycle and reduce operational costs of San Joaquin General Hospital;
- Only fill those positions that are necessary, in anticipation of revenue shortfalls from the State and Federal governments; and
- Adhere to the County's No-Backfill Policy when reductions occur.

These practices will provide the foundation necessary for sustaining a structurally-balanced budget, now and in the future.

The 2024-2025 Proposed Budget has been carefully designed to serve the public interest, while at the same time remain fiscally sound. Many hours of hard work and collaboration were spent by the County's dedicated employees and executives to develop this spending plan. It is their talent, creative thinking, understanding, and commitment to public service that help make San Joaquin County such a thriving community

Special Districts

The 2024-2025 Special Districts Proposed Budget totals $61,462,362, which is a decrease of $1,181,873, or 1.9%, from the 2023-2024 Adopted Budget. Appropriations by District are as summarized below:

Special Districts	2023-2024 Adopted	2024-2025 Proposed	Increase/(Decrease) Amount	Percent
Appropriations				
Lighting Districts	$1,438,544	$763,605	($674,939)	(46.9%)
Maintenance Districts	28,076,535	23,190,405	(4,886,130)	(17.4%)
Flood Control and Water Conservation	22,590,147	25,882,622	3,292,475	14.6%
County Service Areas (Public Works)	10,212,734	11,290,919	1,078,185	10.6%
County Service Areas (Parks)	326,275	334,811	8,536	2.6%
Total Appropriations	**$62,644,235**	**$61,462,362**	**($1,181,873)**	**(1.9%)**

Department Highlights

Airpark 599

In 2023-2024, Airpark 599 development progress included completion of building, site, and tenant improvements and delivery of a 1.4 million square foot logistics facility on approximately 112 acres (Building 1) to Target Corporation. At full occupancy, approximately 2,500 employees will staff the new facility, with seasonal variations. In April 2024, Amazon entered into a lease for a 1.2 million square foot logistics facility on approximately 58 acres (Building 4). Amazon will operate a regional inbound cross-dock (IXD) facility that receives and consolidates products from vendors, enabling bulk shipments of inventory into the fulfillment center network. It is estimated that more than 2,000 employees will staff the new facility when it opens later in the year. In 2024-2025, the County's development partner, Catellus, plans to initiate development of the highway commercial and Parcel 9 project areas located adjacent to the intersection of Arch-Airport Road and Quantas Lane. Staff will continue to collaborate with Catellus and project consultants to ensure the successful buildout and marketing of the balance of the project.

General Government

Human Resources (HR)

To effectively manage the increase in new positions, conduct comprehensive classification studies, and handle increasing demands for Equal Employment Opportunity (EEO) workplace investigations and collective bargaining efforts across multiple departments, including Public Works and San Joaquin General Hospital (SJGH), the HR Department increased staffing by 4.9 full-time equivalent positions. This includes the addition of three Personnel Analyst III positions, an Employee Relations Analyst II position, and 0.9 full-time equivalent part-time help. In addition, a Principal Personnel Analyst designated to SJGH was added, and a vacant Senior Office Assistant position was deleted.

Assessor-Recorder County Clerk (ARCC)

On January 9, 2024 (B-24-2), the Board granted approval and authorization to the ARCC to finalize agreements for satellite offices in collaboration with the City of Mountain House and the City of Lathrop. Operations for document recording and vital records issuance are anticipated to commence in late 2023-2024 and early 2024-2025. The satellite offices will provide improved services to San Joaquin County residents, and the Department is exploring additional satellite locations.

Auditor-Controller's Office (ACO)

On May 23, 2023, the Board of Supervisors approved the plan to acquire a new enterprise resource planning (ERP) system to replace the aging PeopleSoft system, which is nearing its end-of-life (B-23-263). Implementation of the new system is slated to begin in July 2024. The financial module is expected to go live in 2025-2026, while the payroll module is projected to go live in 2027-2028. The ERP Project Team will be housed within the ACO, resulting in the establishment of the new ACO-ERP budget unit. In 2024-2025, this newly formed budget unit comprises six ERP Analysts (ERPAs), with a consultant acting as the project manager. In addition, five Information Systems Analysts (ISAs) are assigned to the ACO-ERP Support team and are allocated to the ISD ISF budget.

Health Services

Behavioral Health Services (BHS)

BHS is in the process of planning for the transition of the Mental Health Services Act (MHSA) to the Behavioral Health Services Act (BHSA) after the passage of Proposition 1 in March 2024. The 18-month transition will include a shift in guidelines for spending with a renewed focus on housing provision and early intervention. $119.2 million in MHSA funding is programmed for 2024-2025. The Department continues to focus on permanent supportive housing through partnership projects with Housing Authority of the County of San Joaquin.

- The Community Assistance, Recovery, and Empowerment (CARE) Act is scheduled to be implemented in October 2024. The BHS budget includes two new positions dedicated to the CARE Court program.
- Net savings of $1 million annually are anticipated due to the reduction of retail outpatient pharmacy services in spring 2024.
- Lease and related moving expenses of $585,674 are included to relocate Behavioral Health Administration to its new home on TransWorld Drive in summer 2024.

Opioid Settlement

The Proposed Budget allocates $238,641 in opioid settlement funds, out of a balance of $6.3 million as of March 31, 2024, to reimburse Public Health Services for the cost of a new Supervising Public Health Educator position and programmatic expenses for the Opioid Coalition. The balance is largely reserved for future San Joaquin Be Well Campus, however, it is not programmed in 2024-2025.

Public Health Services (PHS)

The Proposed Budget reflects a decrease of $2.3 million from the prior year and includes a net reduction of 12 full-time and 6.2 part-time previously grant funded positions in order to manage available funding on existing grant programs. Youth Cannabis Use Prevention Program activities will continue into 2024-2025 at a budgeted cost of $134,948. The Department plans to contract with the San Joaquin County Office of Education in the upcoming year and may identify additional funding to support the contract.

Public Guardian/Conservator (PG/C)

The PG/C's budget includes an increase in staffing of two full-time positions in order to provide additional supervisory support and proactively respond to a projected increase in referrals due to CARE Court, which is scheduled for implementation in October 2024.

Whole Person Care (WPC) Program

The Proposed Budget includes an increase of two positions to support mental health services for individuals released from incarceration and/or receiving services from BHS. An increased reliance on fund balance, budgeted at $2 million or 55% of operating expense, results largely from a decrease in grant revenue. The long-term sustainability of WPC will require draw down of more Enhanced Care Management and other Medi-Cal managed care plan revenue in the future.

San Joaquin Health Centers (SJHC)

The Proposed Budget adds 41 full-time positions at a cost of $5.3 million, in addition to 13 positions approved midyear 2023-2024 at a cost of $1.2 million. Staffing is necessary in order to reduce reliance on contracted labor, expand clinic services, support a redesign of the management structure, and transition employees hired directly by the San Joaquin County Clinics, a 501(c)(3) nonprofit, to County service.

San Joaquin General Hospital (SJGH)

The SJGH budget adds a net of 30 full-time positions, representing a 2% increase; offset by the deletion of 22.7 part-time FTEs. Staff Recruitment efforts have been effective; the full-time Registered Nurse vacancy rate was 5.7% as of April 3, 2024, an improvement from 16.9% at the same time in 2023.

Dignity Health MSA initiative successes include a reduction in accounts receivable days, reduced supply and pharmaceutical costs due to Group Purchasing Organization affiliation, and an improvement in Leapfrog quality scores. Cash collections are expected to improve by $1.5 million to $2.0 million annually due to the Revenue Cycle Uplift Project.

First 5 San Joaquin

First 5 San Joaquin coordinates the CalWORKs Housing Support Program (HSP), known locally as HousingWORKs, for the Human Services Agency. This program provides homeless CalWORKs families with housing navigation and case management services. HousingWORKs expects to serve 500 families in 2024-2025 with $4,852,529 in funding.

Human Services

HSA - Administration

The In-Home Supportive Services (IHSS) program enables eligible persons to remain in their homes as an alternative to out-of-home care. The State partially funds IHSS administrative costs, and the County must fund any administrative costs above the State's contribution. The Net County Cost for 2024-2025 is $19.7 million, a $9 million increase from the 2023-2024 Adopted Budget, primarily because the County's Realignment revenue is not increasing at the same rate as the IHSS program's costs.

Mary Graham Children's Shelter

Mary Graham Children's Shelter's (MGCS) average daily population decreased from 37 children in 2015-2016 to approximately nine in 2023-2024 due to implementing the Continuum of Care Reform. Additionally, Emergency Relative Placement Assessments have increased the likelihood of successful placement with family and reduced the length of stay at MGCS.

Aging & Community Services

Food distribution services continue to be in high demand. The 2024-2025 Proposed Budget includes $1,893,901 in higher food distribution costs. The Food for You program distributes over 3 million pounds annually to over 185,000 low-income individuals.

Neighborhood Preservation (NP)

NP was transferred from the Health Care Services Agency to the Human Services Agency effective June 3, 2024. NP received funding from Round Two of the California Department of Housing and Community Development (HCD) Encampment Resolution Funding program. New funding of $2.8 million is budgeted in 2024-2025.

Law and Justice

Collectively, the 2024-2024 Proposed Budget for Law and Justice totals $578.4 million, which is an increase of $59.5 million from the 2023-2024 Adopted Budget. Overall, the budget includes a net increase of 70 full-time positions for all Law and Justice budgets: 42 positions were added in the District Attorney's budget, 15 positions were added in the Sheriff's budget, 14 positions were added in the Public Defender's budget, 9 positions were added in the Correctional Health Services budget, 2 positions were added in the Probation budget, and 12 positions were deleted in the Child Support Services budget.

San Joaquin Community Assessment, Response and Engagement Services (SJ CARES)

In 2024-2025, the Probation Department will implement the SJ CARES program, which is a Countywide multidisciplinary team approach to address homelessness Countywide. Internally, the Probation Department has developed a leadership structure for the supervision and operation of the SJ CARES program. The Department has identified a Deputy Chief Probation Officer to lead the development of the Community Response Team that is being assembled. This will include a Probation Unit Supervisor, a Senior Deputy Probation Officer, and six Deputy Probation Officers I-II. The Unit will supervise clients on probation who are experiencing homelessness, along with homeless citizens who are deemed high-end users of multiple County systems. For this effort, a Business Analyst I-II will be added to the Research and Evaluation Unit to collect data from multiple systems, analyze and report the data, analyze crime trends, and report on program outcomes. In addition to the Probation Department positions, the program will involve various positions spanning across various Countywide departments.

Child Support Funding

For 2024-2025, the Governor's Proposed Budget includes $24,466,967 of status quo Federal and State funding and no supplemental funding. Due to increases in salaries and benefits and centrally-budgeted costs of approximately $1.4 million, the Department is deleting a net of 12 vacant positions and reducing legal costs to align the budget with funding.

Correctional Health Services (CHS)

The CHS budget adds nine full-time nursing positions at a cost of $1.5 million to enhance patient care and nursing education, $653,803 of which is reimbursable through the Local Community Corrections Partnership (Assembly Bill 109). Included in the budget is Early Access and Stabilization Services (EASS) program funding of $716,212 to address the Incompetent to Stand Trial (IST) backlog and $1.4 million for the Providing Access and Transforming Health (PATH) grant for coordination and delivery of services to support individuals transitioning from the justice system back to the community.

Public Defender

The Office of the State Public Defender recently assessed the San Joaquin County Public Defender's Office and found caseloads are substantially higher than the standards recommended in the National Public Defense Workload Study. The 2024-2025 Proposed Budget includes four Deputy Public Defender I-IV positions, and the County will need to continue to invest in new Deputy Public Defender I-IV positions over several years to meet the existing demand for mandated services.

District Attorney's Fentanyl Intervention and Response Safety Team (FIRST) Unit

The San Joaquin County District Attorney's Office FIRST Unit made significant strides in fentanyl-related education and legislation. The Unit delivered 51 in-person presentations to approximately 10,000 school children and held 10 additional fentanyl-related sessions. Legislative achievements included the passing of Assembly Bill 701, which addresses kilo-level fentanyl offenses, and the introduction of Assembly Bill 2336, linking firearms with fentanyl offenses. The Unit also introduced other drug-related bills, including Assembly Bill 2296 targeting Butane Honey Oil labs and child endangerment, and Assembly Bill 2846 concerning synthetic cannabinoids. Moreover, several hundred prosecutors and law enforcement professionals were trained on evolving fentanyl laws, while community outreach efforts reached several hundred adults.

District Attorney's Trial Work

The District Attorney's (DA) Office remains steadfast in its commitment to aiding those in distress and diligently prosecuting crimes to safeguard the community. The DA has doubled its trials compared to the previous fiscal year, underscoring its ongoing dedication to enhancing public safety and justice. Moving forward, it will continue with its robust approach to uphold the law and serve the community.

Family Justice Center (FJC)

Reflecting on the past year's successes and increased demand, the District Attorney's Office continues to focus on expanding services and partnerships at the FJC. FJC is proud to welcome new partners like the San Joaquin County Pride Center and Without Permission, highlighting its commitment to inclusivity and addressing the needs of sex trafficking victims. Additionally, the facility dog, Nala, has provided support to over 500 individuals, including multiple preliminary hearings. A recommendation to add two office assistant specialists to accommodate the 15% increase in clients last year, as well as support expansion of services to South County is included in the 2024-2025 Proposed Budget. The FJC has assisted the District Attorney's Office and the Sheriff's Office in creating a Human Trafficking Task Force anticipated to be fully funded and operational by August 2024.

Public Improvement

The 2024-2025 Proposed Budget totals $84.6 million, and is primarily funded by Capital Outlay Fund balance, transfers from departments with specific projects, County Facilities Fees, Tobacco Settlement allocations for capital improvement projects, and interest earnings.

Encumbrances Carried Forward to 2024-2025

Funding for in-progress complex multiyear projects that will be re-budgeted includes $49.0 million for the acquisition of property at 400 E. Main Street in Stockton to provide office space for County departments that are currently housed in leased facilities; $28.3 million for various homeless projects being undertaken by cities and non-profits; $21.4 million for the construction of the Dorothy J. Heisler Detention and Program Facility (Senate Bill 1022); $9.9 million for construction of the Morgue/Medical Examiner facility; $7.1 million for the design, engineering, and construction of three pre-engineered metal buildings on the Sheriff's Campus for a classroom facility, training facility, and evidence facility; $4.0 million to fund design, engineering, and construction costs for a warehouse and office replacement facility for Emergency Medical Services; and $2.4 million for parking lot repairs at Shumway Oak Grove Regional Park.

New Construction – Planned and Funded Capital Improvements for 2024-2025

Several Projects will be in the construction phase during 2024-2025 including $17.1 million appropriated for completion of the 6 S. El Dorado Street Tenant Improvements project to provide a replacement facility for the District Attorney's Office; $16.8 million appropriated for three pre-engineered metal buildings on the Sheriff's Campus for a classroom facility, training facility, and evidence facility; $11.2 million appropriated for construction of the Dorothy J. Heisler Detention and Program Facility (SB1022); $6.0 million appropriated for construction of the new Morgue/Medical Examiner facility; $4.9 million appropriated to fund design, engineering, and construction costs for a warehouse and office replacement facility for Emergency Medical Services; and $1.1 million appropriated for the initial costs associated with the demolition of the existing facility (former courthouse and office building) located at 222 E. Weber Avenue.

Roads and Facilities

Local Road Safety Plan

The Local Road Safety Plan (LRSP) (B-23-267) adopted by the Board of Supervisors on May 23, 2023, established a comprehensive plan to reduce fatal and serious injury collisions on County roadways. To support the goals, objectives, and priorities outlined in the LRSP, Public Works has initiated several programs and projects focused on roadway safety. A digital safety campaign was launched in 2023-2024, and will continue throughout 2024-2025. The safety campaign highlights best practices to reduce collisions associated with speeding, impaired driving, distracted driving, and vulnerable road users, specifically pedestrians and bicyclists. In addition to the safety campaign, Public Works will deliver three Federal Highway Safety Improvement Program funded projects, which include a new high-visibility pedestrian crossing on Benjamin Holt Drive, upgrades to non-standard guardrails along West Lane, and upgrades to signals and advanced warning signage along Eleventh Street. New safety initiatives in 2024-2025 include replacement of additional obsolete guardrails, updating the curb ramp inventory regarding Americans with Disabilities Act compliance, and advancing priority improvements identified in the LRSP.

Mokelumne River Water Rights

Public Works is continuing to pursue the County's Water Rights Application 29835 on the Mokelumne River, and identifying projects to put the water to beneficial use is a top priority for Water Resources in 2024-2025. Making substantive progress on this State grant funded work is critical to keeping Application 29835 active and avoiding cancelation by the State Water Resources Control Board.

New Permanent Funding Resources for Channel Maintenance

Channel Maintenance has secured permanent funding resources that will assist in providing a higher level of maintenance for channels and levees, which in turn significantly increases the Division's workload. Channel Maintenance is adding six positions during 2024-2025 to assist with an enhanced maintenance program established to comply with Army Corps of Engineers and California Department of Water Resources maintenance requirements.

Equipment Replacement and Air Quality Regulations for Fleet Services

The new California Air Resources Board (CARB) Clean Fleet and Clean Truck regulations represent a significant challenge for fleet operations and finances. The regulations require replacement of assets (at the end of their life cycle) with Zero Emissions Vehicles (ZEV), initially targeting medium and heavy-duty trucks beginning January 1, 2024. The regulation is complex, allowing exemptions for emergency response vehicles and other vocations. ZEVs are expensive, costing 50% to 300% more than conventional units and require all new infrastructure to support them. In 2024-2025, Fleet Services will engage a consultant to assist with developing a plan to comply with the regulations. Once completed, the Department will pursue outside funding sources to implement the plan. The Fleet Services Division is identifying as many exemptions as possible to minimize financial impacts moving forward. Currently, the CARB laws require medium and heavy-duty truck purchases to be 50% ZEV and 50% conventional until 2027, after which these truck puchases must be 100% ZEVs.

Staffing Analysis

The County workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, part-time, and contract capacities. The following table illustrates the changes in overall allocated staffing for 2024-2025:

Staffing	2023-2024 Adjusted*	2024-2025 Proposed	Net Increase Amount	Net Increase Percent
General Government	531.1	553.6	22.5	4.2%
Capital Maintenance	69.5	85.3	15.8	22.7%
Environmental Protection	160.5	169.6	9.1	5.7%
Law & Justice	2,006.3	2,080.5	74.2	3.7%
Roads & Facilities	251.2	262.5	11.3	4.5%
Health Services	3,501.5	3,532.7	31.2	0.9%
Human Services	1,543.5	1,544.4	0.9	0.1%
Education	4.0	4.0	-	0.0%
Parks & Recreation	50.1	57.4	7.3	14.6%
Total Staffing	**8,117.7**	**8,290.0**	**172.3**	**2.1%**

*Includes midyear adjustments approved by the Board of Supervisors.

The net increase of 172.3 full-time equivalent (FTE) positions consists of 277 new full-time positions, offset by 89 deleted full-time positions and a decrease of 15.7 part-time FTE.

Major Changes by Department

Major changes in allocated staffing as compared to the 2023-2024 Adjusted Budget include:

Department	Proposed Net Increase / (Decrease) Full-Time	Part-Time	Total FTE
District Attorney	42.0	0.5	42.5
San Joaquin Health Centers	41.0	(3.7)	37.3
General Services Department	16.0	7.1	23.1
Public Works	13.0	9.1	22.1
Sheriff	15.0	0.6	15.6
Public Defender	14.0	1.5	15.5
San Joaquin General Hospital	30.0	(22.7)	7.3
Auditor-Controller	7.0	-	7.0
Health Care Services Agency	7.0	(15.7)	(8.7)
Department of Child Support Services	(12.0)	-	(12.0)

Administrative Allocation Correction

To ensure transparency and accurate position allocation management, the Human Resources Division reviewed the current allocations of County departments as part of the budget process to determine if any allocations were filled with a class not originally requested and authorized. Administrative Manual Section 2501 authorizes departments to underfill, the filling of an allocation at a lower salary than allocated, for a period not to exceed 12 months. Appropriate underfills, such as multi-allocated or authorized block-budget allocations, were excluded from corrective action. Human Resources also determined if any block-budgeted positions were allocated at the incorrect level of the block.

The 2024-2025 administrative allocation correction includes 124 positions, including 15 vacant positions, as part of a block restructuring for Behavioral Health Services (BHS). This action will split the current Senior Psychiatric Technician block into two separate blocks, one for Mental Health Specialist I-II and one for Senior/Psychiatric Technician and Senior/Licensed Vocational Nurse.

Including the BHS restructure, 147 allocations listed in the table below were identified and will be administratively corrected as part of this budget process. In each case the department provided consent for the administrative allocation change. Please note administrative corrections do not affect budgeted salary costs. For filled positions, the incumbent salary, not the allocated position salary, is presented for consideration.

Pos #	Budget Unit #	Budget Unit Name	Current Job Code	Current Allocation	Revised Job Code	Revised Allocation
19274	1010100000	Board of Supervisors	RO2001	Office Secretary	EO2010	Office Secretary - Exempt
10550	1012400000	Human Resources	RB5005	Position Control Coordinator	RB5103	Personnel Analyst III
17475	1012400000	Human Resources	RM0251	EEO Program Manager	RB5110	Principal Personnel Analyst
16664	1014300000	GSD-Capital Projects Administration	RE0112	Engineering Assistant II	RE0131	Capital Projects Mgmt Spec II
18193	1014300000	GSD-Capital Projects Administration	RE0112	Engineering Assistant II	RE0131	Capital Projects Mgmt Spec II
19282	1014300000	GSD-Capital Projects Administration	RE0112	Engineering Assistant II	RE0131	Capital Projects Mgmt Spec II
19283	1014300000	GSD-Capital Projects Administration	RE0113	Engineering Assistant III	RE0133	Capital Projects Supervisor
18288	2020200000	District Attorney	RL3023	DA Investigator III	RL3025	DA Investigative Lieutenant
18793	2020200000	District Attorney	RL3023	DA Investigator III	RL3025	DA Investigative Lieutenant
10798	2020200000	District Attorney	RL3023	DA Investigator III	RL3025	DA Investigative Lieutenant
10850	2020217000	DA - Public Assist Fraud Pros	RL3023	DA Investigator III	RL3025	DA Investigative Lieutenant
19297	2020300000	Child Support Services	RB6001	Administrative Assistant I	RO1500	Senior Administrative Spvr
12036	2022621000	Correctional Health Services	RO4203	Medical Records Technician III	RO4202	Medical Records Technician II
12782	4040500000	Behavioral Health Services	RH4325	Pharmacy Manager	RH4331	Pharmacy Supervisor
19365	4040500000	Behavioral Health Services	RS2012	Mental Health Clinician II	RB6001	Administrative Assistant I
19903	4040500000	Behavioral Health Services	RB6512	Management Analyst II	RB6001	Administrative Assistant I
12919	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12920	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12922	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12927	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12930	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12932	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12936	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12937	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12942	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12944	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12947	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12948	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12949	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12952	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12953	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12956	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12962	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12963	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II

Pos #	Budget Unit #	Budget Unit Name	Current Job Code	Current Allocation	Revised Job Code	Revised Allocation
12964	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12967	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12968	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12969	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12975	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12977	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12982	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12983	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12986	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12991	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12995	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12998	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
12999	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
13001	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
16616	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
16617	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
16618	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
16621	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17188	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17189	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17201	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17202	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17390	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17391	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17392	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17393	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17394	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17639	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17640	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17641	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17643	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17644	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17645	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17646	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17647	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17648	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17649	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17814	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17885	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17886	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17887	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17888	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17889	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17996	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
17997	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18070	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18252	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II

Pos #	Budget Unit #	Budget Unit Name	Current Job Code	Current Allocation	Revised Job Code	Revised Allocation
18426	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18512	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18513	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18532	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18533	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18534	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18535	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18719	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18720	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18721	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18722	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18723	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18724	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18725	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18726	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18727	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18728	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18729	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18730	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18737	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18956	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18957	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18958	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18959	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19122	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19124	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19125	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19126	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19127	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19128	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19129	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19130	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19131	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19132	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19378	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19658	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19659	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19660	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19661	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19662	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19663	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19664	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19665	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19666	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19667	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19668	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19669	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II

Pos #	Budget Unit #	Budget Unit Name	Current Job Code	Current Allocation	Revised Job Code	Revised Allocation
19670	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19671	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19672	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19909	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19910	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19911	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19933	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19934	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19935	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19936	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19937	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
19939	4040500000	Behavioral Health Services	RH2502	Senior Psychiatric Technician	RS2002	Mental Health Specialist II
18743	4040700000	Behavioral Health Admin	RO1000	Office Supervisor	RO2000	Office Secretary
13522	4041000000	Public Health	RB6002	Administrative Assistant II	RB6001	Administrative Assistant I
13521	4041000000	Public Health	RH8502	Sr Public Health Nutritionist	RH8501	Public Health Nutritionist
19965	5050101000	HSA - Administration	RO1000	Office Supervisor	RO6110	Senior Office Assistant
16810	9210000000	SW Enterprise FD-Rollup	RE0112	Engineering Assistant II	RC0651	Equipment Operator I
19794	9221100000	S J General Hospital	RH2002	Sr Licensed Vocational Nurse	RH4452	Pharmacy Technician II
19795	9221100000	S J General Hospital	RH2002	Sr Licensed Vocational Nurse	RH4452	Pharmacy Technician II

Multiyear Budget Outlook

The Multiyear Budget Outlook includes the 2024-2025 Proposed Budget, and revenue and expenditure projections for 2025-2026 through 2028-2029.

GENERAL FUND ($ in Millions)					
	Proposed	Projected			
	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
FUNDING SOURCES					
General Purpose Revenue (GPR)					
Secured and Unsecured Property Tax	$358.5	$365.7	$373.0	$380.4	$388.1
Redevelop. Pass Through and Residual	20.7	20.9	21.0	21.2	21.4
Sales Tax	32.1	33.1	34.1	35.1	36.1
Property Transfer Revenue	5.5	5.6	5.7	5.8	6.0
Interest Income	14.0	14.0	14.0	14.0	14.0
Franchise Fees/Fines/Penalties	13.3	13.3	13.4	13.5	13.5
Total General Purpose Revenue	**$444.1**	**$452.6**	**$461.2**	**$470.0**	**$479.1**
Other Sources					
Departmental Revenues	$850.8	$867.8	$885.2	$902.9	$920.9
General Fund Balance	0.0	0.0	0.0	0.0	0.0
Total Other Sources	**$850.8**	**$867.8**	**$885.2**	**$902.9**	**$920.9**
Total Funding Sources	**$1,294.9**	**$1,320.4**	**$1,346.4**	**$1,372.9**	**$1,400.0**
FUNDING USES					
Labor Costs					
Salary	$702.4	$723.5	$738.0	$752.7	$767.8
Retirement	321.1	330.8	337.4	344.1	383.9
- Unfunded Pension Liability Paydown	31.8	36.2	36.9	37.6	38.4
Extra-Help/Contract	57.4	59.1	60.3	61.5	62.8
Overtime/Holiday Pay	26.1	26.9	27.4	28.0	28.6
Health/Dental/Vision	120.5	127.7	135.4	143.5	152.1
Other Benefits	30.8	31.7	32.3	33.0	33.6
Total Labor Cost	**$1,290.2**	**$1,335.9**	**$1,367.7**	**$1,400.5**	**$1,467.1**
General Fund-Labor Cost (34.5%)	**$445.1**	**$460.9**	**$471.9**	**$483.2**	**$506.2**
Other Costs	$826.2	$846.9	$868.0	$889.7	$912.0
Contributions to Capital Outlay Fund	23.1	8.8	2.5	0.0	0.0
Contributions to Reserve for Conting.	0.5	3.9	4.0	4.1	4.3
Total General Fund Cost	**$1,294.9**	**$1,320.4**	**$1,346.4**	**$1,377.0**	**$1,422.4**
BUDGET SURPLUS/(DEFICIT)	**$0.0**	**$0.0**	**$0.0**	**($4.2)**	**($22.0)**
RESERVES					
Contingencies	$130.0	$133.9	$138.0	$142.1	$146.4
General	$0.0	$0.0	$0.0	$0.0	$0.0
Unfunded Pension Reserve	$72.2	$72.2	$72.2	$72.2	$72.2
Economic Development	$1.7	$1.8	$1.9	$2.0	$2.1
Labor Agreements Reserve	$58.4	$58.4	$58.4	$58.4	$58.4
Post-Employment Benefit (Pension) Trust	$56.8	$59.6	$62.6	$65.8	$69.0

Using the assumptions outlined below, structurally-balanced budgets (where ongoing revenues are sufficient to fund ongoing expenses) are anticipated through the forecast period 2026-2027. Projected deficits in fiscal years 2027-2028 and 2028-2029 will require the Board to consider strategies to address the deficits, including reducing costs, increasing revenue sources, or utilizing reserves.

Major Assumptions

General Purpose Revenue

The following growth assumptions for 2024-2025 through 2028-2029 are as follows:

- Property Tax is projected to increase by 4% for 2024-2025, and then increase by 2% for 2025-2026 through 2028-2029.
- Sales Tax is projected to decrease by 4.2% in 2024-2025, and then increase by 3% for 2025-2026 through 2028-2029.
- Redevelopment Pass Through and Residual Revenue is projected to increase at a rate similar to Property Tax.
- Property Transfer Revenue is projected to remain flat in 2024-2025 and then increase by 2% for the remaining years.
- Interest Income is projected to be $14 million in 2024-2025 and remain flat for all future years.
- Franchise Fees/Fines/Penalties are projected to remain relatively flat through 2028-2029.
- Departmental Revenue is estimated to grow by 2% per year through 2028-2029.

Labor Costs

Labor costs represent approximately 44.7% of the County budget. Key assumptions include:

- Salary projections are based on existing labor contracts, many of which have negotiated increases through 2025-2026.
- Retirement contribution rate is projected to remain flat through 2028-2029.
    - The model includes funding for the 5% additional retirement contribution for future years.
- Health premiums are projected at a 6% growth per year through 2028-2029.

Approximately 65.5% of labor costs are funded by State/Federal programs and service charges/fees. The remaining 34.5% is provided by the County's General Purpose Revenue.

Others

Other costs, such as Maintenance of Effort (MOE) contributions or required matches of Federal and State funds, are projected to grow by approximately 3% per year through 2028-2029.

Reserves and Contingencies

The following reflects the main Reserves in the General Fund over which the County has discretion. The PARS account is held outside the County Treasury, but is under the control of the Board of Supervisors.

Fund	Name	Projected Balance as of 7/1/2024	2024-2025 Proposed Budget Additions/(Uses)	Projected Balance as of 6/30/2025
10011	Contingency	$129,565,129	$481,341	$130,046,470
10012	County General Reserve Fund	3,085		3,085
10013	Unfunded Pension Reserve	72,165,807		72,165,807
10014	Ecomonic Development Reserve	1,418,189	240,000	1,658,189
10015	Approved Labor Agrmnts Reserve	58,387,091		58,387,091
10116	Tobacco Settlement Trust Fund	3,168,186	(2,000,000)	1,168,186
10130	County Systems Automation Reserve	47,807,837	(8,708,652)	39,099,185
N/A	PARS Post-Employment Benefit Trust	56,839,026		56,839,026
	Total	**$369,354,350**	**($9,987,311)**	**$359,367,039**

Contingency Reserve balance is set at 5% of the Proposed Budget, which was $129.6 million in 2023-2024. The Proposed Budget transfers $481,341 to the Reserve to bring the balance to $130 million for 2024-2025.

Unfunded Pension Reserve balance is $72.2 million.

Economic Development Reserve balance is $1.4 million after the transfer of $2 million to the Airport in 2023-2024. The Proposed Budget directs $240,000 of excess Transient Occupancy Tax (Hotel/Motel Tax or TOT) to this Reserve.

Approved Labor Agreements Reserve was established to ensure that the County can keep its commitment to fund approved labor agreements. The balance is $58.4 million.

Tobacco Settlement Trust Fund balance is $3.2 million. The Proposed Budget includes the use of $2 million to increase support for capital projects, automation replacement/expansion projects, and Non-Road Fund services in Public Works.

County Systems Automation Reserve balance is $47.8 million, $40 million of which is earmarked for the implementation and support of the Enterprise Resource Planning (ERP) system. The Proposed Budget uses $8.1 million for the ERP system and $600,414 for ISD projects.

PARS Post-Employment Benefit Trust balance is $56.8 million and is held outside the County Treasury with Public Agency Retirement Services (PARS). These monies can only be used for pension-related costs.

Supplemental Requests

Initial requests for supplemental funding from County departments and non-County organizations (NCOs) totaled $38.1 million.

Department heads initially submitted requests for supplemental funding totaling $24.7 million. Subsequent to the County Administrator/Department Head Budget Meetings, department heads withdrew $4.8 million of their initial requests. As a result, the departmental supplemental funding requests were reduced to $19.9 million, all of which is funded in the Proposed Budget. Departmental requests recommended as part of the Proposed Budget are summarized below and are detailed in individual budget narratives.

Additionally, 103 NCOs submitted requests for funding totaling $13.4 million. Based on the guidance provided to the applicants, the Proposed Budget includes $5.0 million for these organizations, leaving an unfunded balance of $8.4 million. NCO requests recommended as part of the Proposed Budget are summarized below and are included in the Community Services budget (#5054000000).

A total of $24.9 million for these requests is included in the Proposed Budget for both County departments and NCOs.

County Department Recommended Requests

Department	Budget Unit #	Recommended Amount
Board of Supervisors	1010100000	$36,288
Board of Supervisors Total		**$36,288**
Community Development	2025600000	$940,000
Community Development Total		**$940,000**
Correctional Health Services	2022621000	$877,688
Correctional Health Services Total		**$877,688**
District Attorney	2020200000	$7,865,085
District Attorney - Child Abduction Unit	2020209000	263,501
District Attorney Total		**$8,128,586**
Environmental Health	4042000000	$235,000
Environmental Health Total		**$235,000**
Human Resources	1012400000	$453,771
Human Resources Total		**$453,771**
Office of Emergency Services	2026000000	$802,216
Office of Emergency Services Total		**$802,216**
Parks and Recreation	7070300000	$425,725
Parks and Recreation Total		**$425,725**
Public Defender	2020400000	$3,124,102
Public Defender Total		**$3,124,102**
Purchasing & Support Services	1011200000	$217,442
Purchasing & Support Services Total		**$217,442**
Recorder-County Clerk	2025900000	$404,515
Recorder-County Clerk Total		**$404,515**
Registrar of Voters	1013000000	$197,400
Registrar of Voters Total		**$197,400**
San Joaquin County Historical Society	7070800000	$135,292
San Joaquin County Historical Society Total		**$135,292**
Sheriff - Cal-MMET	2021609000	$951,396
Sheriff - Special Services Division	2021614000	958,289
Sheriff - Patrol	2021620000	569,220
Sheriff - Detectives	2021626000	913,206
Sheriff - Administration/Support Services	2021645000	140,997
Sheriff - Information Systems	2021649000	147,636
Sheriff - Custody	2022600000	214,741
Sheriff Total		**$3,895,485**
	Grand Total	**$19,873,510**

Non-County Organization Recommended Requests

Non-County Organization (NCO)	Recommended Amount
Advance Peace	$ 118,101
Amelia Ann Adams Whole Life Center	71,797
Animal Friends Connection Humane Society	35,474
Animal Protection League	102,242
Boys and Girls Club of Manteca	24,000
Bread of Life	42,000
Children's Home of Stockton	200,000
City Center of San Joaquin DBA Oasis City Center	142,000
Community Center for the Blind and Visually Impaied	12,490
Community Partnership for Families of San Joaquin	11,000
Crush Colon Cancer Corporation	15,245
Delta Sculling Center Everybody Sculls, Inc.	104,379
Dining For Hope	5,000
Emergency Food Bank Stockton/SJC	208,616
Equity Alliance Group, Inc.	11,000
Escalon Pentecostal Church of God	12,000
Escalon Strong	142,000
Family Promise of San Joaquin County	81,296
Five Keys Schools and Programs	42,000
Friends Outside	193,745
GAME ON-Lakey's Youth Foundation	15,000
Gospel Center Rescue Mission, Inc.	158,995
Harvest Home Animal Sanctuary	3,000
Helping Others Provide Encouragement Ministries, Inc. DBA HOPE Family Shelter	140,000
Hoover Tyler Little League	250,000
Ignite Well Within	24,000
InSpire Me, Inc.	25,000
Jene Wah, Inc.	94,895
Kiwanis Club of Stockton Foundation	20,000
Linden Community Preschool	45,000
Lodi Boys and Girls Club	175,000
Lodi Community Concert Association	10,000
Lodi Grape Festival	200,000
Lodi Memorial Hospital Association, Inc. Camp Hutchins	45,000
Love Ripon	5,000
Mary Graham Children's Shelter Foundation	50,000
Mary Magdalene Community Services	80,800
Mexican Heritage Center & Gallery, Inc.	8,500

Non-County Organization (NCO)	Recommended Amount
Northgate Little League	25,000
Parents By Choice	125,000
Prevail	150,000
Random Acts of Kindness Society	20,000
Reinvent South Stockton	30,000
San Joaquin County Child Abuse Prevention Council	12,500
San Joaquin County K-9 Pack	38,100
St. Mary's Community Services (former: Dining Room)	427,333
Stockton Historical Maritime Museum	100,000
Stockton, Calvary Christian Center, Inc.	81,637
Sundown Little League	96,644
Sunset Little League	90,612
Tracy Breakfast Lions Club	9,000
Tracy Chamber of Commerce	11,500
Tracy Community Connections Center	125,000
Tracy Interfaith Ministries	60,000
Tracy Senior Association, Inc.	15,000
Triple H Youth Ranch, Inc.	14,079
Unbound Stockton Community School	65,000
United Way of San Joaquin County	67,000
Uplift All Foundation	282,460
Visionary Home Builders of California, Inc.	100,000
Wide Horizons, Inc.	112,123
World of Wonders	41,625
Zion Lutheran Church	17,000
Grand Total	**$5,041,188**

Strategic Goals and Strategies

Since 2015, every three years, the Board of Supervisors has held a strategic planning session with County department heads, facilitated by a consulting group, with a main purpose to establish three to five Board priorities for the next three years which would be used to guide the development of the annual County budget and the allocation of County resources. At the planning sessions, Board Members and department heads share their views of the County's strengths, past year's accomplishments, trends/external threats to County services and programs, as well as their visions for the future. Once approved, departments are asked to take into consideration the Priorities when bringing new programs or initiatives to the Board of Supervisors for consideration.

On February 22, 2022, the Board of Supervisors held a Special Meeting to discuss its Board Strategic Priorities for fiscal years 2022-2023 through 2024-2025. Delia and Associates facilitated the workshop. The main purpose of the session was to review the outcomes of the previous three-year priorities (2019-2020 through 2021-2022) and establish new priorities for the next three fiscal years. County department heads were present and participated in the development of the Strategic Priorities sharing their most significant achievements and emerging trends affecting their areas.

The County Administrator's Office then met with department heads to determine SMART goals (Specific, Measurable, Achievable, Relevant, and Time-Bound) for each Strategic Priority. The goal was to implement action plans and strategies to show how these Strategic Priorities would be accomplished. The idea used to assist in the discussion was how does a department get *From Current State (X) To Future State (Y) By When (Z).* To embed the Strategic Priorities into the organization, the County Administrator's Office worked with departments to develop department-specific SMART goals that aligned with the new priorities.

After a thorough discussion, the Board of Supervisors worked collaboratively to develop and establish the following Strategic Priorities for fiscal years 2022-2023 through 2024-2025 and adopted the Priorities on May 24, 2022 (B-22-243):

1. Organizational Capacity / Technology Utilization
    - Improve Recruitment and Retention Rates
    - Formalize Succession Planning
    - Demonstrate Leadership Development
    - Augment Digitization and Automation
2. Fiscal Optimization
    - Maintain a Structurally Balanced Budget
    - Effectively Manage One-Time Funds
    - Proactively Manage Labor Costs
    - Responsibly Consider Resources Addressing Pension Liability
3. Public Safety / Criminal Justice / Quality of Life
    - Provide Adequate Resources for Public Safety and Criminal Justice
    - Reduction in Response Times for Emergency Services
    - Mitigate Illegal Dumping / Human Waste
    - Improve Juvenile System of Care
4. Homelessness
    - Expand Unsheltered Bed Capacity
    - Increase Permanent Supportive Housing
    - Promote Expansion of Behavioral Health Clinicians and Services
    - Mitigate Illegal Dumping Encampments
5. Water Management
    - Enhance Water Quality
    - Mitigate Illegal Dumping Impacts
    - Reduce Flood Risk
    - Improve Water Storage / Sustainability
6. Economic Development
    - Enhance COVID Recovery
    - Expand Small Business Growth
    - Increase Transportation / Logistics / Warehousing Businesses

The department-specific SMART goals were included in the 2023-2024 Adopted Budget. The 2024-2025 Proposed Budget includes updates to the department-specific SMART goals that display the initial, current, and target measurements for each goal. In addition, the goals are color-coded to reflect progress on each goal. During 2024-2025, the County Administrator's Office will work with the Board of Supervisors and County department heads to develop strategic priorities for 2025-2026 through 2027-2028.

Take-Home Vehicles

In August 2020, an internal audit of take-home vehicles (THVs) was released by the Auditor-Controller's Office. The audit recommended that the County Administrator's Office (CAO) establish a THV master list and forward to Fleet Services Division.

The CAO agreed with the recommendation and added a signature line on the THV form to sign off when approved by the CAO during the budget process. Beginning in 2022-2023, and subsequently during each year's annual budget process, a master list of all THVs is established by the CAO and forwarded to the Fleet Services Division of Public Works. In addition, to provide greater transparency, a summary list of the THVs assigned to various departments is included in the 2024-2025 Proposed Budget.

Department	Vehicle Description	# Vehicles
District Attorney		
District Attorney	Utility Vehicle	4
District Attorney	Sedan	11
Environmental Health		
Environmental Health	Pickup	1
Environmental Health	Utility Vehicle	1
Public Works		
Public Works	Compact Sedan - Electric	4
Public Works	Pickup	14
Public Works	Utility Vehicle	3
Probation		
Probation	Utility Vehicle	2
Sheriff		
Sheriff	Sedan	38
Sheriff	Pickup	29
Sheriff	Utility Vehicle	51
Sheriff	Motorcycle	2
Sheriff	Van	2
	Total Take-Home Vehicles	**162**

FUND SUMMARIES

All Funds

San Joaquin County funds include the General Fund, Special Revenue Funds, Capital Funds, and Enterprise Funds. Internal Service Funds are not included in the total budget, but are included in the budget document for informational purposes.

Summary

The 2024-2025 Proposed Budget for the County and Special Districts governed by the Board of Supervisors totals $2,884,918,089, an increase of $47,147,978, or 1.7%, from the 2023-2024 Adopted Budget. County funds include the General Fund, Special Revenue Funds, Capital Project Funds, and Enterprise Funds, but do not include the Internal Service Funds.

All Funds Comprehensive Summary

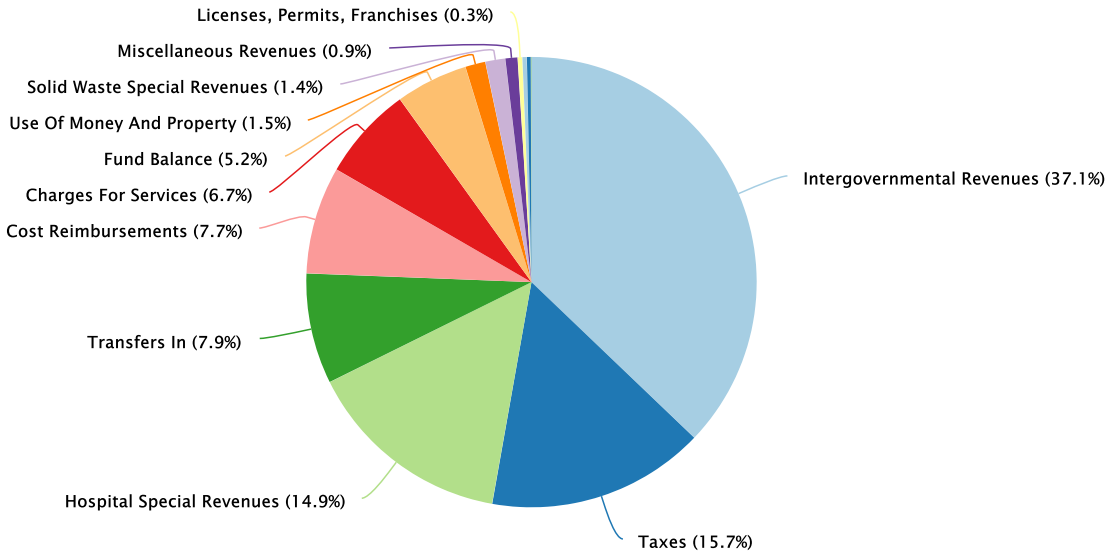
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget
Beginning Fund Balance:	$1,018,757,874	$1,108,070,974	$993,663,084	$850,438,198
Revenues				
Taxes	$381,599,425	$411,425,396	$416,848,954	$451,810,476
Licenses, Permits, Franchises	$10,750,303	$11,416,013	$10,733,968	$9,929,463
Fines, Forfeitures, Penalties	$3,540,752	$7,847,809	$6,583,360	$8,818,425
Use Of Money And Property	$5,421,174	$23,610,170	$11,326,635	$42,093,171
Intergovernmental Revenues	$789,863,495	$837,561,182	$1,062,076,448	$1,071,539,521
Charges For Services	$163,109,862	$139,661,328	$176,037,139	$194,296,846
Miscellaneous Revenues	$5,122,992	$14,356,690	$13,220,993	$25,055,382
Transfers In	$263,825,578	$226,313,551	$342,427,442	$228,817,268
Other Financing Sources	$56,082	$56,082	$56,082	$56,084
Self Ins Fund Special Revenues	$0	$244	$0	$0
MP-Tel-Radio-ISF-Revenues	$0	$0	$0	$1,084,800
Airport Special Revenues	$10,683,768	$12,579,247	$13,605,193	$8,403,869
Solid Waste Special Revenues	$38,054,473	$39,502,250	$38,959,049	$41,212,835
Hospital Special Revenues	$459,331,062	$426,477,333	$405,609,399	$429,499,461
Cost Reimbursements	$147,585,725	$143,138,421	$185,365,610	$222,835,407
General Purpose Revenue	$51,960,015	-$30,042,160	$102,463,901	$0
Fund Balance	-$130,379,659	-$59,210,420	$52,455,938	$149,465,081
Total Revenues:	$2,200,525,046	$2,204,693,135	$2,837,770,111	$2,884,918,089
Expenditures				
Salaries And Benefits	$984,684,858	$980,275,341	$1,182,876,064	$1,288,755,984
Services And Supplies	$584,090,218	$588,437,656	$757,749,537	$826,632,721
Centrally-Budgeted Expenses	$87,868,407	$96,362,111	$103,876,354	$128,050,565
Other Charges	$242,486,380	$264,875,862	$284,969,179	$306,427,408
Other Financing Uses	$2,407,456	$615,191	$623,542	$640,362
Capital Expenditures	$45,266,034	$63,951,175	$210,069,574	$168,615,434
Transfers Out	$209,481,002	$145,077,140	$219,193,322	$88,776,818
Provision For Contingency	$4,722,498	$0	$3,216,713	$5,000,001
Loan To Other Funds	$0	$0	$1,530,000	$0
Clearing Accounts	$13,178,363	$24,806,080	$0	$0
Public Works Project Exp	$26,339,829	$40,292,579	$73,665,826	$72,018,796

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget
Total Expenditures:	$2,200,525,046	$2,204,693,135	$2,837,770,111	$2,884,918,089
Total Revenues Less Expenditures:	$0	$0	$0	$0
Ending Fund Balance:	$1,018,757,874	$1,108,070,973	$993,663,084	$850,438,198

Funding by Source

The 2024-2025 Proposed Budget includes $2,735,453,008 in departmental revenue and $149,465,081 in use of fund balance. For presentation purposes, "General Purpose Revenue" shown in this section and in departmental narratives represents the amount of General Fund contribution used to balance the budget. In fiscal years 2022 and 2023, this amount represents the General Fund balance used when revenues were not sufficient to support expenses (shown as a positive number) or amount contributed back to the General Fund when revenues exceeded expenses (shown as a negative number).

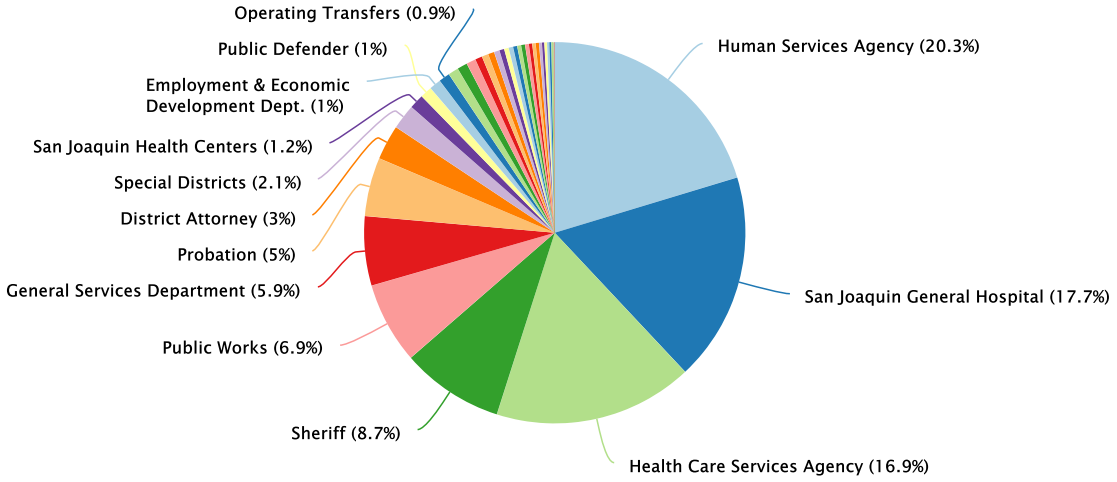
Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Taxes	$381,599,425	$411,425,396	$416,848,954	$451,810,476	8.4%
Licenses, Permits, Franchises	$10,750,303	$11,416,013	$10,733,968	$9,929,463	-7.5%
Fines, Forfeitures, Penalties	$3,540,752	$7,847,809	$6,583,360	$8,818,425	34%
Use Of Money And Property	$5,421,174	$23,610,170	$11,326,635	$42,093,171	271.6%
Intergovernmental Revenues	$789,863,495	$837,561,182	$1,062,076,448	$1,071,539,521	0.9%
Charges For Services	$163,109,862	$139,661,328	$176,037,139	$194,296,846	10.4%
Miscellaneous Revenues	$5,122,992	$14,356,690	$13,220,993	$25,055,382	89.5%
Transfers In	$263,825,578	$226,313,551	$342,427,442	$228,817,268	-33.2%
Other Financing Sources	$56,082	$56,082	$56,082	$56,084	0%
Self Ins Fund Special Revenues	$0	$244	$0	$0	0%
MP-Tel-Radio-ISF-Revenues	$0	$0	$0	$1,084,800	N/A
Airport Special Revenues	$10,683,768	$12,579,247	$13,605,193	$8,403,869	-38.2%
Solid Waste Special Revenues	$38,054,473	$39,502,250	$38,959,049	$41,212,835	5.8%
Hospital Special Revenues	$459,331,062	$426,477,333	$405,609,399	$429,499,461	5.9%
Cost Reimbursements	$147,585,725	$143,138,421	$185,365,610	$222,835,407	20.2%
General Purpose Revenue	$51,960,015	-$30,042,160	$102,463,901	$0	-100%
Fund Balance	-$130,379,659	-$59,210,420	$52,455,938	$149,465,081	184.9%
Total Revenue Source:	$2,200,525,046	$2,204,693,135	$2,837,770,111	$2,884,918,089	1.7%

Funding by Department

Projected Revenue by Department

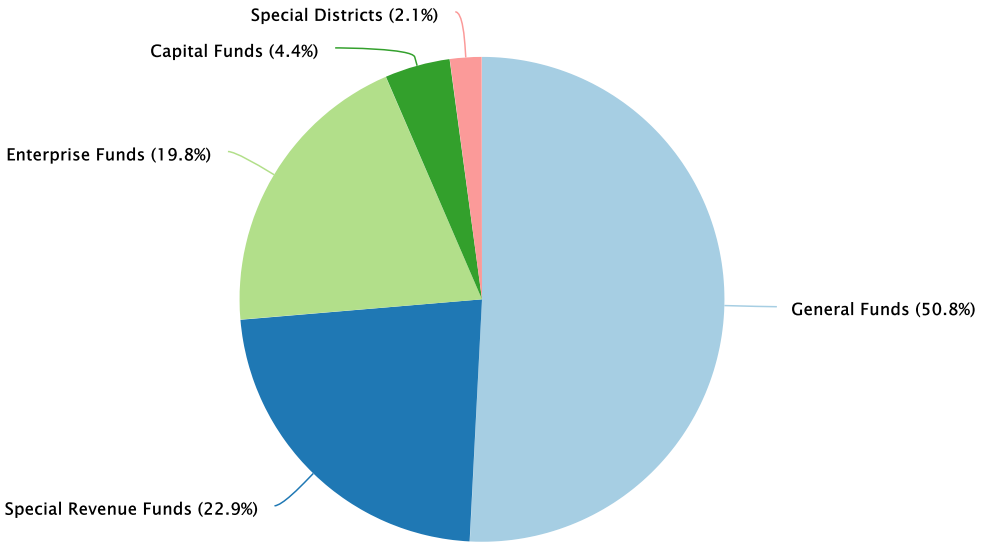


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue					
Board of Supervisors	$5,098,840	$4,022,698	$5,425,350	$6,231,843	14.9%
County Administrator	$6,125,923	$5,443,011	$7,718,411	$9,497,560	23.1%
Auditor-Controller	$6,546,331	$7,509,600	$7,807,445	$17,244,196	120.9%
General Purpose Revenues	$0	$0	$0	$0	0%
Operating Transfers	$176,661,298	$92,062,672	$139,266,724	$27,191,714	-80.5%
Tobacco Settlement	$6,700,000	$9,280,788	$7,300,000	$9,600,000	31.5%
Treasurer-Tax Collector	$7,974,942	$7,989,297	$8,664,468	$8,488,145	-2%
Assessor-Recorder-County Clerk	$17,862,919	$16,903,504	$22,847,982	$25,382,361	11.1%
Purchasing & Support Services	$3,913,814	$3,845,294	$4,620,174	$5,473,305	18.5%
County Counsel	$5,394,790	$5,351,177	$6,424,924	$7,842,547	22.1%
Human Resources	$10,963,648	$11,008,550	$13,619,023	$16,093,993	18.2%
Registrar of Voters	$10,912,926	$10,374,247	$18,369,992	$12,934,460	-29.6%
General Services Department	$68,075,113	$50,875,767	$170,237,515	$168,985,885	-0.7%
Economic Promotion	$489,352	$566,110	$765,000	$800,000	4.6%
Public Works	$108,573,129	$122,958,434	$184,146,983	$199,398,715	8.3%
Equipment Use Allowance/Debt Service	$8,263,352	$8,265,890	$8,260,000	$8,256,250	0%
Unfunded Pension Liability Reserve	$51,000,000	$0	$0	$0	0%
District Attorney	$59,894,470	$64,112,155	$71,839,517	$85,370,720	18.8%
Department of Child Support Services	$18,419,764	$20,109,444	$24,513,267	$24,516,967	0%
Public Defender	$18,875,825	$21,810,759	$25,241,199	$28,942,167	14.7%
Probation	$82,624,351	$89,311,606	$122,321,563	$143,785,725	17.5%
County Support to the Courts	$10,814,882	$11,698,541	$10,516,311	$10,722,677	2%
Sheriff	$189,117,367	$210,081,998	$235,346,056	$251,468,460	6.9%
Health Care Services Agency	$265,010,201	$289,951,810	$464,503,089	$487,508,674	5%
Agricultural Commissioner	$7,649,840	$8,407,226	$9,606,836	$11,146,862	16%
Community Development	$10,548,603	$11,397,757	$14,309,658	$15,391,682	7.6%
Office of Emergency Services	$3,894,592	$4,012,617	$5,723,140	$6,262,089	9.4%
Special Districts	$22,276,743	$29,189,165	$62,644,235	$61,462,362	-1.9%
Environmental Health	$9,780,400	$9,479,284	$11,238,879	$12,168,624	8.3%
Human Services Agency	$397,472,722	$445,872,144	$551,146,556	$586,074,791	6.3%
Health Care Contribution	$30,178,485	$21,543,053	$43,166,123	$23,166,123	-46.3%
San Joaquin Health Centers	$18,089,753	$20,952,470	$27,197,095	$35,680,953	31.2%
Community Services	$17,369,237	$2,295,268	$2,723,327	$5,041,188	85.1%
Employment & Economic Development Dept.	$32,893,585	$18,019,861	$30,312,832	$28,342,037	-6.5%
Library	$7,395,395	$7,508,786	$7,711,536	$10,213,463	32.4%
San Joaquin General Hospital	$480,174,579	$530,177,454	$483,357,353	$510,628,587	5.6%
Airport	$10,893,844	$23,944,410	$14,979,849	$9,353,117	-37.6%
Airpark 599	$95,748	$28,840	$359,701	$159,211	-55.7%
Rebates/Refunds & Judgments/Damages	$40,053	$87,191	$41,000	$41,000	0%
Contingency Provision	$4,767,498	$617,800	$3,216,712	$5,000,000	55.4%
Grand Jury	$182,922	$144,022	$239,535	$255,715	6.8%

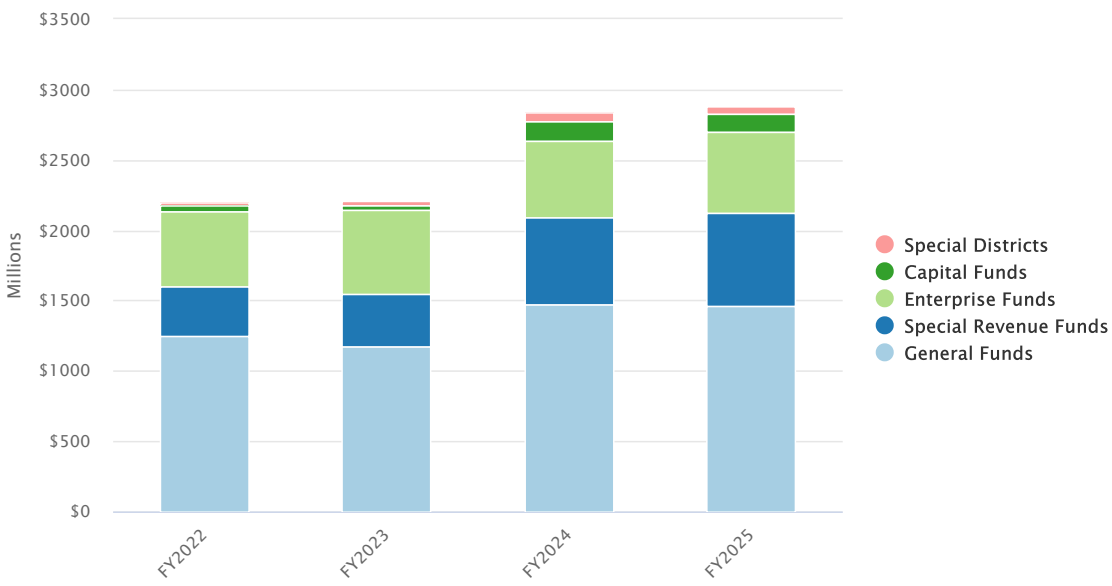
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Court Assigned Counsel	$5,706,158	$5,655,905	$6,546,992	$6,925,381	5.8%
LAFCo Contribution	$236,400	$248,220	$259,638	$259,638	0%
UC Cooperative Extension	$987,904	$949,752	$980,868	$820,357	-16.4%
Cultural Services	$577,348	$628,557	$2,253,253	$788,545	-65%
Total Revenue:	$2,200,525,046	$2,204,693,135	$2,837,770,111	$2,884,918,089	1.7%

Expenditures by Fund

Expenditures by Fund

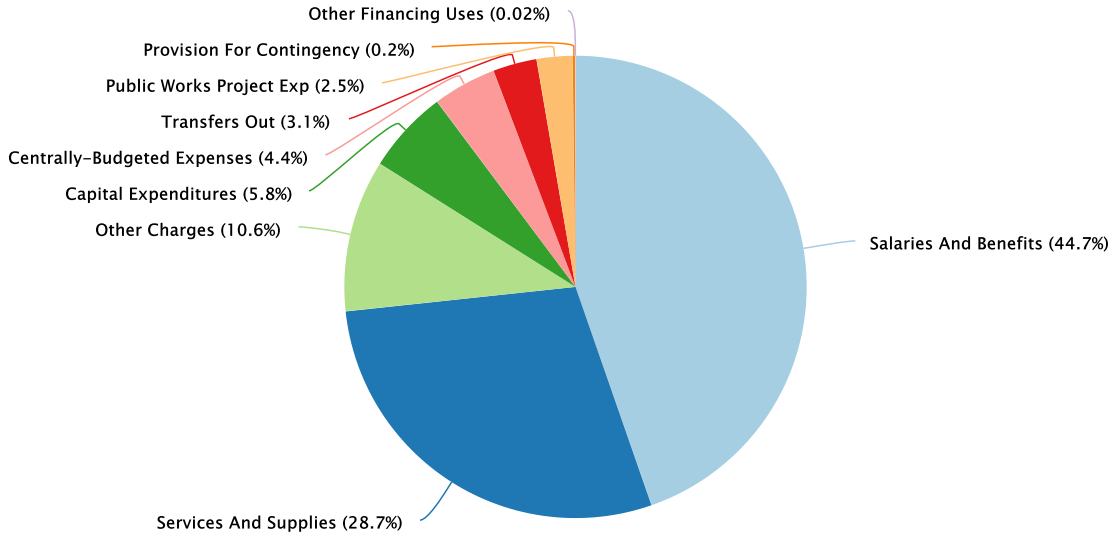


Budgeted and Historical Expenditures by Fund

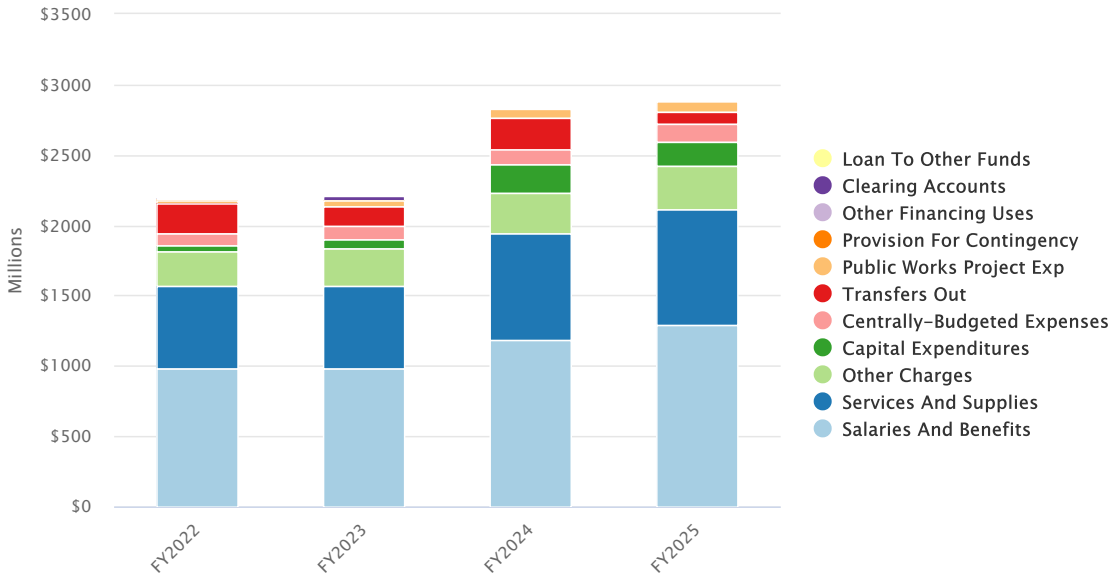


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



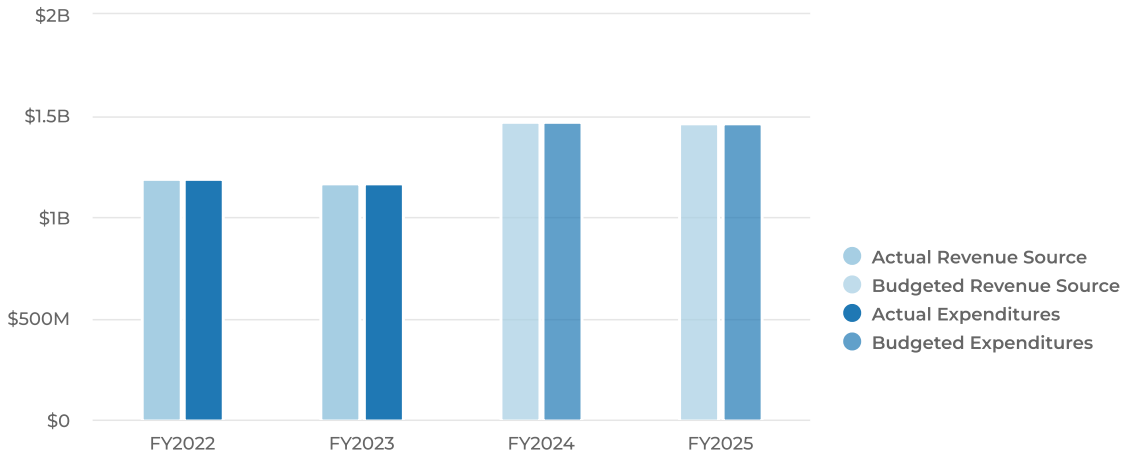
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$984,684,858	$980,275,341	$1,182,876,064	$1,288,755,984	9%
Services And Supplies	$584,090,218	$588,437,656	$757,749,537	$826,632,721	9.1%
Centrally-Budgeted Expenses	$87,868,407	$96,362,111	$103,876,354	$128,050,565	23.3%
Other Charges	$242,486,380	$264,875,862	$284,969,179	$306,427,408	7.5%
Other Financing Uses	$2,407,456	$615,191	$623,542	$640,362	2.7%
Capital Expenditures	$45,266,034	$63,951,175	$210,069,574	$168,615,434	-19.7%
Transfers Out	$209,481,002	$145,077,140	$219,193,322	$88,776,818	-59.5%
Provision For Contingency	$4,722,498	$0	$3,216,713	$5,000,001	55.4%
Loan To Other Funds	$0	$0	$1,530,000	$0	-100%
Clearing Accounts	$13,178,363	$24,806,080	$0	$0	0%
Public Works Project Exp	$26,339,829	$40,292,579	$73,665,826	$72,018,796	-2.2%
Total Expense Objects:	$2,200,525,046	$2,204,693,135	$2,837,770,111	$2,884,918,089	1.7%

General Fund

The General Fund is a Governmental Fund and is also considered a major fund for reporting purposes.

Summary

The 2024-2025 General Fund Proposed Budget totals $1,466,066,617, a decrease of $9,094,163, or 0.6% from the 2023-2024 Adopted Budget.



General Fund Comprehensive Summary

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget
Beginning Fund Balance:	$180,847,780	$210,915,236	$108,451,335	$108,451,335
Revenues				
Taxes	$343,451,789	$368,789,163	$379,036,730	$409,814,730
Licenses, Permits, Franchises	$10,625,326	$11,242,347	$10,589,968	$9,785,463
Fines, Forfeitures, Penalties	$3,539,753	$7,844,012	$6,582,560	$7,968,911
Use Of Money And Property	$2,757,329	$9,348,929	$5,104,606	$18,065,445
Intergovernmental Revenues	$561,210,862	$613,638,101	$728,193,213	$750,624,764
Charges For Services	$47,379,583	$35,372,853	$34,457,852	$38,967,129
Miscellaneous Revenues	$2,206,974	$3,126,268	$1,736,649	$9,997,766
Transfers In	$58,792,609	$39,470,368	$66,930,083	$49,745,726
Self Ins Fund Special Revenues	$0	$244	$0	$0
Cost Reimbursements	$112,306,954	$112,029,938	$140,065,218	$171,096,683
General Purpose Revenue	$51,960,015	-$30,042,160	$102,463,901	$0
Total Revenues:	$1,194,231,194	$1,170,820,063	$1,475,160,780	$1,466,066,617
Expenditures				
Salaries And Benefits	$571,121,795	$551,301,810	$668,878,106	$737,307,955
Services And Supplies	$163,798,168	$184,516,175	$246,393,717	$278,588,826

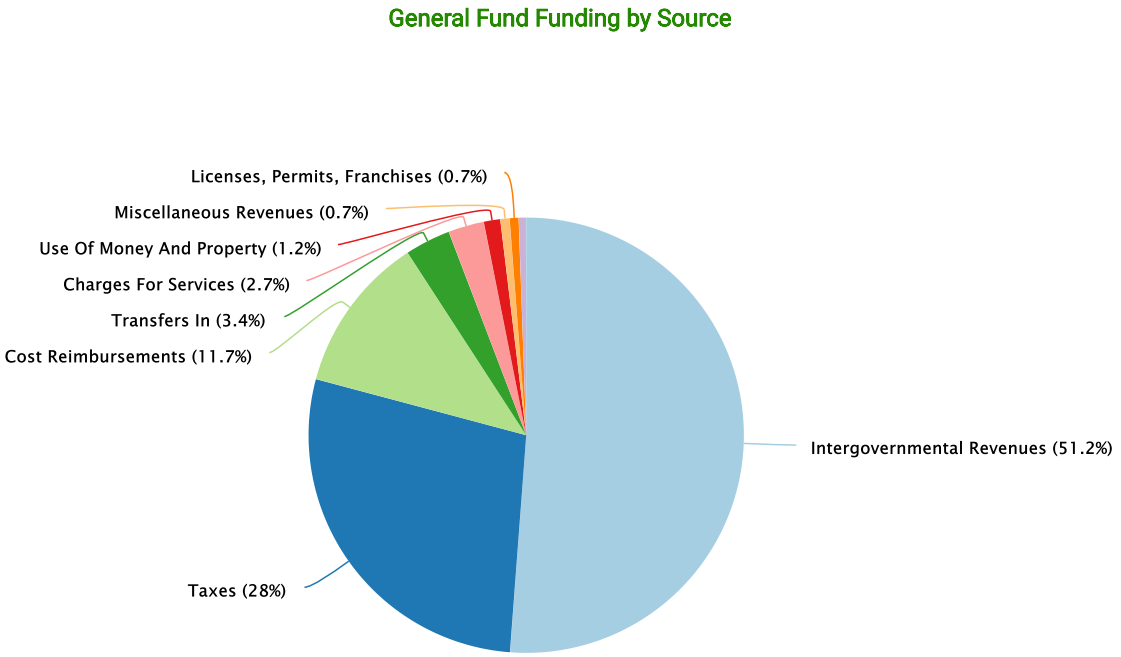
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget
Centrally-Budgeted Expenses	$63,594,726	$67,316,114	$73,086,801	$93,277,043
Other Charges	$221,182,490	$235,817,260	$266,747,399	$280,045,164
Other Financing Uses	$56,108	$56,084	$58,182	$73,182
Capital Expenditures	$6,130,137	$7,371,311	$26,757,016	$10,117,231
Transfers Out	$163,645,833	$124,444,164	$190,022,847	$61,657,216
Provision For Contingency	$4,722,498	$0	$3,216,712	$5,000,000
Clearing Accounts	-$20,560	-$2,854	$0	$0
Total Expenditures:	$1,194,231,194	$1,170,820,063	$1,475,160,780	$1,466,066,617
Total Revenues Less Expenditures:	$0	$0	$0	$0
Ending Fund Balance:	$180,847,780	$210,915,236	$108,451,335	$108,451,335

General Fund Funding by Source

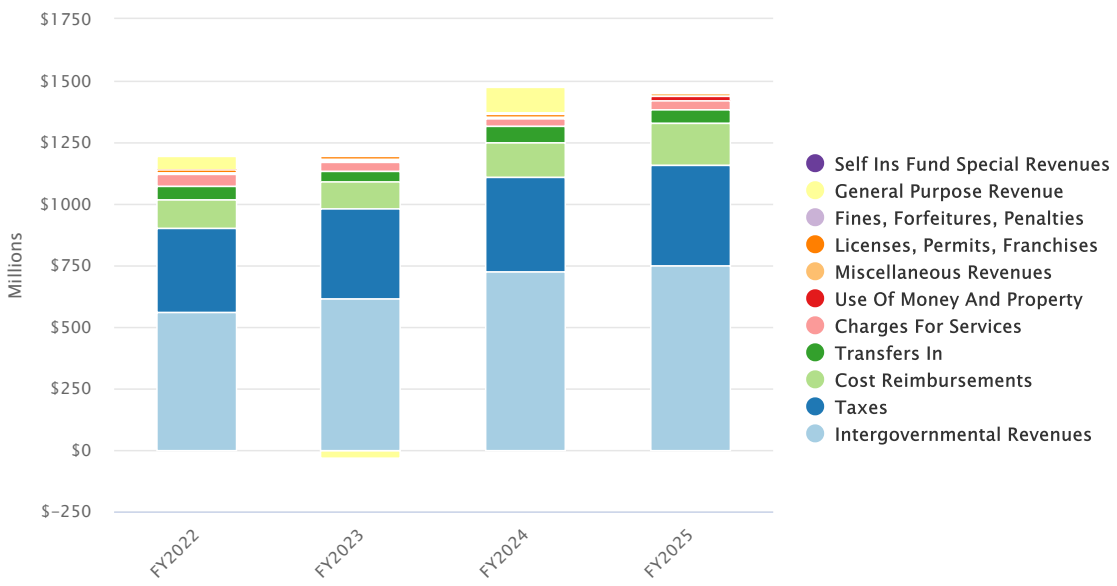
The 2024-2025 Proposed Budget includes $1,466,066,617 in departmental revenue, which includes $444,148,000 in General Purpose Revenue contained within their respective revenue objects (e.g., Taxes).

For presentation purposes, "General Purpose Revenue" shown in this section and in departmental narratives represents the amount of General Fund contribution used to balance the budget. In fiscal years 2022 and 2023, this amount represents the General Fund balance used when revenues were not sufficient to support expenses (shown as a positive number) or amount contributed back to the General Fund when revenues exceeded expenses (shown as a negative number).

Please see the description of General Purpose Revenue contributions at the bottom of this section for more information about the $444,148,000 included in the 2024-2025 Proposed Budget.



Budgeted and Historical General Fund Funding by Source



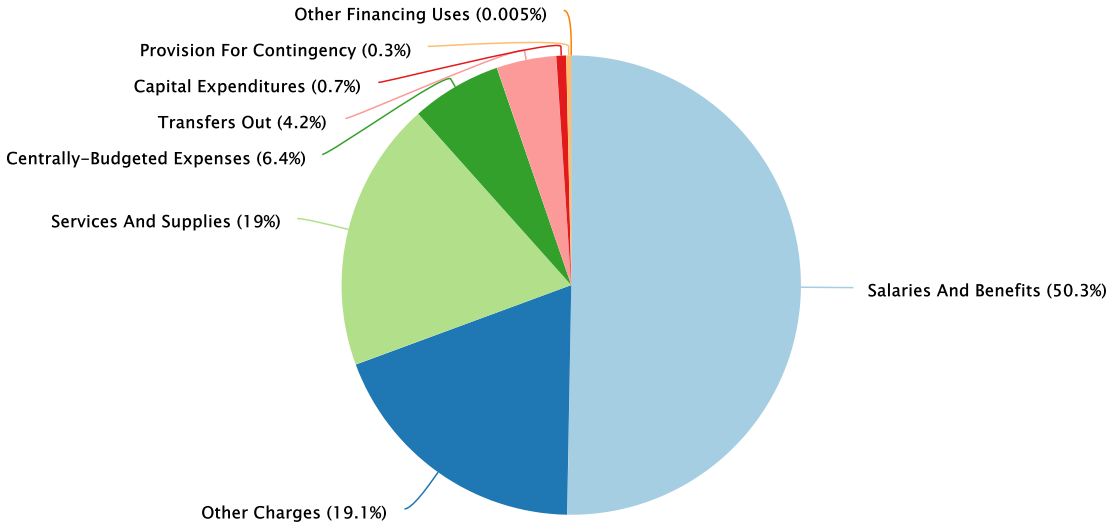
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Taxes	$343,451,789	$368,789,163	$379,036,730	$409,814,730	8.1%
Licenses, Permits, Franchises	$10,625,326	$11,242,347	$10,589,968	$9,785,463	-7.6%
Fines, Forfeitures, Penalties	$3,539,753	$7,844,012	$6,582,560	$7,968,911	21.1%
Use Of Money And Property	$2,757,329	$9,348,929	$5,104,606	$18,065,445	253.9%
Intergovernmental Revenues	$561,210,862	$613,638,101	$728,193,213	$750,624,764	3.1%
Charges For Services	$47,379,583	$35,372,853	$34,457,852	$38,967,129	13.1%
Miscellaneous Revenues	$2,206,974	$3,126,268	$1,736,649	$9,997,766	475.7%
Transfers In	$58,792,609	$39,470,368	$66,930,083	$49,745,726	-25.7%
Self Ins Fund Special Revenues	$0	$244	$0	$0	0%
Cost Reimbursements	$112,306,954	$112,029,938	$140,065,218	$171,096,683	22.2%
General Purpose Revenue	$51,960,015	-$30,042,160	$102,463,901	$0	-100%
Total Revenue Source:	$1,194,231,194	$1,170,820,063	$1,475,160,780	$1,466,066,617	-0.6%

General Fund Expenditures by Department

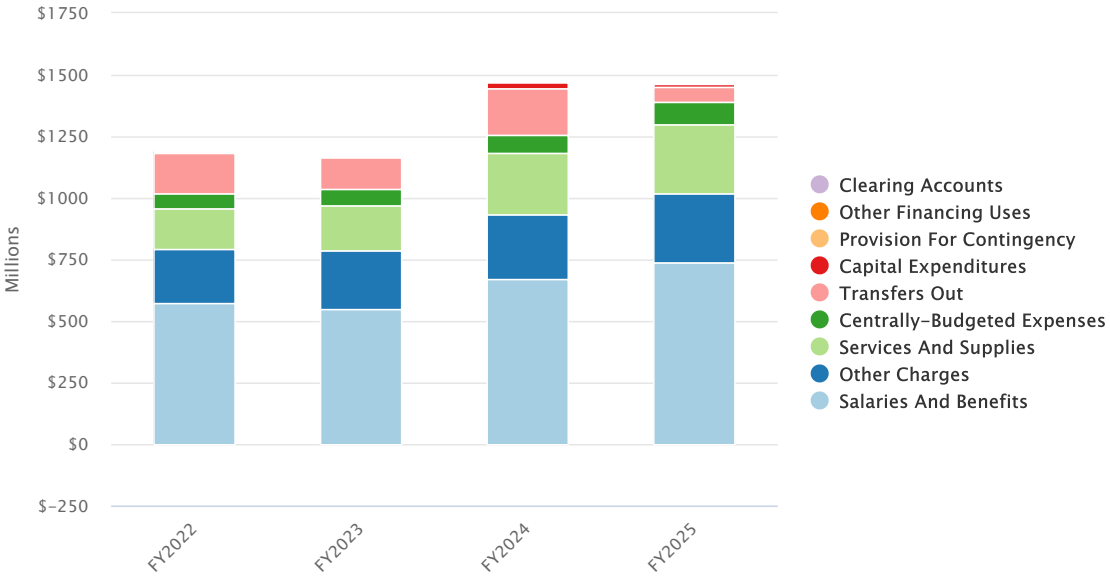
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
Board of Supervisors	$5,098,840	$4,022,698	$5,425,350	$6,231,843	14.9%
County Administrator	$6,125,923	$5,443,011	$7,718,411	$9,497,560	23.1%
Auditor-Controller	$6,546,331	$7,509,600	$7,807,445	$17,244,196	120.9%
Operating Transfers	$176,661,298	$92,062,672	$139,266,724	$27,191,714	-80.5%
Tobacco Settlement	$6,700,000	$9,280,788	$7,300,000	$9,600,000	31.5%
Treasurer-Tax Collector	$7,974,942	$7,989,297	$8,664,468	$8,488,145	-2%
Assessor-Recorder-County Clerk	$17,660,215	$15,923,170	$20,635,910	$22,783,620	10.4%
Purchasing & Support Services	$3,913,814	$3,845,294	$4,620,174	$5,473,305	18.5%
County Counsel	$5,394,790	$5,351,177	$6,424,924	$7,842,547	22.1%
Human Resources	$10,963,648	$11,008,550	$13,619,023	$16,093,993	18.2%
Registrar of Voters	$10,912,926	$10,374,247	$18,369,992	$12,934,460	-29.6%
General Services Department	$21,901,166	$24,704,917	$32,410,157	$43,224,380	33.4%
Economic Promotion	$489,352	$566,110	$765,000	$800,000	4.6%
Public Works	$10,758,455	$10,968,581	$17,348,701	$21,129,243	21.8%
Rebates/Refunds & Judgments/Damages	$40,053	$87,191	$41,000	$41,000	0%
Equipment Use Allowance/Debt Service	$8,263,352	$8,265,890	$8,260,000	$8,256,250	0%
Contingency Provision	$4,767,498	$617,800	$3,216,712	$5,000,000	55.4%
District Attorney	$59,434,328	$63,517,106	$71,357,907	$84,837,110	18.9%
Public Defender	$18,875,825	$21,810,759	$25,241,199	$28,942,167	14.7%
Grand Jury	$182,922	$144,022	$239,535	$255,715	6.8%
Probation	$44,234,728	$46,167,737	$65,185,734	$70,267,821	7.8%
County Support to the Courts	$10,814,882	$11,698,541	$10,516,311	$10,722,677	2%
Court Assigned Counsel	$5,706,158	$5,655,905	$6,546,992	$6,925,381	5.8%
Sheriff	$183,127,883	$202,645,390	$223,968,020	$239,184,016	6.8%
Health Care Services Agency	$72,830,330	$77,409,699	$103,831,865	$108,660,718	4.7%
Agricultural Commissioner	$7,649,840	$8,407,226	$9,606,836	$11,146,862	16%
Community Development	$10,548,603	$11,397,757	$14,309,658	$15,391,682	7.6%
Office of Emergency Services	$3,894,592	$4,012,617	$5,723,140	$6,262,089	9.4%
LAFCo Contribution	$236,400	$248,220	$259,638	$259,638	0%
Environmental Health	$9,780,400	$9,479,284	$11,238,879	$12,168,624	8.3%
Human Services Agency	$395,538,972	$443,835,709	$548,920,409	$583,712,695	6.3%
Health Care Contribution	$30,178,485	$21,543,053	$43,166,123	$23,166,123	-46.3%
San Joaquin Health Centers	$18,089,753	$20,952,470	$27,197,095	$35,680,953	31.2%
Community Services	$17,369,237	$2,295,268	$2,723,327	$5,041,188	85.1%
UC Cooperative Extension	$987,904	$949,752	$980,868	$820,357	-16.4%
Cultural Services	$577,348	$628,557	$2,253,253	$788,545	-65%
Total Expenditures:	$1,194,231,194	$1,170,820,063	$1,475,160,780	$1,466,066,617	-0.6%

General Fund Expenditures by Expense Type

General Fund Budgeted Expenditures by Expense Type



General Fund Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$571,121,795	$551,301,810	$668,878,106	$737,307,955	10.2%
Services And Supplies	$163,798,168	$184,516,175	$246,393,717	$278,588,826	13.1%
Centrally-Budgeted Expenses	$63,594,726	$67,316,114	$73,086,801	$93,277,043	27.6%
Other Charges	$221,182,490	$235,817,260	$266,747,399	$280,045,164	5%
Other Financing Uses	$56,108	$56,084	$58,182	$73,182	25.8%
Capital Expenditures	$6,130,137	$7,371,311	$26,757,016	$10,117,231	-62.2%
Transfers Out	$163,645,833	$124,444,164	$190,022,847	$61,657,216	-67.6%
Provision For Contingency	$4,722,498	$0	$3,216,712	$5,000,000	55.4%
Clearing Accounts	-$20,560	-$2,854	$0	$0	0%
Total Expense Objects:	$1,194,231,194	$1,170,820,063	$1,475,160,780	$1,466,066,617	-0.6%

General Purpose Revenue Contributions

Revenue available to fund programs at the Board of Supervisors' discretion is referred to as General Purpose Revenue, a large portion of which is included in the 2024-2025 Proposed Budget to support public safety and criminal justice services for the Sheriff, Probation, District Attorney, and Public Defender's Offices, as well as government-related services provided by the County Administrator's Office, Assessor, Auditor-Controller, and Treasurer-Tax Collector, among others. Health and Human Services departments receive General Purpose Revenue to support maintenance of effort obligations and discretionary programs aligned with Board priorities.

The 2024-2025 Proposed Budget includes General Purpose Revenue estimates of $444,148,000 as shown in the adjacent table. Descriptions of the major revenue sources are included in the Funding Sources section of the budget.

Fund	Budget Unit	General Purpose Revenue Contribution
10001	1010100000	$4,972,668
10001	1010100110	250,000
10001	1010100120	250,000
10001	1010100130	250,000
10001	1010100140	250,000
10001	1010100150	250,000
10001	1010200000	2,345,089
10001	1010800000	2,685,888
10001	1010804000	26,931,224
10001	1011000000	3,044,036
10001	1011100000	13,418,186
10001	1011200000	736,392
10001	1011600000	1,231,288
10001	1011800000	1,833,227
10001	1012400000	2,782,138
10001	1013000000	8,582,680
10001	1014200000	1,759,457
10001	1016000000	225,831
10001	1016500000	41,000
10001	1018000000	(3,147,385)
10001	1019000000	5,000,000
10001	2020200000	50,893,672
10001	2020205000	358,234
10001	2020209000	263,501
10001	2020273000	701,675
10001	2020278270	49,227
10001	2020400000	16,743,910
10001	2021000000	255,715
10001	2021200000	1,329,454
10001	2021274000	7,827,011
10001	2021300000	6,925,381
10001	2021602000	1,885,011
10001	2021609000	3,672,351
10001	2021614000	18,176,170
10001	2021619000	3,001,726
10001	2021620000	24,455,478
10001	2021622000	1,707,101
10001	2021626000	11,132,866
10001	2021628000	2,077,485
10001	2021635000	1,714,924
10001	2021645000	12,693,294
10001	2021649000	5,439,212
10001	2021658000	70,111
10001	2022600000	38,116,429
10001	2022620000	515,436
10001	2022621000	17,959,093
10001	2022700000	1,936,493
10001	2022702000	8,033,356
10001	2022745000	6,675,704
10001	2022800000	12,977,098
10001	2024700000	5,069,290
10001	2025600000	8,617,871
10001	2025700000	454,077

Fund	Budget Unit	General Purpose Revenue Contribution
10001	2025900000	1,376,808
10001	2026000000	2,707,308
10001	2026700000	259,638
10001	4041000000	20,800,947
10001	4041800000	1,516,788
10001	4042000000	2,761,228
10001	4045415000	2,206,628
10001	4049400000	5,785,054
10001	4049700000	6,151,010
10001	5050106000	2,503,681
10001	5050107000	4,876,001
10001	5050108000	891,151
10001	5050110000	750,000
10001	5050118000	19,741,808
10001	5050132000	57,167
10001	5053900000	5,204,133
10001	5054000000	5,251,678
10001	5054101000	5,173,038
10001	5055600000	1,206,987
10001	6061500000	820,357
10001	7070300000	7,897,970
10001	7070800000	788,545
	Total	$444,148,000

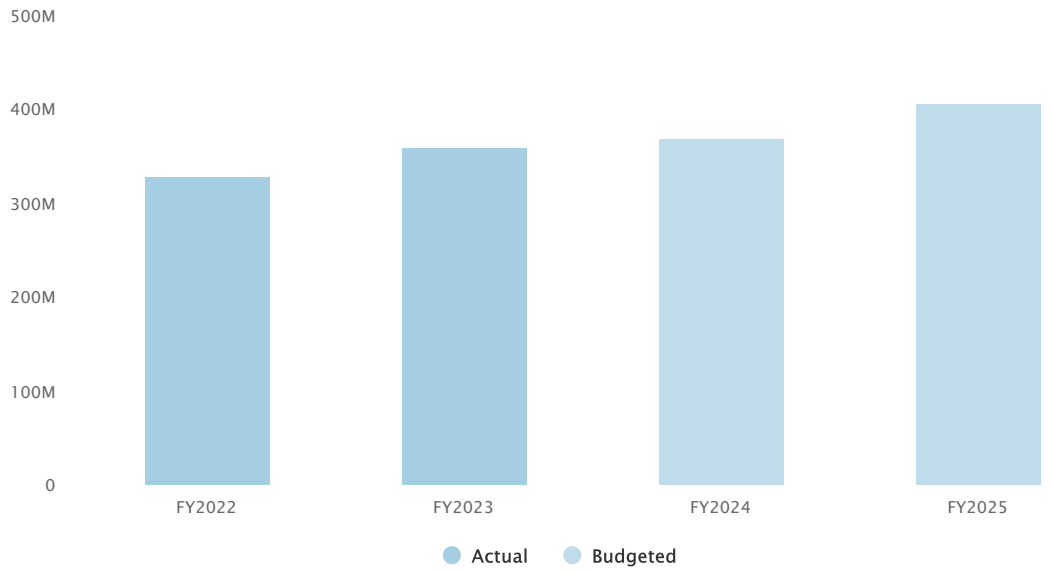
FUNDING SOURCES

Property Taxes Summary

The 2024-2025 Proposed Budget includes $406.9 million in Property Taxes for all funds, an increase of $36.2 million from the 2023-2024 Adopted Budget. Property Taxes included in General Purpose Revenue total $379.3 million, an increase of $33.3 million from the 2023-2024 Adopted Budget. The County Administrator's Office estimates a 4% increase in Current Property Taxes for 2024-2025.

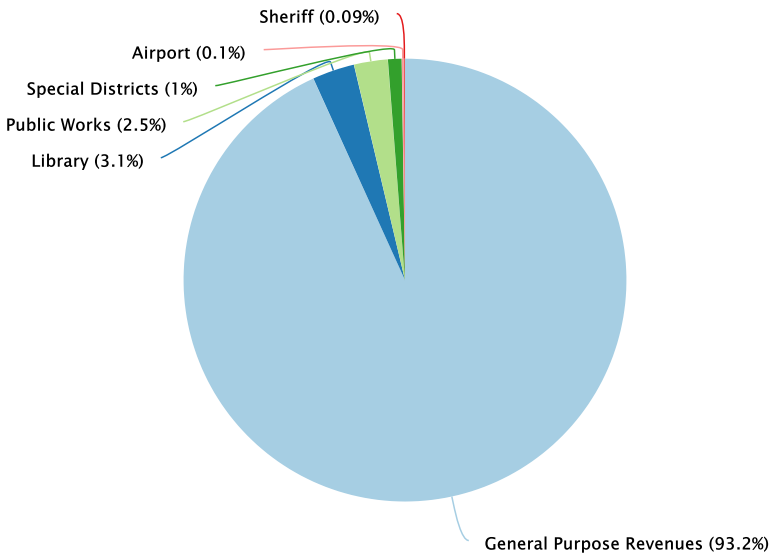
$406,931,525 $36,160,761
(9.75% vs. prior year)

Property Taxes Proposed and Historical Budget vs. Actual

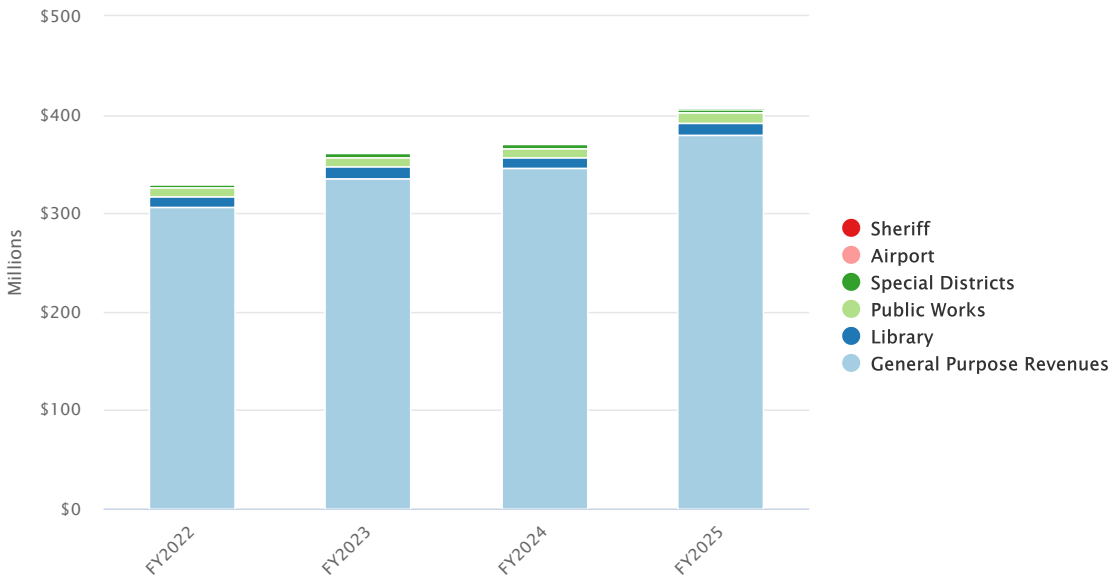


Revenue by Department

Projected Revenue by Department



Budgeted and Historical Revenue by Department



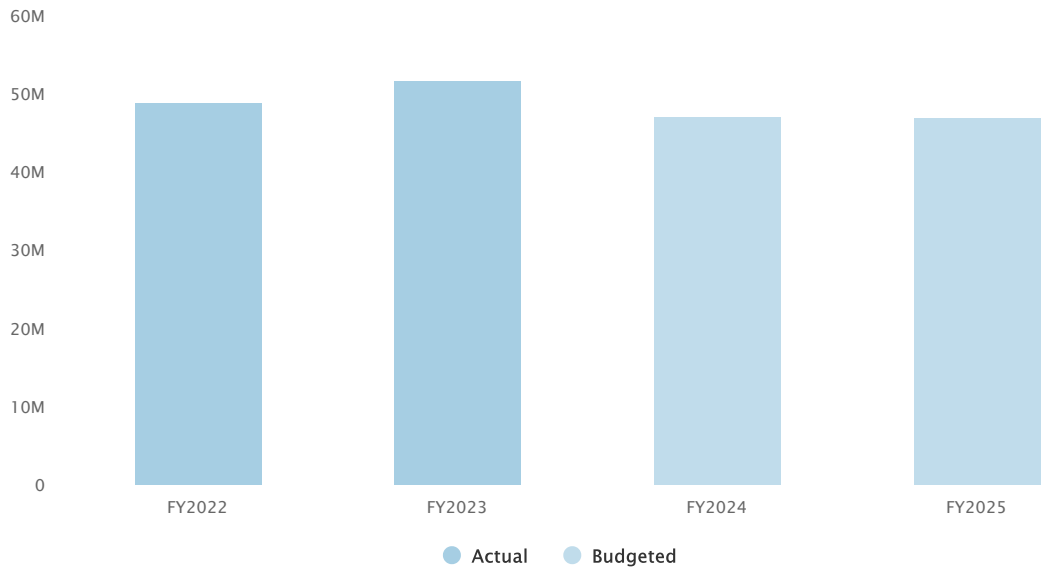
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General Purpose Revenues	$306,523,192	$335,741,577	$346,062,000	$379,340,000	9.6%
Public Works	$9,163,456	$9,558,701	$9,579,175	$10,062,806	5%
Sheriff	$256,188	$370,731	$370,730	$370,730	0%
Special Districts	$3,840,419	$4,111,299	$3,913,890	$4,079,589	4.2%
Library	$10,010,637	$11,130,006	$10,844,969	$12,528,400	15.5%
Airport	$0	$0	$0	$550,000	N/A
Total:	$329,793,892	$360,912,312	$370,770,764	$406,931,525	9.8%

Sales Tax Summary

The 2024-2025 Proposed Budget includes $47.2 million in Sales Taxes for all funds, a decrease of $73,288 from the 2023-2024 Adopted Budget. Sales Tax included in General Purpose Revenue totals $32.1 million, a decrease of $1.4 million, or 4.2%, from the 2023-2024 Adopted Budget.

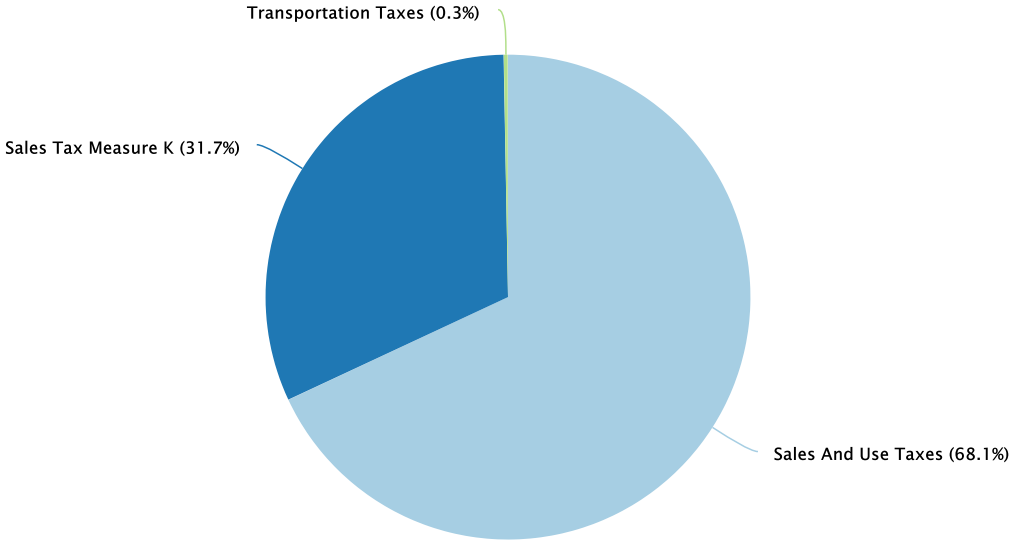
$47,167,000 -$73,288
(-0.16% vs. prior year)

Sales Tax Proposed and Historical Budget vs. Actual

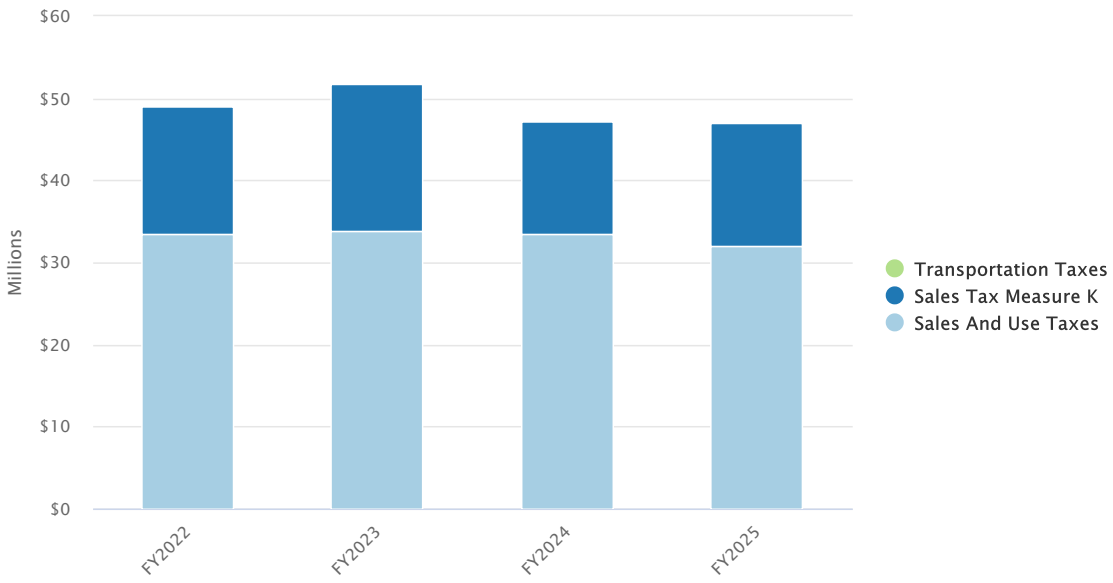


Revenues by Source

Projected Revenues by Source



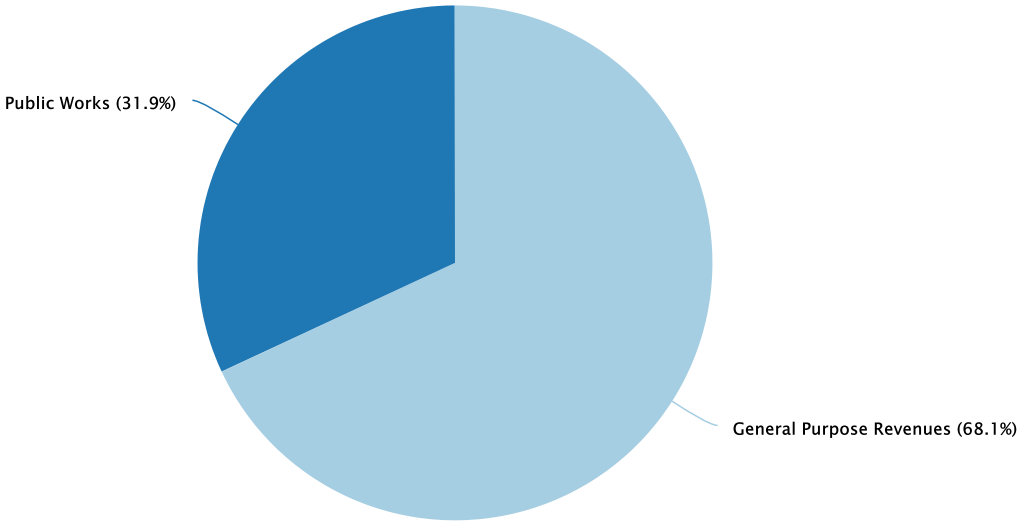
Budgeted and Historical Revenues by Source



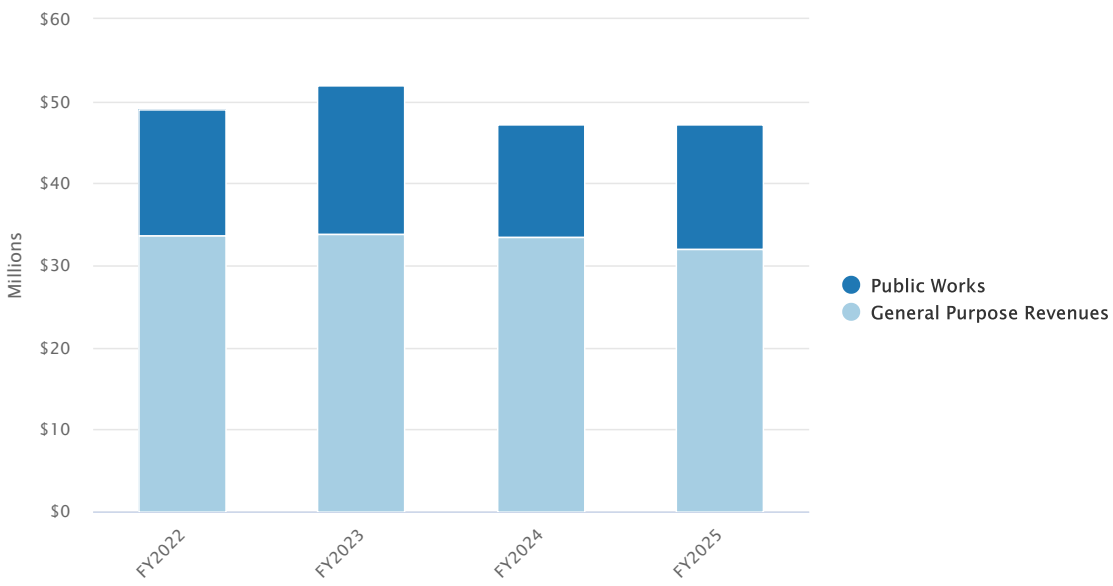
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Taxes					
General Purpose Revenues	$33,568,179	$33,831,734	$33,502,000	$32,102,000	-4.2%
Public Works	$15,383,045	$18,134,492	$13,738,288	$15,065,000	9.7%
Total Taxes:	$48,951,223	$51,966,226	$47,240,288	$47,167,000	-0.2%
Total Revenue Source:	$48,951,223	$51,966,226	$47,240,288	$47,167,000	-0.2%

Revenue by Department

Projected Revenue by Department



Budgeted and Historical Revenue by Department

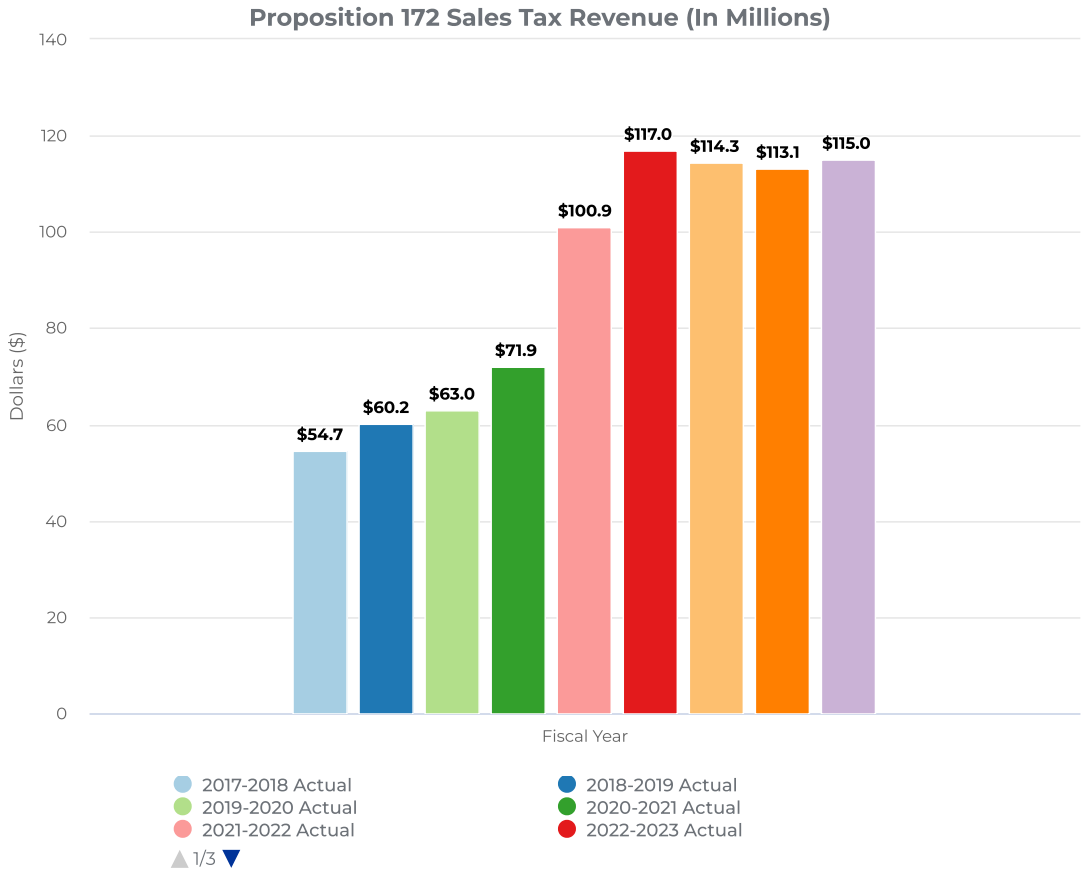


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue					
Sales And Use Taxes	$33,566,179	$33,828,734	$33,500,000	$32,100,000	-4.2%
Transportation Taxes	$2,000	$208,482	$127,000	$127,000	0%
Sales Tax Measure K	$15,383,045	$17,929,010	$13,613,288	$14,940,000	9.7%
Total Revenue:	$48,951,223	$51,966,226	$47,240,288	$47,167,000	-0.2%

Proposition 172 Public Safety Sales Tax

In November 1992, California voters approved Proposition 172 which provides one-half percent sales tax for public safety programs. In 1993, the Board of Supervisors adopted Board Order B-93-1235 designating Proposition 172 revenues exclusively for use in funding County Public Safety Services. In May 1994, the Board adopted Board Order B-94-613 establishing the allocation formula to distribute these funds in future years.

For the 2024-2025 Proposed Budget, Proposition 172 tax revenues are estimated at $115 million, which is an increase of approximately 0.6% from the 2023-2024 Adopted Budget level of $114.3 million.



Proposition 172 AB 2788 Maintenance of Effort

In 1993, Proposition 172 established a permanent Statewide half-cent sales tax to provide funding for qualifying public safety programs. Funds are collected by the State Board of Equalization and apportioned to each county based on its proportionate share of Statewide taxable sales.

Assembly Bill (AB) 2788 created a Maintenance of Effort (MOE) provision requiring cities and counties to maintain funding levels to public safety programs that receive Proposition 172 funds. AB 2788 also established 1992-1993 as the MOE base year and required an adjustment to MOE levels based on the annual change in Proposition 172 revenues. In 1992-1993, the total for all qualifying budgets in the County was $68,997,254 (base year).

The current program allocation formula for the County was established by the Board of Supervisors on May 24, 1994 (B-94-613), which allocates Proposition 172 revenue to the Sheriff (68.1%), Probation (13%), District Attorney (11%), and the Public Defender / Court Assigned Counsel (7.9%).

In 2023-2024, the MOE for all qualifying public safety programs was $166,696,256. The County's adjusted AB 2788 Certification for 2023-2024 was $303,521,247. Overall, the General Fund provided overmatching funds of $136,824,991 to all qualifying public safety programs. Not all budgets are included for each public safety department.

Public Safety Departments		2023-2024 Adopted	Adjusted AB 2788 Certification Year	1992-1993 Base Year	Prop 172 MOE	Overmatch
District Attorney						
2020200000	Administration	$54,251,718	$49,930,716	$7,629,626	$18,433,054	$31,497,662
2020273000	Victim/Witness Program	2,066,923	621,108	138,634	334,938	286,170
	Total District Attorney	**$56,318,641**	**$50,551,824**	**$7,768,260**	**$18,767,991**	**$31,783,833**
Sheriff						
2021602000	Boating Safety	$2,908,521	$2,219,625	$504,000	$1,217,656	$1,001,969
2021620000	Patrol	40,692,542	39,930,254	8,619,072	20,823,539	19,106,715
2021622000	Communications	5,987,199	5,968,468	1,795,358	4,337,556	1,630,912
2021626000	Detectives	14,128,422	13,687,901	2,057,798	4,971,607	8,716,294
2021628000	Records	6,081,635	6,009,435	2,893,710	6,991,157	(981,722)
2021635000	Civil	2,983,301	1,953,647	681,465	1,646,408	307,239
2021645000	Administration/Support	14,482,077	13,067,337	1,926,664	4,654,789	8,412,548
2021649000	Information Systems	6,026,266	5,548,966	0	0	5,548,966
2022600000	Custody	83,413,029	78,339,900	23,108,943	55,830,835	22,509,065
2022620000	Work Programs	1,474,047	572,273	686,643	1,658,918	(1,086,645)
2022621000	Correctional Health Care	17,973,239	15,848,070	0	0	15,848,070
	Total Sheriff	**$196,150,278**	**$183,145,876**	**$42,273,653**	**$102,132,466**	**$81,013,410**
Probation						
2021200000	Pretrial Services	$2,477,594	$1,771,645	$486,729	$1,175,929	$595,716
2021201000	ADAP*	435,416	435,416	180,223	435,416	0
2022700000	Juvenile	7,422,331	6,088,018	2,791,363	6,743,888	(655,870)
2022702000	Adult	11,036,264	9,351,421	2,464,566	5,954,352	3,397,069
2022745000	Administration	8,360,046	5,419,268	899,269	2,172,619	3,246,649
2022800000	Juvenile Hall	23,222,206	18,443,761	4,257,141	10,285,184	8,158,577
	Total Probation	**$52,953,857**	**$41,509,529**	**$11,079,291**	**$26,767,389**	**$14,742,140**
Indigent Defense						
2020400000	Public Defender	$24,467,203	$21,767,026	$5,077,086	$12,266,158	$9,500,868
2021300000	Court Assigned Counsel	6,546,992	6,546,992	2,798,964	6,762,252	(215,260)
	Total Indigent Defense	**$31,014,195**	**$28,314,018**	**$7,876,050**	**$19,028,410**	**$9,285,608**
	Grand Total	**$336,436,971**	**$303,521,247**	**$68,997,254**	**$166,696,256**	**$136,824,991**

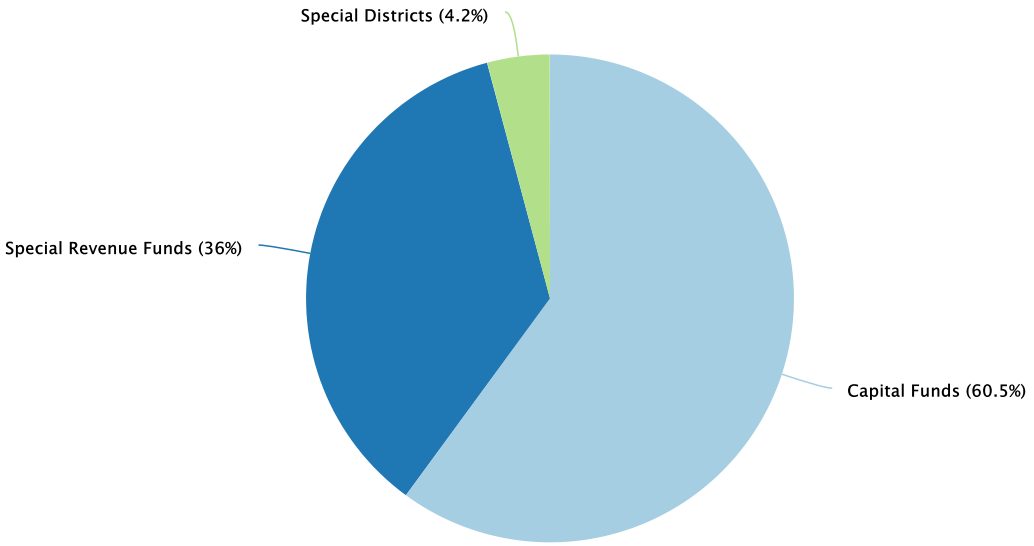
*ADAP program was transferred to the Substance Use Disorder Services budget (#4040600000) beginning July 1, 2018, and was consolidated with Behavioral Health Services (#4040500000) effective July 1, 2024.

Fund Balance Usage Summary

The 2024-2025 Proposed Budget includes the use of $149,465,081 of fund balance from the Special Revenue Funds, Capital Funds, Enterprise Funds, and Special Districts.

$149,465,081 $22,582,245
(17.80% vs. prior year)

Fund Balance by Fund



Fund	Budget Unit	Fund Balance Usage
County Funds		
20002	3030101000	$3,549,321
20002	3030103000	(2,125,448)
20002	3030105000	445,918
20002	3030106000	15,528,460
20002	3030108000	198,757
20007	4040500000	74,569
20007	4041200000	3,455,969
20008	5055103000	8,296,596
20013	3031300000	1,417,712
20014	3031400000	492,243
20015	3031500000	(307,670)
20016	3031600000	4,135,148
20017	3031700000	3,250,717

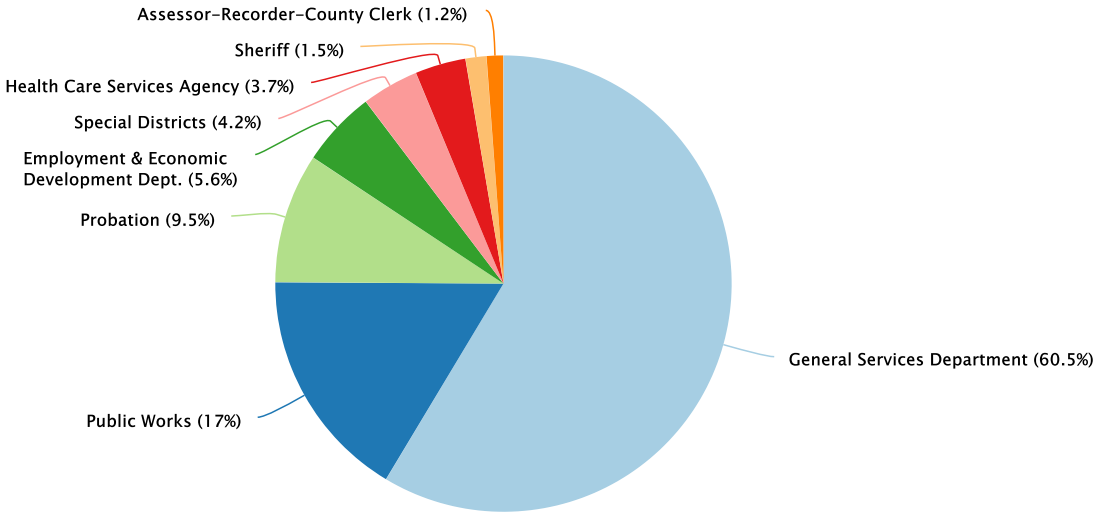
Fund	Budget Unit	Fund Balance Usage
20018	6060900000	(2,433,758)
20037	2025901000	1,830,072
20039	3039900000	(174,000)
20039	3039902000	(2,245,000)
20046	4049600000	2,004,609
20051	2022702510	13,730,581
20052	2021655000	1,001,082
20052	2021657000	1,280,540
20052	2022785000	862,827
20053	2022700190	(405,834)
37004	1040148000	57,131,331
37005	1040150000	33,234,598
39021	9210000000	1,165,078
39022	9221100000	(1,678,399)
39023	9230901000	(577,256)
39312	9312000000	86,123
	County Funds Total	**$143,224,886**
Special Districts		
21101	2910000000	($544,896)
21113	2910000000	1,859,827
21114	2910000000	324,400
21168	2910000000	251,416
21201	2910000000	(107,900)
21501	2910000000	120,910
22001	2910000000	12,635
22002	2910000000	4,694
22003	2910000000	6,400
22004	2910000000	(3,097)
22005	2910000000	3,968
22006	2910000000	6,407
22007	2910000000	2,841
22008	2910000000	5,676
22009	2910000000	3,707
22010	2910000000	8,529
22011	2910000000	6,088
22012	2910000000	8,760
22013	2910000000	4,273
22014	2910000000	4,250
22015	2910000000	5,388
22016	2910000000	26,180
22017	2910000000	10,791
22018	2910000000	6,404
22019	2910000000	119
22021	2910000000	2,911
22022	2910000000	1,022
22023	2910000000	407
22024	2910000000	1,770
22025	2910000000	1,275

Fund	Budget Unit	Fund Balance Usage
22026	2910000000	2,126
22027	2910000000	1,208
22028	2910000000	329
22029	2910000000	553
22030	2910000000	10,571
22031	2910000000	(901)
22101	2910000000	119,598
22201	2910000000	133,431
22295	2910000000	2,229
22401	2910000000	15,559
22501	2910000000	4,532
22601	2910000000	303,800
22701	2910000000	(1,679,645)
22801	2910000000	76,483
23001	2910000000	119,106
23101	2910000000	122,347
23201	2910000000	13,551
23401	2910000000	(907,582)
23501	2910000000	5,868
23601	2910000000	28,972
23701	2910000000	147,604
23801	2910000000	10,421
23901	2910000000	123,618
24001	2910000000	99,842
24201	2910000000	532,181
24301	2910000000	215,782
24401	2910000000	444,202
24501	2910000000	2,842
24601	2910000000	75,524
24661	2910000000	4,265
24701	2910000000	92,792
24801	2910000000	7,921
24901	2910000000	27,775
25001	2910000000	68,166
25101	2910000000	88,544
25131	2910000000	136,189
30101	2910000000	544
30201	2910000000	6,632
30301	2910000000	1,631
30331	2910000000	17,447
30401	2910000000	555
30501	2910000000	789
30601	2910000000	9,918
30801	2910000000	984
31101	2910000000	144
31201	2910000000	254,536
31401	2910000000	18,485
31501	2910000000	99,037

Fund	Budget Unit	Fund Balance Usage
31601	2910000000	113,025
31701	2910000000	104,588
31801	2910000000	84,509
32101	2910000000	14,206
32301	2910000000	7,451
32401	2910000000	11,840
32501	2910000000	11,560
32901	2910000000	18,681
33001	2910000000	73,345
33101	2910000000	196,417
33131	2910000000	110,185
33501	2910000000	133,516
33597	2910000000	126,000
33601	2910000000	12,480
33631	2910000000	8,231
33632	2910000000	7,205
33701	2910000000	8,243
34101	2910000000	16,071
34114	2910000000	33,839
34131	2910000000	4,164
34201	2910000000	13,343
34301	2910000000	95,862
34331	2910000000	11,646
34401	2910000000	117,177
34431	2910000000	247,832
34441	2910000000	284,376
34501	2910000000	21,379
34601	2910000000	178,321
34631	2910000000	2,665
34701	2910000000	18,976
34801	2910000000	6,881
34831	2910000000	52,153
34901	2910000000	7,091
34931	2910000000	8,171
35001	2910000000	25,569
35101	2910000000	6,309
35201	2910000000	10,962
35301	2910000000	375,046
35401	2910000000	747,501
35501	2910000000	5,380
35531	2910000000	12,339
	Special Districts Total	**$6,240,195**
	Grand Total	**$149,465,081**

Fund Balance by Department

Projected Fund Balance by Department



DEPARTMENTS

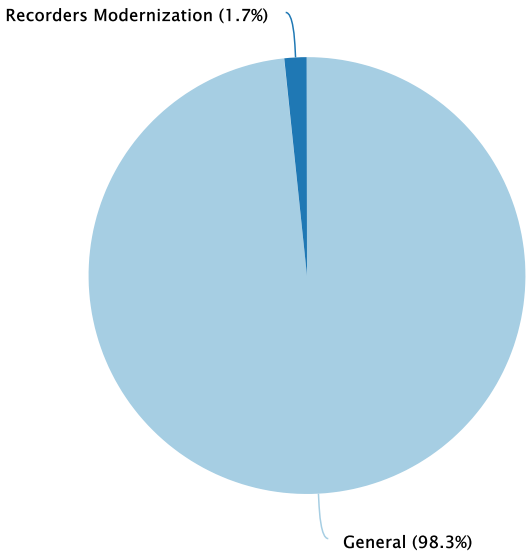
General Government

Expenditures Summary

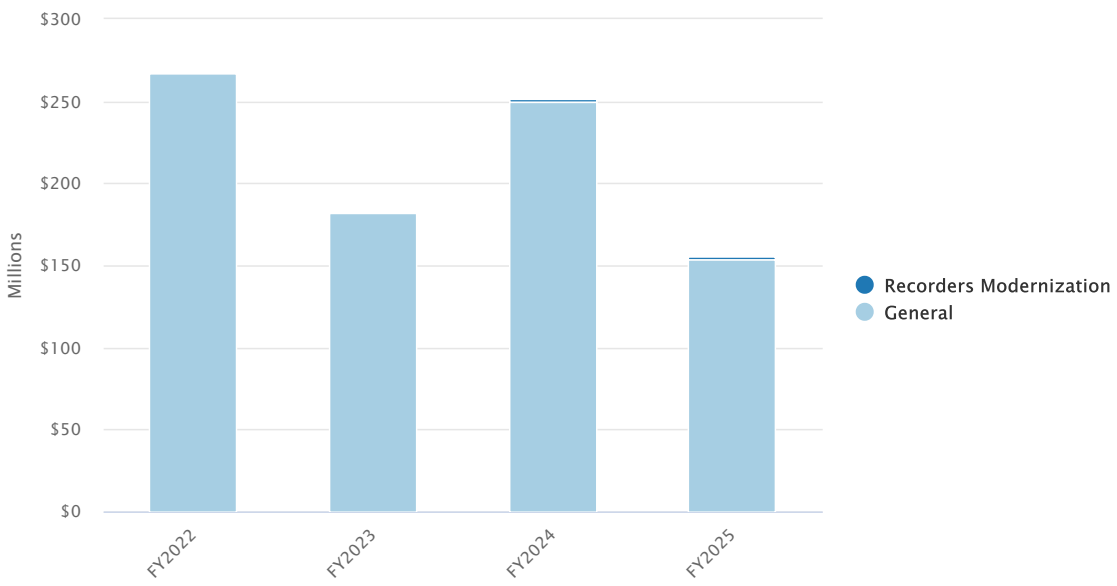
$155,846,205 -$95,963,253
(-38.11% vs. prior year)

Expenditures by Fund

Expenditures by Fund



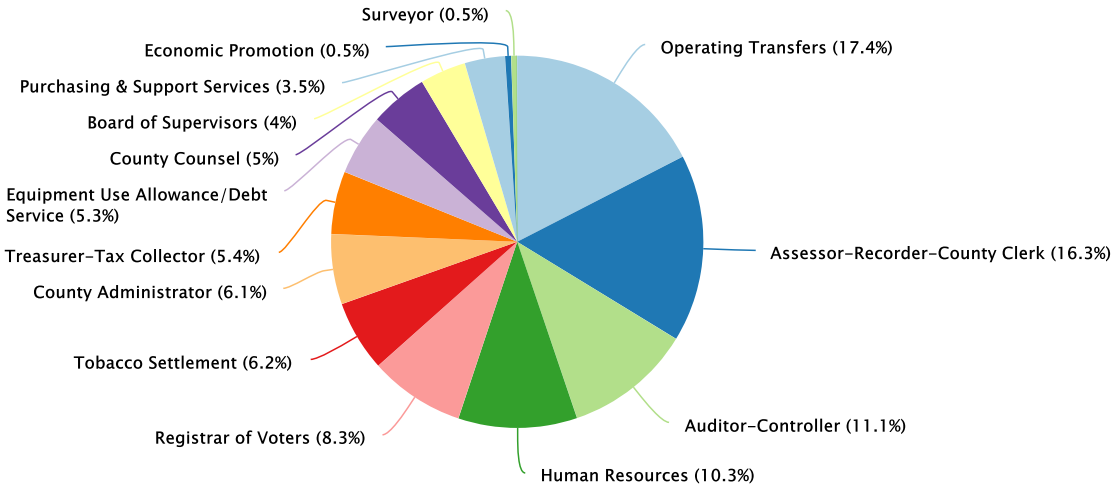
Budgeted and Historical Expenditures by Fund



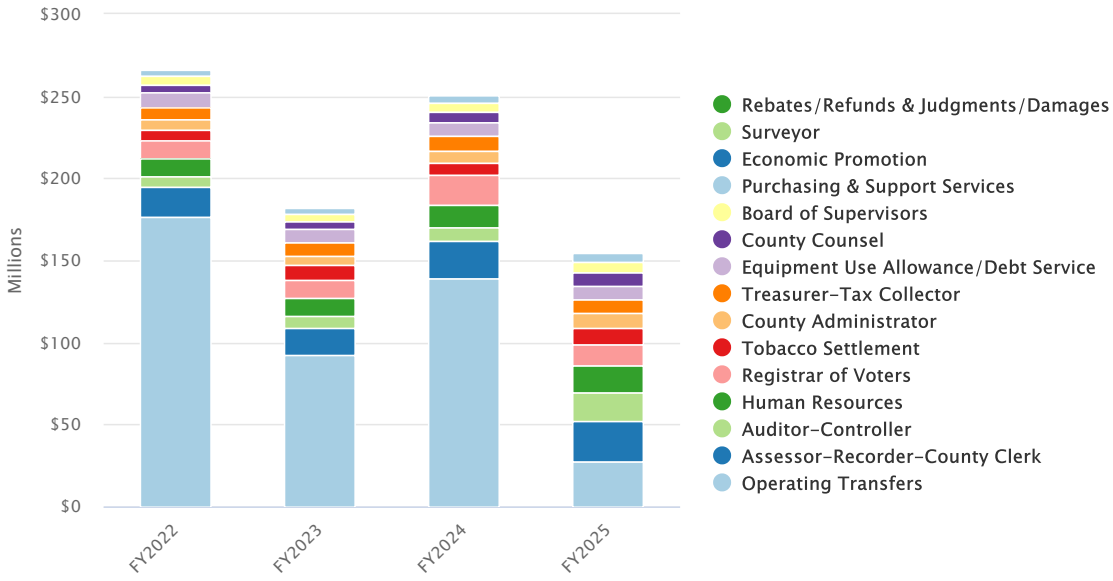
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General	$267,315,254	$182,306,916	$249,597,386	$153,247,464	-38.6%
Recorders Modernization	$202,704	$980,334	$2,212,072	$2,598,741	17.5%
Total:	$267,517,958	$183,287,250	$251,809,458	$155,846,205	-38.1%

Expenditures by Department

Budgeted Expenditures by Department



Budgeted and Historical Expenditures by Department



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
Board of Supervisors	$5,098,840	$4,022,698	$5,425,350	$6,231,843	14.9%
Total Board of Supervisors:	$5,098,840	$4,022,698	$5,425,350	$6,231,843	14.9%
County Administrator					
County Administrator	$6,125,923	$5,443,011	$7,718,411	$9,497,560	23.1%
Total County Administrator:	$6,125,923	$5,443,011	$7,718,411	$9,497,560	23.1%
Auditor-Controller					
Auditor-Controller	$6,546,331	$7,509,600	$7,807,445	$9,135,958	17%
ACO-ERP Support	$0	$0	$0	$8,108,238	N/A
Total Auditor-Controller:	$6,546,331	$7,509,600	$7,807,445	$17,244,196	120.9%
Operating Transfers					
Operating Transfers	$176,661,298	$92,062,672	$139,266,724	$27,191,714	-80.5%
Total Operating Transfers:	$176,661,298	$92,062,672	$139,266,724	$27,191,714	-80.5%
Tobacco Settlement					
Tobacco Settlement	$6,700,000	$9,280,788	$7,300,000	$9,600,000	31.5%
Total Tobacco Settlement:	$6,700,000	$9,280,788	$7,300,000	$9,600,000	31.5%
Treasurer-Tax Collector					
Treasurer-Tax Collector	$5,851,561	$6,058,769	$6,283,633	$6,015,357	-4.3%
Revenue And Recovery	$2,123,381	$1,930,529	$2,380,835	$2,472,788	3.9%

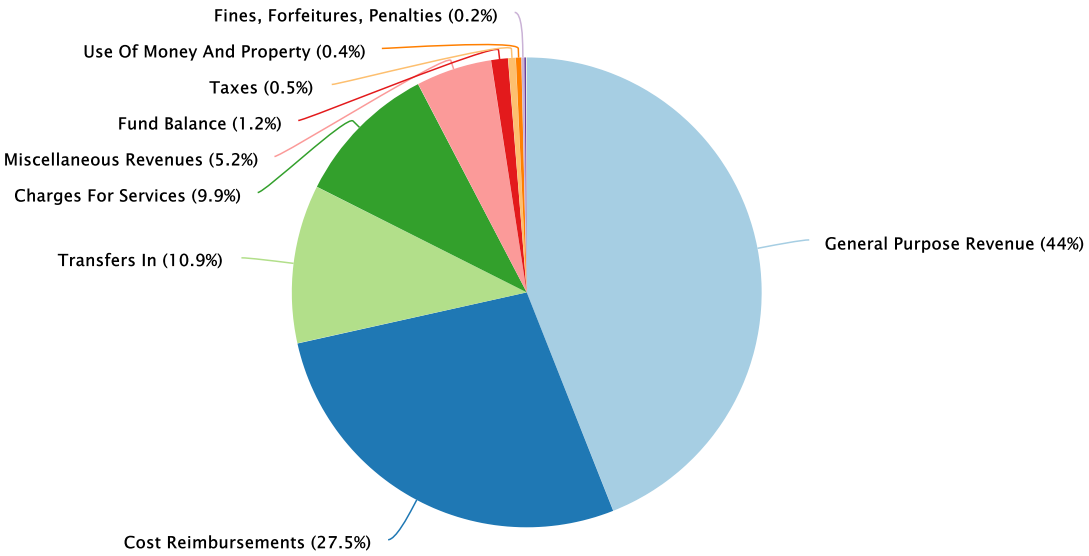
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Total Treasurer-Tax Collector:	$7,974,942	$7,989,297	$8,664,468	$8,488,145	-2%
Assessor-Recorder-County Clerk					
Assessor	$12,570,079	$11,911,136	$15,613,880	$17,580,779	12.6%
Recorder-County Clerk	$5,090,136	$4,012,034	$5,022,030	$5,202,841	3.6%
Recorder-Equipment Automation	$202,704	$980,334	$2,212,072	$2,598,741	17.5%
Total Assessor-Recorder-County Clerk:	$17,862,919	$16,903,504	$22,847,982	$25,382,361	11.1%
Purchasing & Support Services					
Purchasing Support Svs	$3,913,814	$3,845,294	$4,620,174	$5,473,305	18.5%
Total Purchasing & Support Services:	$3,913,814	$3,845,294	$4,620,174	$5,473,305	18.5%
County Counsel					
County Counsel	$5,394,790	$5,351,177	$6,424,924	$7,842,547	22.1%
Total County Counsel:	$5,394,790	$5,351,177	$6,424,924	$7,842,547	22.1%
Human Resources					
Human Resources	$10,963,648	$11,008,550	$13,619,023	$16,093,993	18.2%
Total Human Resources:	$10,963,648	$11,008,550	$13,619,023	$16,093,993	18.2%
Registrar of Voters					
Registrar of Voters	$10,912,926	$10,374,247	$18,369,992	$12,934,460	-29.6%
Total Registrar of Voters:	$10,912,926	$10,374,247	$18,369,992	$12,934,460	-29.6%
Economic Promotion					
Economic Promotion	$489,352	$566,110	$765,000	$800,000	4.6%
Total Economic Promotion:	$489,352	$566,110	$765,000	$800,000	4.6%
Public Works					
Surveyor	$569,770	$577,221	$678,965	$768,831	13.2%
Total Public Works:	$569,770	$577,221	$678,965	$768,831	13.2%
Rebates/Refunds & Judgments/Damages					
Rebate-Refun-Judgment-Damage	$40,053	$87,191	$41,000	$41,000	0%
Total Rebates/Refunds & Judgments/Damages:	$40,053	$87,191	$41,000	$41,000	0%
Equipment Use Allowance/Debt Service					
Bldg-Equip Use And Debt Svs	$8,263,352	$8,265,890	$8,260,000	$8,256,250	0%
Total Equipment Use Allowance/Debt Service:	$8,263,352	$8,265,890	$8,260,000	$8,256,250	0%
Total Expenditures:	$267,517,958	$183,287,250	$251,809,458	$155,846,205	-38.1%

Funding Summary

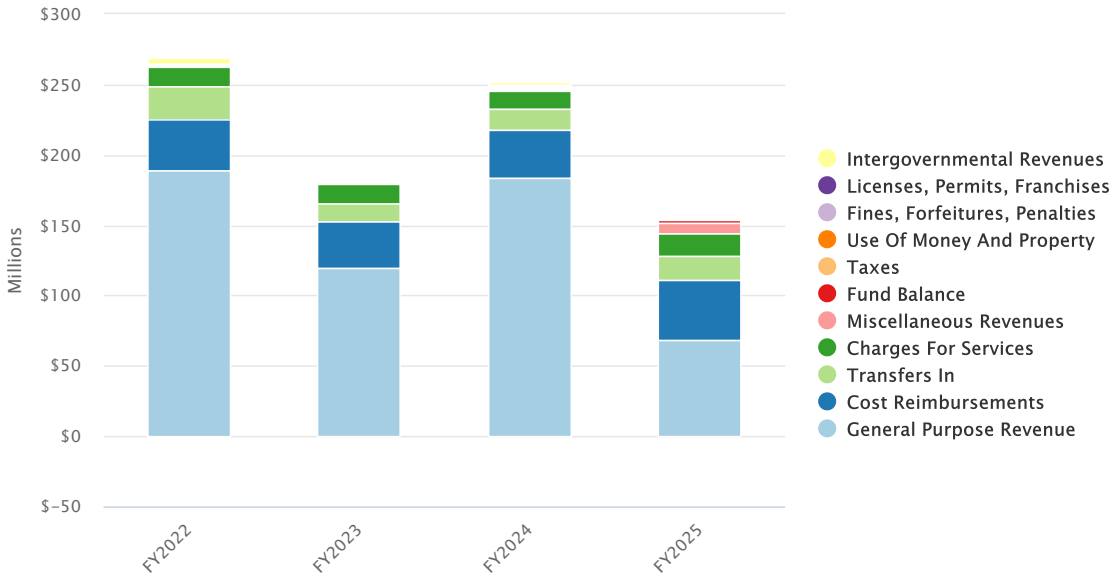
$155,846,205 -$95,963,253
(-38.11% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$980,008	$828,400	$900,000	$800,000	-11.1%
Licenses, Permits, Franchises	$204,793	$205,170	$198,129	$197,984	-0.1%
Fines, Forfeitures, Penalties	$194,885	$330,617	$280,000	$300,000	7.1%
Use Of Money And Property	$500,551	$657,340	$492,000	$603,000	22.6%
Intergovernmental Revenues	$3,523,746	$761,696	$2,047,937	$57,000	-97.2%
Charges For Services	$14,289,740	$14,027,551	$12,784,461	$15,487,578	21.1%
Miscellaneous Revenues	$636,199	$868,196	$394,467	$8,117,051	1,957.7%
Transfers In	$22,744,041	$13,212,729	$15,989,057	$17,000,302	6.3%
Cost Reimbursements	$36,439,056	$32,180,736	$34,107,829	$42,883,658	25.7%
General Purpose Revenue	$189,089,022	$120,034,212	$183,201,473	$68,569,560	-62.6%
Fund Balance	-$1,084,083	$180,604	$1,414,105	$1,830,072	29.4%
Total:	$267,517,957	$183,287,250	$251,809,458	$155,846,205	-38.1%

Board of Supervisors/Clerk of the Board

Miguel A. Villapudua
Chairman

Board of Supervisors

The Board of Supervisors is the governing body of San Joaquin County and serves more than 779,000 residents. The Board establishes County policies, passes local ordinances, approves the budget, sets local tax rates, supports community programs, and provides many other essential services.

Clerk of the Board

The Clerk of the Board of Supervisors plays an administrative role as an Officer of San Joaquin County in supporting the functions of the Board of Supervisors, Assessment Appeals Board, Countywide Oversight Board, and City Selection Committee ensuring the effective operation of county government.

This narrative includes the following budgets:

- Board of Supervisors (#1010100000)
- Board of Supervisor - Fund 1 (#1010100110)
- Board of Supervisor - Fund 2 (#1010100120)
- Board of Supervisor - Fund 3 (#1010100130)
- Board of Supervisor - Fund 4 (#1010100140)
- Board of Supervisor - Fund 5 (#1010100150)

Please visit sjgov.org/bos for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Work with Human Resources to review classification and compensation structure of classes in the Clerk of the Board's (COB) Office	Class structure which makes succession planning challenging and does not encourage internal promotion	Complete	Class structure which ensures professional roles are reflected and encourages succession planning and internal promotion	June 2024
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
COB to complete NACo High Performance Leadership Academy	12-week program that began January 2023	Complete	Complete	April 2023
Chief Deputy Clerk to complete NACo High Performance Leadership Academy	12-week program that begins July 2023	Incomplete	Complete	November 2023
Expand membership to California Clerk of the Board of Supervisors Association	One full-year membership and three half-year memberships	Four full-year memberships	Four full-year memberships	July 2023
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Contract with Rolling Orange, Inc. to design a professional website for the Board of Supervisors and Clerk of the Board	Boilerplate website created by Information Systems Division and maintained by COB	In progress	Professionally designed website maintained by COB staff	June 2024

Analysis of Priority Activity

The Chief Deputy Clerk began the NACo High Performance Leadership Academy in January 2024 but left County employment in February, before completing the program. The Clerk of the Board will work with the Board of Supervisors Public Information Specialist to complete the design of the professional website. This project has not started but may meet the deadline.

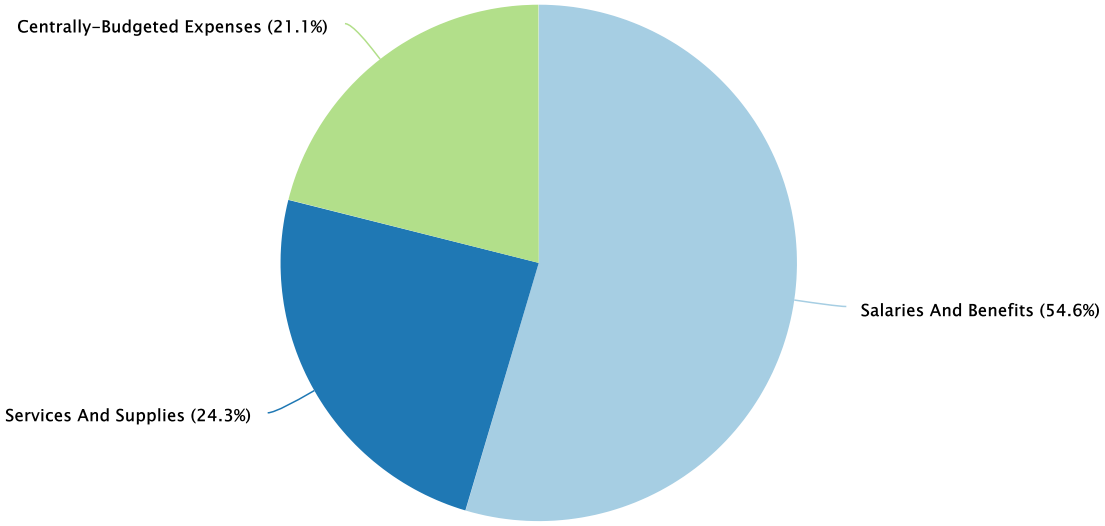
Expenditures Summary

The 2024-2025 Proposed Budget of $6,231,843 is an increase of $806,493 from the 2023-2024 Adopted Budget of $5,425,350, primarily due to salaries and benefits adjustments ($347,308) and increases in centrally-budgeted costs ($401,205).

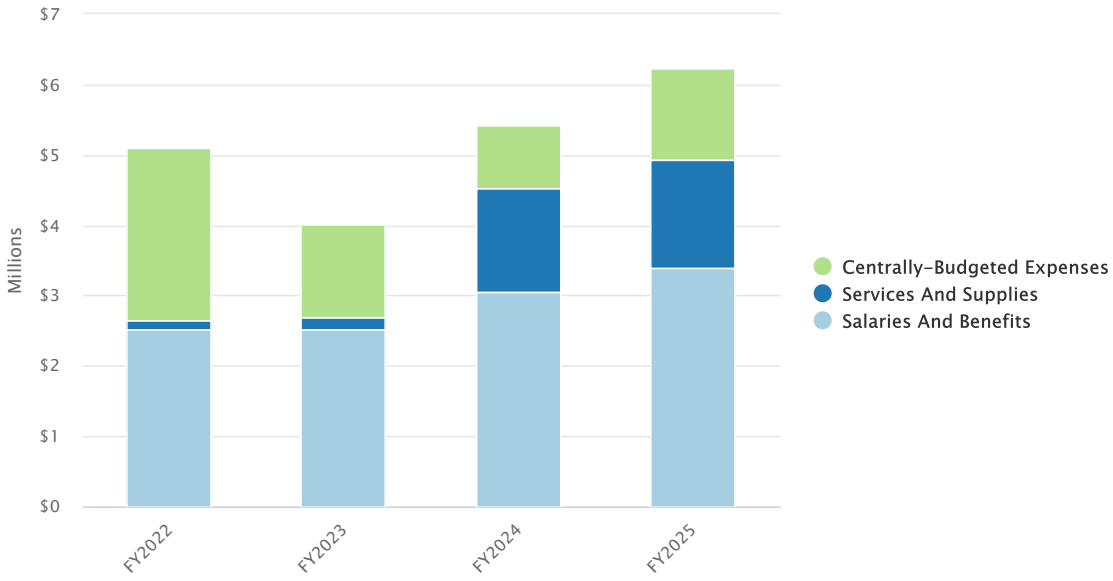
$6,231,843 $806,493
(14.87% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$2,513,093	$2,527,093	$3,054,862	$3,402,170	11.4%
Services And Supplies	$138,382	$169,362	$1,459,468	$1,517,448	4%
Centrally-Budgeted Expenses	$2,447,366	$1,326,243	$911,020	$1,312,225	44%
Total Expense Objects:	$5,098,840	$4,022,698	$5,425,350	$6,231,843	14.9%

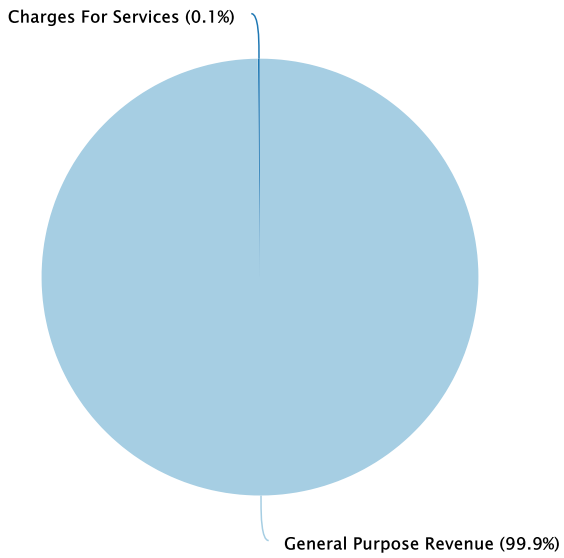
Funding Summary

The 2024-2025 Proposed Budget includes $6,222,668 in General Purpose Revenue.

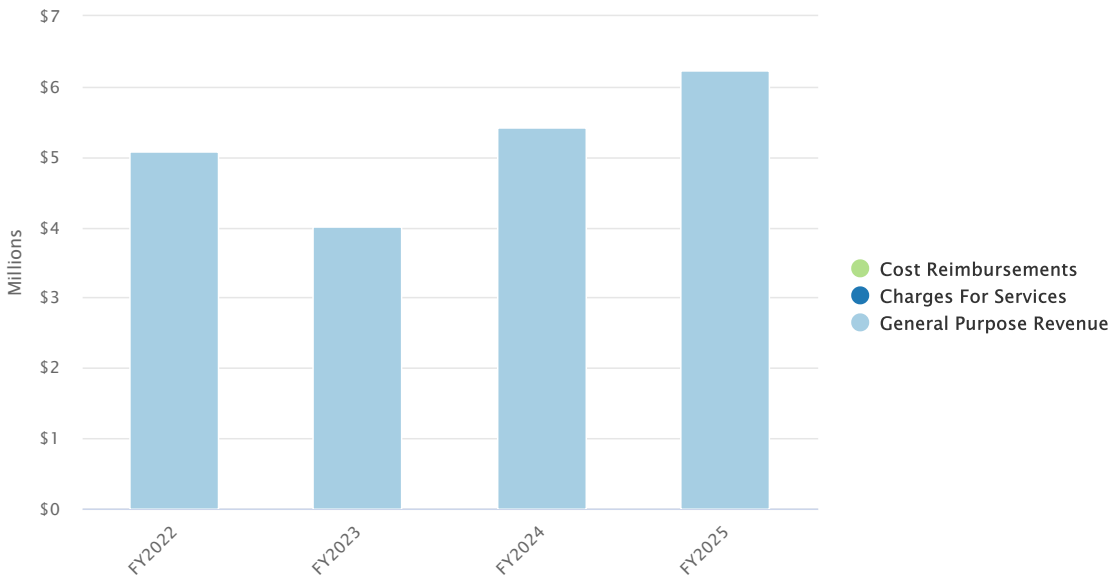
$6,231,843 $806,493
(14.87% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

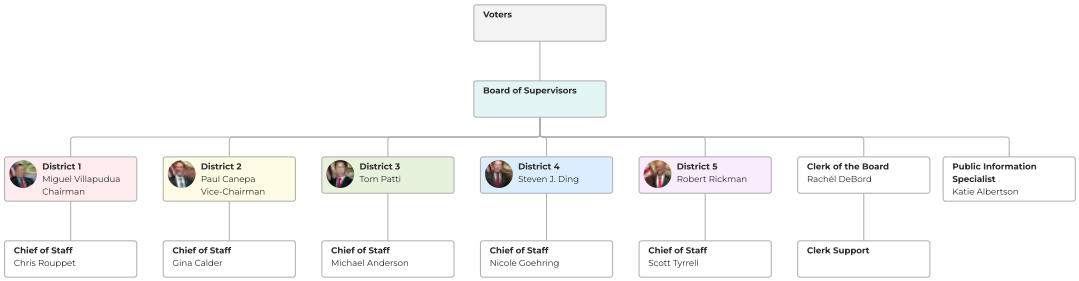


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Charges For Services	$9,963	$10,414	$8,275	$9,175	10.9%
Cost Reimbursements	$15,163	$183	$130	$0	-100%
General Purpose Revenue	$5,073,714	$4,012,101	$5,416,945	$6,222,668	14.9%
Total:	$5,098,840	$4,022,698	$5,425,350	$6,231,843	14.9%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year. One Senior Office Assistant position remains vacant until space planning is completed to add another workspace.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	18.0	18.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	18.0	18.0	0.0



Program Discussion

The Board of Supervisors is dedicated to advancing initiatives that prioritize the well-being and prosperity of our communities. With a strategic focus on various key priorities, including public safety, homelessness, water management, economic development, and more, the Board continuously strives to enhance the quality of life for all residents. This budget narrative highlights the Board's accomplishments and strategic investments in these priority areas, underscoring its commitment to effective governance and sustainable growth.

Organization Capacity / Technology Utilization

The Board of Supervisors is committed to enhancing governance and transparency within San Joaquin County

In March 2023, the Board bolstered its communication efforts by approving the creation of a Public Information Specialist role to disseminate crucial information following Board meetings and manage public relations for Board programs and services.

Moreover, recognizing the importance of disaster preparedness, the Board directed the reorganization of the Office of Emergency Services into a standalone department in May 2023 (B-23-209), with a new Director of Ermergency Operations appointed in December 2023 (B-23-637). These actions reflect the Board's commitment to effective governance and emergency response within the County.

Fiscal Optimization

The Board of Supervisors prioritized fiscal optimization by directing the General Services Department (GSD) to collaborate with ENGIE to audit County facilities for the implementation of a comprehensive Countywide energy efficiency, solar, battery storage, and facility infrastructure upgrade project. This audit aimed to identify eligible projects for the Net Energy Metering 2.0 (NEM 2.0), a rate option allowing customers with eligible renewable generating systems to receive credits for surplus electricity supplied to the electric grid.

Throughout 2023, GSD worked with ENGIE to submit applications for 11 solar projects, ensuring their eligibility for NEM 2.0. Additionally, they identified a 12th project not under NEM 2.0. General Services further optimized fiscal resources by evaluating ENGIE's cost estimates and issuing a request for information to validate them, ultimately discovering that the county could complete the projects at roughly half the cost estimated by ENGIE.

Currently, GSD and Purchasing and Support Services are collaborating with the expectation of commencing solar projects in the spring of 2024 and achieving substantial completion by November-December 2025. These strategic initiatives underscore the Board's commitment to fiscal optimization and prudent management of County resources.

The Board took action to seek competitive bids for the operation of the Foothill Sanitary Landfill and will consider trash collection services in rural and unincorporated areas of San Joaquin County to ensure transparency and accountability. By encouraging a competitive process, the Board looks to provide residents with the best services at the lowest cost.

Public Safety / Criminal Justice / Quality of Life

The Board of Supervisors has made public safety, criminal justice, and quality of life key strategic priorities. Demonstrating its commitment to fair and transparent elections, the Board established the Election Advisory Committee (EAC) on April 11, 2023 (B-23-164). The EAC is dedicated to recommending reforms aimed at enhancing the integrity of the electoral process, fostering voter confidence, bolstering public trust, and increasing voter engagement. Additionally, the EAC serves as a vital platform for voters to access information, pose questions, and voice concerns about the electoral process, further reinforcing the Board's dedication to ensuring fair and inclusive elections. The EAC conducted public meetings throughout 2023 leading up to the March 2024 Primary Election and will continue to meet through the November 2024 General Election.

Moreover, in support of enhancing quality of life, the Board has allocated over $1.2 million of contingency, discretionary, and American Rescue Plan Act (ARPA) funds to various community partners. These allocations include support for initiatives such as:

- Eastern Little League of Stockton – $10,000 (B-24-76)
- Animal Protection League Mobile Spay and Neuter Clinic Program – $10,000 (B-24-76)
- Karl Ross Post 16 American Legion – $5,000 (B-24-76)
- St. Edwards Church Neighborhood Community Center Programs – $30,000 (B-23-586)
- 11th Annual Bartlett Court Trunk or Treat Event – $1,000 (B-23-586)
- Mexican Heritage Center's Dia De Los Muertos Community Street Fiesta – $1,000 (B-23-586)
- City of Stockton Animal Shelter Shade Structure – up to $50,000 of matched funds (B-23-328)
- Glen View Cemetery – $102,000 (B-23-329)
- Clements School Community Center – $184,000 (B-23-260)
- Parkin Memorial Park Playground – $10,000 (B-23-555)
- Escalon Chamber Community Tree – $1,500 (B-23-662)

- University of the Pacific Manor Hall for Military and Student Veteran Services – $2,000,000 (B-23-214)

The Board is expected to provide additional support to various non-profit organizations before the end of 2023-2024.

In 2022-2023, the County provided $7.3 million in emergency utility assistance to more than 6,370 low-income households. In response to additional proposed rate hikes by Pacific Gas and Electric (PG&E) in 2024, the Board took immediate action opposing the rate hikes and encouraged residents to contact the California Public Utilities Commission.

Homelessness

The Board of Supervisors has prioritized addressing homelessness as a critical strategic focus. Through the allocation of more than $1.5 million in contingency and discretionary funds, the Board has supported projects and programs aimed at assisting homeless populations and preventing further homelessness.

This includes initiatives such as the Leadership Stockton Alumni Association's Class of 2024 Project (B-24-54), which focuses on renovating the Children's Home of Stockton's Catalyst Program's Aspen Cottage, and the Visionary Home Builders project, which aims to construct 94 new affordable multi-unit housing projects for residents in Downtown Stockton.

In January 2023, recognizing the complexity of homelessness and the need for comprehensive solutions, the Board approved the formation of the Homeless Advisory Committee (B-23-47). Supervisors Patti and Canepa were appointed to the Ad Hoc Committee on February 7, 2023 (R-23-18). This committee is tasked with engaging stakeholders, identifying best practices, services, and gaps within local agencies assisting the vulnerable unsheltered population, and making recommendations to the Board. As a result of the committee's findings, additional positions were recommended for the Neighborhood Presentation Division.

These actions underscore the Board's dedication to addressing homelessness and improving the lives of all residents in San Joaquin County

Water Management

The Board authorized $2.1 million in ARPA funding for the Groundwater Monitoring Improvement Project in Support of the Eastern San Joaquin Groundwater Authority's Groundwater Sustainability plan. The project will fill data gaps, develop monitoring wells to track and understand surface and groundwater interactions, and equip wells with instrumentation to improve data collection at key monitoring locations.

On January 16, 2024, the Sacramento County Superior Court denied the request of the Department of Water Resources (DWR) for an order "validating" bond resolutions that would have financed the Delta Tunnel project known as the Delta Conveyance Project (DCP). Like its failed predecessors, the DCP would divert water from the Sacramento River near Freeport out of the Sacramento-San Joaquin Delta for export to portions of the Bay Area, South San Joaquin Valley and Southern California.

San Joaquin joined with Contra Costa, Solano, Yolo, Butte, Plumas, and Sacramento, along with related water agencies, to challenge DWR's authority to issue an unlimited amount of bonds to finance the DCP. This latest ruling protects the Sacramento-San Joaquin River, Delta Communities, and taxpayers.

Economic Development

The Board of Supervisors has made economic development a primary focus, aiming to foster growth and prosperity within San Joaquin County. To support this objective, the Board allocated nearly $1.1 million in contingency and discretionary funds towards various economic development initiatives.

These investments include the installation of flock cameras at Lincoln Center to enhance safety, the purchase of a student transportation van for the Manteca Education & Training Center, and matching funding for the Delta College Student Career Internship Program. These measures not only improve the safety of our economic centers but also contribute to the development of a skilled and thriving workforce, essential for sustained economic growth.

Furthermore, recognizing the importance of vocational education, the Board directed the General Services Department to explore partnerships for the establishment of a vocational education center, aiming to provide valuable training opportunities for local residents.

Additionally, the Board considered the TradePort California project, a public-private platform designed to revolutionize goods movement and boost economic competitiveness while enhancing air quality. Supervisors Ding and Patti were appointed as delegates to further investigate the potential benefits of this project.

Moreover, the Board recognized the potential of Community Choice Aggregation (CCA) in providing residents and businesses with more control over electricity sources and potentially lower prices. Accordingly, the Board directed staff to collaborate with AVA, formally East Bay Community Energy, to implement aggregate choice, empowering communities to make greener and more cost-effective energy choices.

These initiatives underscore the Board's commitment to fostering economic growth, enhancing workforce development, and ensuring the long-term prosperity of San Joaquin County.

Public Information Specialist

The role of the Board of Supervisors Public Information Specialist is to foster transparent communication and enhance public engagement within San Joaquin County. Acting as a liaison between the Board and the community, the Public Information Specialist plays a vital role in disseminating crucial information following Board meetings and ensuring that residents are well-informed about County programs, services, and initiatives. By effectively managing public relations efforts, the Specialist helps to build trust and credibility with residents, fostering a positive relationship between the Board and the community it serves. Overall, the role of the Public Information Specialist is instrumental in promoting transparency, accessibility, and public trust in the actions and decisions of the Board of Supervisors.

Clerk of the Board

The mission of the Clerk of the Board is to efficiently and accurately administer democratic processes, ensuring transparency and equitable access to the people's business. The Clerk's office is committed to providing impartial support to the Board of Supervisors, County departments, and the people, serving with the highest degree of integrity and professionalism.

Meeting Administration: The Clerk is responsible for organizing and facilitating public meetings, including preparing meeting agendas, distributing materials, and recording meeting minutes. Additionally, the Clerk also oversees scheduling of meetings and coordinating logistics, such as meeting locations and audio-visual equipment.

Record Keeping: The Clerk maintains official records of public proceedings, resolutions, ordinances, and other documents. They ensure that records are properly filed, indexed, and preserved in accordance with legal requirements and best practices for record management.

Public Access: The Clerk facilitates public access to Board proceedings and official records by providing copies of documents, assisting with public inquiries, and overseeing the publication of meeting agendas and minutes in compliance with open meeting laws.

Legislative Support: The Clerk provides support to the Board in the legislative process, including administering the Hearing Officer Panel, Lobbyist Registration, and assisting with researching legal and procedural matters related to Board actions and decisions.

Local Appointments to Boards and Commissions: The Clerk of the Board administers the provisions of the Maddy Act maintaining the official roster of over 60 Boards and Commissions, administers the appointment process of over 500 volunteers who serve on Boards and Commissions, and annually produces the Local Appointment List of all expiring terms in the upcoming calendar years.

Assessment Appeals: The Clerk of the Board administers the Assessment Appeals process pursuant to Revenue and Taxation Code to ensure property assessments are fair and accurate by providing property owners with an opportunity to challenge their property tax assessments if they believe they are incorrect or excessive.

Special Events: The Clerk of the Board coordinates special events on behalf of the Board, including preparing Recognitions and Proclamations, annual Veteran's and First Responder recognitions, Youth in Government Day for students throughout San Joaquin County; hosting an Open House in recognition of our appointed members to Boards and Commissions; and distributing materials related to the offices of the Board of Supervisors and Clerk of the Board at local community events throughout the year.

Administrative Support: The Clerk of the Board provides administrative support to the Board of Supervisors, Chiefs of Staff, and Public Information Specialist including accounting, budgeting, travel preparation, payroll processing, and promoting the safety and wellness of the Department.

Supplemental Requests

The Board of Supervisors/Clerk of the Board is requesting supplemental funding totaling $36,288 for the following:

Travel

Funding of $17,894 is requested to increase travel reimbursements from two Board members to five Board members, five Chiefs of Staff, and one Public information Specialist traveling to Washington, D.C. for the annual San Joaquin One Voice® trip through San Joaquin Council of Governments.

Professional Services

Funding of $18,394 is requested for costs related to modernizing technology infrastructure, strengthening community engagement, and improving communications with the public. The development of a podcast and organizing events such as the State of te County will foster community engagement and facilitate meaningful dialogue between the Board of Supervisors and the public. These events serve as platforms for sharing important information, gathering feedback, and building stronger relationships with community members.

The 2024-2025 Proposed Budget has been augmented by $36,288 to address these requests.

County Administrator

Sandy Regalo
Interim County Administrator

The County Administrator (#1010200000) leads the administrative functions of County government. Specifically, the position oversees five departments; directs and coordinates all other County departments and agencies; acts to enforce ordinances, policies, rules, and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board on a vast number of issues; supervises preparation of the annual County budget; monitors departmental and agency revenues and expenditures throughout the fiscal year; prepares the County's legislative platforms and monitors legislation that can significantly affect County programs; coordinates and leads efforts/activities related to County economic development; and leads efficiencies in customer service delivery, innovation, and labor negotiations.

Please visit sjgov.org/cao for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Improve County vacancy rate	16.4 % vacancy rate as of March 2023	14.4% vacancy rate as of March 2024	Reduce Countywide vacancy rate by 2%	June 2024
Fiscal Optimization				
Effectively Manage One-Time Funds	**Initial**	**Current**	**Target**	**Deadline**
Develop and maintain American Rescue Plan Act (ARPA) list	Commitment list approved in October 2022	Full commitment of funds as of March 2024	Full commitment of funds	December 2024
Responsibly Consider Resources Addressing Pension Liability	**Initial**	**Current**	**Target**	**Deadline**
Pension Costs – 115 Trust	$0	$58.5 million as of March 2024	$50 million	June 2022
	$50 million		$70 million	June 2024
	$70 million		$90 million	June 2025

Analysis of Priority Activity

The County Administrator's Office (CAO) is on track to meet two of its three SMART goals. Due to a change in market conditions, the goal to increase the County's investment in the PARS 115 Trust from $50 million to $70 million as of June 2024 will not be met. The County Administrator will evaluate market conditions for 2024-2025, which may result in the achievement of its goal to increase the County's investment to $90 million as of June 2025.

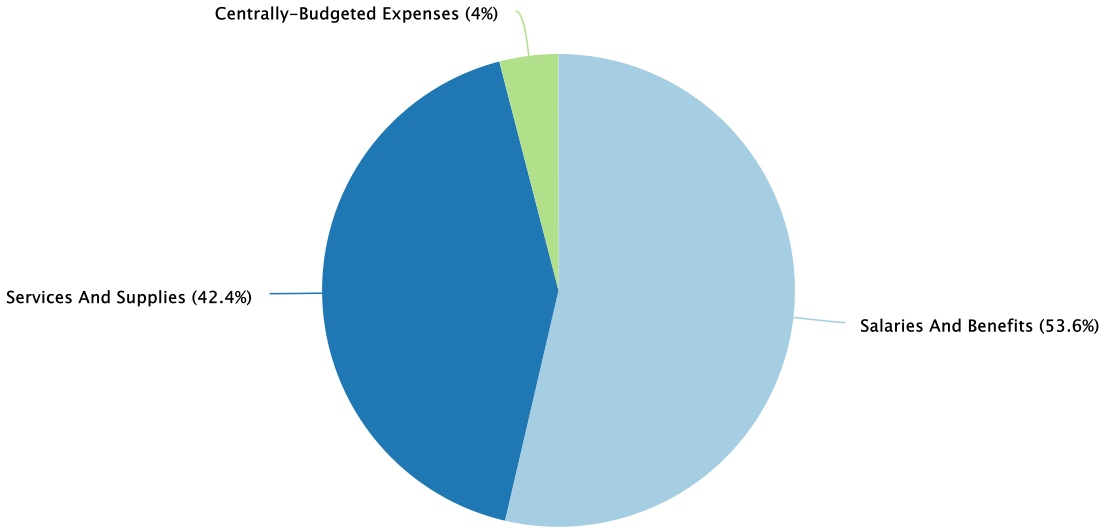
Expenditures Summary

The 2024-2025 Proposed Budget of $9,497,560, is an increase of $1,779,149 from the 2023-2024 Adopted Budget of $7,718,411, primarily due to salaries and benefits adjustments ($639,345), an increase in shelter services costs ($833,008), and special departmental expense ($606,278), partially offset by a decrease in data processing charges ($411,043).

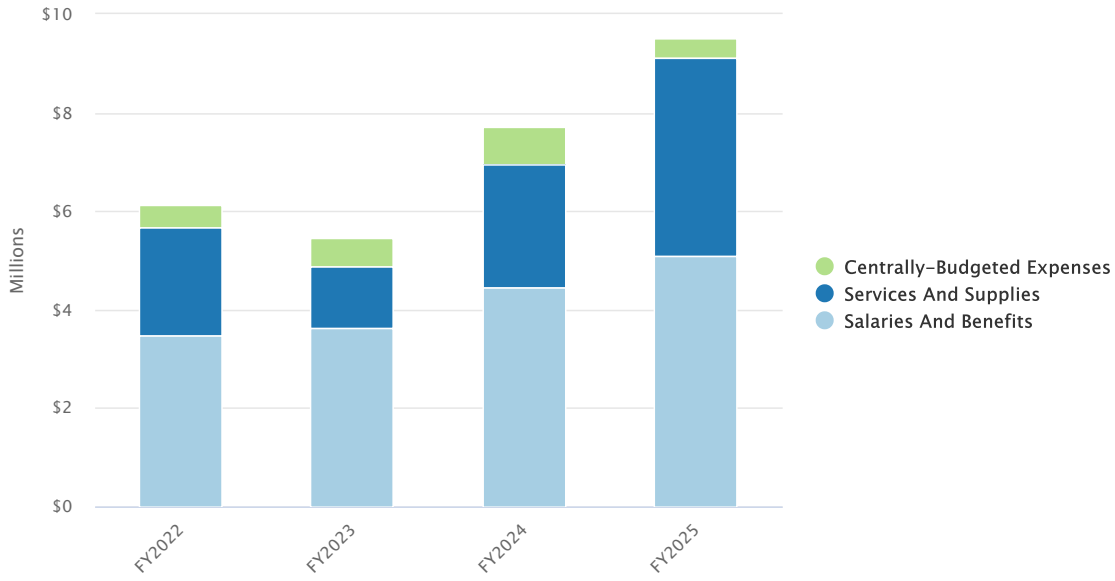
$9,497,560 $1,779,149
(23.05% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$3,485,899	$3,635,054	$4,454,874	$5,094,219	14.4%
Services And Supplies	$2,176,170	$1,242,028	$2,484,465	$4,022,465	61.9%
Centrally-Budgeted Expenses	$463,854	$565,929	$779,072	$380,876	-51.1%
Total Expense Objects:	$6,125,923	$5,443,011	$7,718,411	$9,497,560	23.1%

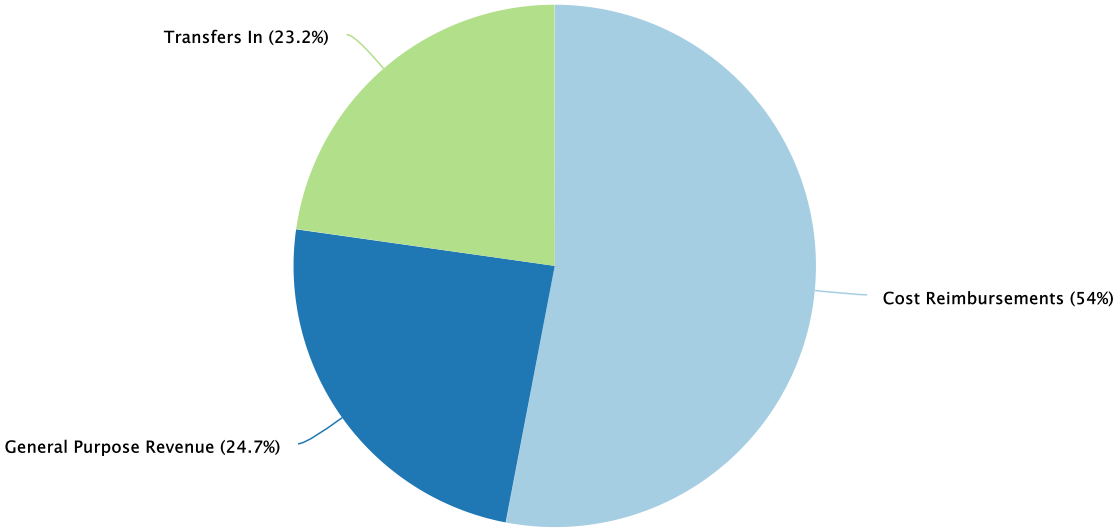
Funding Summary

The 2024-2025 Proposed Budget includes $5,127,576 in Cost Allocation Plan reimbursements, $2,345,089 in General Purpose Revenue, and an operating transfer in of $2,200,000 from the American Rescue Plan Act (ARPA) Fund (#20250) for emergency shelter services and illegal dumping costs.

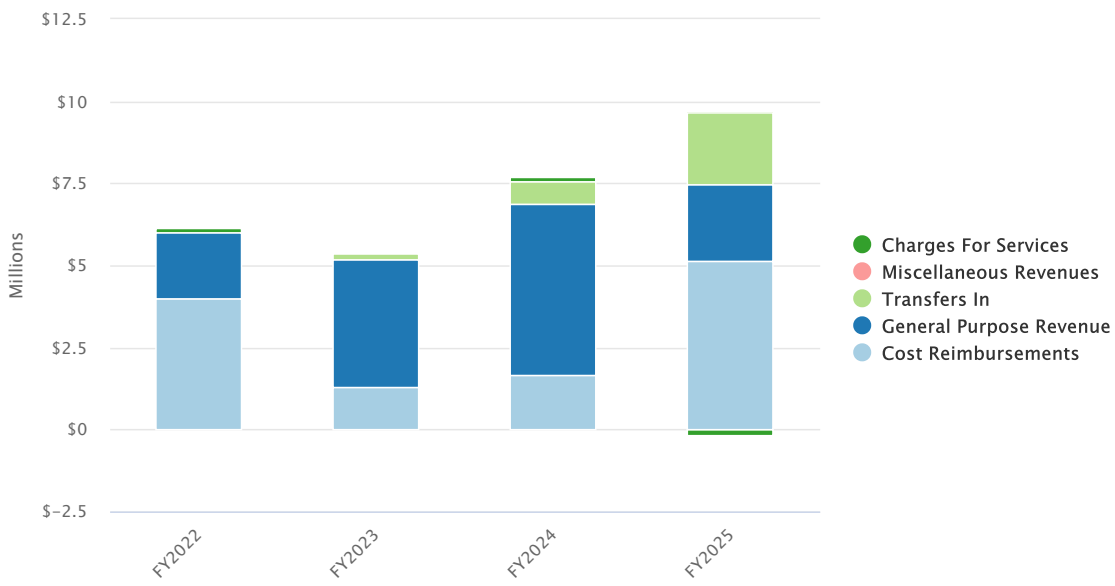
$9,497,560 $1,779,149
(23.05% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

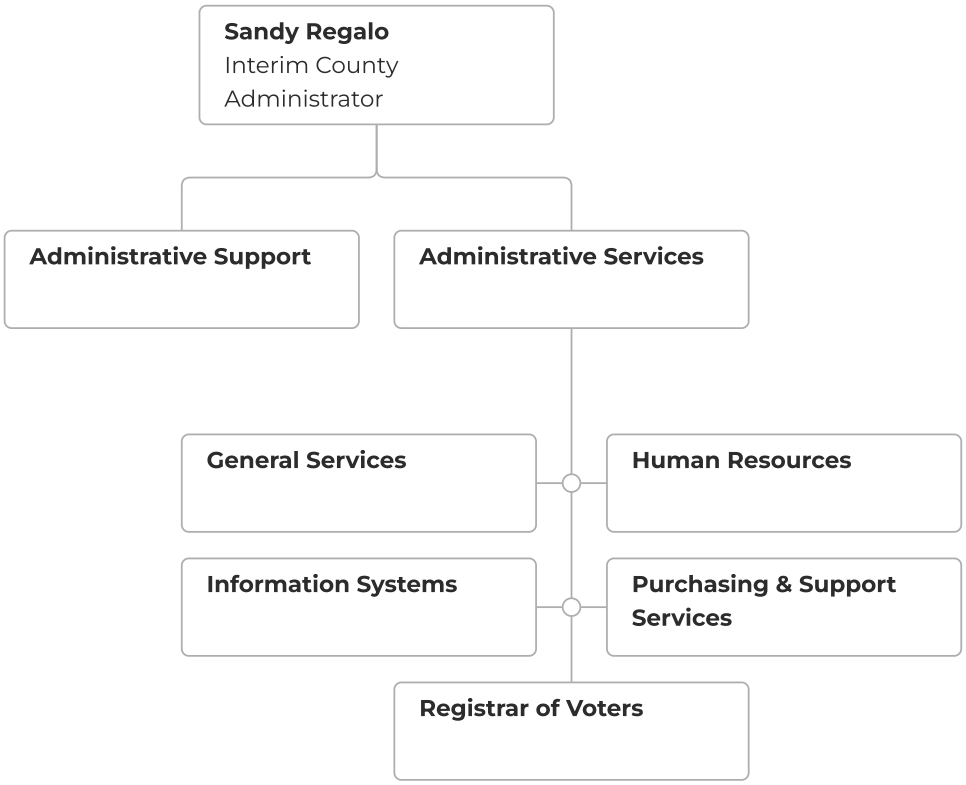


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Charges For Services	$135,176	$45,314	$174,177	-$175,105	-200.5%
Miscellaneous Revenues	$3,959	$9,466	$0	$0	0%
Transfers In	$0	$220,000	$662,000	$2,200,000	232.3%
Cost Reimbursements	$4,015,382	$1,304,075	$1,658,784	$5,127,576	209.1%
General Purpose Revenue	$1,971,406	$3,864,155	$5,223,450	$2,345,089	-55.1%
Total:	$6,125,923	$5,443,011	$7,718,411	$9,497,560	23.1%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	16.0	16.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	16.0	16.0	0.0



Program Discussion

The following highlights provide an overview of several projects, programs, and activities led and administered by the County Administrator's Office (CAO).

Annual Report – A Year in Review

In September 2023, the CAO released the 2022-2023 Annual Report, available at sjgov.org/cao/general-information/year-in-review. The report highlights the County's efforts and accomplishments during 2022-2023 related to the Board-adopted Strategic Priorities.

Economic Recovery

The County continues to deploy the American Rescue Plan Act (ARPA) funds received to offset the economic impacts of COVID-19. These funds totaled $148.0 million and were received in two tranches: the first in May 2021 and the second in May 2022. The goal has been to get these funds into the community as judiciously and quickly as possible.

Spending priorities were developed in previous fiscal years based on a recovery plan, constituent survey, Board feedback, and discussions with County business groups. To date, the Board has approved a variety of projects targeting high priorities within the County, including transitional and supportive housing, the expansion of behavioral health workforce in the County, improvements to veterans' facilities, mitigation of illegal dumping, and numerous projects within County departments and fire agencies which benefit the County and constituents.

All funding must be committed by December 2024 and fully spent by December 2026, in accordance with Federal deadlines. As of March 31, 2024, all ARPA funds were obligated.

Illegal Dumping

The County Administrator's Office continues to participate in the Illegal Dumping Task Force with County Counsel, Public Works, and the Sheriff's Office to mitigate illegal dumping using the Three E's Plan (Education, Eradication, and Enforcement). Using ARPA funding, the County Administrator's Office leads media campaign efforts via billboards and radio advertisements to encourage County residents to *See It. Report It. Stop It.*

Legislative Platforms

On March 26, 2024, CAO staff presented a recommendation to the Board of Supervisors to change the Adopted 2023-2024 State and Federal Legislative Platforms, which was subsequently approved (B-24-142). The State and Federal Legislative Platforms provide a means of communicating the County's legislative and regulatory agendas, the Board Strategic Priorities and interests, and guide the County's legislative advocacy efforts, allowing the County to take positions on pending legislation and regulations in a timely manner. Legislative Platforms can be viewed at sjgov.org/cao/legislativeplatforms.

Local Fire District Funding

In 2023-2024, the County Administrator's Office met with the Board of Supervisors and the Fire Chiefs Executive Board to explore viable options that would provide funding relief to local Fire Districts that were negatively impacted by the Educational Revenue Augmentation Funds (ERAF) shift since1993-1994. On May 14, 2024, the County Administrator presented a recommendation to the Board of Supervisors to approve a 1% General Fund allocation of the projected 2023-2024 Proposition 172 revenue, to be distributed between each local Fire District based on their ERAF shift. The Board approved the recommendation, which will be revisited annually.

New Budget Systems Implementation

In 2018, the County implemented Oracle Planning and Budgeting Cloud Service to produce the 2019-2020 budget. The Oracle budget system was overly complex, inconsistent, and provided a poor end-user experience. On April 25, 2023, after accepting a presentation from Carasoft Technology Corporation, the Board of Supervisors approved the purchase of a three-year term of the Sherpa Government Solutions budget system and its implementation (B-23-192). In addition to Sherpa, County staff implemented use of ClearGov's Digital Budget Book to develop and produce the 2024-2025 Proposed Budget.

Property Tax Sharing Agreement

In November 2022, City of Manteca (City) staff made a formal request to meet and explore amending the current property tax sharing agreement between the County and the City. After extensive analysis and negotiations, the County Administrator's Office presented a Second Addendum to the Agreement for Property Tax Allocation upon Annexation to the Board of Supervisors on February 27, 2024, which was adopted (A-24-51). The second addendum will more equitably distribute property tax revenues between the City and County based on service responsibility, reducing added burdens on new residents and businesses while mutually stimulating development and strengthening the regional economy to the benefit of the City and County.

Public Facilities Naming Committee

The Public Facilities Naming Committee consists of two members of the Board of Supervisors and the County Administrator. In 2023-2024, the Public Facilities Naming Committee convened three times to consider the name change of a County park facility and naming of a new facility, based upon the Board-approved policy for the naming of County-owned complexes, buildings, rooms, and related structures (R-08-706).

- Shumway Oak Grove Regional Park – On February 23, 2023, the County Administrator's Office received a request to change the name of Oak Grove Regional Park on Eight Mile Road in Stockton to "Shumway Oak Grove Regional Park" after former Congressman and San Joaquin County Supervisor Norman D. Shumway. According to Mr. Dean Andal (the requestor), Mr. Shumway, who grew up in Stockton, was one of the most accomplished public servants in the County's history and a leader in the effort to establish Oak Grove Regional Park, particularly the preservation of the historic stand of native oak trees. On August 22, 2023, the Board of Supervisors approved the name change to "Shumway Oak Grove Regional Park" (B-23-434). Freeway signage has been installed and the park entrance signage will be installed by the end of 2023-2024, funded by sponsors.
- Dorothy J. Heisler Detention and Programs Facility – On July 28, 2023, the County Administrator's Office received a written request from Sheriff Patrick Withrow to name the new San Joaquin County Detention and Program Facility in French Camp after Dorothy J. Heisler. Ms. Heisler was hired by the Sheriff's Office in 1967 and dedicated 46 years of service to the Sheriff's Office and the County. On December 12, 2023, the Board of Supervisors approved naming the new San Joaquin County Detention and Program Facility the "Dorothy J. Heisler Detention and Programs Facility" (B-23-634).

San Joaquin General Hospital (SJGH) Management Services Agreement

Beginning July 1, 2022, the County entered into a Management Services Agreement (MSA) with Dignity Health (a division of CommonSpirit Health) to leverage the expertise and resources of Dignity Health to enhance the clinical and financial operations of SJGH (B-22-233). As a part of the MSA, a new Chief Executive Officer was installed at SJGH along with other key executive staff. The management team has been implementing clinical, operational, and fiscal best practices, and streamlining functions to optimize efficiency and effectiveness. On October 24, 2023, the Board approved an extension of the original 18-month agreement through June 30, 2025 (B-23-557).

Successes to-date include quality of care improvements, including an upgrade in the Leapfrog Hospital Survey rating from F to C, overall declines in hospital acquired infections, and implementation of an automated quality reporting system. Financial improvements include multiple initiatives to lift revenue through clinical documentation improvement, changes in revenue cycle management, and increased cash collections; and cost reductions achieved through leveraging CommonSpirit group purchasing power, reassessment of outside contracts, and reduced reliance on supplemental staffing.

Economic Development

During 2023-2024, the CAO continued to support the efforts of County departments and community agencies focused on advancing economic development opportunities throughout the County. The following highlights provide an overview of efforts administered by the CAO:

Airpark 599 Project

Airpark 599 is primarily an industrial warehouse, distribution, and logistics project planned to include approximately 3.5 million square feet of industrial space, and approximately 12,000 square feet of commercial space at full buildout. The project is a public-private partnership with Catellus Stockton, LLC (Catellus) and continues to drive economic activity adjacent to Stockton Metropolitan Airport.

In the fourth quarter of 2023-2024, Catellus completed building, site, and tenant improvements and delivered a 1.4 million square foot logistics facility on approximately 112 acres (Building 1) to Target Corporation. At full occupancy, approximately 2,500 employees will staff the new facility, with seasonal variations. In April 2024, Amazon entered into a lease for a 1.2 million square foot logistics facility on approximately 58 acres (Building 4). Amazon will operate a regional inbound cross-dock (IXD) facility that receives and consolidates products from vendors, enabling bulk shipments of inventory into the fulfillment center network. It is estimated that more than 2,000 employees will staff the new facility when it opens later in the year.

In 2024-2025, Catellus plans to develop the highway commercial and Parcel 9 project areas located adjacent to the Arch-Airport Road and Quantas Lane intersection. Potential uses include a fueling center with convenience store and restaurants (including drive-thru). Staff will collaborate with Catellus and project consultants to ensure the successful buildout and marketing of the balance of the project. Staff will

continue to coordinate with the Community Development and Public Works Departments and the City of Stockton.

iHub San Joaquin (iHub SJ)

CAO staff participates as a member of the iHub SJ Board of Directors, which includes representatives from the County, cities, business incubators, educational institutions, private sector businesses, public agencies, and non-profit organizations. The County and other public and private sector partners invest local funding and provide in-kind contributions to support iHub's efforts to stimulate partnerships, economic development, and job creation. In 2023, iHub SJ was one of ten successful applicants for the extension of the California Inclusive Innovation Hub program (iHub²) designation, renamed Accelerate CA, and will receive a $250,000 award annually over a four-year period.

In 2024-2025, iHub SJ will continue to work with partners throughout the region to provide opportunities that foster Agri-Business, Healthcare, and Sustainable Construction technologies. iHub SJ is also working with the San Joaquin Partnership, educational institutions, incubators, and others to convene County stakeholders on planning efforts to undertake inclusive economic and community development opportunities with the State through the California Jobs First program.

Auditor-Controller

Jeffery M. Woltkamp, CPA
Auditor-Controller

The Auditor-Controller's Office (#1010800000) provides accounting and auditing services for departments, districts, and agencies throughout the County.

The Auditor-Controller's Office (ACO) has four major functions:

- Property tax calculations and allocations;
- Employee payroll and benefits maintenance;
- Fund and budget reporting, accounts payable, and claim processing; and
- Internal audits and cost allocation.

Functions of the Auditor-Controller are mandated, while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Please visit sjgov.org/aud for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Improve office vacancy rate	14.7% as of June 30, 2022	3%	3% vacancy rate	June 2023
			0% vacancy rate	June 2024
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Obtain professional staff certifications	No Certified Internal Auditors (CIAs) on staff	None	One or more CIAs on staff	June 2024
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Implement departmental voucher scanning functionality	Only San Joaquin General Hospital submits electronically	SJGH	All County departments submit electronically	June 2024
Implement a telephone directory system for incoming calls to main line	All incoming main line calls go to multiple individuals at once	Complete	New system will prompt callers to select a desired division	June 2023
Implement electronic vendor payments	Limited instances of manually-processed wires	Status Quo	Electronic (ACH) payments to all requesting vendors	June 2024
Fiscal Optimization				
Proactively Manage Labor Costs	**Initial**	**Current**	**Target**	**Deadline**
Decrease overtime costs	Under $20,000 in 2022-2023	$12,418	Under $5,000 per fiscal year	June 2024

Analysis of Priority Activity

The Department is making progress toward achieving two of its initial objectives. However, staffing changes have resulted in a change to the initial staff working towards the CIA certificate. The projects concerning the implementation of departmental vouchering and scanning functionality and the implementation of electronic vendor payments have been discontinued due to anticipated functionalities in the upcoming Enterprise Resource Planning (ERP) system. After further evaluation, it was determined that the goal of reducing overtime costs was unattainable. Still, improvements are anticipated in future years due to the additional Accounting Technician I position added in the 2024-2025 Proposed Budget.

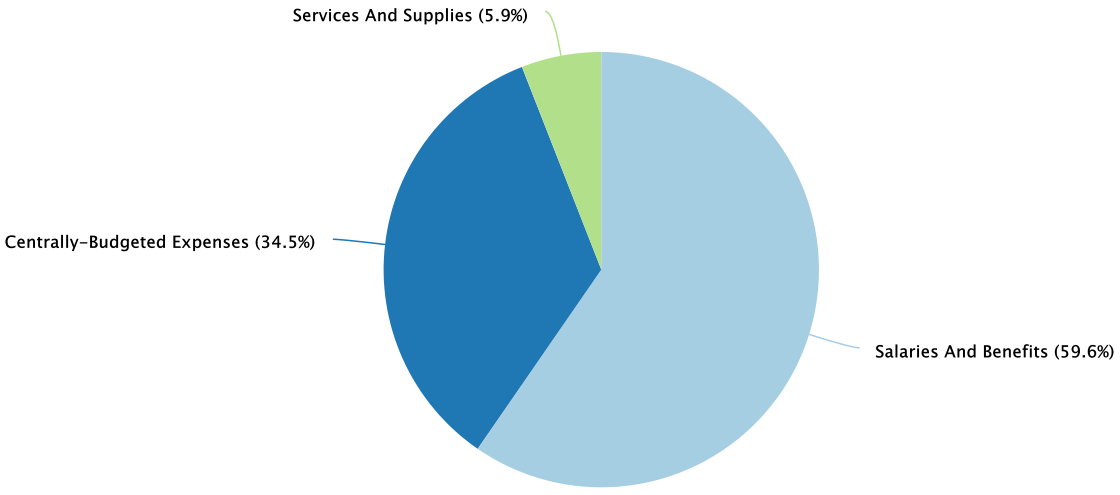
Expenditures Summary

The 2024-2025 Proposed Budget of $9,135,958 is an increase of $1,328,513 from the 2023-2024 Adopted Budget of $7,807,445, primarily due to a $845,829 increase in data processing charges, $308,575 in salaries and benefits adjustments and the full-year cost of an additional Accounting Technician I position ($97,851).

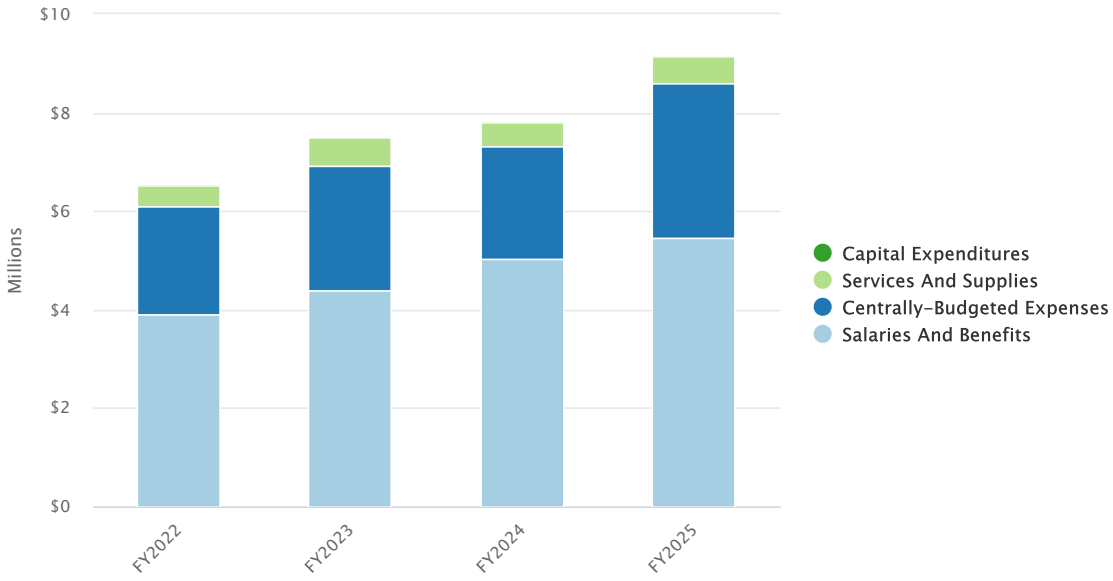
$9,135,958 $1,328,513
(17.02% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$3,888,290	$4,400,372	$5,040,081	$5,446,507	8.1%
Services And Supplies	$425,878	$584,089	$481,353	$541,502	12.5%
Centrally-Budgeted Expenses	$2,218,628	$2,525,139	$2,286,011	$3,147,949	37.7%
Capital Expenditures	$13,536	$0	$0	$0	0%
Total Expense Objects:	$6,546,331	$7,509,600	$7,807,445	$9,135,958	17%

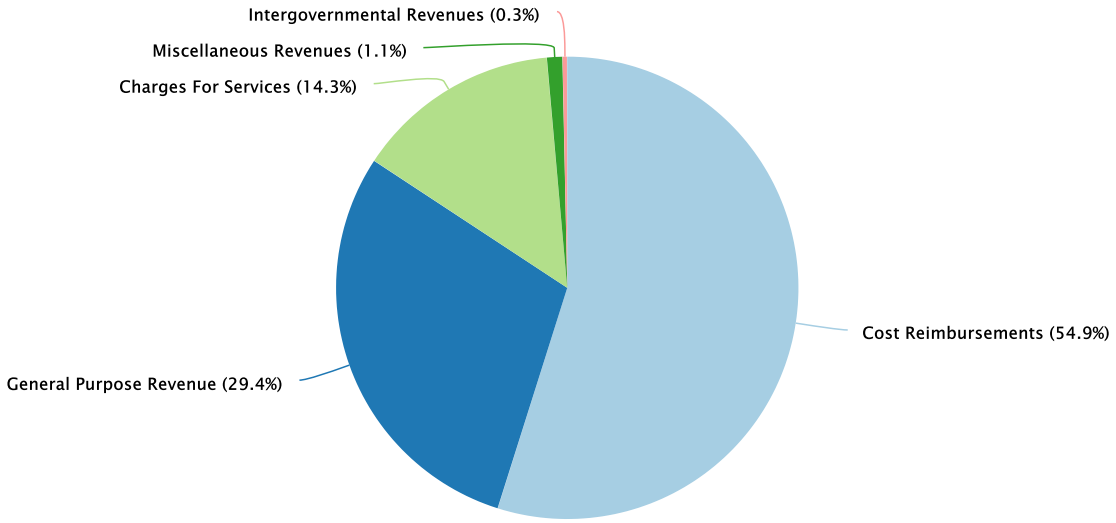
Funding Summary

The 2024-2025 Proposed Budget includes $5,013,462 in cost reimbursements, $2,685,888 in General Purpose Revenue, and $1,307,608 in charges for services.

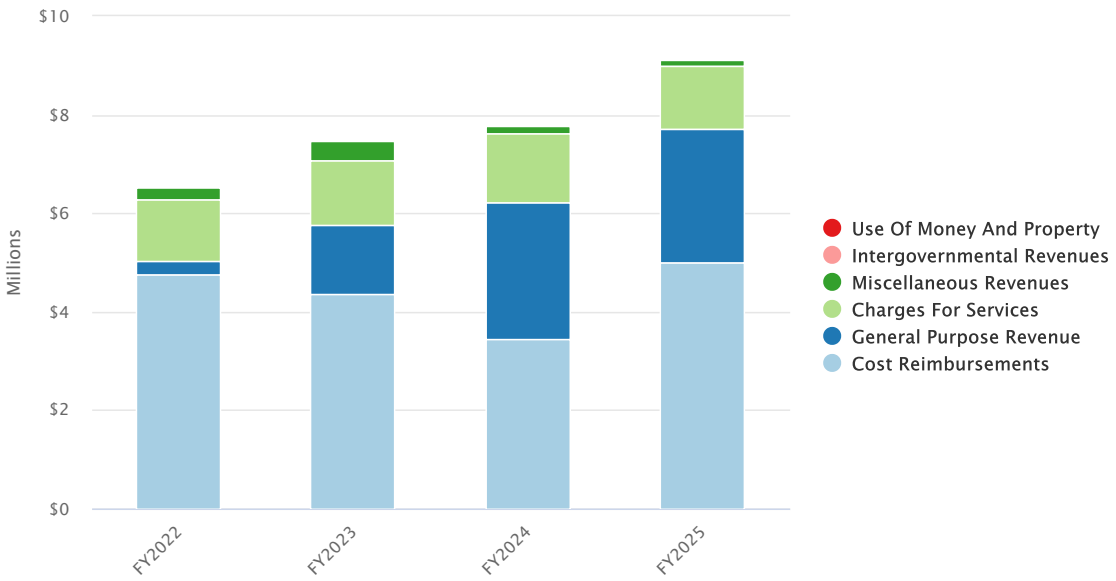
$9,135,958 $1,328,513
(17.02% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



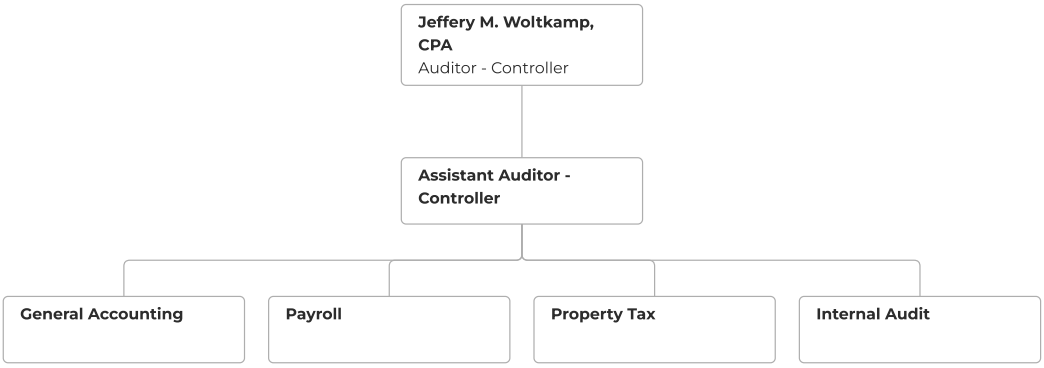
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$199	$0	$0	$0	0%
Intergovernmental Revenues	$26,085	$29,485	$26,000	$29,000	11.5%
Charges For Services	$1,251,184	$1,325,769	$1,399,915	$1,307,608	-6.6%
Miscellaneous Revenues	$251,751	$393,044	$150,000	$100,000	-33.3%
Cost Reimbursements	$4,755,872	$4,351,561	$3,443,733	$5,013,462	45.6%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General Purpose Revenue	$261,240	$1,409,740	$2,787,797	$2,685,888	-3.7%
Total:	$6,546,331	$7,509,600	$7,807,445	$9,135,958	17%

Organizational Chart

The 2024-2025 Proposed Budget includes the addition of one Accounting Technician I position in the ACO General Accounting division.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	35.0	36.0	1.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	35.0	36.0	1.0



Program Discussion

General Discussion

The ACO performs essential operational business functions for the County and operates as the County's financial hub. These functions include property tax, payroll, general accounting, internal auditing, grants, and cost allocations. In 2023-2024, the ACO calculated and allocated $1.1 billion in property tax revenue to the County, its 8 cities, 14 school districts, 131 Special Districts, and 4 redevelopment successor agencies, which is an increase of approximately $92.5 million from 2022-2023. The gross annual salaries and benefits processed in 2022-2023, for the County and Special Districts exceeded $1.07 billion and covered over 7,000 employees. Over 140,000 payments to vendors are processed each year. The ACO also tracks and accounts for grant money from Federal and State sources allocated for schools, human services, public safety, and realignment.

Additionally, the ACO is responsible for the County's financial reporting and controls. This includes the annual financial audit; audits of Special Districts (Board-governed and locally-governed); single audits of grant programs; and Title 2, Code of Federal Regulations, Part 200 - Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards to non-Federal Entities. The County is contracted with an independent audit firm, CliftonLarsonAllen, LLP, to provide single audit services for 2022-2023 through 2026-2027.

In 2019-2020, the ACO engaged the NBS Government Finance Group (NBS) to generate the County's Cost Allocation Plan and submission to the State Controller's Office. The purpose of the engagement was to leverage NBS's knowledge and experience as a premier provider of cost-plan services for local governments. The ACO is contracted with NBS for services through 2024-2025. This successful collaboration produces a more equitable allocation of Countywide indirect costs.

Payroll Division

The ACO's Payroll Division recently completed a multi-year implementation of system enhancements involving electronic timesheet entry and absence management capabilities. During 2023-2024, the County began the implementation of an upgrade of the current payroll system that will continue into 2024-2025.

Internal Audit Division

As the financial oversight function for the County, the Auditor-Controller maintains an Internal Audit Division, which performs mandated and discretionary audits. In 2023-2024, the Division completed mandatory projects and quarterly and annual Treasury compliance audits, County departmental cost rate calculations, and support work for the 2024-2025 Countywide Cost Allocation Plan. The division also completed discretionary audits of various County trust funds, review of the Sheriff's Office departmental cash handling procedures, follow-up reviews of prior audits performed for the District Attorney's Office, and the final disposition of excess Improvement District 51 funds to taxpayers.

The audits planned for 2024-2025 are mandatory audits of the Treasury Investment Pool and Tax Redemption Officer's Trust, along with quarterly reviews of the Treasury Investment Pool. Also planned are discretionary audits of departmental charge-card usage, grant accounting and reporting, Substance Use Disorder Services and various District Attorney programs. The division will also continue to monitor and review departmental Board of Supervisors agenda items and continue to provide support work for the annual Countywide Cost Allocation Plan.

Reports have been issued for all audits performed, and copies have been filed with the County Clerk of the Board.

Redevelopment Dissolution

The Auditor-Controller is charged with the accounting functions related to redevelopment dissolutions, which include redevelopment tax revenue, associated pass-through payments, and allocation of residual monies to affected taxing entities. Additionally, State law requires a Countywide Redevelopment Oversight Board to be staffed by the Auditor-Controller. This Oversight Board generally holds its annual meeting each January.

County Accounting and Personnel System

The ACO is a significant participant in upgrading and maintaining the County Accounting and Personnel System (CAPS), the core automated administrative system. Initially implemented in 2003-2004, the financial module (PeopleSoft GL) was upgraded during late 2022-2023, with the payroll (PeopleSoft HRMS) module currently undergoing a final upgrade. On May 23,2023, the Board of Supervisors approved pursuing the acquisition of a new enterprise resource planning (ERP) system to replace the current PeopleSoft system that is rapidly approaching end-of-life (B-23-263). After an extensive request for proposal process, the County chose to move to the Workday Cloud application. Implementation of the new system is expected to commence in July 2024, with an anticipated go-live date for the financial module in 2025-2026, and an anticipated go-live date for the payroll module in 2027-2028.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Treasury Deposits				
Deposit Receipts	13,817	14,313	13,800	14,000
Disbursements				
Checks/Wire Transfers Handled	143,463	125,795	121,100	130,000
Direct Deposits-Payroll	192,677	197,673	202,000	204,000
Purchase Orders & Claims	143,649	156,948	157,000	160,000
1099s Issued	2,827*	1,133	1,300	1,400
Journal Entries				
Entries	25,678	25,566	26,200	26,500
Property Taxes				
Changes to Tax Roll	13,736	22,855**	16,061	16,000
Auditor's Tax Refunds	4,026	4,096	4,004	4,000
Tax Redemptions	674	232	270	270
Supplemental Billings	28,243	26,631	26,746	26,000
Internal Audit				
Engagements/Projects	35	37	40	42

*Includes 1,405 one-time distributions of Cares Act funds to outside entities.

**Includes 7,200 one-time mass roll corrections.

ACO - ERP Support

Jeffery M. Woltkamp, CPA
Auditor-Controller

The ACO-ERP Support (#1010801000) budget is new in 2024-2025, and provides for the centralized administration of the new Enterprise Resource Planning (ERP) system.

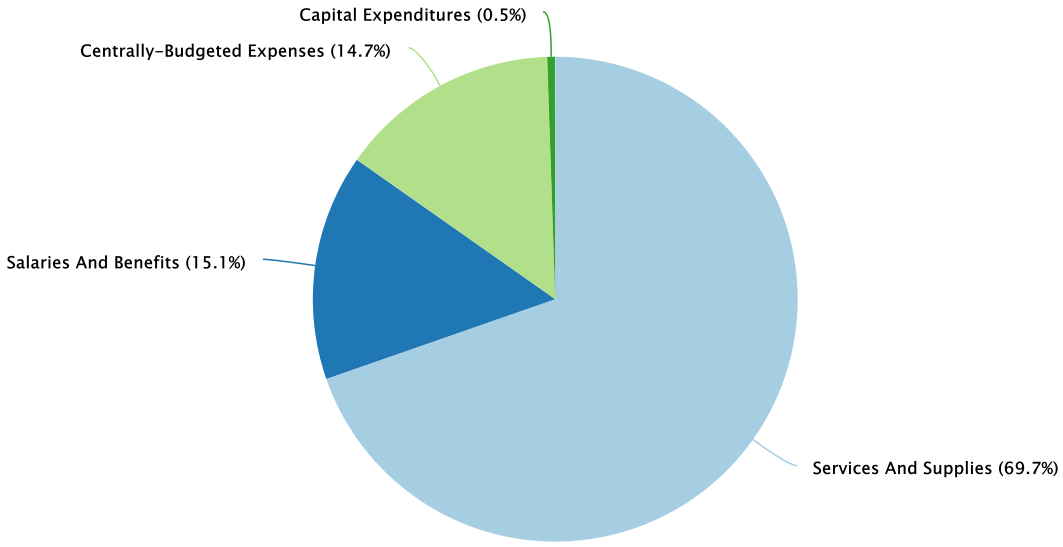
Expenditures Summary

The 2024-2025 Proposed Budget of $8,108,238 includes appropriations for systems integration and project consulting services ($4,114,700), software subscription services ($1,500,000), six new positions ($1,225,286), data processing charges ($1,191,942), and capital expenditures ($42,960).

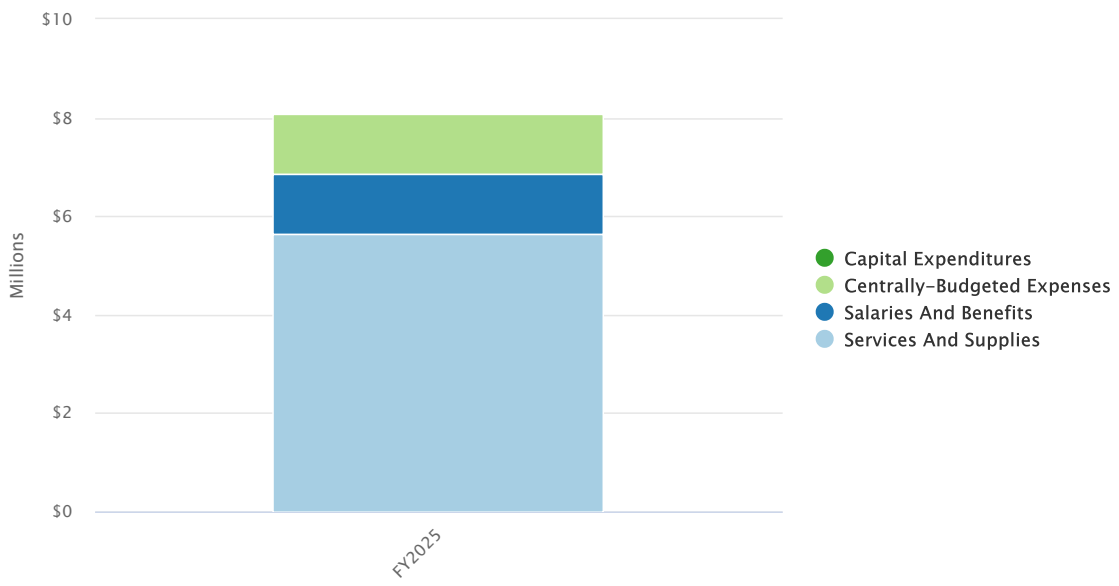
$8,108,238 $8,108,238
(100.00% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$0	$0	$0	$1,225,286	N/A
Services And Supplies	$0	$0	$0	$5,648,050	N/A
Centrally-Budgeted Expenses	$0	$0	$0	$1,191,942	N/A
Capital Expenditures	$0	$0	$0	$42,960	N/A
Total Expense Objects:	$0	$0	$0	$8,108,238	N/A

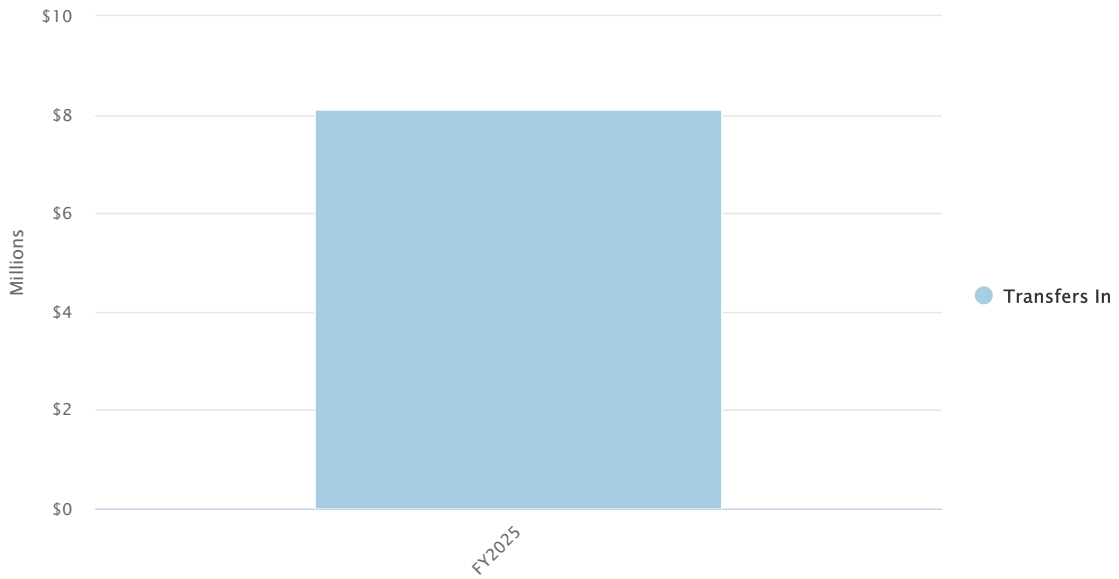
Funding Summary

The 2024-2025 Proposed Budget is funded through an $8,108,238 operating transfer in from the County Systems Automation Reserve Fund (#10130).

$8,108,238 $8,108,238
(100.00% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Transfers In	$0	$0	$0	$8,108,238	N/A
Total Transfers In:	$0	$0	$0	$8,108,238	N/A

Position Summary

The 2024-2025 Proposed Budget includes the addition of six Enterprise Resource Planning Analysts.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	0.0	6.0	6.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	0.0	6.0	6.0

Program Discussion

Since 2002, the County has utilized the PeopleSoft Financial and Human Capital Management Systems, functioning as its core Enterprise Resource Planning (ERP) System. Managed by the Information Systems Division (ISD), this system oversees various administrative and business tasks like accounting, payroll, purchasing, and personnel management. Over the years, upgrades and enhancements have been conducted, with the latest being the upgrade to version 9.2 and the integration with other systems like Cerner Supply Chain at the San Joaquin General Hospital.

From 2018 to 2022, ISD executed several PeopleSoft enhancements, including the deployment of electronic timekeeping Countywide and project costing implementations. Following these upgrades, a comprehensive review was deemed necessary before further enhancements. The ERP Committee, appointed by the PeopleSoft Governance Committee, outlined key objectives, including digitizing manual processes, reducing redundant systems, minimizing system customizations, and ensuring continuous system maintenance and upgrades.

On May 23, 2023, the Board accepted a recommendation to conduct a request for proposal (RFP) for a new ERP system (B-23-263) at an estimated 15-year cost of $105,000,000. In addition, the Board approved a contract with Leckey Consulting, Inc. to manage the ERP Procurement project and to advise the County on ERP system requirements to include in the ERP System RFP.

The ERP Project Team will reside within the Auditor-Controller's Office (ACO), resulting in the creation of this new ACO-ERP budget unit. In 2024-2025, the newly formed budget consists of five Information Systems Analysts (ISAs) within the ISD ISF (#8240000000) who are assigned to the ACO-ERP Support Budget Unit, six ERP Analysts within the ERP Support Budget Unit (#1010801000), and Steve Leckey of Leckey Consulting, Inc. serving as the Project Manager.

Fund Balance

County Systems Automation Reserve Fund

As of March 31, 2024, the County Systems Automation Reserve Fund (#10130) had a fund balance of $47,290,855. During the 2023-2024 Adopted Budget, the Board approved the transfer of $44,090,000 into the fund to support the ERP Implementation Project ($40,000,000) and other future ISD projects ($4,090,000).

The 2024-2025 ACO - ERP Support budget is entirely supported through an operating transfer in of $8,108,238 from the fund.

ISD also uses the fund for system upgrades, and the 2024-2025 Proposed Budget includes a $600,414 transfer to complete the implementation of the Adult Probation Case Management System ($250,000) and for contracted services to support the PeopleSoft ERP System ($350,414).

Operating Transfers

Sandy Regalo
Interim County Administrator

The Operating Transfers budget (#1010804000) provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund. It also includes a General Fund allocation to local Fire Districts in lieu of Proposition 172 Public Safety Sales Tax revenue based on Educational Revenue Augmentation Fund (ERAF) shifts.

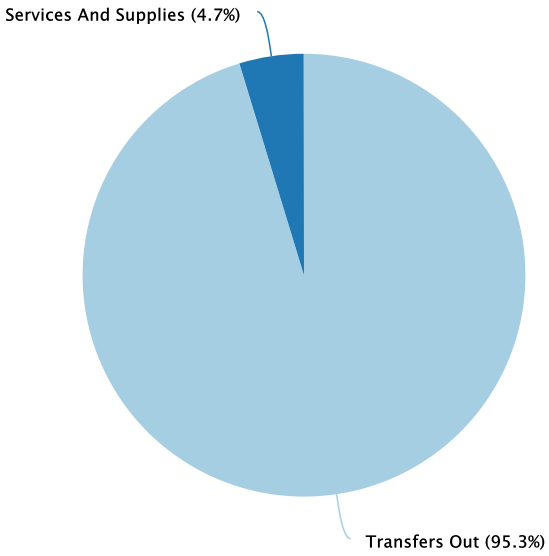
Expenditures Summary

The 2024-2025 Proposed Budget of $27,191,714 is a decrease of $112,075,010 from the 2023-2024 Adopted Budget of $139,266,724, primarily due to a reduction in transfers of one-time funds to reserves.

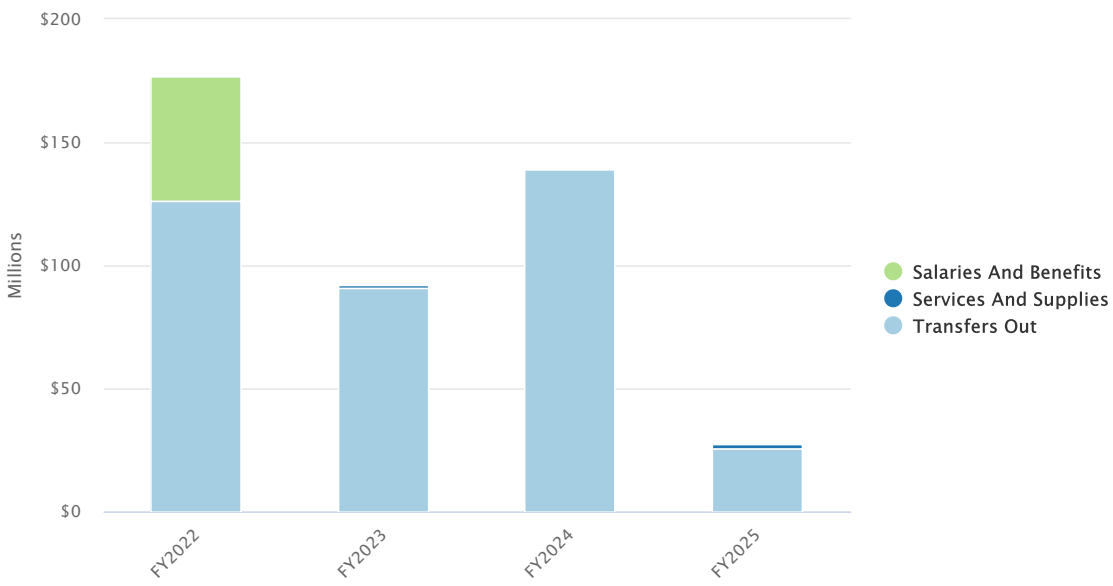
$27,191,714 -$112,075,010
(-80.48% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$50,600,000	$0	$0	$0	0%
Services And Supplies	$48,649	$979,509	$150,000	$1,280,621	753.7%
Transfers Out	$126,012,649	$91,083,163	$139,116,724	$25,911,093	-81.4%
Total Expense Objects:	$176,661,298	$92,062,672	$139,266,724	$27,191,714	-80.5%

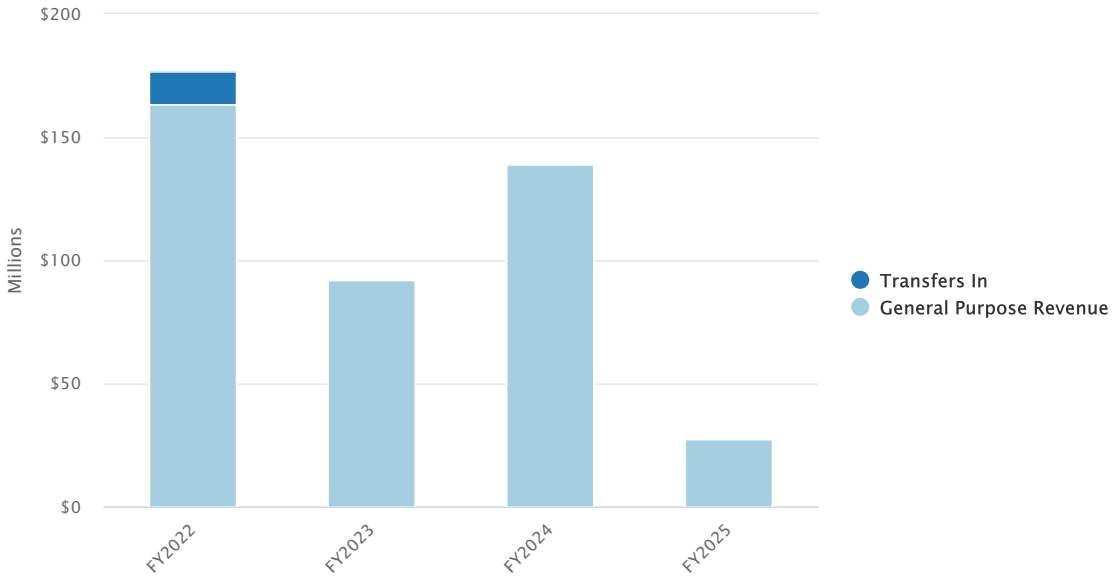
Funding Summary

The 2024-2025 Proposed Budget is fully funded by General Purpose Revenue.

$27,191,714 -$112,075,010
(-80.48% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Transfers In	$13,267,500	$0	$0	$0	0%
General Purpose Revenue	$163,393,798	$92,062,672	$139,266,724	$27,191,714	-80.5%
Total:	$176,661,298	$92,062,672	$139,266,724	$27,191,714	-80.5%

Program Discussion

Operating Transfers are reflected in the 2024-2025 budget as follows:

- **Airport Enterprise Fund** – $639,826 will be provided as a loan to support Airport (#9230901000) operations, which is not covered by its operating revenues and available fund balance.
- **Capital Outlay Fund** – $24,789,926 will be transferred to the Capital Outlay Fund (#37004) as unprogrammed funds to be used for future capital projects.
- **Contingency Reserve** – $481,341 will be transferred to bring the Contingency Reserve (#10011) to the recommended level of $130,046,470 for 2024-2025, which represents 5% of the total 2024-2025 Proposed Budget appropriations.

The Proposed Budget also appropriates $1,130,621 to local Fire Districts in lieu of Proposition 172 Public Safety Sales Tax revenue based on ERAF shifts, and $150,000 to reimburse Public Works for non-Road Fund related projects or program costs.

Tobacco Settlement

Sandy Regalo
Interim County Administrator

The Tobacco Settlement budget (#1010805000) provides the annual allocation of local Tobacco Settlement funds based on the policy guidelines established by the Board of Supervisors.

In November 1998, a national tobacco industry settlement was reached. The California portion of the settlement allows counties to share in the settlement and specifies that the dollars are discretionary for counties. The State and counties recognize that there are uncertainties surrounding the level of funds to be received over time.

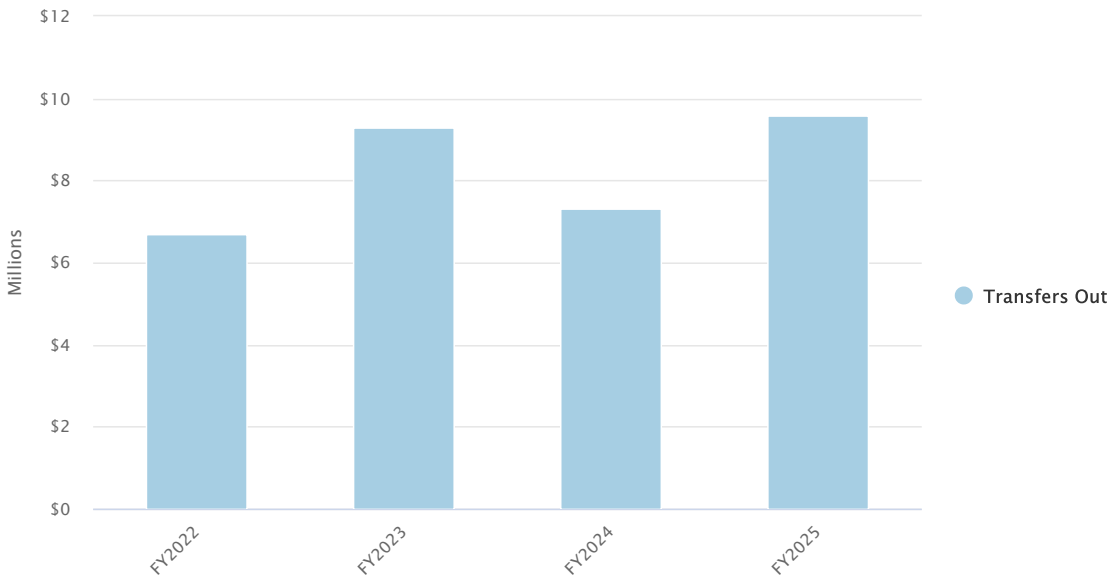
Expenditures Summary

The 2024-2025 Proposed Budget of $9,600,000 is an increase of $2,300,000 from the 2023-2024 Adopted Budget of $7,300,000, which reflects a higher revenue estimate and the use of $2,000,000 from the Tobacco Settlement Trust Fund (#10116).

$9,600,000 $2,300,000
(31.51% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Transfers Out	$6,700,000	$9,280,788	$7,300,000	$9,600,000	31.5%
Total Expense Objects:	$6,700,000	$9,280,788	$7,300,000	$9,600,000	31.5%

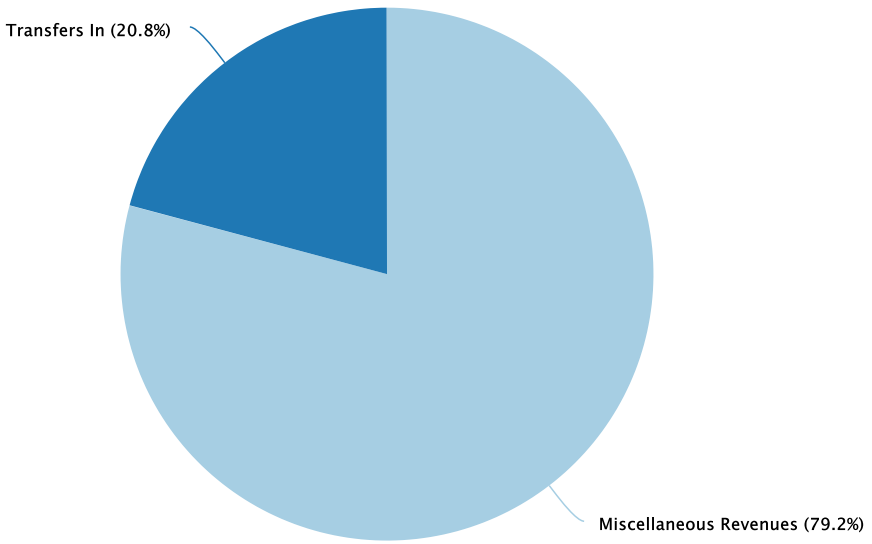
Funding Summary

The 2024-2025 Proposed Budget includes $7,600,000 in Tobacco Settlement revenue and a $2,000,000 transfer from the Tobacco Settlement Trust Fund (#10116). The prior year actuals reflect incorrect reporting of Tobacco Settlement revenue as operating transfers in. The 2024-2025 Proposed Budget corrects the accounting and reports Tobacco Settlement revenue as miscellaneous revenues.

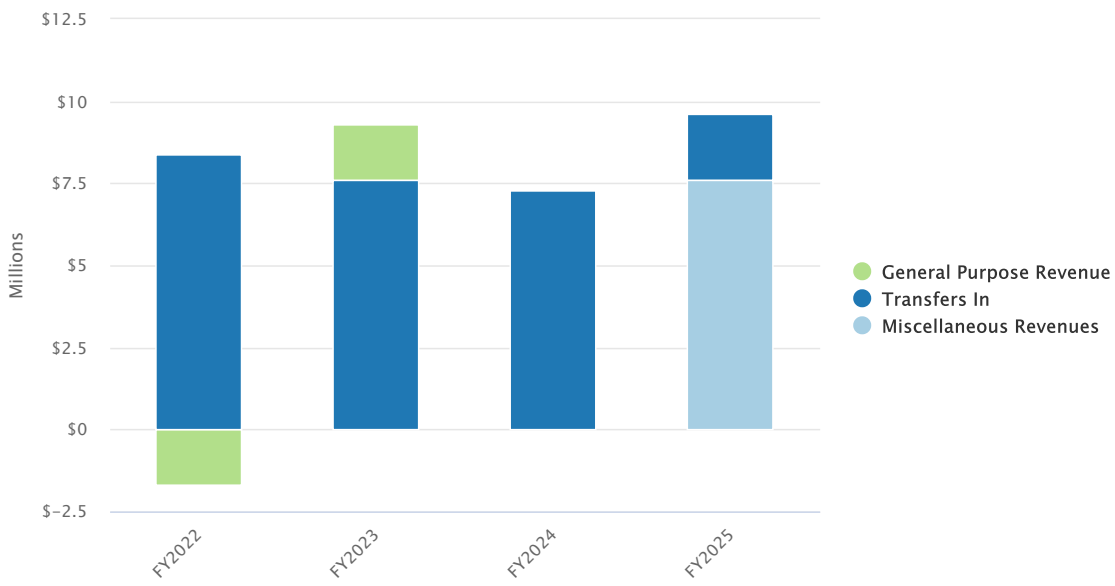
$9,600,000 $2,300,000
(31.51% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Miscellaneous Revenues	$0	$0	$0	$7,600,000	N/A
Transfers In	$8,378,984	$7,601,804	$7,300,000	$2,000,000	-72.6%
General Purpose Revenue	-$1,678,984	$1,678,984	$0	$0	0%
Total:	$6,700,000	$9,280,788	$7,300,000	$9,600,000	31.5%

Program Discussion

In November 1999, the Board adopted the Tobacco Settlement Policy Guidelines and a general funding formula for a 10-year time frame that ended in 2007-2008. However, due to substantial budget shortfalls, most of the Tobacco Settlement Funds were directed to support County operations for 2008-2009 through 2010-2011.

In October 2010, the Board reaffirmed the Policy Guidelines (B-10-964) and modified the allocation funding formula to reflect the Board's priorities. These Policy Guidelines and the modified allocation formula are summarized as follows:

- Restrict Tobacco Settlement Trust Fund monies to one-time uses with multiyear benefits, not operational program expansions and staffing.
- Maximize the use of non-County funding resources to meet community needs, while avoiding building up service levels that cannot be supported with ongoing revenues.
- Minimize debt financing costs requiring ongoing support.
- Adopt a general allocation formula as follows for a 10-year time frame, effective 2011-2012 through 2020-2021, with a comprehensive review and recommendation for another 10-year allocation when the time frame expires.

During 2020-2021, a review was completed and it was determined that the Policy Guidelines and allocation formula set by the Board in October 2010 were still appropriate. During the 2021-2022 Final Budget Hearing, the Board approved (R-21-93) the Policy Guidelines and allocation formula for another 10-year period (2021-2022 through 2030-2031).

Funding Allocation

Based on the Board-adopted guidelines, the funding allocation to four identified areas and the specific recommendations and project descriptions are as follows:

2024-2025 Funding Allocation One-Time Uses/Multiyear Benefits		
Identified Area	**Percentage**	**Allocation**
Health Care Facilities	50%	$4,800,000
Capital Improvement Program	20%	1,920,000
Automation Replacement/Expansion	20%	1,920,000
Public Works - Non-Road Fund Services & Delta/Water-Related Activities	10%	960,000
Total	**100%**	**$9,600,000**

Health Care Facilities – $4,800,000

- Since 2010, capital funds have been accumulated for facility projects to address the changing health care environment. In 2022-2023, the Tobacco Settlement Funds were budgeted for use to augment grant funding for the Behavioral Health Services (BHS) Sage Village construction project (previously designated as the BHS Adult Residential Treatment Modular Campus) to provide adult mental health treatment services within a licensed social rehabilitation facility. The project consisted of the purchase and installation of three new modular buildings at 500 W. Hospital Road in French Camp, CA and included additional utilities, landscaping, and a new parking lot for the village campus. In April 2024, the BHS Sage Village project had a memorable ribbon cutting ceremony at the project site.
  The 2024-2025 Proposed Budget allocates $4,800,000 of the Tobacco Settlement funds for health care facilities projects. This amount will bring the total funding available for future Health Care facilities projects to approximately $25.9 million. By assembling funding now, potential future debt financing costs are minimized.

See Public Improvement budget (#1040148000) for additional details.

Capital Improvement Program – $1,920,000

- **$960,000** – Jail Complex Digital HVAC Controls Phase III.
- **$960,000** – Juvenile Hall Wiring Cable Upgrades.

See Public Improvement budget (#1040148000) for additional details.

Automation Replacement/Expansion – $1,920,000

- **$280,000** – Security Upgrades – Enhancements to Cybersecurity Systems.
- **$260,000** – Infrastructure Upgrades.
- **$420,000** – Probation Case Management System Upgrades.
- **$250,000** – Robotic Process Automation.
- **$250,000** – DR Upgrades for County WAN / Internet.
- **$460,000** – Business Intelligence and Data Warehouse Platform.

See Information Systems Division Internal Service Fund budget (#8240000000) and Telephone Internal Service Fund budget (#8260000000) for additional details.

Public Works – $960,000

- **$960,000** – To supplement the General Fund support of the advocacy efforts and activities related to the Delta and the County's water rights.

See Delta Activities budget (#2023070000) for additional details.

The 2023-2024 Tobacco Settlement budget totaled $7.3 million; however, the actual Tobacco Settlement payment received in late April 2024 for 2023-2024 totaled $6,779,381, a deficit of $520,619. The County Administrator's Office transferred funding from the Tobacco Settlement Trust Fund (#10116) to cover the deficit and adequately support the transfers to departments in 2023-2024.

Fund Balance

Tobacco Settlement Trust Fund

The Tobacco Settlement General Fund Special Account (#10116) fund balance as of March 31, 2024 was $3,649,522. After the transfer of $520,619 to the Tobacco Settlement budget, the projected balance as of June 30, 2024 is approximately $3.1 million. The 2024-2025 Proposed Budget includes the use of $2 million.

Treasurer-Tax Collector

Phonxay Keokham, CPA
Treasurer-Tax Collector

This narrative includes the following budgets: Treasurer-Tax Collector (#1011000000) and Revenue and Recovery Division (#1011600000).

The Treasurer-Tax Collector (TTC) functions are mandated while service levels are discretionary. Duties of the TTC include the safekeeping and investing of funds for the County and other public entities and the collection and processing of property tax payments. The investments generate interest earnings to the County and the agencies depositing funds with the Treasury. These earnings, along with the collection of property taxes, provide a major source of General Purpose Revenue and support vital local government services for the residents and taxpayers of San Joaquin County.

The Revenue and Recovery Division (RRD) collects debts owed to the County and takes appropriate legal action to secure such debts. Its services are not mandated.

Please visit sjcttc.org for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Modernize mail communication with taxpayers	Legacy FileMaker Pro database	On Track	Laserfiche database with Megabyte Property Tax System connectivity	June 2025
Increase social media outreach to promote online payments and reduce delinquencies	2 Accounts	5 Accounts	3 Accounts 4 Accounts 5 Accounts	June 2023 June 2024 June 2025
Increase online property tax payments to reduce costs and improve services	21%	25%	22% 23% 24%	June 2023 June 2024 June 2025
Fiscal Optimization				
Maintain a Structurally Balanced Budget	**Initial**	**Current**	**Target**	**Deadline**
Reduce parcels with disqualifying conditions for tax sale	70 Parcels	52 Parcels	60 Parcels 45 Parcels 30 Parcels	June 2023 June 2024 June 2025

Analysis of Priority Activity

The Treasurer-Tax Collector is on track to meet all goals, and is collaborating with its partners to address qualifying conditions for the remaining parcels that have not yet been made available for tax sale.

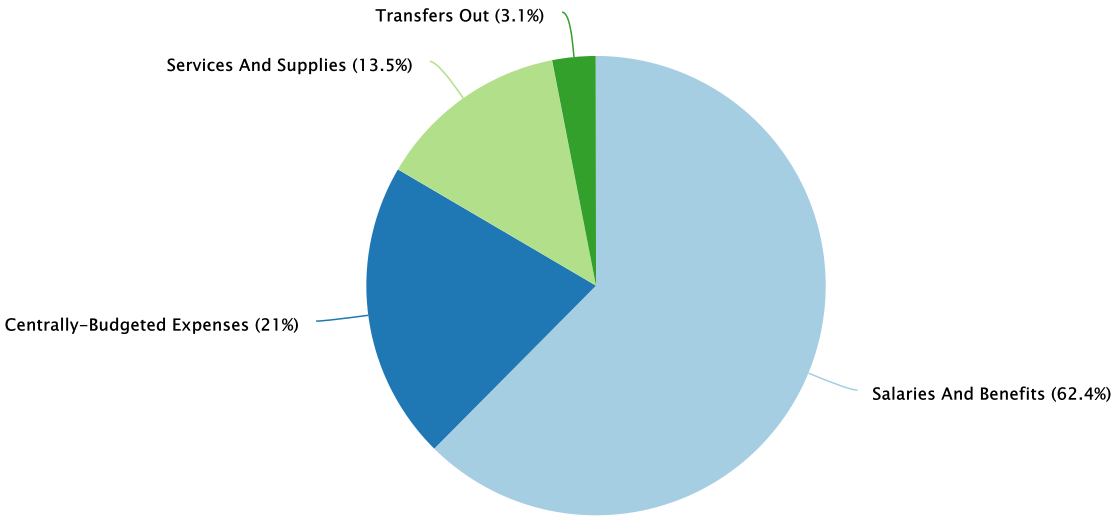
Expenditures Summary

The 2024-2025 Proposed Budget of $8,488,145 is a decrease of $176,323 from the 2023-2024 Adopted Budget of $8,664,468, primarily due to a decrease in centrally-budgeted charges ($427,785) partially offset by an increase in salaries and benefits adjustments ($340,802).

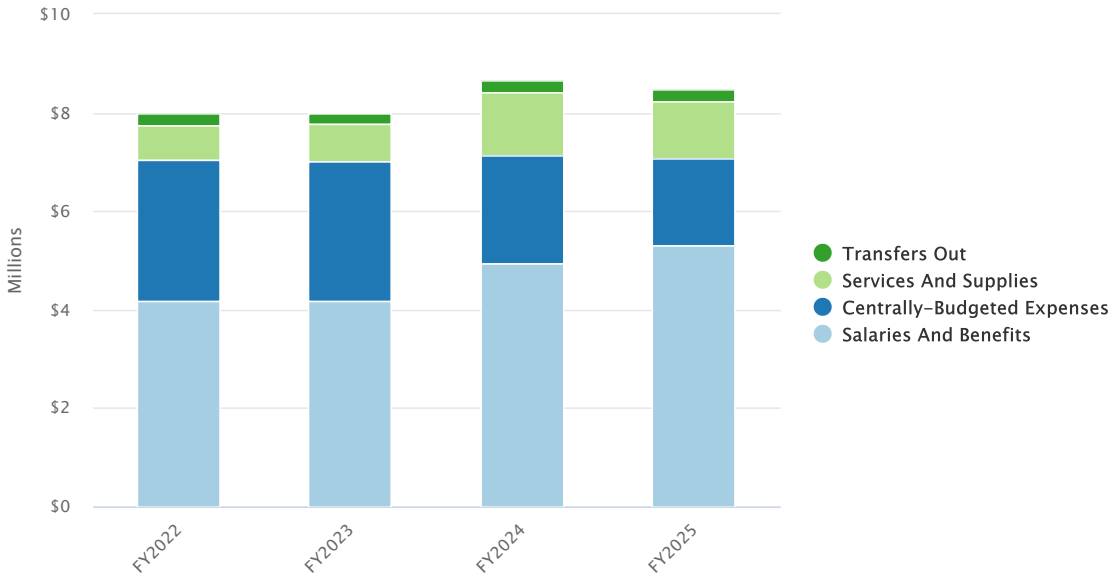
$8,488,145 -$176,323
(-2.04% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$4,176,031	$4,180,300	$4,933,227	$5,298,990	7.4%
Services And Supplies	$711,025	$760,171	$1,259,100	$1,144,799	-9.1%
Centrally-Budgeted Expenses	$2,857,886	$2,818,826	$2,212,141	$1,784,356	-19.3%
Transfers Out	$230,000	$230,000	$260,000	$260,000	0%
Total Expense Objects:	$7,974,942	$7,989,297	$8,664,468	$8,488,145	-2%

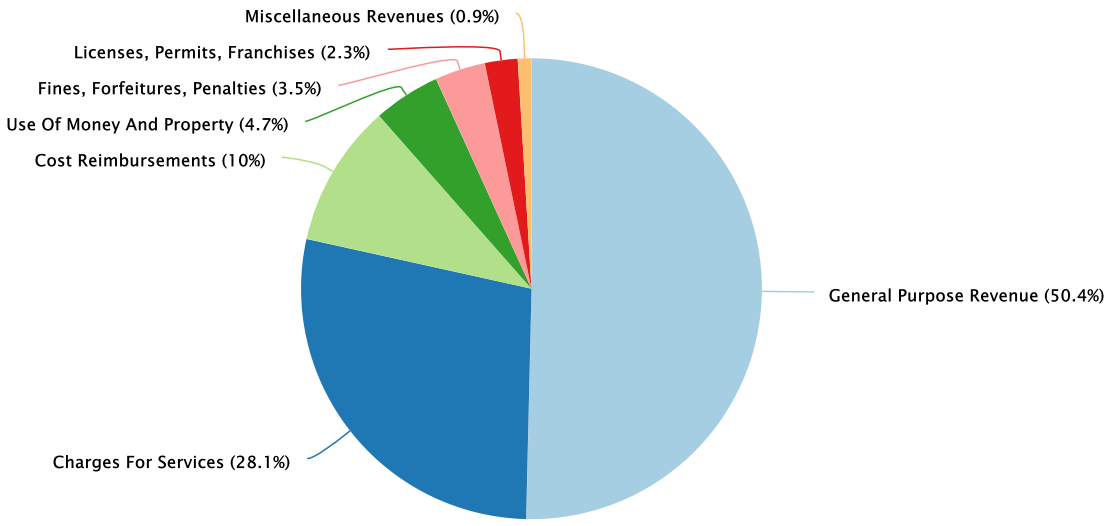
Funding Summary

The 2024-2025 Proposed Budget includes $4,275,324 in General Purpose Revenue, $2,385,529 in charges for services, and $851,792 in cost reimbursements.

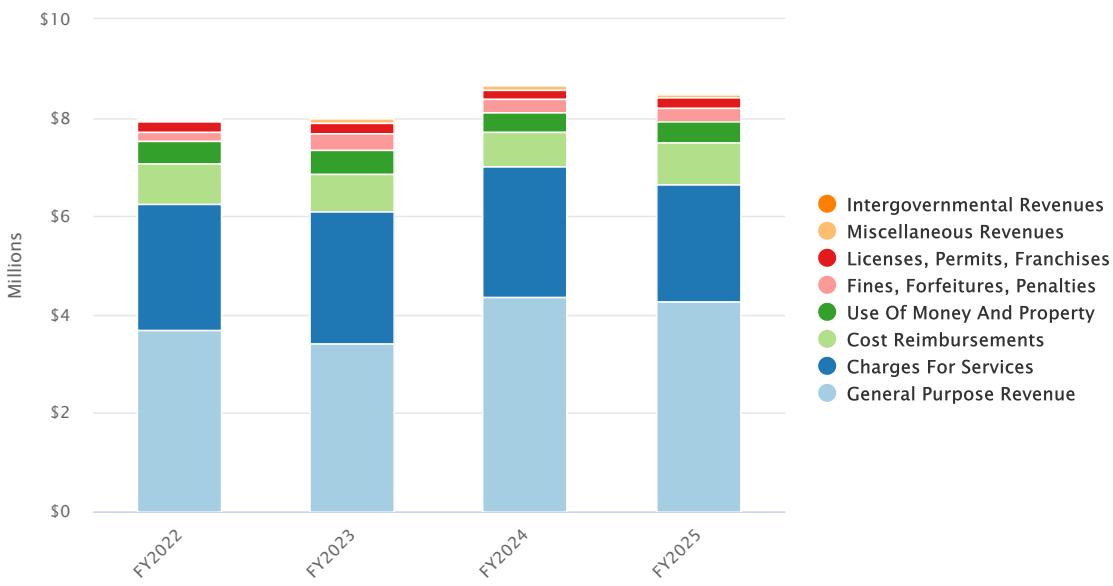
$8,488,145 -$176,323
(-2.04% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

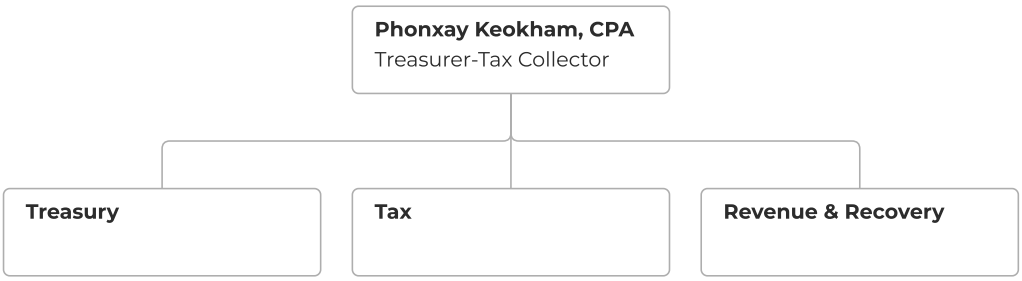


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Licenses, Permits, Franchises	$201,035	$202,265	$195,000	$195,000	0%
Fines, Forfeitures, Penalties	$194,885	$330,617	$280,000	$300,000	7.1%
Use Of Money And Property	$455,257	$489,566	$400,000	$400,000	0%
Intergovernmental Revenues	$8,670	$2,936	$5,000	$0	-100%
Charges For Services	$2,576,977	$2,663,019	$2,651,089	$2,385,529	-10%
Miscellaneous Revenues	$54,127	$95,572	$80,500	$80,500	0%
Cost Reimbursements	$799,021	$775,492	$701,792	$851,792	21.4%
General Purpose Revenue	$3,684,968	$3,429,831	$4,351,087	$4,275,324	-1.7%
Total:	$7,974,942	$7,989,297	$8,664,468	$8,488,145	-2%

Organizational Chart

The 2024-2025 Proposed Budget includes a deleted Senior Office Assistant ($86,215) and the addition of a Tax Collection Specialist ($111,176) to address the more advanced collection tasks for delinquent unsecued property taxes.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	40.0	40.0	0.0
Temporary (FTE)	0.7	0.6	(0.1)
Position Total	40.7	40.6	(0.1)



Program Discussion

Treasury Division

State law requires all funds of the County, school districts, and certain special districts to be held by the TTC. The Treasury Division performs the County's treasury functions, including investing all funds held in the County investment pool and the management of banking services for the above entities. The funds on deposit are predominantly derived from local government revenues consisting of property taxes, State and Federal funding, and other fees.

Treasury

In 2023-2024, the TTC was able to take advantage of the Federal Open Market Committee (FOMC) rate increases initiated in 2022 and continuing through 2023. Longer-term securities have been incorporated into the investment pool to improve earnings for pool participants. However, rates have peaked and are expected to decline during 2024-2025. The TTC continues to emphasize safety and liquidity with respect to the management of the investment pool and implements investment strategies which correlate to the current economic conditions.

Investment Pool

During 2023-2024, the average daily balance of the investment pool was approximately $5.2 billion, a decrease of $200 million from 2022-2023. The decrease is due to the Health Plan of San Joaquin withdrawing its funds from the investment pool in July 2023. Investment earnings of approximately $180 million are expected to be apportioned to all participating entities in 2023-2024. This represents an estimated increase of $47 million from the $133 million apportioned in 2022-2023. The increase is due to the higher interest rate environment for the period.

In February 2024, the Auditor-Controller completed the audit of the 2022-2023 investment pool and financial statements. An unqualified opinion (clean opinion) was issued, reporting that the financial statements were presented fairly in all material respects.

Banking and Safekeeping Request for Proposal (RFP)

In 2012, the Treasury obtained banking services from Bank of the West, which was acquired by BMO in 2023. Although the Treasury successfully completed its transition to the new BMO platform, it is best practice to compare banking services to evaluate the latest services, offerings, and pricing. In March 2024, the Treasury issued an RFP to seek banking and other financial services for deposits, disbursements, and the safekeeping of public funds. The objective is to obtain the highest quality banking services available at the most advantageous cost to the County and its taxpayers.

Cybersecurity

In 2023-2024, TTC staff participated in cybersecurity educational programs and seminars to reinforce cybersecurity best practices throughout the Office. TTC continues to pursue and incorporate security safeguards into existing procedures to protect taxpayer funds.

Tax Division

The Tax Division is responsible for the billing and collection of property taxes, Transient Occupancy Tax (TOT), and business license fees. In 2022-2023, approximately 300,000 secured, unsecured, and supplemental property tax bills, representing approximately $1.5 billion in charges, were mailed and processed. Approximately $1.4 billion was collected and processed for the County, schools, cities, and special districts. Additionally, approximately $1.4 million in TOT and $200,000 in business license fees were collected.

Online Presence Refresh

In 2023-2024, the TTC initiated a review of the Department website. The public heavily utilizes the Department's web presence for online tax information and payment transactions. After an analysis of the website's features and content, a complete overhaul was accomplished in September 2023. The new aesthetics and functionality improved the customer experience, making services quickly accessible and allowing relevant content to be rapidly updated.

Property Tax Outreach

Annually, the TTC distributes a property tax information brochure to all property owners to educate taxpayers about the property tax billing process and how to avoid common issues when paying property taxes. In 2022-2023, to support Board actions to curb the fentanyl crisis, the TTC included a public safety alert about the dangers of fentanyl and how to find resources. The TTC also expanded its social media presence on additional platforms. These efforts have resulted in increased public interaction and will inform the public about the TTC's services, such as online tax notification, billing, and payment options.

Property Tax Assistance

In June 2022, California Housing Finance Agency (CalHFA) launched a new property tax assistance program to help homeowners who fell behind on their property taxes due to financial hardship they experienced during the COVID-19 pandemic. The TTC promoted the program to San Joaquin County homeowners, and as of March 2024, over 1,000 qualified homeowners received assistance with nearly $21.4 million in CalHFA grants.

Electronic Payments

The Tax Division will continue to promote the use of electronic payments by highlighting the benefits on the TTC's website, tax bills, social media content, email communications, and in the Office. Since 2021-2022, online payments have increased from 21% to 45% due to the branding and informational campaigns. The Tax Division will also continue to enhance its online services to reduce costs and deliver vital information efficiently.

Cash Payment Kiosk

In 2023-2024, the TTC went live with a kiosk that accepts cash, credit, and debit card payments for property taxes. The kiosk relieves staff from the task of counting and authenticating large cash payments. The kiosk is integrated with the County's Megabyte property tax system and allows taxpayers to pay property taxes without staff involvement. The kiosk has the potential to accept payments for other departments and be deployed in other cities within the County

In 2024-2025, the Tax Division intends to pursue:

- Lockbox Service – In 2022, the TTC selected RT Lawrence to provide lockbox services. A lockbox service receives and processes payments on behalf of the TTC and would allow TTC staff to perform other essential duties. The lockbox vendor is refining its service. TTC will continue to monitor their progress and may implement its first year of service in 2024.
- Business License Automation – In 2020-2021, the TTC began evaluating new software to automate its business license process. After discussion with other County departments, it was determined that a Countywide solution would be more advantageous to businesses, taxpayers, and the County. The TTC has collaborated with various County departments in evaluating Countywide permitting and business licensing proposals. In 2021-2022, Accela was selected and approved. The Countywide solution is expected to streamline the process of obtaining and renewing business licenses online while providing the public with the ability to verify the validity of a business license. This project is expected to be completed in 2023-2024.
- TOT Enhancement Project – In 2018, the TTC initiated a TOT Enhancement Project. This resulted in a Voluntary Collections Agreement (A-18-427) with Airbnb which generates approximately $140,000 in TOT annually. In 2022, an Agreement (PO67753) with Deckard Technologies was approved to identify short-term rentals out of compliance. In addition, the TTC is also working with Accela for online TOT registration, payment, and licensing. These enhancements are expected to increase and streamline the collection of TOT. This project is expected to be completed in 2023-2024.
- Document Content Management System Modernization – The TTC is actively working to replace an obsolete letter generation and storage system with the County's Laserfiche enterprise content management system. Once implemented, document images would be accessible directly from the property tax system and will improve customer service and reduce cost associated with paper documents. The project is scheduled to be completed in 2024-2025.

Revenue & Recovery Division

The Revenue and Recovery Division (RRD) is the designated collection agency for the County and is responsible for the management and collection of outstanding fees due to County departments. Approximately 95% of the RRD's referrals are from San Joaquin General Hospital (SJGH) and the Probation Department. In 2022-2023, assignments increased to $51.9 million from $44.2 million in the prior year. Collections decreased to $5.0 million in 2022-2023 compared to $5.5 million in 2021-2022.

Collection System Replacement

The RRD debt collection system is nearly obsolete and may no longer be supported. In 2022-2023, the RRD collaborated with the Information Systems Division to evaluate and select a replacement system. In September 2023, the Board approved an Agreement (A-23-297) with Finvi for its RevQ+ cloud database service. It is anticipated that the new debt collection system will be implemented in 2024-2025.

Outside Collection Agency

In 2023, the RRD completed an RFP for collection services and selected Rash Curtis & Associates as an outside collection agency in October 2023 through an Agreement (#CON004014). The RRD will assign some SJGH accounts to assist with collection. Rash Curtis & Associates must follow the provisions of the Fair Debt Collection Practices Act, and like RRD employees, must be courteous and respect debtors' rights.

San Joaquin General Hospital

In 2022-2023, the RRD received approximately $574,000 in revenue from SJGH for its collection services on delinquent medical bills. In 2022-2023, assignments from SJGH increased to $49.2 million from $36.9 million in the prior year. In 2022-2023, collections totaled $2.3 million compared to $2.1 million in 2021-2022. Collections are estimated to be $1.9 million for 2023-2024 and decrease to $1.8 million for 2024-2025. SJGH is holding bad debt assignments for six months before assigning them to the RRD as it works to comply with Assembly Bill (AB) 1020 regulations to offer charity.

Probation Department

The RRD is responsible for collecting probation fines, supervision fees, probation pre-sentence report fees, processing fees, and restitution accounts. In 2022-2023, the RRD received approximately $234,000 in revenue from the Probation Department for collection services provided. Total collections in 2022-2023 were approximately $547,000, which is a decrease from the $668,000 collected in 2021-2022.

Fund Balance

Equipment Maintenance Fund

As of March 31, 2024, the TTC Equipment Maintenance General Fund Special Account (#10330) had a balance of $3,111,578. The funds are derived from delinquent fee charges and are set aside for future replacement costs of equipment and systems.

Unclaimed Tax Refund Fund

As of March 31, 2024, the TTC Unclaimed Tax Refund Trust Fund (#81110) had a balance of $78,595. The fund is a clearing account for unclaimed and outlawed property tax refund warrants.

Tax Collection Cash Overage Fund

As of March 31, 2024, the TTC Tax Collection Cash Overage Trust Fund (#81235) had a balance of $28,542. The fund is used to offset property tax payment differences.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Treasury Division				
Investment Pool-Daily Avg.	$4.7 billion	$5.4 billion	$5.2 billion	$5.5 billion
Investment Earnings	$18,677,740	$133,318,803	$180,000,000	$125,000,000
Tax Division				
Total Tax Charge	$1.4 billion	$1.5 billion	$1.6 billion	$1.7 billion
Total Tax Collected	$1.3 billion	$1.4 billion	$1.5 billion	$1.6 billion
Property Tax Bills Produced	278,712	295,223	300,000	300,000
Delinquent Notices	27,819	32,470	33,000	33,500
Property Tax Defaulted Properties	16,281	16,301	18,500	19,000
Auction Approved	75	10	88	130
Auction Redeemed/Removed	54	0	25	90
Auction Sold	15	1	50	30
Auction Tax Proceeds	$985,000	$16,000	$2,500,000	$3,500,000
Business Licenses Issued	1,963	2,024	2,100	2,100
Revenue & Recovery Division				
Referrals Processed	15,463	16,683	9,800	10,000
Statements Mailed	91,924	80,056	70,000	71,000
Dollars Collected	$5,485,039	$5,035,139	$4,500,000	$5,000,000

Summary - Assessor-Recorder

Steve J. Bestolarides
Assessor-Recorder-County Clerk

Functions of the Assessor-Recorder-County Clerk are mandated, while service levels are discretionary.

The Assessor is dedicated to preparing fair and equitable assessments for all taxable property in San Joaquin County. The Department has a constitutional responsibility to determine the value of and assess all taxable property in the County.

The Recorder-County Clerk maintains public records, records documents, and files notary public bonds. The Recorder-County Clerk issues and registers marriage licenses, vital statistics, and other public documents. Additionally, the Recorder-County Clerk receives passport applications on behalf of the U.S. Department of State.

This is a summary of the budgets administered by the Assessor-Recorder-County Clerk (ARCC). These include:

- 1011100000 – Assessor
- 2025900000 – Recorder-County Clerk
- 2025901000 – Recorder-Equipment/Automation

Please visit sjgov.org/assessor for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Improve vacancy rate	23%	17%	15% 12%	July 2024 June 2025
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Continue to enroll managers in leadership development training	1 per year	6 per year	2 per year 3 per year 4 per year	July 2023 July 2024 June 2025
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Fully implement mass valuation programs	50% residential 0% commercial 0% rural	95% residential 0% commercial 0% rural	95% residential 100% commercial 100% rural	July 2023 July 2024 June 2025
Fiscal Optimization				
Effectively Manage One-Time Funds	**Initial**	**Current**	**Target**	**Deadline**
Participate in the State-approved California Assessors' Association Joint Powers Agency (JPA) $30.0 million technology-related funding opportunity	Formed JPA and applied for the first $10.0 million in funding	$20.0 million granted	$10.0 million granted $20.0 million granted $30.0 million granted	July 2023 July 2024 June 2025
Economic Development				
Enhance COVID Recovery	**Initial**	**Current**	**Target**	**Deadline**

Secure ARCC satellite office sites to expand public access and serve as alternative worksites in the disaster recovery plan	No satellite office sites	2 worksites	Develop plan	July 2023
			1 worksite	July 2024
			2 worksites	June 2025
Develop ARCC geographic information system (GIS) applications and programs to provide timely data management reports	Base parcel fabric layer	50%	Add workload application	July 2023
		0	Add workload layer GIS	July 2024
		0	Dashboard	June 2025

Analysis of Priority Activity

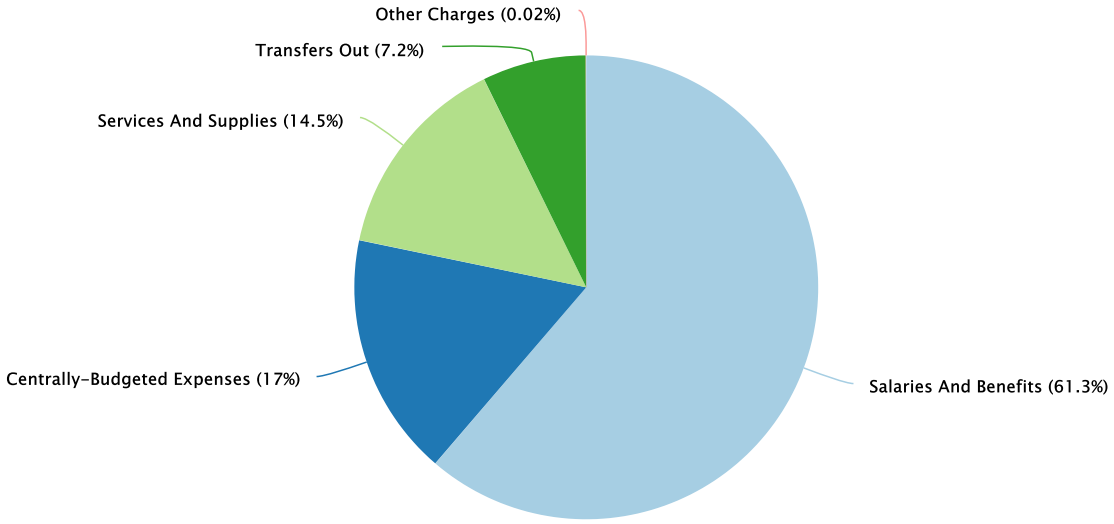
The ARCC is on track to meet most of its goals. The Department has been filling vacancies and may meet its target goal of reducing its vacancy rate to 15% by the end of 2023-2024. Due to unforeseen complexities in programming and key vacancies, the June 2024 technology goals for the mass valuation programs and Geographic Information Systems (GIS) applications will be delayed. Commercial and rural program goals will be reviewed for future implementation dates. The ARCC's Principal GIS Analyst position has been vacant for the majority of 2023-2024, resulting in the Department's GIS goals being deferred. In addition to actively recruiting to fill this vacancy, the Department plans to evaluate alternate strategies to bring new GIS applications closer to fruition.

Expenditures Summary

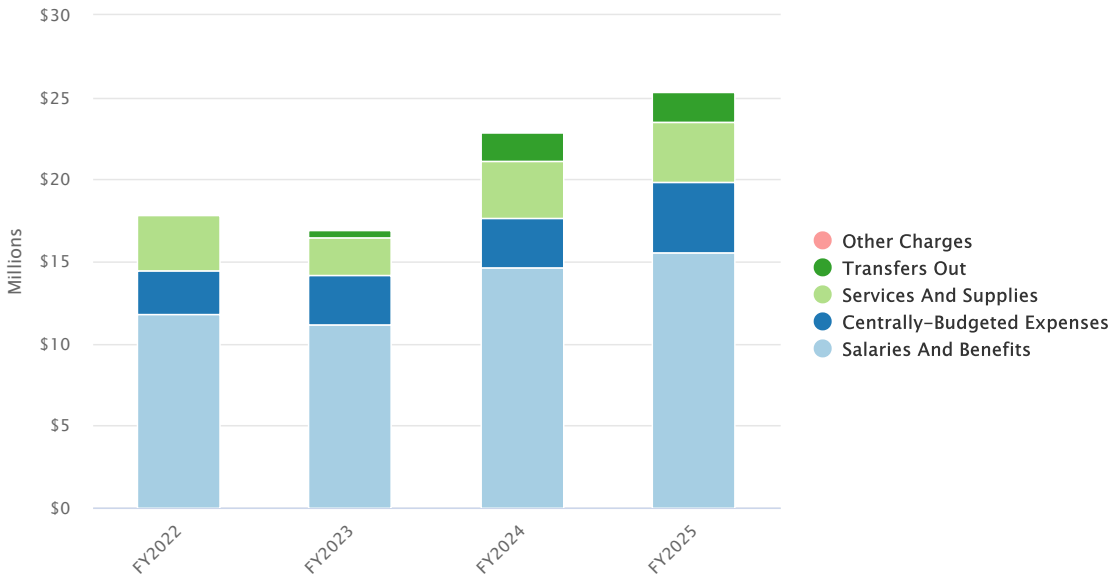
$25,382,361 $2,534,379
(11.09% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



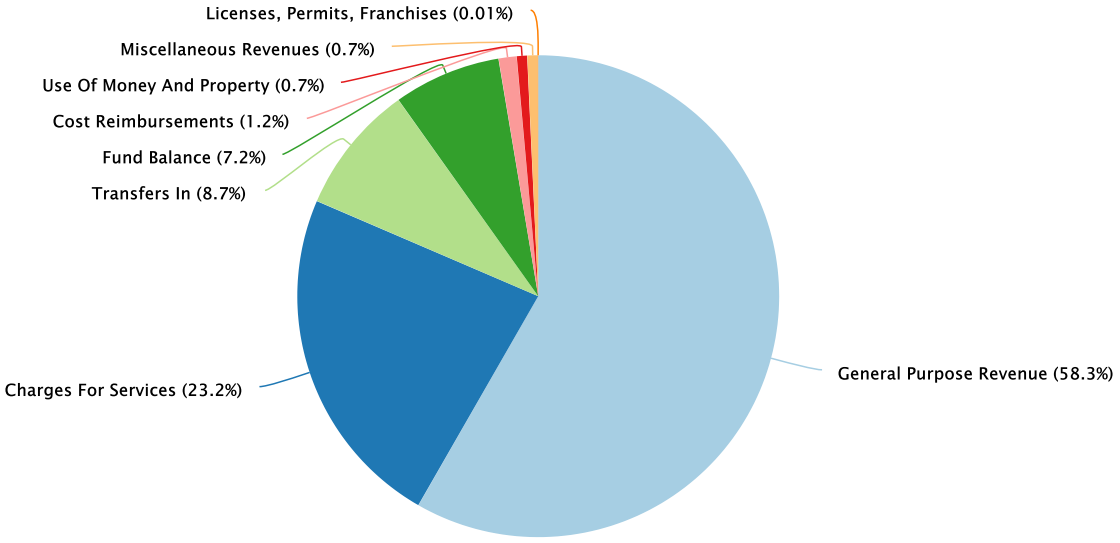
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$11,803,001	$11,124,164	$14,616,269	$15,558,128	6.4%
Services And Supplies	$3,355,257	$2,300,331	$3,501,486	$3,674,568	4.9%
Centrally-Budgeted Expenses	$2,639,374	$3,009,746	$3,021,742	$4,307,717	42.6%
Other Charges	$5,287	$0	$8,000	$5,611	-29.9%
Transfers Out	$60,000	$469,263	$1,700,485	$1,836,337	8%
Total Expense Objects:	$17,862,919	$16,903,504	$22,847,982	$25,382,361	11.1%

Funding Summary

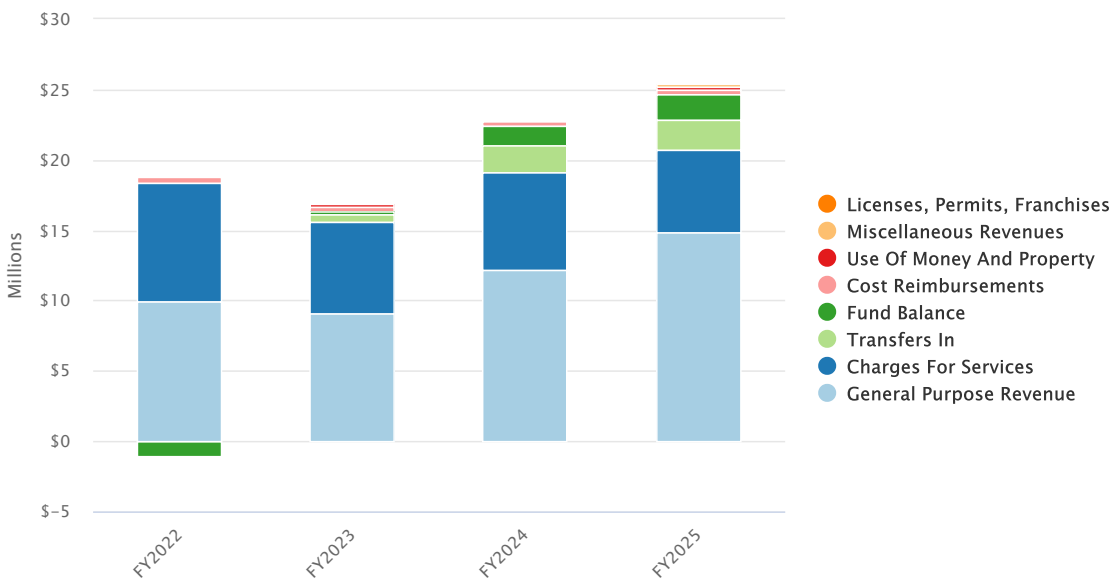
$25,382,361 $2,534,379
(11.09% vs. prior year)

Funding by Source

Projected Funding by Source



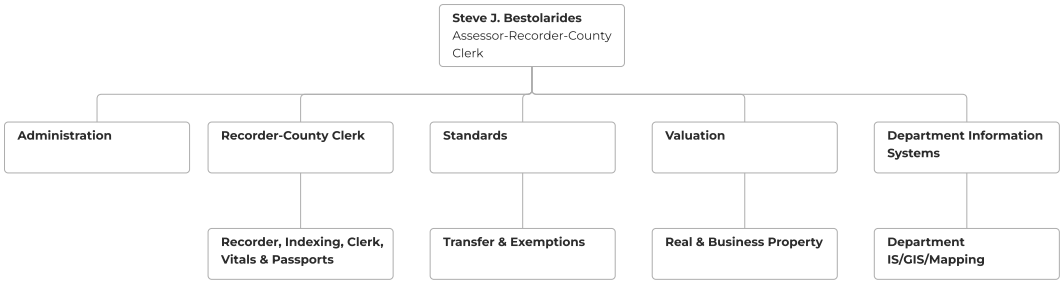
Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Licenses, Permits, Franchises	$3,758	$2,905	$3,129	$2,984	-4.6%
Use Of Money And Property	$25,928	$145,589	$70,000	$180,000	157.1%
Charges For Services	$8,434,384	$6,560,181	$6,929,489	$5,883,019	-15.1%
Miscellaneous Revenues	$123,746	$47,079	$3,892	$178,794	4,493.9%
Transfers In	$0	$569,282	$1,889,432	$2,205,558	16.7%
Cost Reimbursements	$424,089	$360,627	$373,589	$306,940	-17.8%
General Purpose Revenue	$9,935,097	$9,037,237	$12,164,346	$14,794,994	21.6%
Fund Balance	-$1,084,083	$180,604	$1,414,105	$1,830,072	29.4%
Total:	$17,862,919	$16,903,504	$22,847,982	$25,382,361	11.1%

Organizational Chart

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	115.0	115.0	0.0
Temporary (FTE)	1.6	1.6	0.0
Position Total	116.6	116.6	0.0



Assessor-Recorder-County Clerk

Steve J. Bestolarides
Assessor-Recorder-County Clerk

This narrative includes the following budgets:

- Assessor (#1011100000)
- Recorder-County Clerk (#2025900000)

Functions of the Assessor-Recorder-County Clerk (ARCC) are mandated, while service levels are discretionary.

The Assessor produces annual property assessment rolls based on property tax revenue, including real and personal property. The Assessor discovers, values, and enrolls all taxable property in the County. The Department also determines the change in property ownership status and values that property with the difference; monitors the planting/removal of all commercial trees and vines; administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually; makes reductions to Proposition 13 values where appropriate; administers various tax exemption programs; maintains the Countywide ownership data parcel maps; and produces and maintains the Geographic Information System (GIS) parcel layer and maps.

Approximately 85% of the local public agencies' General Purpose Revenue comes from property taxes. The Assessor's property tax assessment roll establishes the property tax base for all local government agencies in the County, including cities, public safety, special districts, and school districts. Currently, the County collects approximately $1.4 billion in taxes for these entities. Maximum revenue is achieved only through an active, fair, and complete assessment program.

The Recorder-County Clerk (RCC) maintains recorded parcel maps, property, birth, marriage, and death records. It also records fictitious business name statements; issues marriage licenses; processes notary bonds; registers process servers, unlawful detainer assistants, and professional photocopiers; and processes Department of Fish & Game notices of determination. In June 2021, the RCC also began receiving passport applications on behalf of the U.S. Department of State.

Please visit sjgov.org/assessor for more information.

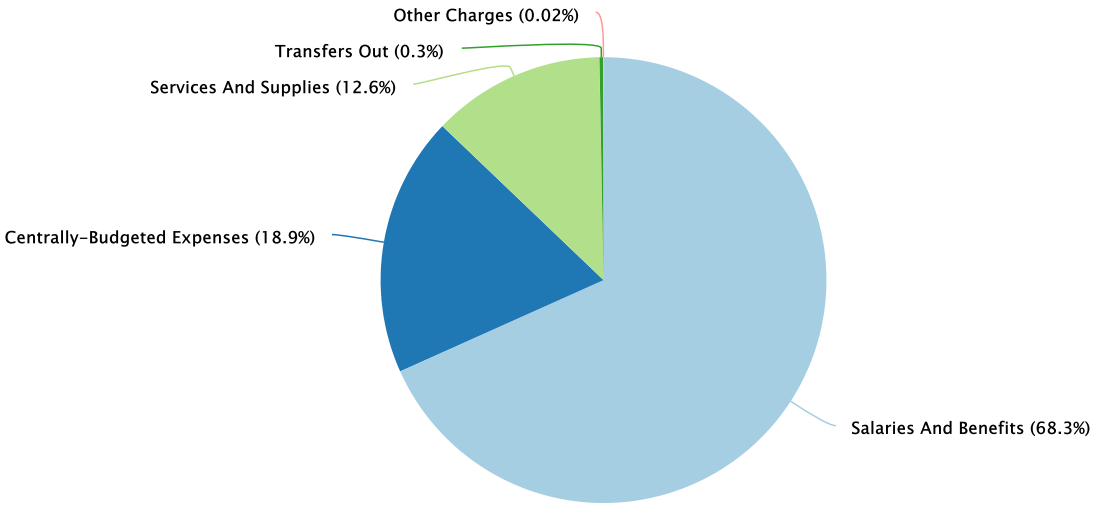
Expenditures Summary

The 2024-2025 Proposed Budget of $22,783,620 is an increase of $2,147,710 from the 2023-2024 Adopted Budget of $20,635,910, primarily due to centrally budgeted expenses ($1,282,201) and salaries and benefits adjustments ($923,146).

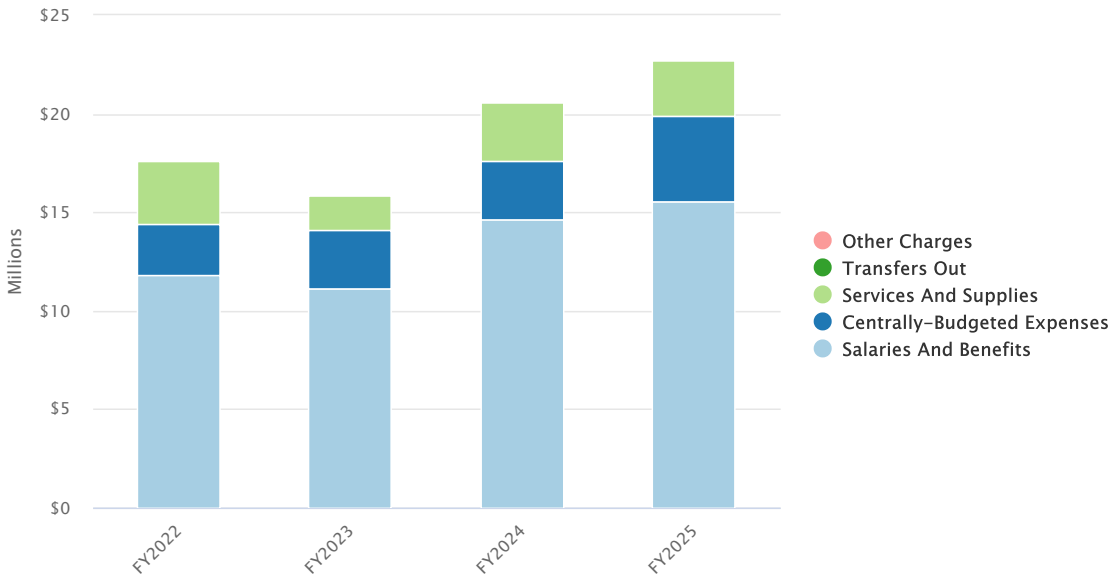
$22,783,620 $2,147,710
(10.41% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$11,803,001	$11,124,164	$14,616,269	$15,558,128	6.4%
Services And Supplies	$3,159,292	$1,735,999	$2,936,638	$2,862,677	-2.5%
Centrally-Budgeted Expenses	$2,632,635	$3,003,007	$3,015,003	$4,297,204	42.5%
Other Charges	$5,287	$0	$8,000	$5,611	-29.9%
Transfers Out	$60,000	$60,000	$60,000	$60,000	0%
Total Expense Objects:	$17,660,215	$15,923,170	$20,635,910	$22,783,620	10.4%

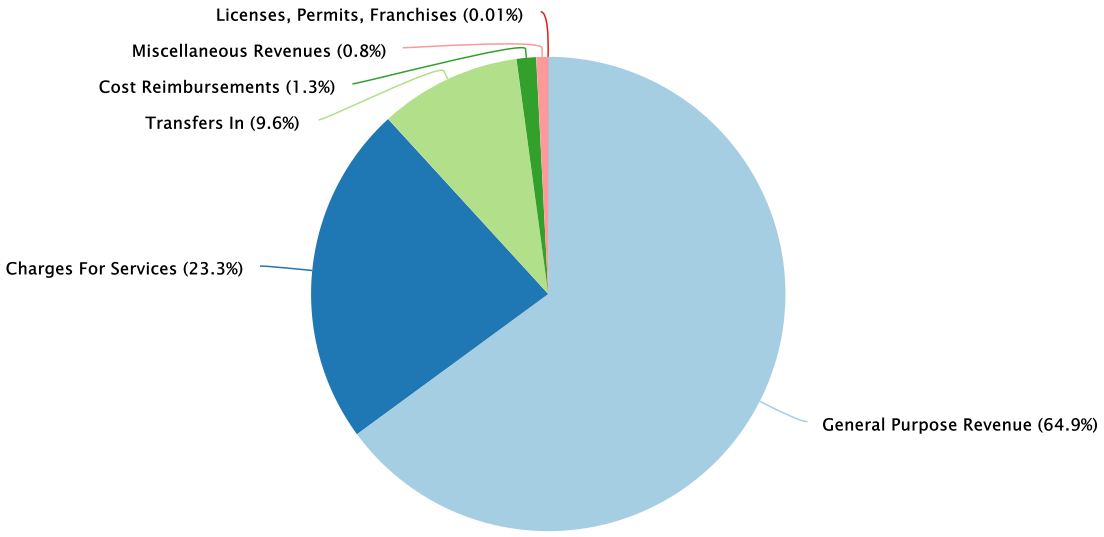
Funding Summary

The 2024-2025 Proposed Budget includes $14,794,994 in General Purpose Revenue, $5,304,350 in charges for services, and fund transfers of $1,776,337 from the Recorder's Modernization Special Revenue Fund (#20037).

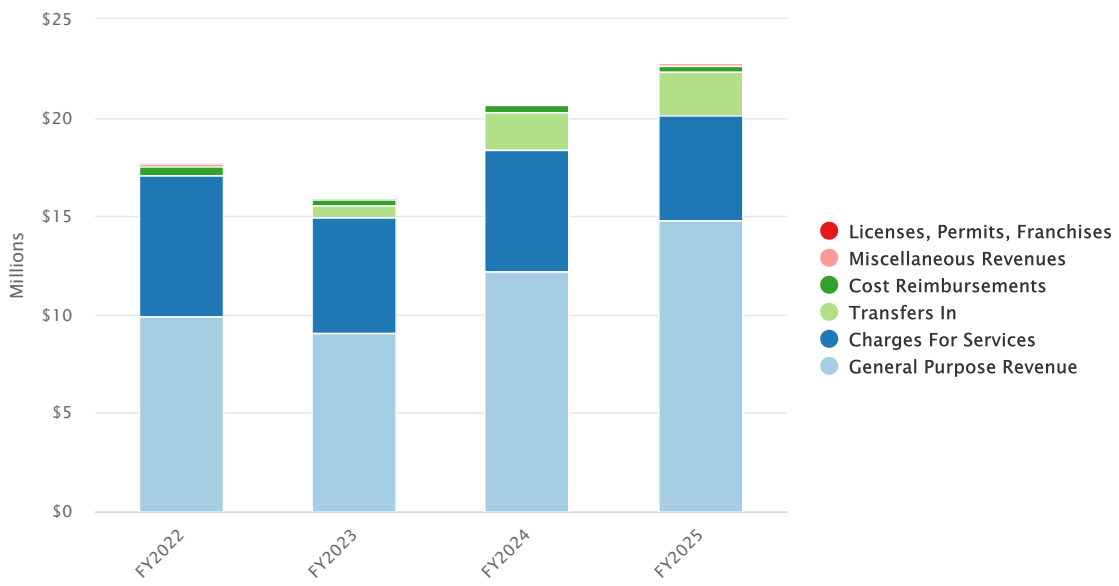
$22,783,620 $2,147,710
(10.41% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Licenses, Permits, Franchises	$3,758	$2,905	$3,129	$2,984	-4.6%
Charges For Services	$7,173,525	$5,906,040	$6,208,625	$5,304,350	-14.6%
Miscellaneous Revenues	$123,746	$47,079	$3,892	$178,794	4,493.9%
Transfers In	$0	$569,282	$1,882,329	$2,195,558	16.6%
Cost Reimbursements	$424,089	$360,627	$373,589	$306,940	-17.8%
General Purpose Revenue	$9,935,097	$9,037,237	$12,164,346	$14,794,994	21.6%
Total:	$17,660,215	$15,923,170	$20,635,910	$22,783,620	10.4%

Position Summary

The 2024-2025 Proposed Budget includes the deletion of an Accounting Technician II ($117,196), the deletion of a Recordable Documents Indexer ($107,373), the addition of an Accountant II ($128,398), and the addition of a Senior Office Assistant ($85,518).

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	115.0	115.0	0.0
Temporary (FTE)	1.6	1.6	0.0
Position Total	116.6	116.6	0.0

Program Discussion

The Department continually monitors monetary policy, the inflation rate, and its impact on housing and real estate in San Joaquin County. Increasing interest rates, softened sales prices, and continued reduced recordings may adversely impact future Countywide assessments. This may represent a critical transition point in local economies, thus impacting departmental goals.

Proposition 19 allows homeowners over age 55 to keep their existing property tax bill lower when they sell one house and buy another. It increases administrative responsibilities to track and transfer property values, as the legislation outlines. Proposition 19 also restricts the ability of parents/children to transfer property to their parents/children by now requiring the recipient to live in the home. In 2023-2024, the Department worked with Just Appraised, Inc., to create an online form submission portal to assist in processing, tracking, and complying with the legislation and State reporting requirements.

The 2024-2025 Assessor-Recorder-County Clerk (ARCC) projects include:

Passport Services

The Department will remodel the RCC lobby to accommodate passport services with a dedicated counter and office space. Construction began in April 2024.

GIS Innovations

The Department achieved its initial GIS strategic plan and is scheduled to complete an updated plan in 2024-2025. Currently, the ARCC is developing internal GIS staff by working collaboratively with the City of Mountain House and a GIS consultant to design GIS records and databases to support their community's future growth. The ARCC's Principal GIS Analyst position has been vacant for most of the 2023-2024 budget year, resulting in the Department's GIS SMART goals being deferred. The Department plans to address this crucial vacancy by considering the engagement of consultants to assist in completing internal user GIS applications. The 2024-2025 Proposed Budget includes professional services to accommodate the expense.

Space Planning and Remodel

The General Services Department and the ARCC are working with an architect to initiate the second phase of space planning for the Department's Assessor footprint. The first remodeling phase focused on developing a plan for the Departments Information System/Mapping/GIS team to work more collaboratively and create a dedicated counter for passport services. Planning has been completed, and construction began in April 2024. The second phase, projected for the latter part of 2024-2025, focuses on remodeling the Assessor's Office into a modern open floor plan, including flexible workstations. This model encourages collaboration and communication while utilizing and integrating smart technology systems.

Digitization and Integration of Maps

The Office plans to digitize approximately 12,000 pages by book and page for seamless integration into the RCC's Tyler Eagle system. This project is scheduled to be implemented and completed in 2024-2025 and will be funded through the RCC's Modernization Fund.

Satellite Offices

On January 9, 2024 (B-24-2), the Board approved and authorized the ARCC to execute agreements for satellite offices with the City of Mountain House and the City of Lathrop. The Department anticipates operations to record documents and issue vital records in late 2023-2024. Both municipalities will provide the work-space at zero additional cost to the County. Minimal, one-time RCC funds were used for the set-up of the offices. The ARCC looks forward to providing enhanced services to the residents of San Joaquin County and remains open to the prospect of establishing further satellite locations.

Forms Portal Project

Previously highlighted, the ARCC co-developed with Just Appraised, Inc., an online platform that would serve as an online submission, single repository for exemption and exclusion forms. Underscoring the importance and potential gained efficiencies of San Joaquin County's project, on February 14, 2024, the California County Assessors' Information Technology Authority (CCAITA) awarded the vendor, Just Appraised Inc., a contract to expand the project for Statewide use.

Telephone/Communication System Upgrades

The Department initiated projects to enhance the public's accessibility of services via upgrades to the Department's telephone system and the "Contact Us" web page. The ARCC's new "Contact Us" page, which went live October 20, 2023, allows the public to request assistance and have their questions routed directly to the appropriate staff. The implementation of a new telephone communication system will mirror the workflow developed for our website. It is anticipated to be operational in 2024-2025.

Fund Balance

Assessor's Automation Fund

As of March 31, 2024, the Assessor's Automation General Fund Special Account (#10225) had a balance of $663,253. The fund is used for automation projects, automation upgrades, administrative support, and services. The 2024-2025 Proposed Budget includes the use of $225,711 in operating transfers in from this fund.

Recorder's Vital & Health Statistics Fund

As of March 31, 2024, the Recorder's Vital and Health Statistics General Fund Special Account (#12020) had a balance of $558,242. The fund is used to support Public Health Services' efforts to maintain and update its vital records database. The 2024-2025 Proposed Budget includes the use of $60,000 in operating transfers in from this fund.

Supplemental Requests

Recording Fee Revenue Loss

Funding in the amount of $404,515 is requested to backfill revenue lost due to notable declines in document recordings attributed to rising interest rates and decreased sales prices. The Department anticipates a revenue decrease of 10-15% compared to 2023-2024 volume, following the previous year's decline of 40%, resulting in a total reduction of more than 50% over the span of two years.

The Proposed Budget has been augmented by $404,515 to address this request.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Property Tax Roll (in Thousands)				
Secured	$86,186,211	$93,981,895	$101,925,190	$106,002,198
Unsecured	4,487,819	5,196,596	6,346,604	6,600,468
Total Roll Values	**$90,674,030**	**$99,178,491**	**$108,271,794**	**$112,602,666**
Assessor's Operations				
Appeals Filed	523	496	526	600
Audits-Mandatory	155	180	177	175
Boats and Aircraft	6,922	7,495	7,958	7,500
Exemptions Processed	90,431	88,933	90,184	90,000
New Subdivision Lots	1,776	5,375	4,066	2,000
Property Statements	11,260	12,561	10,932	10,500
Property Transfers	42,168	39,968	28,852	26,000
Proposition 8 Reviews	9,712	4,651	6,695	6,700
Permits Received	26,991	25,862	29,532	25,000
Recorder's Operations				
Documents Recorded	216,036	127,074	114,000	110,000
Pages Recorded	1,096,118	588,435	500,000	500,000
Marriage Licenses Issued	3,581	3,325	3,200	3,000
Vital Statistics	33,084	31,455	29,000	30,000
Passport Applications	2,329	4,694	4,500	4,000
Passport Photos	1,007	2,407	2,700	2,000

Recorder - Equipment/Automation

Steve J. Bestolarides
Assessor-Recorder-County Clerk

The Recorder's Modernization Fund (#2025901000) is established by Government Code Section 27361(c) and can be used "solely to support, maintain, improve, and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents."

This budget centralizes special purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

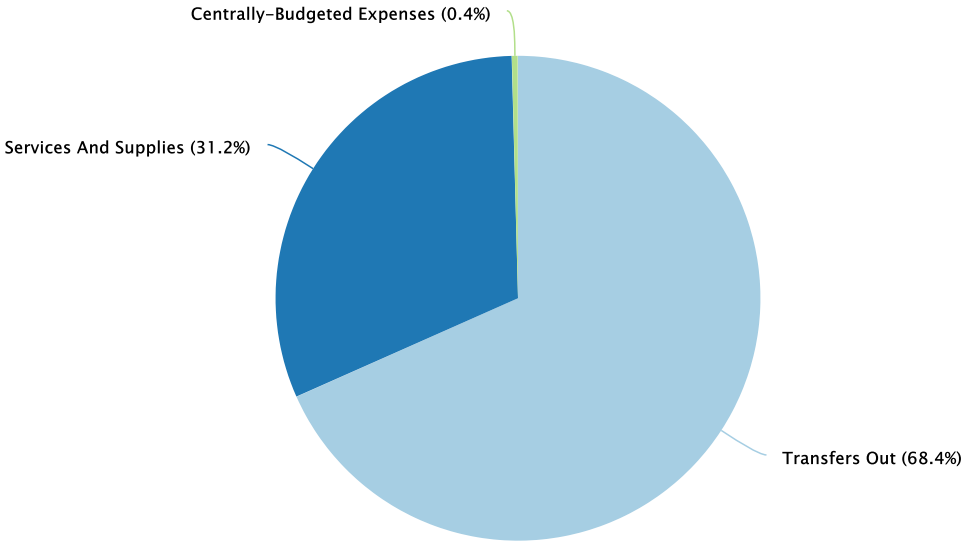
Expenditures Summary

The 2024-2025 Proposed Budget of $2,598,741 is an increase of $386,669 from the 2023-2024 Adopted Budget of $2,212,072, primarily due to increases in services and supplies ($247,043) and operating transfers out to the Assessor-Recorder County Clerk budgets ($135,852).

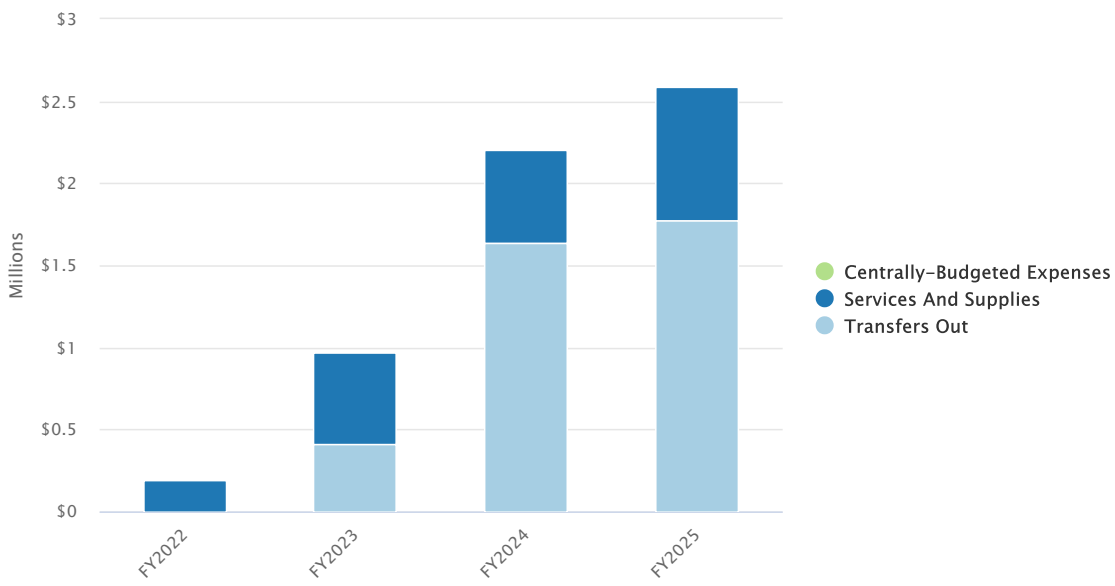
$2,598,741 **$386,669**
(17.48% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$195,965	$564,332	$564,848	$811,891	43.7%
Centrally-Budgeted Expenses	$6,739	$6,739	$6,739	$10,513	56%
Transfers Out	$0	$409,263	$1,640,485	$1,776,337	8.3%
Total Expense Objects:	$202,704	$980,334	$2,212,072	$2,598,741	17.5%

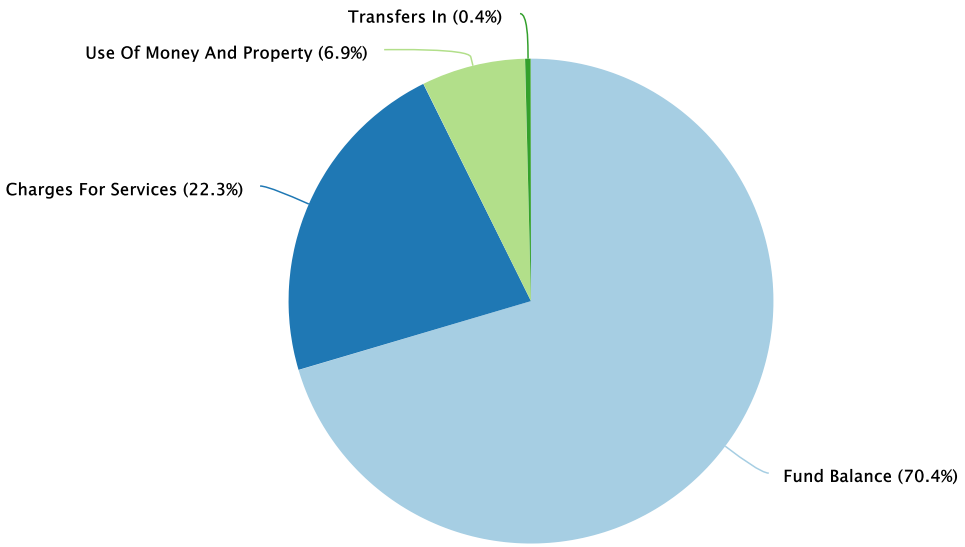
Funding Summary

The 2024-2025 Proposed Budget includes $1,830,072 of fund balance, $578,669 in recording charges for services, and $180,000 in interest income.

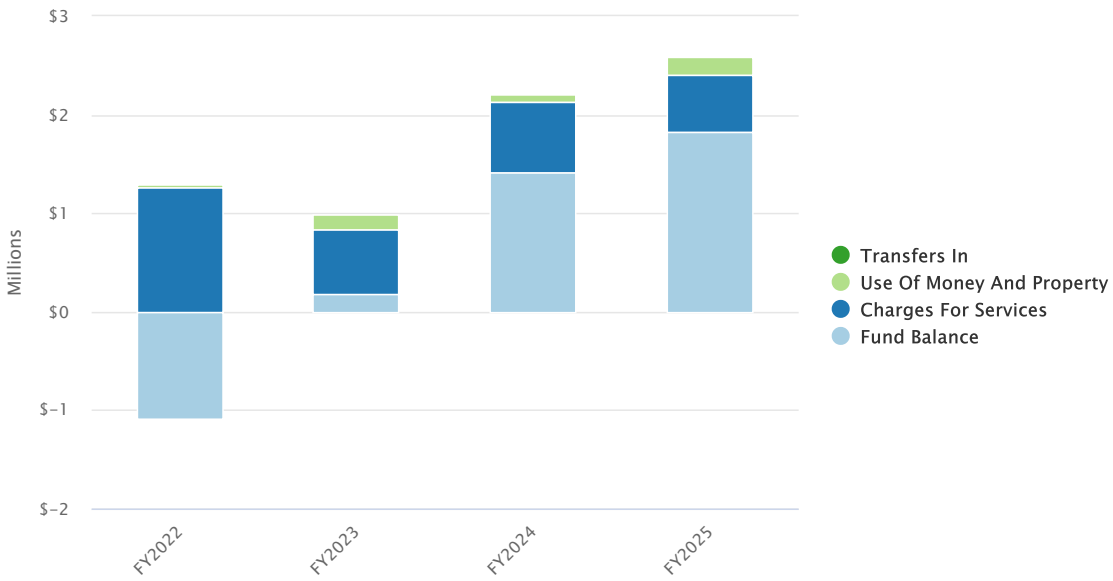
$2,598,741 $386,669
(17.48% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$25,928	$145,589	$70,000	$180,000	157.1%
Charges For Services	$1,260,859	$654,141	$720,864	$578,669	-19.7%
Transfers In	$0	$0	$7,103	$10,000	40.8%
Fund Balance	-$1,084,083	$180,604	$1,414,105	$1,830,072	29.4%
Total:	$202,704	$980,334	$2,212,072	$2,598,741	17.5%

Fund Balance

Recorder's Modernization Fund

As of March 31, 2024, the Recorder's Modernization Special Revenue Fund (#20037) balance was $8,819,276. The 2024-2025 Proposed Budget includes $1,830,072 in the use of fund balance, primarily to support a transfer of $1,776,337 to the Assessor-Recorder-County Clerk budgets (#1011100000 and #2025900000) to fund the maintenance and management of equipment and automation efforts, an increase of $135,852 from 2023-2024.

Purchasing & Support Services

Vacant
Director of Purchasing & Support Services

The Purchasing and Support Services Division (#1011200000) is responsible for providing a variety of central support services to County departments. These areas of responsibility include procurement of materials and services; mail/courier duties; duplicating and print shop operations; records storage; and recycling functions. The Division is also responsible for disposing of surplus or scrap County personal property.

Please visit sjgov.org/purchasing for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Improve the Deputy Purchasing Agent vacancy rate	27%	10%	0%	June 2025
Work with Human Resources on Deputy Purchasing Agent and Purchasing Assistant classification studies	In progress	In progress	Completed	June 2024
Economic Development				
Expand Small Business Growth	**Initial**	**Current**	**Target**	**Deadline**
Increase dollars spent with local small vendors by 7% each year	$173.4 Million	$188 Million	$185.5 Million $198.5 Million	June 2024 June 2025
Increase "How To Do Business with the County" community outreach events	2 Events per year	2 Events per year	3 Events per year 4 Events per year	June 2024 June 2025
Increase Transportation / Logistics / Warehousing Businesses	**Initial**	**Current**	**Target**	**Deadline**
Purchase a commercial shredder	In progress	In progress	Completed	June 2024
Include additional County Departments in the Records Retention Policy	51%	51%	60%	June 2024

Analysis of Priority Activity

Purchasing and Support Services (Purchasing) is on track to meet or has completed several of its SMART goals. Two goals may be met by the deadlines: the classification studies are pending HR review and the community outreach events will likely be increased once both the Director and Deputy Director positions are in place. The only goal that is not on track is the addition of more departments to the Records Retention Policy. This project has stalled due to several changes in Department leadership but will be re-evaluated for continued progress.

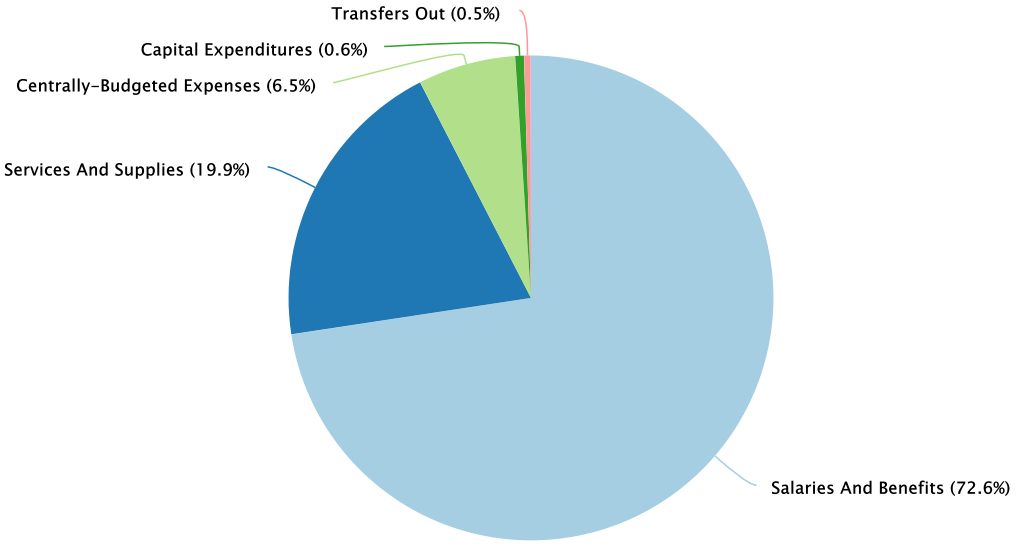
Expenditures Summary

The 2024-2025 Proposed Budget of $5,473,305 is an increase of $853,131 from the 2023-2024 Adopted Budget of $4,620,174, primarily due to the addition of two Deputy Purchasing Agents ($252,520), salaries and benefits adjustments ($220,748), and the full-year cost of one Deputy Purchasing Agent position ($126,260) added midyear 2023-2024 (B-24-135).

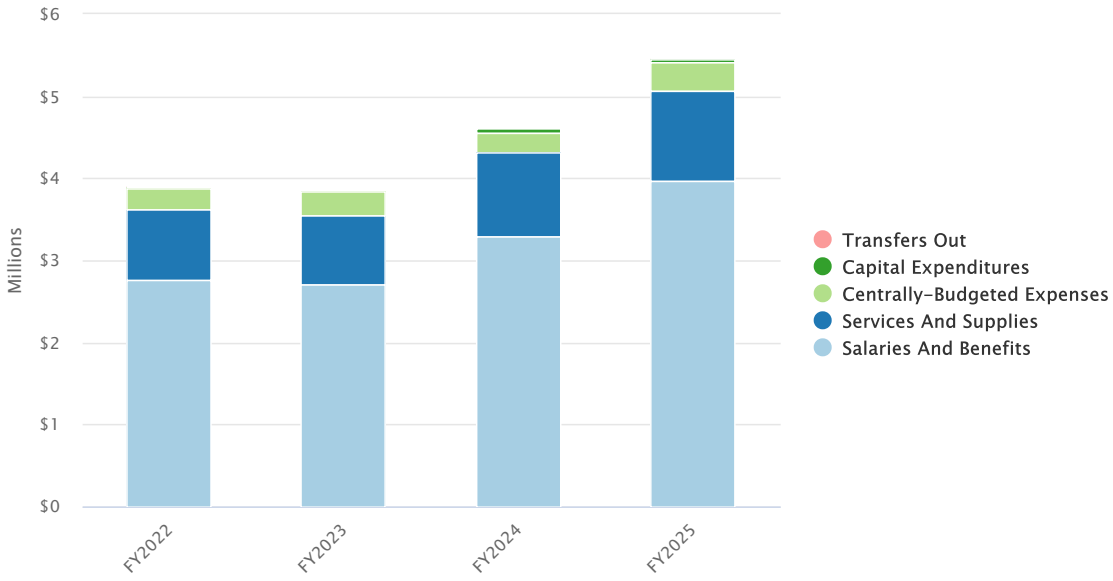
$5,473,305 $853,131
(18.47% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$2,756,876	$2,700,831	$3,300,985	$3,973,461	20.4%
Services And Supplies	$869,214	$844,249	$1,019,537	$1,086,990	6.6%
Centrally-Budgeted Expenses	$255,493	$290,214	$239,652	$356,054	48.6%
Capital Expenditures	$22,232	$0	$50,000	$31,800	-36.4%
Transfers Out	$10,000	$10,000	$10,000	$25,000	150%
Total Expense Objects:	$3,913,814	$3,845,294	$4,620,174	$5,473,305	18.5%

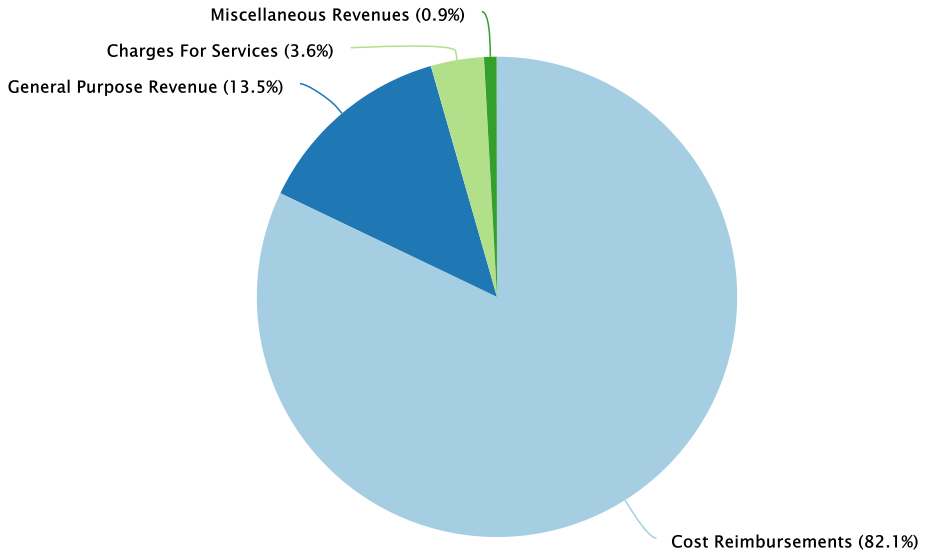
Funding Summary

The 2024-2025 Proposed Budget includes $4,493,979 in cost reimbursements, $736,392 in General Purpose Revenue, and $195,177 in charges for services.

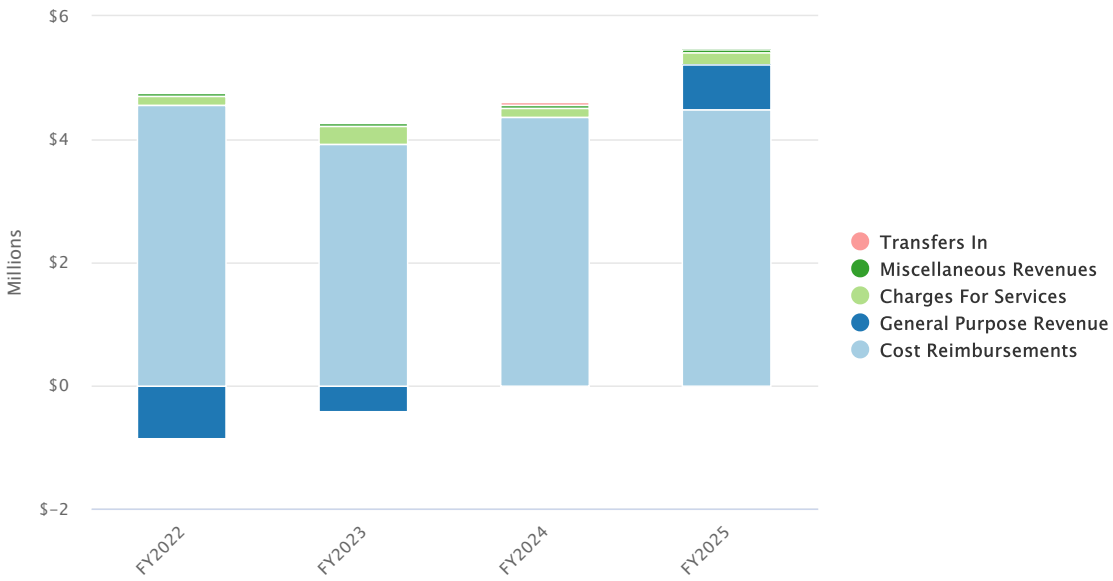
$5,473,305 $853,131
(18.47% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Charges For Services	$154,805	$288,881	$155,726	$195,177	25.3%
Miscellaneous Revenues	$54,752	$63,938	$50,000	$47,757	-4.5%
Transfers In	$0	$0	$50,000	$0	-100%
Cost Reimbursements	$4,549,746	$3,919,205	$4,364,232	$4,493,979	3%
General Purpose Revenue	-$845,489	-$426,729	$216	$736,392	340,822.2%
Total:	$3,913,814	$3,845,294	$4,620,174	$5,473,305	18.5%

Organizational Chart

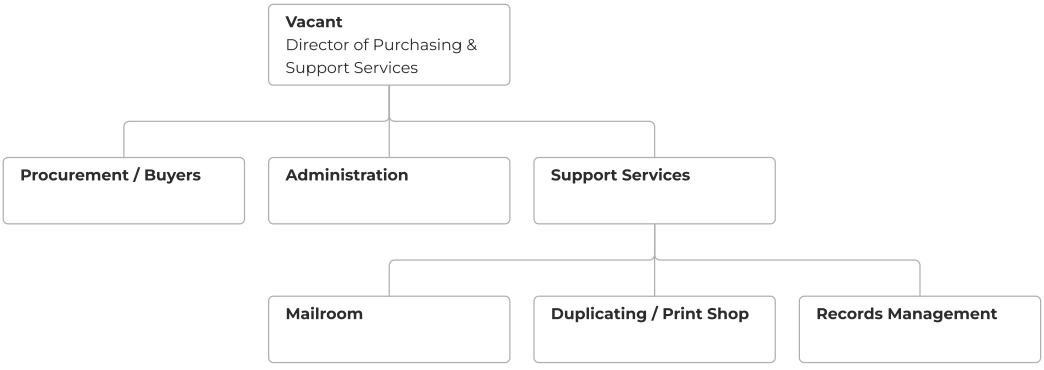
The 2024-2025 Proposed Budget includes one Deputy Purchasing Agent Position added midyear 2023-2024 (B-24-135). Approval adds two Deputy Purchasing Agent positions, one to support the San Joaquin General Hospital (SJGH) and one to support all General Fund departments.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	27.0	29.0	2.0
Temporary (FTE)	4.5	6.0	1.5
Position Total	31.5	35.0	3.5

The following departments reimburse Purchasing for dedicated full-time equivalent (FTE) staffing:

	Allocated FTE 2022-2023	Allocated FTE 2023-2024	Allocated FTE 2024-2025
Departments			
Behavioral Health Services	1.00	1.00	1.00
General Services Department	1.00	2.00*	2.00
Human Services Agency	1.00	1.00	1.00
Information Systems Division	1.00	1.00	1.00
Public Works Department	1.75	1.75	2.00
San Joaquin General Hospital	2.00	2.00	3.00
Total Dedicated FTEs	**7.75**	**8.75**	**10.00**

*Additional allocation added midyear 2023-2024



Program Discussion

Procurement Services

Purchasing continues to provide core procurement services to all departments using competitive quotes, bids, proposals, negotiations, and cooperative purchase contracts to help attain cost reduction and avoidance. The Countywide procurement workload is distributed among 15 full-time and three part-time Purchasing personnel. Each purchasing professional provides dedicated services to assigned departments, "one point of contact" for consultation and service needs. This has provided Purchasing with a better understanding of each department's needs and has delivered a higher level of customer service.

The total dollar value of purchase orders for 2024-2025 is projected at $583 million, a 5% increase from 2023-2024 due to continued increase in procurements for capital and information technology projects.

Uniform Public Construction Cost Accounting Act (UPCCAA)

UPCCAA provides departments with a streamlined bidding process for construction projects under $200,000. In 2023-2024, 40 projects are anticipated to be completed via UPCCAA with an estimated construction contract value of $1.4 million. In 2024-2025, project volume is expected to be 42 projects with an estimated construction contract value of $1.5 million. Projects primarily encompass needed repairs, modifications, or enhancements to County properties.

Local Vendor Preference (LVP)

LVP continues to be applied where appropriate, benefiting local vendors competing for County contracts. Efforts to identify, encourage, and advocate for local participation continue. Strategies include continued participation and support in the San Joaquin Public Agency Consortium. The Public Purchase software application enhances vendor outreach for requests for bids, proposals, and quotes. This tool automatically notifies vendors of bid opportunities for registered commodity classifications.

Executive Dashboard

The PeopleSoft Contract Management feature is a tracking tool used by departments to assist in managing multiyear contract expirations. This tool continues to provide departments with real-time contract information, including contract expiration date, vendor name, and dollar amount and helps departments extend or replace contracts within required renewal time frames. Enhancements to the Dashboard are anticipated for 2024-2025.

Surplus

County surplus furniture and equipment is managed by Purchasing, which disposes of these assets by methods that will return the greatest value to the County. Some examples of outreach methods include online auctions, live auctions with firms that specialize in the disposal of government assets, and negotiated sales. When a County department no longer needs items, Purchasing utilizes online systems to reach a broad audience, providing an easier and more convenient way to access surplus auctions. Items are listed on an online surplus auction where all departments may view and request the asset for use at no additional cost to the department. Online auction access is also expanded to local charities who may request items for a nominal fee.

Additionally, online auction access has been expanded to include the general public, where anyone may participate in online bidding, which has increased the number of items sold. Items not sold by any of the methods mentioned above are sent for recycling where possible. Any remaining items, except for vehicles, are taken to a landfill. Vehicles are sent directly to a live auction company that specializes in this commodity and has proven to provide the highest value. A memorandum is provided to the Board each year detailing the types of commodities sold and revenue generated. In 2024-2025, it is anticipated the amount of surplus goods sold will be $211,595, an increase of $10,076 from what is projected in 2023-2024.

Duplicating / Print Shop

The Duplicating/Print Shop has high-volume equipment that provides all-digital technology, including speed, quality, and in-line finishing capabilities. The equipment carries a lower per-copy cost than standard office-size equipment. Duplicating projects produced approximately 2.5 million copies in 2023-2024. A slight increase in volume is expected in 2024-2025.

Mail Room

The Mail Room provides daily courier and mail collection services for 50 separate mail routes. Mail routes total approximately 20,000 miles annually. Equipment used to sort and barcode outgoing mail provides postage savings of up to 10.5 cents for each piece of presorted mail. Total outgoing U.S. mail volume is projected at 692,630 pieces in 2024-2025, a slight increase from 2023-2024. In addition, the Mail Room also provides folding and inserting services at a minimal fee.

The Mail Room is responsible for collecting and staging items for recycling from the Administration Building, including paper, cardboard, pallets, foam packaging, single-use and rechargeable batteries, toner cartridges, and other recyclable materials. In addition, the Mail Room receives palletized deliveries for the District Attorney's Office and all incoming freight for the Administration Building.

Records Management

Records Management operates the records storage warehouse facility, provides record retrieval and delivery, and destroys and recycles records as needed. Staff collects paper waste throughout the County for disposal. A vehicle with an onboard shredder is also used on-site at various County locations should department personnel need to witness document destruction. All recyclable paper products are taken to a recycling center and sold. In 2023-2024, an estimated 345 tons of paper will be recycled. It is estimated that these amounts will increase in 2024-2025 as an increase in shredding volume is anticipated. A commercial shredder will be replaced this year. It is used to shred records requested for destruction by departments. Shredding equipment must meet the Department of Justice (DOJ) standards to shred County Law and Justice records.

Supplemental Requests

Funding is requested in the amount of $217,442 for the following supplemental requests:

Deputy Purchasing Agent

Funding is requested in the amount of $126,260 for one additional Deputy Purchasing Agent to assist with the increased workload in the General Fund departments.

Extra Help Part-Time

Funding is requested in the amount of $59,382 for two additional Support Services Technicians (part-time) to be assigned to Duplicating and Records Management.

Security Camera and Lighting

Funding is requested in the amount of $31,800 to purchase cameras and lighting for security around the Records Center building.

The 2024-2025 Proposed Budget has been augmented by $217,442 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Procurement				
Purchase Orders Issued	3,895	3,937	4,443	4,665
Dollar Value of Purchase Orders	$420,296,552	$441,569,757	$555,276,866	$583,040,709
UPCCAA Projects	45	49	40	42
Construction Contract Value	$1,657,713	$1,509,925	$1,410,100	$1,480,605
Formal Bids and RFPs	40	55	44	46
Local Spend*				
Dollars	$135,739,865	$187,968,845	$246,967,651	$259,316,033
Percentage	41%	43%	44%	46%
Surplus Income				
Property	$14,837	$33,985	$7,140	$7,497
Recycled Ink/Toner	$158	$40	$55	$58
Recycled Metal	$1,320	$0	$0	$0
Recycled Paper	$27,915	$25,600	$19,280	$20,244
Vehicle Sales	$113,153	$245,056	$175,044	$183,796
Total	**$157,383**	**$304,681**	**$201,519**	**$211,595**
Duplicating (Print Shop)				
Print Jobs	824	949	1,054	1,107
Copies Produced	2,129,862	2,505,592	2,540,316	2,667,332
Mail Room				
Outgoing U.S. Mail	726,492	683,777	659,648	692,630
1st Class Regular	153,495	132,803	122,852	128,995
Postal Barcode	572,997	550,974	536,796	563,636
Service Locations	50	50	50	50
Records Management				
Paper Recycled (tons)	224	330	345	362
Records Requests Processed	1,300	1,250	1,150	1,208
Shredding (hours)	1,334	1,980	2,070	2,174

**Local Spend: Based on vendor zip code information with statistical outliers of geater than $10 million removed.*

Purchasing Internal Service Fund

Vacant
Director of Purchasing & Support Services

The Purchasing Internal Service Fund (ISF) (#8400112100, #8400112200, and #8400112300) serves as an operating mechanism for the Procurement Card (CAL-Card), Office Supply, Copy Machine, Security Alarm, and Bottled Water Programs. Vendor charges are paid from the ISF and billed to user departments.

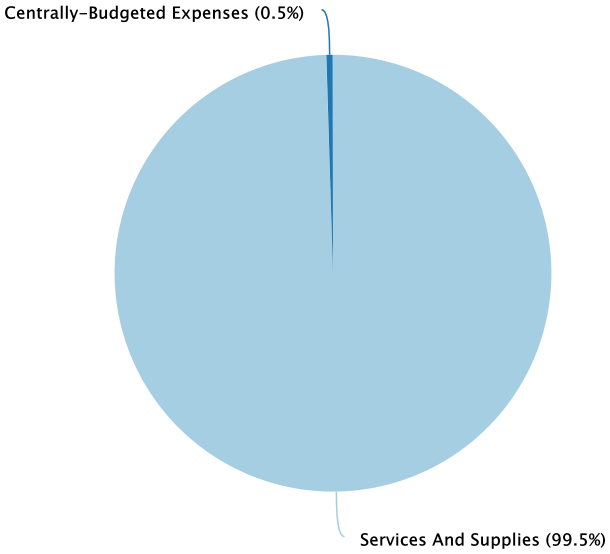
Expenditures Summary

The 2024-2025 Proposed Budget of $7,957,756 is an increase of $244,003 from the 2023-2024 Adopted Budget of $7,713,753, primarily due to a $271,849 increase in services and supplies, offset by a $50,000 decrease in operating transfers out.

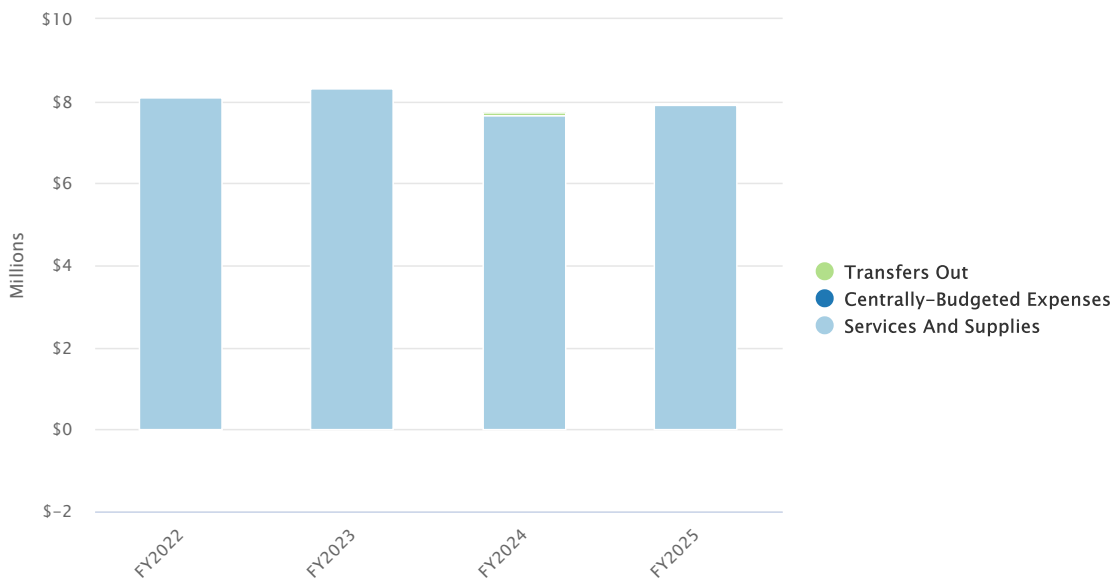
$7,957,756 $244,003
(3.16% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$8,090,529	$8,329,988	$7,646,908	$7,918,757	3.6%
Centrally-Budgeted Expenses	-$32,323	$18,943	$16,845	$38,999	131.5%
Transfers Out	$0	$0	$50,000	$0	-100%
Total Expense Objects:	$8,058,206	$8,348,931	$7,713,753	$7,957,756	3.2%

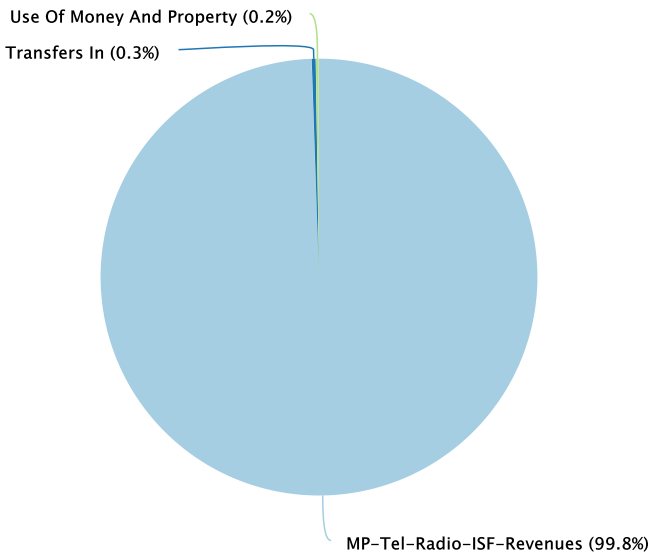
Funding Summary

The 2024-2025 Proposed Budget includes $7,939,756 in charges to user departments for CAL-Cards, office supplies, copy machines, bottled water, and security alarm costs. It also includes a $25,000 contribution from the General Fund for the future purchase of a replacement shredder.

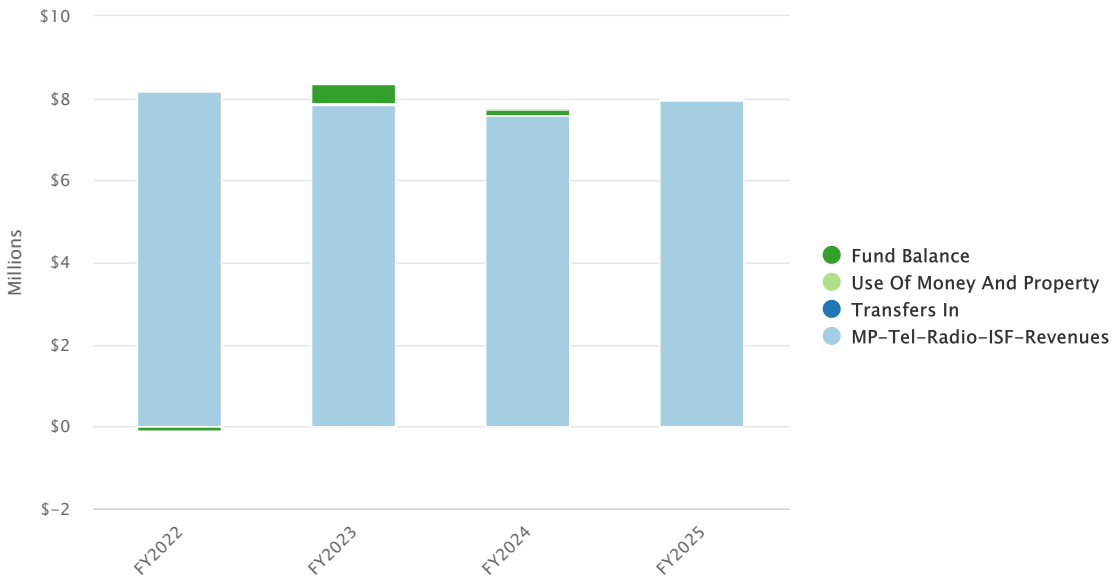
$7,957,756 $244,003
(3.16% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$3,524	$15,045	$18,000	$18,000	0%
Transfers In	$10,000	$10,000	$0	$25,000	N/A
MP-Tel-Radio-ISF-Revenues	$8,157,114	$7,855,274	$7,577,985	$7,939,756	4.8%
Fund Balance	-$112,432	$468,612	$117,768	-$25,000	-121.2%
Total:	$8,058,206	$8,348,931	$7,713,753	$7,957,756	3.2%

Program Discussion

Procurement Card Program

The County participates in the State CAL-Card Program. CAL-Card provides a flexible payment mechanism for acquiring goods and services with flexible spending limits and merchant category codes for each card. Cards are issued in the cardholder's name and billed to the County. The Program allows departments to purchase from various sources, saving the County time and money. All CAL-Card users are trained on use guidelines before receiving a credit card. Each purchase transaction is audited thoroughly. There are currently 530 cardholders. The estimated purchases for 2023-2024 are $5.2 million.

Office Supply Program

The existing contract with ODP Business Solutions (formerly known as Office Depot) offers financial benefits that result in reduced expenses across all departments. Through this cooperative agreement, core products have an average discount of 13% in addition to a modest rebate. Expedited weekly payment processing allows an extra 2% discount, enhancing cost savings. Administrative processing fees help offset the cost of administering this contract. Purchases under this Program are projected to be approximately $1.4 million in 2024-2025.

Copy Machine Program

The Copy Machine Program currently has 582 leased copiers and will produce approximately 28.8 million copies in 2023-2024. The Program is anticipated to increase in 2024-2025.

Security Alarm Program

The Purchasing and Support Services Division (Purchasing) administers contracts for security alarm services. There are currently 77 service contracts in effect for the County. Centralized billing and contracting provided by Purchasing has allowed oversight of this service and ensures that all contracts are properly executed.

Bottled Water Program

The Purchasing Division administers the Bottled Water Program through centralized billing and contracting. The Program provides user departments with water cooling systems or bottled water

Fund Balance

Purchasing ISF

User departments fully reimburse program costs in the Purchasing ISF budget for services rendered. As of March 31, 2024, the Purchasing ISF (#38040) had a fund balance of $744,796 and serves as the working capital for various programs/operations under the ISF. The 2024-2025 Proposed Budget includes a $25,000 fund balance contribution to purchase a replacement shredder in the Purchasing and Support Services budget (#1011200000) every five years.

Workload Data

	2021-2022 Actual*	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Procurement Card Program				
Cards Issued	468	491	550	605
Transactions	19,691	23,356	25,351	28,084
Total Charges	$4,061,262	$4,930,988	$5,211,639	$5,732,802
Average Transaction Value	$206	$211	$206	$204
Office Supply Program				
Value of Purchases	$1,674,614	$1,405,198	$1,304,973	$1,400,000
Copy Machine Program				
Copy Machines Installed	556	569	582	595
Lease Payments	$1,314,045	$1,378,483	$1,459,865	$1,500,000
Copy Transactions	31,305,809	28,990,803	28,787,603	30,000,000
Security Alarm Program				
Contracts	78	77	77	79

*Restated.

County Counsel

Edward J. Kiernan
County Counsel

The Office of the County Counsel (#1011800000) serves as general legal counsel for the County of San Joaquin. The Office serves as principal legal counsel for the Board of Supervisors and provides legal services for all County departments, offices, agencies, and commissions, as well as other independent local agencies (such as the In-Home Supportive Services Public Authority), special districts, and the Civil Grand Jury.

The Office renders legal advice and support on issues such as elections, healthcare, land use, labor, personnel, public safety, and social services. The Office prosecutes cases concerning conservatorship and probate proceedings, debt collection, juvenile dependency cases, and personnel discipline arbitration. The Office also defends and oversees the defense of litigation brought against the County and is principally responsible for the County's compliance with the California Public Records Act.

Please visit sjgov.org/cc for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Study the feasibility of creating County Counsel practice areas aimed at increasing the breadth of knowledge, skill, and ability for better utilization among County departments.	0%	0%	100% Complete	October 2024
Conduct a satisfaction survey of County departments receiving legal advice and representation from the Office.	0%	0%	100% Complete	April 2024
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Enroll attorneys and staff in training offered by the County Counsel's Association, Stockton-San Joaquin Legal Professional Association, and others designed to enhance employee skillsets in their subjects of expertise.	26%	75%	75% Complete 100% Complete	April 2024 April 2025
The County Counsel Discipline Committee will collaborate with Human Resources to develop an in-house training program that explores the legal ramifications associated with reasonable accommodations, discipline, discrimination, harassment, retaliation, and other topics frequently dealt with by Human Resources.	0%	0%	100% Complete	March 2025
Fiscal Optimization				
Maintain a Structurally Balanced Budget	**Initial**	**Current**	**Target**	**Deadline**
Enroll County Counsel management team in County budgeting and financial planning training course.	0%	33%	100% Complete	June 2024

Analysis of Priority Activity

The Office of the County Counsel did not meet all targeted deadlines and recognized the need to shift focus, primarily due to the onboarding of a new County Counsel who needed to devote time and attention to becoming familiar with the Board of Supervisors, as well as County processes and procedures. County Counsel will continue to pursue the below goals with adjusted deadlines:

- **Improve Recruitment & Retention Rates** – By June 2025, County Counsel staff plans to conduct a satisfaction survey of County departments receiving legal advice and representation from the Office, as well as study the feasibility of creating County Counsel practice areas.
- **Maintain a Structurally Balanced Budget** – Management staff will continue to be enrolled in the County budgeting and financial training course, with the adjusted goal of 100% completion by June 2025.

Due to leadership changes in Human Resources (HR) and the need for both offices to divert resources to other matters, the collaborative goal for the County Counsel Discipline Committee and HR to develop an in-house training program will not be attainable during the remaining period of the current Board Strategic Priorities.

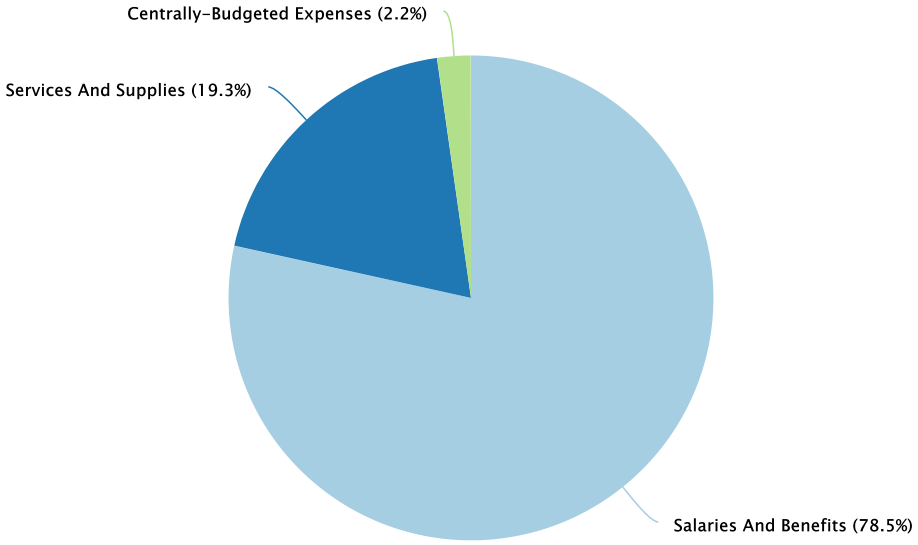
Expenditures Summary

The 2024-2025 Proposed Budget of $7,842,547 is an increase of $1,417,623 from the 2023-2024 Adopted Budget of $6,424,924, primarily due to an increase in professional services ($909,138), salaries and benefits adjustments ($343,563), and the addition of one Paralegal II position ($118,684).

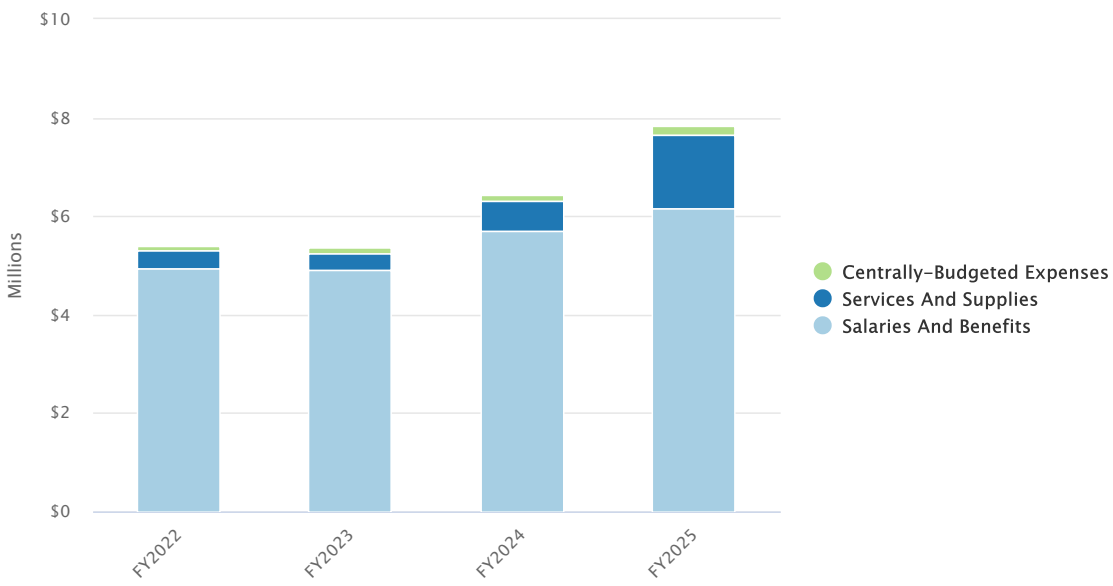
$7,842,547 $1,417,623
(22.06% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$4,947,121	$4,898,611	$5,691,520	$6,153,767	8.1%
Services And Supplies	$350,669	$341,885	$604,608	$1,513,746	150.4%
Centrally-Budgeted Expenses	$97,000	$110,681	$128,796	$175,034	35.9%
Total Expense Objects:	$5,394,790	$5,351,177	$6,424,924	$7,842,547	22.1%

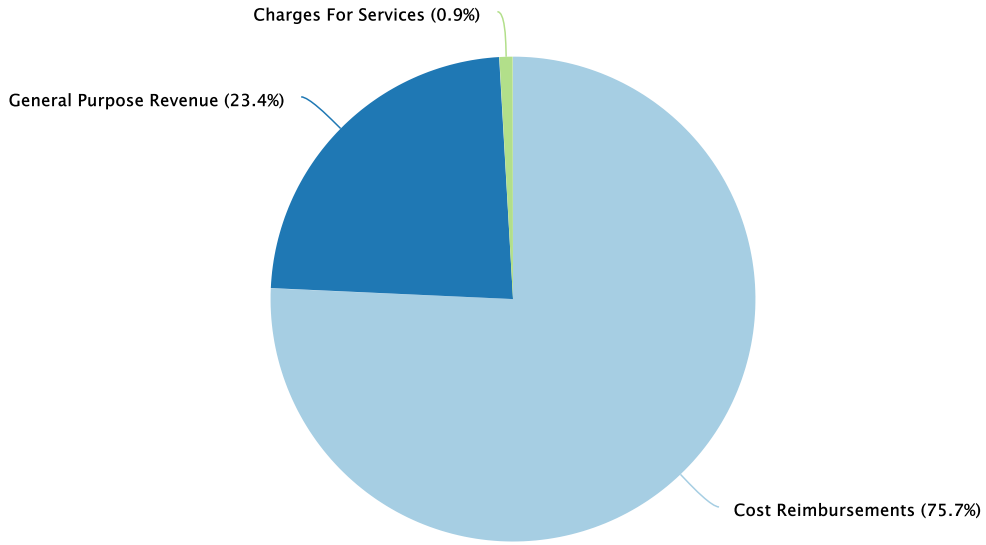
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by cost reimbursements of $5,939,020 and includes $1,833,227 in General Purpose Revenue.

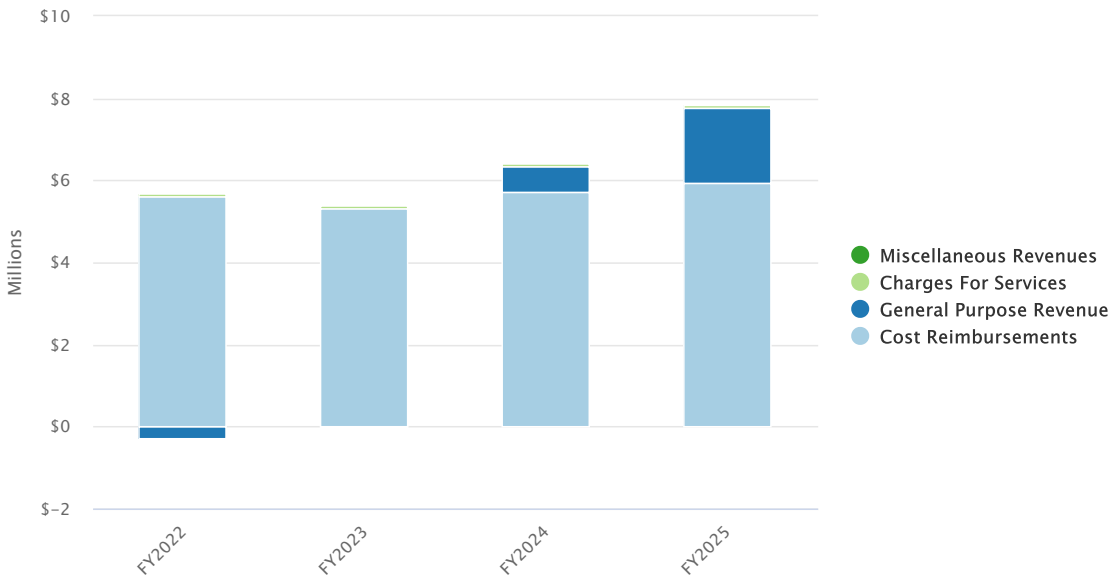
$7,842,547 $1,417,623
(22.06% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

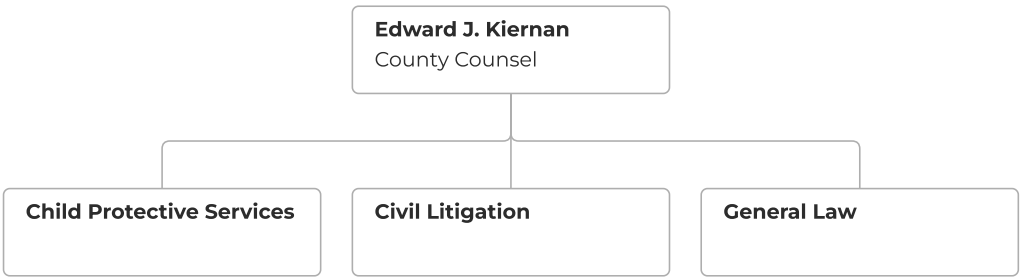


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Charges For Services	$70,922	$58,757	$68,550	$70,300	2.6%
Miscellaneous Revenues	$0	$6	$0	$0	0%
Cost Reimbursements	$5,596,519	$5,323,659	$5,714,055	$5,939,020	3.9%
General Purpose Revenue	-$272,651	-$31,245	$642,319	$1,833,227	185.4%
Total:	$5,394,790	$5,351,177	$6,424,924	$7,842,547	22.1%

Organizational Chart

The 2024-2025 Proposed Budget includes the addition of one Paralegal II position.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	20.0	21.0	1.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	20.0	21.0	1.0



Program Discussion

The Office of the County Counsel (Office) currently provides legal services to all County departments and external clients in the following main subject areas:

- **General Law** – Provides legal services necessary for the continued operation of County departments and special districts. Additionally, provides legal services to outside clients and some independent special districts upon request.
- **Child Protective Services and Probate** – Provides mandatory legal service for Human Services Agency activities (juvenile dependency) and Behavioral Health Services activities (conservatorships and involuntary medical hearings).
- **Risk Management/Civil Litigation** – Evaluates government tort claims filed against the County; represents the County and oversees the work of outside counsel in civil litigation cases in State and Federal court; and oversees the work of outside counsel employment and civil litigation.

In 2023-2024, the Office's attorneys are projected to log a total of 22,887 hours of billable legal services, an increase of 738 hours from the previous year.

The following highlights provide an overview of some of the significant legal issues and services provided by the Office of the County Counsel:

Registrar of Voters

As of February 29, 2024, more than 780 hours were spent providing legal support to the Registrar of Voters (ROV) through the 2024 Presidential Primary Election and General Election (Elections). Support included but was not limited to:

- Reviewing contracts for services, goods, and leases for polling places and vote-by-mail ballot drop box locations, as utilized by the ROV;
- Providing legal advice and counsel regarding the Local Agency Formation Commission (LAFCo) request to place the Mountain House incorporation on the March 2024 ballot;
- Serving as the legal advisor for the Elections Advisory Committee;
- Responding to requests for records and information under the California Public Records Act; and
- Representing and defending the ROV in legal proceedings initiated by prospective candidates in furtherance of their participation in the Elections.

General Services Administration / Capital Projects

The County's Five-Year Capital Improvement Plan presents a unique opportunity for the Office to partner with the General Services Department to address the County's aging infrastructure. The Office has devoted more than 670 hours in that endeavor by providing substantial legal advice to Capital Projects in the following areas:

- Request for proposal (RFP) and design-build agreement for the San Joaquin County Medical Examiner and Morgue facility;
- Capital Projects' Job Order Contracting (JOC) Program;
- Creation of an Architectural & Engineering (A&E) Program;
- Negotiation and finalization of all contract documents for the design and construction of a County Detention and Program Facility;
- Negotiation of the purchase agreement of 400 East Main Street, to include all expert investigation necessary for the acquisition; and
- Favorable disposition of 205 North Sherman Way, Manteca, which was previously acquired by the County under eminent domain in 1993.

Quality of Life

In 2023-2024, County Counsel continued working towards improving quality of life for residents by:

- Resolving receivership for a mobile home park and is now assisting in monitoring the rehabilitation of that property for its residents and neighbors under new, responsible ownership;
- Successfully obtaining a court order that allowed for the large-scale, two-day cleanup of a rural residential property where vehicles and piles of junk, trash, and hazards were a danger to the occupants and neighbors and were potentially a source of groundwater contamination;
- Assisting the City of Stockton in ensuring a sunken tugboat in the Delta, which threatened the City's water intake, was able to be removed from the waterway;
- Providing support for the Emergency Response Team (ERT) and diligently tracked legal and best practice updates on tools to address homeless encampments;
- Participating in the Illegal Dumping Task Force and supporting steps in the plan to clean up the County; and
- Continuing in current litigation to bring a large, existing business into compliance with the Development Title safety and development regulations.

Water Issues

The County continues to team up with other local agencies to ease the financial burden of efforts to protect the Delta and County residents. In addition, the County continues its efforts to comply with the Sustainable Groundwater Management Act and implement the Groundwater Sustainability Plan adopted by the Eastern San Joaquin Groundwater Authority. The Office has, either directly and/or with the assistance of outside counsel, assisted in these various water matters and will continue to do so. The County continues its advocacy of Delta priorities through the Delta Counties Coalition.

2024-2025 Support and Activities

In 2024-2025, the County Counsel's Office will continue to provide legal support and counsel for the ongoing projects and activities:

- **Water Issues** – The County will be enmeshed in various significant litigation matters involving the proposed Delta Conveyance Project (Delta Tunnel), including challenges to project approval under the California Environmental Quality Act (CEQA), the Department of Water Resources' (DWR) water rights petition to change points of diversion for the Delta Tunnel before the State Water Board, and DWR's appeal of a judgment in favor of the County and others who challenged its attempt to validate bond resolutions to finance the Delta Tunnel.
- **General Services/Capital Improvement Projects** – The Office will continue to negotiate and oversee all contracts and legal issues pertaining to the County's ongoing solar projects; design and construction of a County Detention and Program Facility under Senate Bill 1022; and monitoring of all expert investigation and legal contingency issues necessary to solidify the acquisition of 400 East Main Street. Legal advice will continue to be provided as it relates to all County-involved lease and license agreements pertaining to County facilities and third-party facilities occupied by County departments, the sale of County properties under the Surplus Land Act, the successful creation of an A&E Program for utilization on ongoing capital improvements, and the County's evolving Five-Year Capital Improvement Plan.
- **Community Assistance, Recovery and Empowerment Act (CARE) Court** – The CARE Act, which took effect on January 1, 2023, seeks to provide mental health services, support, and accountability for Californians living with untreated schizophrenia or other psychotic disorders. A court-ordered/court approved CARE plan is initiated through a petition with the courts. CARE Court implementation in San Joaquin County is scheduled to begin no later than December 1, 2024. The Office already provides significant legal representation to the Public Guardian/Conservator and Behavioral Health Services as it relates to the Lanterman-Petris-Short Act (LPS) and probate conservatorship. The implementation of CARE Court will only serve to increase the current workload.
- **General Law/Litigation/Child Protective Services/Probate** – The Office will continue to provide legal and practical advice to all County departments in their day-to-day business, to help achieve the overall goal of avoidance of legal disputes and the appropriate resolution of any legal disputes and lawsuits, which may still occur. Supervision and staff litigation on a wide variety of matters, tort defense, civil rights/employment claims, and medical malpractice will continue. Attorneys will continue to represent and support the Human Services Agency's mission of protecting abused and neglected children and the Public Guardian/Conservator's mission of ensuring the protection of the person and estate of individuals incapacitated either by mental illness or major neurocognitive disorder, who meet the criteria for conservatorship, where there is no viable alternative to public conservatorship.

Outside Legal Counsel

The following table includes the aggregate spend on outside legal counsel services. Costs include fees for Public Employment Relations Board (PERB) cases, employee investigations, litigation, and costs associated with employee investigations under Rule 20 and unfair labor practice complaints filed by the unions.

	2022-2023 Actuals	2023-2024 (As of February 2024)
Casualty	$2,544,693	$2,419,533
Rule 20 and PERB	415,428	337,821
Medical Malpractice	1,255,029	486,659
Total	**$4,215,150**	**$3,224,013**

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Attorney Hours				
Community Development & Public Works Issues	1,452	1,182	1,050	1,228
CPRA Issues	826	1,000	844	890
Contract Issues	2,185	2,848	2,750	2,594
County Administration Issues	3,372	2,432	3,626	3,143
Health & Public Assistance Issues	4,413	3,915	4,306	4,211
Labor Relations Issues	1,220	804	904	976
Law and Justice Issues	1,852	1,872	1,794	1,840
Litigation Issues	6,892	6,616	6,870	6,793
Retirement Issues	744	459	N/A*	N/A*
Revenue Issues	459	525	437	474
Water & Special District Issues	529	496	306	444
Total Attorney Hours	**23,944**	**22,149**	**22,887**	**22,593**

*County Counsel no longer provides support to the San Joaquin County Employees' Retirement Association.

Human Resources

Jennifer Goodman
Director of Human Resources

The Human Resources Division (#1012400000) provides centralized human resources and labor relations services for all County departments in support of over 8,000 employees. Human Resources (HR) is organized into eight functional units, including Employment Services, Risk Management, Benefits, Labor Relations, Staff Development, Equal Employment Opportunity Program, Classification and Compensation, and Position Control/Leave Administration.

Human Resources negotiates labor contracts (Memorandums of Understanding); processes complaints and grievances; conducts meet and confer sessions and joint labor-management meetings; advises County departments on disciplinary actions and counseling matters; recommends policy and procedures for employer-employee relations; and provides staff for the Civil Service Commission, Equal Employment Opportunity Advisory Committee, and Deferred Compensation Advisory Committee.

Please visit our sjgov.org/hr for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Employment Services – Improve employee retention by reducing attrition	1.05% monthly attrition rate as of June 30, 2022	.97%	.95% monthly attrition rate	June 2024
Employment Services – Improve County vacancy rate	16.4% vacancy rate as of March 2023	14.92% vacancy rate as of March 2024	Reduce Countywide vacancy rate by 2%	June 2024
Benefits – Enhance Employee Self-Service functionality in PeopleSoft	In-person submission of information relating to change in benefit status due to qualifying event	On hold for the human capital management (HCM) upgrade in July 2024	Implement self-service module in PeopleSoft, electronic submittal of information relating to change in benefit status due to qualifying event	September 2023
Benefits – Streamline wage replacement benefits in collaboration with Employment Development Department (EDD)	Inconsistent application	25% Complete	Countywide consistent application, include use of EDD online portal	September 2024
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Staff Development – Partner with County Counsel Discipline Committee to develop an in-house training program to explore the legal ramification with reasonable accommodations, discipline, discrimination, harassment, retaliation, and other related topics.	0%	50% Complete	100%	March 2025
Fiscal Optimization				
Proactively Manage Labor Costs	**Initial**	**Current**	**Target**	**Deadline**
Staff Development – Design a "Budget Management" HRLA course to support managers with fiduciary responsibilities	Begin course development in April 2023	New deadline set for September 2024	Complete course development and begin courses	July 2023
Workers' Compensation – Early Intervention Pilot Program for Public Works	Public Works experiences an average loss of 689 work days as a result of workplace injuries	On track to excede a 50% reduction in loss days	Reduce average day loss by 5%	June 2024
Public Safety / Criminal Justice / Quality of Life				

Providing Adequate Resources for Public Safety & Criminal Justice	Initial	Current	Target	Deadline
Supply HR to Law Enforcement Departments	Centralize HR Service Model	2 HR staff housed at Sheriff's Office	Pilot a decentralized HR Service Model for the Sheriff's Office	Staff Pilot - July 2023 Evaluate Pilot - June 2024
Homelessness				
Promote Expansion of Behavioral Health Clinicians and Services	**Initial**	**Current**	**Target**	**Deadline**
Staff Development – Develop Behavioral Health Services Apprenticeship to support more clinicians	Begin program development in February 2023	Enrolled 7 participants; 5 currently enrolled.	Enroll participants in the 3-year educational and on-the-job training program	August 2023

Analysis of Priority Activity

Six of the nine HR goals aligning with the Board Strategic Priorities, including employee recruitment, HR service delivery, and injury reduction in Public Works, are either accomplished or nearing completion within the intended timeframe. The streamlining of wage replacement benefits is projected to finish by September 2024. Although two goals faced delays due to technological upgrades, they are expected to be achieved in 2024-2025.

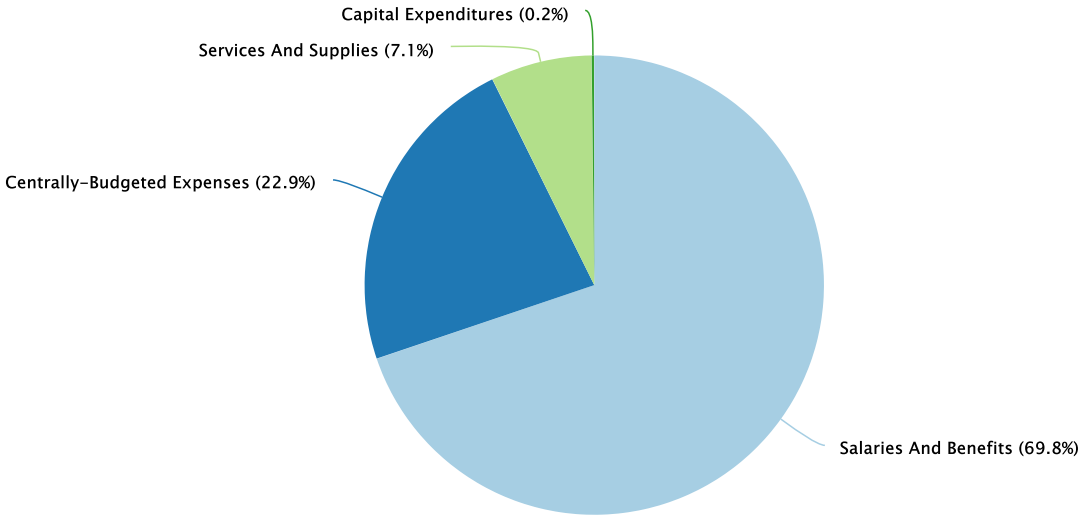
Expenditures Summary

The 2024-2025 Proposed Budget of $16,093,993 is an increase of $2,474,970 from the 2023-2024 Adopted Budget of $13,619,023, primarily due to an increase in centrally-budgeted expenditures ($887,652), the cost of three additional Personnel Analyst III positions ($545,896), salaries and benefits adjustments ($454,702), an additional Principal Personnel Analyst ($204,214), an additional Employee Relations Analyst II ($161,996), and the full-year cost of a Senior Position Control Technician ($130,910) added midyear 2023-2024.

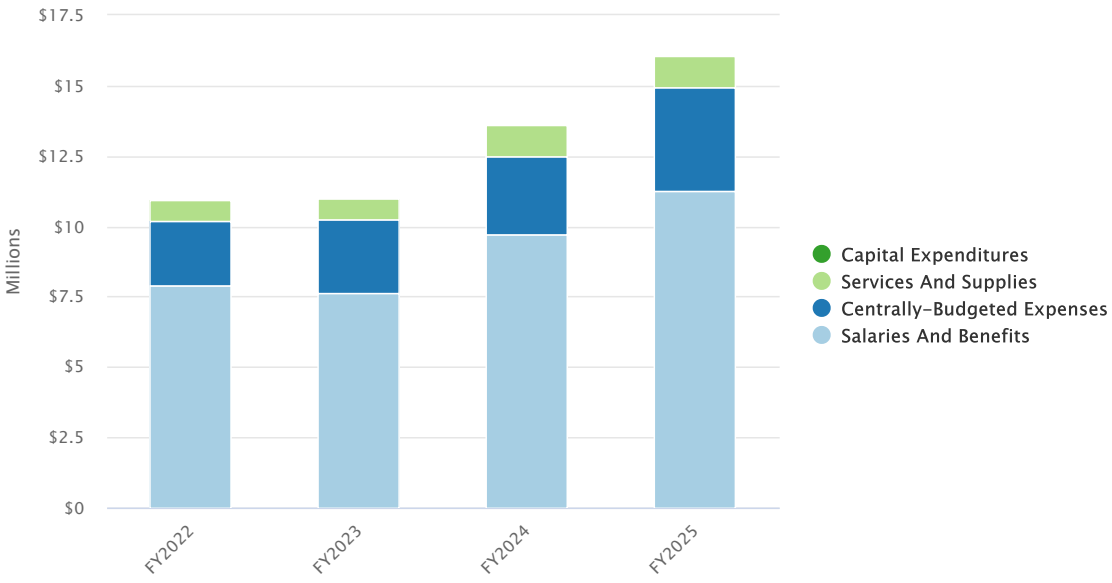
$16,093,993 $2,474,970
(18.17% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$7,917,804	$7,655,183	$9,708,644	$11,237,668	15.7%
Services And Supplies	$759,929	$768,955	$1,119,396	$1,147,690	2.5%
Centrally-Budgeted Expenses	$2,285,915	$2,584,412	$2,790,983	$3,678,635	31.8%
Capital Expenditures	$0	$0	$0	$30,000	N/A
Total Expense Objects:	$10,963,648	$11,008,550	$13,619,023	$16,093,993	18.2%

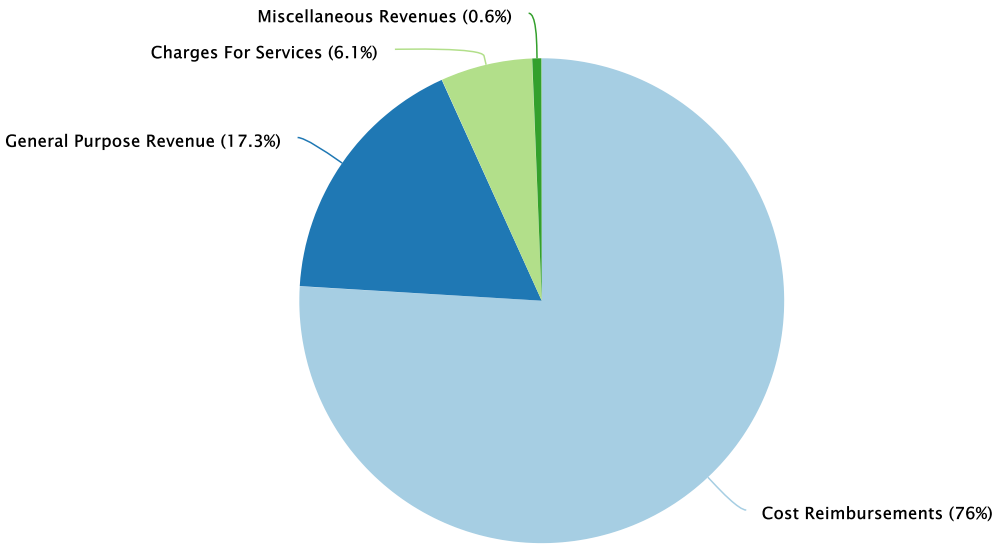
Funding Summary

The 2024-2025 Proposed Budget includes $12,225,760 in cost reimbursements from user departments, $2,782,138 in General Purpose Revenue, and $952,800 in benefits administration fees.

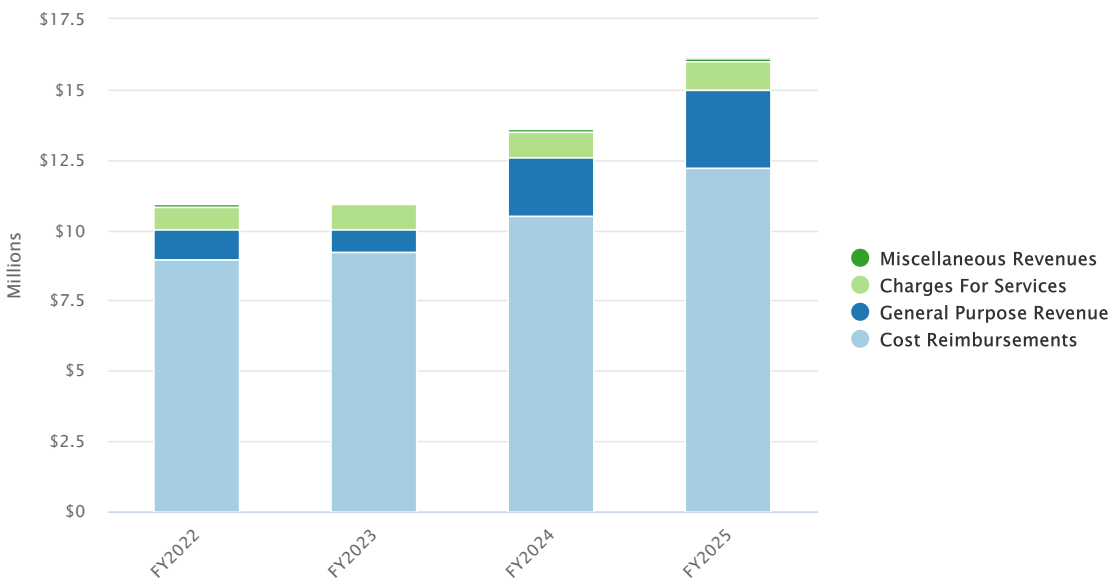
$16,093,993 $2,474,970
(18.17% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

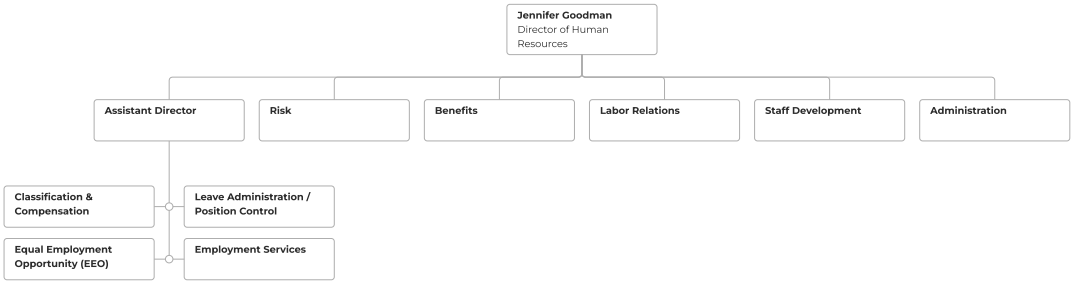


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Charges For Services	$812,342	$898,609	$947,240	$986,095	4.1%
Miscellaneous Revenues	$136,980	$96,844	$100,075	$100,000	-0.1%
Cost Reimbursements	$8,961,102	$9,238,387	$10,509,998	$12,225,760	16.3%
General Purpose Revenue	$1,053,224	$774,710	$2,061,710	$2,782,138	34.9%
Total:	$10,963,648	$11,008,550	$13,619,023	$16,093,993	18.2%

Organizational Chart

The 2024-2025 Proposed Budget includes a midyear addition of a Senior Position Control Technician in 2023-2024 (R-24-4). Approval of the budget adds three Personnel Analyst III and an Employee Relations Analyst II position to address the increase in new positions, new classification studies, EEO workplace investigations, and collective bargaining efforts for multiple departments, including Public Works and the San Joaquin General Hospital (SJGH). The 2024-2025 Proposed Budget also includes a Principal Personnel Analyst assigned to SJGH and deletes a vacant Senior Office Assistant.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	57.0	61.0	4.0
Temporary (FTE)	0.0	1.0	1.0
Position Total	57.0	62.0	5.0



Program Discussion

Employment Services Unit

Staff remain dedicated to employing innovative recruitment approaches aimed at furnishing County departments with pools of highly qualified candidates for hiring consideration, all while remaining compliant with the Civil Service testing requirements. Employment Services also continues to support the County's pre-employment screening processes, including backgrounds, drug screening, and arduous physicals for County candidates, depending on the classification.

In 2023-2024, notable shifts have occurred within the labor market landscape, marked by a significant uptick in individuals expressing interest in County employment opportunities. Throughout 2023-2024, there has been an increase of 10% in the number of applications received as compared to 2022-2023. Staff have worked collaboratively with County departments to coordinate more on-demand recruiting to ensure that recruitment remains current. This entails conducting fewer recruitments that remain open, which allows for ongoing testing of candidates. This ensures that candidate pools remain current.

Furthermore, HR has successfully transitioned all 150 current Civil Service written exams into an online format. In 2023-2024, HR administered 159 bilingual proficiency examinations in 12 different languages. Bilingual examinations are on-demand and allow for testing and certification of language proficiency in over 100 languages. Staff continue to evaluate the effectiveness of all testing platforms and work towards incorporating additional testing flexibility to support County departments further, seeking to fill critical vacancies with a targeted focus on law enforcement and essential health care positions.

HR continues to monitor the effectiveness of the Board-adopted Countywide Recruitment and Retention Incentive Program for designated Hard-to-Recruit positions (B-22-488). This program is incorporated into all outreach efforts for designated Hard-to-Recruit classifications. Through the first 14 months of the program, 676 employees were hired into eligible classifications. 510 employees remained eligible after the first 14 months and 73 had been employed for 2,080 hours and received the first payment. HR plans to implement a tracking system to update employees in payment status.

All County employees are Disaster Service Workers (DSWs) by the nature of their employment. The Employment Services Unit supports the Office of Emergency Services in providing DSWs during local emergencies.

Classification & Compensation

In 2023-2024, Classification and Compensation completed nearly twice the amount of classification studies in the first full year after adding a Personnel Analyst II in 2022-2023. Services provided include maintenance of the County's Classification Plan and base salary, total compensation, benefits, and compensation survey work for new and existing County classifications. While the need for compensation surveys for collective bargaining purposes has waned, an increase in the creation of new classifications has put emphasis on market and internal equity studies related to these projects. With many departments experiencing staffing increases during the past two fiscal years, Classification and Compensation continues its focus on partnering with County departments and agencies to increase organizational needs and challenges in 2024-2025.

Leave Management

HR has reviewed, processed, and monitored over 1,300 leave requests, ensuring adherence to leave and paid sick leave laws. HR services to County departments in leave administration have expanded, offering guidance on absence management and interpreting leave laws for consistent application across the County.

With the increasing complexity of leave cases due to expanding state laws, HR is crafting new resource materials and revising policies. The Division also conducts compliance-related training for HR staff, leave processors, supervisors, and managers.

HR aims to further improve leave and disability management programs by enhancing Countywide awareness of relevant laws.

Staff Development, Training, & Wellness

Staff Development oversees the coordination of HR-mandated training, an employee wellness program, workforce development, and other areas of employee engagement. In addition to the regular and mandatory training offered through its training catalog, Staff Development hosts a two-day New Employee Orientation (NEO) training session on a live virtual platform. This NEO process focuses on giving staff a high-level overview of their role in County government and consists of mandatory training classes such as Workplace Violence Prevention; Diversity, Respect, and Inclusion; Public Service Ethics; Sexual Harassment and Discrimination Prevention; COVID-19; Cybersecurity; and Emergency Preparedness and provides an overview of applicable new employee benefits.

Senate Bill 1343 requires all County staff, regardless of status, to participate in legally mandated sexual harassment prevention training every two years. This course is offered through a self-guided online process that can be completed at the employees' convenience before their renewal expiration.

Training remains a top priority for the Department, aligning with HR's focus on enhancing organizational capacity through formalized succession planning and leadership development. The Human Resources Leadership Academy (HRLA) offers courses, including the Developing Future Leaders Series (DFLS), aimed at supporting career growth and aspirations. The HRLA, comprising 12 mandatory courses, equips managers and supervisors with essential supervisory skills and tools for effective leadership. DFLS courses cater to County staff aspiring for leadership roles, enhancing their understanding of various County topics.

In 2024-2025, HR plans to introduce a new course on budget management, further supporting managers and supervisors in fulfilling their fiduciary responsibilities.

In 2019-2020, the County pioneered a highly innovative new Civil Service Incumbent Apprenticeship Program developed and implemented to support training and career growth for County employees interested in advancing their careers. Three participants were afforded the opportunity, which allowed the incumbent staff to attend college courses and participate in on-the-job training for a career in the Information Systems Division (ISD). This three-year program was the first in California and is recognized on a State and Federal level through the Division of Apprenticeship Standards. The program became a model program for other Civil Service apprenticeships.

During 2022-2023, the three-year program for ISD was completed, with all three program participants completing the on-the-job training component, receiving their two-year college degrees, and stepping into their new role of Information Systems Specialist I.

In 2023, HR implemented a new classification for the Incumbent Apprenticeship Program for Mental Health Specialists through the Behavioral Health Division of Health Care Services. There are currently five participants in this program. This program will help enhance the expansion of Behavioral Health Clinicians and services.

Human Resources is continuing to centralize its County Internship Program. While the County hosts paid and unpaid interns, each department processes and monitors its interns differently. To ensure accurate reporting, eliminate liability, and manage the interns effectively, HR has been developing a procedure to streamline the process and ensure consistency Countywide.

HR works to promote health and wellness in a variety of capacities for County employees. The Wellness Gladiators program creates a platform for designated staff assigned as ambassadors from various County departments to meet every quarter to disseminate information to the staff. Classes, seminars, and wellness challenges are all part of the conversation. The SJC Engage wellness program focuses on mental, physical, financial, and professional wellness. This program is offered with support from Power Partners at Kaiser Permanente.

Employee Benefits Overview

Employee Benefits oversees health insurance administration, supplemental retirement savings, and employee benefits programs. Most of these programs are highly regulated by Federal and State laws, with frequently changing regulations. Additionally, Employee Benefits provides management and fiduciary oversight of over $487.2 million in accumulated employee assets in deferred compensation programs.

Health Care

The County's self-funded plan rates continue to increase each year from 2018-2019. Although there has been some leveling out due to new vendor contracts associated with the self-funded plans last year, rates are increasing again in 2024-2025 by 6.6%. Human Resources is working with vendors on options to improve rates.

Due to new Federal and State mandates, and significant costs associated with the self-funded plans due to their rich plan design, HR staff is considering either discontinuing these plans or possibly including an additional self-funded plan option that is more aligned with industry standards for plan design and charges.

As of March 31, 2024, 3,639 employees are enrolled in a Kaiser Permanente plan; 783 employees are enrolled in a Sutter Health Plus plan; and 810 are enrolled in one of the Self-Insured plans.

Employee Assistance Program (EAP)

The County provides its employees and their families access to EAP at no cost. 2023-2024 is the first year the County has used Anthem to deliver EAP services. During 2024-2025, HR staff will assess the cost and quality of the services provided.

Enterprise Resource Planning (ERP)

The County has undertaken a multi-year project to replace the ERP system, which supports all financial, procurement, payroll, and human resource processes. In February 2024, the County selected Workday to replace the current PeopleSoft system. As a business owner, Human Resources will dedicate staff to support the Countywide effort to replace the system, with the HR Director sitting on the ERP Steering Committee. While the Human Capital Management (HCM) system will be replaced in the second phase of the project, beginning in 2026, HR will be preparing for the project by reviewing business practices and training staff to ensure the team is ready to support this key initiative. Additionally, in advance of the replacement project, HR will be upgrading the current version of PeopleSoft to ensure a smooth transition to the Workday system.

Deferred Compensation

The County provides an additional retirement vehicle for employees through the Deferred Compensation (DC) program, which is mainly funded through employee contributions. The program includes a 457 plan, available to all employees, and a 401(a) plan, limited to only two employee classifications. Through a procurement process in 2021, the County engaged the services of Nationwide, effective January 2022 for the Public Employee Health Program (PEHP) administration and May 2022 for DC services. The Director of HR is the program's Plan Administrator and works with the DC Advisory Committee and fiduciary consultant to ensure the program operates under IRS guidelines.

Equal Employment Opportunity (EEO) Program

The EEO program provides Countywide services through its primary programs of workplace investigations, consultation and support, workforce compliance, training, and administrative support for the EEO Advisory Committee (EEOAC). The Program's primary goal is to enforce Federal and State laws and County policies related to discrimination, harassment, and retaliation.

As the recipient of Federal funds, the County is required to formulate, implement, and maintain an EEO Plan (EEOP) under the authority of Code of Regulations Title 28, Part 42 - Non-discrimination, and applicable County EEO-related policies and procedures. The Program prepares the EEOP with input and review by the EEOAC. HR presents the EEOP for Board approval and adoption every two years. The Board approved the 2022-2024 EEOP on December 13, 2022 (B-22-676).

To stay in compliance with Federal and State EEO-related laws, the County must provide ongoing Countywide training for managers, supervisors, and general employees. In 2024-2025, the Program will continue to ensure that every employee remains compliant with the mandated Sexual Harassment and Abusive Conduct Prevention Training. The Program will continue to offer these trainings online and will update the curriculum with relevant content as necessary pursuant to current laws and regulations.

The Program also leads in the coordination and planning of the Annual Diversity Luncheon and is responsible for the majority of the tasks related to hosting this event, including the procurement of vendors, collection of funds, recordkeeping, purchasing of supplies, advertising, and the coordination of volunteers. In 2023, in collaboration with the EEOAC, they resumed hosting the in-person Annual Diversity Luncheon after a three-year hiatus due to the COVID-19 pandemic. More than 350 County employees attended the luncheon, which marked its 23rd year. HR looks forward to hosting the 24th Annual Diversity Luncheon in October 2024.

In 2024-2025, the EEO Program will continue to research and review various EEO policies and programs from surrounding counties to enable the County to stay abreast of best practices and new program ideas that encourage and promote diversity, inclusion, and equal employment opportunity.

Labor Relations

Successor Memorandums of Understanding (MOUs)

Bargaining for 2023-2024 began with the Union of American Physicians & Dentists and the California Nurses Association. Preparations for negotiations with the Probation Officers, Deputy Sheriff's Association, Sheriff's Deputy Sergeants Association, and the Sheriff's Management Association are underway, and negotiations are anticipated to begin soon. These represent approximately 14% of the County's represented employees.

Single Issue Negotiations

Changes in terms and conditions of employment are subject to the Meyers-Milias-Brown Act (MMBA). This requires Labor Relations staff to negotiate with employee groups over mandatory bargaining subjects and meet with employee groups, when requested, to discuss the impact of management decisions. Labor Relations staff assists departments in fulfilling this obligation and are often directly involved. Typical impact meet-and-confer issues include department policy changes and contracting out.

Complaint Processing

Labor Relations tracks all complaints and grievances filed in the County and aids departments responsible for responding at process steps one and two. Labor Relations assistance includes guidance on procedure and addressing the merits of a claim. Labor Relations is often charged with providing written responses at step three and coordinating between the parties for step four complaints before the Board of Supervisors or step four grievances before the Civil Service Commission. Labor Relations staff provides training for the HRLA series. This includes "Introduction to Progressive Discipline" and "Union Relations for Managers." Labor Relations staff also assisted with training on "Payroll PeopleSoft & FLSA."

Discipline

Labor Relations tracks formal discipline throughout the County and assists County departments with analyzing the appropriateness of proposed discipline and ensuring proper due process has been used.

The following table shows the status of MOUs.

Status of MOUs		
Bargaining Unit	**Organization**	**Expires**
In-Home Supportive Services	SEIU**	3/31/2023
Physicians	UAPD	1/5/2024
Registered Nurses	CNA	4/30/2024
Sheriff's Sergeants	SDSA	6/30/2024
Sheriff's Non-Management	DSA	10/7/2024
Sheriff's Management	LEMA	2/23/2025
Probation Officers	SJPOA	6/30/2025
Attorneys	SJCAA	11/3/2025
Correctional Officers	SJCCOA	3/31/2026
Peace Officers Miscellaneous	SJDAIA	6/30/2026
Trades, Labor, & Institutional	SEIU*	6/30/2026
Paraprofessional & Technical	SEIU*	6/30/2026
Professional	SEIU*	6/30/2026
Safety, Investigative, & Custodial	SEIU*	6/30/2026
Supervisors	SEIU*	6/30/2026
Trades, Labor, & Institutional	SEIU*	6/30/2026
Middle Management	SJCMA	6/30/2027

*SEIU Local 1021
**SEIU Local 2015

Fund Balance

Deferred Compensation – Administration Fund

As of March 31, 2024, the Deferred Compensation Trust Fund (#81192) had a balance of $75,275. The fund is used to reimburse the HR budget for deferred compensation-related expenses, and approximately $50,000 is included in the 2024-2025 HR budget.

Supplemental Requests

Human Resources is requesting supplemental funding totaling $453,771 for the following:

Personnel Analyst III

Funding of $191,955 is requested to add a Personnel Analyst III in Classification and Compensation. The additional analyst will assist with recruitment, outreach, and the coordination and completion of classification, task analysis, and job restructuring studies. The Analyst will also develop and revise class specifications, conduct job audits, analyze questionnaires, and research collateral materials.

Personnel Analyst III

Funding of $69,780 is requested to add a Personnel Analyst III at the Personnel Analyst II level ($161,996) to assist with the increased number of EEO workplace investigations. The cost of the position is offset by the deletion of a vacant Senior Office Assistant ($92,216).

Employee Relations Analyst II

Funding of $161,996 is requested to add an Employee Relations Analyst II. The additional analyst will offer crucial support during the transition to the new HCM system and assist in managing union activities and collective bargaining across various departments.

Cubicle Additions

Funding is requested in the amount of $30,000 to create workspace for the additional staff requested by HR. This project will involve adding new cubicles to the department.

The 2024-2025 Proposed Budget has been augmented by $453,771 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Recruitment & Certification				
Recruitments	905	676	642	625
Applications Processed	22,469	28,876	31,763	33,000
Examinations				
Written Exam Sessions	85	14	9	8
Written Exam - Online	61	126	115	125
Oral Exam Days	30	16	22	25
Referrals	2,713	1,987	2,110	2,000
Countywide Vacancy Rate				
Fiscal Year Start	13.65%	14.97%	15.17%	14.20%
Fiscal Year Midpoint	14.20%	17.28%	14.67%	14.00%
Fiscal Year End	16.03%	15.87%	14.80%	14.50%
Fiscal Year Average	14.62%	16.04%	14.88%	14.23%
Total Hires				
Allocated Position Hires	773	994	1,074	1,000
Part-time or Temporary Hires	761	1,228	1,360	1,200
Total Hires	**1,534**	**2,222**	**2,434**	**2,200**
Employee Training Attendance	16,687	15,555	14,500	14,500
Classification & Compensation				
Classification Projects	34	22	39	48
Compensation Studies	23	13	15	10
Civil Service Hearings	0	0	1	1
Position Control				
E-Pad Actions Processed	12,067	13,255	15,624	18,558
Mass Updates Processed	17,921	18,219	19,968	21,884
Equal Employment Opportunities				
Complaints Received (Countywide)	37	45	73	80
Formal Complaints (EEO Office)	22	19	44	50
Labor Relations				
MOUs Negotiated	2	9	2	4
Arbitration Hearings Scheduled	1	0	0	1
Complaints Processed	47	50	45	50
Impact Meet & Confer Sessions	25	16	15	20
Public Employee Relations Board Charges	0	3	2	4

Self-Insurance Internal Service Fund - Health

Jennifer Goodman
Director of Human Services

The Health Insurance budget (#8592500000) provides for the centralized administration of the County's self-funded employee health insurance benefit program.

The County's self-funded insurance programs provide quality benefits to eligible recipients. In addition to the self-funded plans, County employees have access to fully insured Health Maintenance Organization (HMO) plans offered by Kaiser Permanente (Kaiser) and Sutter Health Plus (SHP) and health savings account-qualified high deductible health plans (HDHP) also offered by Kaiser and SHP. The fully insured plans are not part of this budget.

In 2020, the Consolidated Appropriations Act adopted two key laws that significantly affect health plan administration starting in January 2022 and continuing into 2023: 1) "no surprise" medical billing and 2) transparency of medical pricing to include prescription drugs. The County completed its first drug reporting requirements in December 2022. Additionally, out-of-network emergency services and air ambulance services must now be covered as if in-network as part of the Act. County staff is working with its third party administrator, pharmacy benefit manager, and health consultant to ensure compliance and timely reporting. These and other factors provide a measure of uncertainty for budgeting and plan administration considerations.

Although influencing factors are beyond the County's administrative control, the County strives to use a combination of cost containment measures, vendor contract analysis, industry experts, and reserves to ensure adequately funded quality programs. Funding levels and premiums are determined actuarially on an annual basis.

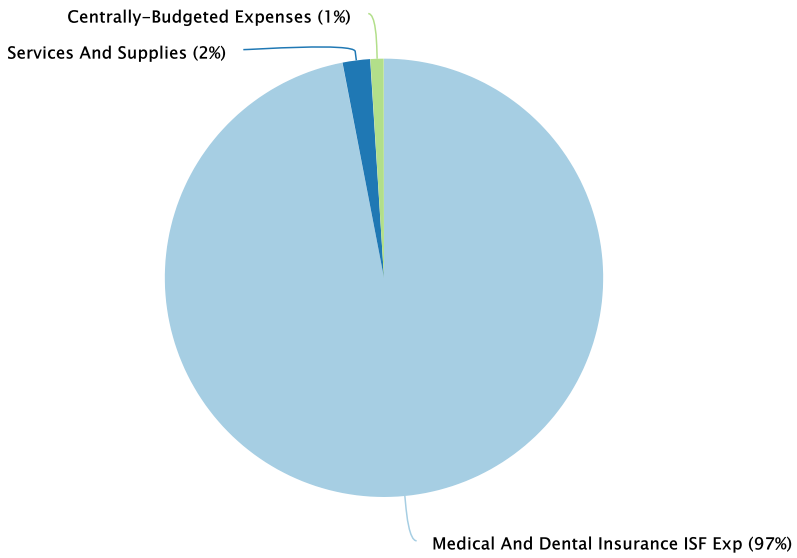
Expenditures Summary

The 2024-2025 Proposed Budget of $34,325,678 is a decrease of $995,371 from the 2023-2024 Adopted Budget of $35,321,049, primarily due to decreased medical claims ($541,000), prescription claims ($369,992), and Cost Allocation Plan charges ($228,418), offset by an increase in Medicare Part D premiums ($248,126).

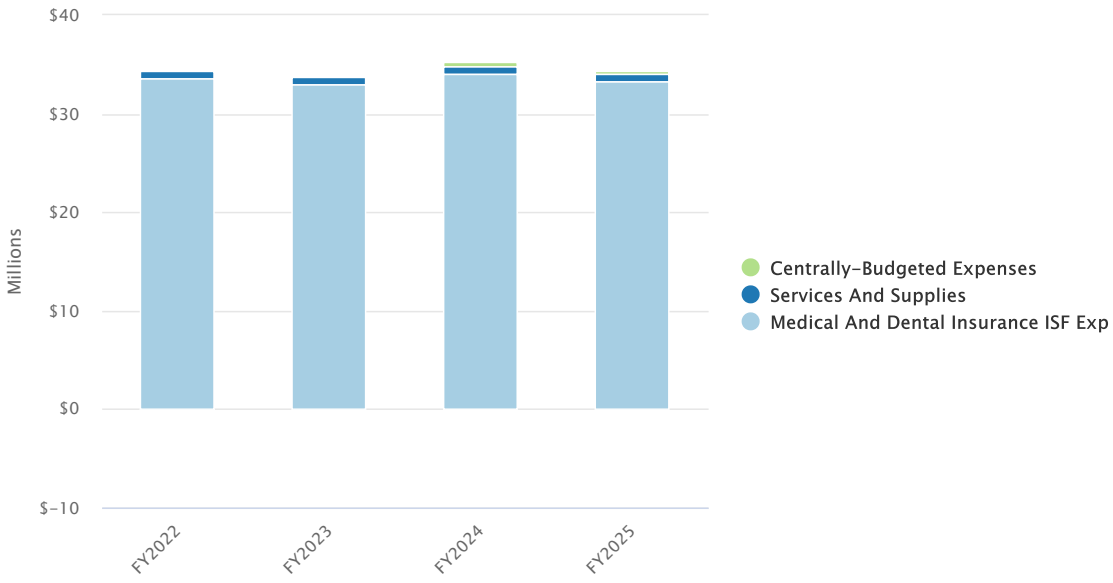
$34,325,678 **-$995,371**
(-2.82% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$762,588	$689,670	$706,630	$699,184	-1.1%
Centrally-Budgeted Expenses	-$32,088	$82,677	$570,112	$341,694	-40.1%
Medical And Dental Insurance ISF Exp	$33,552,371	$33,015,296	$34,044,307	$33,284,800	-2.2%
Total Expense Objects:	$34,282,871	$33,787,643	$35,321,049	$34,325,678	-2.8%

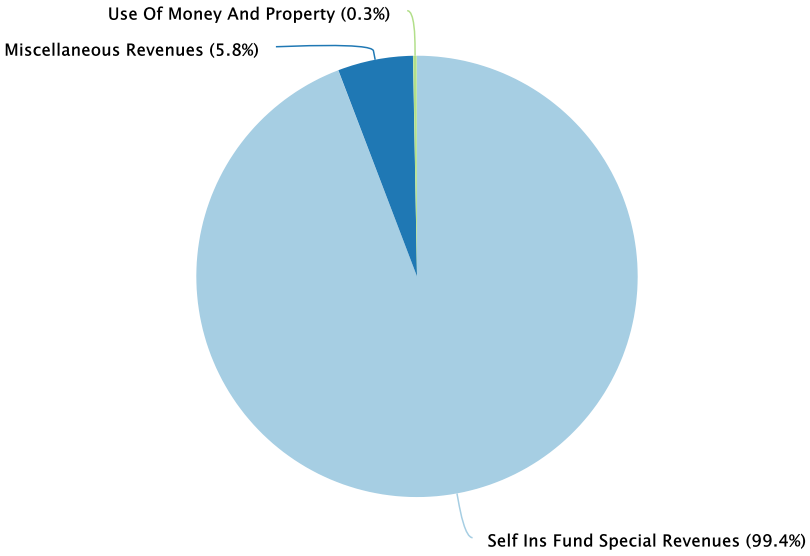
Funding Summary

The 2024-2025 Proposed Budget includes $34,135,664 in insurance premium revenue, and $2,000,000 in rebates and refunds, resulting in a contribution of $1,909,986 to the Self-Insurance Health Internal Service Fund (#38925).

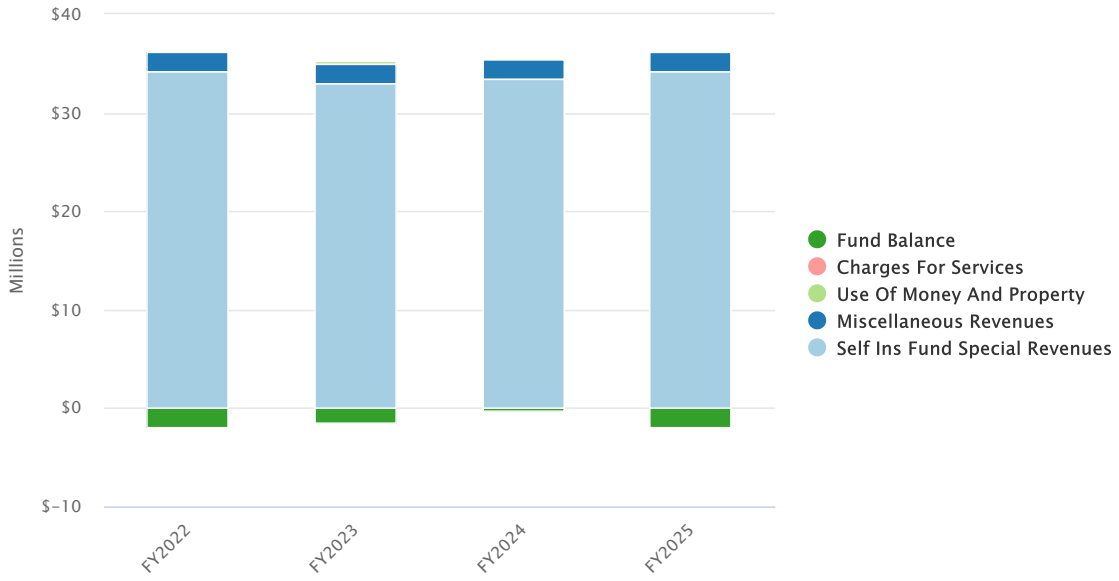
$34,325,678 -$995,371
(-2.82% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Revenues by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$54,206	$302,935	$100,000	$100,000	0%
Charges For Services	$529	$0	$0	$0	0%
Miscellaneous Revenues	$1,975,651	$1,960,861	$2,000,000	$2,000,000	0%
Self Ins Fund Special Revenues	$34,165,585	$32,940,712	$33,466,337	$34,135,664	2%
Fund Balance	-$1,913,099	-$1,416,865	-$245,288	-$1,909,986	678.7%
Total:	$34,282,871	$33,787,643	$35,321,049	$34,325,678	-2.8%

Program Discussion

The County operates three self-funded employee health plans and one self-funded retiree plan: Premier, Select/Select-Exclusive, Plan C, and County Managed Care Plan (Retiree), in addition to the fully-insured plan options.

The County purchases excess insurance (stop-loss) to protect against catastrophic claims. Individual deductibles up to $400,000 per person/year must be met before reimbursement.

The March 2024 actuarial report identified the following:

- Self-funded health plans must have reserves for catastrophic and Incurred But Not Reported (IBNR) claims. Approximately $9.4 million is required to meet these obligations.
- The actuary recommends a 6.6% premium increase for all enrollees. The increase for active employees would be 2.1% if not pooled with the retiree population. The increase for retirees, if not pooled with active employees, would be 56.4%. The 2024-2025 Proposed Budget includes a 6.6% premium increase.

Due to the uncertainty of new mandates and rising costs, plus the continuing erosion of the self-funded plans' enrollment, County staff is looking to discontinue and/or add a different self-funded option that is more in line with industry-standard benefits and charges.

Fund Balance

County Self-Insurance-Health

As of March 31, 2024, the Self-Insurance-Health Internal Service Fund (#38925) had a fund balance of $16,664,463. This is an increase of approximately $1.3 million from this time period in 2023. The 2024-2025 Proposed Budget includes a $1,909,986 fund balance contribution.

Workload Data

Employee Participation in County-Offered Plans as of March 31, 2024					
Health Plan Enrollment	**Kaiser Permanente**	**Sutter Health Plus**	**Self-Insured Plans**	**Waived**	**Total**
Enrollments	3,639	783	810	1,543	**6,775**
Percentage	53.7%	11.6%	11.9%	22.8%	**100.0%**

Self-Insurance Internal Service Fund - Dental

Jennifer Goodman
Director of Human Services

The Dental Insurance budget (#8592600000) provides for the centralized administration of the County's self-funded employee dental benefit program.

The County's self-funded insurance programs are designed to provide quality, cost-effective dental benefits to eligible members. In addition to the self-funded dental plan, the County also offers a fully-insured dental plan which is not included in this budget.

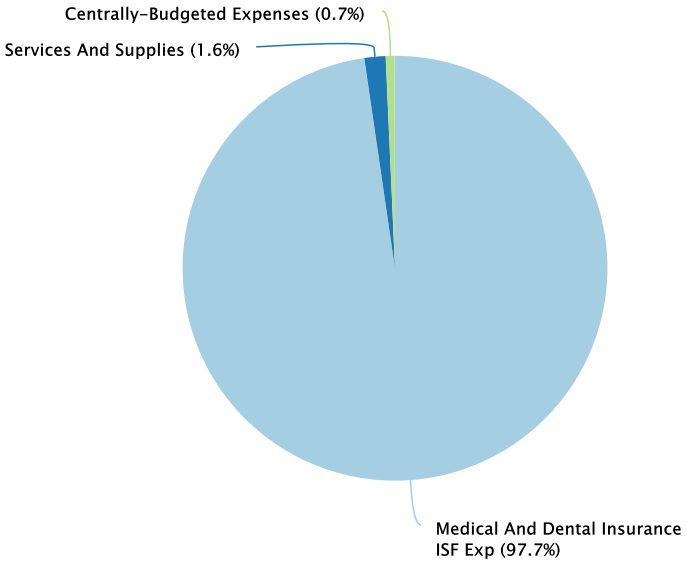
Expenditures Summary

The 2024-2025 Proposed Budget of $6,285,515 is an increase of $369,368 from the 2023-2024 Adopted Budget of $5,916,147, primarily due to increased dental claims ($404,776), partially offset by a decrease in Cost Allocation Plan charges ($25,085).

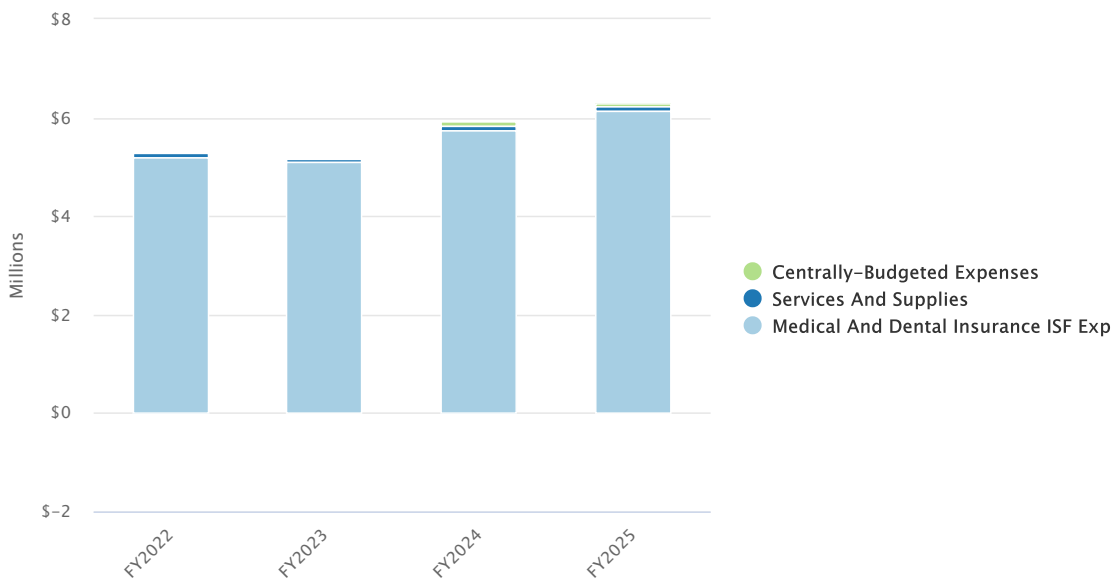
$6,285,515 **$369,368**
(6.24% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$74,530	$70,363	$109,491	$102,283	-6.6%
Centrally-Budgeted Expenses	-$3,652	$7,644	$68,648	$43,563	-36.5%
Medical And Dental Insurance ISF Exp	$5,209,196	$5,107,289	$5,738,008	$6,139,669	7%
Total Expense Objects:	$5,280,074	$5,185,296	$5,916,147	$6,285,515	6.2%

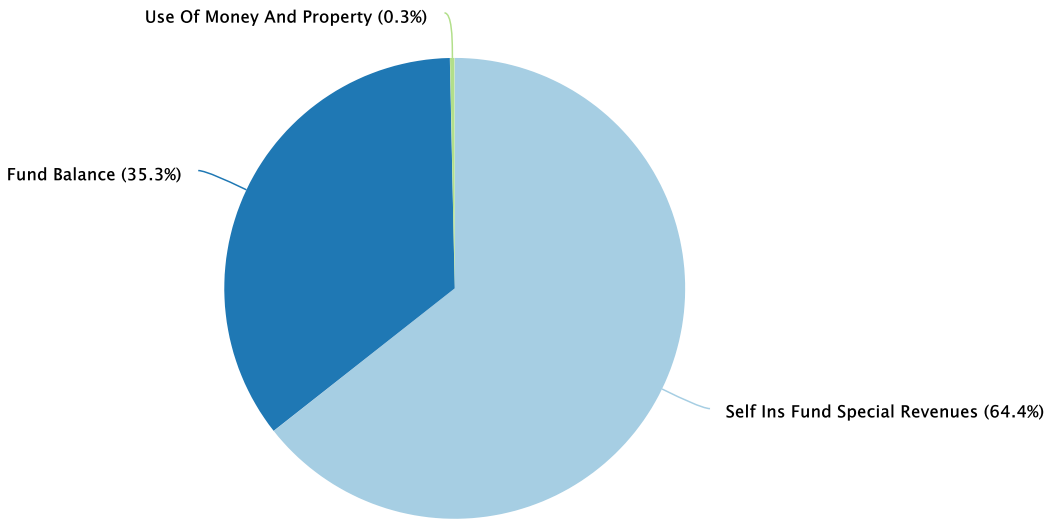
Funding Summary

The 2024-2025 Proposed Budget includes $4,046,833 in insurance premium revenue, and $2,218,682 in fund balance.

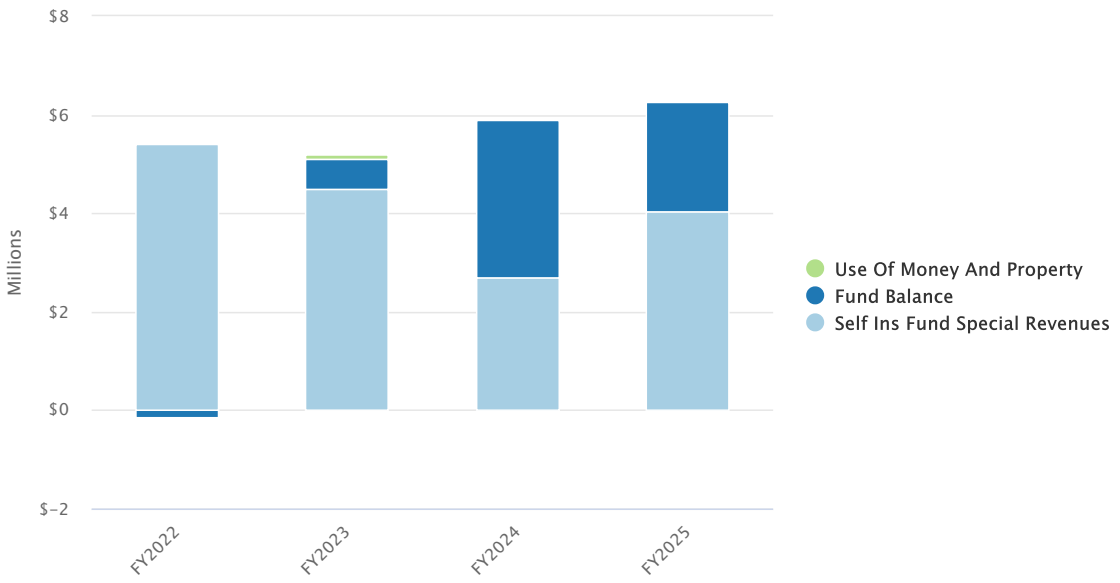
$6,285,515 $369,368
(6.24% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$19,298	$92,541	$20,000	$20,000	0%
Self Ins Fund Special Revenues	$5,414,547	$4,492,467	$2,707,274	$4,046,833	49.5%
Fund Balance	-$153,771	$600,288	$3,188,873	$2,218,682	-30.4%
Total:	$5,280,074	$5,185,296	$5,916,147	$6,285,515	6.2%

Program Discussion

The County offers dental plans through two vendors: Delta Dental (self-funded) and United Healthcare (fully-insured). The majority of employees are enrolled in one of three Delta Dental plans because they offer a larger network of providers. The Delta Dental self-funded plan covers 5,592 employees (86%), United Healthcare's fully-insured plan covers 264 employees (4%), and 668 employees (10%) waive coverage.

The self-funded plans are administered through Public Risk Innovation, Solutions, and Management (PRISM). In January 2024, Turner Consulting and Actuarial Services, LLC provided an analysis of the Dental Reserves and Claim Fluctuation Margin. Major findings and recommendations are as follows:

- The reserve for Incurred But Not Reported (IBNR) claims is $358,980, equal to less than one month of claims expenses, a 13.6% increase from the previous year.
- Claims increased in 2023 by 0.6% compared to 2022.

The County's contract with Delta Dental through PRISM continues into 2024-2025. As of March 2024, the County has not been informed of a possible rate change.

For 2024-2025, the County is recommending no change in administrative fees from the 2023-2024 rates, due to excess reserves in the fund over multiple years. Although there was a reduction in the reserves in 2023-2024, it was not substantial enough to change fees.

Fund Balance

County Self-Insurance-Dental Fund

As of March 31, 2024, the Self-Insurance-Dental Internal Service Fund (#38926) had a fund balance of $3,294,128, which is a decrease of $2,149,445 from the same period in 2023. Reserves are approximately $2.9 million higher than required.

The County has made numerous attempts over multiple years to decrease the large reserve balance. Beginning in 2017 through 2020, Human Resources held dental rates flat. In 2020-2021, rates were decreased by 5% to further assist in reducing the reserve balance, but due to COVID-19, claims did not materialize as anticipated. In 2021-2022, rates were held flat and did not decrease based on concerns of high utilization due to anticipated postponed dental work, which did not materialize. In 2022-2023, rates decreased by 16.75% but, the balance of the reserve decreased less than anticipated. For 2023-2024, rates were decreased by 40.0% from 2022-2023 but again, the balance of the reserve decreased less than anticipated. For 2024-2025, a rate increase of 49.48% is anticipated to utilize approximately $2.2 million of the fund balance.

Self-Insurance Internal Service Fund - Medical Malpractice

Jennifer Goodman
Director of Human Resources

The Medical Malpractice Insurance (#8594800000) budget provides for the centralized administration of the County's self-funded Medical Malpractice Insurance program for various County departments, including San Joaquin General Hospital, Correctional Health Services, Behavioral Health Services, Public Health Services, the Medical Examiner's Office, and San Joaquin Health Centers.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Market and legislative factors beyond the County's administrative control frequently influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to ensure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

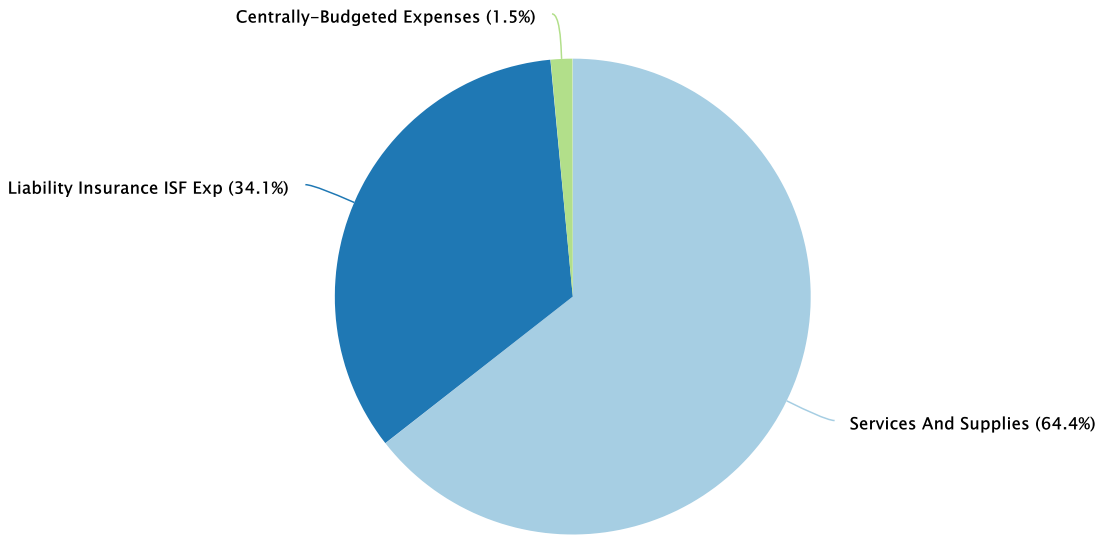
Expenditures Summary

The 2024-2025 Proposed Budget of $4,564,342 is an increase of $752,358 from the 2023-2024 Adopted Budget of $3,811,984, primarily due to increased excess insurance premiums ($608,000), and claims expenses ($259,200), partially offset by a reduction in County legal services ($75,000).

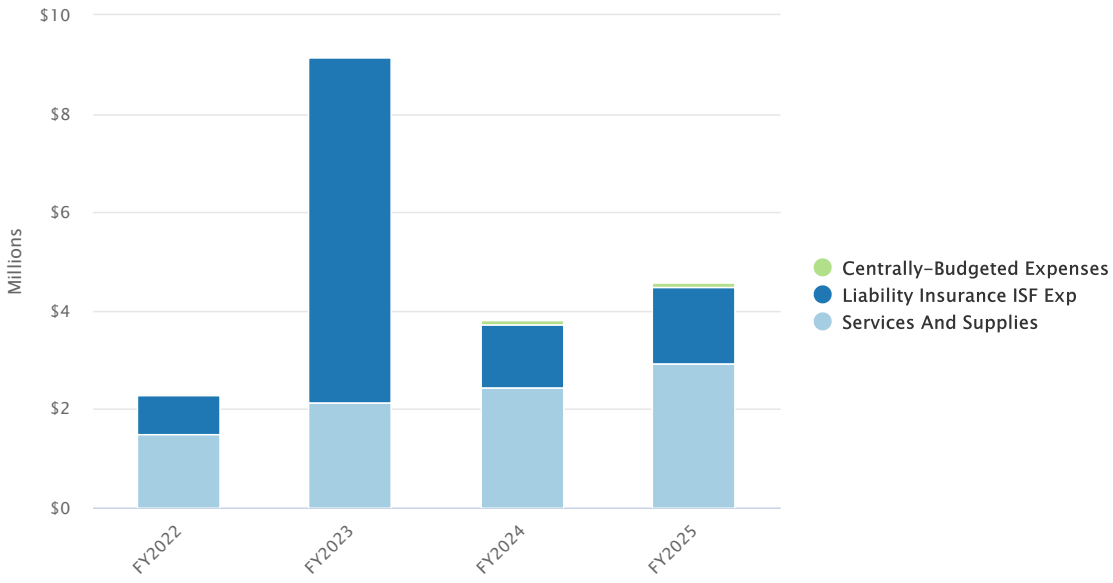
$4,564,342 $752,358
(19.74% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$1,504,589	$2,123,562	$2,429,713	$2,941,000	21%
Centrally-Budgeted Expenses	$10,888	$15,999	$86,271	$68,142	-21%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Liability Insurance ISF Exp	$776,730	$7,015,546	$1,296,000	$1,555,200	20%
Total Expense Objects:	$2,292,207	$9,155,107	$3,811,984	$4,564,342	19.7%

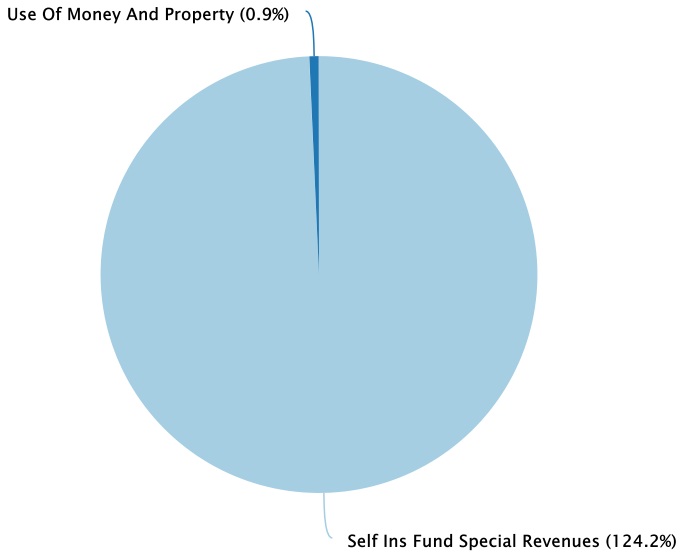
Funding Summary

The 2024-2025 Proposed Budget includes $5,670,000 in insurance premium revenue, resulting in a contribution of $1,146,158 to the Self-Insurance-Medical Malpractice Internal Service Fund (#38948).

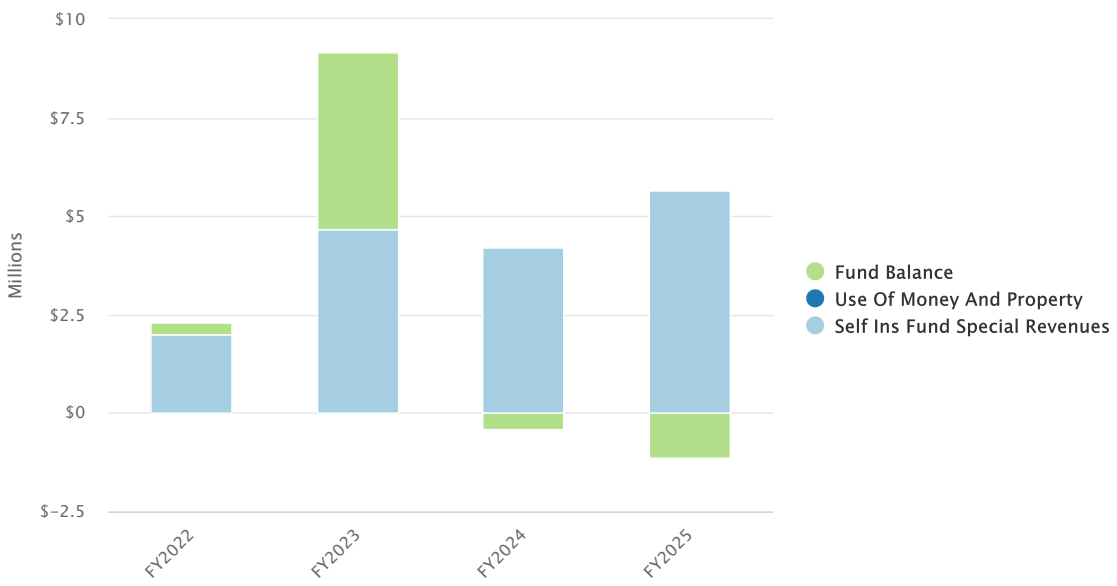
$4,564,342 $752,358
(19.74% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$12,591	-$12,148	$30,000	$40,500	35%
Self Ins Fund Special Revenues	$2,000,000	$4,679,744	$4,200,000	$5,670,000	35%
Fund Balance	$279,616	$4,487,511	-$418,016	-$1,146,158	174.2%
Total:	$2,292,207	$9,155,107	$3,811,984	$4,564,342	19.7%

Program Discussion

The County participates in the Public Risk Innovation, Solutions, and Management (PRISM) medical malpractice program. The excess medical malpractice insurance covers $1.0 million to $21.5 million, with the County maintaining a $1.0 million self-insured retention.

Claims for 2023-2024 through March 31, 2024, include 59 new, 69 current, and 68 closed. The total cost for closed claims was $2,913,237 for expenses and settlements, with an average cost per claim of $42,842.

The 2024-2025 excess insurance premium is anticipated to be $2.7 million, an increase of $608,000 from 2023-2024.

In December 2023, an actuarial report was completed. Major findings and recommendations are as follows:

- By year-end 2023-2024, outstanding liability claims are estimated at $8.8 million at the 80% confidence level, while program assets are estimated at ($923,000), resulting in a funding deficit of $9.7 million.
- Given the program's funding deficit, the actuary recommends that the County continue implementing a five-year funding plan to bring program assets back to the desired confidence level.

Fund Balance

County Self-Insurance Medical Malpractice Fund

As of March 31, 2024, the Self-Insurance-Medical Malpractice Internal Service Fund (#38948) had a fund balance of ($7,728,716), which represents a decrease of $670,784 from the prior year.

Actions were previously taken to address a funding surplus in the Self-Insurance-Medical Malpractice Internal Service Fund to reduce the balance to the 80% confidence level as outlined by the actuarial report. At the end of 2023-2024, reserve levels are projected to be in a deficit position, as reported in the December 2023 actuarial report. Due to the depletion of reserves, the five-year plan continues to include increasing department premiums to build back program assets.

Based on the actuarial findings and recommendations, the 2024-2025 Medical Malpractice Insurance premium is $5.7 million. This represents an increase of $1.5 million from 2023-2024 and is expected to contribute approximately $1.2 million to the fund balance by the end of 2024-2025.

Self-Insurance Internal Service Fund - Casualty

Jennifer Goodman
Director of Human Resources

The Casualty Insurance budget (#8594900000) provides for the centralized administration of the County's self-funded Casualty Insurance program. The County's self-funded Casualty Insurance program consists of three major components: general liability, property, and automobile insurance.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Market and legislative factors beyond the County's administrative control frequently influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to ensure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

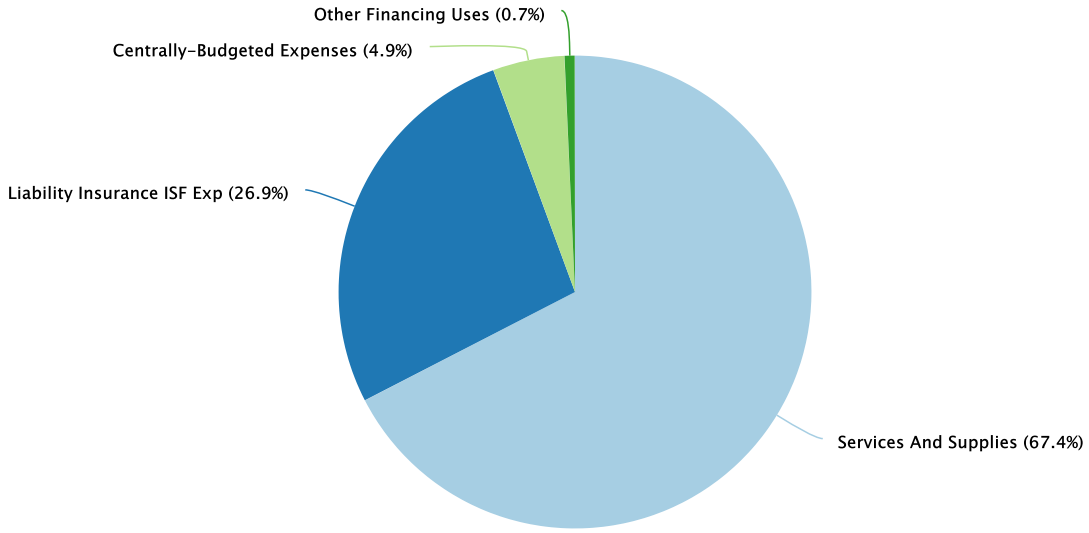
Expenditures Summary

The 2024-2025 Proposed Budget of $18,858,198 is an increase of $1,599,945 from the 2023-2024 Adopted Budget of $17,258,253, primarily due to increased insurance premiums ($1,220,100) and claims expenses ($462,000).

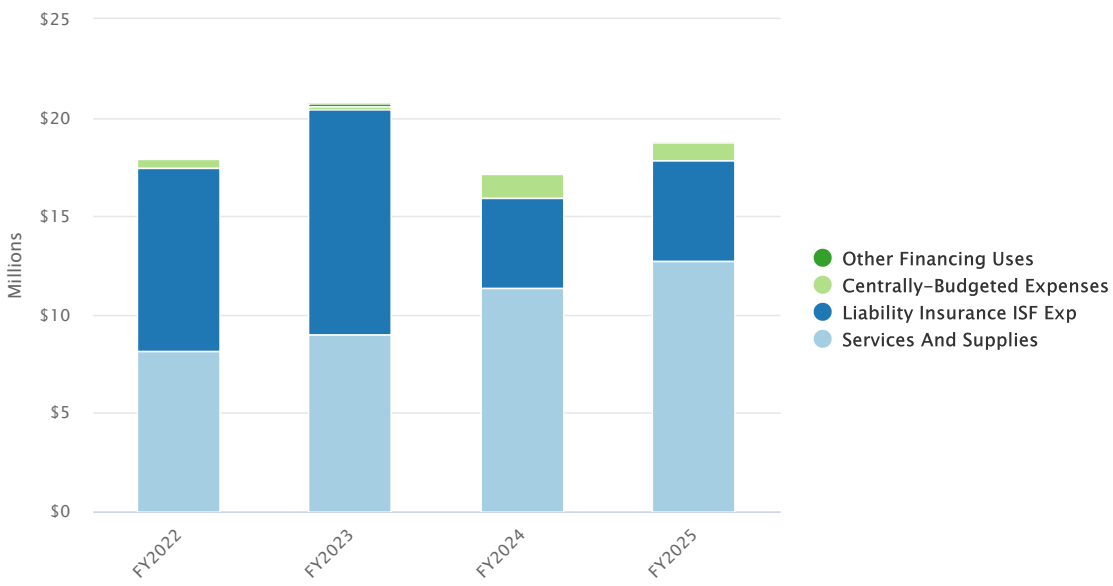
$18,858,198 $1,599,945
(9.27% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$8,153,143	$8,970,537	$11,330,450	$12,717,300	12.2%
Centrally-Budgeted Expenses	$448,933	$165,113	$1,175,688	$926,783	-21.2%
Other Financing Uses	$132,115	$132,115	$132,115	$132,115	0%
Liability Insurance ISF Exp	$9,274,842	$11,477,603	$4,620,000	$5,082,000	10%
Total Expense Objects:	$18,009,033	$20,745,368	$17,258,253	$18,858,198	9.3%

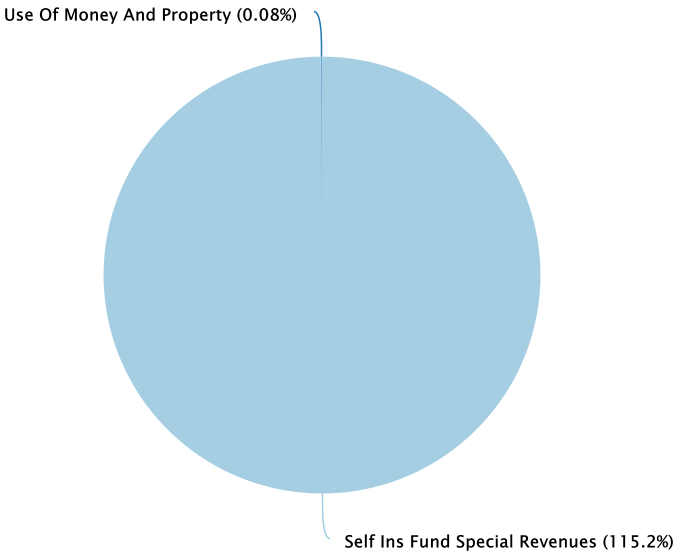
Funding Summary

The 2024-2025 Proposed Budget includes $21,600,000 in insurance premium revenue, resulting in a contribution of $2,888,917 to the Self-Insurance Casualty Internal Service Fund (#38949).

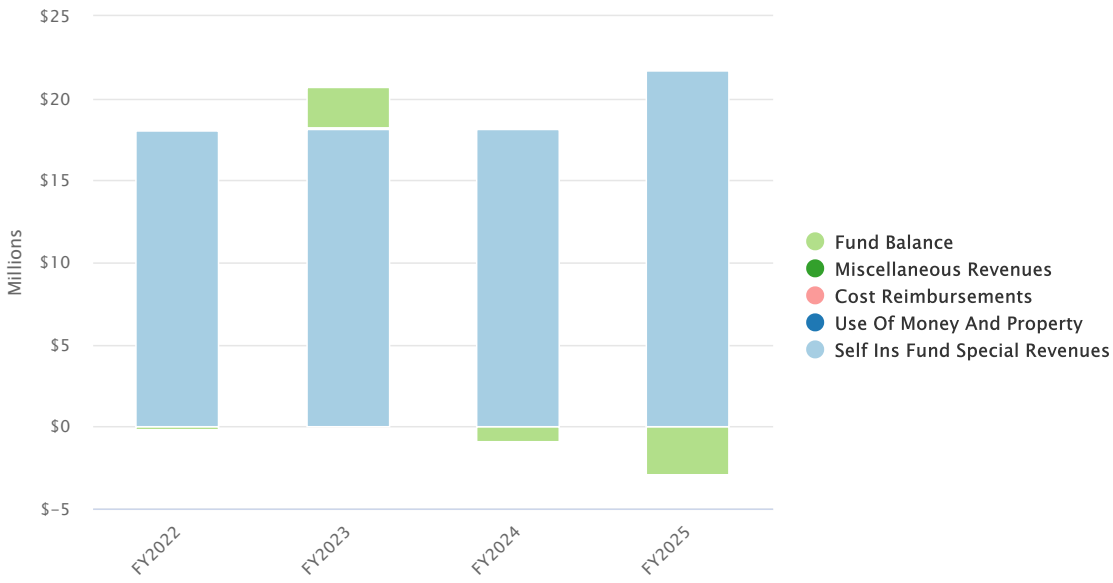
$18,858,198 $1,599,945
(9.27% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$12,180	$31,995	$15,000	$15,000	0%
Miscellaneous Revenues	$0	$2,000	$0	$0	0%
Self Ins Fund Special Revenues	$18,039,965	$18,176,187	$18,132,115	$21,732,115	19.9%
Cost Reimbursements	$68,440	$0	$0	$0	0%
Fund Balance	-$111,552	$2,535,187	-$888,862	-$2,888,917	225%
Total:	$18,009,033	$20,745,368	$17,258,253	$18,858,198	9.3%

Program Discussion

The 2024-2025 Proposed Budget includes a program cost of $17.8 million, an annual Airport settlement reimbursement of $132,115 related to litigation, which ends in 2029, and a Cost Allocation Plan charge of $926,783.

General Liability claims for 2023-2024 through March 31, 2024, include: new, 216; current, 303; and closed, 210. The total cost for closed claims was $3,266,724 for property damage, bodily injury, and reserves, with an average cost per claim of $15,556.

The County participates in the Public Risk Innovation, Solutions, and Management (PRISM) property and excess liability program. The excess insurance provides general liability coverage from $1.0 million to $25.0 million, with the County maintaining a $1.0 million self-insured retention. The 2024-2025 excess insurance premium is estimated at $9.7 million, an increase of $1.2 million from 2023-2024. The increase is mainly due to insurance markets hardening in response to increased insurance claim costs. This includes the industry's experience with unfavorable developments in claim settlement amounts and jury verdicts, causing insurance carriers to be less willing to offer insurance coverage for more volatile risk exposures.

The Casualty budget funds Risk Management Unit staff that deliver employee health and safety services. As COVID-19 activities wind down, the Department will continue to be in compliance with Cal/OSHA or any other prevention requirements in effect.

In addition, efforts will continue to educate employees about safety and accident prevention in their work environment. The Department's assigned Safety and Health Representatives will communicate with employees regarding policies, procedures, and programs to address risks and ensure compliance with the Department's Injury and Illness Prevention Program (IIPP) and other regulations.

In December 2023, an actuarial report was completed. Major findings and recommendations are as follows:

By year-end 2023-2024, outstanding liability claims are estimated at $27.2 million at the 80% confidence level, while program assets are estimated at $3.0 million. This results in a funding deficit of $24.1 million at the 80% confidence level.

The allocation of Casualty insurance is calculated by: 1) using a seven-year loss history, 2) capping the claim loss amount at $500,000 per claim, and 3) applying an allocation factor of 70% based on experience and 30% based on exposure.

Fund Balance

County Self-Insurance-Casualty Fund

As of March 31, 2024, the Self-Insurance-Casualty Internal Service Fund (#38949) had a fund balance of ($13,356,819), representing an increase of $6,892,320 from the prior year. Due to the depletion of reserves, the five-year plan continues to include increasing department premiums to build back program assets.

Based on the actuarial findings and recommendations, the 2024-2025 Casualty Insurance premium is $21.6 million. This represents an increase of $3.6 million from 2023-2024 and is expected to contribute $2.9 million to the fund balance by the end of 2024-2025.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
General Liability Claims				
New	145	306	256	235
Current	236	276	400	304
Closed	211	257	236	235
Average Cost of Closed Claims	$43,957	$44,660	$18,359	$21,626
Total Cost per Closed Claims	$9,274,842	$11,477,603	$4,332,633	$5,082,000
Excess Insurance Premium	$5.5 million	$6.5 million	$8.5 million	$9.7 million

Self-Insurance Internal Service Fund - Workers' Compensation

Jennifer Goodman
Director of Human Services

The Workers' Compensation Insurance budget (#8595000000) provides for the centralized administration of the County's self-funded Workers' Compensation program.

The County's self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Market and legislative factors beyond the County's administrative control frequently influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to ensure adequately funded programs. Funding levels and premiums are determined actuarially on an annual basis.

Please visit sjgov.org/hr for more information.

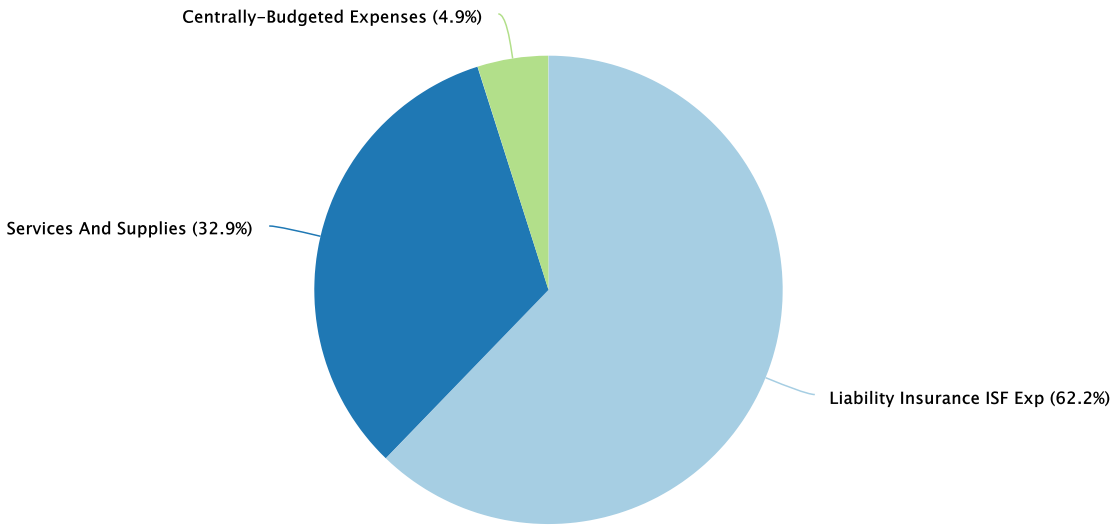
Expenditures Summary

The 2024-2025 Proposed Budget of $17,783,737 is an increase of $473,662 from the 2023-2024 Adopted Budget of $17,310,075, primarily due to increased insurance premiums ($400,000), claims expenses ($303,879), and administrative costs ($218,533), partially offset by a reduction in Cost Allocation Plan charges ($448,750).

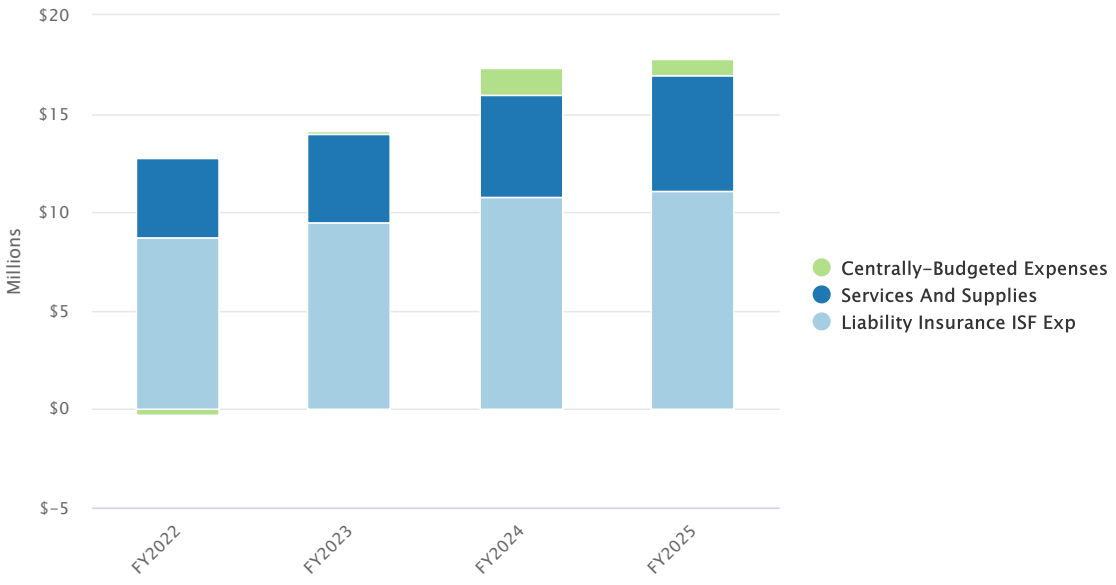
$17,783,737 $473,662
(2.74% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$4,052,000	$4,520,283	$5,228,467	$5,847,000	11.8%
Centrally-Budgeted Expenses	-$270,786	$128,660	$1,317,920	$869,170	-34%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Liability Insurance ISF Exp	$8,706,684	$9,447,597	$10,763,688	$11,067,567	2.8%
Total Expense Objects:	$12,487,898	$14,096,540	$17,310,075	$17,783,737	2.7%

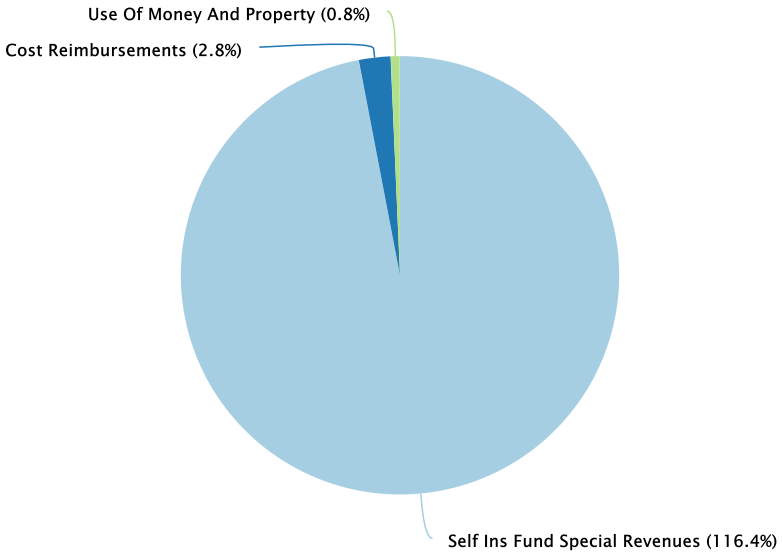
Funding Summary

The 2024-2025 Proposed Budget includes $20,700,000 in insurance premium revenue, resulting in a contribution of $3,560,013 to the Self-Insurance-Workers' Compensation Internal Service Fund (#38950).

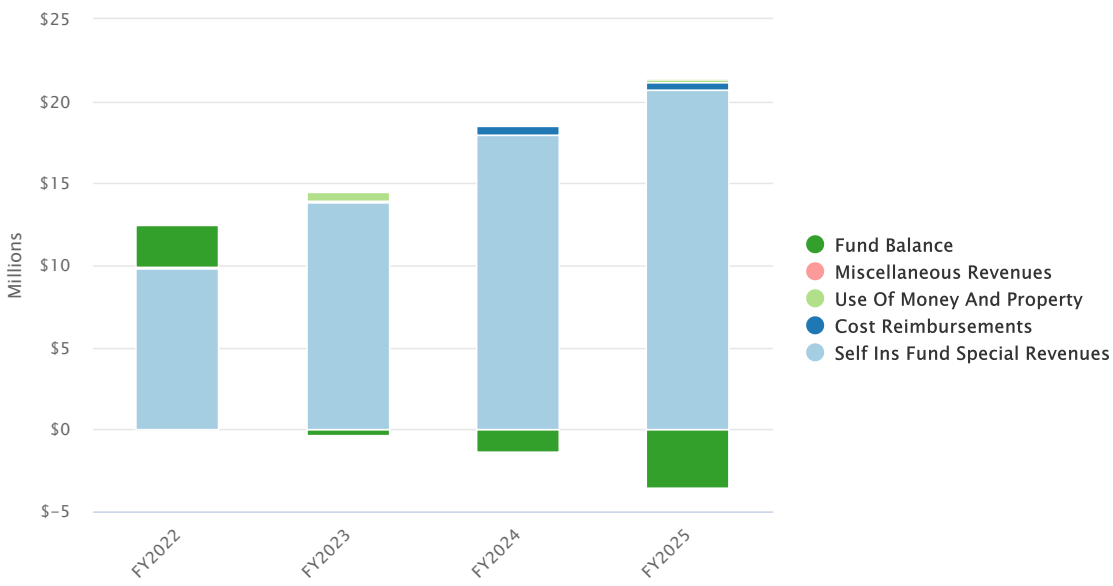
$17,783,737 $473,662
(2.74% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$98,190	$482,749	$125,000	$143,750	15%
Miscellaneous Revenues	$5,913	$15,992	$0	$0	0%
Self Ins Fund Special Revenues	$9,793,727	$13,882,241	$18,000,000	$20,700,000	15%
Cost Reimbursements	$0	$78,769	$500,000	$500,000	0%
Fund Balance	$2,590,068	-$363,211	-$1,314,925	-$3,560,013	170.7%
Total:	$12,487,898	$14,096,540	$17,310,075	$17,783,737	2.7%

Program Discussion

Workers' Compensation claims for 2023-2024 through March 31, 2024, include new (334), current (560), and closed (385). The total cost for closed claims was $7,266,810 for temporary disability and claim expenses, with an average cost per claim of $18,875.

As of March 31, 2024, and since the beginning of the pandemic, 724 Workers' Compensation claims have been filed related to COVID-19. Of the 724 filed claims, 202 were denied for various reasons, and 522 were accepted. A total of $2,168,816 was paid (temporary disability, medical expenses, etc.), with outstanding reserves of $362,231 (total of $2,531,047 incurred).

As COVID-19 activities wind down, the County will continue to be in compliance with Cal/OSHA or any other prevention requirements in effect.

The Workers' Compensation budget provides funding for Risk Management Unit staff that delivers services related to disability management and the Workers' Compensation programs, as well as continued funding for pre-employment arduous physicals. These areas of responsibility are high in volume and demanding, requiring formal analysis and case management.

The County participates in the Public Risk Innovation, Solutions, and Management (PRISM) excess insurance program. PRISM has a self-insured retention of $500,000. Funding for this program has generally been at the 80% confidence level. The excess insurance premium is estimated at $3.2 million, an increase of $400,000 from 2023-2024.

In December 2023, an actuarial report was completed. Major findings and recommendations are as follows:

- By year-end 2023-2024, outstanding liability claims are estimated at $47.8 million at the 80% confidence level, while program assets are estimated at $27.7 million. This results in a funding deficit of $20.1 million at the 80% confidence level.
- Compared to other PRISM members, San Joaquin County's loss rate is lower than average, reflecting a lower-than-average cost per claim and a lower-than-average number of claims per $1.0 million of payroll.

Fund Balance

Self-Insurance-Workers' Compensation Fund

As of March 31, 2024, the Self-Insurance-Workers' Compensation Internal Service Fund (#38950) had a fund balance of ($8,528,153), which represents a decrease of $160,538 from the prior year. Due to the depletion of reserves, the five-year deficit payback plan continues to include increasing department premiums to build back program assets.

Based on the actuarial findings and recommendations, the 2024-2025 Workers' Compensation insurance premium is $20.7 million. This represents an increase of $2.7 million from 2023-2024 and is expected to contribute approximately $3.6 million to the fund balance by the end of 2024-2025.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Workers' Compensation Claims				
New	713	560	445	550
Closed	781	612	513	635
Average Cost for Temporary Disability and Claim Expenses	$6,474	$19,357	$18,887	$13,959
Total Cost for Closed Claims	$5,056,416	$11,846,534	$9,689,080	$8,864,010
Excess Insurance Premium				
Insurance Premium	$2.0 million	$2.4 million	$2.8 million	$3.2 million

Self-Insurance Internal Service Fund - Unemployment

Jennifer Goodman
Director of Human Resources

The Unemployment Insurance budget (#8595100000) provides for the centralized administration of the County's self-funded Unemployment Insurance program.

The self-funded insurance programs are designed to provide quality, cost-effective benefits to eligible recipients. Market and legislative factors beyond the County's administrative control frequently influence costs (mandated benefit levels and usage). The County uses a combination of premium adjustments and cost containment measures to ensure adequately funded programs.

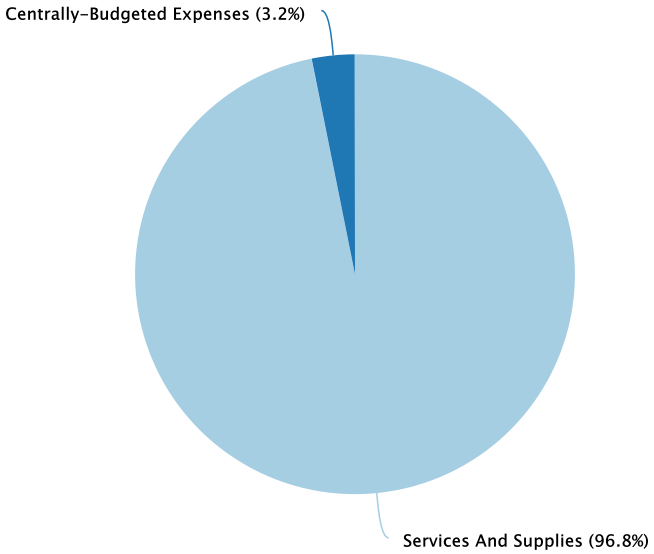
Expenditures Summary

The 2024-2025 Proposed Budget of $1,125,000 represents an immaterial change from the 2023-2024 Adopted Budget.

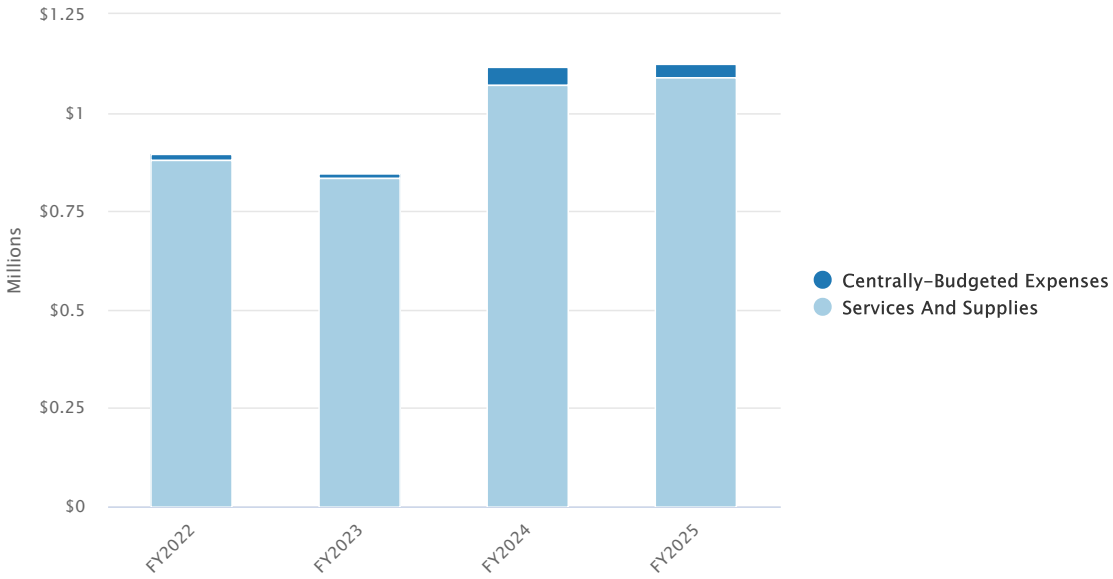
$1,125,000 $7,378
(0.66% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$879,785	$833,325	$1,069,179	$1,089,558	1.9%
Centrally-Budgeted Expenses	$16,976	$12,092	$48,443	$35,442	-26.8%
Total Expense Objects:	$896,761	$845,417	$1,117,622	$1,125,000	0.7%

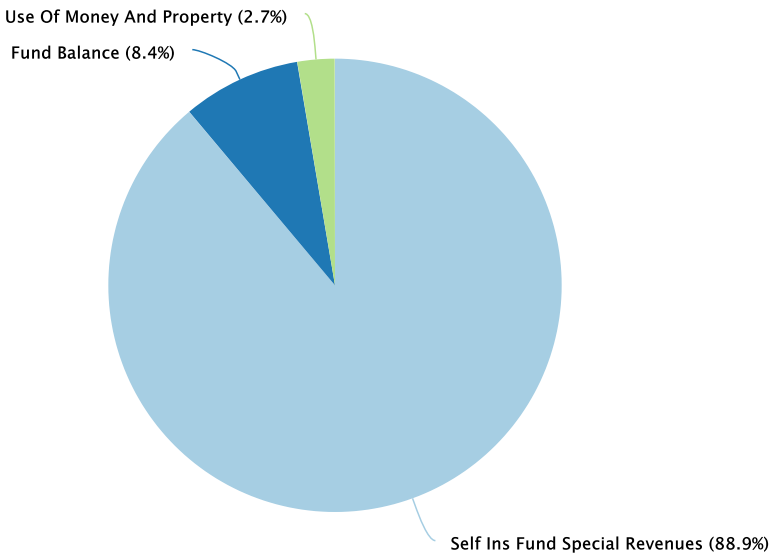
Funding Summary

The 2024-2025 Proposed Budget includes $1,000,000 in unemployment insurance contributions and $95,000 in fund balance.

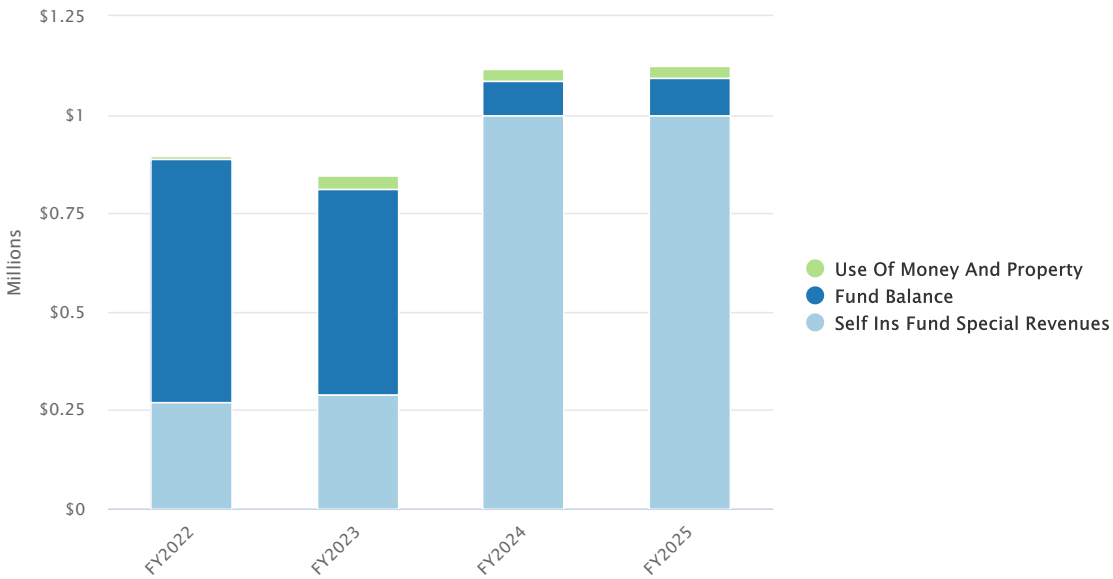
$1,125,000 $7,378
(0.66% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$8,816	$34,354	$30,000	$30,000	0%
Self Ins Fund Special Revenues	$271,998	$289,056	$1,000,000	$1,000,000	0%
Fund Balance	$615,946	$522,007	$87,622	$95,000	8.4%
Total:	$896,761	$845,417	$1,117,622	$1,125,000	0.7%

Program Discussion

During the first three quarters of the fiscal year, 379 unemployment claims have been filed, with approximately 14% related to the COVID-19 pandemic. Unemployment claims for 2023-2024 are projected to reach approximately 550, an increase from the 2022-2023 level of 485 claims received. It is anticipated that $1.0 million will be spent on unemployment claims in 2023-2024. Claims are expected to continue to increase in 2024-2025 due to filings from Registrar of Voters staff.

Fund Balance

Self-Insurance-Unemployment Fund

As of March 31, 2024, the Self-Insurance-Unemployment Internal Service Fund (#38951) had a fund balance of $1,888,377, representing a decrease of $11,987 from the prior year. The 2024-2025 Proposed Budget includes $95,000 in the use of fund balance.

Registrar of Voters

Olivia Hale
Registrar of Voters

The Registrar of Voters (#1013000000) enables citizens of San Joaquin County to exercise their constitutional right to vote by conducting elections that are fair, impartial, accurate, secure, transparent, and accessible. The Registrar of Voters (ROV) oversees the administration of Federal, State, County, and local district elections within the County and ensures they are conducted with integrity.

Election administration includes designing precincts, creating ballots, identifying polling places, recruiting election officers, maintaining voter registration records, processing vote-by-mail ballots, managing candidate and campaign filings, offering guidance on election laws, verifying petitions, collaborating with State and Federal election agencies, conducting voter outreach programs, and engaging with the news media.

The ROV is also responsible for registering voters, processing candidate applications and filings, and handling campaign finance and Statements of Economic Interest (Form 700) for San Joaquin County.

Please visit sjcrov.org for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not on Track

Organizational Capacity / Technology Utilization				
Formalize Succession Planning	**Initial**	**Current**	**Target**	**Deadline**
Create and implement a succession plan for all subunits of the Registrar of Voters Office.	Four subunits have a succession plan.	Seven subunits have a succession plan.	Seven subunits have a succession plan.	June 2023
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
ROV will analyze its entire operation to ensure proper staffing levels and appropriately train incumbents to provide high-quality election services.	ROV has worked with Human Resources (HR) to determine organizationally appropriate supplemental position requests in the 2023-2024 budget.	ROV is fully staffed at 30 FTEs and does not anticipate any new position requests in the 2024-2025 budget. ROV will continue to evaluate its staffing levels over the next fiscal year.	ROV will continue to evaluate the Department's performance during the 2024 elections and work with HR to request additional positions and/or training resources as necessary.	June 2025
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Implement the best voting system for San Joaquin County.	ROV is evaluating all three of the available voting systems certified by the State of California.	ROV fully implemented the Hart InterCivic voting system before the March 2024 Presidential Primary.	ROV has fully implemented a new voting system before the March 2024 Presidential Primary.	March 2024
Increase the efficiency of the election process to reduce wait times and the number of days required to complete the vote count.	Wait Time – 15 min. Vote Count – 23 days	Wait Time – < 1 min. Vote Count – 8 days	Wait Time – 10.5 min. Vote Count – 13.8 days	April 2024
Streamline the voting process to ensure a high level of customer satisfaction.	N/A	No data	90% Customer satisfaction	April 2024
Fiscal Optimization				
Proactively Manage Labor Costs	**Initial**	**Current**	**Target**	**Deadline**
Reduce overtime in elections.	$106,000	$119,441	Under $85,000	June 2024
Reduce temporary labor costs.	$581,000	$640,518	Under $300,000	June 2024

Analysis of Priority Activity

The ROV has met four of its seven SMART Goals.

Augment Digitization & Automation – The ROV completed the initial count of vote-by-mail ballots and ballots cast in person on Election Day on March 13, 2024. The provisional ballot count and ballot cure process were completed on April 1, 2024.

The ROV surveyed voters during the March 2024 Presidential Primary Election. Unfortunately, the Department did not receive enough survey responses to calculate customer satisfaction. The ROV will reevaluate its survey process for future elections.

Proactively Manage Costs – The ROV's goal of reducing overtime and temporary labor costs has been slowed due to increasing labor costs. Average salaries have increased 15% since the original target was developed. The ROV will strive to cut costs in these two areas by continuing to streamline election processes.

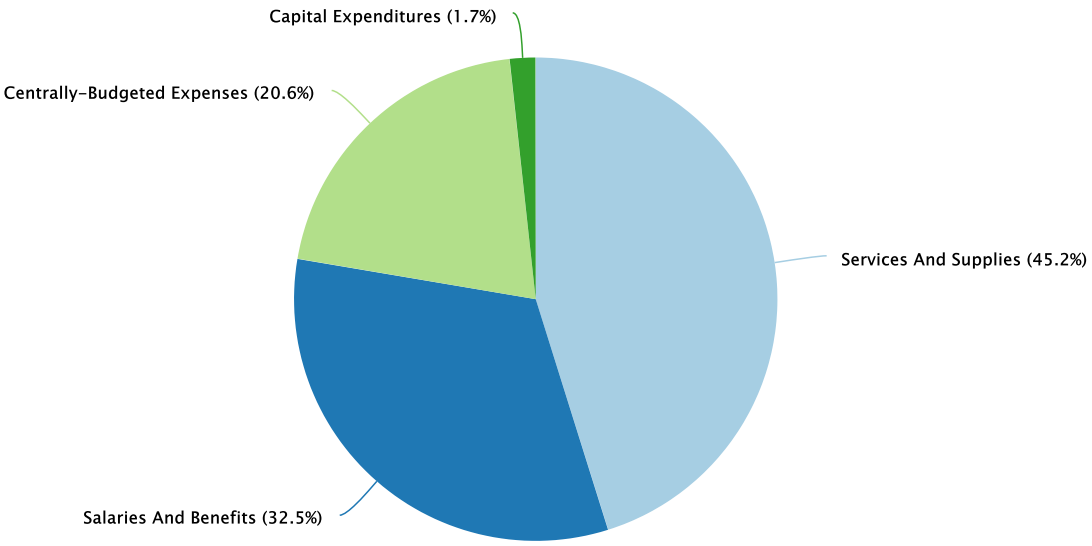
Expenditures Summary

The 2024-2025 Proposed Budget of $12,934,460 is a decrease of $5,435,532 from the 2023-2024 Adopted Budget of $18,369,992, primarily due to a $5,588,937 reduction in equipment expenditures as a result of the voting system implementation project completed in 2023-2024.

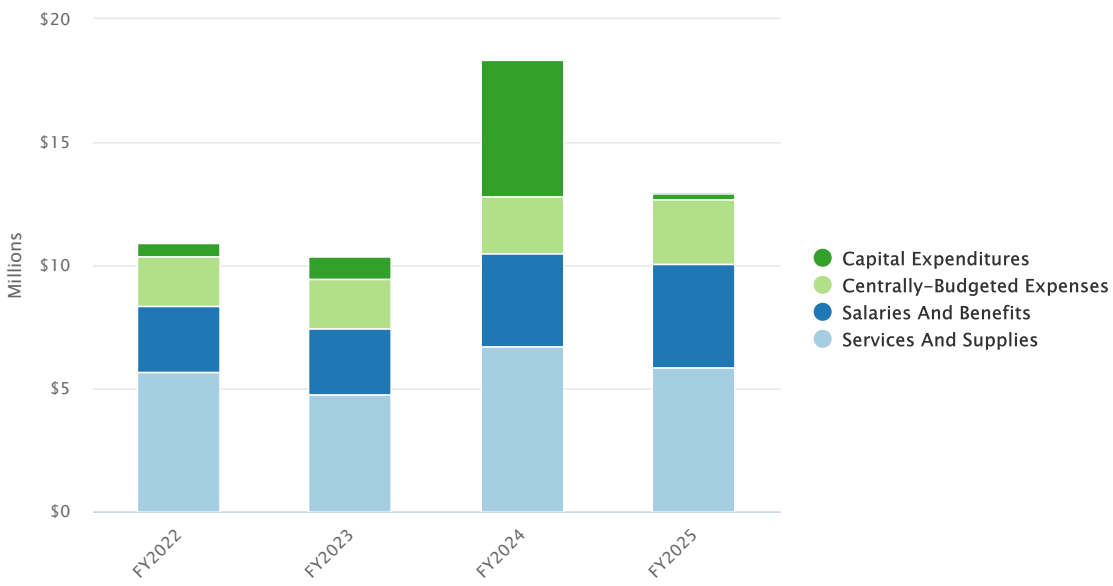
$12,934,460 **-$5,435,532**
(-29.59% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$2,678,502	$2,704,653	$3,777,118	$4,204,736	11.3%
Services And Supplies	$5,659,938	$4,729,881	$6,736,873	$5,841,843	-13.3%
Centrally-Budgeted Expenses	$2,010,400	$2,038,759	$2,267,064	$2,664,881	17.5%
Capital Expenditures	$564,087	$900,955	$5,588,937	$223,000	-96%
Total Expense Objects:	$10,912,926	$10,374,247	$18,369,992	$12,934,460	-29.6%

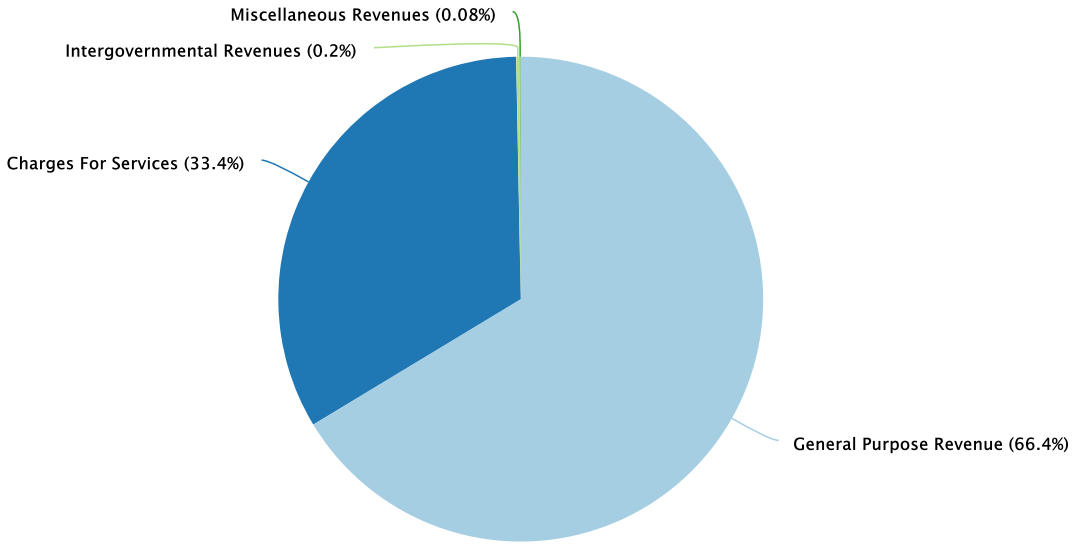
Funding Summary

The 2024-2025 Proposed Budget includes $8,582,680 in General Purpose Revenue and $4,313,780 in election service charges for the March 2024 Presidential Primary and the November 2024 Presidential General Election. Revenue for the March 2024 Presidential Primary is recognized in 2024-2025 due to the election billing cycle. The final cost of election services cannot be calculated until after the election, and collecting from the affected cities and districts will not be completed until the start of 2024-2025.

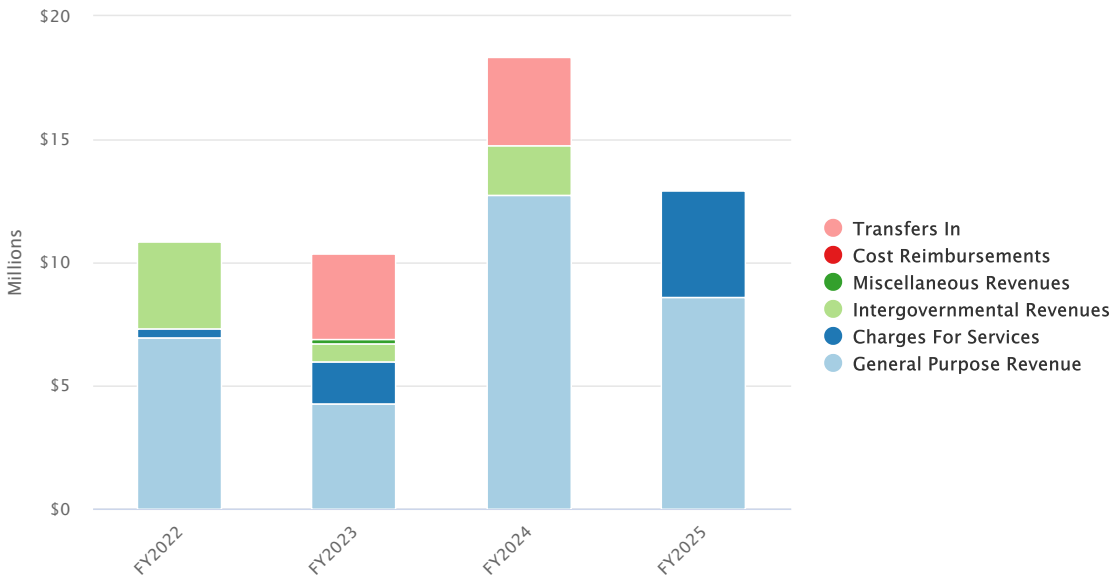
$12,934,460 -$5,435,532
(-29.59% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

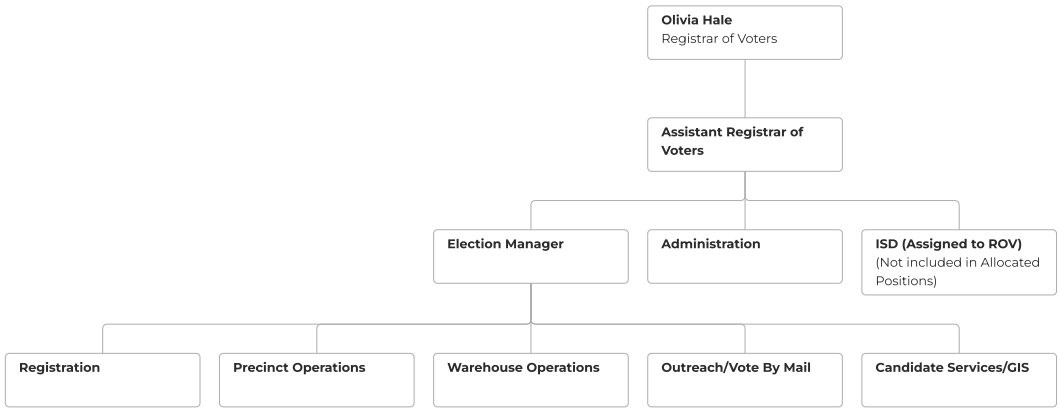


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$3,488,991	$729,274	$2,016,937	$28,000	-98.6%
Charges For Services	$407,301	$1,736,856	$0	$4,313,780	N/A
Miscellaneous Revenues	$10,883	$162,247	$10,000	$10,000	0%
Transfers In	$35,904	$3,480,712	$3,600,000	$0	-100%
Cost Reimbursements	$31,500	$0	$0	$0	0%
General Purpose Revenue	$6,938,348	$4,265,159	$12,743,055	$8,582,680	-32.6%
Total:	$10,912,926	$10,374,247	$18,369,992	$12,934,460	-29.6%

Organizational Chart

The 2024-2025 Proposed Budget includes no allocated position changes from the prior year but does include an increase in temporary staff equivalent to 3.6 Full-Time Equivalents (FTEs). The increase in temporary staff hours is due to the anticipated voter turnout for the November 2024 Presidential General Election and the need for additional resources to facilitate the timely and accurate reporting of election results.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	30.0	30.0	0.0
Temporary (FTE)	12.1	15.7	3.6
Position Total	42.1	45.7	3.6



Program Discussion

The following highlights provide an overview of several projects, programs, and activities led and administered by the Registrar of Voters (ROV) in 2023-2024.

Conducted the March 5, 2024 Presidential Primary Election

The Presidential Primary Election featured partisan presidential races by party and all party central committee contests. The top presidential nominee from each party will appear on the November 2024 Presidential General Election ballot. The voter-nominated contests included the United States (U.S.) Senator, U.S. Representatives in Congress, and State Assembly members. The top two candidates receiving the most votes in each contest will also appear on the November 2024 Presidential General Election ballot. For local nonpartisan offices on the March 2024 Presidential Primary Election ballot, if no candidate received more than 50% plus 1 of the votes, the top two candidates with the most votes will advance to a runoff contest as part of the November 2024 Presidential General Election. Local contests included the County Board of Supervisors, City of Stockton Mayor and City Council seats, and other local County contests.

Election Security Enhancements

The ROV made several improvements to its election security practices:

1. Designated a Department Information Security Officer (DISO) to oversee information security practices within the Department. The DISO works with the Information Systems Division (ISD) to implement all Countywide cybersecurity protocols.
2. Installed new permanent vote-by-mail drop boxes throughout the County with anti-tamper designs and other security features.
3. Created and implemented new digitized and filmed chain of custody procedures for ballot retrieval from vote-by-mail drop boxes.
4. Remodeled a portion of the ROV office to make it easier for election observers to watch ballot processing.

Voting System Upgrade

The Board approved a second amendment to the Department's Agreement with the State for the Voting System Replacement Grant (Agreement #18G30139) for $1,988,937 on May 24, 2022 (B-22-253) and allocated $3,600,000 of American Rescue Plan Act (ARPA) funds to the ROV on October 4, 2022 (B-22-695). The ROV used these funds to purchase and implement a new voting system in 2023-2024.

The County distributed a request for proposals on February 3, 2023, and received proposals from all three vendors with certified voting systems in California: Dominion Voting Systems, Election Systems & Software, and the County's current vendor, Hart InterCivic. The County elected to purchase its new voting system from Hart InterCivic, and the ROV completed the implementation before the March 2024 Presidential Primary Election.

The following items will be prioritized by the ROV in 2024-2025.

November 2024 Presidential General Election

The ROV will focus on the preparation, planning, and execution of the November 2024 Presidential General Election. This election will include President and Vice President contests, runoff contests for all top nominees from the March 2024 Presidential Primary Election, and several other local city, school, and special district contests. The Department has committed additional resources to promote its Adopt-a-Poll Program, a new offering intended to encourage organizations or groups of citizens to staff a polling location on election day.

Continued Enhancement of Election Security

The ROV will continue to work with ISD and the Secretary of State's Office to enhance and improve the County's elections system to ensure its data network remains secure. The ROV will also continue to collaborate with the Board of Supervisors to assess all recommendations from the Election Advisory Committee (EAC).

Public Records Requests Project

In 2024-2025, the ROV will work diligently to improve its Public Records Act process, including evaluating the possibility of securing an online platform to host files and make data more readily available. The goal is to reduce the Department's response time when the public requests information and ensure the ROV operates as transparently as possible.

Fund Balance

ROV Candidate Statement Fund

As of March 31, 2024, the Candidate Statements General Fund Special Account (#10352) had a balance of -$3,347. The ROV anticipates the fund will increase to approximately $108,603 in 2024-2025 due to deposits attributed to Candidate Statement of Qualification fees from the November 2024 Presidential General Election. The Department is planning to receive the entire balance of this fund as revenue in 2024-2025.

ROV Election Technology Fund

As of March 31, 2024, the ROV Election Technology General Fund Special Account (#10355) had a balance of $14,186. The 2024-2025 Proposed Budget does not include any transfers from this fund.

Supplemental Requests

The Registrar of Voters is requesting supplemental funding totaling $197,400 for the following:

Cargo Vans (2)

Funding is requested in the amount of $147,400 for two cargo vans to facilitate multiple departmental functions. This request includes $125,000 in one-time funding to purchase and equip the vans and $22,400 to support their annual operating costs. The ROV intends to use these vans to transport staff and supplies to community outreach events. The Department will also use the vans for warehouse operations. During elections, they will serve as vote-by-mail ballot retrieval vehicles.

Adopt-a-Poll Program Advertising Campaign

Funding is requested in the amount of $50,000 to fund an advertising campaign focusing on the Adopt-a-Poll Program, which allows organizations or groups of individuals to staff a polling place during an election. ROV launched the program in 2023-2024 to promote community engagement in the election process and will use these funds to increase community awareness of the program and encourage participation.

The 2024-2025 Proposed Budget has been augmented by $197,400 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Voters and Voter Registration				
Eligible Voters	475,528	509,377	512,227	527,594
Registered Voters (Active)	383,657	385,679	368,210	379,256
Registered Voters (Inactive)	53,532	55,953	89,228	90,120
Registered Voters (Pending)	4,115	19,573	19,933	20,132
Total Registered Voters	**441,304**	**461,205**	**477,371**	**489,508**
Other Election Indicators				
Newly Registered Voters	59,908	25,947	57,668	58,245
Countywide Elections	1	1	1	1
Total Ballots Cast	310,534	179,333	127,720	290,400
Countywide Precincts	153	384	214	265
Other Elections	0	1	0	0
Ballots Cast On Other Elections	0	42	0	0

Information Systems Division Internal Service Fund

Mark Thomas
Information Systems Director

The Information Systems Division (ISD) Internal Service Fund (ISF) (#8240000000) provides information processing services, support, and coordination to County departments and other government entities in San Joaquin County. The Division is responsible for the County's information technology and communications functions. ISD's mission is to "support technology solutions that create opportunities to transform the way service is brought to the public through leading, integrating, partnering, educating, consulting, and supporting."

Please visit sjgov.org/isd for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Improve office vacancy rate.	18% as of July 2022	12%	5%	June 2024
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Implement departmental voucher scanning functionality.	San Joaquin General Hospital (SJGH) is the only department submitting vouchers electronically.	ISD has configured the PeopleSoft Finance Management System to allow voucher scanning, but the Auditor-Controller's Office (ACO) has not implemented this functionality.	All County departments submit vouchers electronically.	June 2024
Implement electronic vendor payments.	Limited instances of manually processed wires.	ISD has configured the PeopleSoft Finance Management System to allow electronic vendor payments, but the ACO has not implemented this functionality.	Electronic payments to all requesting vendors.	June 2024
Configure Laserfiche and increase storage to support departmental scanning and archiving projects.	25 TB	45 TB	35 TB	December 2025
Reduce the time to resolve break\fix incidents to meet service level objectives in 90% of cases.	N/A	82%	90%	June 2025
Improve customer satisfaction with ISD service delivery as measured by satisfaction surveys. Decrease the percentage of "Poor" satisfaction survey responses to 2.5%.	N/A	4.30%	2.50%	June 2025
Fiscal Optimization				
Proactively Manage Labor Costs	**Initial**	**Current**	**Target**	**Deadline**

Implement Electronic Timekeeping Clocks at SJGH.	Staff report time worked using paper timesheets.	On Track	100% of staff report time electronically or with electronic clocks.	December 2024

Analysis of Priority Activity

ISD made significant progress in reducing its vacancy rate from 18% to 12% as of March 1, 2024, and expects to fill several more positions in 2023-2024. The Division partnered with the Human Resources Division to create an internship program, which resulted in six interns joining ISD teams. ISD and HR also utilized various recruitment strategies to interview over 150 candidates for vacant positions.

The Auditor-Controller has canceled the projects related to departmental voucher scanning and the implementation of electronic vendor payments due to anticipated functionalities in the upcoming Enterprise Resource Planning (ERP) system. ISD prepared the necessary system upgrades before the Auditor-Controller canceled the project implementation.

Several departments increased their utilization of the Laserfiche document management system, and the related SMART goal target was reached.

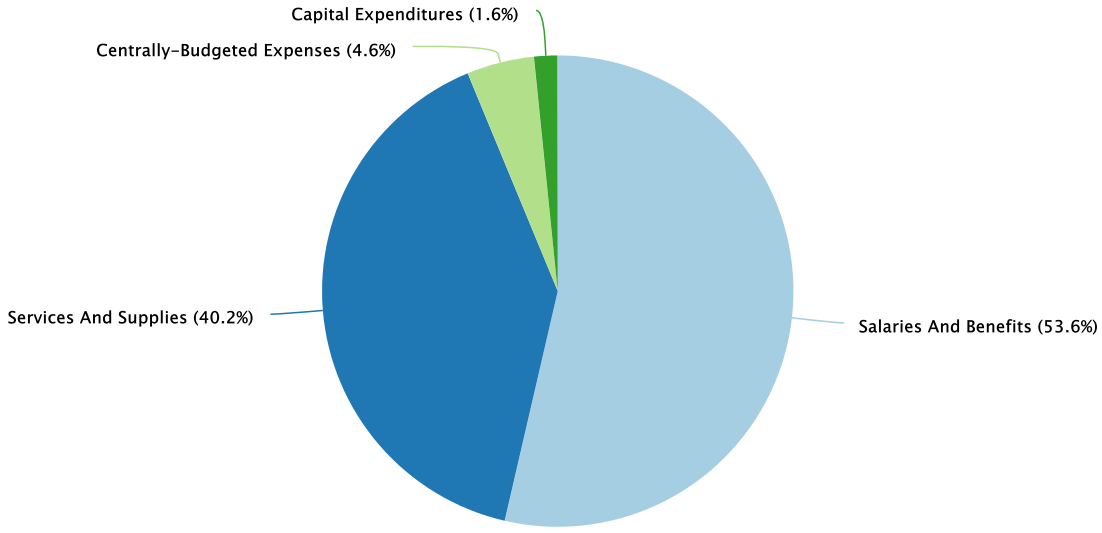
Expenditures Summary

The 2024-2025 Proposed Budget of $41,483,491 is an increase of $826,879 from the 2023-2024 Adopted Budget of $40,611,612, primarily due to $2,083,000 in salaries and benefits adjustments including four positions added midyear 2023-2024, $987,115 in increased equipment maintenance costs, and $866,276 in increased software maintenance costs. A $3,093,876 reduction in capital expenditures for equipment due to projects completed in 2023-2024 will partially offset these increases.

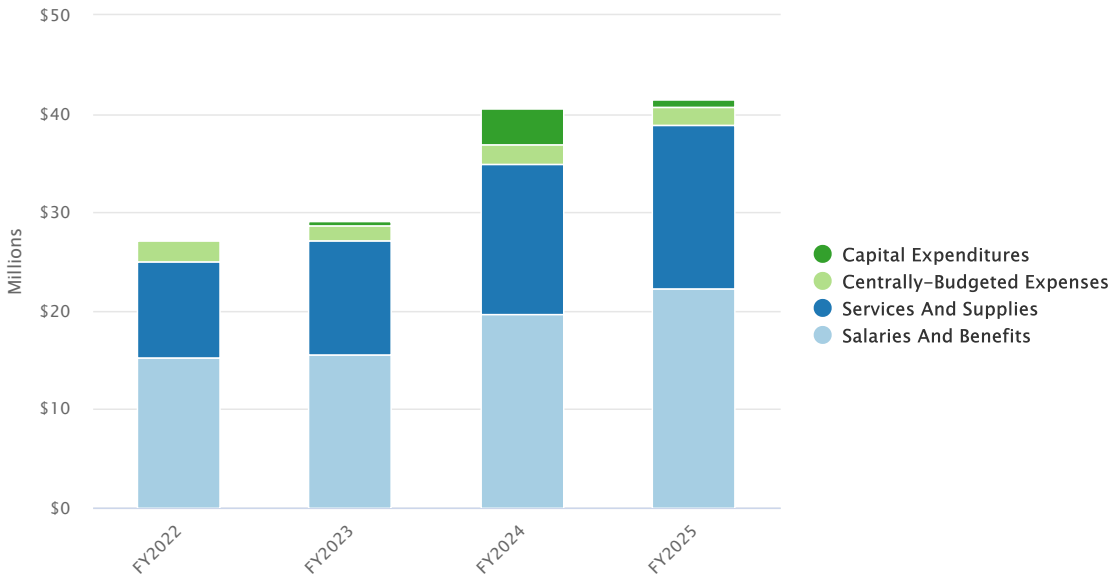
$41,438,491 $826,879
(2.04% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$15,247,522	$15,480,423	$19,739,455	$22,216,897	12.6%
Services And Supplies	$9,736,071	$11,722,331	$15,204,237	$16,638,759	9.4%
Centrally-Budgeted Expenses	$2,096,832	$1,439,549	$1,905,920	$1,914,711	0.5%
Capital Expenditures	$18,207	$529,762	$3,762,000	$668,124	-82.2%
Total Expense Objects:	$27,098,632	$29,172,065	$40,611,612	$41,438,491	2%

Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $36,614,010 in charges for services to customer departments, a $4,308,209 increase from the 2023-2024 Adopted Budget. This increase includes $1,016,941 in charges for five positions assigned to the Auditor-Controller's Enterprise Resource Planning Project team.

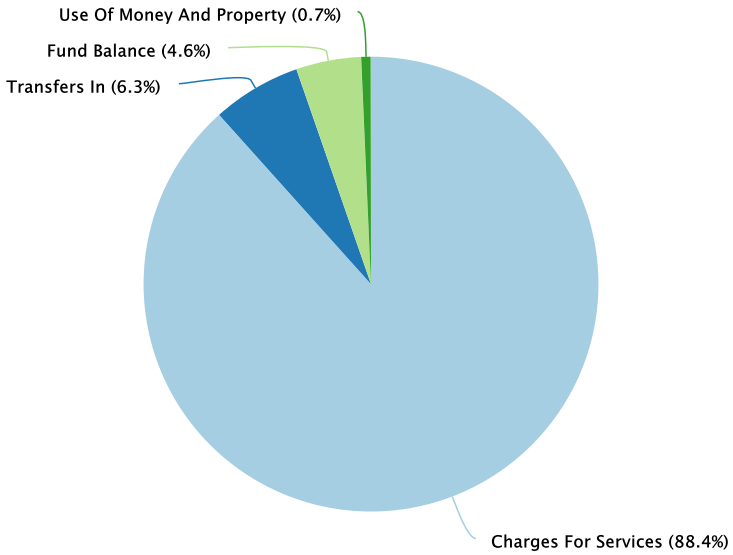
The ISD ISF will also receive a $1,920,000 transfer from the Tobacco Settlement Fund (#1010805000) for various projects and infrastructure upgrades and $600,414 from the County Systems Automation Reserve Fund (#10130) to implement a new Adult Case Management system for the Probation Department and procure contracted services to support the PeopleSoft ERP system.

Finally, the 2024-2025 Proposed Budget includes using $1,912,408 of fund balance, primarily to complete the Enterprise Access Control project.

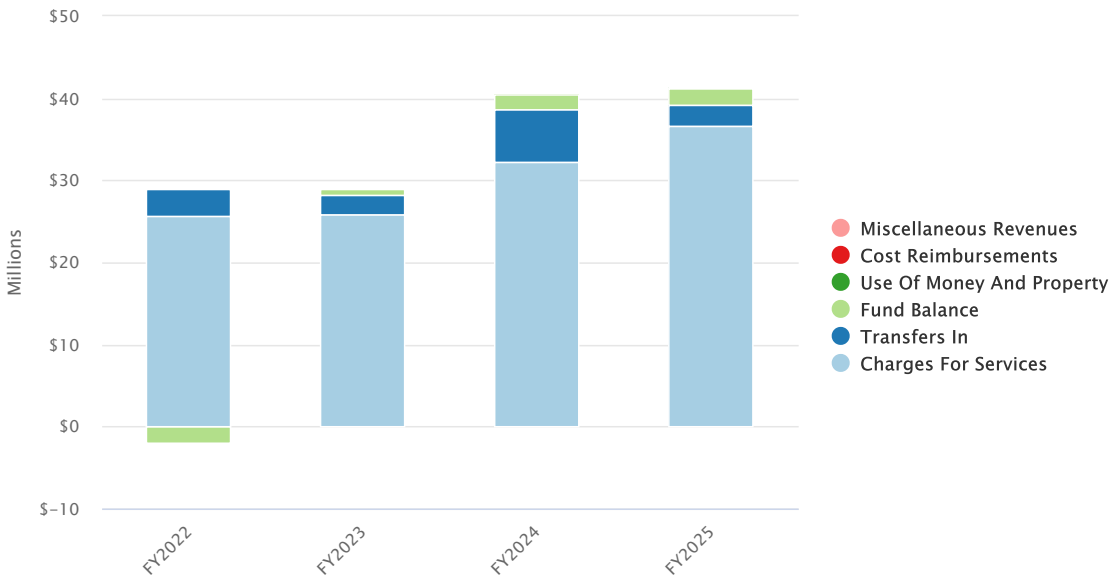
$41,438,491 $826,879
(2.04% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



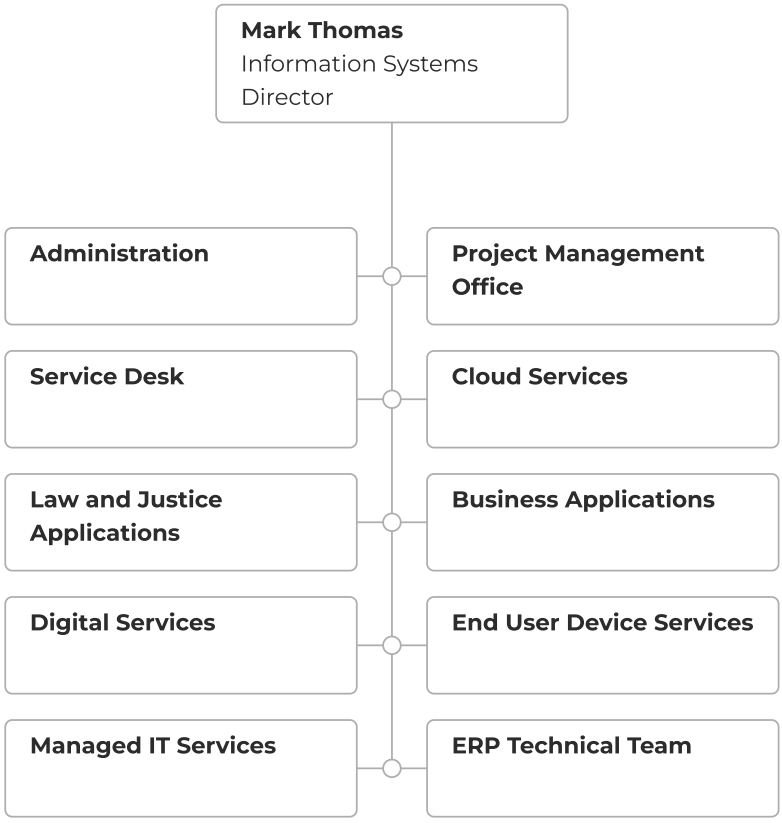
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$19,414	$118,113	$59,706	$288,002	382.4%
Charges For Services	$25,732,598	$25,770,309	$32,305,801	$36,614,010	13.3%
Miscellaneous Revenues	$1,184	$438	$0	$0	0%
Transfers In	$3,215,500	$2,539,025	$6,262,000	$2,624,071	-58.1%
Cost Reimbursements	$80,000	$0	$0	$0	0%
Fund Balance	-$1,950,064	$744,179	$1,984,105	$1,912,408	-3.6%
Total:	$27,098,632	$29,172,065	$40,611,612	$41,438,491	2%

Organizational Chart

The 2024-2025 Proposed Budget includes two new Information Systems Analyst (ISA)-IV positions, which ISD will assign to San Joaquin General Hospital (SJGH).

To support the ERP Implementation Project, an ERP team, including two new ISA-IV positions and one new ISA-V position, was allocated by the Board midyear (R-24-59) and will be assigned to the Auditor-Controller's Office. In addition to the ERP team, the Board allocated a new ISA-V position midyear (R-24-28) to serve as the Departmental Information Security Officer for SJGH.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	103.0	105.0	2.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	103.0	105.0	2.0



Program Discussion

In 2024-2025, ISD will focus on implementing projects consistent with the Board of Supervisors' Strategic Priorities and San Joaquin County's Digital Services Strategy.

During 2023-2024, ISD accomplished the following activities in partnership with County Departments:

- **Upgraded the PeopleSoft Human Capital Management System** – ISD upgraded the PeopleSoft Human Capital Management system to the latest version available from Oracle and upgraded the underlying infrastructure that supports the system.
- **Enhanced the PeopleSoft Finance Management System** –
  - Configured the system to allow electronic scanning of invoices, receipts, and other documents.
  - Configured the system to allow electronic payment processing.
  - Installed electronic time clocks at San Joaquin General Hospital (SJGH).
- **Replaced the Local Area Warrant System (LAWS)** – In partnership with the Sheriff's Office and local agencies, ISD replaced LAWS with a cloud-hosted system. The new system processes search warrants in addition to arrest warrants, and its implementation has allowed ISD to retire legacy infrastructure and improve the cybersecurity and resiliency of the LAWS service.
- **Procured a New Jail Management System** – ISD contracted to upgrade and migrate the Jail Management System to a new version hosted in the cloud.
- **Procured a New Adult Probation System** – In partnership with Probation, ISD conducted an RFP for a new cloud-hosted Adult Probation System.
- **Replaced the Access Management System in the County Administration Building and Procured New Access Management Systems for Multiple County Buildings** – ISD replaced the access management systems in the County Administration Building and procured a new access management system for the Robert J. Cabral Agricultural Center (Agricultural Center) and the Human Services Agency buildings. These systems will comprise a single enterprise access management system, enabling centralized management and monitoring of building access. ISD expects the access control systems for the Agricultural Center and the Human Services Agency buildings will go into production by December 2024.
- **Implemented New Enterprise Work Order and Case Management Systems to Digitize Processes in Multiple County Departments** – ISD completed the implementation of an Information Technology Service Management (ITSM) system for ISD and SJGH and began the implementation of an Enterprise Service Management (ESM) System for Human Resources (HR) and the General Services Department (GSD).
- **Procured and Began Implementation of Network, Communications, and Security Systems for the 6 S. El Dorado Capital Project** – In partnership with GSD, ISD procured a local area network, communications, access control, and video systems for the 6 S. El Dorado building. The deadline for this project is January 2025.
- **Increased Capacity of the County's Disaster Recovery (DR) Infrastructure** – ISD maintains a DR facility to support the recovery of essential information systems in the event of a disaster that impacts the County's primary data center. ISD increased the capacity of the DR compute and storage facilities to support the recovery of a more comprehensive array of County information systems and applications.

During 2024-2025, ISD intends to:

- **Complete the Implementation of Electronic Clocks and Timekeeping at SJGH** – The system will enable staff to report time worked electronically and eliminate paper time sheets. ISD expects the system to go into production by December 2024.
- **Complete the Implementation of a New Jail Management System** – This project will allow the Sheriff's Office to use Jail Management System functional enhancements, provide an updated user interface, and improve system performance and service levels. ISD anticipates that the new system will go into production by November 2024.
- **Implement Multiple System and Infrastructure Upgrades for the Probation Department** –
  - Complete the implementation of a new Adult Probation System. The County's vendor will host the new system in the cloud and integrate it with the County Court System and other County Law and Justice systems. ISD anticipates that the system will go into production by June 2024.
  - Interface the Juvenile Probation System with Correctional Health Services' new Electronic Health Record System.
  - Design and pilot an Identify Management System and a cloud-hosted document repository – This project will improve the Probation Department's cybersecurity by implementing role-based access to all its unstructured data and simultaneously improving mobility and access to its departmental files by hosting them in Office 365.
  - Expand the Video Surveillance System in the Youth Detention Center.
  - Implement kiosks to facilitate periodic check-ins by offenders using self-service technology.
  - Upgrade and modernize the Probation Department data center's core switch and firewall infrastructure.
- **Implement a New Case Management System for the Public Defender's Office (PD)** – In partnership with the PD, ISD will provide project management and integration services to implement a new PD case management system and integrate it with the County Court System and other Law and Justice Systems.

- **Install a New Access Management System in Multiple County Buildings** – The County's Enterprise Access Management System comprises a single system that enables centralized management and monitoring of building access. ISD anticipates that the access control systems for the Agricultural Center, the Human Services Agency, and the District Attorney will go into production by December 2024.
- **Implement a New ESM System for Multiple County Departments** –
    - With HR and GSD, ISD will digitize and automate these departments' work orders and service processes by December 2024.
    - With the County Administrator's Office, ISD will implement a Cross-Jurisdictional Illegal Dumping Reporting tool using the County's ESM and Geographical Information Systems (GIS).
    - ISD will implement a California Public Records Act request tool with the Registrar of Voters and County Counsel (CC).
    - With the Employment and Economic Development Department (EEDD), ISD will configure the County's ESM to track service requests and work orders for the EEDD IT team.
    - With the Parks and Recreation Division, ISD will use the County's ESM System to implement a park maintenance work order, asset tracking, and work scheduling system.
    - With the Purchasing & Support Services Division, ISD will use the County's ESM System to implement a Print Shop and Records Division request system.
- **Complete the Implementation of Network, Telecommunications, and Security Systems for the District Attorney** – In partnership with GSD, ISD will install the local area network, communications, access control, and video systems for the 6 S. El Dorado building. The District Attorney's office should occupy this building by January 2025.
- **Design and Implement a new Inspection and Dispatch System for the Agricultural Commissioner** – The new system will utilize a cloud-hosted platform. It will improve the mobility and accessibility of the service for Deputy Agricultural Commissioners.
- **Install Express Processing Kiosks for Public Works at the North County Scale House** – This project will improve efficiency and reduce wait times for high-volume and commercial customers at the North County Scale House.
- **Implement Health Insurance Portability and Accountability Act (HIPAA) Privacy and Security Programs at Multiple County Departments** – Per the recommendation of CC, multiple County departments are either Covered Entities or Business Associates under HIPAA and must have policies, procedures, and operating programs sufficient to comply with the HIPAA Privacy and Security Rules. The County's Chief Information Security Officer will lead Departmental Informational Security Officers in implementing such programs where required.
- **Redesign Public Websites for Multiple County Departments** –
    - Redesign the Stockton Metropolitan Airport's (Airport) website, migrate it to the County's content management system, and integrate it with the Airport's new Flight Information Tracking System.
    - Redesign the Office of Emergency Services (OES) SJReady website and migrate it to the County's content management system.
- **Pilot the Use of Robotic Process Automation (RPA) Technology** – ISD will partner with County departments to identify candidate business processes that could be automated using RPA and will then conduct a pilot to assess the feasibility of the technology to improve efficiency and customer service.
- **Digitize Archived Paper Records for the Human Services Agency (HSA) Using the County's Document Management System** – This project will reduce HSA's storage footprint by 50% by digitizing eligibilityfiles and destroying confidential hard copies of archived records.
- **Implement Multiple Systems and Infrastructure Upgrades for SJGH** –
    - Implement Computer-Assisted Coding – Implement computer-assisted medical coding software with artificial intelligence to help ensure accurate and complete medical records.
    - Upgrade Applications Within the Radiology Department – Upgrade the existing Radiology Information System application used for ordering, workflow, and charging of radiology orders and upgrade the software used by radiologists to dictate and transcribe radiology reports.
    - Replace Laboratory Chemistry Analyzers and Implement Inventory Management – Replace existing chemistry analyzers with more advanced technology and software and implement inventory management to track and manage all lab supplies.
    - Improve Wireless Coverage and Speed of Wi-Fi Networks – Complete wireless survey and replace/implement Wi-Fi access points that ensure maximum coverage and throughput.
    - Replace Legacy Patient Telemetry Monitors and Integrate them with Electronic Health Records – Once completed, all patient telemetry monitors will integrate and store data directly within the Electronic Health Record system, eliminating the manual printing and scanning of telemetry records.
- **Perform a Network Penetration Test** – A $103,657 Homeland Security Grant will be used to perform a network penetration test and identify potential security vulnerabilities in ISD networks.

Fund Balance

County Systems Automation Reserve Fund

As of March 31, 2024, the County Systems Automation Reserve Fund (#10130) had a balance of $47,290,855. In October 2023, $44,090,000 was transferred into the fund to support the ERP Implementation Project ($40,000,000) and other future ISD Projects ($4,090,000).

ISD uses the fund for system upgrades, and the 2024-2025 Proposed Budget includes a $600,414 transfer to complete the implementation of the Adult Probation Case Management System ($250,000) and for contracted services to support the PeopleSoft ERP System ($350,414).

Information Systems Division ISF

As of March 31, 2024, the Information Systems Division ISF (#38024) had a balance of $7,279,455. This includes $960,000 that will be transferred to the Telephone ISF (#38026) before the end of 2023-2024. The 2024-2025 Proposed Budget includes using $1,957,778 of fund balance, primarily to complete the Enterprise Access Control project. It also includes monies for several projects funded by Tobacco Settlement Transfers in 2023-2024.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Systems, Programming & Desktop Computer Labor Hours	26,407	14,586	12,623	7,942
Support Tickets				
Law & Justice Applications	1,475	1,337	1,542	1,696
Administration Applications	21,825	21,305	30,663	33,729
Hardware	1,265	1,106	1,620	1,782

Office Automation Internal Service Fund

Mark Thomas
Information Systems Director

The Office Automation Internal Service Fund (ISF) (#8250000000) provides a mechanism to distribute and manage desktop and server technology costs, establishes an ongoing funding source to improve fiscal planning, and increases the County's responsiveness to rapid changes in technology. The Office Automation ISF currently funds 2,983 of the County's technology devices. The Information Systems Division (ISD) coordinates the program. Benefits to the organization from the Office Automation ISF include:

- Consolidating technology purchasing leverages the County's buying power and results in discounts for bulk purchases of computer equipment.
- Centralizing the administrative functions of placing orders and arranging delivery.
- Helping departments plan and configure technology to maximize its value and effectiveness while maintaining Countywide standards.
- Advising departments on necessary hardware and software issues, such as virus protection and network connectivity
- Scheduling and coordinating timely system upgrades ensures departments remain ahead of the demand for computing resources. Personal computer (PC) hardware is currently on a four-year replacement cycle.

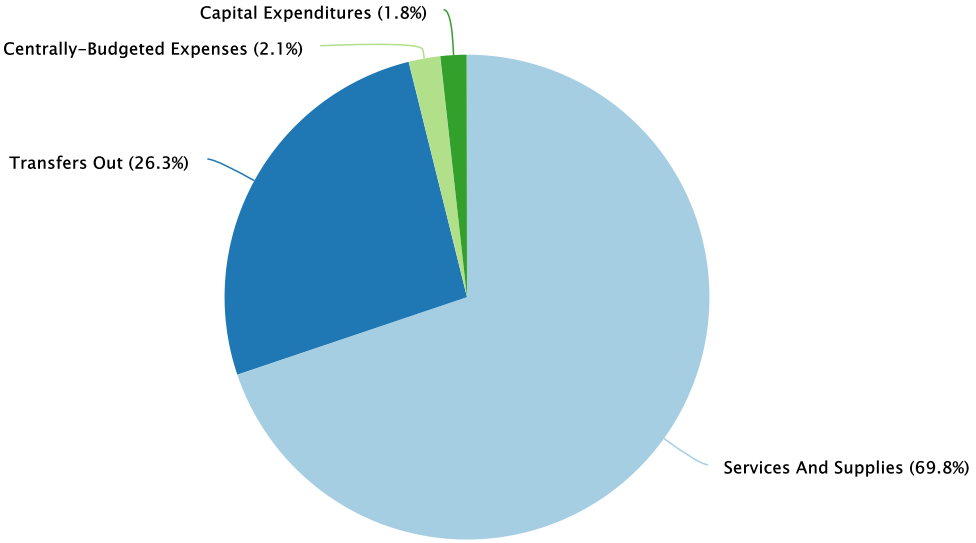
Expenditures Summary

The 2024-2025 Proposed Budget of $6,237,038 is a decrease of $2,188,681 from the 2023-2024 Adopted Budget of $8,425,719, primarily due to a $2,158,102 reduction in transfers out due to estimated savings in radio projects funded by the American Rescue Plan Act (ARPA), and reductions in software licenses ($627,330), equipment ($562,812), and professional services ($305,526) due to projects completed in 2023-2024. A $1,469,977 increase in equipment leases due to the Countywide Cisco Switch Replacement Project will partially offset these savings.

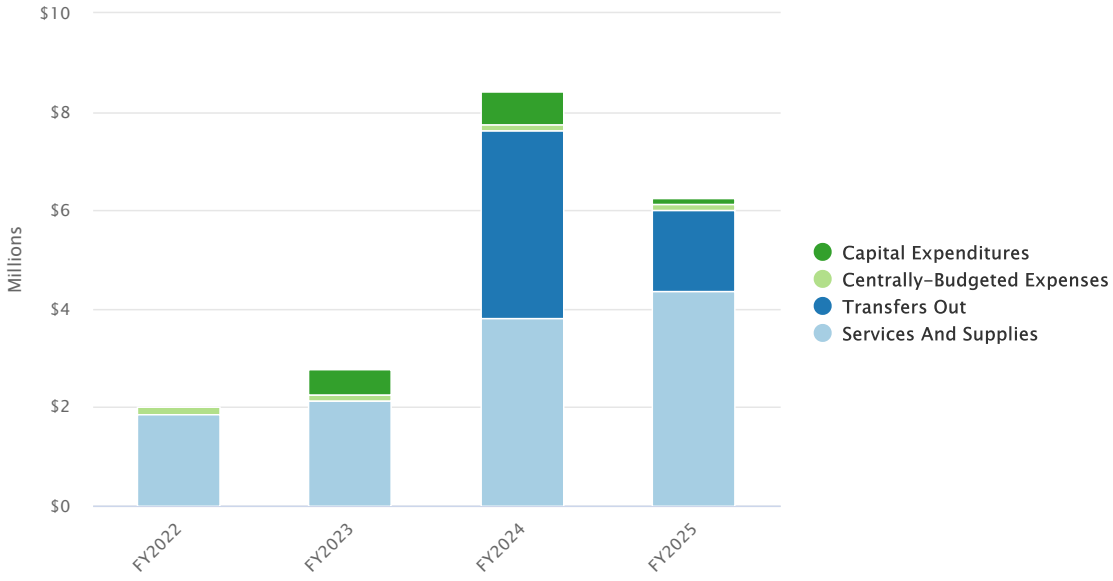
$6,237,038 -$2,188,681
(-25.98% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$1,848,704	$2,130,190	$3,823,364	$4,354,185	13.9%
Centrally-Budgeted Expenses	$170,138	$127,197	$129,543	$130,955	1.1%
Capital Expenditures	$0	$505,817	$672,812	$110,000	-83.7%
Transfers Out	$0	$0	$3,800,000	$1,641,898	-56.8%
Total Expense Objects:	$2,018,842	$2,763,205	$8,425,719	$6,237,038	-26%

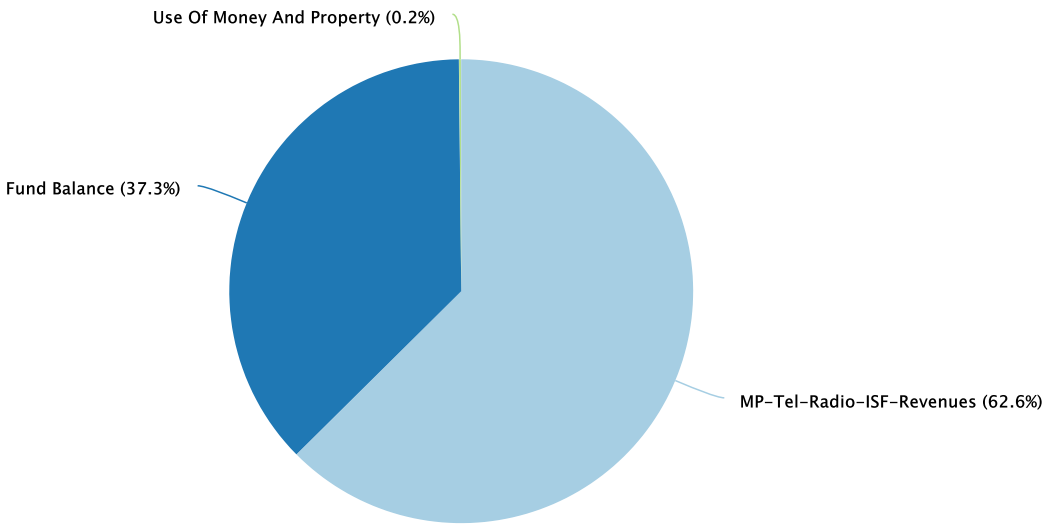
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $3,903,222 in direct charges to user departments, which includes $3,556,833 in depreciation recovery revenue, an increase of $1,510,970 from the 2023-2024 Adopted Budget. The 2024-2025 Proposed Budget also incorporates the use of $2,324,330 of fund balance.

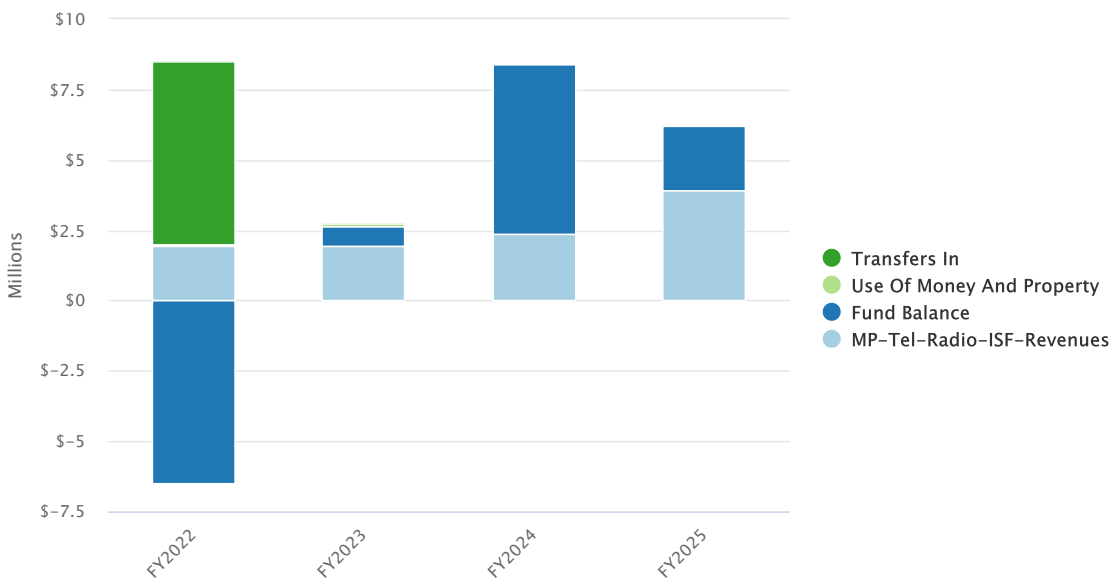
$6,237,038 -$2,188,681
(-25.98% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$9,412	$110,188	$4,423	$9,486	114.5%
Transfers In	$6,523,447	$0	$0	$0	0%
MP-Tel-Radio-ISF-Revenues	$1,965,610	$1,928,100	$2,357,868	$3,903,222	65.5%
Fund Balance	-$6,479,627	$724,917	$6,063,428	$2,324,330	-61.7%
Total:	$2,018,842	$2,763,205	$8,425,719	$6,237,038	-26%

Program Discussion

ARPA-Funded Projects

On October 26, 2021, the Board of Supervisors authorized the transfer of $6,523,447 in American Rescue Plan Act (ARPA) funds into the Office Automation ISF to cover the cost of ARPA-funded technology and infrastructure projects scheduled in 2022-2023 and beyond (B-21-645).

In 2023-2024, ISD used ARPA funds to:

- Implement an enterprise service management system to process work requests in multiple County departments.
- Modernize ISD's compute and storage infrastructure in its primary data center.
- Perform a Health Insurance Portability and Accountability Act gap analysis to evaluate the compliance programs in County departments that process protected health information.

In 2024-2025 and 2025-2026, ISD will use ARPA funds to:

- Update the County's disaster recovery and business continuity plans.
- Implement a robotic process automation system to automate routine business processes in multiple County departments.
- Replace the legacy radio equipment for the Sheriff's Custody and Interoperability channels.
- Replace the Thornton radio shelter.

PC Replacement Program

During 2023-2024, the Office Automation ISF replaced 508 aging County devices (PCs, servers, printers, and other computing devices).

The Office Automation ISF will continue to support departments as they replace obsolete computer equipment. ISD plans to replace 809 PCs in 2024-2025. To minimize costs, ISD will continue encouraging departmental participation in the PC Replacement Program to leverage its buying power and realize discounts for bulk purchases.

Fund Balance

Office Automation ISF

User departments fully reimburse the Office Automation ISF (#38025) budget for services rendered. As of March 31, 2024, the Office Automation ISF had a fund balance of $5,880,735, including $2,789,584 in unspent ARPA funds that will be returned to the General Fund before the end of 2023-2024. ISD estimates the Office Automation ISF will use $2,324,330 of fund balance in 2024-2025, including a $1,641,898 transfer to the Radio ISF for ARPA-related projects.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Purchase and Installation of Computers				
Installation of Replacement Computers	321	692	508	809
Installation of New/Additional Computers	267	66	106	0
Purchase of Sheriff and Probation Mobile Data Computers	18	7	47	0

Telephone Internal Service Fund

Mark Thomas
Information Systems Director

The Telephone Internal Service Fund (ISF) (#8260000000) consolidates the cost of operating and maintaining the County's central telephone system. Services provided include telephone, voice mail, long distance, call routing, data communications, Internet access, remote access, virtual private network, video communications,fiber optics, and data cabling installation.

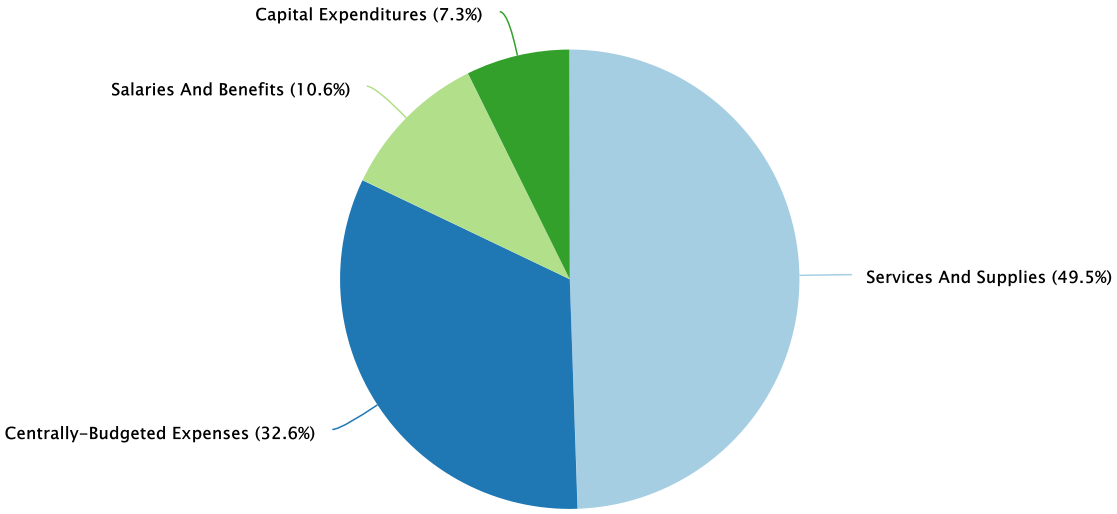
Expenditures Summary

The 2024-2025 Proposed Budget of $8,893,232 is an increase of $1,689,030 from the 2023-2024 Adopted Budget of $7,204,202, primarily due to the procurement of network switch equipment for multiple County facilities. ISD financed the network switch equipment in 2023-2024 for a three-year term with 0% interest and estimates the purchase will increase expenses for rents and leases of automation equipment by $1,467,968 in 2024-2025.

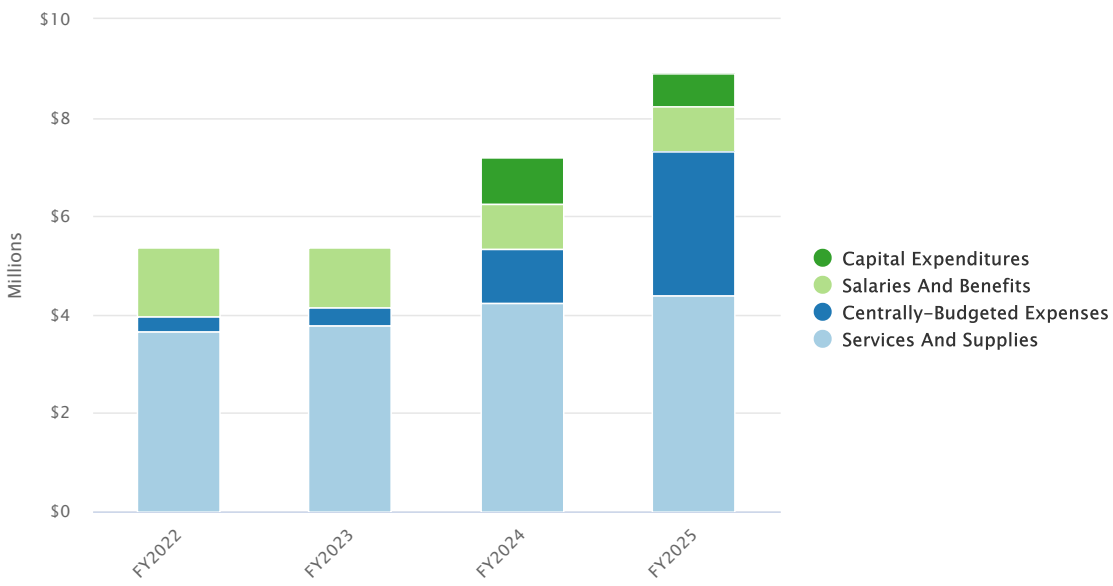
$8,893,232 $1,689,030
(23.45% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,398,787	$1,207,568	$909,776	$941,155	3.4%
Services And Supplies	$3,658,278	$3,786,324	$4,250,958	$4,399,446	3.5%
Centrally-Budgeted Expenses	$299,884	$361,183	$1,083,468	$2,902,631	167.9%
Capital Expenditures	$0	$0	$960,000	$650,000	-32.3%
Total Expense Objects:	$5,356,949	$5,355,075	$7,204,202	$8,893,232	23.4%

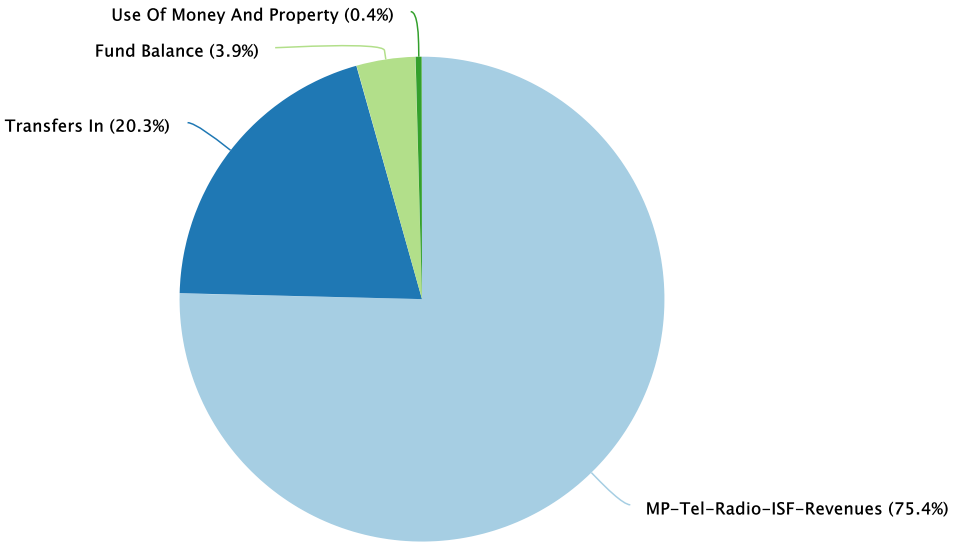
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $6,703,905 in direct charges to user departments for telephone, voice mail, and internet expenses. An operating transfer in from the County Systems Automation Reserve (#10130) of $1,802,857 will fund the replacement of core network switches in the County Administration Building, Robert J. Cabral Agricultural Center, Probation, Public Health Services, Sheriff's Office, and Public Works facilities. This transfer from the County Systems Automation Reserve fund will also support the replacement of departmental network firewalls that have reached the end of their service life and increase the capacity of the County's Disaster Recovery infrastructure. ISD anticipates using $349,000 of the fund balance in 2024-2025.

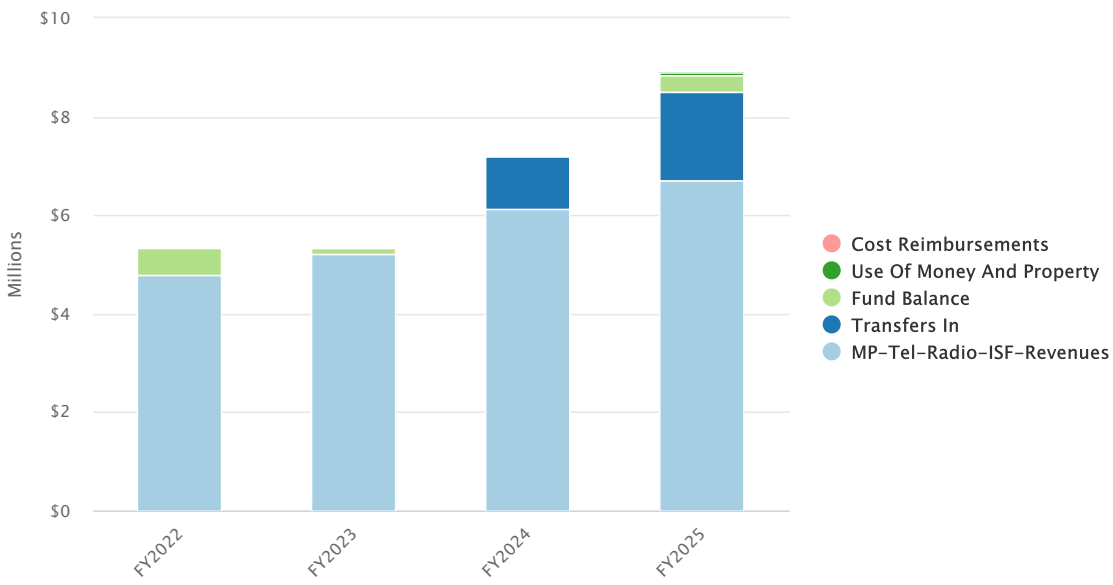
$8,893,232 $1,689,030
(23.45% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

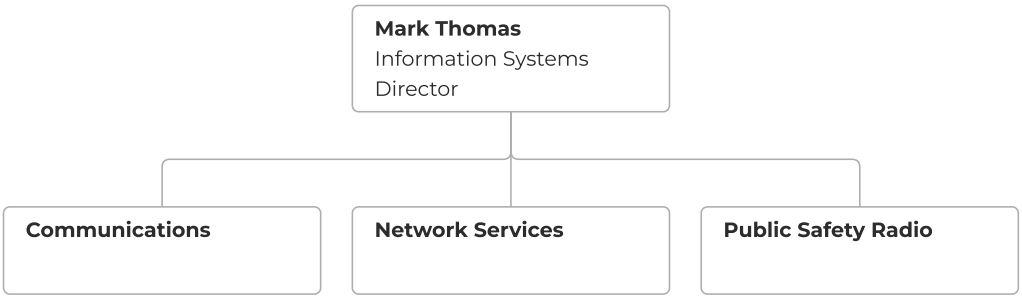


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$4,086	$17,767	$8,000	$37,470	368.4%
Transfers In	$0	$0	$1,058,000	$1,802,857	70.4%
MP-Tel-Radio-ISF-Revenues	$4,773,732	$5,205,601	$6,138,202	$6,703,905	9.2%
Cost Reimbursements	$9,000	$0	$0	$0	0%
Fund Balance	$570,132	$131,708	$0	$349,000	N/A
Total:	$5,356,949	$5,355,075	$7,204,202	$8,893,232	23.4%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	5.0	5.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	5.0	5.0	0.0



Program Discussion

The Telephone Internal Service Fund (ISF) (#8260000000) consolidates the cost of operating and maintaining the County's central telephone system.

Service	Cost
Operating Expense	**$3,004,711**
Salaries and benefits for communications staff, equipment maintenance, and overhead.	
Centrex Line Rate	**$652,500**
Monthly contract costs for Centrex telephone service.	
VoIP Line Rate	**$927,502**
Monthly costs for VoIP telephone service.	
Department - Specific Expense	**$1,332,519**
ISD charges County departments for long-distance, local toll calls, local calls, data circuit charges, data wiring, and maintenance costs for all routers and switches based on their actual usage.	
Centrex Voice Mail	**$36,313**
Charges are specific to Centrex voice mail services provided to departments.	
VoIP Voice Mail	**$102,320**
Charges are specific to VoIP voice mail services provided to departments.	
Internet	**$648,038**
Charges are specific to Internet access and usage provided to departments.	

The Information Systems Division (ISD) primarily recovers the cost of Telephone ISF services through charges to departments. The following rates apply for Telephone ISF services in 2024-2025:

	Monthly Cost Per Line		
Services	**2023-2024**	**2024-2025**	**Change**
Line Rate			
Centrex Telephone	$55.88	$60.25	$4.37
VoIP Telephone	$36.81	$36.15	($0.66)
Voice Mail Box			
Centrex Voice	$11.83	$12.35	$0.52
VoIP Voice	$1.74	$1.72	($0.02)
Internet	$5.10	$8.87	$3.77

2023-2024 Accomplishments

- **Explored the Feasibility of a Software as a Service (SaaS) Telecommunications System Solution** – ISD evaluated and selected a preferred SaaS telecommunications vendor. Once implemented, this new technology will improve resiliency, support increased mobility, integrate with the County's desktop and audiovisual conferencing systems, and provide advanced call center functionality

2024-2025 Major Projects

- **Upgrade County Wide-Area Networks** – ISD will increase the capacity of network circuits and equipment to provide improved Internet access for County departments.
- **Build Resiliency into the County's Wide-Area Network** – ISD will install secondary data network circuits and Software-Defined Wide-Area Network (SDWAN) equipment at the Agricultural Center to increase the resiliency of the wide-area network for multiple County departments. ISD will also complete a similar project at the Hazelton Complex, which began in 2022-2023.
- **Replacement of Analog Centrex Service in the County** – Identify and design a replacement for the legacy analog Centrex telephone technology used by multiple County departments.
- **Complete the Upgrade to the County's Disaster Recovery Infrastructure** – ISD maintains a Disaster Recovery facility that can recover essential information systems during a disaster that impacts the County's primary data center. ISD plans to increase the capacity of the County's Disaster Recovery infrastructure to support the recovery of more County information systems and applications.

Fund Balance

Telephone ISF

User departments fully reimburse the Telephone ISF budget for services rendered. As of March 31, 2024, the Telephone ISF (#38026) had a fund balance of ($401,030); this does not include $960,000 that ISD will transfer from the ISD ISF before the end of 2023-2024. ISD anticipates using $349,000 of the fund balance in 2024-2025.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Work Orders				
Repairs (Trouble Reports)	1,356	503	393	600
Telephone Moves & Changes (Number of Station Equipment Sets)	1,207	1,745	1,648	1,600
Voice Mail (Orders/Changes/Programs)	756	736	664	700
Data Network Wiring Terminations	880	825	652	550
Building Security Access Requests & Changes	508	26	141	150
Remote Worker Support	771	346	154	250
Total	**5,478***	**4,181**	**3,652**	**3,850**

*Restated

Radio Internal Service Fund

Mark Thomas
Information Systems Director

The Radio Internal Service Fund (ISF) (#8270000000) centralizes the administrative and operating costs of the County's radio communications system. Charges to user departments recover the ISF's administrative and operating costs.

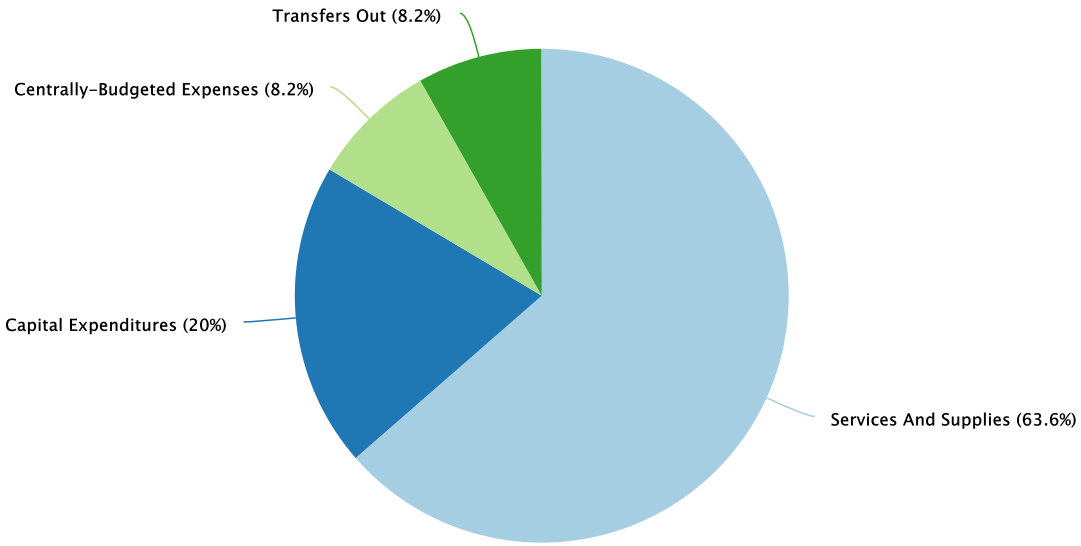
Expenditures Summary

The 2024-2025 Proposed Budget of $6,713,805 is a decrease of $1,522,063 from the 2023-2024 Adopted Budget of $8,235,868, primarily due to a $2,158,102 reduction in capital expenditures for radio equipment because of project savings. A $314,715 increase in maintenance costs for public safety radio equipment, a $149,335 increase in rents and leases for automation equipment, and a $111,379 increase in data processing charges will partially offset this reduction.

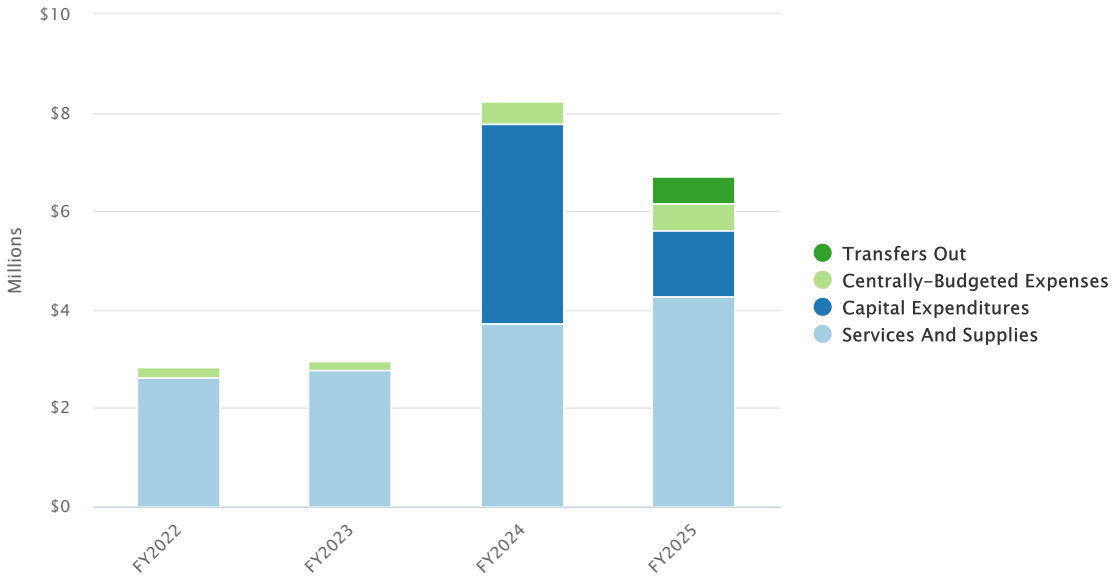
$6,713,805 **-$1,522,063**
(-18.48% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$2,608,098	$2,761,614	$3,720,416	$4,268,170	14.7%
Centrally-Budgeted Expenses	$242,011	$207,762	$465,452	$553,737	19%
Capital Expenditures	$0	$0	$4,050,000	$1,341,898	-66.9%
Transfers Out	$0	$0	$0	$550,000	N/A
Total Expense Objects:	$2,850,109	$2,969,376	$8,235,868	$6,713,805	-18.5%

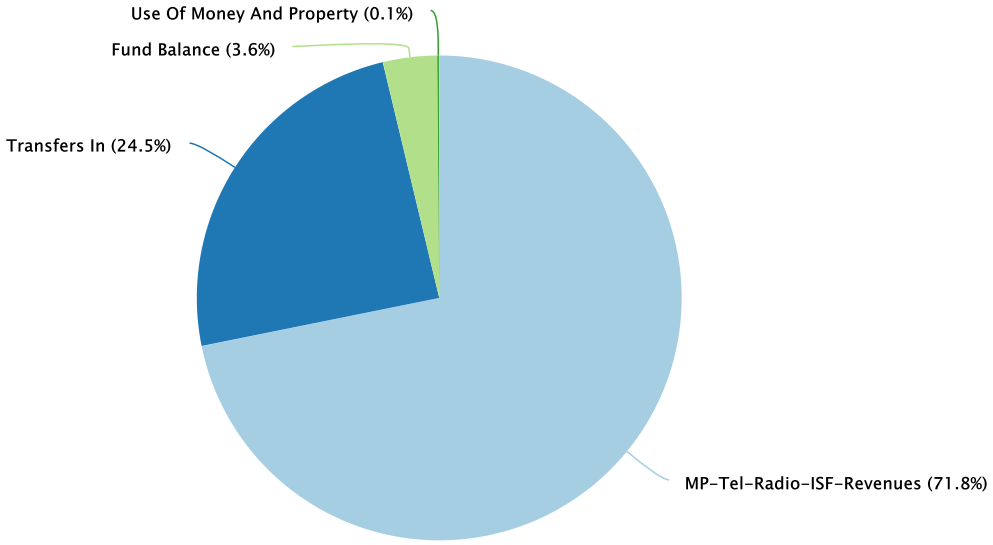
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $4,821,906 in direct charges to user departments, a $639,798 increase from the 2023-2024 Adopted Budget. An operating transfer in from the Office Automation ISF (#38025) of $1,641,898 will support various radio projects. ISD anticipates using $241,509 of fund balance in 2024-2025.

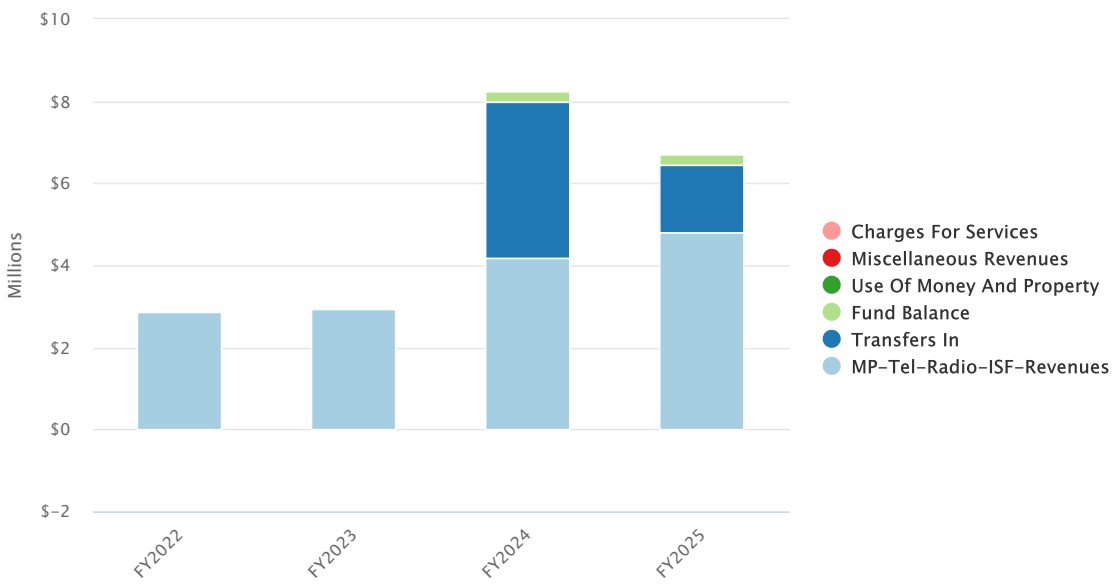
$6,713,805 -$1,522,063
(-18.48% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$1,993	$11,958	$3,760	$8,492	125.9%
Charges For Services	$0	-$421	$0	$0	0%
Miscellaneous Revenues	$38	$0	$0	$0	0%
Transfers In	$0	$0	$3,800,000	$1,641,898	-56.8%
MP-Tel-Radio-ISF-Revenues	$2,854,378	$2,925,376	$4,182,108	$4,821,906	15.3%
Fund Balance	-$6,300	$32,463	$250,000	$241,509	-3.4%
Total:	$2,850,109	$2,969,376	$8,235,868	$6,713,805	-18.5%

Program Discussion

During 2024-2025, departments will have an operational need for a modest number of new radios and the replacement of radio equipment that is seven years old or older. The equipment to be purchased is consistent with the technologies identified in the County's Master Radio Communications Plan. Below is a list of radio equipment recommended for purchase in 2024-2025 and associated costs.

Budget Unit		Type	Quantity	Annual Cost
District Attorney's Office				
2020200000	District Attorney	Portable	4	$5,287
Sheriff's Department				
2021609000	Sheriff - Cal MMET	Mobile	1	$2,016
2021614000	Sheriff - Special Services Division	Portable	1	1,288
2021615000	Sheriff - Mountain House	Portable	2	2,666
2021619000	Sheriff - Animal Control	Mobile	1	1,777
2021620000	Sheriff - Patrol	Mobile	33	58,655
2021626000	Sheriff - Detectives	Portable	9	11,590
2021626000	Sheriff - Detectives	Mobile	4	7,110
2021635000	Sheriff - Civil	Mobile	6	10,665
2021645000	Sheriff - Administration / Support Services	Portable	4	5,151
2021658000	Sheriff - Court Services	Portable	1	1,288
2022600000	Sheriff - Custody	Portable	53	68,251
2022600000	Sheriff - Custody	Mobile	12	21,329
Probation				
2022702000	Probation - Adult	Portable	2	$2,575
Office of Emergency Services				
2026000000	Emergency Services	Mobile	2	$4,031
Public Health				
4041000000	Public Health Services	Portable	5	$6,439
Radio ISF				
8270000000	Radio ISF	Portable	2	$2,575
Public Works				
9210000000	Solid Waste Enterprise Fund	Portable	6	$7,726
		Total	**148**	**$220,419**

During 2023-2024, the Information Systems Division (ISD) Communications Division focused on the following projects:

- **Conducted a Request for Proposal (RFP) for Radio Equipment** – ISD and Purchasing and Support Services issued a RFP for equipment to replace the Sheriff's Custody and Interoperability Channels.
- **Replaced Mobile Radios for the Joint Radio Users Group (JRUG)** – ISD procured and delivered 147 radios to JRUG, using American Rescue Plan Act (ARPA) funds totaling $1,135,261.
- **Increased the Fuel Capacity of the Mt. Oso Electric Generator** – ISD increased the fuel capacity of Mt. Oso's generator from 250 to 450 gallons. The increased fuel capacity will provide electricity to systems during long-term power outages.
- **Repaired the Mt. Oso and Thornton Radio Shelters** – ISD and the General Services Department rehabilitated the existing radio shelters at the Thornton and Mt. Oso locations.

During 2024-2025, ISD intends to:

- **Replace the Sheriff's Custody and Interoperability Legacy System Equipment** – ISD plans to complete this project before the end of March 2025. ARPA funds totaling $1,017,240 will support these capital expenditures.
- **Replace the Public Safety Med Net Legacy Radio Equipment** – ISD plans to replace the San Joaquin County Emergency Medical Services Med Net two-way radio communications equipment at seven locations by the end of June 2025. ARPA funds totaling $324,658 will support these expenditures.
- **Replace the Mt. Oso and Thornton Radio Shelters** – ISD will transfer $550,000, including $300,000 in ARPA funds, to the Capital Outlay Fund to support the replacement of the Mt. Oso and Thornton Radio Shelters.

Fund Balance

Radio ISF

As of March 31, 2024, the Radio ISF (#38027) had a fund balance of $851,443. ISD anticipates contributing $241,509 of the fund balance towards replacing the radio shelter at Mt. Oso in 2024-2025.

Economic Promotion

Sandy Regalo
Interim County Administrator

The Economic Promotion budget (#1015400000) provides funding to promote tourism, economic development, and revitalization within San Joaquin County. The Economic Promotion budget is funded by the Transient Occupancy Tax (TOT) revenues from the unincorporated areas of the County. A TOT is levied at 8% on the privilege of occupying a room in a hotel, inn, or other lodging, and requires voter approval.

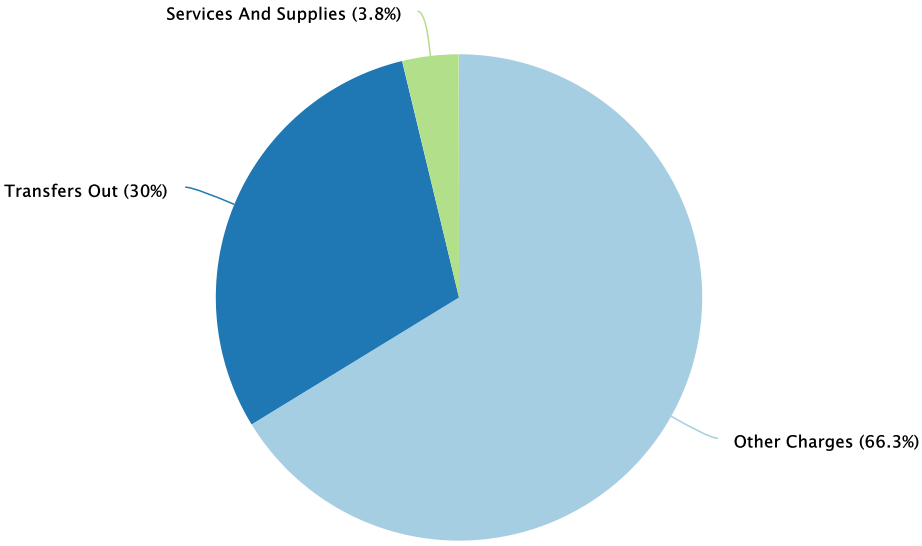
Expenditures Summary

The 2024-2025 Proposed Budget of $800,000 is an increase of $35,000 from the 2023-2024 Adopted Budget of $765,000, primarily due to an increase in operating transfers out ($240,000), partially offset by a decrease in costs for tourism promotion activities related to economic recovery due to completion of the program ($280,000).

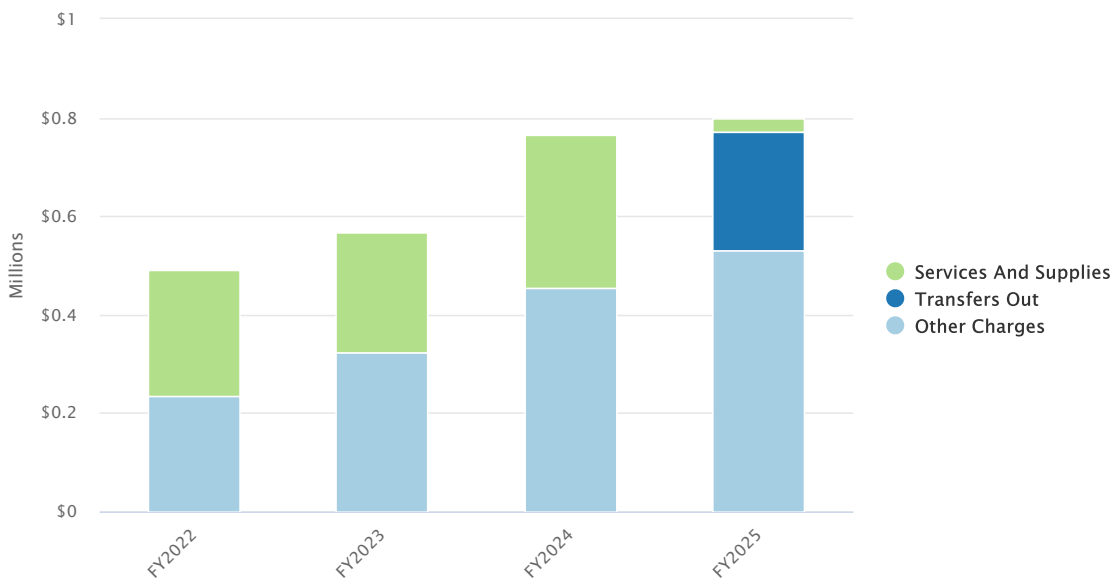
$800,000 $35,000
(4.58% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$254,309	$242,249	$310,000	$30,000	-90.3%
Other Charges	$235,042	$323,861	$455,000	$530,000	16.5%
Transfers Out	$0	$0	$0	$240,000	N/A
Total Expense Objects:	$489,352	$566,110	$765,000	$800,000	4.6%

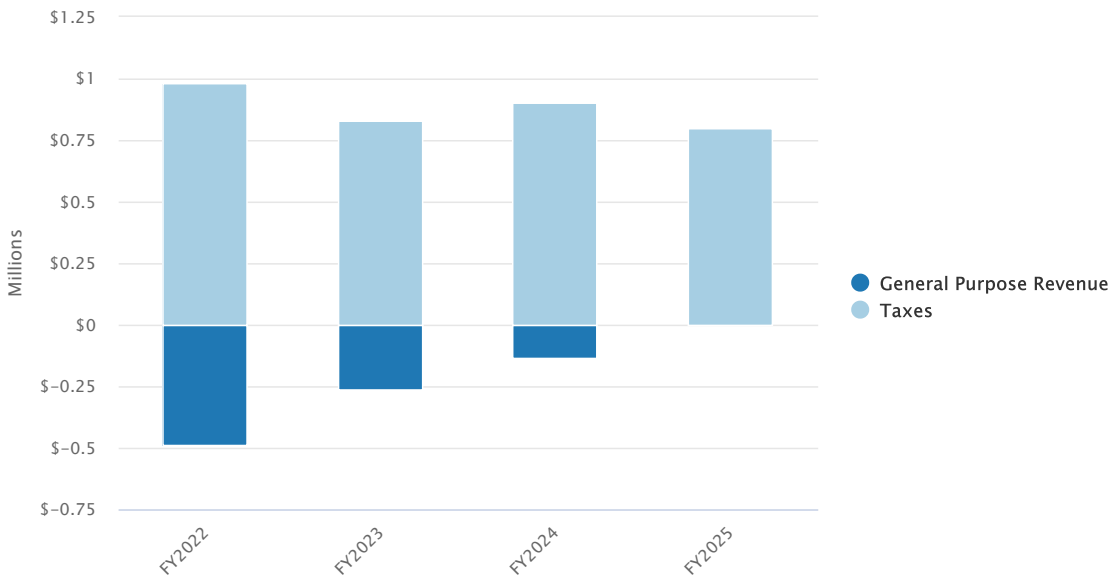
Funding Summary

The 2024-2025 Proposed Budget includes $800,000 in Transient Occupancy Tax (TOT) revenue.

$800,000 $35,000
(4.58% vs. prior year)

Funding by Source

Budgeted and Historical Revenues by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Taxes	$980,008	$828,400	$900,000	$800,000	-11.1%
General Purpose Revenue	-$490,657	-$262,291	-$135,000	$0	-100%
Total Revenue Source:	$489,352	$566,110	$765,000	$800,000	4.6%

Program Discussion

The 2023-2024 Adopted Budget included $280,000 for completion of promotional efforts to increase awareness and drive visitation to Countywide activities, businesses, destinations and events through various strategies, including web-based marketing, social media, radio, television, and print advertisements. In March 2023, the County entered into agreements with partners City of Tracy, Downtown Stockton Alliance, Lodi Winegrape Commission, Rampant Creative, Visit Lodi Conference & Visitors Bureau, and Visit Stockton. The program was intended to continue to help consumers rediscover the County as a complement to broader economic recovery efforts and to encourage residents and visitors to support local businesses and promote the County as a year-round destination.

In 2024-2025, staff will identify new opportunities to collaborate and partner with the Conference and Visitor Bureaus, Chambers of Commerce, the cities within the County, and others to support Countywide economic development strategies. This will include working in partnership with the Employment and Economic Development Department, the San Joaquin Partnership, the San Joaquin County Economic Development Association (EDA), Innovation Hub San Joaquin (iHub SJ), Chambers of Commerce, the cities within the County, Special Districts, Regional San Joaquin Valley partners, local educational institutions, and others on economic development activities. In addition, staff will make improvements to County economic development webpages and business resources. A total of $560,000 of the TOT will be used to fund the County's 2024-2025 Economic Development program, with the remaining $240,000 to be reserved for future economic development and tourism activities/programs.

Following is a summary of the TOT contributions to the Economic Development Reserve General Fund Special Account (#10014):

Transient Occupancy Tax – Reserve Contributions		
2020-2021	Actual	$615,593
2021-2022	Actual	490,657
2022-2023	Actual	262,291
2023-2024	Estimate	135,000
2024-2025	Proposed	240,000
	Total	**$1,743,541**

San Joaquin County EDA

The EDA is the County's lead agency for promoting Countywide economic development, job creation, business retention and expansion, and entrepreneurial development. The EDA works in partnership with all public and private sector economic development and business service organizations to create a friendlier business climate that is more responsive and supportive to the needs of the County's key and emerging industry sectors. The EDA operates under the oversight of a seven-member Board of Directors appointed by the Board of Supervisors.

In 2024-2025, EDA staff will continue to work collaboratively with the County Administrator's Office and regional partners on economic development activities. EDA staff will participate in California Jobs First (formerly known as the Community Economic Resiliency Fund) program initiatives, which are intended to allocate State funding to build an equitable and sustainable economy across California's diverse regions and foster long-term economic resilience in the overall transition to a carbon-neutral economy.

The EDA operates the Business Center, providing a location for businesses to utilize technology and access services, including assistance for new and existing businesses with permitting and entitlement processes. EDA will continue to build connections with State, County, and city departments to assist businesses in obtaining licenses, tax identification numbers, and to meet other regulatory requirements. The Proposed Budget includes $350,000 to support these economic development efforts.

San Joaquin Partnership

The San Joaquin Partnership is a public-private partnership between private stakeholders, the County, and its incorporated cities focusing on Countywide economic development with the goal of attracting investment that will create jobs, retain companies, attract new industries, and provide supportive services. The San Joaquin Partnership provides economic development services to clients seeking information on project site locations and works with the Governor's Office of Business and Economic Development (Go-Biz) to promote opportunities within the County.

In 2024-2025, the San Joaquin Partnership will work with lead agencies to promote and recruit companies and workforce development programs that will assist in creating high-wage jobs in the County. The San Joaquin Partnership will continue working under the industry engagement contract with North Valley Thrive to ensure local industry participation in the California Jobs First initiative. In October 2024, the San Joaquin Partnership, regional partners, and California Forward will co-host an economic development summit in Stockton to collaborate on

best practices for California Jobs First, the green economy, Go-Biz priorities and to showcase the best opportunities for business development, investment and industry growth to investors, site selectors, and industry consultants. The Proposed Budget includes a $60,000 contribution to the San Joaquin Partnership.

iHub San Joaquin

On October 4, 2013, Assembly Bill 250 was signed into law creating the California Innovation (iHub) Program within GO-Biz. The purpose of each iHub is to stimulate partnerships, economic development, and job creation by leveraging assets to provide a platform for startup businesses, economic development organizations, business groups, and financial institutions. iHub San Joaquin (iHub SJ), entered into a Memorandum of Understanding (MOU) with GO-Biz on November 14, 2014, officially designating iHub SJ as one of 15 Statewide iHubs. iHub SJ focused on three industry sectors within the boundaries of San Joaquin County: Agri-Business, Healthcare, and Sustainable Construction technologies. iHub SJ's Board of Directors includes representatives from the County, cities, business incubators, educational institutions, private sector businesses, public agencies, and non-profit organizations.

The iHub program lapsed in 2020 but was relaunched in 2021 by the California Office of the Small Business Advocate (CalOSBA) as the California Inclusive Innovation Hub program (iHub²), with an emphasis on diversity, equity, and inclusion. The iHub² program aimed to accelerate technology and science-based firms in key industry areas with an emphasis on outreach to diverse founders, including women and people of color, and on underserved geographies and regions. iHub SJ was one of 10 successful applicants for the three-year iHub² designation and received a $250,000 award to build and expand programs. This State funding made it possible for iHub SJ to support several subrecipient organizations already operating in the innovation space.

iHub SJ formed the iHub Advisory Council in 2021 to advance priorities in the County and expanding region, including small business development, support for emerging entrepreneurs and disadvantaged regions, and climate resiliency. iHub SJ advocated for additional funding in the 2023-2024 State budget to continue support of underserved start-up businesses. In 2023, iHub SJ was one of 10 successful applicants for the extension of the iHub² designation, renamed Accelerate CA, and will receive a $250,000 award annually over a four-year period.

In 2024-2025, iHub SJ will continue to work with partners throughout the region to provide opportunities that foster Agri-Business, Healthcare, and Sustainable Construction technologies. Events include workshops, technical assistance or referrals, conferences, industry and technology showcases, industry matchmaking, and entrepreneurial pitch competitions. iHub SJ is also working with the SJ Partnership, educational institutions, civic incubators, and others to convene County stakeholders on planning efforts to undertake inclusive economic and community development opportunities with the State through the California Jobs First program. In 2024-2025, iHub SJ will continue to co-host the annual Hackathon in partnership with the San Joaquin County Office of Education and CodeStack Academy. This one-day competition challenges middle school, high school, and college students to develop applications to solve water issues. The Proposed Budget includes $20,000 in continued support of iHub SJ.

Fund Balance

Economic Development Reserve Fund

The Economic Development Reserve Fund (#10014) was established by the Board as a fund in the 2018-2019 First Quarter Budget Report (B-18-758) to support the County's promotional/marketing efforts and economic development activities/programs. The 2024-2025 Proposed Budget includes a $240,000 contribution to the Economic Development Reserve Fund for future economic development and tourism activities/programs. As of March 31, 2024, the fund balance totaled $3,243,218.

SCK 2026 Airport Transformation

On April 9, 2024, the Board of Supervisors approved an investment of $26,225,000 to fund transformative improvements at the Stockton Metropolitan Airport (Airport) to support revitalization of key facilities, increase capacity for commercial airline service and attain economic development goals (B-24-186). The Board's action included a transfer of funds in the amount of $2,000,000 from the Economic Development Reserve Fund (#10014) to the Airport Transform Cap Outlay Fund (#39024). This funding will support several one-time capital improvements intended to unlock the Airport's development potential.

Surveyor

Fritz Buchman
Director of Public Works

The Public Works - Surveyor Division (Surveyor Division) (#1016000000) reviews and processes maps and legal descriptions for subdivisions, annexations, County acquisitions, and abandonments in the unincorporated area of San Joaquin County. The Surveyor Division also ensures that mandated functions, such as review of final maps, parcel maps, records of survey, corner records, certificates of correction, and legal descriptions are performed in conformance with State laws and local ordinances. The Surveyor Division reviews final maps for five of the eight cities in San Joaquin County and provides services to the public and various government agencies, including preparing, reviewing, and maintaining legal descriptions and records related to over 200 agencies, Special Districts, and the Local Agency Formation Commission (LAFCo).

Please visit sjgov.org/pw/surveyor for more information.

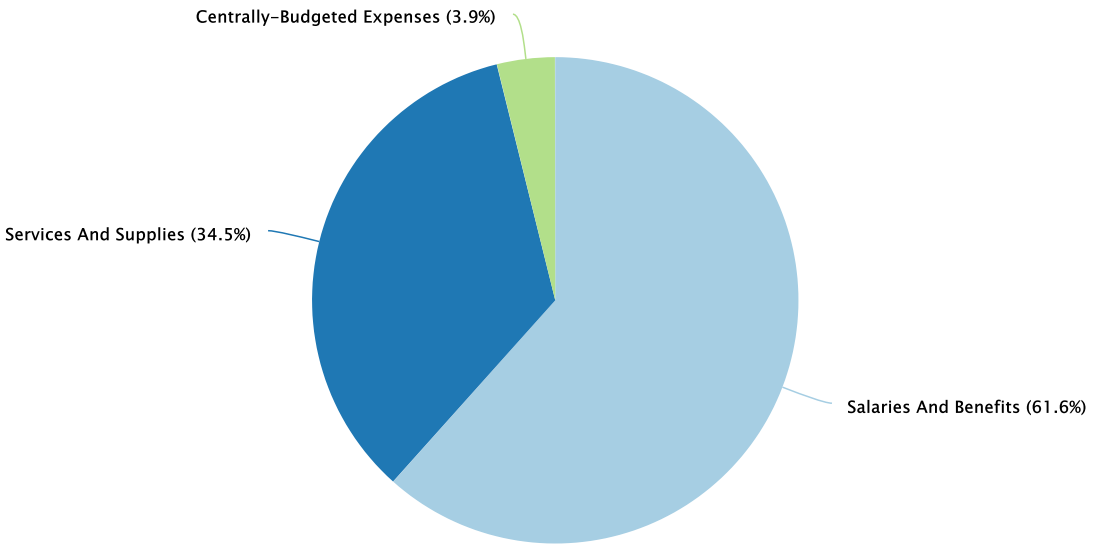
Expenditures Summary

The 2024-2025 Proposed Budget of $768,831 is an increase of $89,866 from the 2023-2024 Adopted Budget of $678,965, primarily due to an increase in allocated service department costs ($48,417) and salaries and benefits adjustments ($21,117).

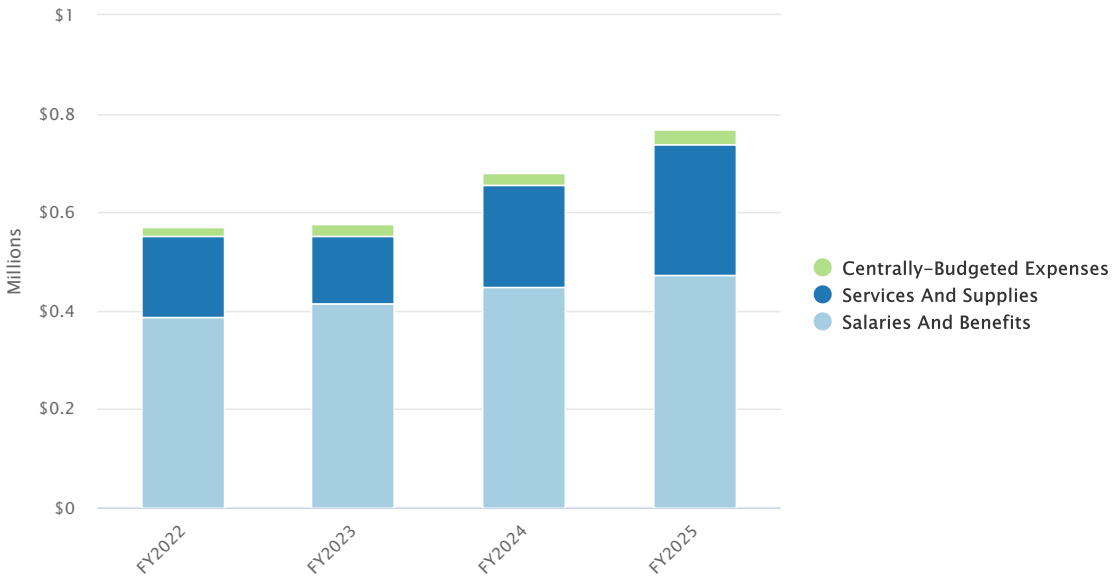
$768,831 $89,866
(13.24% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$388,128	$415,092	$449,073	$473,754	5.5%
Services And Supplies	$162,746	$137,090	$207,019	$265,455	28.2%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Centrally-Budgeted Expenses	$18,897	$25,040	$22,873	$29,622	29.5%
Total Expense Objects:	$569,770	$577,221	$678,965	$768,831	13.2%

Funding Summary

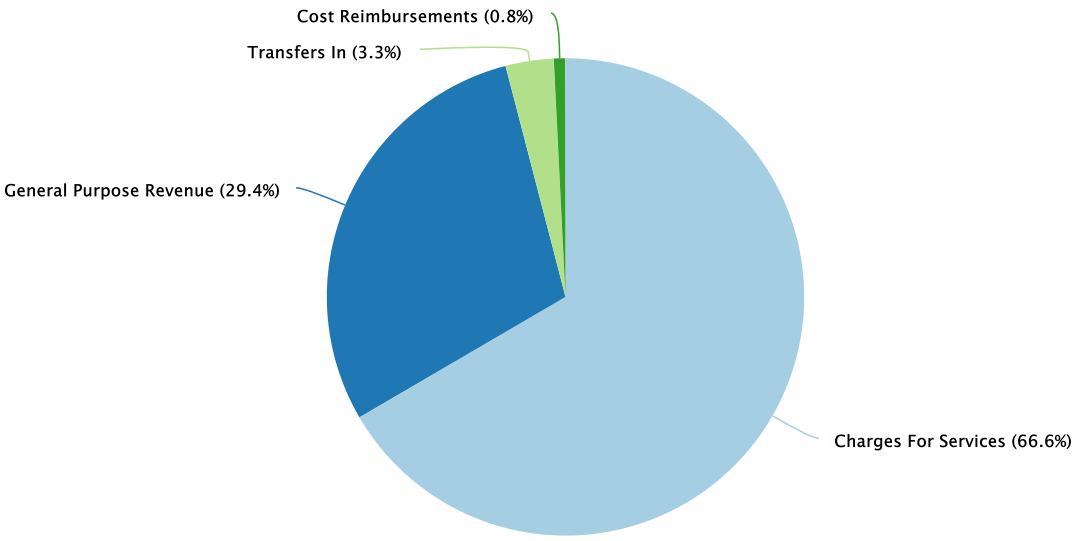
The 2024-2025 Proposed Budget includes $225,831 in General Purpose Revenue, $512,000 in charges for services, and a $25,000 transfer from the Surveyor Monument Preservation General Fund Special Account (#10601).

Charges for services include processing fees for reviewing final maps, parcel maps, records of survey, and legal descriptions. The Surveyor Division estimates an increase in 2024-2025, due to the expected workload and proposed fee adjustments for the Board's consideration during the budget hearing. The proposed fee schedule modifications are estimated to increase Surveyor Division revenue by approximately $62,000.

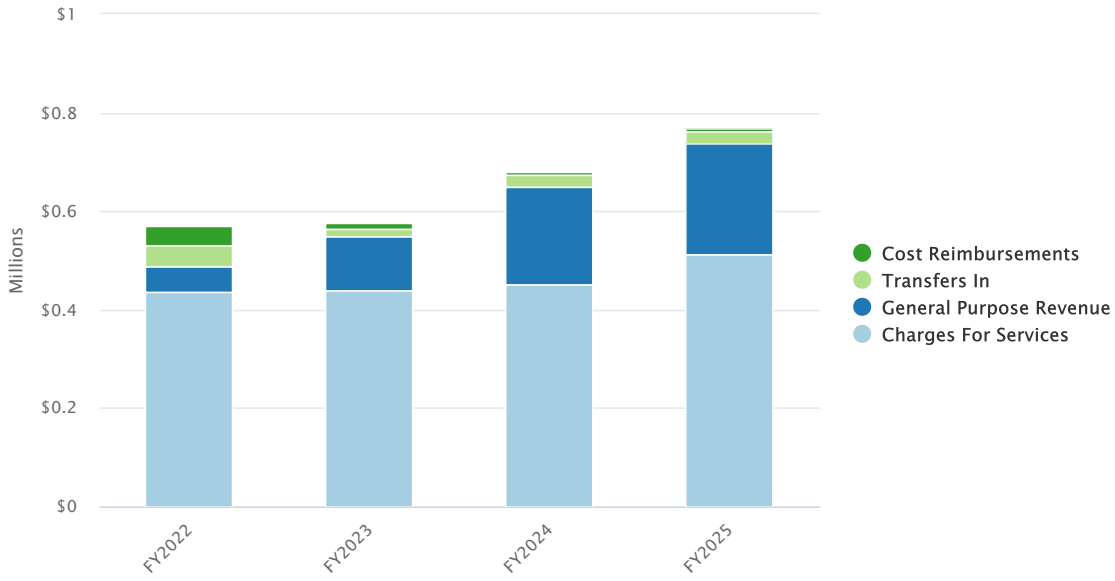
$768,831 $89,866
(13.24% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Charges For Services	$436,686	$439,752	$450,000	$512,000	13.8%
Transfers In	$44,188	$17,978	$25,000	$25,000	0%
Cost Reimbursements	$38,527	$11,807	$6,000	$6,000	0%
General Purpose Revenue	$50,369	$107,684	$197,965	$225,831	14.1%
Total:	$569,770	$577,221	$678,965	$768,831	13.2%

Position Summary

The 2024-2025 Proposed Budget includes a slight decrease in part-time service hours.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	2.0	2.0	0.0
Temporary (FTE)	0.8	0.7	(0.1)
Position Total	2.8	2.7	(0.1)

Program Discussion

The Surveyor Division (Surveyor) provides mandated services for reviewing certificates of corrections, corner records, final maps, parcel maps, and survey records that must be reviewed within the statutory review period. Additionally, the Surveyor team assists with the review of other survey and land development related documents. The workload section summarizes the number of documents reviewed over the past few years, projections for the current fiscal year, and estimates for 2024-2025.

The Surveyor Division assists the public and outside agencies with inquiries regarding land surveyor records, which involves researching archival documents and maps electronically or reviewing physical documents. The Surveyor team addresses these inquiries in a timely fashion. To facilitate more convenient research by the survey community and other interested parties, the Surveyor continues to scan archival documents and make them publicly available online.

Fund Balance

The Surveyor Monument Preservation Fund

In April 2006, the Board of Supervisors established the Surveyor Monument Preservation General Fund Special Account (#10601). The purpose of the fund is to set aside a portion of revenue collected from recording certain deeds to be utilized for repair or replacement of key survey monuments used by professional surveyors. The Surveyor team administers this fund by evaluating notifications of disturbed survey monuments, coordinating the repair or replacement of the monuments, and preparing the annual budget for this program. The fund balance as of March 31, 2024 was $109,428. The 2024-2025 Proposed Budget includes a transfer of $25,000 from this fund.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Mandated Time Frames				
Certificates of Correction	15	15	10	20
Corner Records	449	273	400	400
Final Maps	30	33	15	30
Parcel Maps	14	21	18	24
Records of Survey	43	79	72	60
Legal Descriptions				
Abandonments and Acquisitions	5	4	7	7
County Applications	38	36	33	45
LAFCo	4	10	5	7
Strip Dedications and Easements	13	4	5	7

Rebates/Refunds & Judgments/Damages

Sandy Regalo
Interim County Administrator

The Rebates/Refunds & Judgments/Damages budget (#1016500000) provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

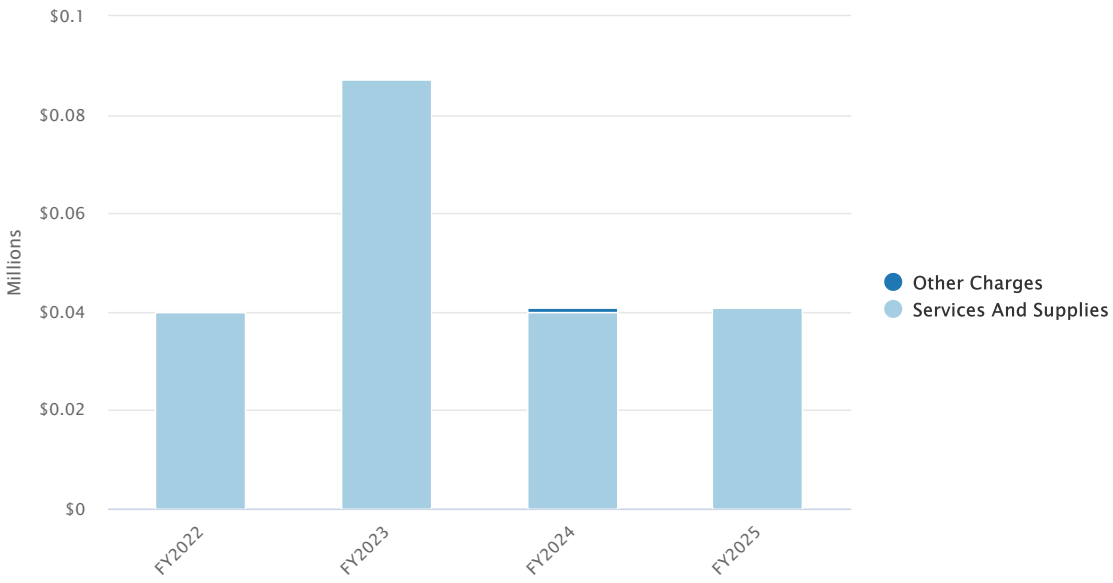
Expenditures Summary

The 2024-2025 Proposed Budget of $41,000 represents no change from the 2023-2024 Adopted Budget.

$41,000 $0
(0.00% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$40,053	$87,191	$40,000	$41,000	2.5%
Other Charges	$0	$0	$1,000	$0	-100%
Total Expense Objects:	$40,053	$87,191	$41,000	$41,000	0%

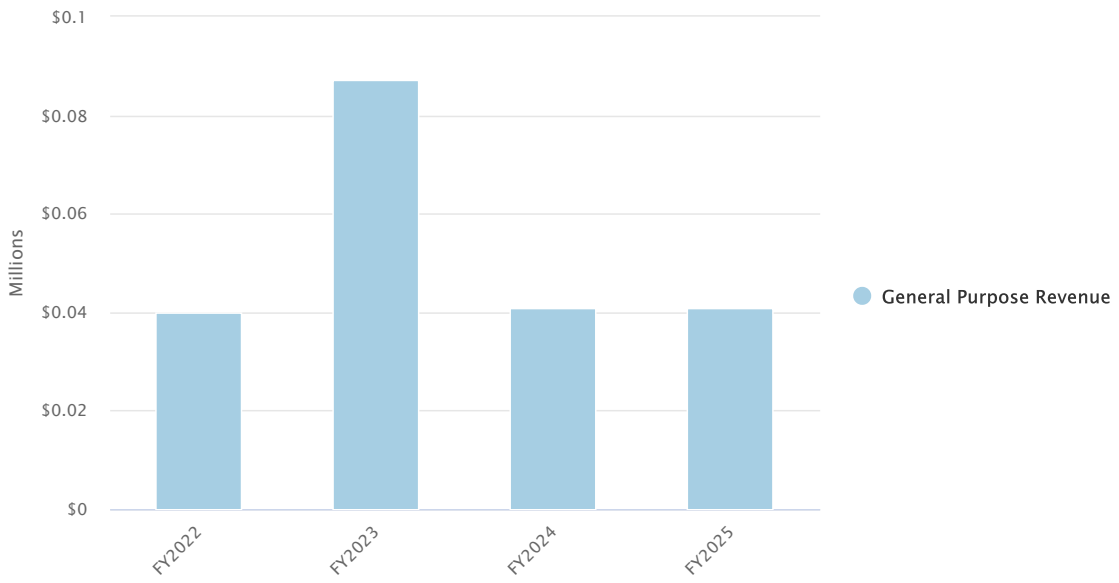
Funding Summary

The 2024-2025 Proposed Budget of $41,000 is entirely funded by General Purpose Revenue.

$41,000 $0
(0.00% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General Purpose Revenue	$40,053	$87,191	$41,000	$41,000	0%
Total General Purpose Revenue:	$40,053	$87,191	$41,000	$41,000	0%

Program Discussion

This budget is used to fund refunds and other miscellaneous payments from the General Fund throughout the year. As such, actual amounts fluctuate considerably from year to year.

Equipment Use Allowance/Debt Service

Sandy Regalo
Interim County Administrator

The Equipment Use Allowance/Debt Service budget (#1018000000) provides funds for debt service payments on County projects financed on a long-term basis and for interest owed on short-term borrowing. This budget also receives cost reimbursements for building depreciation allowed by the Federal Cost Allocation Plan.

Please visit sjgov.org/cao for more information.

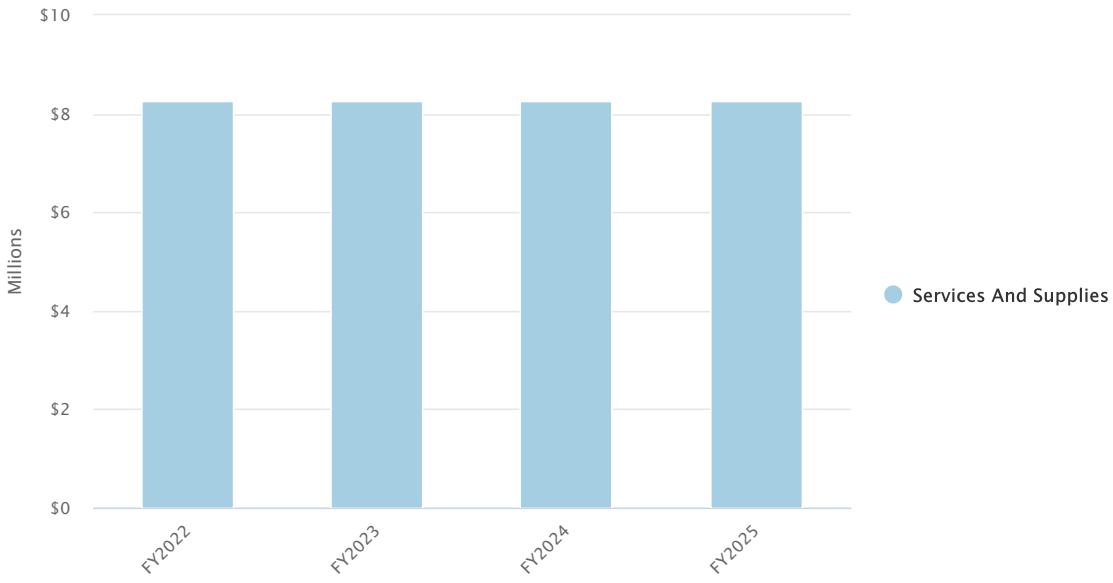
Expenditures Summary

The 2024-2025 Proposed Budget of $8,256,250 is a decrease of $3,750 from the 2023-2024 Adopted Budget of $8,260,000, primarily due to a slight decrease in scheduled debt service costs.

$8,256,250 -$3,750
(-0.05% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$8,263,352	$8,265,890	$8,260,000	$8,256,250	0%
Total Expense Objects:	$8,263,352	$8,265,890	$8,260,000	$8,256,250	0%

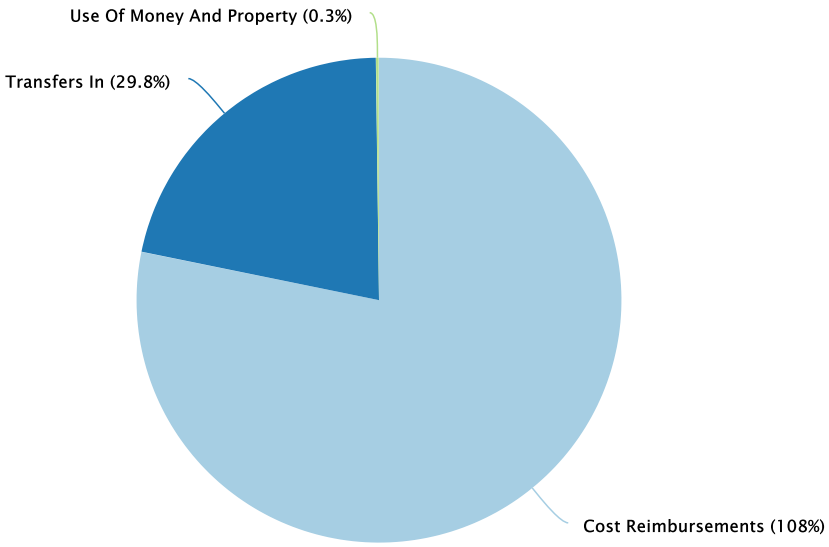
Funding Summary

The 2024-2025 Proposed Budget includes an Operating Transfer In of $2,461,506 in County Facilities Fee Program revenue and $23,000 in rental revenue. The budget also provides an accounting mechanism by which building depreciation charges can be made by the Auditor-Controller's Office according to the Federal Cost Allocation Plan. It is anticipated that during 2024-2025, $8,919,129 of depreciation expense will be credited to this budget from other County entities. This will result in a contribution of $3,147,385 to the General Fund.

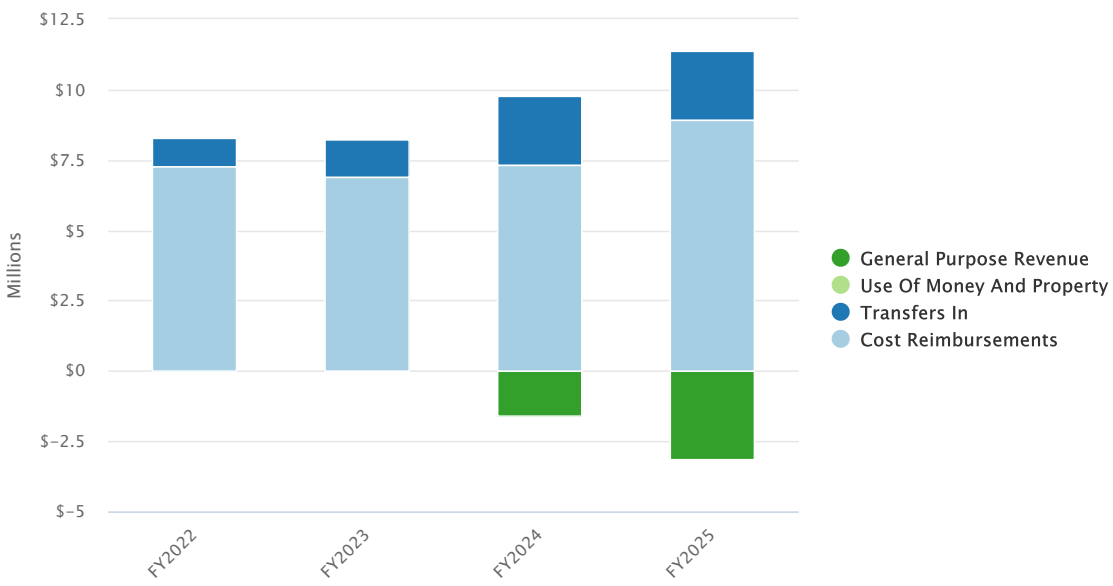
$8,256,250 -$3,750
(-0.05% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$19,167	$22,185	$22,000	$23,000	4.5%
Transfers In	$1,017,466	$1,322,953	$2,462,625	$2,461,506	0%
Cost Reimbursements	$7,252,136	$6,895,740	$7,335,516	$8,919,129	21.6%
General Purpose Revenue	-$25,416	$25,012	-$1,560,141	-$3,147,385	101.7%
Total:	$8,263,352	$8,265,890	$8,260,000	$8,256,250	0%

Program Discussion

Long-Term Financing ($8,246,250)

This budget funds the annual debt payments for the Certificates of Participation (COPs) and Revenue Bonds issued to finance the County's major capital improvements, construction, and acquisition projects.

Since 1989, the County has issued seven General Government COPs. Of the seven, one is currently outstanding:

- Administration Building Project – In 2017, $79.9 million was issued at 2.155% to: 1) refinance the Series 2007 Administration Building COPs that financed the construction of a 250,000 square foot, six-story County Administration Building in Downtown Stockton; and 2) refinance the callable portion of the 1993 COPs, consisting of the Jail and Sheriff's Operation Center project and the Family Support Building addition project. The refinancing reduced the County's total present value debt obligations by $26.8 million, and reduced the final maturity date from November 2035 to November 2031, with an average annual debt payment of $8.2 million.

In addition to the General Government COP, the County has one outstanding Revenue COP whose debt payment is funded by user fees and is accounted for in its respective operating budget. The remaining COP is as follows:

- Wastewater Conveyance Project – In 2018, $7.8 million was issued at 4.244% to: 1) refinance the Series 2007 County Service Area (CSA) 31 Wastewater project COPs; and 2) refinance the 2007 County General Fund loan to CSA 31 that funded the construction of sanitary sewer improvements in CSA 31 (Flag City), the connection fee to the City of Lodi's wastewater treatment facility, and the decommissioning of the Flag City Treatment Plant.

  The refinancing reduced the CSA 31 Wastewater project total present value debt obligations by $961,260, and extended the final maturity date from August 2037 to August 2042 with an average annual debt payment of $538,344. In 2024-2025, the taxable Series B debt service payments of the CSA 31 Wastewater project will be paid off in August 2024, leaving the Tax-Exempt Series A debt service payments remaining.

Reimbursement Resolution

In February 2022, the County approved a Reimbursement Resolution (R-22-30) to reimburse expenditures from various County capital projects within three years of expenditure with proceeds of debt to be incurred for a maximum principal amount of $100.0 million. The County will continue to analyze the best long-term solutions to finance the cost of facility replacement or new construction.

County Administration Building Rent

Local Agency Formation Commission (LAFCo)

On August 24, 2021, the County entered into an agreement with LAFCo (A-21-305) for the use of 1,479 square feet of space on the third floor of the County Administration Building. The Agreement is effective through August 31, 2024, and can be extended for six additional years, if desired. If extended, the monthly payment of $1,848.75 will increase to $1,904.21 in September 2024. The rent paid for building allowance will be approximately $23,000 in 2024-2025 and is reflected as revenue in this budget.

Cost Allocation Plan/County Facilities Fee Transfer

This budget also provides an accounting mechanism by which building depreciation charges can be made by the Auditor-Controller's Office according to the Federal Cost Allocation Plan. It is anticipated that during 2024-2025, $8,919,129 of depreciation expense will be credited to this budget from other County entities, which is an increase of $1,583,613 in reimbursement from the 2023-2024 Adopted Budget. A portion of the fees collected in the County Facilities Fee (CFF) Program is allocated to pay the debt service payment on the County Administration Building. The 2024-2025 debt payment on the outstanding COP is estimated at $8,246,250. The CFF portion (29.85%) of the debt service payment is $2,461,506 and will be recorded as an operating transfer in.

Long Term Debt Financing

Long-Term Debt Financing as of June 30, 2024				
	Original Debt Service	Remaining Debt Service	Average Annual Payment	Maturity Date
General Government - Project				
2017 Certificates of Participation County Administration Building	$110,355,307	$57,782,825	$8,230,764	November 15, 2031
Funded by User Fees - Project				
2018 Revenue Bonds CSA 31 (Flag City) Wastewater	$13,462,531	$10,288,425	$538,338	August 1, 2042
Total Debt	**$123,817,838**	**$68,011,250**	**$8,769,102**	

Fleet Services Internal Services Fund

Fritz Buchman
Director of Public Works

The Fleet Services Division (#8190000000) provides fleet management services to all County departments. Services include: capital replacement planning, fleet financing, fleet market research, vehicle specification development, vehicle acquisition, fleet operational management, and vehicle disposal. Fleet Services is also responsible for outfitting County law enforcement patrol vehicles with special features and equipment, as well as operating nine fueling stations throughout the County. The Fleet Services team is dedicated to providing excellent service to its customers by overseeing management of County department motor pools and performing vehicle maintenance and repair services.

Please visit sjgov.org/pw/fleet-services for more information.

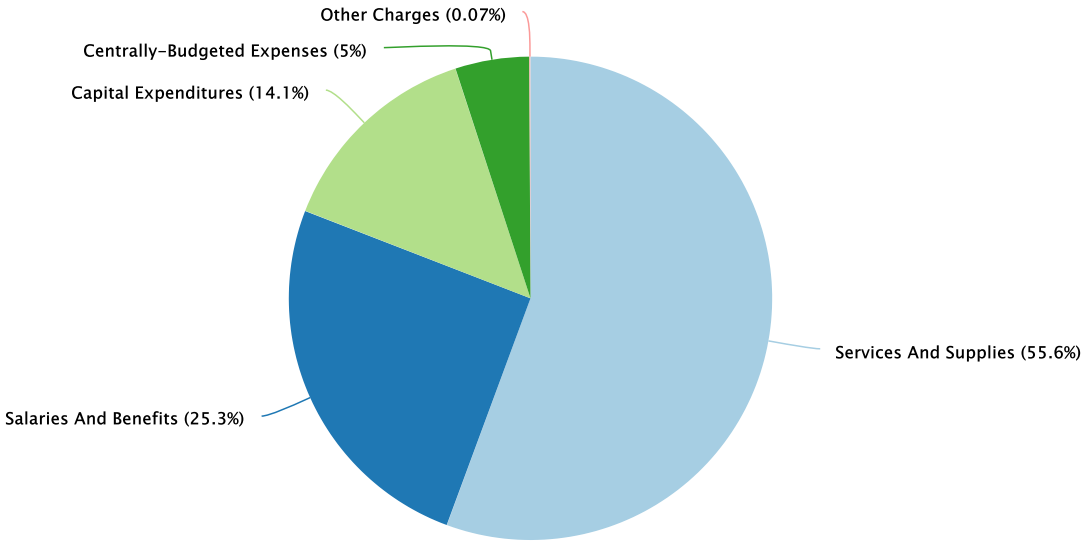
Expenditures Summary

The 2024-2025 Proposed Budget of $21,356,671 is an increase of $861,962 from the 2023-2024 Adopted Budget of $20,494,709, primarily due to an increase in fuel ($1,800,000), costs for outfitting law enforcement vehicles ($500,000), vehicle repairs ($435,000), and salaries and benefits adjustments ($222,679), primarily offset by a decrease in capital expenditures ($2,477,010).

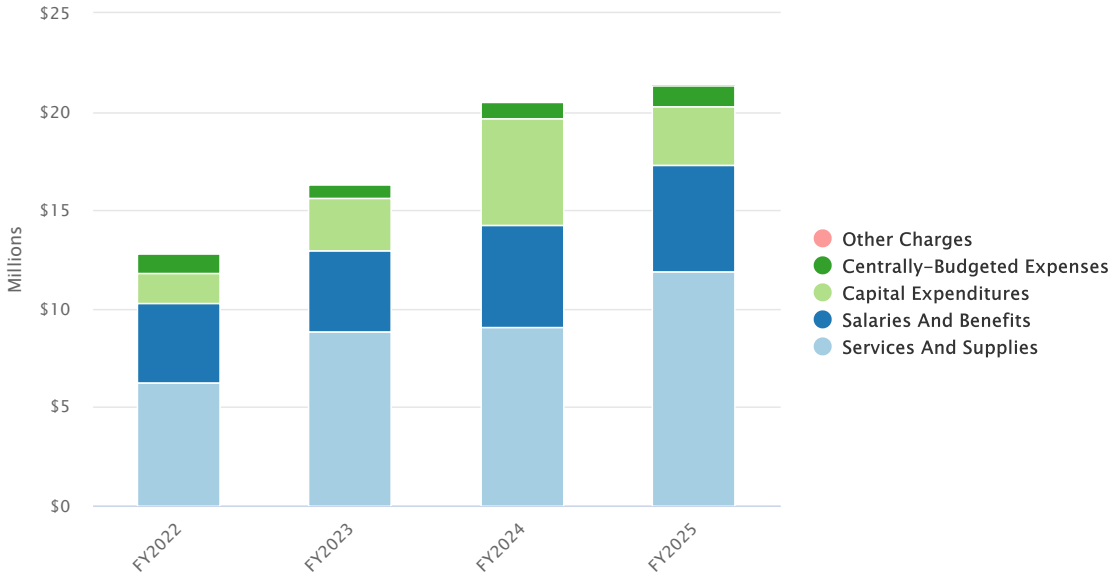
$21,356,671 $861,962
(4.21% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$3,995,885	$4,155,950	$5,124,778	$5,393,868	5.3%
Services And Supplies	$6,270,029	$8,804,878	$9,091,615	$11,881,623	30.7%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Centrally-Budgeted Expenses	$932,315	$688,311	$777,316	$1,057,190	36%
Other Charges	$10,879	$7,754	$15,000	$15,000	0%
Capital Expenditures	$1,571,001	$2,658,308	$5,486,000	$3,008,990	-45.2%
Total Expense Objects:	$12,780,109	$16,315,200	$20,494,709	$21,356,671	4.2%

Funding Summary

The 2024-2025 Proposed Budget includes $17,890,000 in internal service revenues, $2,956,671 in fund balance, $250,000 in interest income, and $150,000 in equipment sales.

Fleet Services manages the Fleet Internal Services fund (ISF) (#38019) that provides mobility services to County departments and charges the departments for those services. Fleet costs, including vehicle replacement, are grouped into asset classes, and rates are set to recover those costs. These rates are analyzed and adjusted annually using historical data and projected costs. Additional revenue for the ISF is generated from maintenance, repairs, and fuel provided to vehicles Fleet Services does not manage.

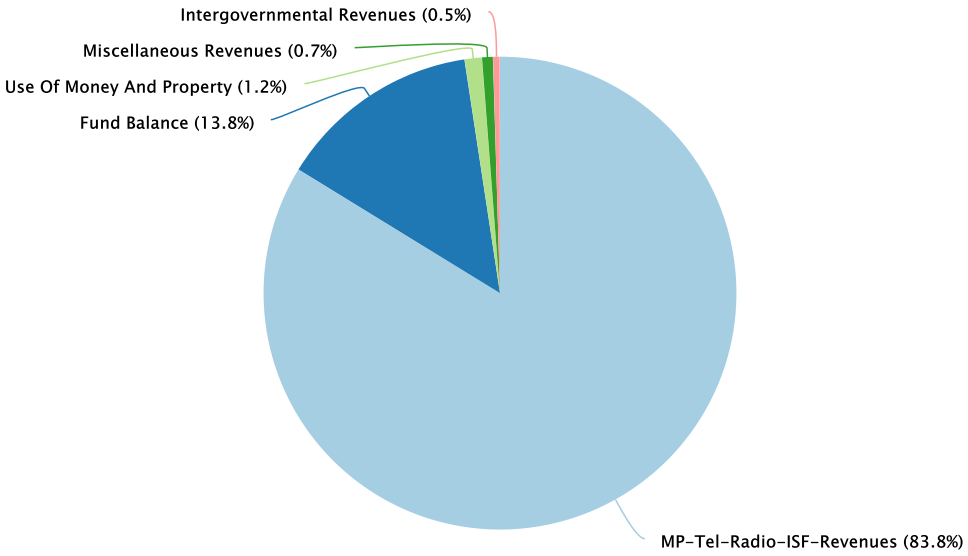
The primary revenue source for Fleet Services is mileage rates paid by customers (54%). Mileage rates are structured to reflect costs for Fleet Services operations, including a variable rate to cover vehicle operating costs and a fixed rate to recapture vehicle costs. Rates reflect an average increase of 1.5% in the mileage rates and 10.5% in the monthly rate from 2023-2024 due primarily to inflation and regulatory costs. The 2024-2025 rates are set at the following levels:

Class	Mileage Rates	Monthly Rates
Compact Pickup	$0.66	$228
Compact Sedan	$0.48	$208
Compact Sedan Electric (Electric)	$0.32	$277
Full-Size Van	$0.86	$251
Intermediate Sedan	$0.53	$210
Minivan	$0.56	$212
Motorcycle	$0.76	$268
Patrol Car	$1.55	$575
Pickup 1 Ton	$1.01	$244
Pickup 1/2 Ton	$0.70	$229
Pickup 1/2 Ton 4x4	$0.58	$311
Pickup 3/4 Ton	$0.86	$249
Pickup 3/4 Ton 4x4	$1.12	$300
Sedan-Emergency	$0.63	$231
Special Body Truck	$1.10	$357
Utility Emergency	$0.92	$814
Utility Vehicle	$0.59	$278

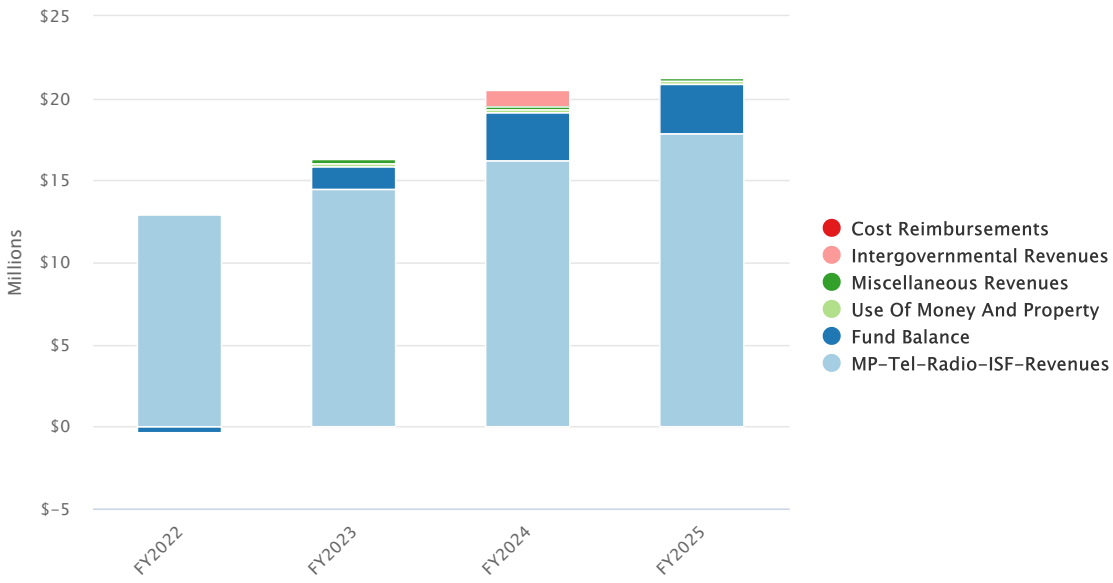
$21,356,671 $861,962
(4.21% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$52,238	$237,827	$235,000	$250,000	6.4%
Intergovernmental Revenues	$0	$20,000	$940,000	$100,000	-89.4%
Miscellaneous Revenues	$75,443	$235,213	$216,000	$160,000	-25.9%
MP-Tel-Radio-ISF-Revenues	$12,946,700	$14,518,304	$16,210,000	$17,890,000	10.4%
Cost Reimbursements	$35,000	$0	$0	$0	0%
Fund Balance	-$329,272	$1,303,856	$2,893,709	$2,956,671	2.2%
Total:	$12,780,109	$16,315,200	$20,494,709	$21,356,671	4.2%

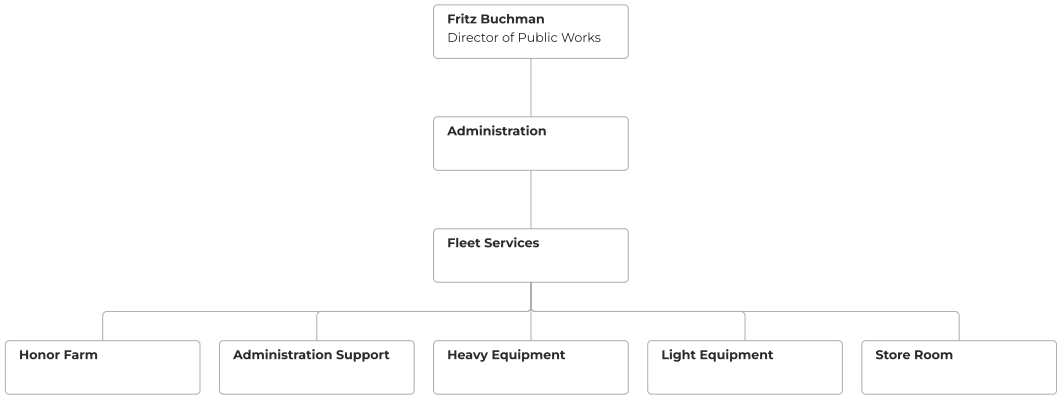
Organizational Chart

The 2024-2025 Proposed Budget includes several changes in positions within the Division.

The Public Works Administration division is undertaking a significant restructuring of positions and functions, including consolidating accounting positions into the Public Works Fiscal division. Fleet Services is transferring three Accounting Technician I positions to the Fiscal Division in Public Works - Administration (#3030101000). Fleet Services has determined that non-fiscal administrative work done by these positions will stay with the Division and therefore, proposes to add one Office Technician/Coordinator and one Senior Office Assistant to perform this work. These positions will provide support to Fleet Services' administration and supervisory staff.

Additionally, Fleet Services is adding an Equipment Services Worker I to assist with operations and a Management Analyst I/II to support and assist the Fleet Manager in overseeing compliance with the California Air Resource Board's Clean Fleet and Truck regulations by researching the impact of the new clean air laws, policies, and regulatory requirements. This position will also seek grant funds to purchase vehicles and infrastructure needed to implement the new regulations. Finally, the Division is eliminating the use of extra-help employees.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	43.0	44.0	1.0
Temporary (FTE)	0.4	0.0	(0.4)
Position Total	43.4	43.0	(0.4)



Program Discussion

Fleet Services is committed to providing exceptional customer service and adopting sustainability measures, such as Zero Emission Vehicles (ZEV), renewable fuels, and solar technology, to improve air quality in the region. The Fleet Services Team believes innovation in processes and technology create opportunities for improvement in fleet resources' sustainability, resiliency, and efficiency. The Fleet Services Team engages its customers to help them achieve maximum benefit from Fleet Services, which can help reduce their fleet costs. Notable elements of the Fleet Services work program are outlined below.

Equipment Replacement and Air Quality

The new California Air Resources Board (CARB) Clean Fleet and Clean Truck regulations represent a significant challenge to fleet operations and finances. The regulations require the replacement of assets (at the end of their life-cycle) with ZEVs, targeting medium and heavy-duty trucks beginning January 1, 2024. The regulation is complex, allowing exemptions for emergency response vehicles and other vocations. ZEVs are expensive, costing 50% to 300% more than conventional units and require all new infrastructure to support them. Fleet Services will aggressively pursue new outside funding sources to comply with the new requirements. The Fleet Services Team is identifying as many exemptions as possible to minimize financial impacts moving forward. Currently, the CARB laws require medium and heavy-duty truck purchases to be 50% ZEV and 50% conventional until 2027, after which truck purchases must be 100% ZEVs.

SJCars Fleet Sharing Program

Fleet Services operates seven rental sites with nearly 140 cars, trucks, and vans serving 19 County departments. The SJCars system provides the convenience of checking vehicle availability, choosing a vehicle to match the need, and enhanced trip planning. It can also enable departments to identify scheduling, ride-sharing, multiple trip reservations, and dispatching opportunities to increase vehicle utilization, reduce fleet size, and encourage innovative resource use. The system has allowed for a fleet reduction of 71 vehicles, resulting in a $2.5 million capital cost reduction.

Technology-Enhanced Service

Fleet Services embraces innovation by using a cloud-based fleet management system, a Global Positioning System (GPS) to track vehicle usage/behaviors, and car-sharing technology. In 2024-2025, Fleet Services will deploy the new CloudBoxx system, eliminating the current keyboxes used by SJCars and enabling users to access rental cars utilizing their mobile phones.

Vehicle Replacements

In 2024-2025, Fleet Services plans to replace 58 of the most aged, repair-intensive, or mission-critical vehicles, which will be funded from replacement reserves at an estimated cost of $2.9 million. These 58 vehicles represent approximately 6% of the 990 fleet vehicles maintained. Before finalizing the list of replacement vehicles, Fleet Services will evaluate the condition and usefulness of vehicles turned in by departments, which may result in fewer replacements.

Vehicle Class	No. of Vehicles	Estimated Cost
Compact Car	5	$150,000
Compact Pickup	3	120,000
Intermediate	4	140,000
Minivan	1	50,000
Patrol	17	1,054,000
Pickup 1/2 Ton	10	500,000
Pickup 3/4 Ton	1	55,000
Pickup 3/4 Ton 4x4	3	180,000
Truck 1 Ton	3	210,000
Undercover Vehicle	9	340,000
Utility Vehicle	2	110,000
Grand Total	**58**	**$2,909,000**

Fund Balance

Fleet Services Internal Service Fund

As of March 31, 2024, the Fleet Services Internal Service Fund (#38019) had a balance of $12,280,442. The 2024-2025 Proposed Budget includes a fund balance use of $3.0 million for vehicle replacements and operating costs.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Assigned Vehicles	990	985	985	1,000
Time and Material Vehicles	135	135	135	120
Preventative Maintenance Services (hours)	12,300	13,500	12,900	14,000
Unscheduled Vehicle Repairs (hours)	10,400	12,000	12,400	13,000
Garage Rental Trips	21,300	25,000	26,000	26,248
Garage Rental Miles	990,000	975,000	980,000	1,000,000
Vehicle Miles Driven (millions)*	9.6	9.5	9.6	10

*Excludes time-and-materials vehicle mileage.

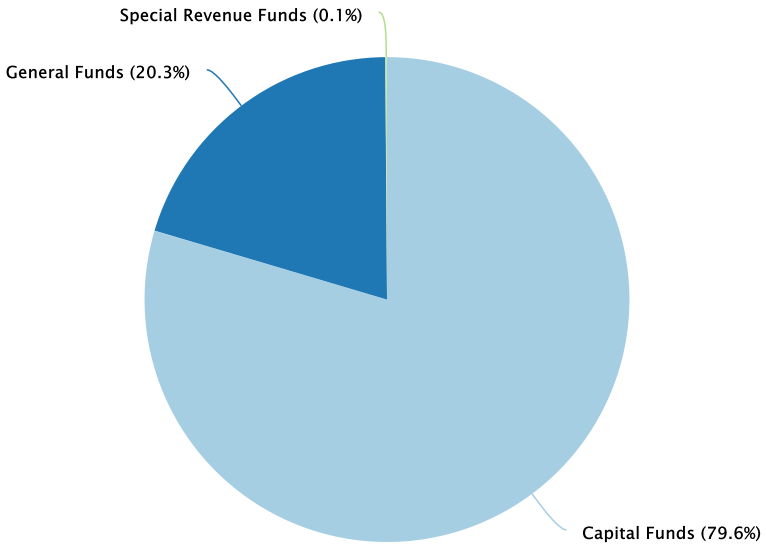
Capital Maintenance

Expenditures Summary

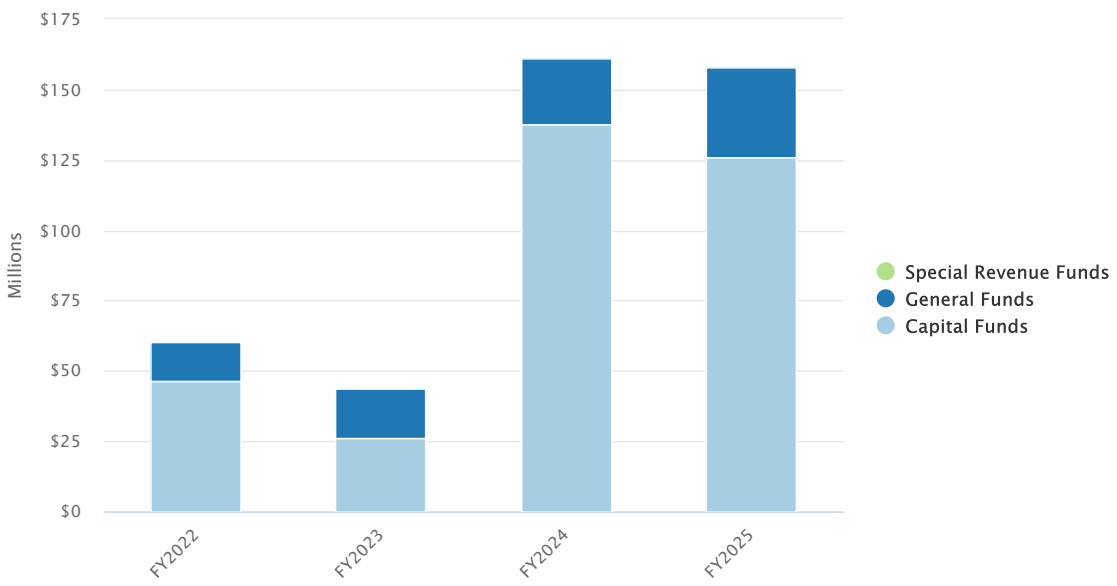
$158,022,367 -$3,589,614
(-2.22% vs. prior year)

Expenditures by Fund

Expenditures by Fund



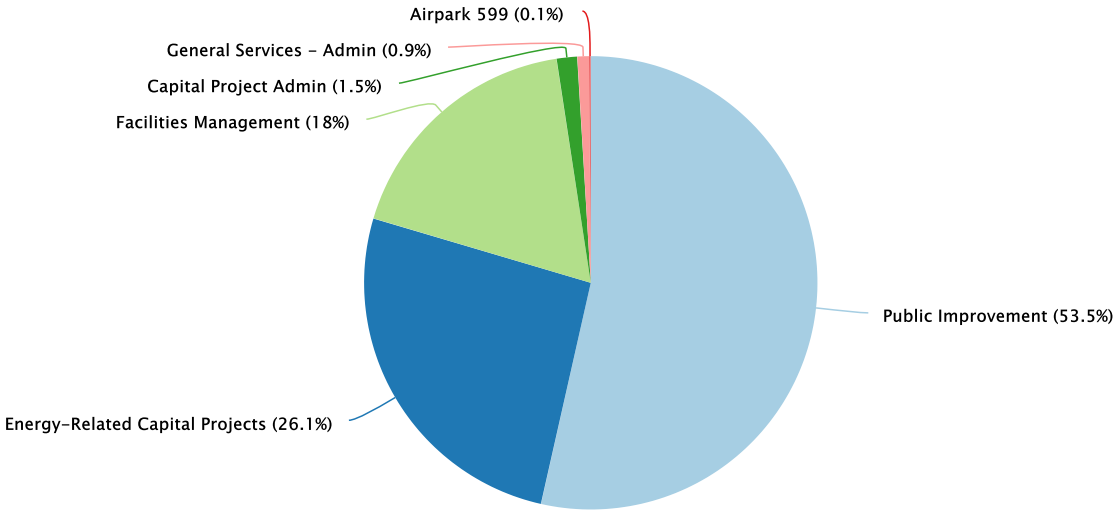
Budgeted and Historical Expenditures by Fund



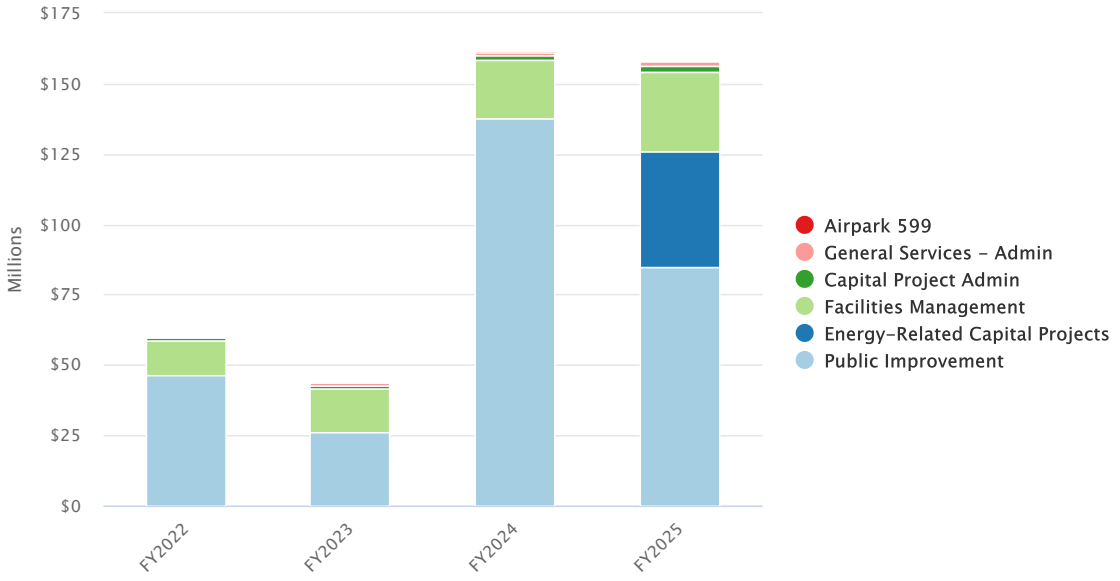
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General Funds	$14,170,011	$17,638,487	$23,424,922	$32,101,651	37%
Special Revenue Funds	$95,748	$28,840	$359,701	$159,211	-55.7%
Capital Funds	$46,173,947	$26,170,851	$137,827,358	$125,761,505	-8.8%
Total:	$60,439,705	$43,838,178	$161,611,981	$158,022,367	-2.2%

Expenditures by Department

Budgeted Expenditures by Department



Budgeted and Historical Expenditures by Department



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
General Services Department					
General Services - Admin	$722,516	$868,934	$993,927	$1,345,569	35.4%

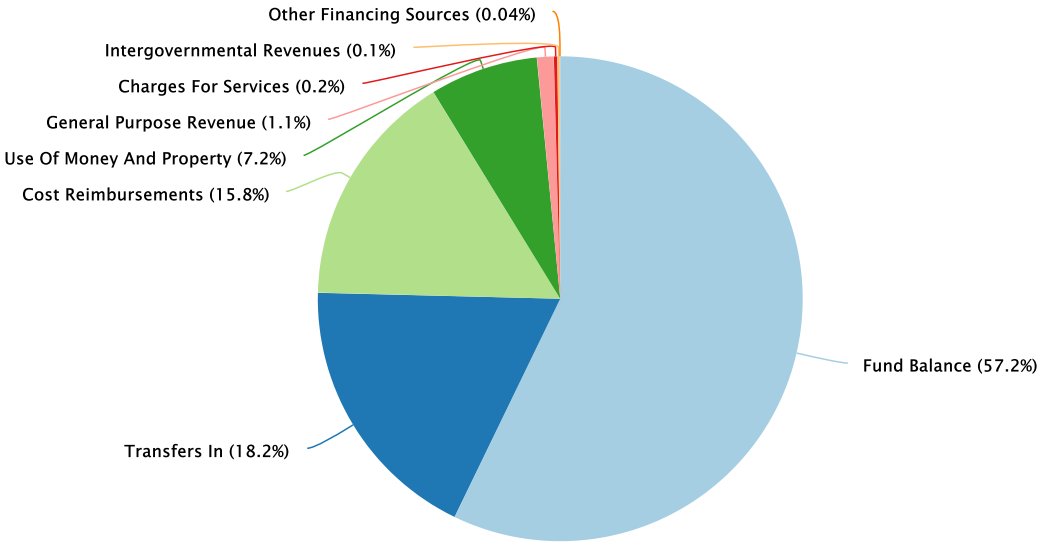
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Facilities Management	$12,667,449	$15,365,801	$20,427,437	$28,449,660	39.3%
Capital Project Admin	$780,046	$1,403,752	$2,003,558	$2,306,422	15.1%
Public Improvement	$46,173,947	$26,170,851	$137,827,358	$84,590,627	-38.6%
Energy-Related Capital Projects	$0	$0	$0	$41,170,878	N/A
Total General Services Department:	$60,343,958	$43,809,338	$161,252,280	$157,863,156	-2.1%
Airpark 599					
Airport East Business Park	$95,748	$28,840	$359,701	$159,211	-55.7%
Total Airpark 599:	$95,748	$28,840	$359,701	$159,211	-55.7%
Total Expenditures:	$60,439,705	$43,838,178	$161,611,981	$158,022,367	-2.2%

Funding Summary

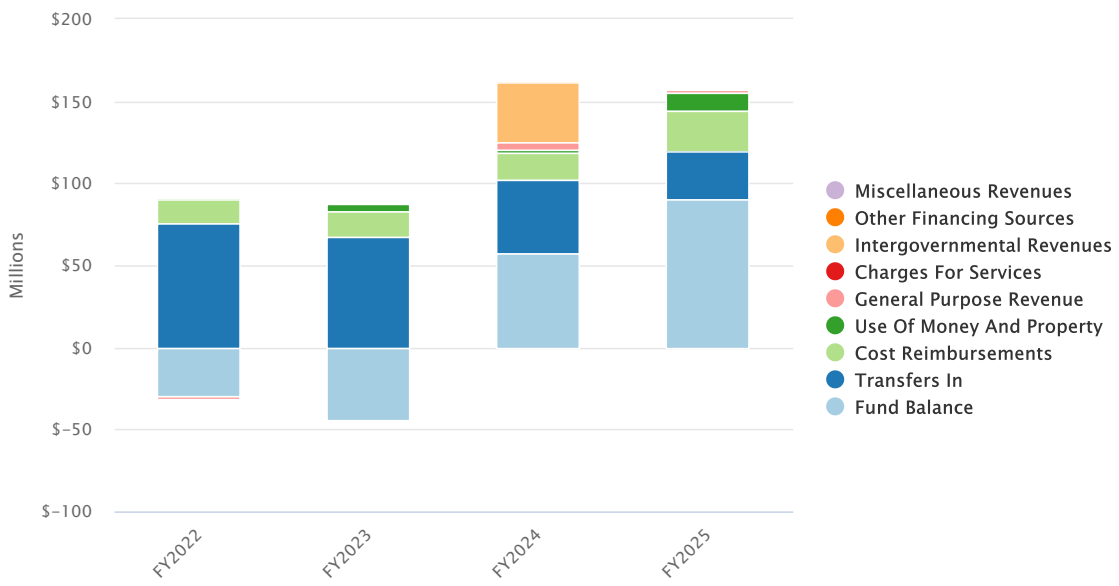
$158,022,367 -$3,589,614
(-2.22% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$1,434,898	$4,189,048	$2,487,974	$11,421,713	359.1%
Intergovernmental Revenues	$0	$0	$36,511,286	$235,280	-99.4%
Charges For Services	$267,535	$242,534	$242,887	$362,121	49.1%
Miscellaneous Revenues	$2,730	$809	$0	$0	0%
Transfers In	$75,231,703	$67,689,577	$44,018,143	$28,787,419	-34.6%
Other Financing Sources	$56,082	$56,082	$56,082	$56,084	0%
Cost Reimbursements	$14,774,196	$15,647,969	$16,569,774	$25,034,364	51.1%
General Purpose Revenue	-$1,430,782	$164,664	$3,968,681	$1,759,457	-55.7%
Fund Balance	-$29,896,657	-$44,152,504	$57,757,154	$90,365,929	56.5%
Total:	$60,439,705	$43,838,178	$161,611,981	$158,022,367	-2.2%

Summary - General Services

Marcia Cunningham
Director of General Services

This is a summary of the six budgets administered by the Director of General Services.

- 1014000000 – General Services Administration
- 1014200000 – Facilities Management
- 1014300000 – Capital Projects Administration
- 1040148000 – Public Improvement
- 1040150000 – Energy-Related Capital Projects
- 7070300000 – Parks and Recreation

Please visit sjgov.org/genser for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Decrease vacancy rate by 2% each year and maintain below 10%, in order to provide sufficient workforce by taking the following steps:				
Hire all vacant positions by the end of 2022-2023	15%	8.7% as of June 30, 2023	13%	June 2023
Quickly recruit for vacancies as they occur by submitting a requisition within five days		8.3% as of March 31, 2024	11%	June 2024
Work with Human Resources and County Administrator's Office to address difficult-to-recruit positions, including utilization of County hiring incentives			9%	June 2025
Formalize Succession Planning	**Initial**	**Current**	**Target**	**Deadline**
Conduct employee training survey to identify the types of training needed	No survey	Employee survey regarding succession gaps issued March 2024	Conduct employee survey and take action on results	June 2024
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Provide leadership development training in anticipation of retirements to identify and prepare future leaders, by taking the following steps:				
Send all supervisors, mid-management, and senior management staff to leadership training	All senior and executive managers will be completing a comprehensive leadership training course by December 2023	All senior and executive managers have completed a leadership training course offered by the National Association of Counties	Minimum of one leadership training course per year for all managers and supervisors	June 2025

Conduct employee survey	No employee survey	Employee survey regarding training needs issued March 2024	Conduct employee survey and take action on results	June 2024
Increase budget preparation and administration acumen among staff by taking the following steps: Provide ongoing budget training Increase access to budget system Cross-train staff across divisions Develop analytical skills in order to pursue funding resources and develop justification for requests for funding	Four staff responsible for individual division budgets	GSD Budget Team created February 2023 consisting of eight staff with oversight provided by Director and Assistant Director	Create budget team consisting of seven staff with departmental oversight provided by Director and Assistant Director	June 2023
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Develop Capital Projects web page to include updates on a monthly basis	No regular updates	In development for implementation in 2024-2025	Monthly status updates of all approved projects	December 2024
Develop and implement an online Facilities Related Budget Request (FRBR) submission and grading process in order to streamline the laborious tasks and provide a better customer experience for departments	Currently the FRBR is afillable PDF document that is emailed to a dedicated email address	In development for implementation in October 2024 for biennial FRBR process ahead of 2025-2026 budget preparation	Online process wherein customer departments can more quickly and efficiently submit their FRBR. Additionally, the online process would allow for more efficient processing by the Capital Projects team	October 2024
Enhance the Parks reservation system in order to maximize usage by the customer and streamline the online reservation process	10% online	Currently 18-20% of reservations are made online.	30% online 50% online	June 2024 June 2025
Homelessness				
Increase Permanent Supportive Housing	**Initial**	**Current**	**Target**	**Deadline**
Effectively oversee the distribution of General Fund, Capital Outlay, and American Rescue Plan Act funds to applicant cities and non-profits as approved by the Board of Supervisors, through the implementation of protocols, including memorandums of understanding and documentation of capital projects completed	Protocols and procedures are in place for distribution of funds. To date, GSD has distributed $8.5 million for seven projects addressing homelessness in San Joaquin County	All distributions of General Fund, Capital Outlay, and American Rescue Plan Act funds have been made as the respective recipients complete the necessary protocols including memorandums of understanding	Distribute funds dedicated by the Board of Supervisors for Homeless Projects as applications are received	June 2025
Water Management				
Enhance Water Quality	**Initial**	**Current**	**Target**	**Deadline**
Improve the domestic water quality at Micke Grove Regional Park by connecting to the City of Lodi's community water source for potable water. Onsite wells will only be used for irrigation purposes.	100% of water, both domestic and irrigation, is provided by onsite wells	Preliminary feasibility work has shown that this approach is cost prohibitive and cannot be completed within the prescribed timelines.	Design and begin construction activities to connect to the City of Lodi's domestic water system for potable water needs, and continue use of onsite wells for irrigation	June 2025

In order to provide water and sewer capacity for future expansion of facilities within Micke Grove Regional Park, GSD plans to improve water quality by upgrading the onsite well system for potable water; and transition from multiple septic systems to an onsite water treatment facility to provide clean water for irrigation purposes.		100% of water, both domestic and irrigation, is provided by onsite wells. All water is currently provided by onsite wells. Planning activities have begun in addition to installation of some upgrades to install new flow meters and pump management systems.	Design and complete construction of an onsite water treatment facility for irrigation purposes and abandon all septic systems in the park. Additionally upgrade all wells and water systems to allow for future expansion of facilities within the park.	June 2025
Improve Water Storage / Sustainability	**Initial**	**Current**	**Target**	**Deadline**
Reduce irrigation water usage by 7.5% by repairing equipment and installing water-saving technologies	Approximately 70,000 cubic feet of water	Currently, parks is using approximately 70,000 cubic feet of water. However, the installation of smart meters and irrigation upgrades scheduled for 2024-2025 are anticipated to meet the goal by June 2025.	Approximately 64,750 cubic feet of water	June 2025

Analysis of Priority Activity

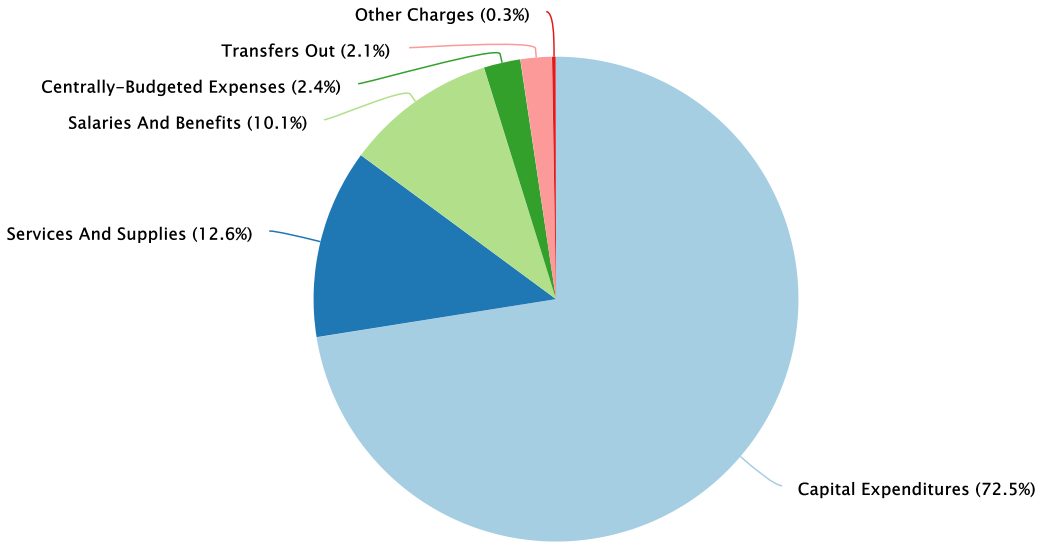
The target to connect to the City of Lodi's domestic water system by June 2025 will not be met due to budgetary and time constraints. A new goal has been added to design and complete construction of a state of the art onsite water treatment facility for the processing of wastewater for irrigation use only and to abandon all septic systems in the park. In addition, all existing onsite wells and water systems will be upgraded to allow for future expansion of park facilities. It is anticipated that the projects will be completed prior to the June 2025 deadline and within budgeted appropriations.

Expenditures Summary

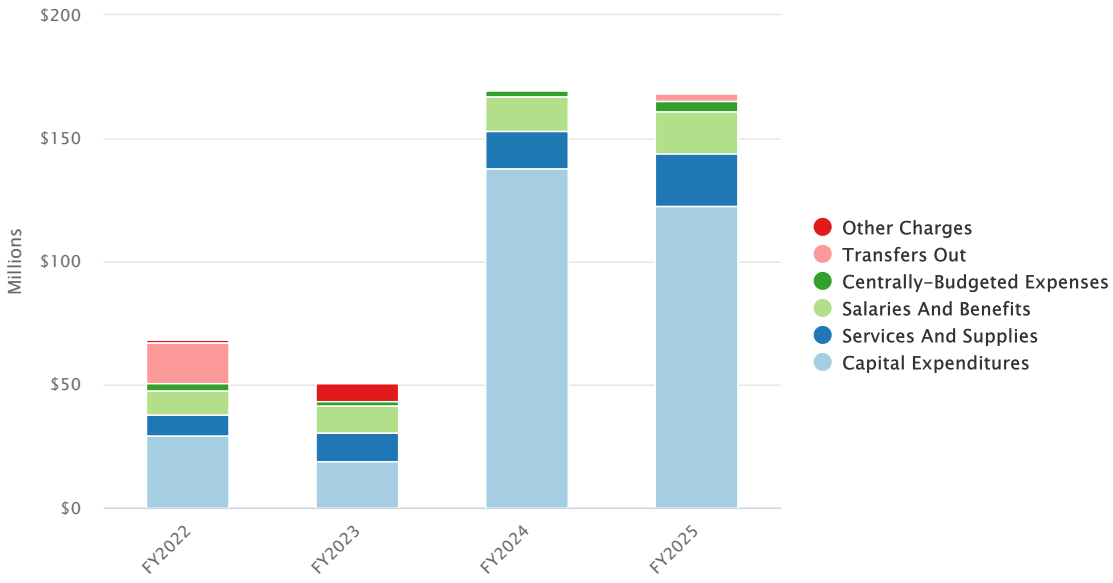
$168,985,885 -$1,251,630
(-0.74% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



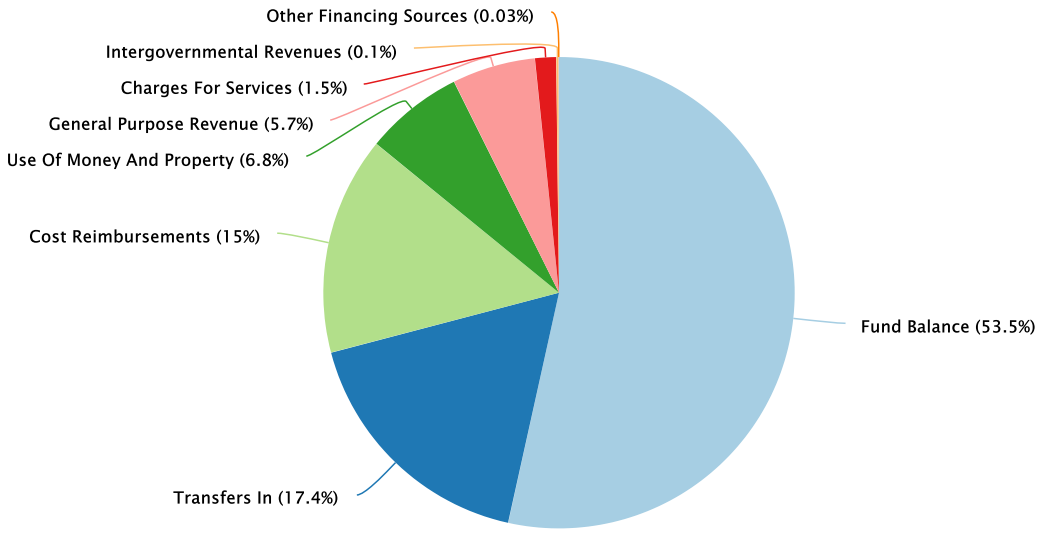
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$10,137,909	$10,856,951	$13,958,409	$17,042,844	22.1%
Services And Supplies	$8,527,000	$11,729,785	$15,049,003	$21,343,030	41.8%
Centrally-Budgeted Expenses	$2,906,200	$1,605,635	$2,878,019	$4,138,265	43.8%
Other Charges	$1,219,293	$7,687,745	$421,749	$429,876	1.9%
Capital Expenditures	$29,184,712	$18,995,651	$137,930,335	$122,501,370	-11.2%
Transfers Out	$16,100,000	$0	$0	$3,530,500	N/A
Total Expense Objects:	$68,075,113	$50,875,767	$170,237,515	$168,985,885	-0.7%

Funding Summary

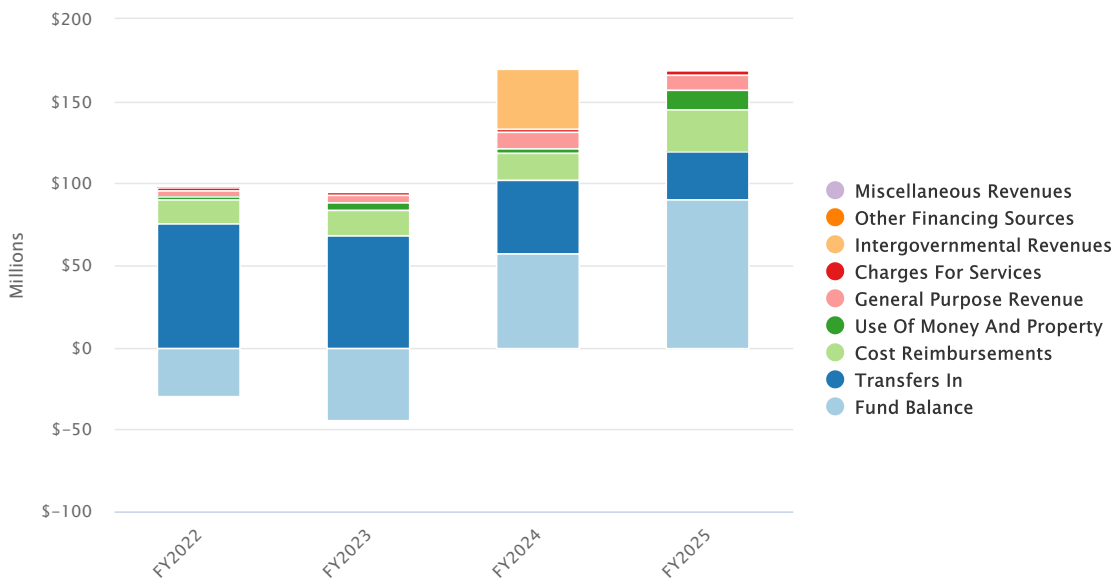
$168,985,885 -$1,251,630
(-0.74% vs. prior year)

Funding by Source

Projected Funding by Source



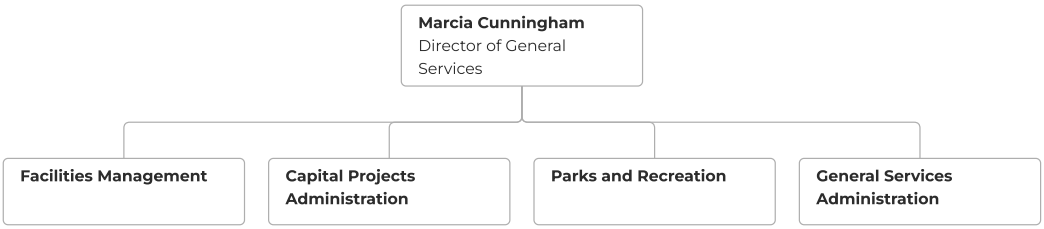
Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$1,435,611	$4,190,151	$2,489,174	$11,422,913	358.9%
Intergovernmental Revenues	$0	$0	$36,511,286	$235,280	-99.4%
Charges For Services	$2,105,781	$1,782,142	$2,033,796	$2,470,700	21.5%
Miscellaneous Revenues	$43,418	$15,109	$1,950	$1,950	0%
Transfers In	$75,444,548	$67,977,494	$44,482,143	$29,466,273	-33.8%
Other Financing Sources	$56,082	$56,082	$56,082	$56,084	0%
Cost Reimbursements	$15,020,351	$15,979,766	$16,637,993	$25,309,329	52.1%
General Purpose Revenue	$3,865,979	$5,027,528	$10,267,937	$9,657,427	-5.9%
Fund Balance	-$29,896,656	-$44,152,505	$57,757,154	$90,365,929	56.5%
Total:	$68,075,113	$50,875,767	$170,237,515	$168,985,885	-0.7%

Organizational Chart

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	108.0	124.0	16.0
Temporary (FTE)	11.6	18.7	7.1
Position Total	119.6	142.7	23.1



General Services Administration

Marcia Cunningham
Director of General Services

General Services Administration (#1014000000) provides oversight and direction for the General Services Department (GSD), which includes three divisions: Facilities Management, Capital Projects Administration, and Parks and Recreation.

GSD's vision is to be "valued as a trusted partner, delivering exceptional and reliable services for our customers and the community." Its mission is "to provide sound stewardship of County resources; to provide extraordinary customer service; to plan, organize, and deliver projects and services that support our customers' needs, interests, and priorities; and to develop and maintain clean and safe parks."

Please visit sjgov.org/genser for more information.

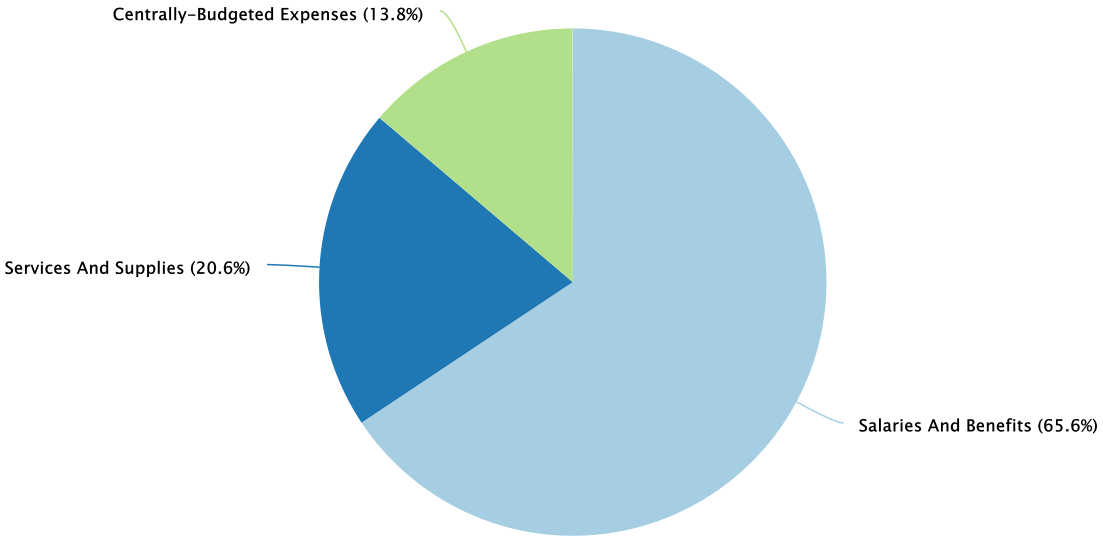
Expenditures Summary

The 2024-2025 Proposed Budget of $1,345,569 is an increase of $351,642 from the 2023-2024 Adopted Budget of $993,927. The increase is primarily due to a $126,260 increase in costs for reimbursement of the full-year cost of an additional Deputy Purchasing Agent added midyear 2023-2024 in the Purchasing and Support Services Division (#1011200000) budget, a $101,827 increase in Cost Allocation Plan charges, and $79,151 in salaries and benefits adjustments.

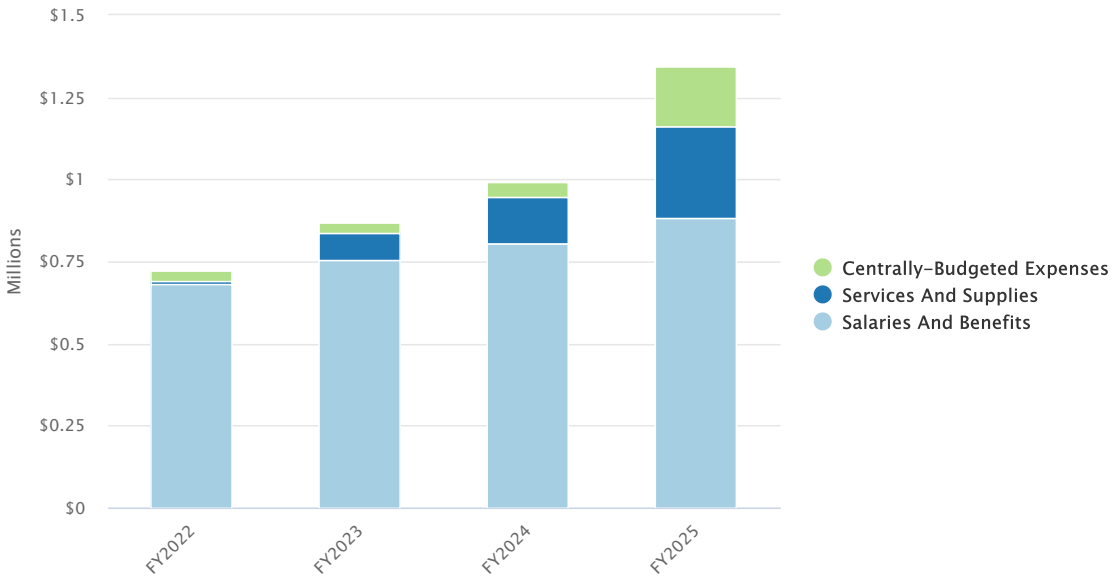
$1,345,569 $351,642
(35.38% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$681,015	$754,500	$803,796	$883,283	9.9%
Services And Supplies	$8,874	$83,322	$142,814	$277,004	94%
Centrally-Budgeted Expenses	$32,627	$31,112	$47,317	$185,282	291.6%
Total Expense Objects:	$722,516	$868,934	$993,927	$1,345,569	35.4%

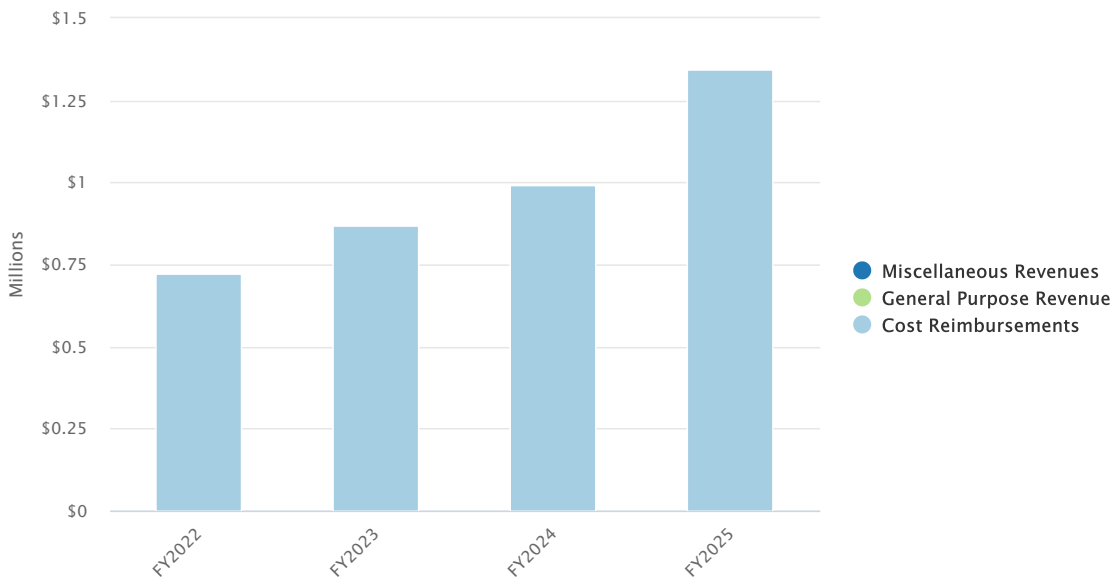
Funding Summary

The 2024-2025 Proposed Budget includes $1,345,569 in cost reimbursements from the three GSD divisions. These costs are allocated to each division according to a distribution formula, which is calculated 50% based on the number of allocated full-time equivalent positions within each division, and 50% based on the budget for each division.

$1,345,569 $351,642
(35.38% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source

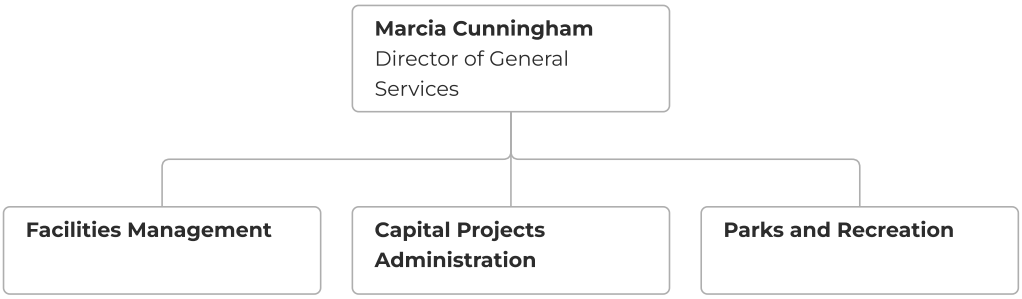


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Miscellaneous Revenues	$0	$284	$0	$0	0%
Cost Reimbursements	$722,516	$867,903	$993,927	$1,345,569	35.4%
General Purpose Revenue	$0	$746	$0	$0	0%
Total:	$722,516	$868,934	$993,927	$1,345,569	35.4%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	3.0	3.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	3.0	3.0	0.0



Program Discussion

GSD provides centralized support of the business objectives of County departments, including facility management services, real estate leasing and acquisition support, energy-related capital projects administration, energy and water conservation, and capital projects administration.

The Department also manages the County's 18-park network, a zoo, and a regional sports complex for the recreation and enjoyment of the public. The Director and Assistant Director, with the support of the Administrative Assistant, provide leadership, supervision, and oversight to the GSD divisions. The administrative overhead costs, inclusive of the aforementioned positions, are distributed across all GSD divisions.

General Services Administration Cost Distribution

Budget	Name	Percentage**	Allocation
1014200000	Facilities Management*	31.45%	$423,213
1014300000	Capital Projects Administration*	48.37%	$650,888
7070300000	Parks and Recreation	20.18%	$271,468
	Total	**100.00%**	**$1,345,569**

*For purposes of the calculation, the Energy-Related Capital Projects budget (#1040150000) and the Public Improvement budget (#1040148000) are combined with the Facilities Management and Capital Projects Administration budgets, respectively.
**Rounded to the nearest hundredth.

Facilities Management

Marcia Cunningham
Director of General Services

The Facilities Management Division (#1014200000) provides facility-related services for all County-owned and leased facilities, except San Joaquin General Hospital and Stockton Metropolitan Airport.

The Division is responsible for providing maintenance, repair, and construction services to 418 structures totaling 2,052,678 square feet, and in 2024-2025, the Division will add seven new structures totaling an additional 450,542 square feet, which is an increase of 22%. Other services include management of major renovations; repair projects to existing structures; property leasing (as lessor and lessee); property management; real property acquisition and sale; water conservation; and energy conservation. Three of the facilities that are maintained are 24-hour custodial facilities.

The Division is also responsible for the County's enterprise security access system, as well as billing for services such as the Hospital Lift Station, French Camp McKinley Fire District, and reclamation districts.

Please visit sjgov.org/genser for more information.

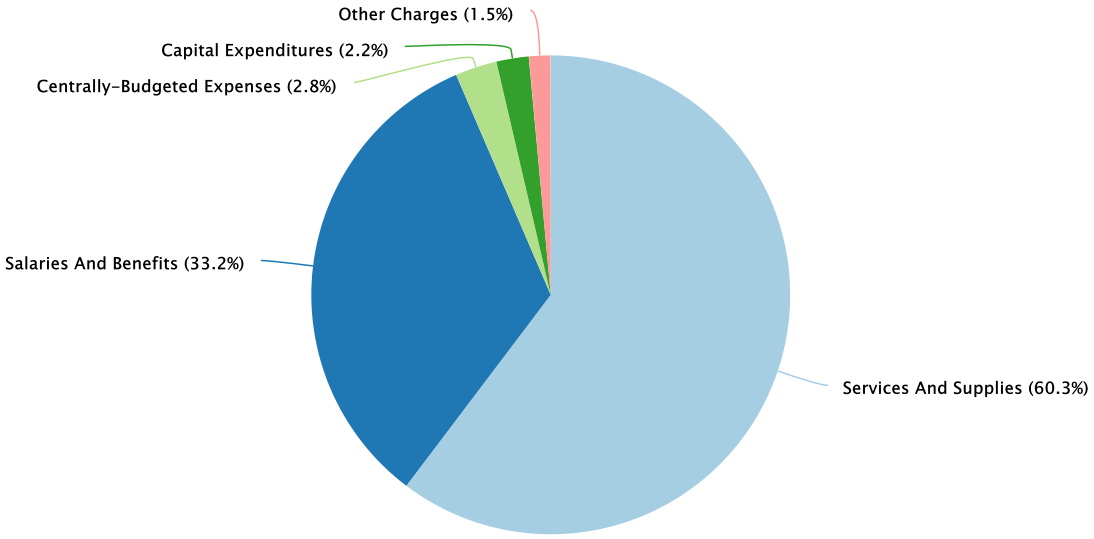
Expenditures Summary

The 2024-2025 Proposed Budget of $28,449,660 is an increase of $8,022,223 from the 2023-2024 Adopted Budget of $20,427,437. The increase is primarily due to an increase in costs for service requests ($2,620,617); salaries and benefits increases for the addition of 15 new positions and the full-year cost of two Management Analyst I-II positions added midyear 2023-2024 ($2,101,331); an increase in operational costs associated with the acquisition of 400 E. Main Street ($1,582,010); increased capital-expenditures ($625,365); and increases in costs for Countywide utilities ($544,629).

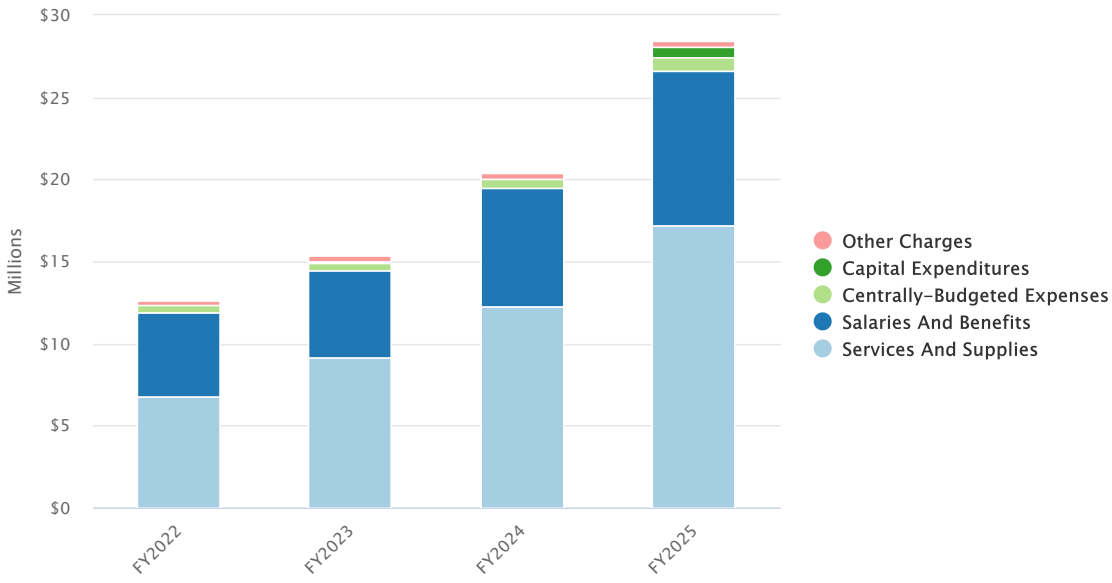
$28,449,660 $8,022,223
(39.27% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$5,076,499	$5,275,814	$7,173,262	$9,454,903	31.8%
Services And Supplies	$6,808,909	$9,163,680	$12,275,967	$17,157,258	39.8%
Centrally-Budgeted Expenses	$421,683	$499,441	$571,858	$797,657	39.5%
Other Charges	$354,808	$388,028	$406,350	$414,477	2%
Capital Expenditures	$5,550	$38,837	$0	$625,365	N/A
Total Expense Objects:	$12,667,449	$15,365,801	$20,427,437	$28,449,660	39.3%

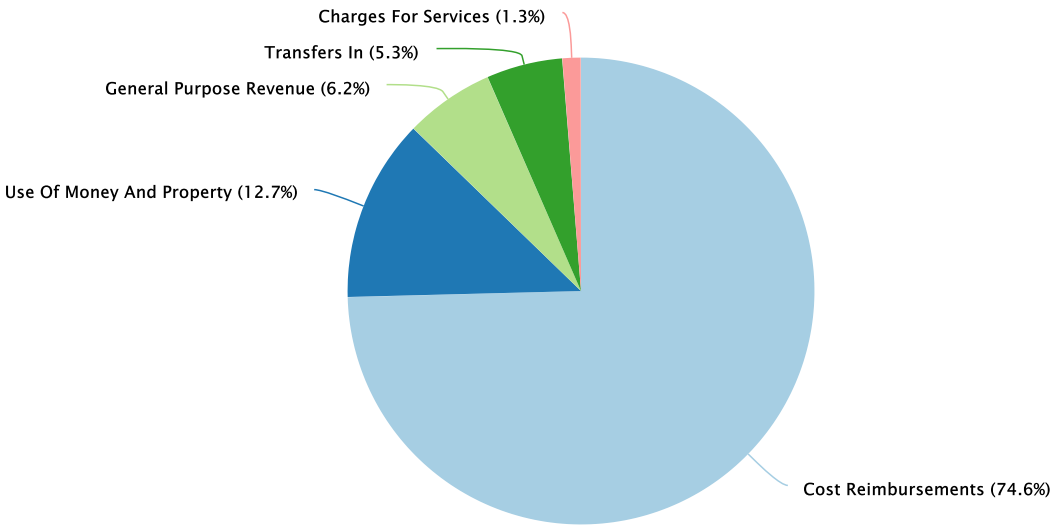
Funding Summary

The 2024-2025 Proposed Budget includes $21,223,162 in cost reimbursements, $3,603,320 in rental income, and $1,759,457 in General Purpose Revenue. A $1,251,600 operating transfer in of American Rescue Plan Act funding will support Community Center repair and upgrade projects.

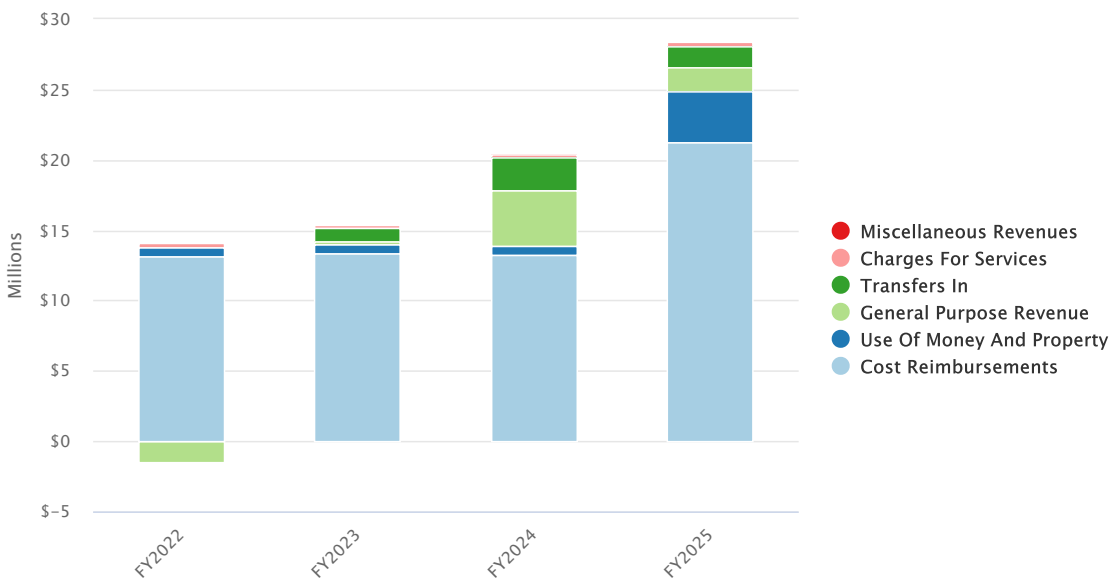
$28,449,660 $8,022,223
(39.27% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

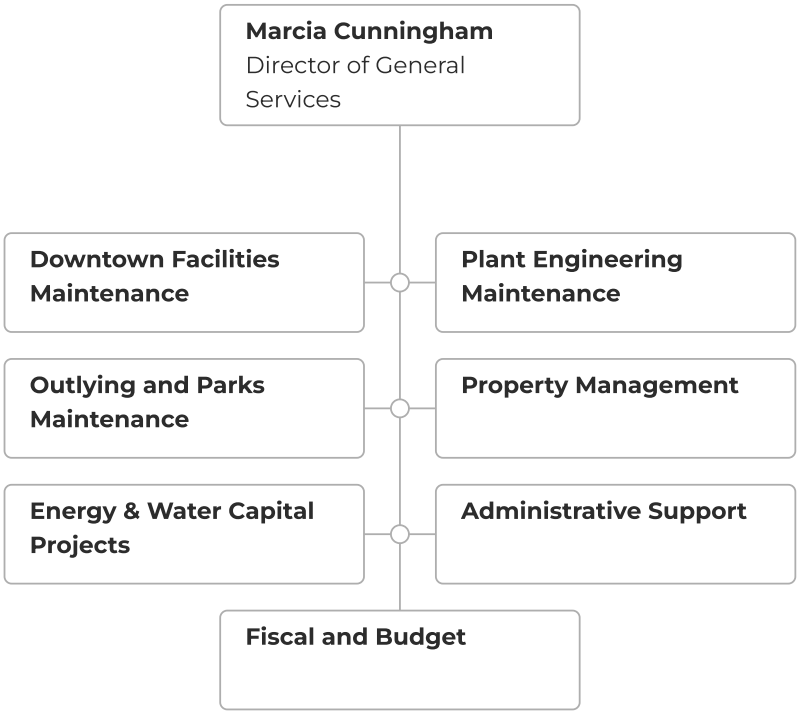


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$649,531	$651,876	$669,581	$3,603,320	438.1%
Charges For Services	$267,535	$242,534	$242,887	$362,121	49.1%
Miscellaneous Revenues	$5,279	$0	$0	$0	0%
Transfers In	$0	$960,000	$2,333,700	$1,501,600	-35.7%
Cost Reimbursements	$13,175,886	$13,349,367	$13,212,588	$21,223,162	60.6%
General Purpose Revenue	-$1,430,782	$162,024	$3,968,681	$1,759,457	-55.7%
Total:	$12,667,449	$15,365,801	$20,427,437	$28,449,660	39.3%

Organizational Chart

The 2024-2025 Proposed Budget includes two positions added midyear 2023-2024. On October 24, 2023, the Board of Supervisors approved adding a Management Analyst I-II to support energy-related capital projects and energy conservation (R-23-179). On January 9, 2024, the Board of Supervisors approved adding an additional Management Analyst I-II to assist with drafting leases, Board packages, and property management administration (R-24-2). The 2024-2025 Proposed Budget includes the addition of 15 new positions and 0.8 FTE extra-help to address the increase in square footage managed by the Division.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	55.0	70.0	15.0
Temporary (FTE)	2.5	3.3	0.8
Position Total	57.5	73.3	15.8



Program Discussion

The Board of Supervisors approved the San Joaquin County Ten-Year Facilities Master Plan 2021 Update on May 18, 2021 (B-21-294). Facility Master Plans guide the effective use of current County facilities and plan for the development of future facilities. The Master Plan Update includes development of new County space planning standards for more efficient utilization of available space.

In 2024-2025, Facilities Management will continue to review and assess County facilities to identify building capacities and deficiencies. This includes the ongoing effort to accurately inventory buildings and square footage of space occupied by the County, including County-owned and County-leased facilities. Additionally, the preventative maintenance program will continue to be reviewed as part of a strategic effort to identify and maximize the life cycle of County buildings and systems.

Property Management

In 2023-2024, Facilities Management's Property Management team disposed of two surplus County-owned properties, and began the process of acquiring the building located at 400 E. Main Street, Stockton. The acquisition of this building will provide additional needed office space for County departments that are currently housed in leased facilities. In 2024-2025, the Property Management team will continue to market three additional surplus County-owned properties, while overseeing the new badge system roll-out to remaining County facilities. In 2023-2024, the new badge system was successfully implemented at the County Administration Building.

ARPA Funded Community Center Upgrades

In 2023-2024, Facilities Management completed the Community Center roof and HVAC replacement projects. Simultaneously, work commenced on flooring replacement and kitchen upgrades. In 2024-2025, Community Center projects will include parking lot and walkway repairs, security upgrades, and other improvements.

Energy and Water Conservation

In 2023-2024, Facilities Management presented a Three-Year Energy-Related Capital Improvement Plan to the Board of Supervisors, which included the installation of 12 solar projects at locations throughout the County, to be implemented under the Net Energy Metering 2.0 rate schedule. The 2024-2025 Proposed Budget includes appropriations for the solar projects and water/sewer infrastructure projects at Micke Grove Regional Park and Shumway Oak Grove Regional Park in the new Energy-Related Capital Projects budget (#1040150000).

Utilities

Facilities Management will continue to focus on energy efficiency and utility cost management for County-owned and leased facilities. In recent years, the County has seen significant cost increases from local utility providers. In 2022-2023, actual costs for utilities totaled $3,099,863, which was $585,753 over budget. The 2023-2024 Adopted Budget included $3,037,573 for utilities, an increase of $523,463 from the 2022-2023 Adjusted Budget. The 2024-2025 Proposed Budget includes an increase of $1,394,639 for utilities, which includes $850,010 for expenses associated with the acquisition of a new office facility located at 400 E. Main Street, and $544,629 for increased utilities costs for existing facilities. Facilities Management continues to proactively work with the County's utility service providers to review historical usage data and analyze trends, identify best management practices, and implement cost-effective energy efficiency measures.

Increased Staffing

In 2024-2025, the County is expected to increase its total commercial building footprint by approximately 450,542 square feet or a growth of 22%. The increase is partially the result of the purchase of two Downtown Stockton properties; 400 E. Main Street (approximately 245,551 square feet), and 6 S. El Dorado Street (approximately 87,791 square feet). Both buildings will be at maximum occupancy with County departments, public agencies, and private entities. The two buildings have a combined total of approximately 333,342 square feet of commercial building space that requires maintenance and support. The new Dorothy J. Heisler Detention and Programs Facility, Morgue/Medical Examiner Facility, and three additional facilities for the Sheriff's Office will also increase overall square footage.

The 2024-2025 Proposed Budget includes the addition of 15 positions to support increased workload associated with a number of ongoing initiatives, the expansion of square footage at the Sheriff's Complex, and the increasing commercial building square footage of the downtown district.

- Downtown maintenance positions include four Crafts Worker III positions, one Crafts Worker IV, one Electrician, and one Office Building Engineer.
- Two Office Assistant Specialists will increase the capacity of the Property Management team, administering the County Enterprise Badge Access System, which is planned to be installed in seven additional County facilities beginning in 2024.
- One Crafts Worker IV and two Crafts Worker III positions will be added to the Plant Engineering team to oversee and perform maintenance of the new Dorothy J. Heisler Detention and Programs Facility, new Morgue/Medical Examiner Facility, and three additional new facilities for the Sheriff's Office which are scheduled to be completed by December 2024.

- One Engineering Program Manager and one Electrician will be added to the Energy team to implement the comprehensive Energy Plan. The Electrician will increase the capacity to develop and maintain a proactive maintenance program for County solar panel systems.
- An Accounting Technician I will assist with the fiscal and budgetary work that has increased over the last few years and which will further increase with the addition of new leases and the fiscal duties associated with routine maintenance of additional facilities.

The full cost of these positions is supported by new lease revenue from the 400 E. Main Street property. The 2024-2025 Proposed Budget includes projected salaries savings that will result from the intentionally deferred filling of seven new positions until such time as they are needed to support the new facilities at 400 E. Main Street and 6 S. El Dorado Street.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Number of Structures	417	418	418	425
Square Footage	2,026,178*	2,052,678*	2,052,678	2,503,220
Maintenance Work Orders	24,837	21,189	22,812	24,549
Major Repairs & Renovations	6	16	16	24
Service Requests	387	475	686	775
Leases Negotiated/Renewed	11	6	12	14

*Restated to reflect only the square footage maintained by Facilities Management.

Capital Projects Administration

Marcia Cunningham
Director of General Services

The General Services Department (GSD) is responsible for the management and coordination of capital improvements. Staffing and other project-related administrative costs are included in the Capital Projects Administration budget (#1014300000). Staff duties include project planning, contract negotiation and monitoring, construction management, andfiscal administration.

Please visit sjgov.org/genser for more information.

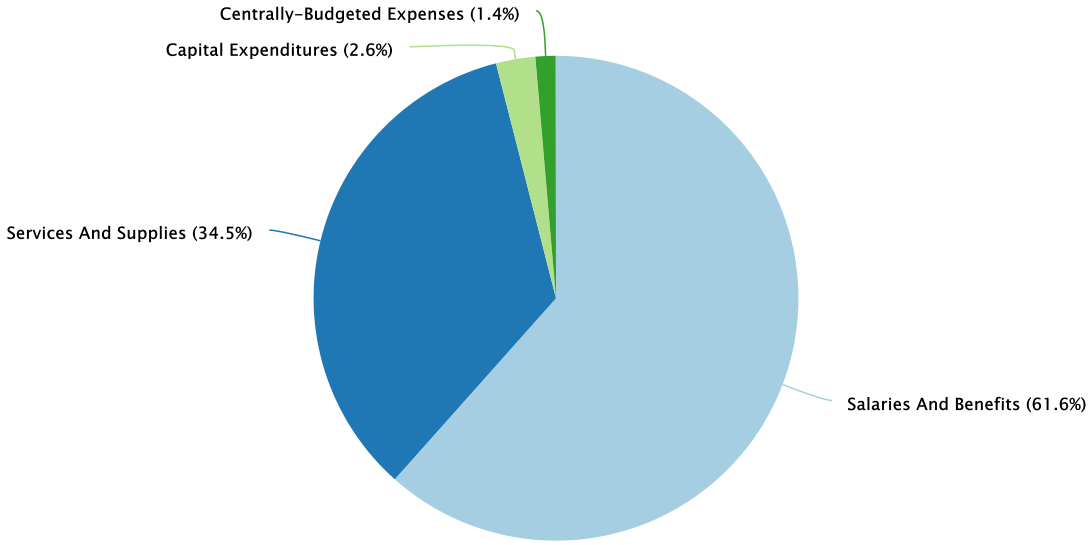
Expenditures Summary

The 2024-2025 Proposed Budget of $2,306,422 is an increase of $302,864 from the 2023-2024 Adopted Budget of $2,003,558, primarily due to an increase in allocated cost for General Services Administration ($290,203) and salaries and benefits adjustments ($100,177). The increase is partially offset by a decrease in costs for project administration software due to a change in accounting ($131,250).

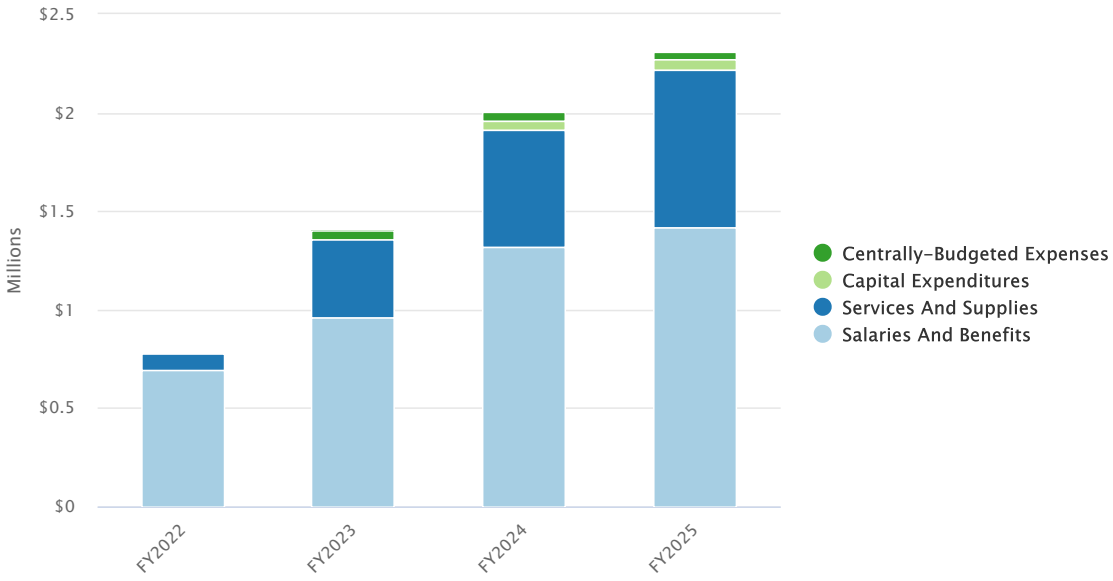
$2,306,422 **$302,864**
(15.12% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$689,824	$963,800	$1,320,101	$1,420,278	7.6%
Services And Supplies	$88,144	$395,955	$589,971	$794,693	34.7%
Centrally-Budgeted Expenses	$2,077	$43,997	$43,486	$31,451	-27.7%
Capital Expenditures	$0	$0	$50,000	$60,000	20%
Total Expense Objects:	$780,046	$1,403,752	$2,003,558	$2,306,422	15.1%

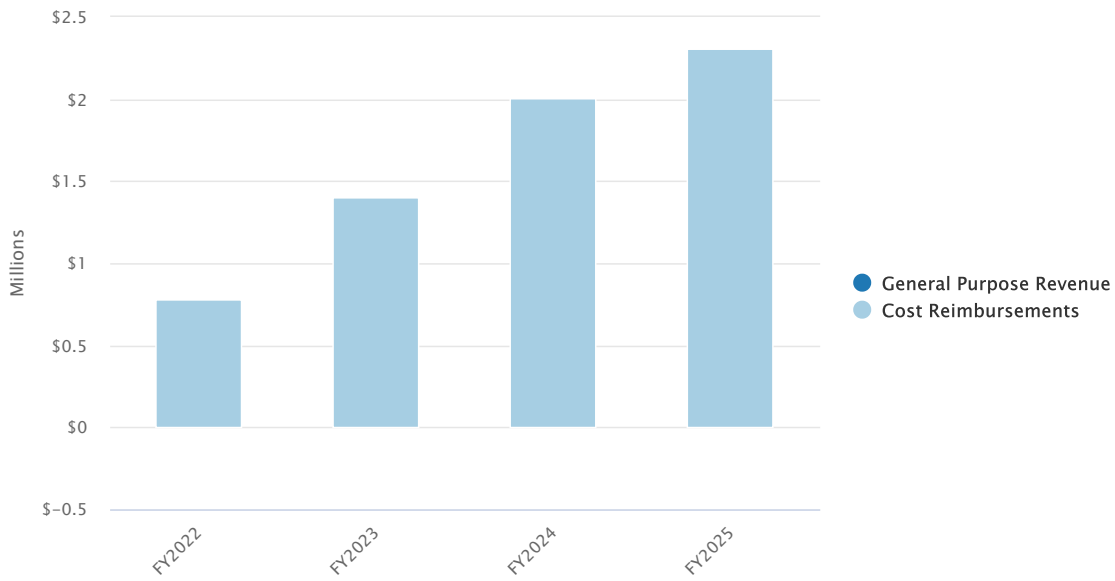
Funding Summary

The 2024-2025 Proposed Budget includes $2,306,422 in cost reimbursements for project administration from the Public Improvement budget (#1040148000).

$2,306,422 $302,864
(15.12% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Cost Reimbursements	$780,046	$1,401,859	$2,003,558	$2,306,422	15.1%
General Purpose Revenue	$0	$1,893	$0	$0	0%
Total:	$780,046	$1,403,752	$2,003,558	$2,306,422	15.1%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	9.0	9.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	9.0	9.0	0.0

Program Discussion

During 2023-2024, 27 projects have been completed, totaling approximately $21.6 million. Projects include the Behavioral Health Services Adult Residential Treatment Modular Campus, Back-up Generator, and 24-Hour Restroom Remodel; Sheriff's Office Jail Digital HVAC Controls Replacement; and the Honor Farm Distribution Center Warehouse Roof Replacement, among others.

For 2024-2025, 34 projects are proposed, totaling approximately $81.3 million. Projects include continued work on outstanding and planned projects related to existing facilities and major new construction. A comprehensive listing of planned projects is included in the Public Improvement budget (#1040148000). The proposed work program identifies the primary capital investment priorities for 2024-2025. As resources allow, and subject to the approval of the Capital Review Committee, Capital Projects Administration may also provide reimbursable project management assistance for direct charge to County department projects not included in the 2024-2025 Public Improvement budget.

Job Order Contracting

In 2023-2024, 33 projects totaling $30.3 million are anticipated to be completed, construction in progress, or are anticipated to have been initiated in Year 8 of the Job Order Contracting (JOC) Program. In the fourth quarter of 2023-2024, Capital Projects Administration brought a recommendation to the Board of Supervisors to award six master construction contracts for Year 9. Under the Program, JOC contractors may be used to perform qualified individual projects during a one-year period.

The JOC Program has allowed GSD and other County departments to complete projects in a cost-effective, timely, and collaborative manner. Other procurement methods, such as the traditional bid process and Purchasing and Support Services' Uniform Public Construction Cost Accounting Act process, will also continue to be utilized.

Public Improvement

Marcia Cunningham
Director of General Services

The Public Improvement budget (#1040148000) provides funding for new construction, building alterations, property acquisition, park improvements, facility planning, and major maintenance or equipment replacement projects. Project phases typically include scope development and programming, design/engineering, solicitation and award of bids, construction, and project acceptance.

Completion time for a capital project may be longer than a fiscal year, depending on the complexity and magnitude. Funding is re-budgeted at the end of the fiscal year for multiyear projects still in progress or projects that have been contractually obligated in order to complete work in the new fiscal year. As a result, the budget includes appropriations re-budgeted from the prior fiscal year and new appropriations supported with either project-specific revenue or discretionary funding.

Following the close of the fiscal year, adjustments may be required to reconcile budgeted amounts with actual revenues and expenditures incurred during the prior fiscal year. This budget narrative includes projects administered by the General Services Department.

Please visit sjgov.org/genser for more information.

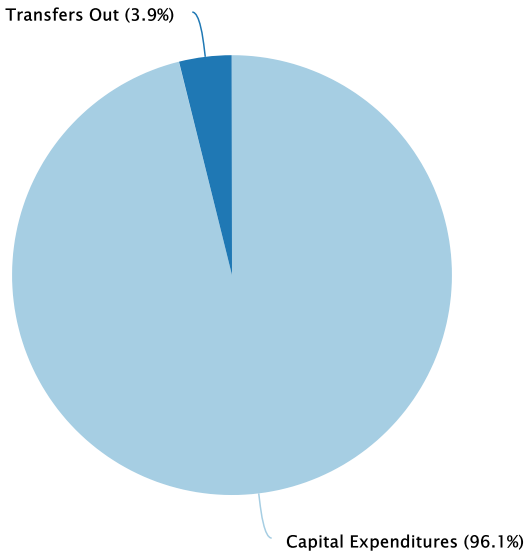
Expenditures Summary

The 2024-2025 Proposed Budget of $84,590,627 is a decrease of $53,236,731 from the 2023-2024 Adopted Budget of $137,827,358, primarily due to the completion of project construction phases in 2023-2024 and final project close-out of major projects scheduled in 2024-2025. These projects include the Dorothy J. Heisler Detention and Programs Facility (Senate Bill 1022), the Morgue/Medical Examiner Facility Replacement, and 6 S. El Dorado Street Tenant Improvements for the District Attorney's Office.

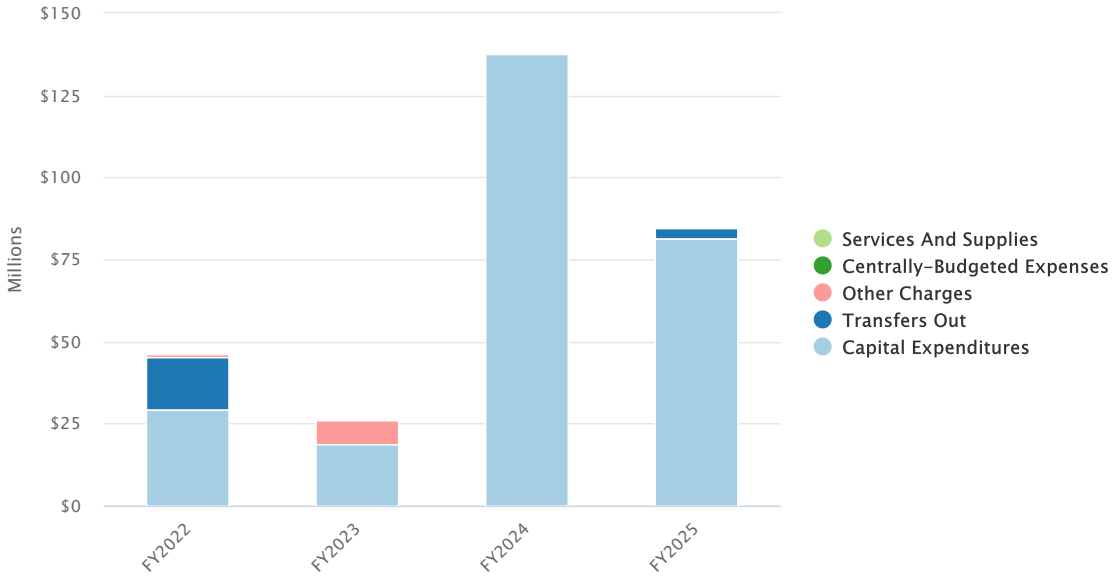
$84,590,627 -$53,236,731
(-38.63% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$1,936	$0	$0	$0	0%
Centrally-Budgeted Expenses	$154,938	$112,150	$80,023	$0	-100%
Other Charges	$846,181	$7,294,849	$0	$0	0%
Capital Expenditures	$29,070,892	$18,763,852	$137,747,335	$81,310,127	-41%
Transfers Out	$16,100,000	$0	$0	$3,280,500	N/A
Total Expense Objects:	$46,173,947	$26,170,851	$137,827,358	$84,590,627	-38.6%

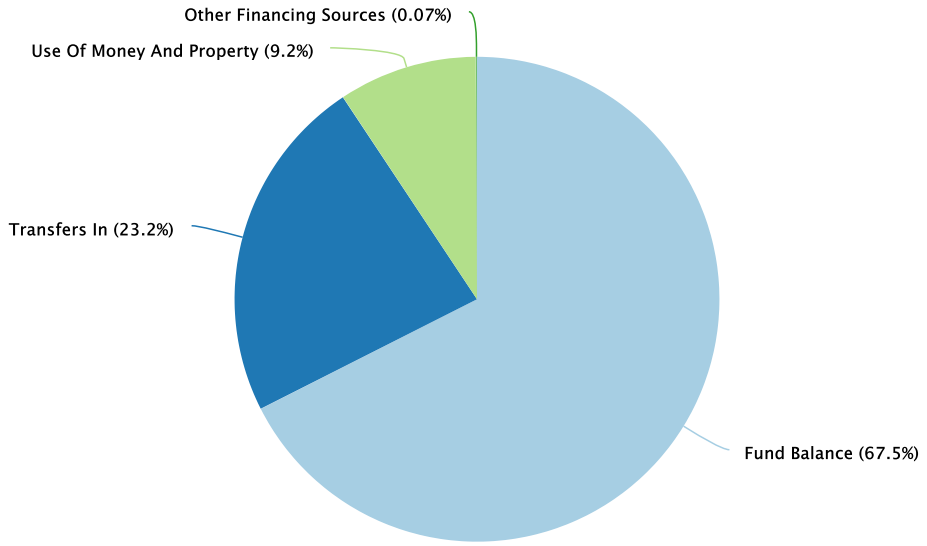
Funding Summary

The 2024-2025 Proposed Budget includes $57,131,331 in Capital Outlay Fund (#37004) balance. Projects will also be funded by $19,584,819 in operating transfers in from departments, County Facilities Fees, and Tobacco Settlement funds, and $7,500,000 from interest earnings.

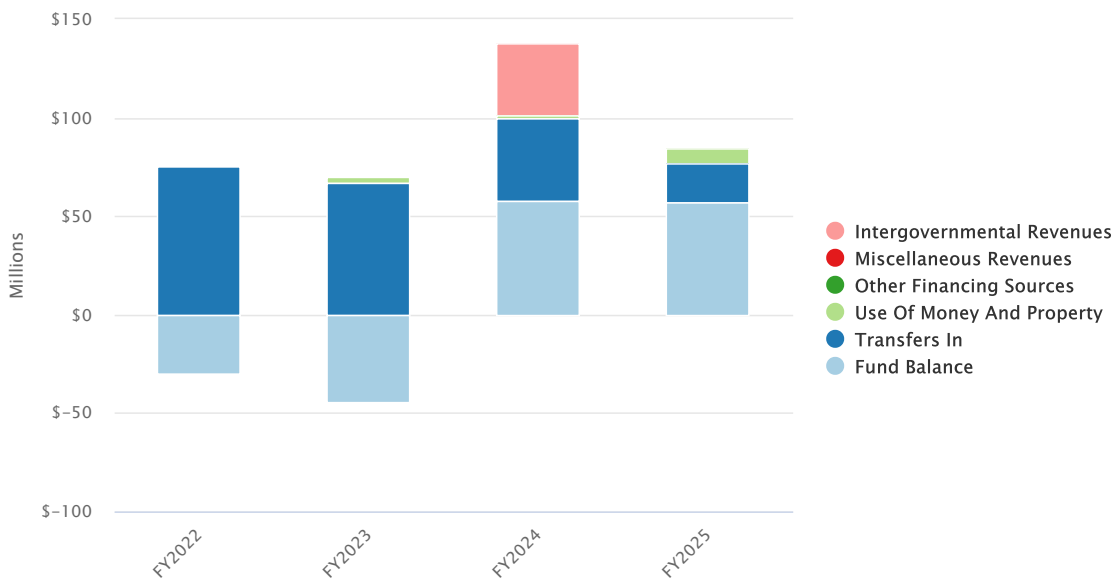
$84,590,627 -$53,236,731
(-38.63% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$785,368	$3,537,172	$1,818,393	$7,818,393	330%
Intergovernmental Revenues	$0	$0	$36,511,286	$0	-100%
Miscellaneous Revenues	-$2,549	$525	$0	$0	0%
Transfers In	$75,231,703	$66,729,577	$41,684,443	$19,584,819	-53%
Other Financing Sources	$56,082	$56,082	$56,082	$56,084	0%
Fund Balance	-$29,896,656	-$44,152,505	$57,757,154	$57,131,331	-1.1%
Total:	$46,173,947	$26,170,851	$137,827,358	$84,590,627	-38.6%

Program Discussion

In 2023-2024, 27 projects have been completed, totaling approximately $21.6 million. For 2024-2025, 34 projects are proposed, totaling approximately $81.3 million. Projects include continued work on outstanding and planned projects related to existing facilities and major new construction. Criteria for project funding include safety and security; reduction in maintenance, utility, and/or operating costs; justification; and the availability of department matching funds.

New Construction & Facility Planning ($59.1 million)

- **6 S. El Dorado Street Tenant Improvements and Renovations** – To fund the remaining construction costs for remodeling objectives including the completion of tenant improvements to all floors, landscaping, and site improvements.
- **Capital Projects Contingency – New Construction** – Contingency funding for approved projects in the 2024-2025 work program.
- **Capital Projects – Project Planning and Development** – To fund project pre-planning expenses as directed or authorized.
- **Dorothy J. Heisler Detention and Program Facility (SB 1022)** – To fund the construction of a new medium security housing and program facility to replace the existing Honor Farm barracks.
- **Emergency Medical Services Warehouse** – To fund design, engineering, and construction costs associated with a pre-engineered metal facility for departmental emergency services requirements as identified in the Facility Master Plan.
- **Hazelton Complex Facility Replacement** – To fund design, engineering, and construction costs associated with a replacement facility for the Community Development, Environmental Health, and Public Works Departments.
- **Morgue/Medical Examiner Facility Replacement** – To fund construction costs associated with a new Morgue/Medical Examiner facility
- **Old Court House Demolition (222 E. Weber Avenue)** – To fund design, engineering, and demolition costs associated with the demolition of the existing facility located at 222 E. Weber Avenue.
- **Registrar of Voters New Facility** – To fund design and engineering costs associated with a new facility for the Registrar of Voters.
- **Sheriff's Office Classroom Building** – To fund design, engineering, and construction costs associated with a pre-engineered metal facility for departmental classroom requirements.
- **Sheriff's Office Evidence Building** – To fund design, engineering, and construction costs associated with a pre-engineered metal facility for departmental evidence requirements as identified in the Facility Master Plan.
- **Sheriff's Office Training Facility** – To fund design, engineering, and construction costs associated with a pre-engineered metal facility for departmental training objectives as identified in the Facility Master Plan.
- **Solid Waste Transfer Station Replacement** – To fund design, engineering, and construction costs associated with a replacement facility for the Lovelace Transfer Station for the Public Works Department.

Existing Facilities ($22.2 million)

- **6 S. El Dorado Street Secure Parking Lot Improvements** – Additional funding for the completion of security upgrades for the parking lot at 6 S. El Dorado Street.
- **ARPA-Funded Park Improvements** – To use ARPA funding for the design, engineering and construction costs for various Parks and Recreation projects. Projects include Westgate Landing Well Improvements and Regional Sports Complex New Well.
- **Assessor's Office Remodel** – Additional funding for the completion of the remodel project of the Assessor's department office space.
- **Capital Projects Contingency – Existing Facilities** – Contingency funding for approved existing facilities projects calculated at 5% of project costs.
- **Clerk of the Board Remodel** – To fund the design, engineering, and construction costs for remodeling objectives for the Clerk of the Board.
- **Countywide Unanticipated Major Repairs** – To fund unanticipated or emergency major repairs to County buildings, structures, and grounds.
- **Human Services Agency Roof Replacement** – Additional funding for the design, engineering, and construction costs for the replacement of the roof at the Human Services Agency facility.
- **Jail Digital HVAC Controls Replacement Phase III** – To fund construction costs to install and replace the Alerton digital controls for the County Jail and Juvenile Hall HVAC equipment.
- **Juvenile Hall Wiring Cable Upgrade** – To fund the construction of a wiring upgrade project for the Probation Department's Juvenile Hall facility and security system.
- **Micke Grove Miniature Golf Course** – To fund the design, engineering, and construction costs for an 18-hole miniature golf course.
- **Micke Grove Regional Park Electrical Upgrade Phase III** – To fund the design, engineering, and construction costs for the final phase of an electrical upgrade at Micke Grove Regional Park.
- **Micke Grove Regional Park Signage** – To fund the design and construction costs for new signage at Micke Grove Regional Park.
- **Micke Grove Zoo East End Construction** –To fund the construction of the Micke Grove Zoo East End exhibits and holding quarantine area.
- **Mount Oso Radio Tower Improvements** – To fund the design, engineering, and construction costs for improvements to the radio tower facility.
- **Parks Smart Restroom** – To fund the design, engineering, and construction costs for smart restrooms at three locations: Kennedy Park, Taft, and Garden Acres.
- **Pre-Acquisition Property Assessments** – To fund assessments of property that the County might consider acquiring.

- **Shumway Oak Grove Regional Park Capital Projects Building Improvements** – To fund improvements to the Capital Projects Building located at Shumway Oak Grove Regional Park. New objectives for 2024-2025 include a design phase for an automated security gate and the remodeling of the existing building.
- **Shumway Oak Grove Regional Park Inclusive Playground** – To fund the additional remaining construction costs for an inclusive playground at Shumway Oak Grove Regional Park.
- **Shumway Oak Grove Regional Park Overflow Parking Lot Repairs** – To fund the design, engineering, and construction costs for parking lo repairs at Shumway Oak Grove Regional Park.
- **Thornton Radio Tower Improvements** – To fund the design, engineering, and construction costs associated with the repair and elevation of the Thornton Radio Tower to protect from flood waters.
- **Underground Storage Tank Remediation** – To fund underground fuel storage tank monitoring and remediation required by regulatory agencies at the following sites: Hazelton Complex, Records Center, and the Human Services Agency.

2024-2025 Appropriations	Capital Outlay Funding	Department/ Grant Funding	County Facilities Fees (CFF)	Total 2024-2025 Proposed
New Construction & Facility Planning				
6 S. El Dorado Street Tenant Improvements and Renovations	$17,148,699			$17,148,699
Capital Projects Contingency	300,000			300,000
Capital Projects Planning & Development	300,000			300,000
Dorothy J. Heisler Detention and Program Facility (SB 1022)	11,212,920			11,212,920
Emergency Medical Services Facility	386,244	$4,520,000		4,906,244
Hazelton Complex Facility Replacement	600,000			600,000
Morgue/Medical Examiner Facility Replacement			$6,044,819	6,044,819
Old Court House Demolition (222 E. Weber Avenue)	1,125,000			1,125,000
Registrar Of Voters New Facility	360,000			360,000
Sheriff's Office Evidence Facility	6,780,184			6,780,184
Sheriff's Office Training Facility	5,876,761			5,876,761
Sheriff's Office Vocational Classroom	4,153,800			4,153,800
Solid Waste Transfer Station Replacement	266,000			266,000
Total New Construction & Facility Planning	**$48,509,608**	**$4,520,000**	**$6,044,819**	**$59,074,427**
Existing Facilities				
6 S. El Dorado Secure Parking Lot	$100,000			$100,000
Assessor Space Remodel	225,000			225,000
Capital Projects Contingency - Existing Facilities	1,001,700			1,001,700
Clerk of the Board Remodel	850,000			850,000
Countywide Unanticipated Major Repairs	500,000			500,000
Human Services Agency Roof Replacement	250,000	$1,750,000		2,000,000
Jail Complex Digital HVAC Controls Phase III	1,250,000			1,250,000
Juvenile Hall Wiring Cable Upgrades	1,900,000			1,900,000
Micke Grove Miniature Golf Course	3,500,000			3,500,000
Micke Grove Regional Park Electrical Upgrade Phase III	1,350,000			1,350,000
Micke Grove Regional Park Signage	100,000			100,000
Micke Grove Zoo East End Construction	1,750,000			1,750,000
Mount Oso Radio Tower Improvements	668,000	250,000		918,000

2024-2025 Appropriations	Capital Outlay Funding	Department/ Grant Funding	County Facilities Fees (CFF)	Total 2024-2025 Proposed
Parks Smart Restrooms	3,750,000			3,750,000
Pre-Acquisition Property Assessments	100,000			100,000
Regional Sports Complex New Well	250,000			250,000
Shumway Oak Grove Regional Park Capital Projects Building Improvements	50,000			50,000
Shumway Oak Grove Regional Park Inclusive Playground	1,400,000			1,400,000
Shumway Oak Grove Regional Park Overflow Parking Lot	500,000			500,000
Thornton Radio Tower Improvements	41,000	300,000		341,000
Underground Storage Tank Remediation	350,000			350,000
Westgate Landing Well Improvements	50,000			50,000
Total Existing Facilities & Park Projects	**$19,935,700**	**$2,300,000**	**$0**	**$22,235,700**
Public Improvement Budget	**$68,445,308**	**$6,820,000**	**$6,044,819**	**$81,310,127**

Encumbrances Carried Forward ($122.2 million)

- **400 E. Main Street Acquisition** – To fund the cost associated with the purchase of the property at 400 E. Main Street in Stockton.
- **Dorothy J. Heisler Detention and Program Facility (SB 1022)** – To fund the construction of a new medium security housing and program facility to replace the existing Honor Farm barracks.
- **Emergency Medical Services Warehouse** – To fund design, engineering, and construction costs associated with a pre-engineered metal facility for departmental emergency services requirements as identified in the Facility Master Plan.
- **Funding for Various Homeless Projects** – For the funding of various homeless projects being undertaken by cities and non-profits located in San Joaquin County.
- **Morgue/Medical Examiner Facility Replacement** – To fund construction costs associated with a new Morgue/Medical Examiner facility.
- **Sheriff's Office Classroom Building** – To fund design, engineering, and construction costs associated with a pre-engineered metal facility for departmental classroom requirements.
- **Sheriff's Office Evidence Building** – To fund design, engineering, and construction costs associated with a pre-engineered metal facility for departmental evidence requirements as identified in the Facility Master Plan.
- **Sheriff's Office Training Facility** – To fund design, engineering, and construction costs associated with a pre-engineered metal facility for departmental training objectives as identified in the Facility Master Plan.
- **Shumway Oak Grove Regional Park Overflow Parking Lot Repairs** – To fund the design, engineering, and construction costs for parking lo Repairs at Shumway Oak Grove Regional Park.

Projects are funded by interest earnings, rents, Tobacco Settlement monies, reimbursement from departments, and the Capital Outlay Fund. The estimated unencumbered fund balance at the beginning of 2024-2025 is approximately $98.7 million.

Approximately $43.3 million of the Capital Outlay Fund balance is not recommended for appropriation in the 2024-2025 Proposed Budget. The table below reflects fund designations through June 30, 2025.

Capital Outlay Fund Balance Designations	Approx. $ Million
Health care facilities including the 2024-2025 allocation of $4.8 million of Tobacco Settlement funds	*$25.9*
American Rescue Plan Act (ARPA) funding for Parks and Recreation	*0.5*
Parks and Recreation projects	*2.2*
Remaining uncommitted funding	*14.7*
Projected June 30, 2025 Fund Balance	**$43.3**

Tobacco Settlement Funds

Tobacco Settlement funds are allocated 50% for Health care facilities and 20% for Capital Improvements. See Tobacco Settlement budget (#1010805000). Of the 30% remaining, 20% is allocated to the Information Systems Division - Internal Service Fund (#8240000000) and 10% for Public Works - Delta Activities (#2023070000). For 2024-2025, this represents $4,800,000 in reserve for future Health care facilities costs and $1,920,000 for Capital Improvement projects, an increase of $1,610,000 from the previous year.

County Facilities Fee (CFF) Program

On June 14, 2005, the Board of Supervisors adopted the CFF Program (R-05-314) in accordance with Government Code Section 66000. The purpose of the CFF Program is to finance region-serving capital facilities located throughout the County that are used by the residents and businesses within each city and the unincorporated area, and to assure that new development pays its proportional share for these improvements. Fees collected through the CFF Program can be used to offset only the growth-related portion of the costs of County public facilities. As of March 31, 2024, the balance of the County Facilities Fee Program Special Revenue Fund (#21094) was $46,601,699. The 2024-2025 Proposed Budget includes funding in the amount of $6,044,819 from the CFF Fund to offset costs of the Morgue/Medical Examiner Facility Replacement. Recommended CFF Program funding is calculated on the growth-related portions of the respective projects.

Long-term Debt Financing

On February 1, 2022, the Board of Supervisors adopted a resolution (R-22-30) declaring the intent to finance projects with proceeds from the sale of revenue bonds, certificates of participation, or other forms of indebtedness by the San Joaquin County Public Facilities Financing Corporation. The County has no current plans to issue debt; however, the resolution is in place should the County decide to pursue financing during 2024-2025.

Funding Analysis

Funding for the Public Improvement budget is derived from a combination of Capital Outlay Fund balance, and revenue sources outlined below.

Funding Description	2023-2024 Adopted	2024-2025 Proposed	Increase / (Decrease)
Interest Earnings			
Capital Outlay Fund	$1,500,000	$7,500,000	$6,000,000
Total Interest Earnings	**$1,500,000**	**$7,500,000**	**$6,000,000**
Rents			
Veterans Affairs Clinic	$318,393	$318,393	$0
Total Rents	**$318,393**	**$318,393**	**$0**
Repayments			
Klein Property Purchase	$56,082	$56,084	$2
Total Repayments	**$56,082**	**$56,084**	**$2**
Grants			
State of California - SB 1022	$36,511,286	$0	($36,511,286)
Total Grants	**$36,511,286**	**$0**	**($36,511,286)**
Operating Transfers In			
Behavioral Health Services	$6,355,000	$0	($6,355,000)
County Facilities Fees	30,119,443	6,044,819	(24,074,624)
Emergency Medical Services	0	4,520,000	4,520,000
General Fund	16,600,000*	0	(16,600,000)
Human Services Agency	0	1,750,000	1,750,000
Information Systems Division	0	550,000	550,000
Local Tobacco Settlement	5,110,000	6,720,000	1,610,000
Office of Emergency Services	100,000	0	(100,000)
Total Operating Transfers	**$58,284,443**	**$19,584,819**	**($38,699,624)**

Funding Description	2023-2024 Adopted	2024-2025 Proposed	Increase / (Decrease)
Fund Balances			
Capital Outlay Fund	$39,735,562	$58,650,831	$18,915,269
Prior Fiscal Year Encumbrance Carry Forward	21,671,592	0	(21,671,592)
Tobacco Settlement/Health Care Facilities Designation	(3,650,000)	(4,800,000)	(1,150,000)
Total Fund Balances	**$57,757,154**	**$53,850,831**	**($3,906,323)**
Total Funding Available	**$154,427,358**	**$81,310,127**	**($73,117,231)**

**Transfer from General Fund to Capital Outlay Fund in 2023-2024, as shown in the Operating Transfers (#1010804000) budget*

Energy-Related Capital Projects

Marcia Cunningham
Director of General Services

The Energy-Related Capital Projects budget (#1040150000) provides funding for construction, upgrades, installation of energy-saving capital projects, and water conservation efforts for County facilities. The budget is new for 2024-2025 and reflects a change in accounting for projects previously combined with the Facilities Management budget (#1014200000), which will improve the tracking and reporting for energy-related capital projects.

Completion of capital projects may span multiple fiscal years, depending on the complexity and scope of the project. Funding is re-budgeted at the end of the fiscal year for multiyear projects still in progress or projects that have been contractually obligated in order to complete work in the new fiscal year. As a result, the budget includes appropriations re-budgeted from the prior fiscal year and new appropriations supported with either project-specific revenue or Capital Outlay funding.

Please visit sjgov.org/genser for more information.

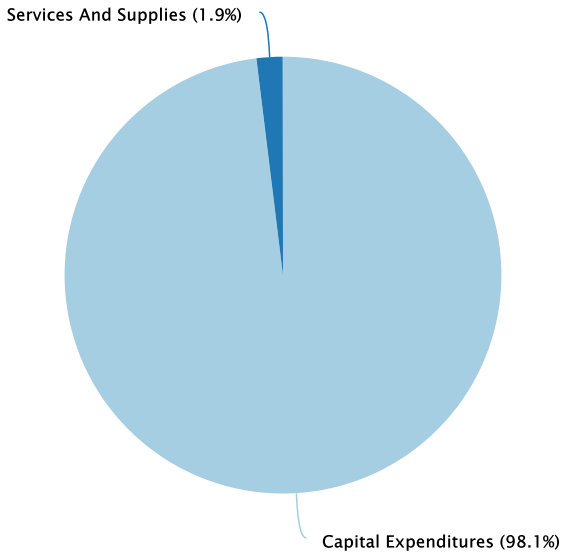
Expenditures Summary

The 2024-2025 Proposed Budget for Energy-Related Capital Projects totals $41,170,878. There is no prior year data for comparison.

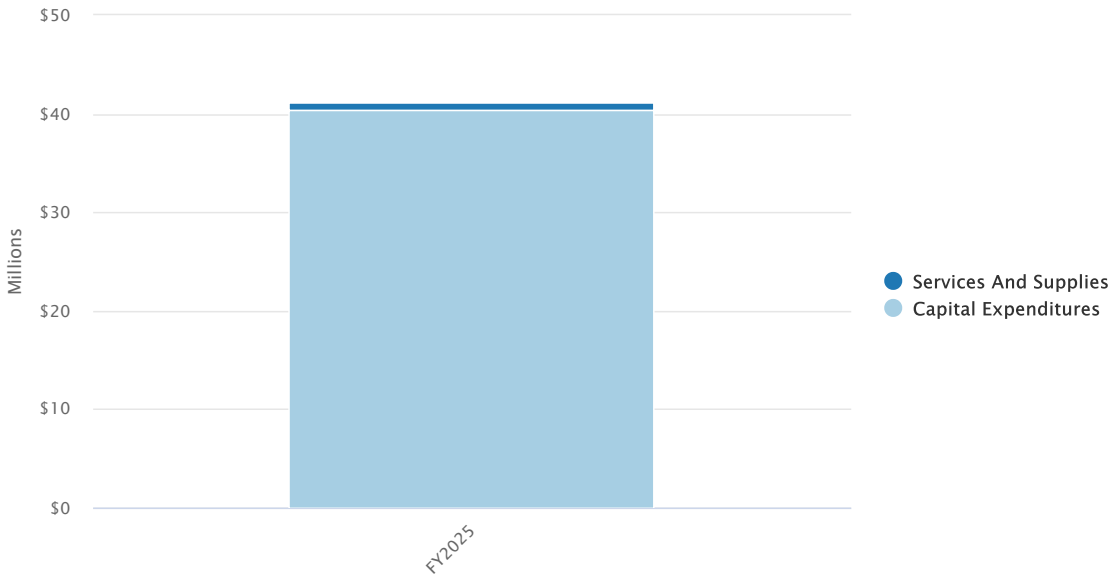
$41,170,878 $41,170,878
(100.00% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects				
Services And Supplies	$0	$0	$800,000	N/A
Capital Expenditures	$0	$0	$40,370,878	N/A
Total Expense Objects:	$0	$0	$41,170,878	N/A

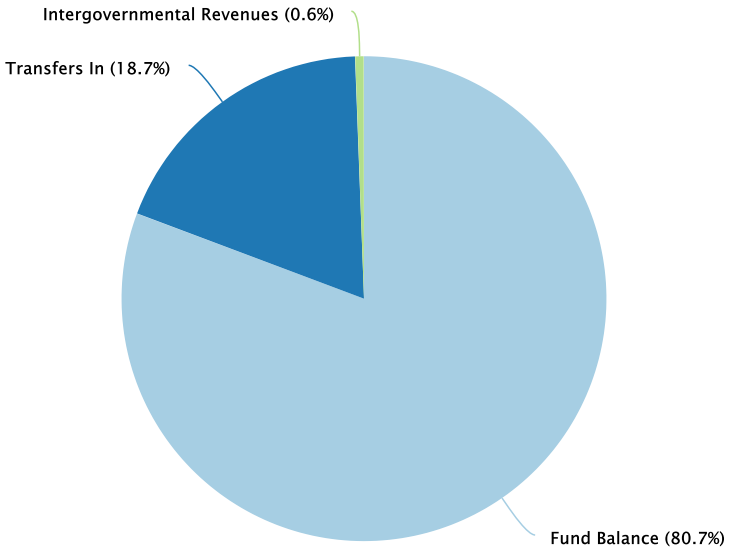
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $33,234,598 in fund balance and operating transfers totaling $7,701,000, including $3,580,500 from the Tax Resource Fund (#10113), $3,280,500 from the Capital Outlay Fund (#37004), and $840,000 in San Joaquin Council of Governments funding received by the San Joaquin General Hospital. The Proposed Budget also includes Federal voucher program funding in the amount of $235,280.

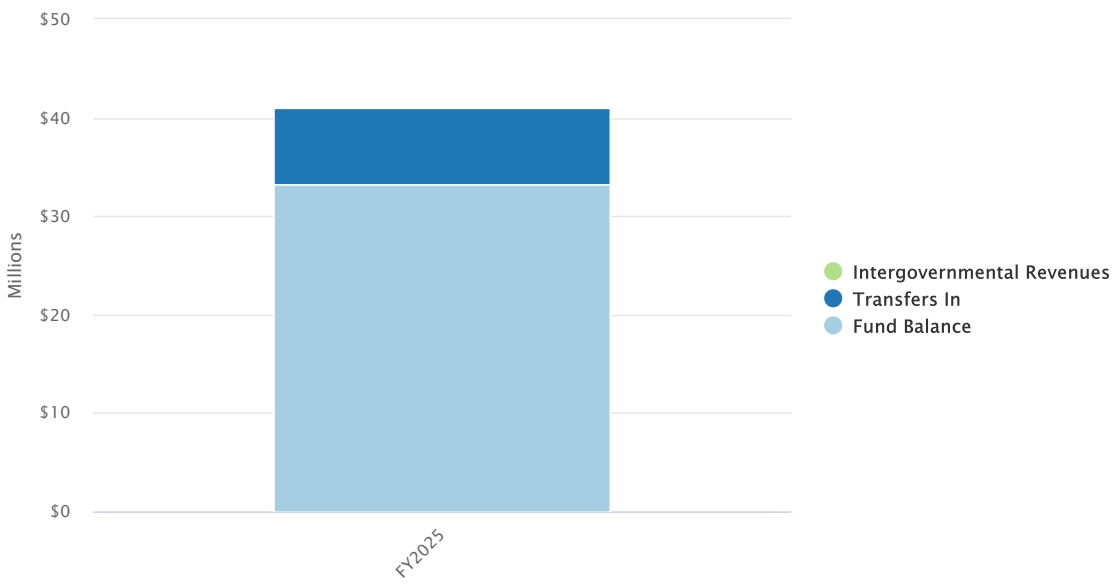
$41,170,878 $41,170,878
(100.00% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$0	$0	$235,280	N/A
Transfers In	$0	$0	$7,701,000	N/A
Fund Balance	$0	$0	$33,234,598	N/A
Total:	$0	$0	$41,170,878	N/A

Program Discussion

On October 24, 2023, the Board of Supervisors approved the commitment of $46.7 million to fund energy-related capital projects for fiscal years 2023-2024 through 2025-2026. This included an increase in appropriations in the General Services, Facilities Management budget (#1014200000) of $29.2 million in 2023-2024 to fund the installation of twelve solar projects, costs associated with the addition of a Management Analyst I/II and other administrative costs; and the transfer of offsetting funds from the Capital Outlay Fund (#37004), County Facilities Fee Program Fund (#21094), Tax Resource Fund (#10113) and the Contingency Provision budget (#1019000000), in the amount of $29.2 million (B-23-560).

On March 12, 2024, the Board of Supervisors approved the creation of a new interest-bearing capital fund, entitled Energy-Related Capital Outlay Fund (#37005), and authorized the transfer of funds from the Facilities Management budget (#1014200000) to the new Energy-Related Capital Outlay Fund (#37005) in the amount of $29.2 million. (B-24-135)

On April 9, 2024, the Board of Supervisors approved the transfer of $4.5 million in previously committed American Rescue Plan Act (ARPA) funds from the Capital Outlay Fund (#37004) to the Energy-Related Capital Outlay Fund (#37005) for water and sewer infrastructure upgrades at Micke Grove Regional Park, water system upgrades at Shumway Oak Grove Regional Park, and solar installation projects at the Boggs Tract, Garden Acres, Kennedy, Northeast, and Taft Community Centers (B-24-165).

The Energy-Related Capital Projects budget will be used for energy conservation and water conservation capital projects.

FY 2025 Appropriations	Energy-Related Capital Outlay	Department/Grant Funding	Total FY 2025 Proposed
Energy-Related Projects			
Behavioral Health Services Solar	$1,256,661	$0	$1,256,661
Boggs Tract Community Center Solar	0	100,000	100,000
Capital Projects Contingency	3,000,000	0	3,000,000
District Attorney's Office Solar	1,925,288	0	1,925,288
Garden Acres Community Center Solar	0	100,000	100,000
Hunter Street Garage (Benefit of Canlis)	2,631,392	0	2,631,392
HVAC and Other Upgrades	3,561,000	0	3,561,000
Kennedy Community Center Solar	0	100,000	100,000
Mary Graham Children's Shelter Solar	993,836	0	993,836
Micke Grove Park Solar	1,178,675	0	1,178,675
Northeast Community Center Solar	0	100,000	100,000
Procurement of Solar Panels for Nine Projects	2,273,711	0	2,273,711
Robert J. Cabral Agricultural Center Solar	847,959	0	847,959
San Joaquin General Hospital Electric Vehicle Chargers	0	840,000	840,000
San Joaquin General Hospital Solar	4,337,295	0	4,337,295
Sheriff's Campus Solar	11,567,450	0	11,567,450
Stockton Metropolitan Airport Solar	1,457,611	0	1,457,611
Taft Community Center Solar	0	100,000	100,000
Total Energy-Related Projects	**$35,030,878**	**$1,340,000**	**$36,370,878**
Water/Sewer Projects			
Micke Grove Water/Sewer Upgrades	$0	$3,500,000	$3,500,000
Shumway Oak Grove Water Upgrades	0	500,000	500,000
Total Water/Sewer Projects	**$0**	**$4,000,000**	**$4,000,000**
Energy-Related Capital Projects Budget	**$35,030,878**	**$5,340,000**	**$40,370,878**

Energy-Related Capital Outlay Fund (#37005)	FY 2024	FY 2025	Total Funds Available
Sources of Funds			
ARPA Funds	$4,500,000	$0	$4,500,000
Capital Outlay Fund (#37004)	14,404,784	3,280,500	17,685,284
County Facilities Fee Fund (#21094)	5,626,337	0	5,626,337
Department/Grant Funding	0	840,000	840,000
Tax Resource Fund (#10113)	9,078,448	3,580,500	12,658,948
Voucher Program Grant Funds	0	235,280	235,280
Total Funds Available	**$33,609,569**	**$7,936,280**	**$41,545,849**
Use of Funds			
Services and Supplies	$0	$800,000	$800,000
Capital Expenditures	332,599	40,370,878	40,703,477
Total Expenditures	**$332,599**	**$41,170,878**	**$41,503,477**
Projected Fund Balance June 30, 2025			**$42,372**

Fund Balance

Capital Outlay Fund

As of March 31, 2024, the Capital Outlay Fund (#37004) balance is $265,894,143.

County Facilities Fee Program Fund

As of March 31, 2024, the County Facilities Fee Program Fund (#21094) balance is $46,601,699.

Energy-Related Capital Outlay Fund

As of March 31, 2024, the Energy-Related Capital Outlay Fund (#37005) balance is $29,109,569.

Tax Resource Fund

As of March 31, 2024, the Tax Resource Fund (#10113) fund balance is $36,307,947.

Airpark 599

Sandy Regalo
Interim County Administrator

Airpark 599 (#1014400000) is an approximately 275-acre, industrial warehouse, distribution, and logistics development project with a small commercial component located on County-owned land adjacent to the Stockton Metropolitan Airport.

This public-private partnership involves an initial County capital contribution and land, combined with the development expertise and capital contribution of the County's development partner, Catellus Stockton, LLC (Catellus). On October 6, 2020, the Board of Supervisors approved the Amended and Restated Master Development Agreement (MDA) with Catellus (B-20-582).

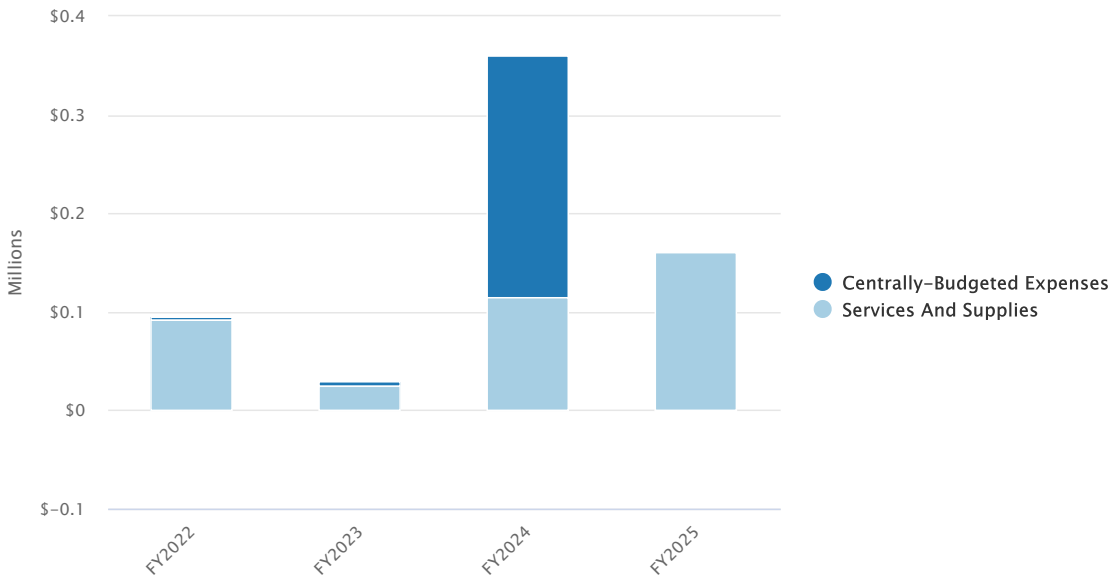
Expenditures Summary

The 2024-2025 Proposed Budget of $159,211 is a decrease of $200,490 from the 2023-2024 Adopted Budget of $359,701, primarily due to a decrease in centrally-budgeted expenses ($245,490).

$159,211 -$200,490
(-55.74% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$92,425	$24,610	$115,000	$160,000	39.1%
Centrally-Budgeted Expenses	$3,323	$4,230	$244,701	-$789	-100.3%
Total Expense Objects:	$95,748	$28,840	$359,701	$159,211	-55.7%

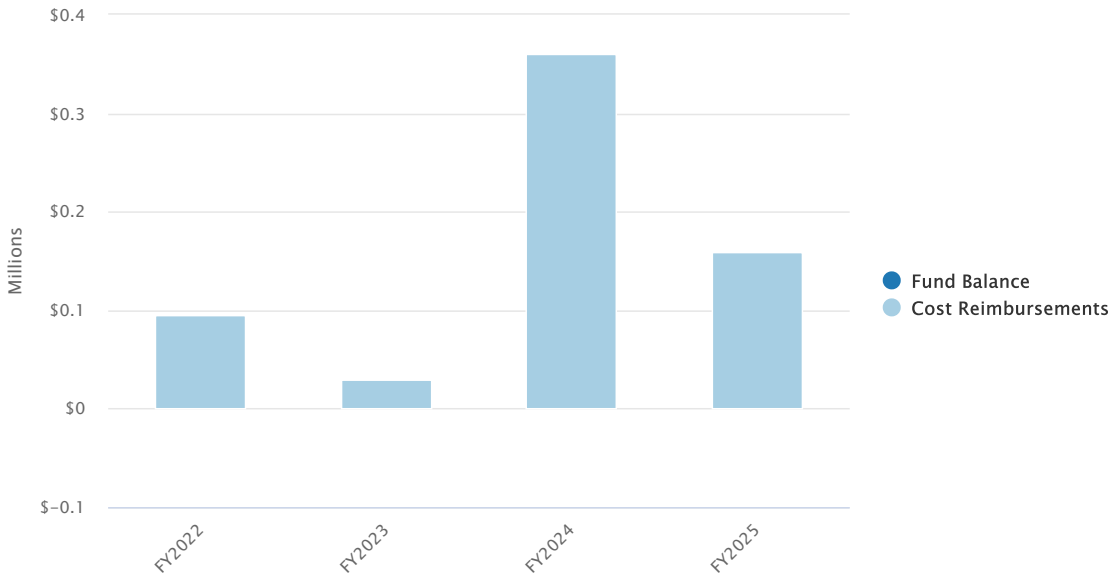
Funding Summary

The 2024-2025 Proposed Budget includes $159,211 in cost reimbursements from the Airpark 599 Development General Fund Special Account (#10599).

$159,211 -$200,490
(-55.74% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Cost Reimbursements	$95,748	$28,840	$359,701	$159,211	-55.7%
Fund Balance	$0	$0	$0	$0	0%
Total:	$95,748	$28,840	$359,701	$159,211	-55.7%

Program Discussion

Airpark 599 is planned to include approximately 3.5 million square feet of industrial space, in addition to approximately 12,000 square feet of commercial space. The project continues to drive economic activity adjacent to the Stockton Metropolitan Airport (Airport) and is expected to create approximately 5,000 new jobs at project buildout, depending on thefinal mix of businesses sited within the industrial park.

In 2023-2024, a number of infrastructure milestones were achieved including substantial completion of project roadways (Qantas Lane realignment, East Landing Lane), offsite improvements, including phased widening and street frontage improvements, connections to City of Stockton sanitary sewer and water utilities, extensive coordination with Pacific Gas & Electric, and completion of a new traffic signal at the intersection of Arch-Airport Road and Giannecchini Lane, providing access to a project driveway.

Building Construction, Lease Activity

In the fourth quarter of 2023-2024, Catellus completed building, site, and tenant improvements and delivered a 1.4 million square foot logistics facility on approximately 112 acres (Building 1) to Target Corporation. At full occupancy, approximately 2,500 employees will staff the new facility, with seasonal variations.

In April 2024, Amazon entered into a lease for a 1.2 million square foot logistics facility on approximately 58 acres (Building 4) that was completed in March 2023. Amazon will operate a regional inbound cross dock (IXD) facility that receives and consolidates products from vendors, enabling bulk shipments of inventory into the fulfillment center network. It is estimated that more than 2,000 employees will staff the new facility when it opens later in the year.

In 2024-2025, Catellus plans to develop the highway commercial and Parcel 9 project areas located adjacent to the Arch-Airport Road and Quantas Lane intersection. Potential uses include a fueling center with convenience store and restaurants (including drive-thru). Staff will continue to collaborate with Catellus and project consultants to ensure the successful buildout and marketing of the balance of the project. Staff will also continue to coordinate with the Community Development and Public Works departments, and the City of Stockton.

Request for Release of Restrictions (Parcel B-5)

County staff has worked closely with the Federal Aviation Administration's (FAA) San Francisco Airports District Office (SFO-ADO) for many years. This has included collaboration on the County's preparation of a "Request for Release" to secure a 99-year release of FAA restrictions on approximately 32.5 acres of the Airpark 599 project area, referred to as "Parcel B-5." The release is a key development consideration because the balance of the project site is not encumbered by the same use restrictions. In 2024-2025, staff will continue to work with Catellus to plan for the balance of the Airpark 599 property, including preparation of any environmental clearance documentation required to obtain the FAA release of restrictions.

Fund Balance

Airport East Project Fund

The Airport East Project Special Revenue Fund (#20048) was established in June 2008 with a contribution of $13.0 million in County capital funds to reimburse project-related costs. As of March 31, 2024, the fund balance totaled $6,028,805.

Airpark 599 Development Fund

The Airpark 599 Development General Fund Special Account (#10599) was established in September 2021 to capture revenue generated from project activity, including County upfront payments, project administration fees, and project revenue distributions pursuant to the MDA. The 2024-2025 Proposed Budget includes a transfer of $159,211 from this fund to reimburse ongoing project administration costs. As of March 31, 2024, the fund balance totaled $5,662,888.

SCK 2026 Airport Transformation

On April 9, 2024, the Board of Supervisors approved an investment of $26,225,000 to fund transformative improvements at the Airport to support revitalization of key facilities, increase capacity for commercial airline service and attain economic development goals (B-24-186). The Board's action included transfers of funds in the amounts of $6,000,000 and $4,725,000, from the Airport East Project Fund (#20048) and the Airpark 599 Development Fund (#10599), respectively, to the Airport Transform Cap Outlay Fund (#39024). This funding will support several one-time capital improvements intended to unlock the Airport's development potential.

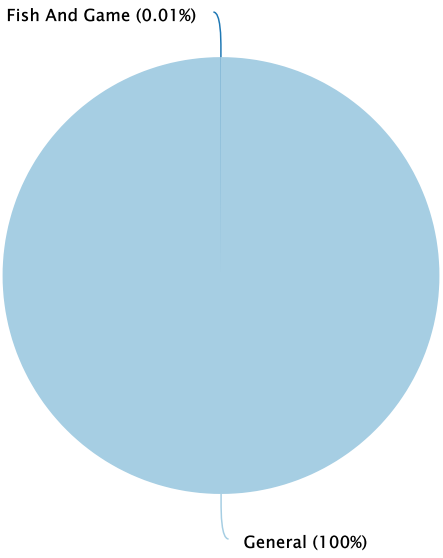
Environmental Protection

Expenditures Summary

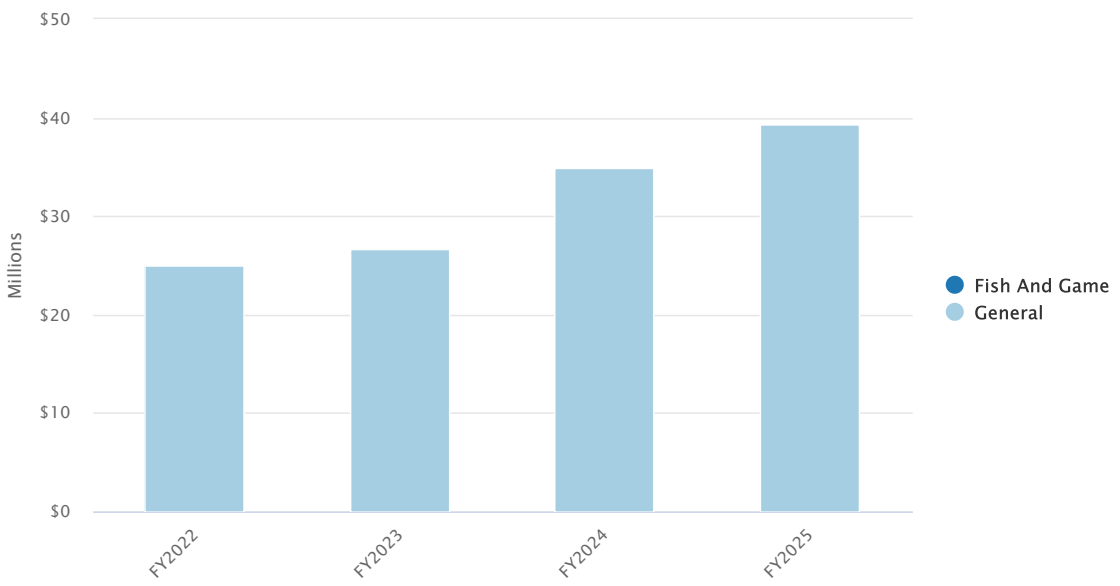
$39,341,821 $4,466,820
(12.81% vs. prior year)

Expenditures by Fund

Expenditures by Fund



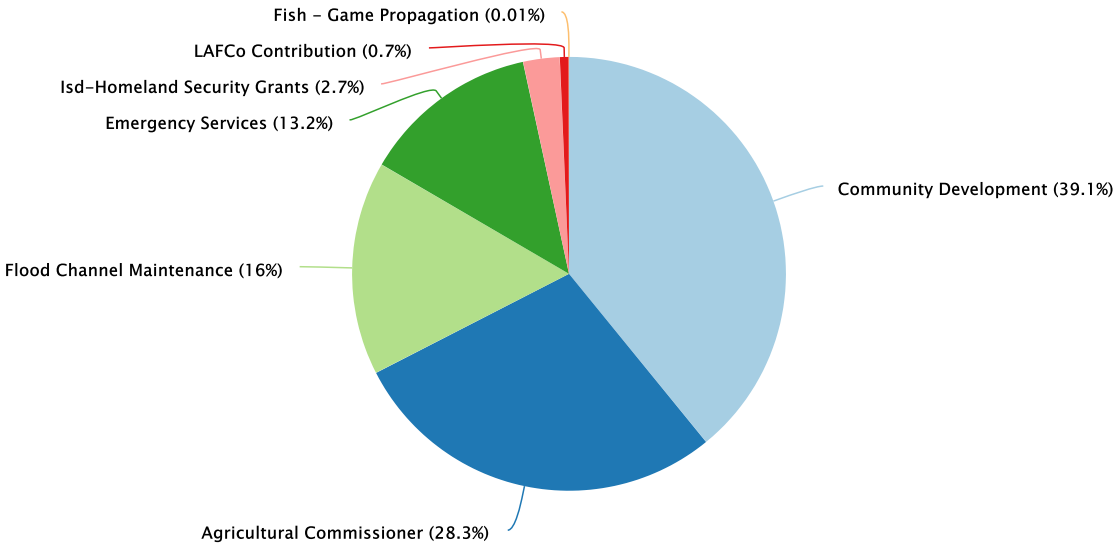
Budgeted and Historical Expenditures by Fund



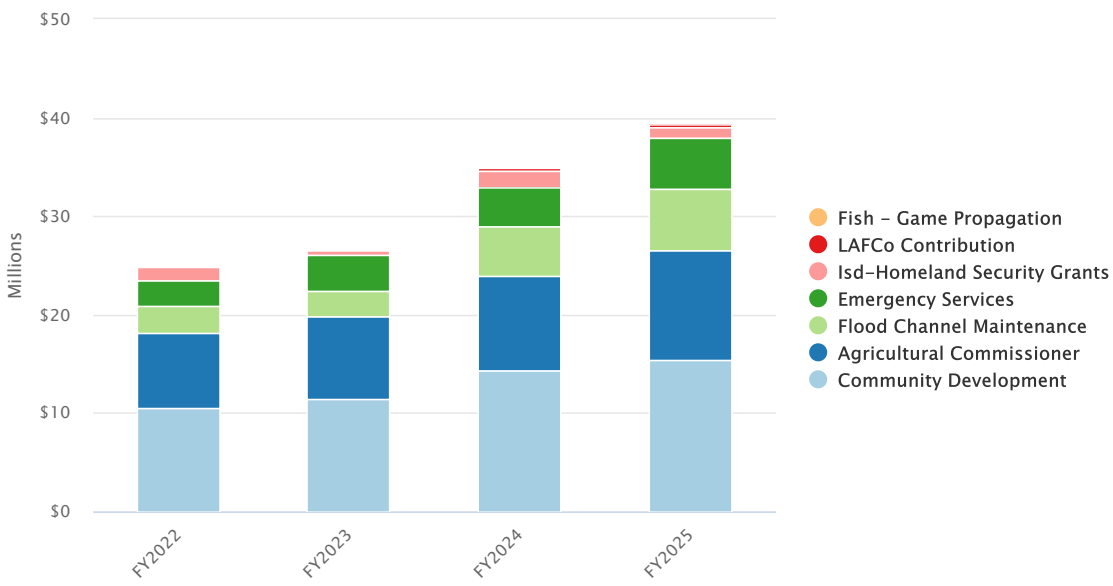
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General	$25,054,655	$26,711,866	$34,874,201	$39,336,821	12.8%
Fish And Game	$600	$0	$800	$5,000	525%
Total:	$25,055,255	$26,711,866	$34,875,001	$39,341,821	12.8%

Expenditures by Department

Budgeted Expenditures by Department



Budgeted and Historical Expenditures by Department



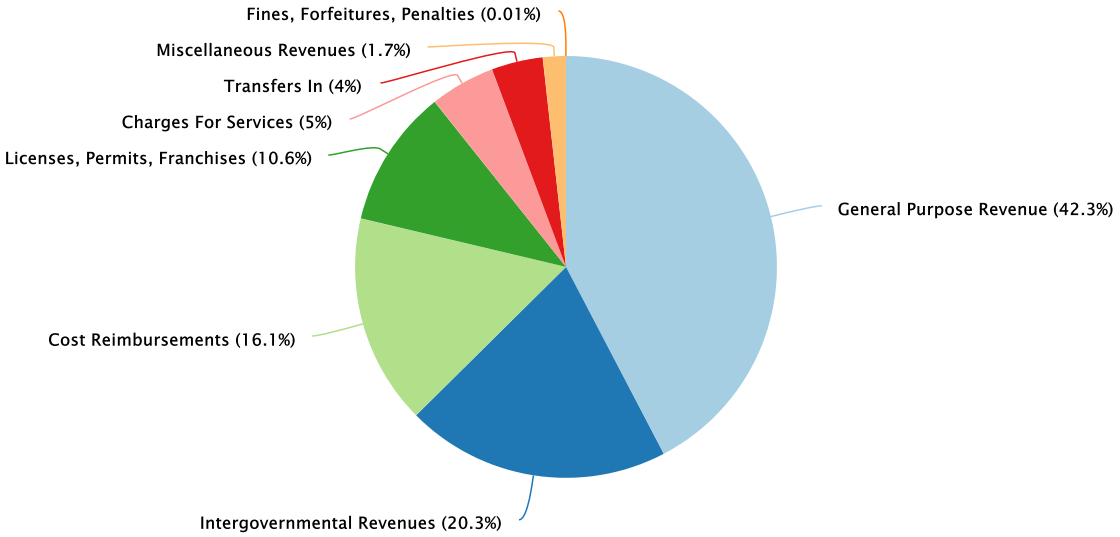
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
Public Works					
Flood Channel Maintenance	$2,725,221	$2,646,047	$4,974,929	$6,276,550	26.2%
Total Public Works:	$2,725,221	$2,646,047	$4,974,929	$6,276,550	26.2%
Sheriff					
Fish - Game Propagation	$600	$0	$800	$5,000	525%
Total Sheriff:	$600	$0	$800	$5,000	525%
Agricultural Commissioner	$7,649,840	$8,407,226	$9,606,836	$11,146,862	16%
Total Agricultural Commissioner:	$7,649,840	$8,407,226	$9,606,836	$11,146,862	16%
Community Development	$10,548,603	$11,397,757	$14,309,658	$15,391,682	7.6%
Total Community Development:	$10,548,603	$11,397,757	$14,309,658	$15,391,682	7.6%
Office of Emergency Services					
Emergency Services	$2,601,618	$3,608,854	$4,039,392	$5,189,030	28.5%
Isd-Homeland Security Grants	$1,292,974	$403,763	$1,683,748	$1,073,059	-36.3%
Total Office of Emergency Services:	$3,894,592	$4,012,617	$5,723,140	$6,262,089	9.4%
LAFCo Contribution	$236,400	$248,220	$259,638	$259,638	0%
Total LAFCo Contribution:	$236,400	$248,220	$259,638	$259,638	0%
Total Expenditures:	$25,055,255	$26,711,866	$34,875,001	$39,341,821	12.8%

Funding Summary

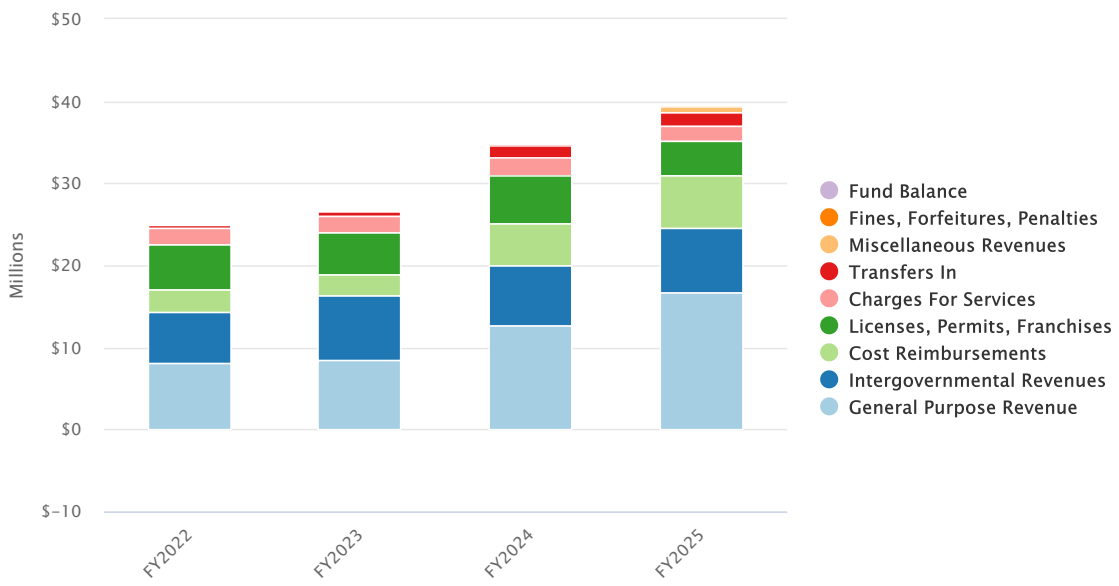
$39,341,821 $4,466,820
(12.81% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Licenses, Permits, Franchises	$5,427,706	$5,076,069	$5,938,500	$4,174,220	-29.7%
Fines, Forfeitures, Penalties	$999	$3,798	$800	$5,000	525%
Intergovernmental Revenues	$6,088,974	$7,868,843	$7,467,127	$7,972,806	6.8%
Charges For Services	$2,132,861	$2,019,855	$2,104,750	$1,960,309	-6.9%
Miscellaneous Revenues	$72,511	$91,310	$173,400	$685,582	295.4%
Transfers In	$338,766	$598,000	$1,553,604	$1,554,334	0%
Cost Reimbursements	$2,824,415	$2,669,617	$5,026,760	$6,335,463	26%
General Purpose Revenue	$8,169,422	$8,388,172	$12,610,060	$16,654,107	32.1%
Fund Balance	-$399	-$3,798	$0	$0	0%
Total:	$25,055,255	$26,711,866	$34,875,001	$39,341,821	12.8%

Public Works - Flood Channel Maintenance

Fritz Buchman
Director of Public Works

The Flood Channel Maintenance Division (#2024100000) is responsible for inspecting, cleaning, and maintaining of over 100 miles of federal project channels/levees and over 200 miles of non-project channels/levees.

Please see sjgov.org/pw for more information.

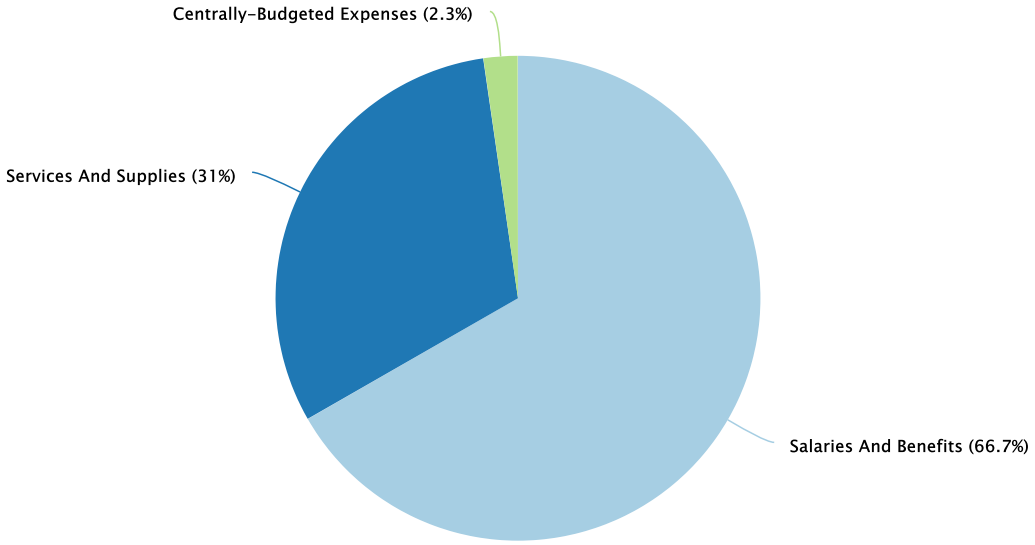
Expenditures Summary

The 2024-2025 Proposed Budget of $6,276,550 is an increase of $1,301,621 from the 2023-2024 Adopted Budget of $4,974,929, primarily due to the addition of six new positions ($627,371), salaries & benefits adjustments ($240,403), and an increase in part-time help ($168,265).

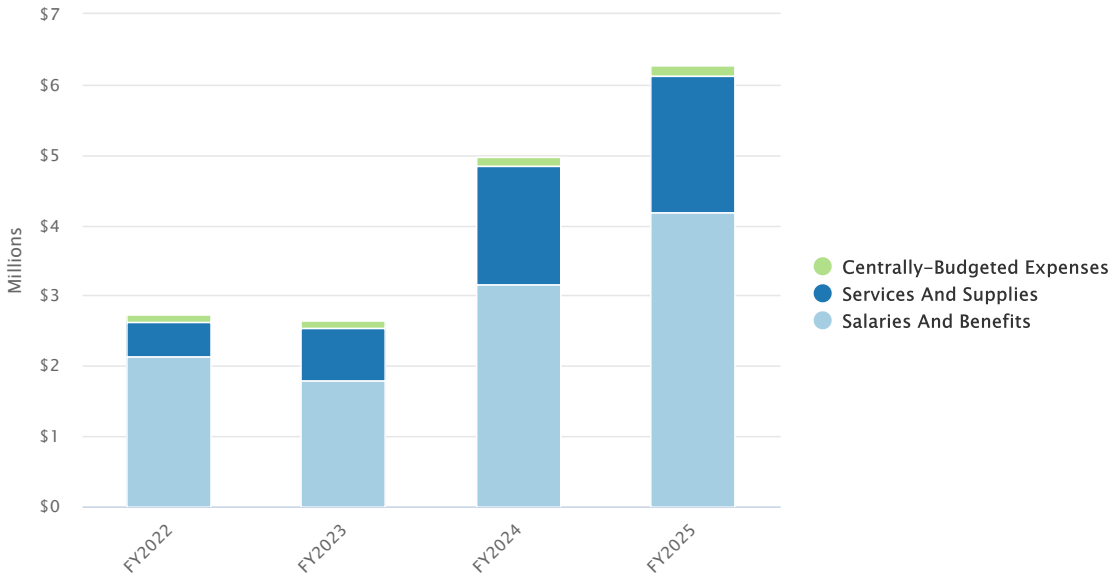
$6,276,550 $1,301,621
(26.16% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$2,131,332	$1,784,256	$3,151,624	$4,187,663	32.9%
Services And Supplies	$487,459	$758,238	$1,699,920	$1,945,781	14.5%
Centrally-Budgeted Expenses	$106,430	$103,553	$123,385	$143,106	16%
Total Expense Objects:	$2,725,221	$2,646,047	$4,974,929	$6,276,550	26.2%

Funding Summary

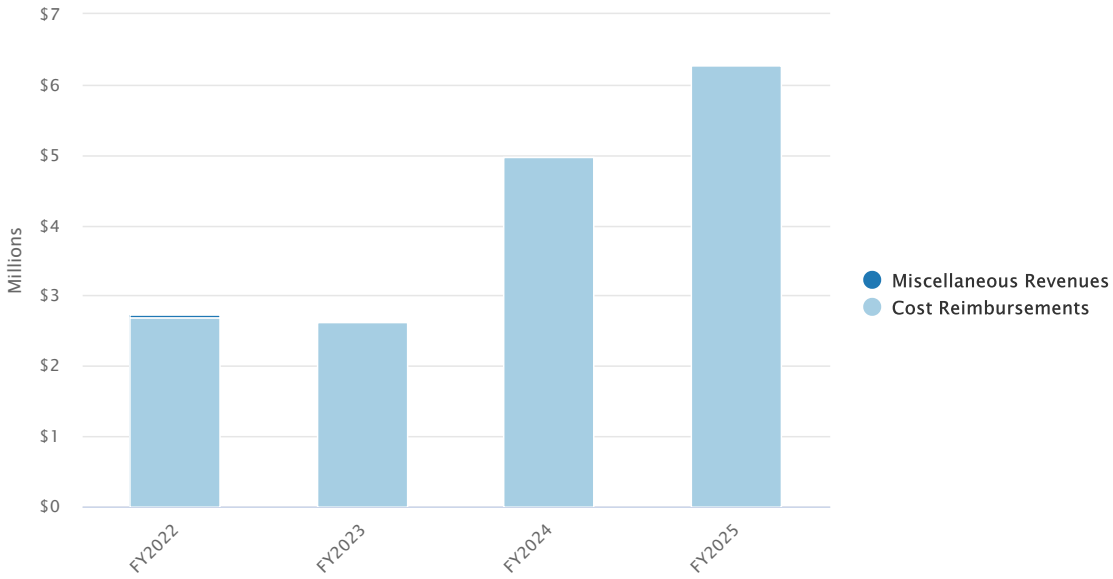
The 2024-2025 Proposed Budget includes $6,276,550 in cost reimbursements from San Joaquin Flood Control and Water Conservation District Zone 9 and Zone 10, and the San Joaquin County Flood Control Assessment Fund.

For additional information on these programs, please visit sjwater.org/About-the-District/Funding.

$6,276,550 $1,301,621
(26.16% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Miscellaneous Revenues	$32,162	$23,922	$0	$0	0%
Cost Reimbursements	$2,693,059	$2,622,125	$4,974,929	$6,276,550	26.2%
Total Revenue Source:	$2,725,221	$2,646,047	$4,974,929	$6,276,550	26.2%

Position Summary

The 2024-2025 Proposed Budget includes the addition of 3.0 FTE in temporary part-time help and six new positions: four Highway Maintenance Workers, one Equipment Operator II, and one Engineering Assistant I. The additional positions are necessary to comply with increasingly strict Army Corps of Engineers and the California Department of Water Resources maintenance standards.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	28.0	34.0	6.0
Temporary (FTE)	1.5	4.5	3.0
Position Total	29.5	38.5	9.0

Program Discussion

The Channel Maintenance budget provides funding for the personnel and equipment needed to maintain over 300 miles of Federal project and non-project levees and flood control channels. These levees and flood control channels have been subject to increasingly stringent State and Federal operation and maintenance standards. Channel Maintenance now has additional permanent funding resources that will allow a higher level of maintenance for channels and levees, significantly increasing the division's workload. Channel Maintenance has undertaken an enhanced maintenance program to maintain full accreditation of County maintained levees that provide critical urban flood protection.

Channel Maintenance staff typically performs work that includes meeting enhanced vegetation management guidelines, addressing minimally acceptable inspection ratings related to erosion repairs, rodent control and encroachments, and structures on County levees that require visual inspection or pressure testing. The additional six positions added during 2024-2025 will assist with the compliance mandated by the Army Corps of Engineers and the California Department of Water Resources.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Channel Debris Clearing (cu yds*)	85,000	85,000	95,000	85,000
Erosion Control (cu yds*)	18,500	19,000	20,000	22,000
Illegal Dumping (cu yds*)	4,000	6,500	5,000	5,100
Levee Clearing (acres)	2,400	2,400	2,000	1,800
Mowing (acres)	2,400	2,400	2,200	2,000
Patrol Road Maintenance (miles)	30	25	25	15
Rodent Control (acres)	1,200	1,200	1,200	1,000
Structured Maintenance	275	280	280	220
Tree Trimming/Removal	5,500	5,000	5,000	4,500
Weed Control (acres)	1,000	1,100	1,000	1,000

*cu yds = cubic yards

Agricultural Commissioner

Kamaljit Bagri
Agricultural Commissioner/Sealer of Wts & Measures

The Agricultural Commissioner (#2024700000) enforces the provisions of the California Food and Agricultural Code for the protection of the public's health, safety, and welfare, and to promote and protect the agricultural industry.

The Agricultural Commissioner is also the Sealer of Weights and Measures and enforces the Business and Professions Code. The Sealer is responsible for testing and certifying all commercial weighing and measuring devices used for commerce; inspecting prepackaged items to assure content; testing and inspecting petroleum products for quality and label truth; and regulating procedures used by weighmasters to issue certificates for the sale of bulk products.

Please visit sjgov.org/agcomm for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Improve office vacancy rate	27% as of June 30, 2022	7%	5%	June 2024
Improve office annual retention rate	60% as of June 30, 2022	82% as of March 2024	80%	June 2024
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Develop and implement an electronic reservation system for the Robert J. Cabral Agricultural Center	Email and telephone options for reservations; manual input into a tracking and calendaring system; manual invoicing and bill processing	Complete	Web-based automated reservation system, invoicing and payment for room rentals, janitorial services, and other services	June 2025
Develop and implement an electronic agricultural inspection request, dispatch, and tracking system for quarantine and export shipments	Use of two different databases to track and dispatch quarantine and export inspection requests with Microsoft Access software that is no longer supported and only allows one user at a time	Product purchased, transferring legacy data and getting the system set up for biologists	Web-based system that allows clients to request services online, including quarantine inspections and export services. The system will provide improved customer service through electronic notification and verification of appointments, and improved accuracy with data tracking and reporting.	June 2025
Implement use of electronic system (Cal Trap) for all Pest Detection Programs	N/A	Current trapping records are on paper, department is in testing phase for using Cal Trap	Web-based system will increase efficiency by shortening trap servicing intervals and will help staff track trap locations accurately.	June 2025
Fiscal Optimization				
Maintain a Structurally Balanced Budget	**Initial**	**Current**	**Target**	**Deadline**

Improve billing efficiency by using the United States Department of Agriculture (USDA) Phytosanitary Certificate Issuance and Tracking (PCIT) System	Department utilizes QuickBooks and other systems to bill customers for export phytosanitary certification inspections	Complete	Utilize USDA PCIT for billing and collecting all inspection fees for export certificates	July 2024
Water Management				
Mitigate Illegal Dumping Impacts	**Initial**	**Current**	**Target**	**Deadline**
Hold a pesticide disposal event to provide a safe means for growers to dispose of potentially hazardous, outdated, and unwanted pesticides and protect groundwater and the waters of the San Joaquin Delta	Funds and vendor approved in September-October 2022	Complete	3-day event in November 2022	June 2023

Analysis of Priority Activity

The Agricultural Commissioner's Office is on track to meet or exceed all its goals.

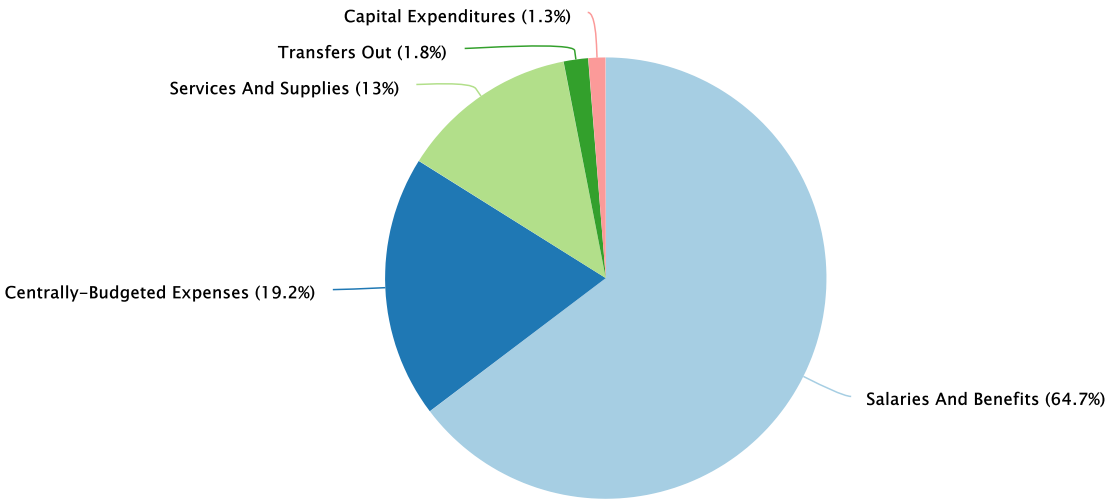
Expenditures Summary

The 2024-2025 Proposed Budget of $11,146,862 is an increase of $1,540,026 from the 2023-2024 Adopted Budget of $9,606,836. This increase primarily includes $776,250 for centrally-budgeted expenses, $435,120 for the addition of three new positions, and $336,763 for salaries and benefits adjustments. The increase is partially offset by a decrease of $194,688 for the deletion of two positions.

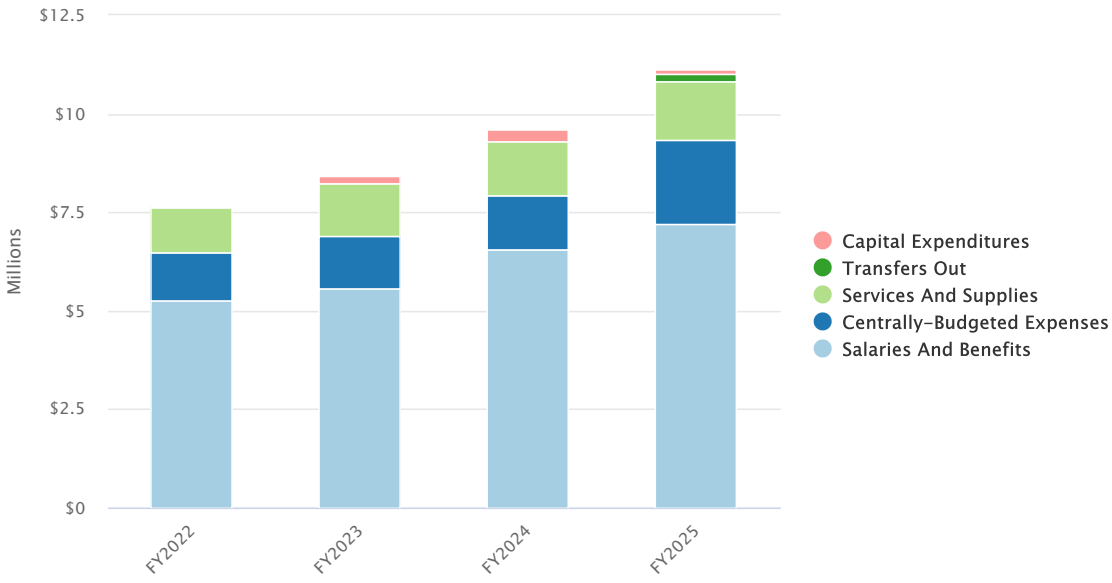
$11,146,862 $1,540,026
(16.03% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$5,262,668	$5,578,384	$6,546,321	$7,211,376	10.2%
Services And Supplies	$1,164,823	$1,332,318	$1,373,181	$1,450,902	5.7%
Centrally-Budgeted Expenses	$1,206,751	$1,315,312	$1,367,334	$2,143,584	56.8%
Capital Expenditures	$15,598	$181,212	$320,000	$141,000	-55.9%
Transfers Out	$0	$0	$0	$200,000	N/A
Total Expense Objects:	$7,649,840	$8,407,226	$9,606,836	$11,146,862	16%

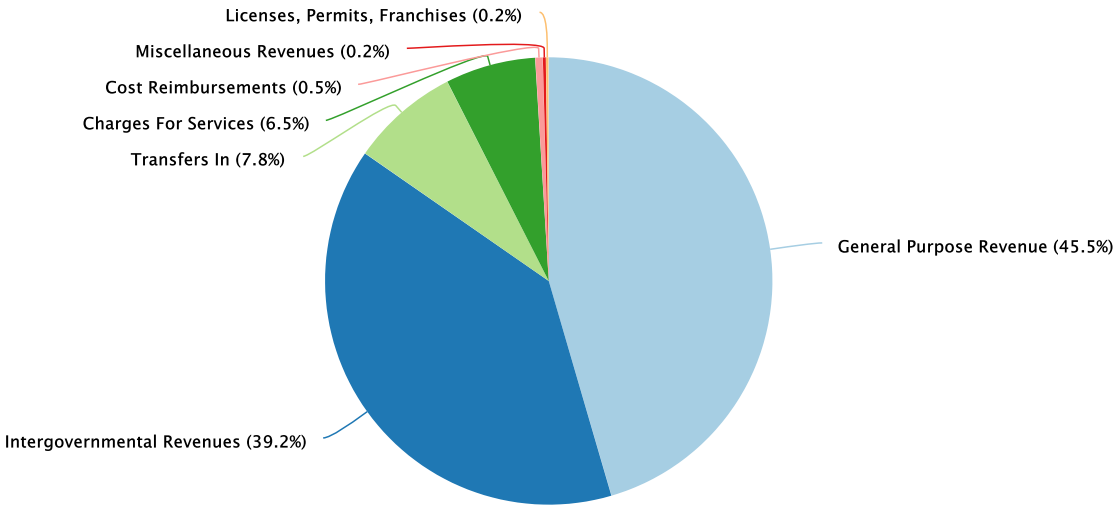
Funding Summary

The 2024-2025 Proposed Budget includes $5,069,290 in General Purpose Revenue and State funds totaling $4,368,025, including $1,650,000 in unclaimed gas tax funds and $1,470,000 in pesticide mill fee funds.

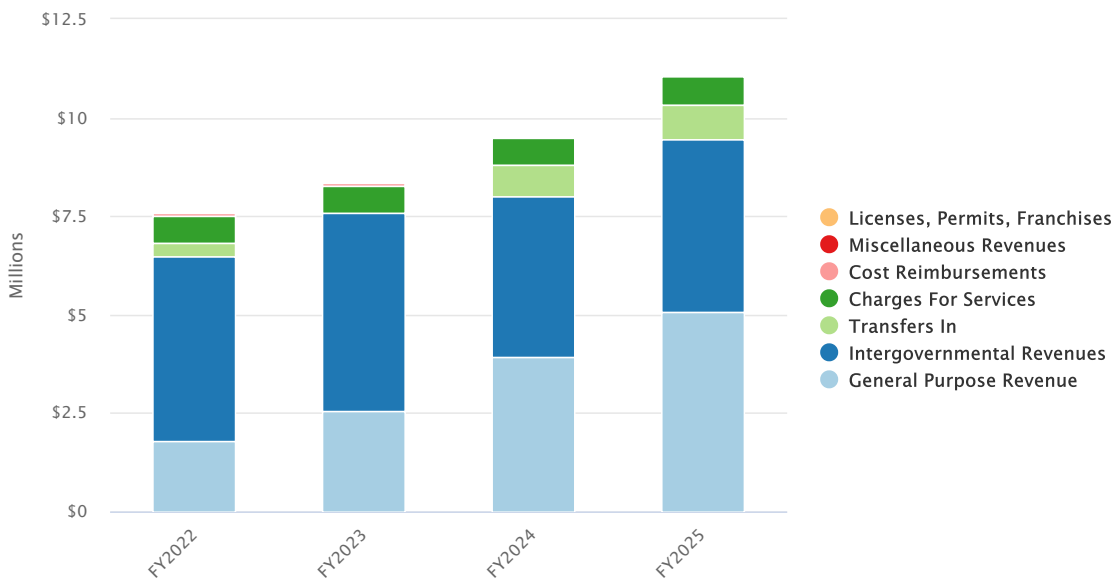
$11,146,862 $1,540,026
(16.03% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

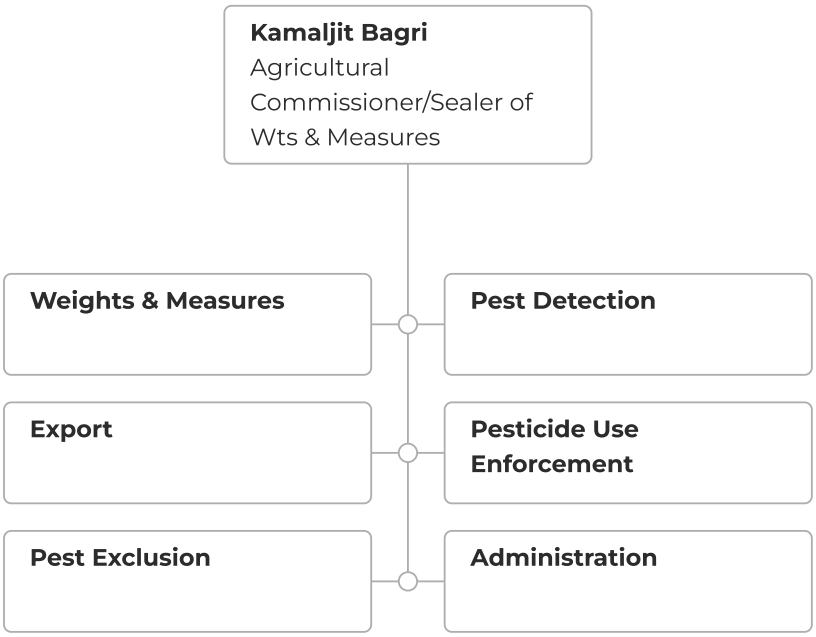


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Licenses, Permits, Franchises	$22,422	$24,036	$23,000	$22,500	-2.2%
Intergovernmental Revenues	$4,670,093	$5,047,801	$4,090,249	$4,368,025	6.8%
Charges For Services	$702,142	$693,398	$673,500	$728,700	8.2%
Miscellaneous Revenues	$35,229	$51,325	$40,700	$25,100	-38.3%
Transfers In	$338,766	$0	$805,604	$874,334	8.5%
Cost Reimbursements	$81,244	$46,735	$51,831	$58,913	13.7%
General Purpose Revenue	$1,799,944	$2,543,931	$3,921,952	$5,069,290	29.3%
Total Revenue Source:	$7,649,840	$8,407,226	$9,606,836	$11,146,862	16%

Organizational Chart

The 2024-2025 Proposed Budget includes the addition of three new positions; one Management Analyst III and two Agricultural Biologist/Standards Inspector I-III positions. Also included is the deletion of two positions; one Administrative Secretary and one Accounting Technician I.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	43.0	44.0	1.0
Temporary (FTE)	13.7	13.7	0.0
Position Total	56.7	57.7	1.0



Program Discussion

Pest Detection Programs

In 2024-2025, the Department seeks to develop a web-based application for plant quarantine shipments and export certification requests. The Department is also receiving a trained Detector Dog from the United States Department of Agriculture's Quarantine Inspection program to conduct inspections at our local parcel facilities to detect invasive pests.

In 2023, California had unprecedented amount of exotic fruit fly finds resulting in quarantines in seven different counties including Sacramento, Contra Costa and Santa Clara. The State Pest Detection contracts typically provide funding for seasonal staff, vehicle expenses, and other supplies to deal with quarantine and eradication efforts. The Department utilizes seasonal staff to conduct pest detection trapping services. In 2023-2024, the Department received a State contract in the amount of $400,726, of which $99,788 was received to cover trapping of additional pests such as Apple Maggot, and Western Cherry fruit fly. The Department is anticipating a slight decrease in the State contract in 2024-2025 as the enhanced funding provided by the California Agricultural Commissioners and Sealers Association ended in 2024. Future detections of invasive insect pests would significantly impact the ability to maintain existing programs.

- Asian Citrus Psyllid (ACP) – The Department received $205,918 for Federal fiscal year 2023-2024. A new contract for Federal fiscal year 2024-2025 is anticipated to be received by September 2024 for approximately the same amount.
- European Grape Vine Moth (EGVM) – The contract status for the EGVM program is uncertain due to Statewide eradication in 2016. If the State quarantine and pest detection projects scale down significantly, there will be an impact to the Department's budget. Aside from direct reductions in seasonal staff and other program expenditures, there will also be an impact to Departmental overhead charges. Typically, State contracts allow a 25% overhead charge on part-time seasonal labor costs to help cover indirect administrative and support expenses. If contract revenue is eliminated, the ability to spread indirect costs to these programs will also be eliminated, leaving overhead costs to be absorbed by remaining programs or the General Fund. Staff will continue to monitor the situation and reduce or adjust overhead costs as appropriate.

Unclaimed Gas Tax (UGT) Revenue

State law provides that refunds of fuel taxes may be requested for off-highway usage, such as for agricultural purposes; however, not all allowable refunds are requested. These unclaimed monies are deposited into a special fund administered by the California Department of Food and Agriculture (CDFA), with a portion distributed annually to county Agricultural Commissioners. The amount received by each county is based on the relative amount of General Fund support received in comparison to other counties and overall costs of agricultural programs. The County's share of gas tax revenues is budgeted at $1.65 million for 2024-2025. Due to the passage of Senate Bill 1 in 2017, there has been an overall increase in UGT funding to CDFA. The increased UGT funding led to the enhancement of the Pest Exclusion program by covering all of the terminal inspection costs. The Department is anticipating a $330,000 Pest Exclusion contract for 2024-2025.

AgVenture Program

The Department received a Specialty Crop Block Grant (SCBG) award in the amount of $294,250 to help cover AgVenture costs from February 2022 through January 2025. The 2024-2025 Proposed Budget includes $128,500 in salaries and supply costs for the program. Any supply/transportation costs not reimbursed by the SCBG funding will be transferred from the AgVenture Fund (#12005).

In 2023-2024, nearly 10,000 third graders attended one of four in-person AgVenture experiential learning events. Additionally, the program utilizes a dual approach to agriculture and nutrition education hosting year-round virtual farm trips. These virtual events continue to be an integral part of AgVenture reaching almost 40,000 participants. The 2023 SJC AgVenture Virtual Farm Trip series won a regional award for best campaign element directed to consumers from the National Agri-Marketing Association.

Nutria Eradication

The Sacramento-San Joaquin River Delta in San Joaquin County alone contains 1,100 miles of levees that protect a deep-water channel used for ship traffic to and from the Port of Stockton and 223,000 acres of production agriculture crops. Nutria are highly invasive, large, semi-aquatic rodents and are capable of rapidly expanding populations, both in size and geographic distribution. Nutria in California can result in substantial ecological and economic impacts including loss of wetlands and riparian habitat, soil and bank erosion, levee failures, agricultural losses, degraded wildlife and fish habitats, damaged revegetation sites, and exacerbated spread of invasive plants. The damage caused by Nutria to the levees can have a detrimental Statewide effect to both the economy and wildlife. It also threatens crop production in the Delta that amounts to over $1.2 billion per year. Nutria are known to burrow in levees in the areas where they are found, which can cause levees to collapse, especially in times of high water runoff in spring when levees are under extreme stress due to high water levels. Levee collapse can cause the weakening and collapse of surrounding levees and cause the incursion of saline water from the San Francisco Bay, threatening the water quality not only in the Delta but to those who receive water supplies from the Delta Mendota Canal.

In fall 2018, it was determined that there was a breeding population in Walthall Slough, and since that time 110 animals have been harvested by the California Fish and Wildlife Services trappers in the County and over 3,330 Statewide. In late May 2023, Nutria were detected near southern Grizzly Island in Solano County, with 168 Nutria subsequently taken from the broader Suisun Marsh area as of December 31, 2023. These sightings are particularly troublesome due to the fact that the Delta is an extremely fragile system of levees and islands that provide water to millions of acres of farmland and people in California.

In the Federal fiscal year 2023-2024, $12.0 million in Federal funding was appropriated for Nutria eradication, which will be distributed to the states on a first-come, first-served basis. Nutria eradication continues to be a top priority for the County, and the Department continues to work with the California Fish and Wildlife Services on eradication efforts at the State and Federal level.

Pesticide Use Enforcement Revenues

A State mill fee is assessed on pesticides sold in California with monies collected to pay for the California Department of Pesticide Regulation programs and to help counties offset the cost of its Pesticide Use Enforcement program. Revenue has increased due to increased sales of antimicrobials that are used for COVID-19. The mill fee revenue for 2024-2025 is projected to increase to approximately $1.47 million.

Hemp

In July 2020, the Board of Supervisors revised the Hemp Ordinance No. 4557 to allow cultivation of hemp transplants in the agricultural limited zones of the County (B-20-369). As of August 24, 2021, there were seven registered industrial hemp growers in the County with a total of 499 acres. Because of multiple violations found at four of the County-licensed and State-registered sites, an Urgency Ordinance No. 4591 was presented to the Board on December 14, 2021, placing a moratorium on the approval of any new applications for County licenses for industrial hemp production. This moratorium will stay in effect until the original Ordinance No. 4557 can be revisited.

Crop Report

California Food and Agriculture Code Section 2272 mandates the Agricultural Commissioner of each county to compile an annual crop report in accordance with the methods outlined by the National Agricultural Statistics Services. The Annual Crop Report helps in providing agricultural production data to private lending institutions, Assessor, Federal, State, and local governmental agencies.

Calendar Year	Gross Ag Value
2022	$3,244,671,000
2021	$3,193,234,000
2020	$3,031,279,000
2019	$2,617,815,000
2018	$2,594,246,000

Fund Balance

The Department maintains four General Fund Special Accounts established by the Board to carry out different programs.

Agricultural Facilities Fund

The Agricultural Facilities General Fund Special Account (#12005), established in 2010 (B-10-432), receives all fees collected for use of the County Agricultural Center. Funds are used for the replacement of furnishings, window coverings, flooring and equipment, special maintenance needs, and incidental supplies for the public use areas. As of March 31, 2024, the fund balance totaled $527,298.

After the revision of facility use fees in October 2015, the fund has seen yearly increases in revenue, but was impacted beginning in 2020-2021 by the loss of facility bookings due to the COVID-19 pandemic. As COVID-19 restrictions have loosened, facility use and revenue has rebounded.

Fiscal Year	Fund Revenues
2019-2020	$79,405
2020-2021	$43,291
2021-2022	$49,243
2022-2023	$76,601
2023-2024*	$69,632

*As of March 31, 2024

AgVenture Fund

As of March 31, 2024, the General Fund Special Account AgVenture (#12006) fund balance totaled $393,394. Continuation of the program will be dependent on grant funding, private donations, and County funding.

Glassy-Winged Sharp Shooter (GWSS) Prevention Fund

On January 5, 2000, the San Joaquin County GWSS task force was organized to address the threats of the GWSS in the County. Subsequently, the Board established the General Fund Special Account (#12002) to fund the program in the absence of local, State, or Federal funding availability. The original source of funding came through donations from the local wine grape industry. The GWSS program continues to be active, but is now funded with Federal monies through a State contract with the County. As of March 31, 2024, the fund balance totaled $58,803.

Special Agriculture Inspection Fund

The Special Agriculture Inspection General Fund Special Account (#12004) captures revenues from inspection and certification services. Average annual revenue is approximately $640,000. As of March 31, 2024, the fund balance totaled $5,309,422 and does not include revenue that would have been received from spring 2024 activities, including cherry inspections. The 2024-2025 Proposed Budget includes a transfer of $791,584 from this fund to support office operations, which is an increase of $63,980 from the amount transferred in 2023-2024.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Weights and Measures				
Complaint Investigations	37	50	35	40
Notice of Violations Issued	729	715	680*	625*
Registered Locations	1,402	1,374	1,360	1,370
Registered Commercial Devices	25,788	26,916	27,001	27,250
Establishments Inspected	2,601**	2,192	2,575	2,800
Measuring Devices Inspected	8,688**	8,644	9,100	9,200
Petroleum Inspections	241	292	300	310
Quantity Control Inspections	331	51	430	900***
Weighing Devices Inspected	3,182**	2,894	3,100	3,300
Weighmaster Inspections	16	12	14	15
Pesticide Use Enforcement				
Inspections Conducted	539	389	450	500
Investigations Conducted	54	71	50	35
Compliance Actions	79	61	50	50
Enforcement Actions	12	10	28	25
Permits Issued	1,225	1,240	1,250	1,200
Notice of Intent Reviewed	6,072	6,071	5,000	5,000
Outreach/Educational Activities	24	24	28	28
Private Applicator Certified	543	378	400	900
Agricultural Registrations	839	893	800	850
Fruit And Vegetable Inspections				
Number of Premises Inspected	730	568	346	350
Number of Lots Inspected	845	481	571	550
Number of Containers Inspected	82,024	50,021	56,947	56,000
Number of Containers Rejected	1,695	1,725	1,634	1,700
Number of Hours Worked	1,252	1,516	1,152	1,050
Export Certificates Issued				
Number of Federal Phytosanitary Certificates Issued	15,481	15,413	14,004	14,050
Number of State Phytosanitary Certificates Issued	778	778	730	735
Pest Exclusion				
Insect Traps Monitored	11,498	11,829	9,989	10,200
Incoming Plant Shipments (High Risk)	14,553	11,967	10,850	12,500
Incoming Plant Shipments (GWSS)	2,681	2,342	2,265	2,300
Nursery Inspections	65	54	62	65
Seed Inspections	261	410	360	360

*Division of Measurement Standards changed how Notice of Violations (NOV) are recorded. NOV's are now counted by code section cited, not per incident, per inspection.
**Restated.
***Anticipation of new position for proactive Quantity Control enforcement.

Community Development Department

Jennifer Jolley
Director of Community Development

The Community Development Department (CDD) (#2025600000) includes five divisions: Building Inspection, Planning/Development Services, Code Enforcement, Geographic Information Systems (GIS), and the Fire Prevention Bureau. The Building Inspection Division protects the public's health and safety by regulating new building construction, inspecting existing buildings, and by reviewing all new development projects. The Planning/Development Services Division processes building and development projects, conducts any necessary environmental review, and prepares reports and makes recommendations to the Planning Commission and the Board of Supervisors. This Division also prepares, maintains, and implements the Development Title and the 2035 General Plan. The Code Enforcement Division enforces the Development Title, the California Building Code, and the California Health and Safety Code. The GIS Division maintains the County's GIS to provide map-based information and services, creates and maintains digital mapping data, and produces maps and applications to inform the public and various County departments. The Fire Prevention Bureau Division is responsible for the administration and enforcement of the California Fire Code as adopted by the County.

Please visit sjgov.org/commdev for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Improve office vacancy rate.	13%	10%	10%	June 2023
Formalize Succession Planning	**Initial**	**Current**	**Target**	**Deadline**
Formalize succession plan to align job duties and organizational chart. Ex. Creation of a new classification: Deputy Building Official or Supervising Building Inspector.	No formalized succession plan in place for Community Development Department (CDD).	Succession plan in place for all divisions.	Create a formal succession plan for all divisions.	June 2024
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Install new permitting software to replace the 30-year-old program.	30-year-old Permits Plus program.	Estimated to be implemented by May 2024.	Complete Accela permitting software implementation, currently underway with multiple departments and Information Systems Division assistance.	July 2023
Fiscal Optimization				
Maintain a Structurally Balanced Budget	**Initial**	**Current**	**Target**	**Deadline**

Regularly prepare a time and fee study to maintain an up-to-date department fee schedule, to maintain a balanced budget and reduce Net County Cost.	The cost recovery for Code Enforcement is currently 0%.	The cost recovery for Code Enforcement is currently 0%.	Increase cost recovery for Code Enforcement to 10%.	July 2024
	The cost recovery for Fire Prevention Bureau services is currently 25%.	The cost recovery for Fire Prevention Bureau services is currently 50%.	Increase cost recovery for Fire Prevention Bureau services to 35%.	December 2024
Public Safety / Criminal Justice / Quality of Life				
Providing Adequate Resources for Public Safety & Criminal Justice	**Initial**	**Current**	**Target**	**Deadline**
The Substandard Housing and Dangerous Building Program was transferred from Environmental Health Department (EHD) to CDD in 2021-2022. CDD will review outstanding cases and continue to inspect substandard housing and dangerous buildings while providing additional training for Code Enforcement staff.	41 outstanding cases under review/appeal from EHD transition.	42 outstanding cases under review/appeal from EHD transition.	Reduce caseload by 12% per month.	December 2023
Mitigate Illegal Dumping / Human Waste	**Initial**	**Current**	**Target**	**Deadline**
Establish abandoned vehicle program that includes Code Enforcement and Sheriff's Office.	No formalized program in place to address abandoned vehicle program.	Program outline is in development.	Formalize a program for abandoned vehicles with a goal of lowering Net County Costs. There are reimbursement opportunities from the State of California.	June 2024
Homelessness				
Mitigate Illegal Dumping Encampments	**Initial**	**Current**	**Target**	**Deadline**
Identify vacant parcels and buildings that are potential sites for junk, trash and debris, and homeless encampments. Investigate the possibility of developing a program to monitor these sites.	No formalized program exists.	Program outline is in development.	Establish a program with the long-term goal of reducing the number of homeless encampments on abandoned or dilapidated properties and eliminating blight in the County.	July 2025
Water Management				
Mitigate Illegal Dumping Impacts	**Initial**	**Current**	**Target**	**Deadline**

Investigate possibility of establishing a waste tire removal program.	No formalized program exists.	Researching potential funding sources.	Establish a long-term goal of reducing water pollution, decreasing flood risk and mitigating illegal dumping. Funding from the State of California is available.	July 2025
Economic Development				
Increase Transportation / Logistics / Warehousing Businesses	**Initial**	**Current**	**Target**	**Deadline**
Update Development Title to allow additional flexibility for warehouse type-related projects.	Current Development Title adopted by the Board of Supervisors in 1992.	Completed with updates as necessary.	Updated Development Title adopted by the Board of Supervisors.	December 2022

Analysis of Priority Activity

The Community Development Department (CDD) has met or is on track to meet seven of its 10 SMART goals. CDD originally planned to replace the Department's decades-old permitting software by July 2023, but due to Countywide delays, the new system went live on May 6, 2024. The Code Enforcement Division will likely not meet its goal of achieving 10% cost recovery by the deadline. Due to unusually high staff turnover, the Division has been primarily focusing on getting new staff properly trained, which has affected management's progress on creating new policies and procedures necessary to implement accurate cost recovery efforts. It is now anticipated the goal for 10% cost recovery will be achieved in the first quarter of 2024-2025. Finally, the goal of reducing the number of outstanding cases for the Substandard Housing and Dangerous Building Program by 12% a month has been challenging. The total number of outstanding cases is significantly higher than the number of cases initially reported, which will require additional time to meet the target.

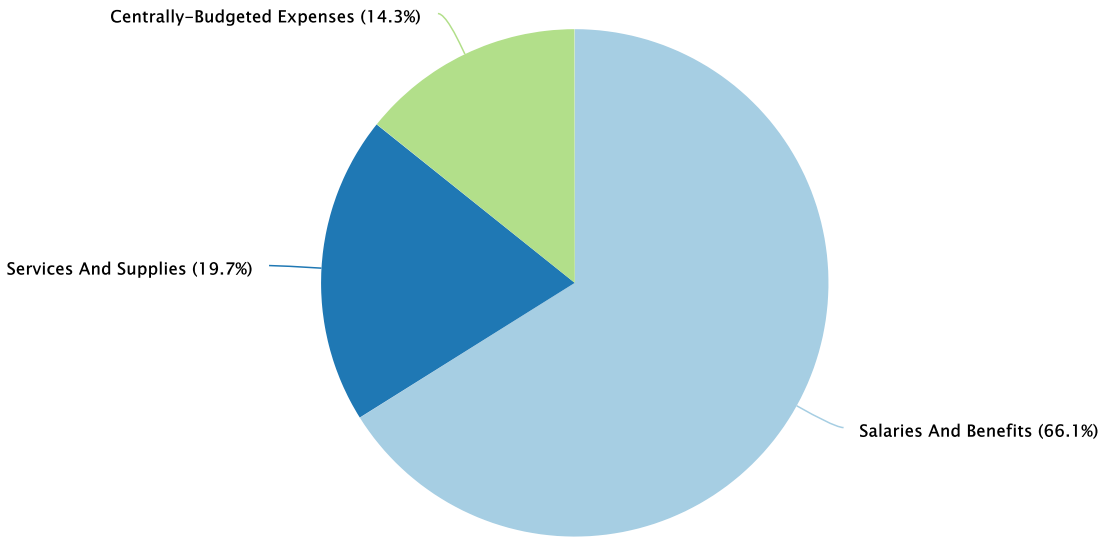
Expenditures Summary

The 2024-2025 Proposed Budget of $15,391,682 is an increase of $1,082,024 from the 2023-2024 Adopted Budget of $14,309,658. This is primarily due to increases in centrally-budgeted expenses ($620,617) and salaries and benefits adjustments ($542,703).

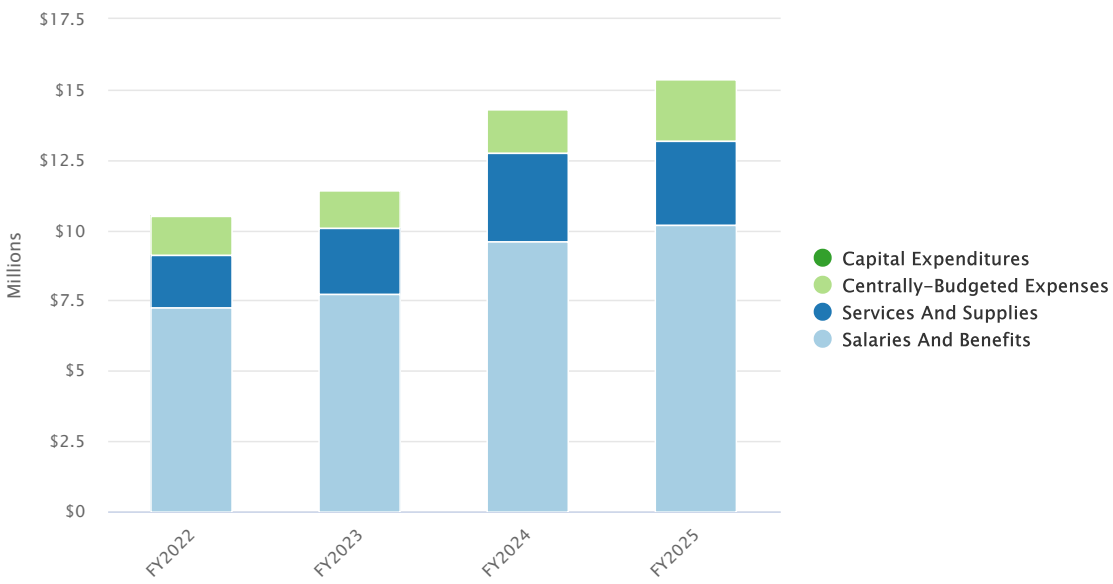
$15,391,682 $1,082,024
(7.56% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$7,231,932	$7,722,429	$9,624,344	$10,173,600	5.7%
Services And Supplies	$1,907,549	$2,345,060	$3,112,403	$3,024,554	-2.8%
Centrally-Budgeted Expenses	$1,355,433	$1,324,981	$1,572,911	$2,193,528	39.5%
Capital Expenditures	$53,689	$5,287	$0	$0	0%
Total Expense Objects:	$10,548,603	$11,397,757	$14,309,658	$15,391,682	7.6%

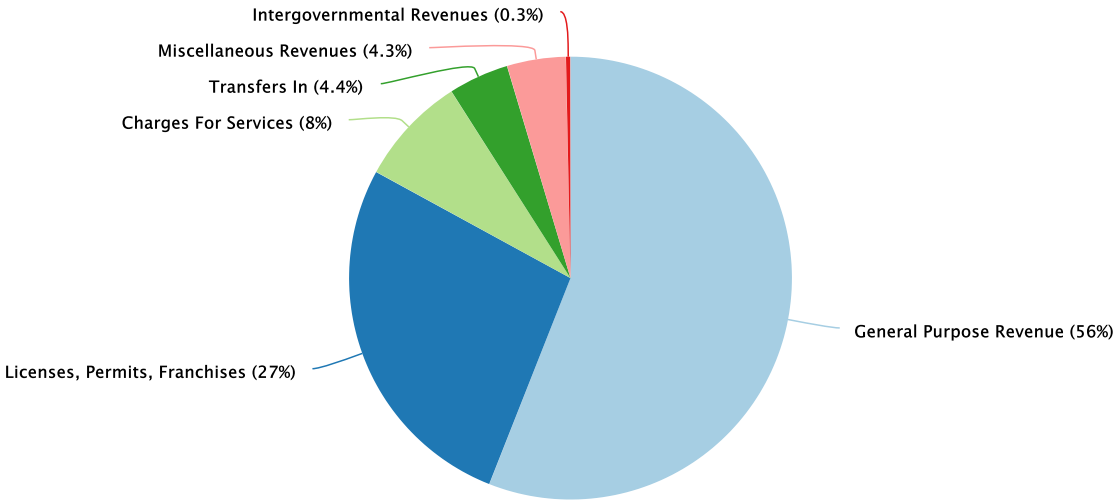
Funding Summary

The 2024-2025 Proposed Budget includes $8,617,871 in General Purpose Revenue, $4,151,720 from building permit fees and plan check revenue, and $1,231,609 in revenue from planning application, code enforcement, and other department fees.

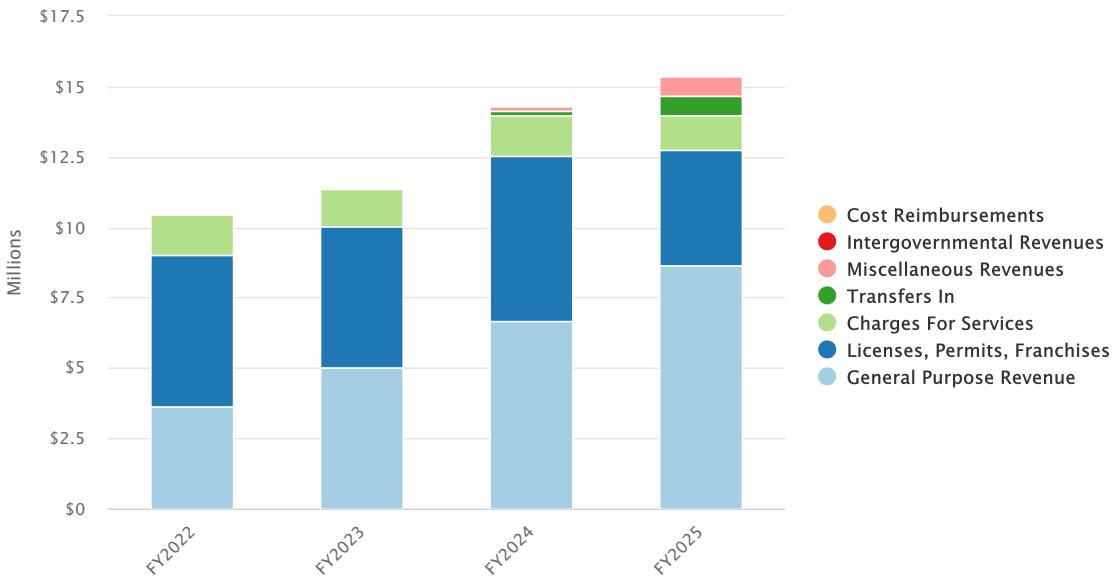
$15,391,682 $1,082,024
(7.56% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

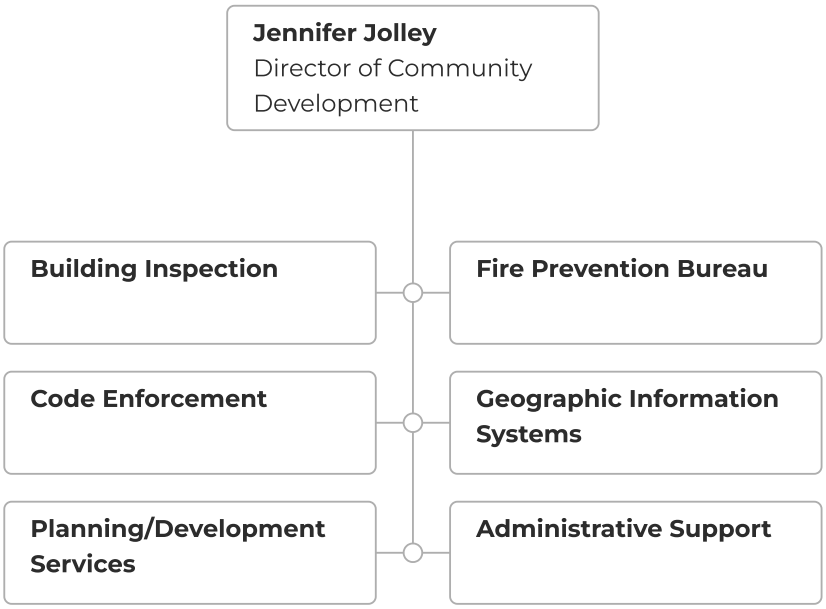


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Licenses, Permits, Franchises	$5,405,284	$5,052,033	$5,915,500	$4,151,720	-29.8%
Intergovernmental Revenues	$37,933	$18,801	$37,000	$50,000	35.1%
Charges For Services	$1,430,719	$1,326,457	$1,431,250	$1,231,609	-13.9%
Miscellaneous Revenues	$5,121	$7,179	$132,700	$660,482	397.7%
Transfers In	$0	$0	$150,000	$680,000	353.3%
Cost Reimbursements	$44,000	$0	$0	$0	0%
General Purpose Revenue	$3,625,545	$4,993,286	$6,643,208	$8,617,871	29.7%
Total Revenue Source:	$10,548,603	$11,397,757	$14,309,658	$15,391,682	7.6%

Organizational Chart

The 2024-2025 Proposed Budget includes two positions added midyear 2023-2024. On December 12, 2023, the Board approved adding a Deputy Building Official to the CDD budget with the concurrent deletion of a Senior Planner position (R-23-194). The Deputy Building Official supervises the daily operations within the Permit Services, Permit Tracking, Plan Check Services, and Inspection Services subdivisions of the Building Inspection Division. In addition, on March 12, 2024, the Board approved adding an Accounting Technician I to the CDD budget with the concurrent deletion of a Senior Office Assistant position (R-24-40). The position will be assigned to work primarily on accounting tasks for the Code Enforcement Division. The Proposed Budget also includes a decrease in Temporary FTE of 0.5 due to completion of the Accela permit tracking software implementation in 2023-2024.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	61.0	61.0	0.0
Temporary (FTE)	1.0	0.5	(0.5)
Position Total	62.0	61.5	(0.5)



Program Discussion

Building Inspection Division

The Building Inspection Division is responsible for issuing building permits, reviewing building plans, and performing building inspections Countywide to determine compliance with the California Building Codes as adopted by the County. Inspection staff perform inspections of residential, agricultural, industrial, and commercial development. The Division consists of four functions:

- Permit Services – Processes all building permit applications.
- Permit Tracking – Maintains and tracks issued and pending building permits and schedules inspections.
- Plan Check Services – Reviews and approves all building plans.
- Inspection Services – Performs building inspections for all issued building permits.

Permit Services

The Division has continued to improve upon the electronic plan submittal and review process by reducing the processing times for permit issuance and improved coordination between the Planning/Development Services Division, and the Public Works and Environmental Health departments. The Division continues to accept building permit applications and paper plans up to ledger size (11"x17") for smaller residential projects and over-the-counter permits such as heating ventilation and air conditioning, water heater, roof, etc. However, the Division continues to move towards a "paperless" permitting process and counter staff utilize document scanners to digitize paper submittals when necessary.

The Division utilizes e-PlanSoft for electronic plan check submittal and the "goPost" portal (sjgov.org/commdev) to submit electronic plans. The shift to electronic processing has reduced the cost to the public and the Department for plan and document duplication, storage, and conversion from paper to electronic for document archiving. Inspection staff also utilize the electronic plans for review during their performance of onsite field inspections.

Senate Bill 379 required the County to implement an online, automated permitting platform that verifies code compliance and issues permits for qualifying residential roof-mount solar projects in real time. The Division achieved compliance in January 2023 with the implementation of an automated permitting platform "SolarAPP+", which provides a streamlined process for solar permits.

Permit Tracking System

The Department has been diligently working to implement a new permit tracking software system called Accela, which went live on May 6, 2024. The new system replaced the County's decades-old permitting system with the goal of improving the efficiency of all Building, Planning, Code Enforcement, and Fire Prevention services for both staff and the public. The new permitting system utilizes existing e-PlanSoft software and interfaces more effectively with the public through a new common portal shared by the Community Development, Environmental Health, and Public Works departments, and the Treasurer-Tax Collector. Coordination between these departments is instrumental in the timely issuance of building permits and the collection of fees based on the type of development.

Countywide Permit Activity

Building permit applications for over-the-counter, smaller residential remodels, solar, single-family residential homes, agricultural facilities, as well as commercial and industrial development have decreased by 16% Countywide in comparison to 2022-2023. Building permit activity has fluctuated from month to month, but numbers remain below average. Based on economic indicators, the Department does not project growth until the second half of 2024-2025.

Plan Check Services

Plan Check staff have been able to meet the maximum review turnaround time as required in the Health and Safety Code. The Department may use outside plan review consultants when necessary to keep up with demand. However, the use of outside plan review consultants is expected to decrease until permit activity rebounds in the latter half of 2024-2025.

Inspection Services

Requests for inspections are below average, as they are relative to the decreased permit activity. Building Inspection staff also assist the Code Enforcement Division with substandard housing inspections, while continuing to provide next-day building permit inspection services.

Planning/Development Services Division

The Planning Division reviews land use development proposals of project applicants. The Division is divided into two areas:

- Current Planning – Advising, processing, and conducting required environmental review of development projects.

- Advanced Planning – Longer term development projects, General Plan Amendments, Zone Reclassifications, Quarries, Development Title updates, and implementation of the 2035 General Plan.

Both Current and Advanced Planning teams include staff who work at the front counter to provide the public with information regarding development and zoning. In 2024-2025, the Division will continue to review its processes and strive to further streamline procedures, improve accountability, and enhance customer experience.

In addition to having a dedicated email that is monitored throughout the day to answer Planning Division questions, in 2024-2025 new permitting software called Accela will allow for online submittal of applications and will streamline the processing of permits, including planning applications, building permits, and business licenses.

The Planning Division is also working on updating the sixth cycle of the Housing Element, which is a State requirement. This update will be approved in 2024-2025.

Development Title Update

On November 29, 2022, the Board of Supervisors approved a comprehensive update to the Development Title, the County's zoning code that implements the policies of the 2035 General Plan (Ordinance No. 4617; R-22-224). Since adoption, staff has identified areas within the code that require clarification or correction and anticipates continuing to process quarterly updates throughout 2024-2025.

Code Enforcement Division

The Code Enforcement Division provides traditional code enforcement services throughout the County. Many complaints received by the Division are related to substandard housing and inappropriate land use. The Division's caseload is typically complaint driven. The primary goal of the Division is to work with the public to obtain voluntary compliance through education and awareness when there is a violation. If compliance is not achieved, the property owner may be subject to fees for cost recovery of staff time and/or administrative fines. Individuals with outstanding violations that do not show signs of progress related to obtaining compliance may also be referred to County Counsel and the District Attorney's Office for possible legal action.

In 2024-2025, staff goals include becoming more efficient using new Accela permit tracking software, and working to establish clearly defined policies, procedures, workflow, and technology improvements. In addition, the Division has experienced turnover of staff and will be working to provide a comprehensive training program for new employees.

Community Clean-Up Program

The Code Enforcement Division organizes the County's Community Clean-Up Program. The Program collects trash, electronics, and tires in the designated neighborhoods during the advertised events. Staff also distributes landfill passes to Lovelace Materials Recovery Facility and Transfer Station and North County Recycling Center and Sanitary Landfill to County residents to aid in the proper disposal of accumulated trash. The Division will continue to partner with Public Works to decrease illegal dumping throughout the County, and address quality-of-life standards. The 2024-2025 Proposed Budget includes funding in the amount of $140,000. Currently, seventeen program events are scheduled, and an additional four to eight events are being planned in areas not previously served by the Community Clean-Up Program. The following neighborhoods already have scheduled events over the course of 12 months in the following locations:

Neighborhoods	Location
1. Boggs Tract	Stockton
2. Country Club	Stockton
3. French Camp	French Camp
4. Garden Acres	Stockton
5. Gianone Park	Stockton
6. Kennedy Park	Stockton
7. Larch-Clover	Tracy
8. Lockeford	Lockeford
9. Morada	Morada
10. Taft	Stockton
11. Tully C. Knoles	Stockton
12. Thornton	Thornton
13. Woodbridge	Woodbridge

The Division will continue to partner with Public Works, the Environmental Health Department, Sheriff's Office, and the Human Services Agency to address community needs, assist with illegal dumping, homeless encampments, and abandoned vehicles throughout the County to address quality-of-life standards.

Substandard Housing Abatement Program

The Division assumed responsibility for the Substandard Housing Abatement Program from the Environmental Health Department at the beginning of 2021-2022. The Division enforces the Housing and Nuisance Abatement code through County Ordinance, Title 8, which incorporates State Housing Law. Under this ordinance, expanded enforcement procedures will be utilized to ensure the minimum housing standard is maintained throughout the unincorporated areas of San Joaquin County.

In 2024-2025, the Division intends to pilot a program by creating an abatement team that will work in partnership with the Building Inspection and Planning/Development Services Divisions and focus on identifying structures deemed "unsafe to occupy" as defined in the International Conference of Building Officials' "Uniform Code for the Abatement of Dangerous Buildings," 1997 edition. One of the main goals of the pilot program, whether through the rehabilitation or abatement of the properties, is creating additional housing opportunities where there were previously none. An additional goal of the program is to decrease blight throughout impacted areas within the unincorporated areas of San Joaquin County.

Fire Prevention Bureau

The Fire Prevention Bureau is responsible for the administration and enforcement of the California Fire Code as adopted by the County. The Director of Community Development is the County Fire Warden. The Bureau is managed by a Deputy Fire Warden and is staffed with a Fire Prevention Inspector and an Office Assistant.

The Bureau is tasked with reviewing building plans and performing inspections to determine Fire Code compliance, reviewing appeals on fire prevention issues, certifying occupancies, providing technical consultation with County stakeholders including County Fire Districts and Fire Departments, administering the County's operational fire permit program, and administering and enforcing the County's Weed Abatement Program.

Memorandums of Understanding

The Bureau coordinates and oversees the fire prevention programs of the Fire Districts and Fire Departments within the County that provide fire services through Memorandums of Understanding (MOU). The Department has conducted extensive outreach with the Fire Districts and Fire Departments to coordinate future electronic plan review processes and determine which fire prevention services will be provided by the Department. All decisions are reflected in the updated MOUs to meet the requirements of State law and the needs and priorities of the Districts and the Bureau. These MOUs were revised and updated in 2023-2024.

Fee Schedule Review and Adjustments

The Department will recommend amendments to the following fees for Board of Supervisors consideration at the June 2024 fee hearing, to become effective on July 1, 2024.

Imaging/Technology Fee

Health and Safety Code Section 19850 states that building departments of every city or county are required to maintain an official copy of all building permits issued during the life of the building. These permits may be imaged on microfilm or other types of photographic copy. Health and Safety Code Section 19852 authorizes fees to offset the expenses incurred. The fee was previously reduced from 2% to 1% to reflect actual costs. The minimum Imaging/Technology Fee is $15.00. The Department will recommend further adjustment of the Imaging/Technology Fee from 1% to 0.5%. The reduction is recommended due to the Accela permit tracking software's ability to capture a copy of most building permits through a cloud-based program. If approved, the Department estimates the reduction will reduce annual revenue from $74,481 to $70,864.

Information Technology Recovery Fee

On June 6, 2023, the Board approved an amendment to the Information Technology Recovery Fee, increasing the fee from 5% to 6.5%, applicable to all Building and Planning fee schedules to offset information technology costs (R-23-106). The minimum Information Technology Recovery Fee is $15.00. The Department will recommend an additional increase, from 6.5% to 9%. If approved, the Department estimates annual revenue from this fee will increase from $185,275 to $239,050. The additional revenue will offset increasing technology-related costs.

Planning/Development Services Division and Code Enforcement Division

The Department will recommend amendments to Planning Division fees to adopt fees for new applications that are required by the updated Development Title which went into effect December 2022. The new fees will result in reduced fees for permits such as Short-term Rental Permits, Minor Modifications to Land Use Permits, and Temporary Use Permits. If approved, the Department estimates annual revenue from this fee will increase by $41,869.

In addition, the Department will also recommend amendments to Code Enforcement Division fees that will simplify the fee schedule by creating an hourly rate to be applied to activities related to code enforcement violations and to provide a more accurate cost recovery model to account for staff time. With the exception of a set fee for an Administrative Hearing Officer appeal, all other activities will be billed on a time and materials basis. If approved, the Department estimates annual revenue will increase by $172,686.

Fire Prevention Bureau Division

In 2024-2025, the Department plans to return to the Board of Supervisors with a comprehensive update to the Fire Prevention Fee Schedule. Prior to recommending adoption of the updated fee schedule, staff will conduct extensive outreach to the Fire Districts.

Mountain House Incorporation

The Department has provided building, planning, and code enforcement services to the unincorporated Mountain House community since its inception over 25 years ago. An outside planning consultant has been working on behalf of the Community Development Department for the past three years to support the Department and provide a high level of customer service to both the public and developers for projects within the Mountain House Community Service District (MHCSD) boundaries. In 2023, the MHCSD applied to the Local Agency Formation Commission (LAFCo) for incorporation. This request was supported by both LAFCo and the Board of Supervisors. During the March 5, 2024, Primary Election, a majority of registered voters in the Mountain House community voted in favor of incorporation, establishing the new City of Mountain House as the eighth city in San Joaquin County, effective July 1, 2024. All building, planning, and code enforcement services will be provided by the new city as of July 1, 2024, and, therefore, the Department's services will no longer be necessary. The elimination of these activities is projected to result in a net loss of revenue in the amount of $740,000 in 2024-2025, as further described in a request for supplemental funding.

Supplemental Requests

The Director of Community Development is requesting supplemental funding totaling $940,000 for the following:

Revenue Loss – Transition of Services to the City of Mountain House

Funding of $740,000 is requested to offset the net projected decrease in revenue resulting from the complete transition of CDD provided services, including planning, building, and code enforcement responsibilities, to the new City of Mountain House. During the March 5, 2024, Primary Election, a majority of registered voters in the Mountain House community voted in favor of incorporation, establishing the City of Mountain House as the eighth city in San Joaquin County, effective July 1, 2024. The total projected revenue loss of $1,203,495 is partially offset by decreases in costs for consultant services and other administrative costs that will no longer be incurred ($463,495).

Public Nuisance Abatement Program

Funding in the amount of $200,000 is requested to establish a public nuisance abatement program. The program would support the Code Enforcement Divisions' use of contractors to physically remove public nuisance and blight when property owners are uncooperative or do not otherwise have the means to comply. With a funded public nuisance abatement program the violation would be removed and a lien placed on the property for recovery of the cost of the abatement.

The 2024-2025 Proposed Budget has been augmented by $940,000 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Building Permits				
Commercial-County	485	428	362	438
Commercial-Mountain House	32	57	30	N/A*
Residential-County	2,366**	1,938	1,311	1,928
Residential-Mountain House	567	319	306	N/A*
Over-the-Counter-County (roof, HVAC, etc.)	2,115	1,951	1,941	2,062
Over-the-Counter-Mountain House (roof, HVAC, etc.)	119	133	113	N/A*
Total Permits	**5,684**	**4,826**	**4,063**	**4,428**
Planning				
Business License-County	305	313	327	324
Business License-Mountain House	25	40	29	N/A*
Development Application-County	268**	239	231	244
Development Application-Mountain House	10	21	17	N/A*
Williamson Act	36	18	29	28
Total Applications	**644**	**631**	**633**	**596**
Enforcement				
Abandoned Vehicles	0	0	0	12
Community Services Complaints-County	2,534	2,179	528	N/A*
Community Services Complaints-Mountain House	28	22	11	N/A*
Enforcement Cases-County	431	343	1,269	1,307
Enforcement Cases-Mountain House	6	3	11	N/A*
Total Enforcement	**2,999**	**2,547**	**1,819**	**1,319**
Fire Services				
Fire Access Roads	132	121	71	111
Fire Inspections-County	236	259	263	260
Fire Inspections-Mountain House	2	4	20	N/A*
Permits Issued	409	524	470	482
Plan Reviews-County	209	89	59	123
Plan Reviews-Mountain House	268	125	185	N/A*
Weed Abatement Parcels Abated	16	6	13	12
Total Fire Services	**1,272**	**1,128**	**1,081**	**988**

*The City of Mountain House will be incorporated effective July 1, 2024.

**Restated.

***Community Services Complaints are no longer being generated.

Emergency Services

Sierra Brucia
Director of Emergency Operations

Through training, exercises, and outreach, the Office of Emergency Services (#2026000000) will coordinate with local partners to enhance capabilities in all aspects of emergency management.

The mission of the Office of Emergency Services (OES) is to support a prepared and resilient community and improve emergency management capabilities to protect those who live, work, and play in San Joaquin County. OES is the key disaster preparedness office of the County and has direct responsibility to support and coordinate the efforts of County departments carrying out their functions in the field. To ensure a coordinated response to their disaster needs, OES also provides disaster information, logistical support, facilitates mutual aid requests, and facilitates inter-jurisdictional coordination with agencies from eight cities, including the City of Mountain House, incorporated as of July 1, 2024, 120 special districts, and locally-based State and Federal agencies.

OES coordinates with a broad range of emergency management stakeholders. Accomplishments are founded on input and partnerships with public, private, non-profit, community-based, and faith-based organizations. The emergency management program is team-based, evidence-driven, and accomplished through stakeholder coordination. Utilizing after-action reports and improvement plans from previous disasters and exercises, OES will annually assess and improve the road map for preparedness. While emergencies create new challenges for the program, OES has been able to adjust and overcome these obstacles through support and partnership with stakeholders. OES will continue to create a robust educational and exercise program for the community.

Please visit sjgov.org/oes for more information. To learn more about preparedness or find information on current incidents, please visit SJReady.org.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization			
Improve Recruitment & Retention Rates	**Current**	**Target**	**Deadline**
Improve department vacancy rate.	9%	0%	June 30, 2025
Formalize Succession Planning	**Current**	**Target**	**Deadline**
Increase the number of staff members trained in at least one additional department skill or position to help prepare for advancement.	0%	100%	June 30, 2025
Demonstrate Leadership Development	**Current**	**Target**	**Deadline**
Provide formalized leadership training opportunities for all staff members.	4	8	June 30, 2025
Public Safety / Criminal Justice / Quality of Life			
Reduction in Response Times for Emergency Services	**Current**	**Target**	**Deadline**
Implement a Virtual Emergency Operations Center software system to be fully operational and accessible to all relevant emergency response teams, stakeholders, and partner agencies for real-time information sharing and resource allocation during emergencies. The full project is expected to be complete by the end of 2026.	No Virtual Emergency Operations Center software system in place.	65% implemented	June 30, 2025
Water Management			
Reduce Flood Risk	**Current**	**Target**	**Deadline**
Complete an assessment and identify projects through the Hazard Mitigation Grant Program to reduce the flood risk in San Joaquin County. The overall project will be complete in 2026.	10% complete	75% complete	June 30, 2025

Analysis of Priority Activity

In 2023-2024, the Office of Emergency Services underwent a significant organizational transition, becoming a stand-alone department reporting directly to the Board of Supervisors. As a result of this transition, SMART goals were not included in the 2023-2024 Adopted Budget. For the 2024-2025 Proposed Budget, SMART goals were carefully developed, encompassing objectives that are now formalized and integrated into our strategic planning framework.

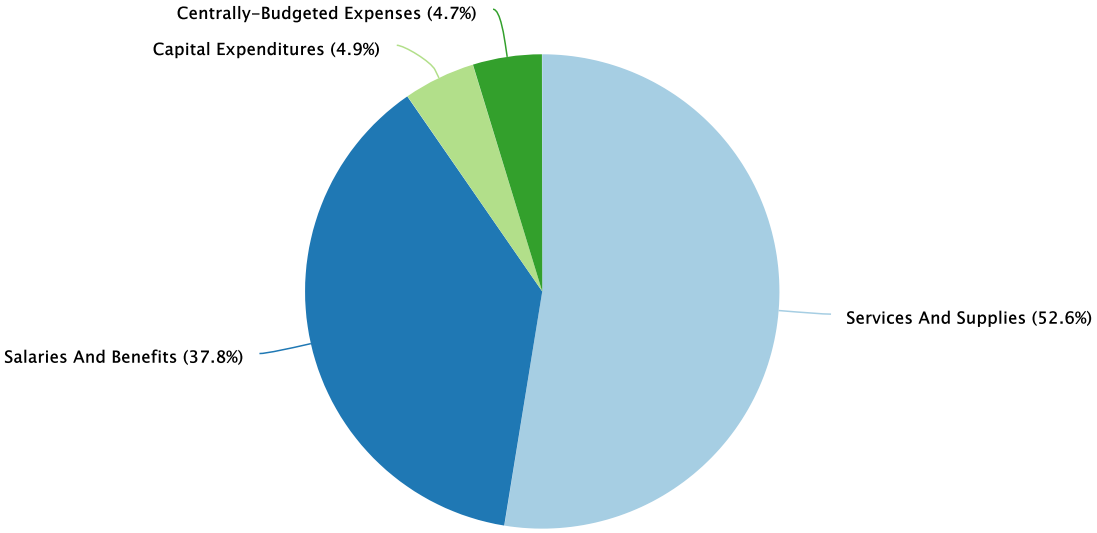
Expenditures Summary

The 2024-2025 Proposed Budget of $5,189,030 is an increase of $1,149,638 from the 2023-2024 Adopted Budget of $4,039,392 primarily due to increases in grant-related project expenses ($548,315), salaries and benefits adjustments ($312,932), and increases in expenses for software ($155,058). The Proposed Budget also includes $110,265 to support a new Accounting Technician II position.

$5,189,030 $1,149,638
(28.46% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



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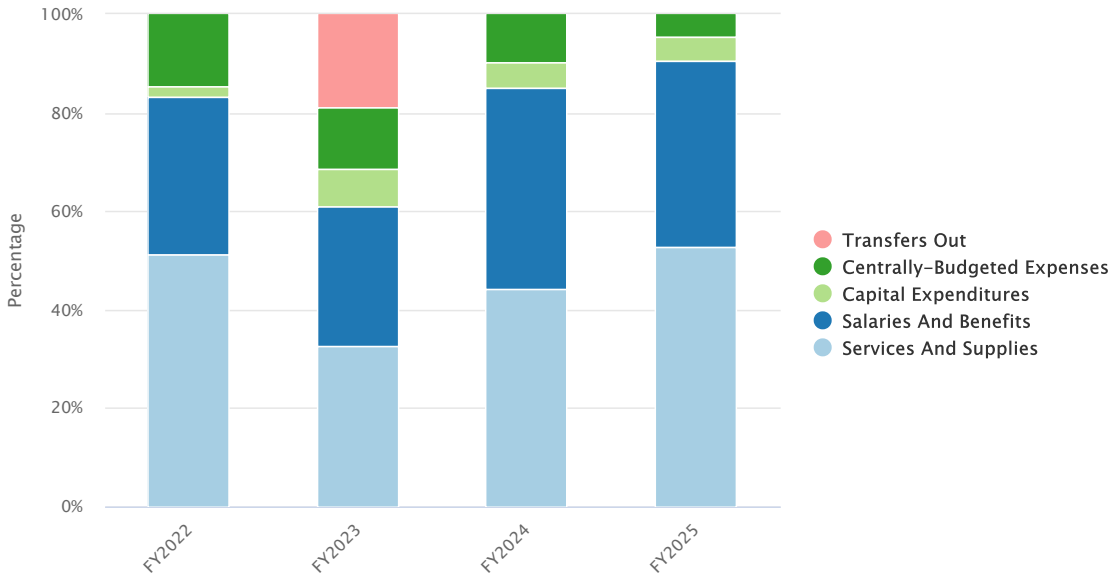


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$836,854	$1,029,383	$1,650,846	$1,962,119	18.9%
Services And Supplies	$1,328,624	$1,174,802	$1,788,865	$2,727,503	52.5%
Centrally-Budgeted Expenses	$383,374	$453,527	$399,681	$244,908	-38.7%
Capital Expenditures	$52,767	$268,121	$200,000	$254,500	27.3%
Transfers Out	$0	$683,021	$0	$0	0%
Total Expense Objects:	$2,601,618	$3,608,854	$4,039,392	$5,189,030	28.5%

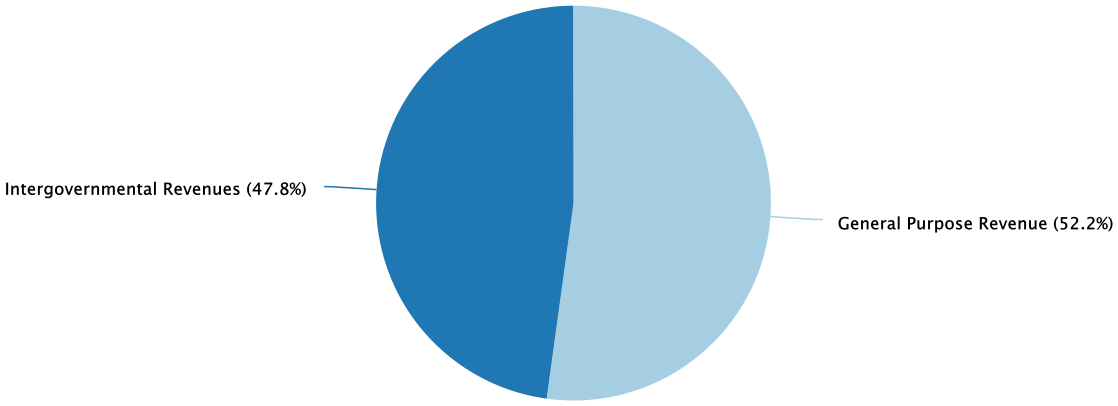
Funding Summary

The 2024-2025 Proposed Budget includes State and Federal revenues totaling $2,481,722, from the California Department of Water Resources (DWR) Delta Flood Emergency Response Round 2 and 3 Grants, Emergency Management Performance Grant (EMPG), American Rescue Plan Act (ARPA), and Hazard Mitigation Grant Program. The 2024-2025 Proposed Budget also includes $2,707,308 of General Purpose Revenue.

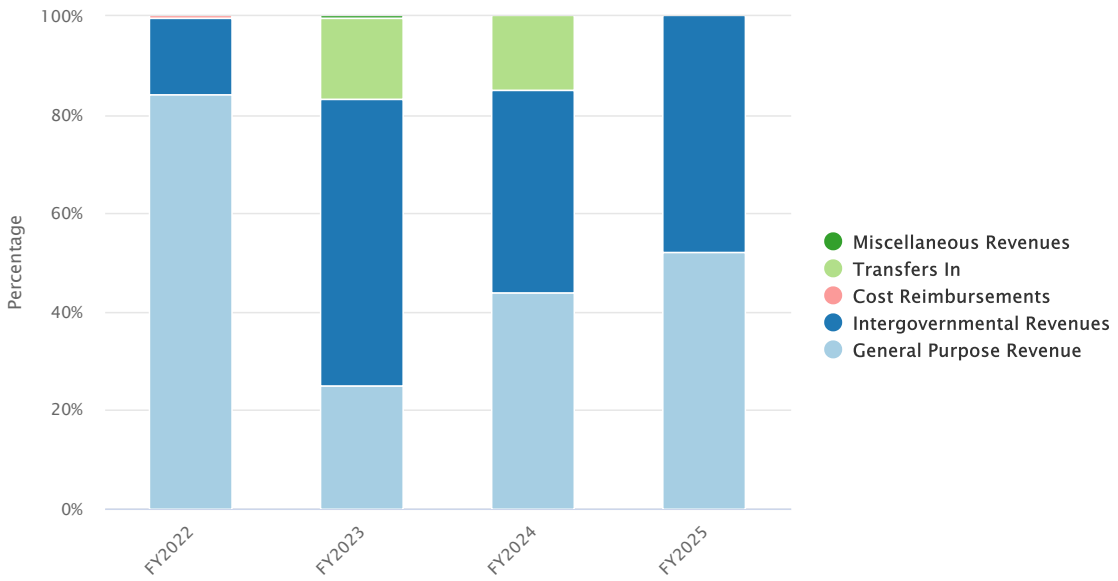
$5,189,030 $1,149,638
(28.46% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$408,051	$2,099,850	$1,663,385	$2,481,722	49.2%
Miscellaneous Revenues	$0	$8,884	$0	$0	0%
Transfers In	$0	$598,000	$598,000	$0	-100%
Cost Reimbursements	$6,112	$757	$0	$0	0%
General Purpose Revenue	$2,187,456	$901,363	$1,778,007	$2,707,308	52.3%
Total Revenue Source:	$2,601,618	$3,608,854	$4,039,392	$5,189,030	28.5%

Organizational Chart

The 2024-2025 Proposed Budget includes one Accounting Technician II position and a decrease in extra-help.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	11.0	12.0	1.0
Temporary (FTE)	1.3	0.0	(1.3)
Position Total	12.3	12.0	(0.3)

Program Discussion

In 2024-2025, OES will continue to conduct the following activities:

- **Enhancing Employee Familiarity with Emergency Operations Plan (EOP)** – Allocate funds for hosting EOC-based training courses and tabletop exercises to improve County employee understanding of the EOP and annexes. Training ensures a well-prepared response to emergencies, enhancing overall community safety.
- **Updating EOP Functional and Hazard Annexes** – Collaborate with County departments involved in emergency response to update and develop specific EOP annexes, meeting the Federal Emergency Management Agency's (FEMA's) new format. Adhering to FEMA standards ensures alignment with national best practices, optimizing emergency response capabilities.
- **County Employee Preparedness Program** – Allocate resources for maintaining and expanding the program through newly developed online training modules to enhance accessibility, ensuring a broader reach and increased preparedness among County employees.
- **24-Hour Disaster Response Coordination** – Allocate funds for maintaining 24-hour disaster response coordination, including alert and warning capability. Continuous coordination is essential for a swift and effective response to emergencies, safeguarding lives and property.
- **Local Emergency Response Coordination** – Allocate resources for local emergency response coordination, monitoring, and reporting, ensuring a coordinated and efficient response minimizing the impact of emergencies on the community.
- **Stockpiling and Restocking of Flood Fighting Resources** – Allocate funds for the stockpiling and restocking of flood-fighting resources for flood emergencies, maintaining an adequate supply of resources to respond promptly and effectively.
- **Regional Logistics Supply Base** – Allocate resources to build and maintain the Regional Logistics Supply Base for distributing supplies during flood emergencies. A centralized supply base enhances logistical efficiency, ensuring timely and equitable distribution of resources.
- **Five-Year Training and Exercise Plan** – Allocate funds for updating and implementing the comprehensive five-year training and exercise plan. Regular training and exercises enhance readiness and coordination, improving the overall effectiveness of emergency response efforts.
- **Continued Coordination of Everbridge** – Allocate resources for the Countywide usage of Everbridge, a web-based public alert and warning software system. Everbridge facilitates timely and accurate public communication during emergencies, enhancing community safety.
- **Fiscal Recovery Efforts** – Allocate funds to continue fiscal recovery efforts from COVID-19 and 2022-2023 Atmospheric River Storms, including finalizing FEMA reimbursement claims. Financial recovery is crucial for sustaining emergency services and ensuring future preparedness.
- **Accreditation Planning** – Allocate resources for the ongoing assessment planning process to become an Emergency Management Accreditation Program accredited County by 2027. Accreditation demonstrates a commitment to high standards, fostering trust, and confidence in emergency management abilities.
- **Mapping Software Solutions** – Allocate funds to find a mapping software solution for emergency pre-planning, multi-agency coordination, and public communication. Advanced mapping software enhances preparedness and coordination, ensuring residents receive timely and accurate information during disasters.

Emergency Operations Plan

The Emergency Operations Plan (EOP) serves as a comprehensive framework detailing operational strategies and mission execution across all emergency phases, with designated lead agencies for specific Emergency Support Functions (ESF). Supported by 23 annexes, seven plans were adopted in 2023-2024, with an additional eight plans slated for review in 2024-2025.

Ongoing training and exercises are emphasized by OES to reinforce EOP and Emergency Operations Center (EOC) fundamentals among County, city, and stakeholder personnel. Collaboration among County departments, including Disaster Service Workers (DSW), is deemed critical, facilitated through quarterly Countywide stakeholder meetings aimed at enhancing communication and disseminating training opportunities. OES prioritizes staff training, ensuring alignment with assigned command and general staff positions through attainment of Type III EOC credentials. Efforts are underway to secure additional Type I credentials, with staff development and succession planning integral to training initiatives. Completion of training equips staff with State certifications, ensuring proficiency in emergency management roles and eligibility for Emergency Management Mutual Aid deployment to other counties during emergencies.

Countywide Emergency Operations Center Activation and Recovery

December 2022 to January 2023 and February to July 2023 Storms

San Joaquin County proclaimed a local emergency on January 1, 2023, due to a series of Winter Storms. On January 4, 2023, the Board of Supervisors ratified the proclamation (R-23-1). Departments and agencies throughout the Operational Area (OA) responded for over 14 days to reports of power lines down, fallen trees, roadway issues, localized flooding, evacuations, and rescues.

The County was included in a Major Presidential Disaster Declaration, unlocking Individual Assistance and Public Assistance categories. Initial damage estimates exceeded $20 million for residential and private properties and over $80 million for public infrastructure. Collaborative efforts from Federal, State, and local governments supported affected residents through a Disaster Recovery Center facilitated by OES staff. OES continues to assist County departments and Operational Area agencies with Public Assistance and Recovery claims through the Federal Emergency Management Agency (FEMA).

In March 2023, OES reactivated to monitor subsequent storm systems impacting the Central Valley, leading to another local emergency proclamation and ratification by the Board of Supervisors (R-23-43). San Joaquin County's inclusion in the State of California Emergency proclamation and ongoing activation of OES and the EOC persisted through July 2023, monitoring snowmelt, river levels, and levee conditions. The County was later added to the Major Presidential Disaster Declaration, securing Public Assistance funding.

Ongoing collaboration with the California Governor's Office of Emergency Services (Cal OES) and FEMA aims to recover the County's incurred costs, estimated at approximately $9 million, associated with the disaster response efforts.

COVID-19 Pandemic

Several State and Federal funding streams for reimbursement have been identified, including eligibility through the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act). OES will continue to monitor all eligible reimbursement claims incurred through December 2022. OES continues to work with Cal OES and FEMA to recover costs incurred by the County in response to the disaster. The final two recovery claims are expected to be obligated in 2024-2025.

Emergency Preparedness Program (EPP)

OES oversees the County EPP, providing training to ensure safe evacuation and sheltering for employees. This includes training for Facility Threat Coordinators and Area Wardens, as well as assistance in developing department emergency plans. In 2023-2024, OES facilitated seven facility evacuation drills and 11 EPP Trainings. Plans for 2024-2025 include increasing these exercises to 14 and 15 respectively, with a focus on hands-on preparedness activities.

The 2024-2025 Proposed Budget includes increased funding to support staff in conducting additional training and updating the program to meet evolving standards. Efforts will include the development of video-based online training for Area Wardens and employee preparedness, incorporating newly required Standardized Emergency Management System (SEMS) training. Program operations are guided by County Administrative Policy 1911-Emergency Operations Training, adopted on January 24, 2023 (B-23-31).

Emergency Preparedness Exercises

Exercises are crucial in emergency preparedness, serving as valuable tools to test and evaluate plans, policies, and procedures in a controlled learning environment. OES maintains a five-year Integrated Preparedness Plan, aligning training and plan revision goals to increase complexity and identify capacity issues progressively. In 2024-2025, OES plans to conduct or participate in 15 discussion-based or functional training exercises. These trainings and exercises will be designed around previously identified areas of improvement and involve participants from various entities, including County departments, cities, special districts, and non-governmental organizations. OES staff will actively participate in local government and County department exercises to assess Operational Area coordination procedures. Additionally, OES engages in annual dam failure exercises, collaborating with 15 dam operators and State and Federal agencies. This comprehensive approach ensures ongoing evaluation, improvement, and coordination in emergency response efforts.

Emergency Management Performance Grant (EMPG)

The FEMA EMPG is a vital funding source awarded to counties through the State, with allocations based on per capita distribution and a required 50% local match. This grant has served as a consistent resource for many years, playing a crucial role in enhancing local emergency planning, response, and recovery efforts. The 2024-2025 Proposed Budget includes $280,224 in revenue from the EMPG grant.

Funding from the EMPG supports various planning efforts, including updates to current emergency plans and annexes, as well as training and exercises. While FEMA priorities may shift annually, counties retain the flexibility to establish specific local goals that align with overarching Federal objectives. This grant is instrumental in sustaining and improving emergency management capabilities at the local level, ensuring communities are prepared to effectively respond to and recover from emergencies and disasters.

California Department of Water Resources (DWR) Delta Flood Emergency Response Grant Program, Round 2

In 2018-2019, the Office of Emergency Services (OES) received a $2,404,820 grant through the DWR Delta Flood Emergency Response Grant Program, Round 2. This grant focuses on flood management solutions in the five-county Delta region.

OES coordinated the purchasing and placing of 31 fully-stocked flood fight storage containers to enhance flood response readiness in the San Joaquin Delta Region. In January 2023, OES collaborated with DWR to reallocate funds for additional projects, acquiring a mobile command trailer, portable light towers, and a utility task vehicle for improved flood response capabilities. The reallocation also facilitated the

establishment of a drone program for levee monitoring and safety and funding for community preparedness and outreach.

The 2024-2025 Proposed Budget includes $127,000 in revenue to finalize the remaining purchases of flood fight supplies, ensuring continued readiness and response capabilities in the Delta region.

California Department of Water Resources (DWR) Delta Flood Emergency Response Grant Program, Round 3

In 2023-2024, the Board of Supervisors approved the acceptance of the DWR Delta Flood Emergency Response Grant Program, Round 3, totaling $1,664,000 over two years. Building on the outcomes of DWR Round 1 and 2 grants, which focused on developing Flood Safety Plans, revising Emergency Operations Plans, and creating web-based flood response situation status sharing, Round 3 projects will further enhance evacuation and warning planning, sheltering, training for Operational Area coordination, and additional purchases of flood-fighting supplies to safeguard communities.

American Rescue Plan Act (ARPA) Funds

On December 13, 2022, OES was awarded $598,000 in ARPA funds by the Board of Supervisors (B-22-692) to assist in increasing Countywide training, EOC upgrades, and the availability of specialized emergency response equipment. OES requested an additional $121,329 of ARPA funds in 2023-2024 to purchase needed response vehicles (B-24-115). The 2024-2025 Proposed Budget includes re-budgeting $256,000 of remaining funds dedicated to training and EOC upgrades.

Hazard Mitigation Program

In 2023-2024, the Office of Emergency Services received a $375,000 Cal OES Hazard Mitigation Grant (HMG). Having already updated the Local Hazard Mitigation Plan in 2022-2023, this grant provides an opportunity for OES to enhance the plan further. In 2024-2025, the focus will be on transforming it into a Multi-Jurisdictional Hazard Mitigation Plan encompassing all cities, special districts, and stakeholders. This expansion aims to create a more comprehensive and contextually relevant plan, aligning with the threat levels in the County.

Public Outreach

In 2023-2024, the Office of Emergency Services actively engaged in public outreach events, including town halls and speaking engagements for local organizations, focusing on preparedness. OES aims to boost attendance at local community events and provide preparedness information in 2024-2025. The SJReady.org website was a central hub for sharing crucial information about the Winter Storms, the COVID-19 pandemic, and the 2021 drought. OES utilized social media platforms like Facebook, Twitter, Instagram, and NextDoor to disseminate real-time information, instructions, and details on preparedness.

OES continues to coordinate with the San Joaquin County Communicators Group, which operates as part of the Joint Information System during emergencies. The Joint Information System was effectively employed to share updates and resources related to Winter Storms, COVID-19, and the 2021 drought local emergencies.

Supplemental Requests

The Director of Emergency Operations is requesting supplemental funding totaling $802,216 for the following:

Fleet Operations and Maintenance

Funding of $50,000 is requested to support the maintenance and repair of OES vehicles. Over the last few years, OES has increased the number of vehicles and equipment in its fleet, while maintenance and operations costs continue to rise. The request also includes associated fuel costs for equipment and vehicles. The requested funding will ensure the continued reliability and safety of these important assets.

Overtime

Funding of $26,951 is requested for overtime costs associated with emergencies that often require immediate and sustained response efforts. The requested funding will increase the Department's capability to respond to emergencies and augment staffing levels, as needed.

Equipment Maintenance

Funding of $12,500 is requested to cover preventative maintenance, repair, and replacement costs associated with critical equipment, including generators, light towers, drones, utility task vehicles, a shower trailer, a mobile command trailer, and a forklift.

Professional Development

Funding of $50,000 is requested for OES employee professional development and related expenses, and materials and supplies for the County Employee Preparedness Program and Emergency Operations Center. The request includes associated costs of materials and training for Incident Command Training, as mandated by County Policy 1911 and County Emergency Operations Plan requirements.

Threat and Hazard Identification Risk Assessment (THIRA)

Funding of $50,000 is requested to complete a THIRA. This assessment includes a comprehensive evaluation of potential threats and hazards, providing critical insights into vulnerabilities and risks. As a result, OES will be better equipped to identify and mitigate potential threats, strengthening the County's emergency preparedness and response capability.

Software

Funding of $150,000 is requested for the implementation of a Virtual Emergency Operations Center and Asset Management software. These two systems will provide essential tools and platforms for effective coordination, communication, and decision making during emergencies, while optimizing the management and maintenance of critical assets.

Community Outreach

Funding of $10,000 is requested to support community outreach initiatives, programs, events and associated costs for printed materials, outreach content, and County-branded promotional products.

Emergency Expenditures

Funding of $100,000 is requested to establish appropriations for emergency incidents and activations throughout the County. This resource would be used only for emergencies and would ensure access to funds for immediate resource mobilization, personnel deployment, and aid distribution.

Accounting Technician II

Funding of $110,265 is requested to add an Accounting Technician II to provide additional administrative support and oversight of project-based budgets. In 2023-2024, OES experienced a significant increase in workload as it separated from the General Services Department and assumed responsibility for the Homeland Security Grants budget (#2026000150) from the Information Systems Division. This additional position is needed to ensure maintenance of complex financial and statistical records for disaster recovery, State and Federal worksheets, grant expenditure reconciliations, and financial statements.

Drone

Funding of $100,000 is requested for the purchase of an all-hazard fixed-wing drone. This advanced equipment would enhance OES' capabilities for aerial surveillance, data collection, and disaster response; improving operational efficiency, risk assessment capabilities, and ability to conduct search and rescue operations and infrastructure inspections.

Tiger Dam

Funding of $142,500 is requested to purchase one Tiger Dam emergency deployment trailer and 3,000 feet of Tiger Dam barrier, a rapidly deployable flood mitigation system. This equipment would bolster OES emergency preparedness and response capability.

The 2024-2025 Proposed Budget has been augmented by $802,216 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Employee Preparedness				
EPP Training	5	15	11	15
Department Plan Assistance	6*	4	10	10
Evacuation Drills	2*	12	7	14
Total	**13**	**31**	**28**	**39**
Emergency Responses				
Major Emergency	3	4	1	2
Local Incident	3	1	5	2
Total	**6**	**5**	**6**	**4**
Operational Area Emergency Preparedness				
Emergency Plans	2	7	7	8
Stakeholder Engagement	6	5	10	25
Training and Exercise	2	3	11	15
Community Outreach Events	4	6	15	20
Total	**14**	**21**	**43**	**68**
Grants Management				
Federal Grants	2	2	3	3
State Grants	2	3	3	2
State Homeland Security Grant Program**	N/A	N/A	4	3
Total	**4**	**5**	**10**	**8**

*Restated.

**In 2023-2024, OES assumed responsibility for the Homeland Security Grant Program (#2026000150).

Homeland Security Grants

Sierra Brucia
Director of Emergency Operations

The Office of Emergency Services (OES) oversees and provides financial management for Homeland Security Grants (#2026000150), aimed at supporting initiatives in preventing, protecting against, mitigating, responding to, and recovering from acts of terrorism and other threats. This grant equips recipients with the necessary resources to implement the National Preparedness System and contribute to the National Preparedness Goal of building a secure and resilient nation.

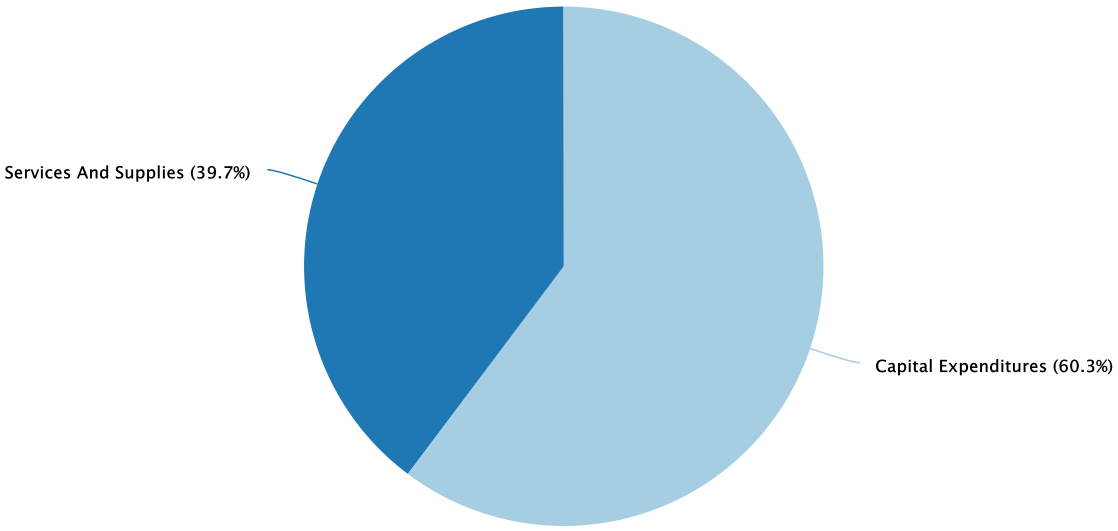
Expenditures Summary

The 2024-2025 Proposed Budget of $1,073,059 is a decrease of $610,689 from the 2023-2024 Adopted Budget of $1,683,748. This is primarily due to decreases in capital expenditures ($425,877) and costs for software ($132,000) as a result of projects completed in 2023-2024.

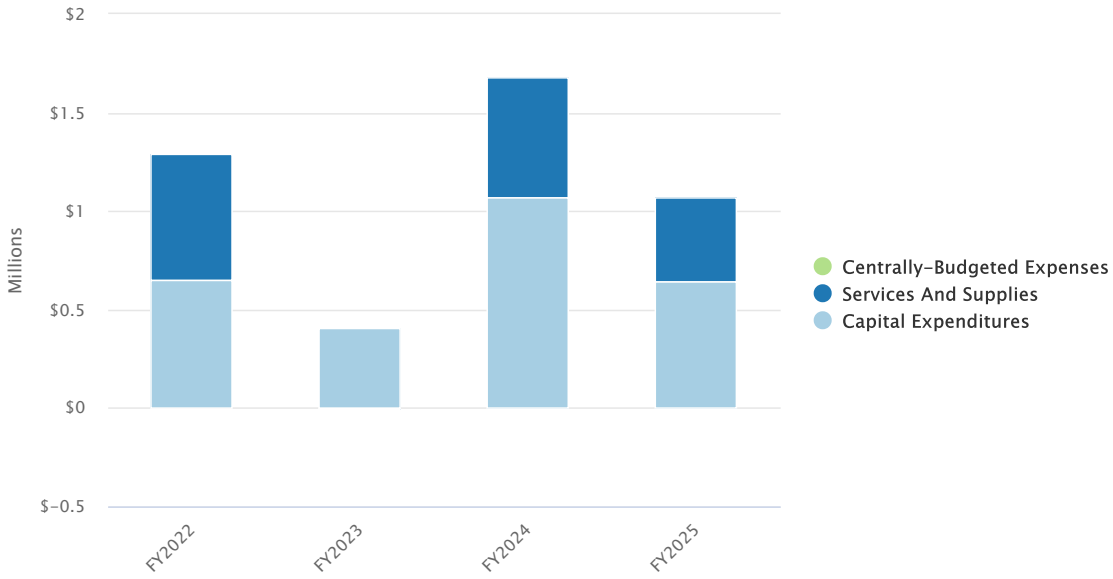
$1,073,059 **-$610,689**
(-36.27% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$641,811	-$854	$604,001	$426,444	-29.4%
Centrally-Budgeted Expenses	$2,664	$719	$7,255	$0	-100%
Capital Expenditures	$648,499	$403,897	$1,072,492	$646,615	-39.7%
Total Expense Objects:	$1,292,974	$403,763	$1,683,748	$1,073,059	-36.3%

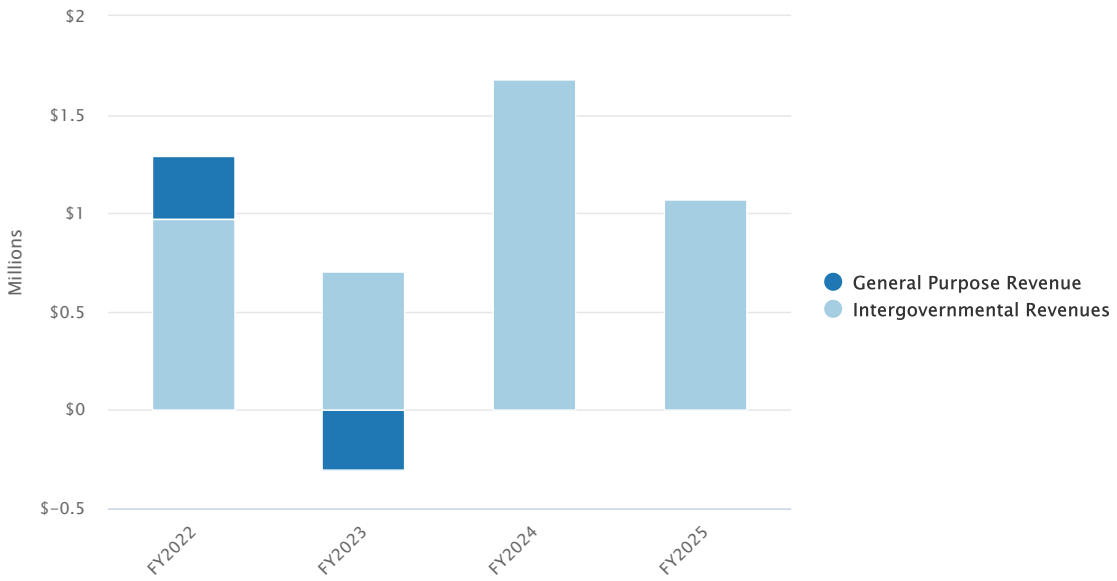
Funding Summary

The 2024-2025 Proposed Budget includes $1,073,059 from the U.S. Department of Homeland Security, consisting of an $870,364 allocation for 2024-2025 and $202,695 in funds re-budgeted from the previous allocation. The California Governor's Office of Emergency Services (CalOES) will manage the distribution of these grant funds through a reimbursement process.

$1,073,059 -$610,689
(-36.27% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$972,897	$702,391	$1,676,493	$1,073,059	-36%
General Purpose Revenue	$320,077	-$298,628	$7,255	$0	-100%
Total Revenue Source:	$1,292,974	$403,763	$1,683,748	$1,073,059	-36.3%

Program Discussion

During 2023-2024, OES met with the Local Approval Authority, which includes representatives from local police, local and rural fire, and emergency medical services agencies, to fund projects that directly support the County's first responders.

The 2024-2025 Proposed Budget reflects the priorities established by the Local Approval Authority and focuses on investing grant funds to support the Federal Emergency Management Agency's four national priorities and projects that benefit the County in the areas of law enforcement, community outreach, cybersecurity, and public health.

In 2024-2025, Homeland Security Grant funds from grant years 2022 and 2023 will support the following projects:

- **$391,959** – Purchase mobile command vehicle for the City of Lodi Police Department.
- **$141,000** – Purchase paramedic training equipment for Emergency Medical Services.
- **$103,657** – Perform security penetration testing of networks managed by the Information Systems Division.
- **$70,397** – Purchase cybersecurity software for the Sheriff's Office.
- **$63,407** – Purchase aerial drone system for the City of Lodi Police Department.
- **$50,249** – Purchase ballistic shields for the City of Manteca Police Department.
- **$47,234** – Purchase training on combating violent extremism for multiple County law enforcement agencies.
- **$31,800** – Implement network and service account security enhancements for Public Health Services.
- **$30,000** – Emergency outreach materials for the Office of Emergency Services.
- **$29,787** – Purchase decontamination kits for the Sheriff's Office.
- **$19,736** – Purchase response and preparedness supplies for the City of Lodi Police Department.
- **$17,715** – Create and print community readiness fliers.

Homeland Security Grants achievements for grant year 2021:

- **$218,451** – Completed network cybersecurity project for Public Health Services.
- **$194,610** – Purchased crime analysis software for the Sheriff's Office.
- **$146,180** – Purchased an automated license plate reader for the City of Stockton Police Department.
- **$132,150** – Purchased a truck and trailer for Sheriff's Animal Services Unit.
- **$113,240** – San Joaquin County Law Enforcement Data Sharing and Crime Analytics Project.
- **$73,227** – Purchased a truck for the Sheriff's Office Bomb Squad.
- **$62,623** – Purchased two-way radios for San Joaquin Delta College.
- **$23,129** – Purchased radiological medical response kits for local hospitals.
- **$5,076** – Purchased a crime analysis monitor.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Grants Administered	3	3	4	3
Value of Grants Administered	$2,556,804	$2,524,287	$2,165,488	$2,469,389

Fish & Game

Patrick Withrow
Sheriff-Public Administrator

The Fish and Game Program (#2026500000) provides funding for the protection and propagation of natural resources as prescribed by State Fish and Game code. This Program is fully supported by fines collected for Fish and Game violations and is operated at a level determined by available funding.

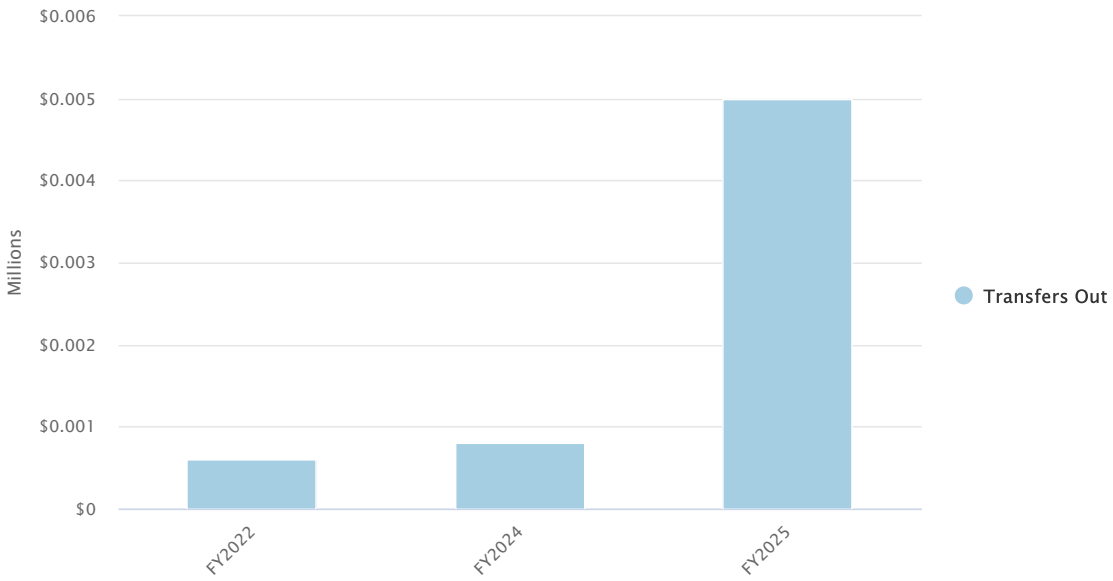
Expenditures Summary

The 2024-2025 Proposed Budget of $5,000 is an increase of $4,200 from the 2023-2024 Adopted Budget of $800, due to an increase in operating transfers to Parks and Recreation for the Trout Stocking Program.

$5,000 $4,200
(525.00% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Transfers Out	$600	$0	$800	$5,000	525%
Total Expense Objects:	$600	$0	$800	$5,000	525%

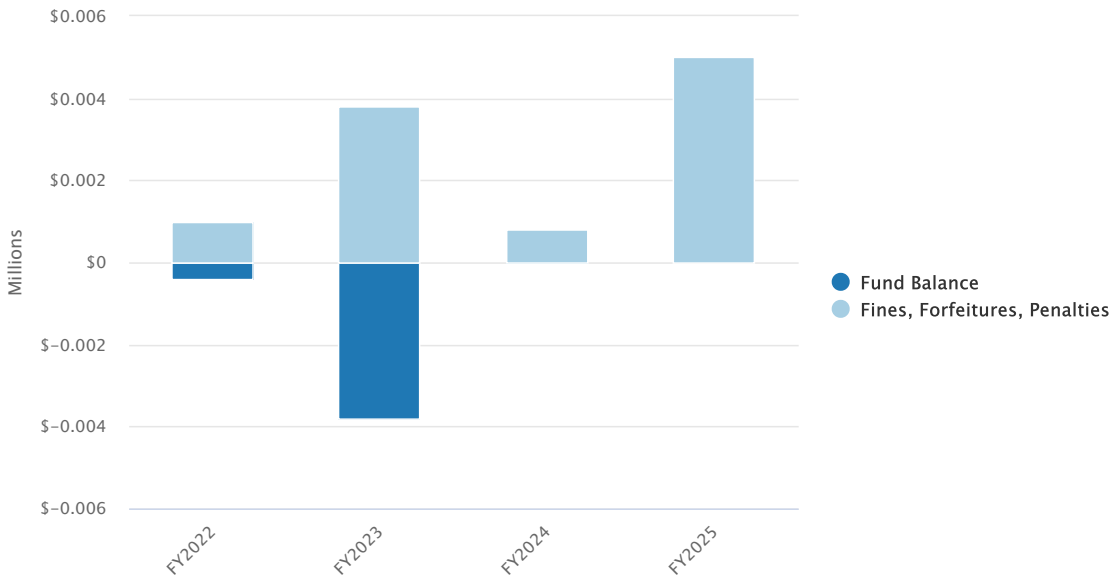
Funding Summary

The 2024-2025 Proposed Budget is funded by $5,000 in Fish and Game Code violationfine revenue.

$5,000 $4,200
(525.00% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Fines, Forfeitures, Penalties	$999	$3,798	$800	$5,000	525%
Fund Balance	-$399	-$3,798	$0	$0	0%
Total Revenue Source:	$600	$0	$800	$5,000	525%

Program Discussion

For many years, an annual contribution of $7,000 from the Fish and Game Special Revenue Fund was made to support the Trout Stocking Program at Oak Grove Regional Park. However, fund balance was depleted in 2020-2021 and was no longer available to support the program. Near the end of 2022-2023, a large fine was levied, increasing the available fund balance. The Proposed Budget is balanced using revenue to be received in 2024-2025.

Fund Balance

Fish and Game Fund

Prior to 2021-2022, fund balance in the Fish and Game Special Revenue Fund (#20005) was used to support the Trout Stocking Program. The fund balance as of March 31, 2024, was $5,669, which represents the revenue received since July 1, 2023. There is no fund balance designated for use in the 2024-2025 Proposed Budget.

LAFCo Contribution

Sandy Regalo
Interim County Administrator

The Local Agency Formation Commission (LAFCo) is established under the provisions of the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Sections 56000 - 57550). LAFCos are mandated in each California county to discourage urban sprawl, preserve open space and prime agricultural lands, efficiently provide government services, and encourage the orderly formation and development of local agencies.

The five-member San Joaquin LAFCo consists of two County Supervisors, two Mayors or Councilmembers representing cities, and a member of the general public. The LAFCo operating budget (#2026700000) is governed by LAFCo, not by the Board of Supervisors. The County LAFCo budget reflects only the County's contribution, not the portion contributed by cities or other LAFCo revenues.

Please visit sjlafco.org for more information.

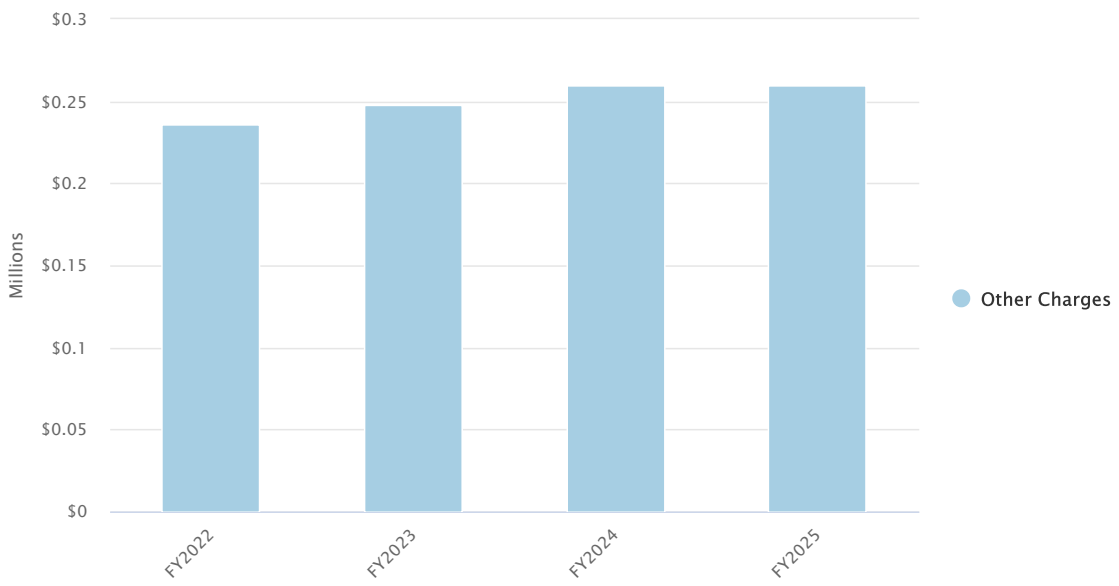
Expenditures Summary

The 2024-2025 Proposed Budget for the County contribution to LAFCo is $259,638 and is unchanged from the 2023-2024 Adopted Budget.

$259,638 $0
(0.00% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Other Charges	$236,400	$248,220	$259,638	$259,638	0%
Total Expense Objects:	$236,400	$248,220	$259,638	$259,638	0%

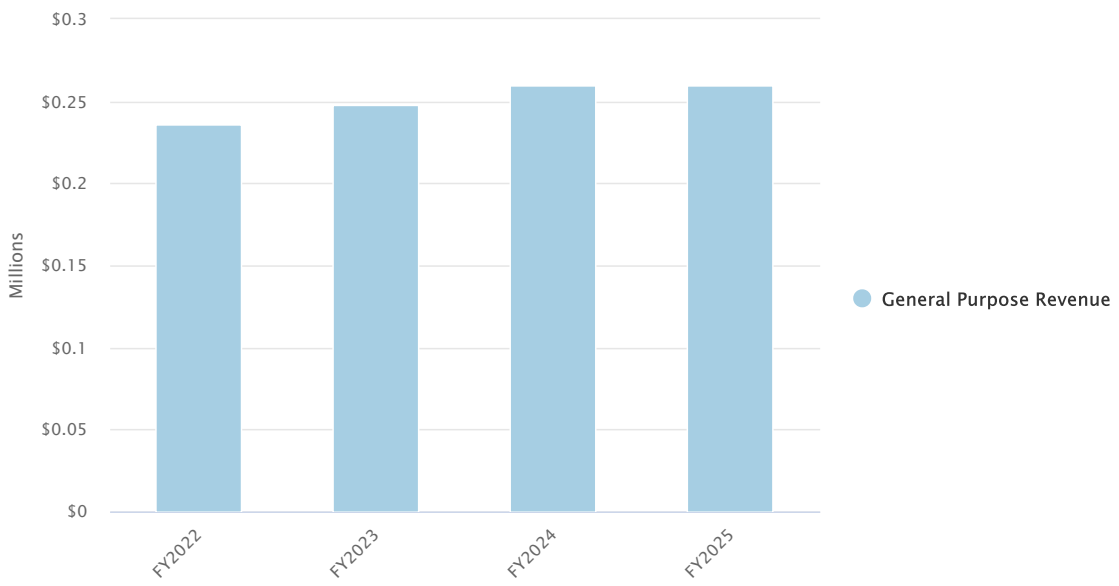
Funding Summary

The 2024-2025 Proposed Budget includes $259,638 in General Purpose Revenue.

$259,638 $0
(0.00% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
General Purpose Revenue	$236,400	$248,220	$259,638	$259,638	0%
Total Revenue Source:	$236,400	$248,220	$259,638	$259,638	0%

Program Discussion

The 2024-2025 Proposed Budget for the County's contribution to LAFCo totals $259,638 and remains unchanged from the 2023-2024 Adopted Budget, matching the total contribution from the eight cities within the County

The preliminary LAFCo operating budget for 2024-2025 totals $675,536, consisting of $478,965 in salaries and benefits, and $196,571 in operating expenses. Funding is provided by the County's contribution of $259,638, the contribution from cities totaling $259,638, and by filing fees and interest totaling $156,260.

2024-2025 Work Program

The LAFCo Work Program will include:

- Process applications for annexations, organizational changes, and out-of-agency service requests.
- Update Municipal Service Reviews (MSRs) and Sphere of Influence (SOI) Plans for the County rural fire districts, Woodbridge Irrigation District, and the Stockton East Water District consolidation.
- Develop consistent Countywide growth rates, demographic information, and economic development indexes in partnership with the University of the Pacific Eberhardt School of Business, Center for Business and Policy Research.
- Review and update, as needed, operational policies and procedures.

2023-2024 Work Program

During 2023-2024, LAFCo completed its impartial review and analysis, including preparation of a Comprehensive Fiscal Analysis, for the proposed Mountain House incorporation/reorganization. On September 14, 2023, LAFCo approved the terms and conditions of the incorporation/reorganization (LAFCo Resolution 23-1526). During the March 5, 2024, election, a majority of registered voters in the Mountain House community voted in favor of incorporation, establishing the new City of Mountain House as the eighth city in the County, effective July 1, 2024. This is the first incorporation in the County in more than 30 years.

In addition, LAFCo completed 18 out-of-agency service requests and the following projects:

- Indelicato Reorganization to the City of Manteca
- Dissolution of California Irrigation District
- Pierra Annexation time extension to the City of Ripon
- Issuance of Certificate of Filing for Hat Ranch

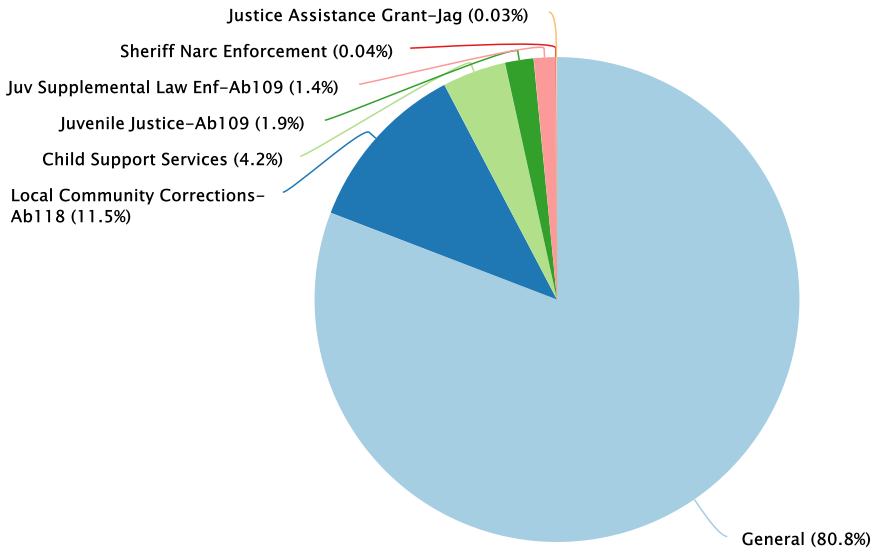
Law & Justice

Expenditures Summary

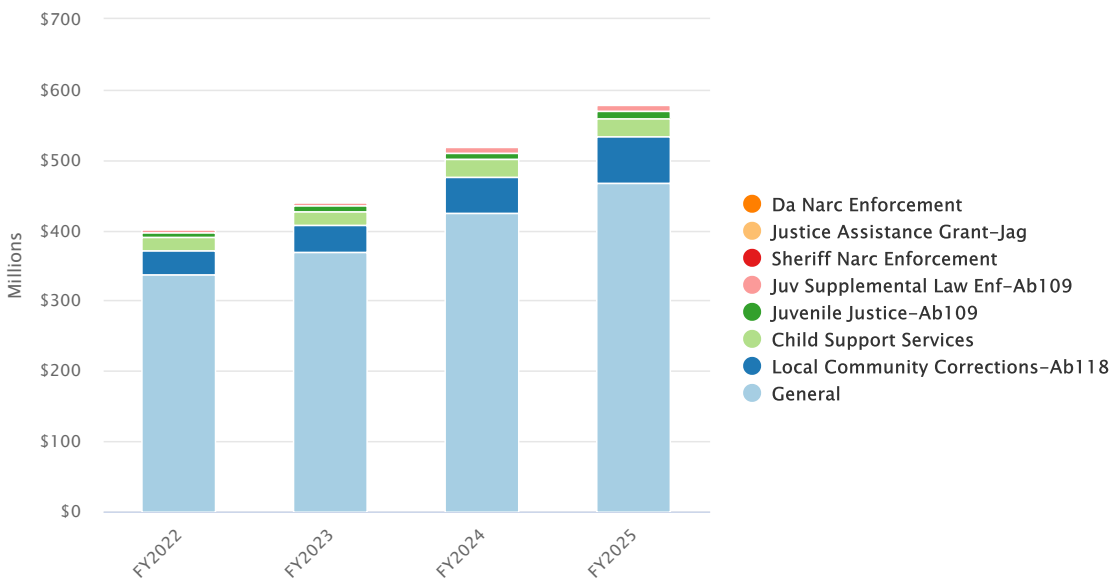
$578,433,282 $59,494,495
(11.46% vs. prior year)

Expenditures by Fund

Expenditures by Fund



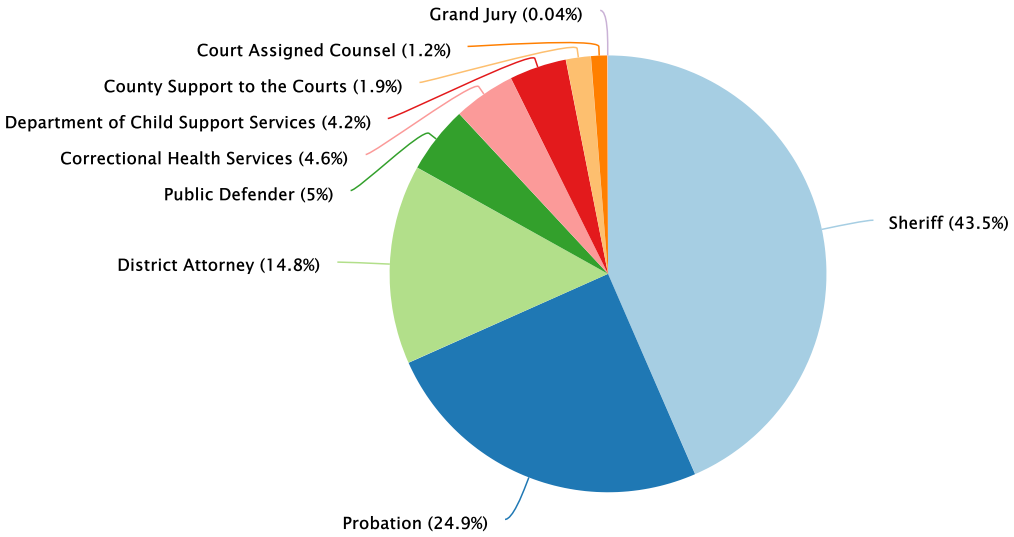
Budgeted and Historical Expenditures by Fund



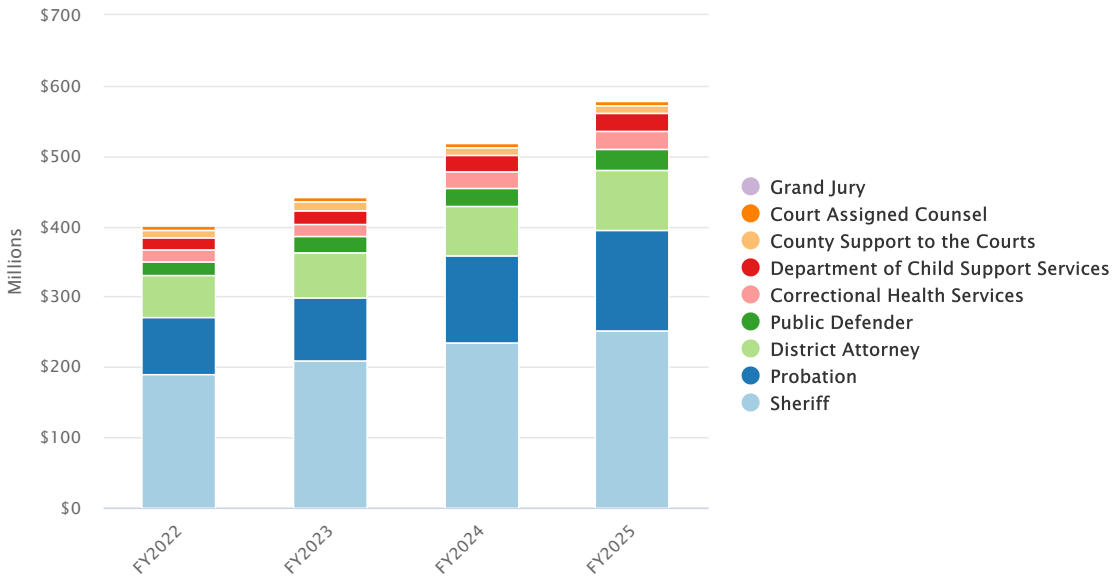
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General	$338,177,844	$369,580,913	$425,430,845	$467,585,357	9.9%
Justice Assistance Grant-Jag	$185,896	$281,115	$384,966	$188,420	-51.1%
Da Narc Enforcement	$90,255	$127,689	$127,988	$131,988	3.1%
Sheriff Narc Enforcement	$179,294	$222,474	$229,595	$231,544	0.8%
Child Support Services	$18,419,764	$20,109,444	$24,513,267	$24,516,967	0%
Local Community Corrections-Ab118	$33,652,713	$37,679,714	$50,718,650	$66,415,248	30.9%
Juv Supplemental Law Enf-Ab109	$4,335,786	$4,493,243	$8,013,482	$8,351,032	4.2%
Juvenile Justice-Ab109	$6,394,706	$8,371,291	$9,519,994	$11,012,726	15.7%
Total:	$401,436,258	$440,865,882	$518,938,787	$578,433,282	11.5%

Expenditures by Department

Budgeted Expenditures by Department



Budgeted and Historical Expenditures by Department



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
District Attorney					
District Attorney	$47,145,834	$52,042,649	$58,193,882	$70,874,016	21.8%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
DA-Real Estate Fraud	$506,732	$455,442	$657,062	$684,243	4.1%
DA-Family Justice Center	$489,701	$629,874	$1,077,115	$849,059	-21.2%
DA-Victim Assistance	$832,724	$799,373	$1,087,669	$1,201,169	10.4%
DA-Consumer Fraud-Prop 64	$3,363,272	$2,267,336	$1,437,519	$1,437,519	0%
DA-Epu Investigation_Prosecuti	$112,355	$39,560	$103,952	$203,261	95.5%
DA-Child Abduction	$692,585	$765,242	$557,198	$577,554	3.7%
DA-Narcotics Enforcement	$90,255	$127,689	$127,988	$131,988	3.1%
DA-Auto Insurance Fraud	$304,039	$301,547	$301,547	$298,576	-1%
DA-Workers Comp Ins Fraud	$432,009	$496,778	$526,141	$525,484	-0.1%
DA-Public Assistance Fraud	$2,974,189	$3,324,275	$4,322,155	$4,792,540	10.9%
DA-Youth Gun Viole-Jag	$119,887	$103,622	$103,622	$103,622	0%
DA-Victim Witness Prog	$2,017,156	$1,774,174	$2,301,815	$2,551,465	10.8%
DA-Rural Crimes Prevention	$248,713	$254,458	$270,000	$270,000	0%
DA-Criminal Restitution Prog	$111,005	$152,783	$296,670	$325,147	9.6%
DA-Underserved Victim Advocacy	$204,013	$213,614	$225,182	$247,077	9.7%
DA-Slesf-Ab109	$250,000	$363,738	$250,000	$298,000	19.2%
Total District Attorney:	$59,894,470	$64,112,155	$71,839,517	$85,370,720	18.8%
Department of Child Support Services					
Child Support	$18,419,764	$20,109,444	$24,513,267	$24,516,967	0%
Total Department of Child Support Services:	$18,419,764	$20,109,444	$24,513,267	$24,516,967	0%
Public Defender					
Public Defender	$18,875,825	$21,810,759	$25,241,199	$28,942,167	14.7%
Total Public Defender:	$18,875,825	$21,810,759	$25,241,199	$28,942,167	14.7%
Grand Jury					
Grand Jury	$182,922	$144,022	$239,535	$255,715	6.8%
Total Grand Jury:	$182,922	$144,022	$239,535	$255,715	6.8%
Probation					
Pretrial Services	$4,065,072	$3,338,041	$5,356,196	$5,793,318	8.2%
Probation-Juvenile	$7,471,232	$7,861,908	$10,298,546	$10,002,347	-2.9%
Probation-Juv Justice-Ab109	$6,394,706	$8,371,291	$9,519,994	$11,012,726	15.7%
Probation-Adult	$8,065,665	$8,915,118	$11,728,416	$12,513,988	6.7%
Prob-Adult-Sb678	$2,765,183	$1,319,963	$1,562,386	$1,882,203	20.5%
Probation-Loc Comm Corr-Ab109	$28,090,930	$30,793,420	$42,360,718	$57,426,232	35.6%
Probation-Jag Prog	$57,995	$21,661	$121,903	$32,688	-73.2%
Probation-Administration	$6,144,133	$6,929,532	$8,601,657	$11,307,932	31.5%
Ab118-Eleas-Cops-Jjp	$3,845,993	$3,957,496	$5,133,214	$5,046,258	-1.7%
Probation-Juvenile Detention	$15,723,442	$17,803,175	$27,638,533	$28,768,033	4.1%
Total Probation:	$82,624,351	$89,311,606	$122,321,563	$143,785,725	17.5%
County Support to the Courts					

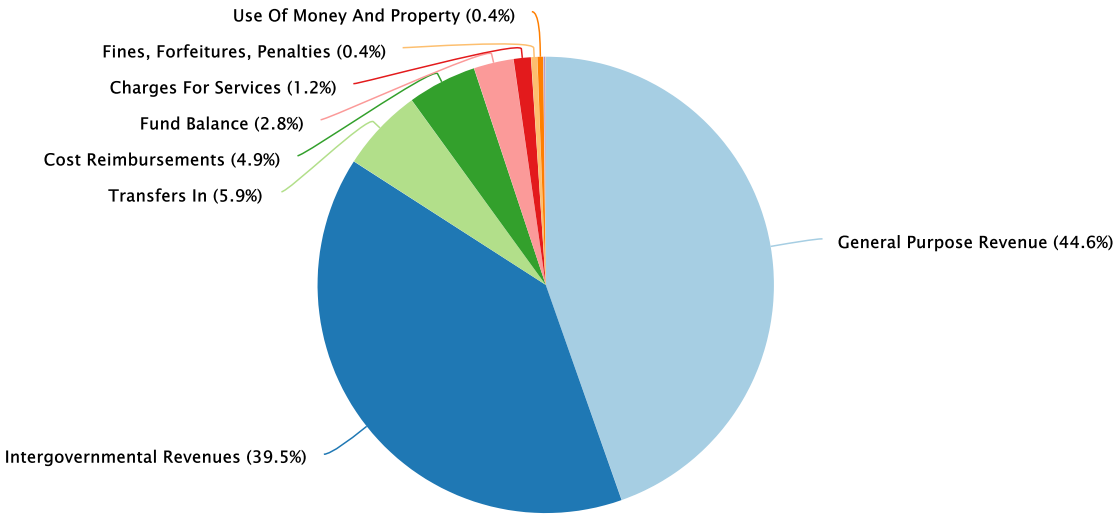
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
County Support To Courts	$10,814,882	$11,698,541	$10,516,311	$10,722,677	2%
Total County Support to the Courts:	$10,814,882	$11,698,541	$10,516,311	$10,722,677	2%
Court Assigned Counsel					
Court Assigned Counsel	$5,706,158	$5,655,905	$6,546,992	$6,925,381	5.8%
Total Court Assigned Counsel:	$5,706,158	$5,655,905	$6,546,992	$6,925,381	5.8%
Sheriff					
Sheriff-Boating Safety	$2,314,718	$3,053,246	$2,908,521	$3,193,847	9.8%
Sheriff-Narcotics Enforcement	$19,641	$16,862	$74,595	$76,544	2.6%
Sheriff-Narcotics-Fed-Doj	$159,653	$205,612	$155,000	$155,000	0%
Sheriff-Abandoned Watercraft	$195,396	$61,374	$106,172	$330,000	210.8%
Sheriff-Cal Mmet	$1,103,975	$1,338,433	$3,920,646	$5,443,704	38.8%
Sheriff-Automated Fingerprint	$592,545	$614,096	$1,537,740	$1,552,150	0.9%
Sheriff-Spec Services Division	$5,353,294	$17,322,299	$18,128,490	$20,212,664	11.5%
Sheriff-Off Highway Enforcmnt	$91,786	$86,186	$63,086	$46,474	-26.3%
Sheriff-Mountain House	$1,761,269	$2,227,862	$2,344,043	$3,304,825	41%
Sheriff-Port Security Grant	$0	$50,593	$525,000	$525,000	0%
Sheriff-Animal Control	$2,161,489	$2,075,725	$3,007,477	$3,085,353	2.6%
Sheriff-Patrol	$42,574,165	$40,225,578	$40,692,542	$42,363,531	4.1%
Sheriff-Communications	$4,583,295	$4,899,247	$6,224,384	$6,622,386	6.4%
Sheriff-Detectives	$12,701,866	$14,718,368	$14,255,389	$15,834,040	11.1%
Sheriff-Auto Theft Prog	$278,747	$257,640	$351,015	$362,867	3.4%
Sheriff-Records	$4,885,849	$5,012,989	$6,081,635	$6,735,285	10.7%
Sheriff-Civil	$2,227,336	$2,545,591	$2,983,301	$3,068,388	2.9%
Sheriff-Admin Support Services	$10,857,866	$12,907,980	$14,482,077	$16,013,774	10.6%
Sheriff-Information Systems	$3,071,988	$3,619,574	$6,026,266	$5,472,212	-9.2%
Lathrop Police-Contract	$5,810,198	-$40,864	$0	$0	0%
Sheriff-Jag Program	$8,014	$155,832	$159,441	$52,110	-67.3%
Sheriff-Patrol-Slesf-Ab109	$149,158	$148,681	$1,010,348	$1,375,763	36.2%
Sheriff-Custody-Slesf-Ab109	$90,634	$23,328	$1,619,920	$1,631,011	0.7%
Sheriff-Court Services	$11,706,081	$13,115,189	$14,585,737	$14,573,340	-0.1%
Sheriff-Custody	$69,180,955	$76,664,341	$83,413,029	$88,067,372	5.6%
Sheriff-Loc Comm Corr-Ab109	$5,561,783	$6,886,293	$8,357,932	$8,989,016	7.6%
Sheriff-Work Program	$1,080,064	$1,176,557	$1,474,047	$1,502,727	1.9%
Sheriff-Public Administrator	$595,001	$713,386	$857,423	$874,077	1.9%
Total Sheriff:	$189,116,767	$210,081,998	$235,345,256	$251,463,460	6.8%
Health Care Services Agency					
Correctional Health Services	$15,801,118	$17,941,453	$22,375,147	$26,450,470	18.2%
Total Health Care Services Agency:	$15,801,118	$17,941,453	$22,375,147	$26,450,470	18.2%
Total Expenditures:	$401,436,258	$440,865,882	$518,938,787	$578,433,282	11.5%

Funding Summary

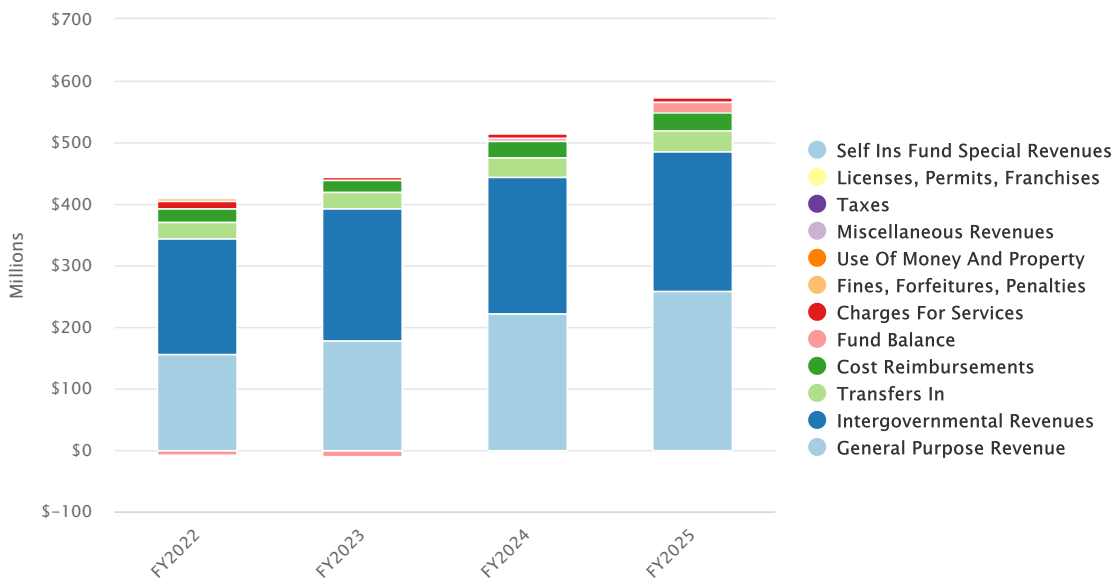
$578,433,282 $59,494,495
(11.46% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$256,188	$370,731	$370,730	$370,730	0%
Licenses, Permits, Franchises	$117,112	$143,793	$126,754	$126,754	0%
Fines, Forfeitures, Penalties	$2,521,825	$2,344,676	$2,741,060	$2,567,911	-6.3%
Use Of Money And Property	$173,031	$1,050,072	$673,573	$2,465,422	266%
Intergovernmental Revenues	$188,259,802	$213,899,078	$221,944,030	$228,460,428	2.9%
Charges For Services	$12,882,726	$6,262,036	$6,152,514	$7,019,288	14.1%
Miscellaneous Revenues	$682,774	$1,350,619	$361,965	$425,465	17.5%
Transfers In	$26,386,655	$27,243,171	$32,585,126	$34,212,156	5%
Self Ins Fund Special Revenues	$0	$244	$0	$0	0%
Cost Reimbursements	$22,559,957	$18,403,470	$26,920,257	$28,274,737	5%
General Purpose Revenue	$155,939,235	$178,392,871	$222,001,876	$258,041,195	16.2%
Fund Balance	-$8,343,048	-$8,594,876	$5,060,902	$16,469,196	225.4%
Total:	$401,436,258	$440,865,882	$518,938,787	$578,433,282	11.5%

Summary - District Attorney

Ronald J. Freitas
District Attorney

The Office of the District Attorney (DA) is a constitutionally mandated office whose primary function is to act as the public prosecutor of State law violations. To this end, the DA investigates such offenses and conducts collaborative investigations with local law enforcement agencies.

Please visit sjgov.org/da for more information.

This is a summary of the budgets administered by the District Attorney's Office:

- 2020200000 – District Attorney
- 2020202000 – Real Estate Fraud Prosecution
- 2020204000 – Family Justice Center
- 2020205000 – Victim Assistance Center
- 2020206000 – Consumer Fraud Proposition 64
- 2020209000 – Child Abduction Unit
- 2020210000 – Narcotics Enforcement
- 2020212000 – Auto Insurance Fraud Prosecution
- 2020216000 – Workers' Compensation Insurance Fraud
- 2020217000 – Public Assistance Fraud Prosecution
- 2020225000 – DA Justice Assistance Grant
- 2020278250 – Criminal Restitution Program
- 2020281000 – State Citizens' Option for Public Safety
- DA State Grants

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board's Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

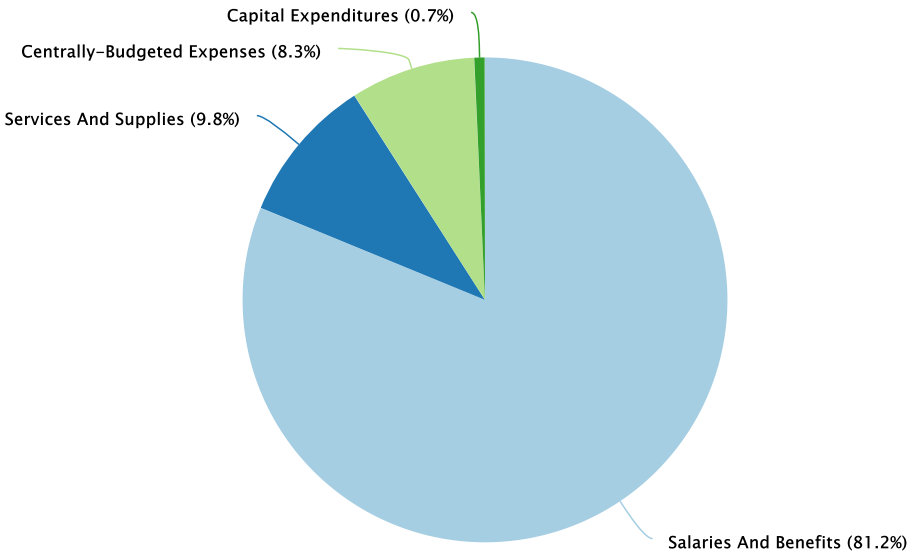
Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Work with HR to improve the Department's vacancy rate by increasing retention through identifying retention strategies and the consideration of classification structure.	16% 10%	13%	10% 5%	June 2024 June 2025
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Expand "file less/paperless" aspects of the Karpel Case Management System by scanning and automating historical case files, eliminating the need for storage space at the County Record Center and Kress Building.	2% 70%	15%	70% 90%	June 2024 June 2025
Public Safety / Criminal Justice / Quality of Life				
Providing Adequate Resources for Public Safety & Criminal Justice	**Initial**	**Current**	**Target**	**Deadline**
Increase awareness of the dangers of Fentanyl and Driving Under the Influence (DUI) by creating media campaigns targeting students ranging from ages 14 to 24.	0/per year 2/per year	3/per year	2/per year 5/per year	June 2024 June 2025
Improve Juvenile System of Care	**Initial**	**Current**	**Target**	**Deadline**
Expand the Project Navigate Constructive Change (PNCC) program to include youthful offenders under the age of 19 to fill gaps of interaction within the juvenile system.	0 participants 20 participants	10 participants	20 participants 35 participants	June 2024 June 2025

Expenditures Summary

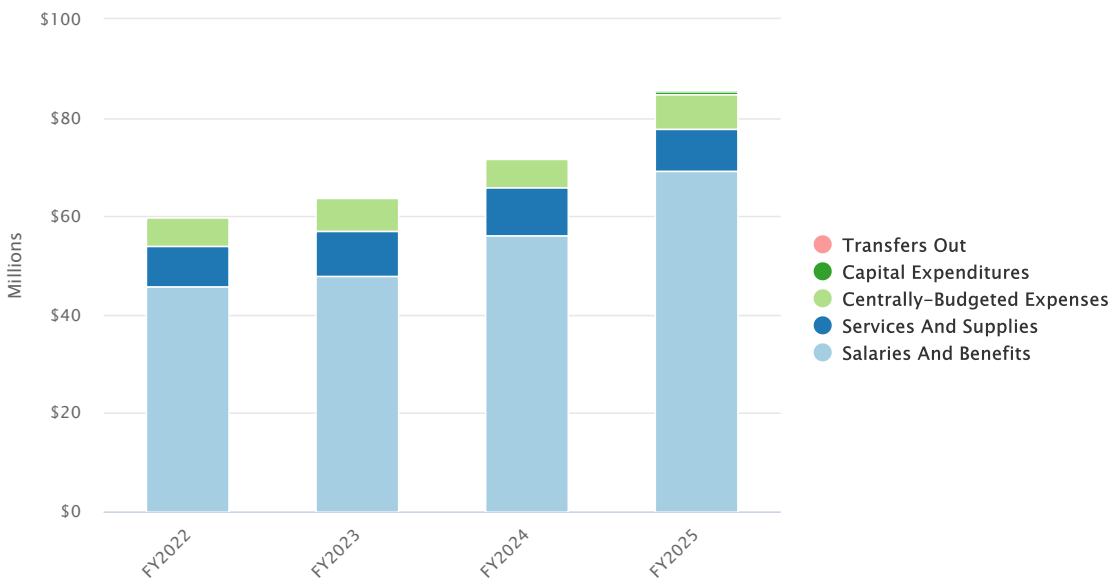
$85,370,720 $13,531,203
(18.84% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



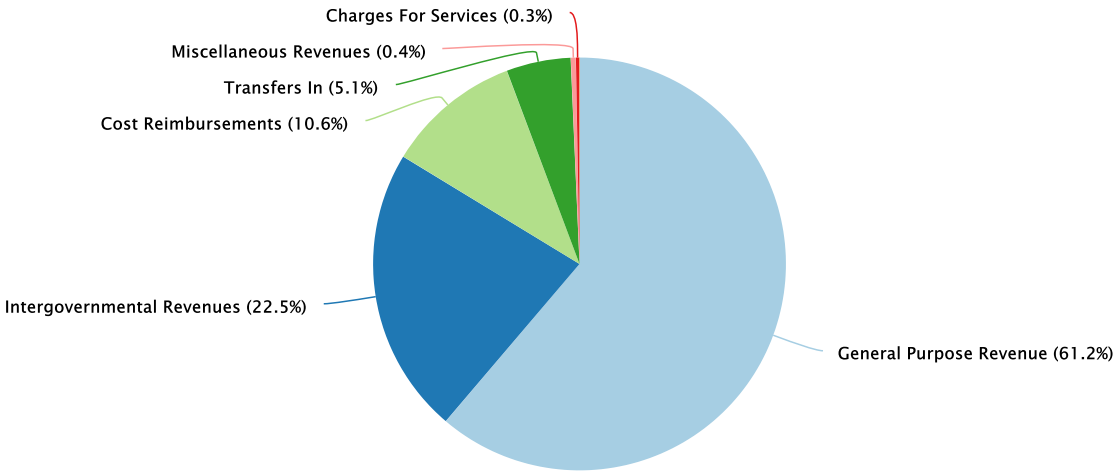
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$45,644,029	$47,978,671	$56,114,113	$69,319,419	23.5%
Services And Supplies	$8,373,647	$9,082,573	$9,613,757	$8,325,143	-13.4%
Centrally-Budgeted Expenses	$5,629,847	$6,698,065	$5,869,497	$7,117,158	21.3%
Capital Expenditures	$146,947	$205,794	$166,200	$609,000	266.4%
Transfers Out	$100,000	$147,053	$75,950	$0	-100%
Total Expense Objects:	$59,894,470	$64,112,155	$71,839,517	$85,370,720	18.8%

Funding Summary

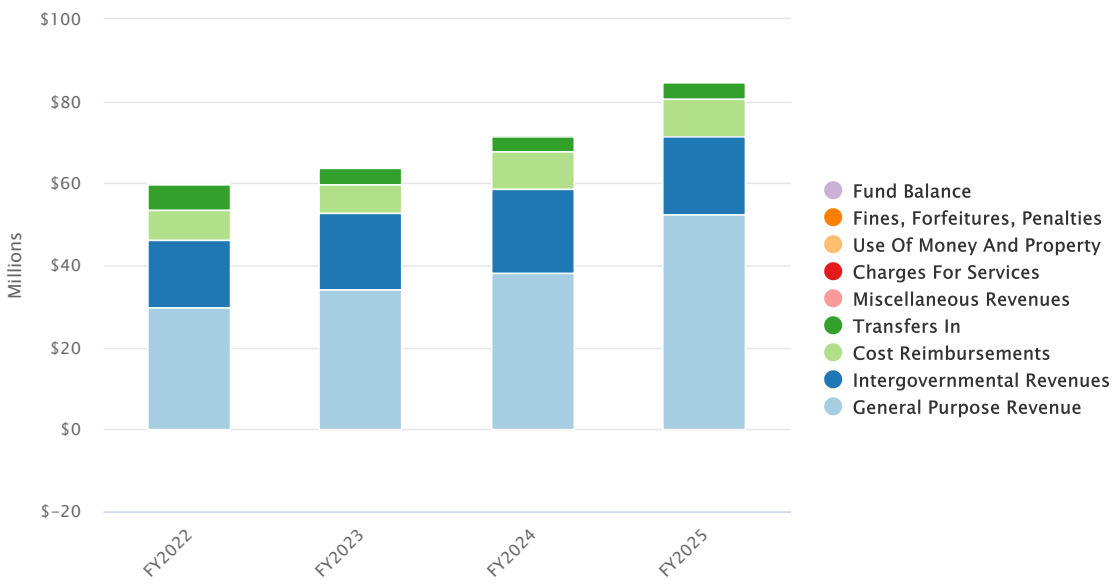
$85,370,720 $13,531,203
(18.84% vs. prior year)

Funding by Source

Projected Funding by Source



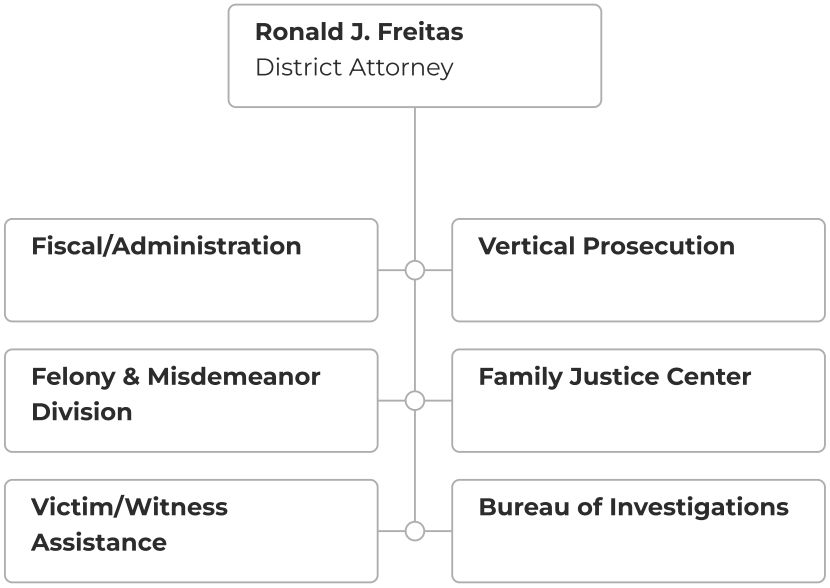
Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Fines, Forfeitures, Penalties	$1,883	$1,586	$2,400	$2,400	0%
Use Of Money And Property	$1,313	$9,360	$4,000	$8,000	100%
Intergovernmental Revenues	$16,388,306	$18,731,651	$20,594,397	$19,198,894	-6.8%
Charges For Services	$243,913	$101,367	$265,000	$230,000	-13.2%
Miscellaneous Revenues	$319,891	$297,916	$224,249	$331,651	47.9%
Transfers In	$6,206,311	$4,110,796	$3,563,882	$4,317,805	21.2%
Cost Reimbursements	$7,113,019	$6,867,141	$9,007,347	$9,015,661	0.1%
General Purpose Revenue	$29,919,529	$33,992,339	$38,178,242	$52,266,309	36.9%
Fund Balance	-$299,695	$0	$0	$0	0%
Total:	$59,894,470	$64,112,155	$71,839,517	$85,370,720	18.8%

Organizational Chart

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	308.0	350.0	42.0
Temporary (FTE)	10.5	11.0	0.5
Position Total	318.5	361.0	42.5



DA - District Attorney

Ronald J. Freitas
District Attorney

The Office of the District Attorney (DA) (#2020200000) is a constitutionally-mandated office whose primary function is to act as the public prosecutor of State law violations. To this end, the DA investigates such offenses and conducts collaborative investigations with local law enforcement agencies. The DA also establishes policies and standards for filing criminal complaints, institutes proceedings for the arrest of persons suspected of public offenses, advises the Grand Jury, institutes criminal and/or civil proceedings to remedy consumer fraud, abates nuisances and environmental hazards, manages various grant programs, provides services to victims and witnesses of crime, and provides legal training for local law enforcement agencies. The DA's Bureau of Investigations provides investigative support to the Department. The Bureau is also responsible for the service of criminal and civil processes.

Please visit sjgov.org/da for more information.

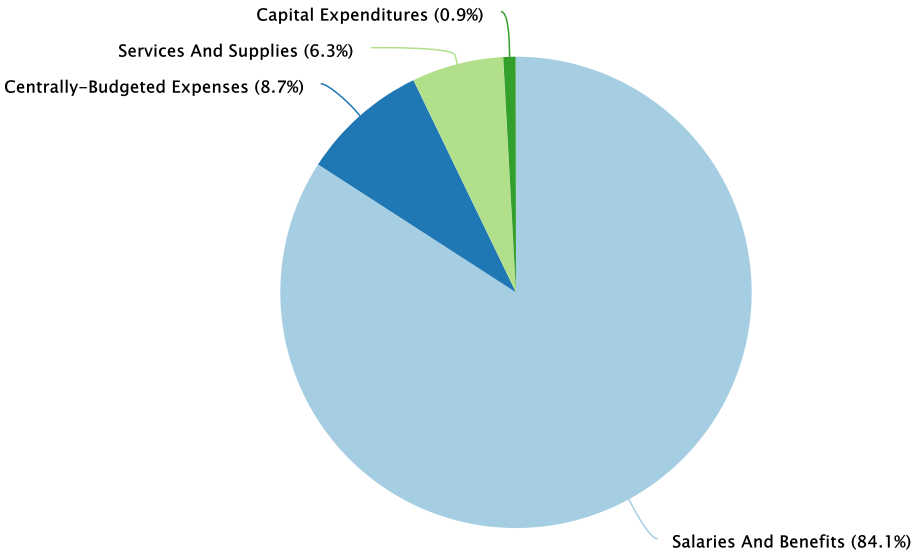
Expenditures Summary

The 2024-2025 Proposed Budget of $70,874,016 is an increase of $12,680,134 from the 2023-2024 Adopted Budget of $58,193,882, primarily due to the addition of 42 new positions ($7,322,862), the full-year cost of 11 positions added midyear 2023-2024 ($1,655,918), salaries and benefits adjustments ($3,340,319), and Cost Allocation Plan charges ($1,735,196), partially offset by a decrease in professional services ($1,607,943).

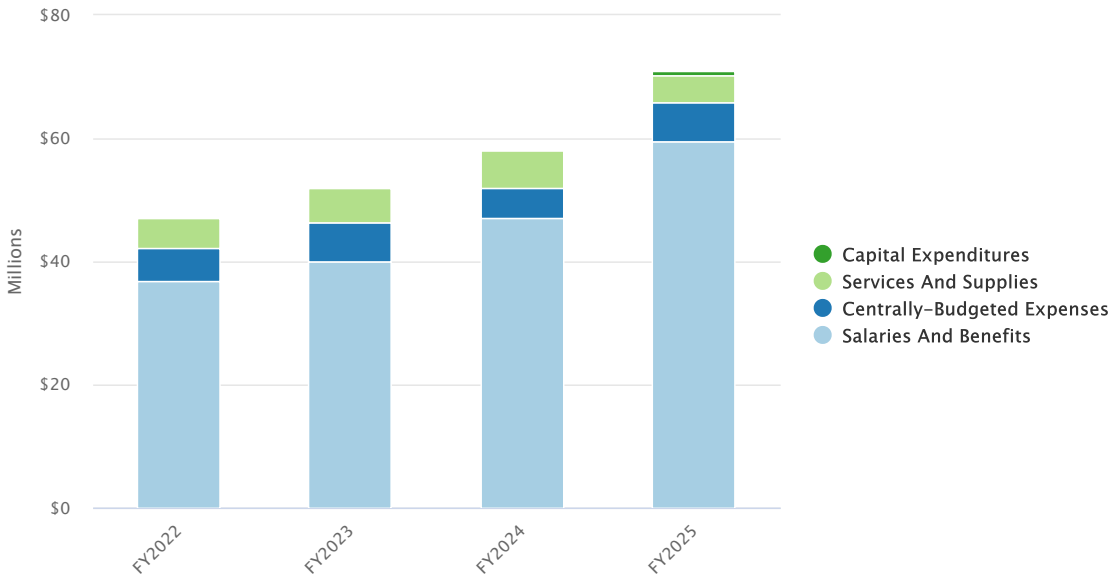
$70,874,016 $12,680,134
(21.79% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$36,806,921	$39,954,505	$47,051,796	$59,620,001	26.7%
Services And Supplies	$4,844,217	$5,449,678	$5,957,416	$4,457,219	-25.2%
Centrally-Budgeted Expenses	$5,391,871	$6,432,672	$5,018,470	$6,187,796	23.3%
Capital Expenditures	$102,825	$205,794	$166,200	$609,000	266.4%
Total Expense Objects:	$47,145,834	$52,042,649	$58,193,882	$70,874,016	21.8%

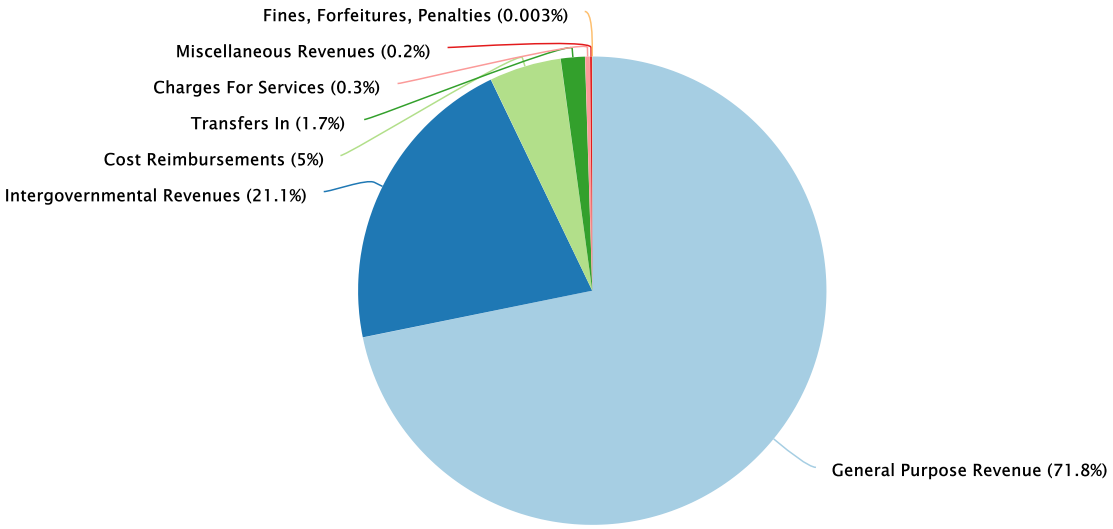
Funding Summary

The 2024-2025 Proposed Budget includes $50,893,672 in General Purpose Revenue, $12,501,180 in Proposition 172 Public Safety revenue, $3,519,700 in cost reimbursements, $1,708,105 in revenue from various grants, and $1,190,000 in operating transfers.

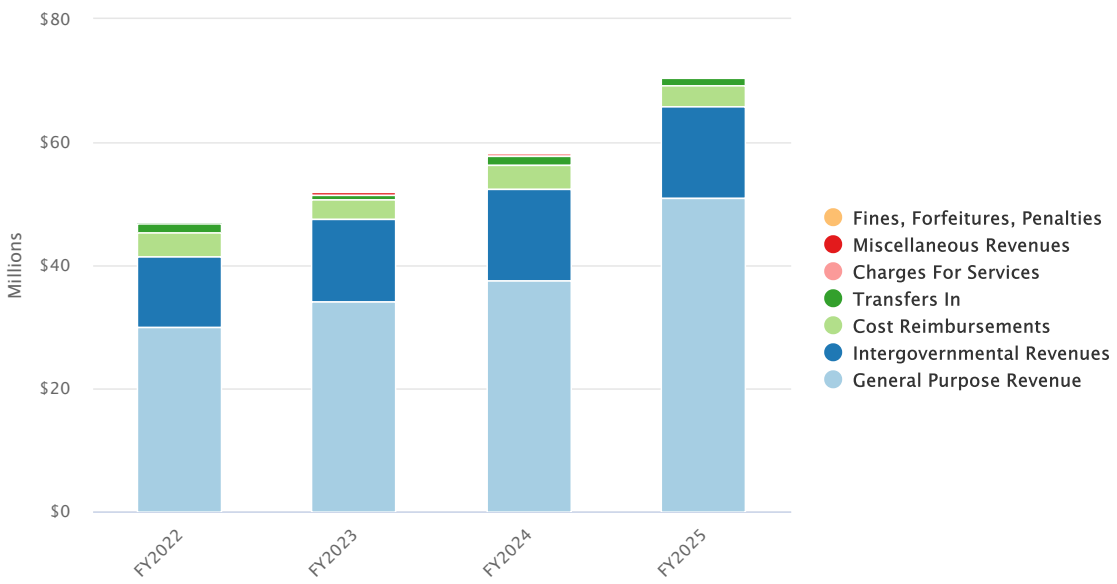
$70,874,016 $12,680,134
(21.79% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

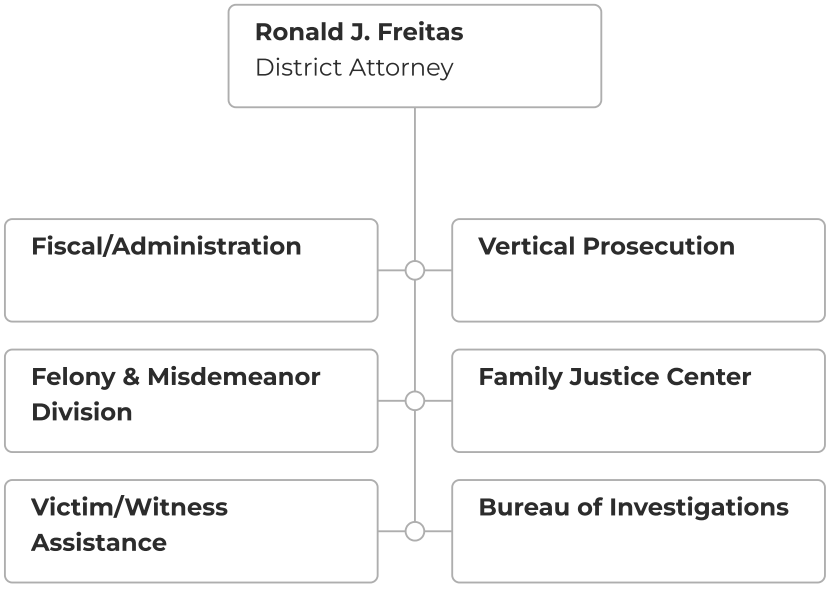


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Fines, Forfeitures, Penalties	$1,883	$1,586	$2,400	$2,400	0%
Intergovernmental Revenues	$11,617,025	$13,499,294	$14,854,539	$14,931,525	0.5%
Charges For Services	$243,913	$101,367	$265,000	$230,000	-13.2%
Miscellaneous Revenues	$0	$562,137	$0	$106,719	N/A
Transfers In	$1,552,929	$551,507	$1,465,349	$1,190,000	-18.8%
Cost Reimbursements	$3,841,483	$3,193,937	$3,942,164	$3,519,700	-10.7%
General Purpose Revenue	$29,888,600	$34,132,821	$37,664,430	$50,893,672	35.1%
Total Revenue Source:	$47,145,834	$52,042,649	$58,193,882	$70,874,016	21.8%

Organizational Chart

The 2024-2025 Proposed Budget includes 11 positions added midyear 2023-2024. On July 25, 2023, the Board approved allocating 11 positions (R-23-142) to the DA budget to support the establishment of the Fentanyl Intervention and Response Safety Team (R-23-141). Furthermore, the DA is adding 10 Deputy District Attorneys IV, 10 Senior Office Assistants, 7 DA Investigators II, 4 DA Investigative Sergeants, 2 DA Investigators II funded by AB109, 2 Victim Witness Advocates II, 2 Office Assistant Specialists, 1 Department Applications Analyst III, 1 Department Applications Analyst II, 1 Department Information Systems Specialist III, 1 Accountant III, 1 Accountant II, and an increase of 0.5 FTE in part-time help.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	247.0	289.0	42.0
Temporary (FTE)	10.5	11.0	0.5
Position Total	257.5	300.0	42.5



Program Discussion

Felony Trial Unit

The Felony Trial Unit is responsible for the reviewing, charging, and prosecuting all mainline criminal felony cases heard in San Joaquin County courts. These cases include assault and other violent crimes, serious and violent theft-related offenses such as robbery, carjacking, residential burglary, vehicle theft, and illegal possession of weapons.

Circuit Unit

The Circuit Unit handles misdemeanor and felony cases through the preliminary hearing stage, at which time they are transferred to the Felony Mainline Unit if they are set for jury trial. Four DAs are assigned to originating cases in the southern jurisdictions of San Joaquin County, including Escalon, Lathrop, Manteca, and Tracy.

Misdemeanor Trial Unit

The Misdemeanor Trial Unit handles misdemeanor cases involving domestic violence, driving under the influence, assaults, thefts, drug possession, and vandalism. Similar to their felony counterparts, misdemeanor prosecutors appear on multiple court calendars and handle motion hearings and cases set for jury trial weekly.

Gang Violence Suppression Unit (GVSU)

The GVSU prosecutes individuals and groups who commit and drive serious and violent crimes in the County As the lead agency in the County's Gang Task Force, the GVSU fosters collaboration and information sharing between and among the local, State, and Federal law enforcement agencies who investigate violent, gun, drug, and human trafficking crimes committed by criminal street gangs and similar groups in the County. Through the Task Force, GVSU members provide education and training to law enforcement regarding changes in the law and stay apprised of changes in gang rivalries, alliances, and criminal behavior on the streets, in jails, and prisons.

In addition to prosecution, the GVSU has a leading role in crime prevention and intervention efforts. Members of the Unit are actively involved in leading and contributing to community discussions regarding the dangers and risks related to gang crime and gang violence. Another example of the Unit's important community engagement is its active participation in the City of Stockton's Project Ceasefire program, aimed at combating Stockton's longstanding firearm-related violence problems.

GVSU's supervising Deputy District Attorney participates in Ceasefire call-in presentations and meal sharing with individuals at high risk of gun violence. Through partnerships with the Stockton Police Department and other community agencies and organizations, GVSU assists with the reduction of homicides, non-fatal shootings, and gang-related homicides.

Homicide Unit

The Homicide Unit reviews, charges, and prosecutes murders and other unlawful killings, including cold-case murders. These cases involve substantial trial preparation and are assigned to some of the most senior prosecutors in the District Attorney's Office. Currently, there are 121 open murder cases, which involve 152 charged defendants.

In 2023, 78 homicides occurred in the County, resulting in 30 cases being filed by the DA's Office. The balance of those cases is currently being investigated with hopes of bringing the perpetrators to justice.

In addition, the Homicide Unit tracks and assigns parole hearings for inmates subject to formal parole hearings. These evidentiary hearings occur between the inmate and counsel, a representative of the District Attorney's Office, and the Commissioners of the California Parole Board. In 2023, the District Attorney's Office appeared at 108 parole hearings.

Bureau of Investigation (BOI)

The BOI is composed of approximately 47 Investigators who work collaboratively with the Department's prosecutors and staff members to initiate, support, and assist the overall work of the District Attorney's Office. Along with their Chief of Investigations, Lieutenants, and Sergeants, the BOI Investigators bring their extensive law enforcement experience to assist with case evaluation, preparation, and further investigative efforts, all necessary steps to bring an offender to justice, assist victims of crime, and bring effective investigations to court in a timely manner.

Members of the DA's Bureau of Investigation teams garner their experience from local and Statewide agencies, creating a dynamic and well-versed investigative body; one that lends value to case prosecutions and innovative thinking to any law enforcement effort. The BOI supports regional crime reduction efforts, often collaborating with local, State, and Federal law enforcement agencies on joint case investigations and through participation in task forces focused on reducing and eliminating specific types of crimes.

The BOI is the County's primary and sole law enforcement agency charged with conducting investigations of child abduction, public assistance, and in-home supportive services fraud; real estate fraud, violations of public integrity laws; environmental and consumer crimes; witness relocation; and significant cold case investigations.

The BOI has a strong partnership with all County law enforcement agencies regarding officer-involved critical incident protocol. The County's protocol offers a method of investigation that is unique, time-tested, and extremely effective. The BOI co-investigates these events in real time and assists in finding the facts. Each team member is specially trained and prepared to work on these dramatic events, bringing experience and focus to the investigations.

Public Integrity Unit

The Public Integrity Unit was formed to investigate complaints of corruption, abuse of authority, and breach of public trust by elected, appointed, and/or hired public officials to prevent criminal and unethical behavior. The Unit consists of a Lieutenant, Sergeant, DA Investigator, and an Investigative Assistant. As needed, additional DA Investigators will assist with public corruption cases. Cases are handled and investigated with professionalism, ethics, and integrity. Members of this Unit are highly qualified and well-trained law enforcement officers with years of experience as investigators.

The Public Integrity Unit receives and investigates complaints via the DA's Office online formal complaint process and messages sent to the Public Corruption email address. The incoming complaint forms and email messages to the Unit are monitored continuously, and each complaint is reviewed and assessed. Not all complaints result in investigations for various reasons, including lack of information, a complaint does not entail an actual crime, no basis for legal intervention and/or prosecution, information is referred to an outside agency, or initial follow-up was conducted, but further action is deemed futile.

The Unit continues to be proactive with community outreach through presentations and education, implementing a simplified online reporting process/complaint form, and ease of reporting via email, telephone, and written complaints mailed to the DA's Office. Since many complaints pertain to prominent public figures and/or public employees, these investigations often deter people and hold them accountable for their actions.

Holding elected officials responsible continues to be a cornerstone of the Public Integrity Unit. In 2023-2024, Lodi City Councilman Shakir Khan, was successfully prosecuted and convicted of election fraud and other charges.

Fentanyl Intervention Response and Safety Team (FIRST) Unit

In 2023, the San Joaquin County District Attorney recognized a need for a dedicated unit to combat the ongoing Fentanyl crisis. On July 25, 2023, the San Joaquin County Board of Supervisors approved a resolution (R-23-141) establishing the FIRST Unit and a second resolution (R-23-142) allocating 11 positions to deliver the program's three-pronged strategy of Intervention, Response and Safety, and engaging with partnering agencies. As a result, a new unit known as the Fentanyl Intervention Response and Safety Team (FIRST) was created. This Unit is responsible for the investigation and prosecution of fentanyl dealers, training law enforcement and first responders, and presenting the dangers of fentanyl to young people. Since its creation in August 2023, the Unit has conducted 42 presentations to an estimated 8,130 school-aged children, and interacted with over 100 community adults and several hundred law enforcement personnel. Additionally, the Unit has assisted with legislation aimed at combatting the fentanyl crisis in collaboration with State legislators. Further, deaths from fentanyl poisoning continue to skyrocket. In the last three months of 2023, there were 52 deaths in San Joaquin County related to fentanyl, while in the first five weeks of 2024, a further 15 deaths occurred.

Delta Regional Auto Theft Team (Delta RATT)

The District Attorney partners with the Delta Regional Auto Theft Team (Delta RATT) to investigate and prosecute crimes occurring on County highways. The Team consists of members from the California Highway Patrol (CHP), San Joaquin County Sheriff's Office, Stockton Police Department, Lodi Police Department, Manteca Police Department, San Joaquin County Probation Department, and the DA's Bureau of Investigation. The DA's Office has dedicated prosecutors assigned to assist Delta RATT Investigators. This Office prosecuted over 55 individuals that were investigated by Delta RATT for diverse crimes such as auto theft, carjacking, and acts constituting road rage.

Family Crimes Unit (FCU)

Prosecutors assigned to the FCU are responsible for the vertical prosecution of all felony domestic violence, elder and child abuse, adult and child sexual assault, sexually violent predators, and sex offender failure to register cases.

- Domestic Violence (DV) – Deputy DAs review, charge, and prosecute felony cases in which the victim is the offender's spouse or former spouse, cohabitant or former cohabitant, parent of the offender's child, or with whom the offender has or had a dating relationship. These attorneys handle all DV felonies, including most DV homicide cases.
- Child Abuse and Sexual Assault (CASA) – Deputy DAs charge and prosecute felony cases involving physical and sexual abuse crimes against children, sexual abuse crimes against adults, and sex offender failure to register cases. These Deputy DAs also prosecute most cases involving child homicide victims.

- Elder Abuse Unit – Deputy DAs are responsible for prosecuting felony crimes against elderly and dependent adult victims, including most homicides involving elderly victims.
- Child Abduction Team (CAT) – The CAT investigates, locates, and recovers abducted children and prosecutes the responsible perpetrators.
- Sexually Violent Predator Prosecutions (SVP) – The SVP Deputy DA prosecutes convicted sex offenders who have served their custody time and are deemed at an unreasonably high risk of committing another sex crime, and seeks to have them committed or recommitted to a State hospital.

The FCU Deputy DAs assist the Family Justice Center (FJC). The FJC is a one-stop location for victims of family crimes to access outstanding service providers within the community. A Deputy DA from the FCU is available Monday through Friday to assist victims and witnesses with their cases, and law enforcement and other DA staff with issues that arise at the FJC.

The FCU engages in community outreach and education on child abuse, sexual assault and consent, dating violence prevention, elder fraud prevention, human trafficking, and sex offender registration compliance. Outreach and education presentations are conducted regularly for schools, community organizations, faith-based communities, youth programs, law enforcement, and civic groups.

Grant Operations and Consumer Fraud / Environmental Prosecution Unit

The Grant Operations and Consumer Protection Unit uses criminal and civil prosecution tools to address harms that directly affect the daily lives of the citizens of San Joaquin County. Investigations and prosecutions include, but are not limited to, environmental protection, consumer fraud, insurance fraud, identity theft, auto theft, and animal abuse.

Consumer Fraud / Environmental Protection Unit

Cases involving environmental harm and consumer fraud are prosecuted under the Consumer Fraud Proposition 64 budget (#2020206000). The DA's Environmental Protection Unit (EPU) enforces local and State environmental regulations. Investigations and prosecutions include matters of unique local concern, and matters that may have impacts across multiple county jurisdictions. EPU work requires productive and efficient collaboration with many other local and State agencies, such as Public Health Services, the Environmental Health Department, the Agricultural Commissioner's Office, the California Department of Toxic Substances Control, and the California Department of Fish and Wildlife. Most EPU cases are handled via civil prosecution. Cases involving consumer fraud may be prosecuted civilly or criminally, and require positive working relationships with local and State agencies, such as the Contractors State Licensing Board, California State Bar, Bureau of Automotive Repair, Department of Consumer Affairs, and Alcoholic Beverage Control.

Insurance Fraud Unit

During 2023-2024, the DA's Insurance Fraud Unit will have received approximately 21 new referrals of automobile and workers' compensation fraud, in addition to over 43 ongoing investigations. These investigations require many hours of work by DA Investigators and collaboration with the California Department of Insurance to assemble and organize the voluminous evidence in preparation for criminal prosecution.

Animal Cruelty Unit

The DA's Office has one prosecutor and one investigator assigned to handle allegations of felony animal abuse. The prosecution team works closely with law enforcement and animal control services. At any one time, this Unit may have approximately 10-15 active felony investigations and filed prosecutions. Cases frequently involve neglect, physical abuse, lack of medical care, and the unauthorized practice of veterinary medicine. This Unit also heads a monthly Countywide Animal Cruelty Task Force, including all County law enforcement and animal services agencies.

Identity Theft Unit

The DA's Office continues to investigate and prosecute identity theft aggressively. The Unit consists of three Deputy DAs, a DA Investigator, a DA Investigative Assistant, and clerical and paralegal support. By the end of 2023-2024, it is anticipated the Unit will file over 50 new felony cases (in addition to cases that carry over from 2022-2023), representing nearly 500 individual and business victims. Connected to identity theft, the DA fights fraud committed against the Employment Development Department (EDD). EDD fraud investigations are extremely complex and time-consuming. Because of the efforts of its prosecutors, investigators, and support staff, the District Attorney's Office was awarded a $165,000 grant from the California Governor's Office of Emergency Services.

San Joaquin County Fireworks Task Force

Every Fourth of July season, illegal fireworks create physical and psychological hazards for the citizens of San Joaquin County. Unnecessary injuries and property damage are combined with the emotional toll taken by residents and even animals forced to contend with these destructive devices. The San Joaquin County Fireworks Task Force, organized by the DA's Office, is committed to prosecuting those who sell, purchase, or possess illegal fireworks. All local law enforcement agencies and fire districts are invited to participate. Before the Fourth of July, the Task Force typically starts meeting in April or May and concludes after the holiday. The goal of the Task Force is to share best practices to

reduce illegal fireworks activity. This may include investigation strategies, legal updates, and public outreach. During 2023-2024, the DA's Office filed nearly 40 misdemeanor or felony complaints against individual defendants possessing illegal fireworks. This coming Fourth of July season is expected to bring a similar number of complaints and cases.

Juvenile Justice Unit

The Juvenile Justice Unit is responsible for reviewing and prosecuting all referrals for juvenile criminal activity in the County. This includes screening cases for informal supervision, diversion, and certification to adult court in specific limited circumstances. In addition to these responsibilities, the Unit has been instrumental in creating and implementing several specialized programs designed to meet the needs of youthful offenders while furthering the primary mission of rehabilitation and community safety. These programs include highly acclaimed intervention programs and alternatives to traditional prosecution, such as Project Navigate Constructive Change (PNCC), a diversion program for youth and young adults ages 15 to 30. The PNCC program utilizes evidence-based practices and positive youth development principles, motivating participants not to re-offend.

The Unit has fairly and reasonably implemented the provisions of voter-approved propositions. Specifically, serious, violent, and repeat offenders are prosecuted. However, first-time, low-level offenders are offered an opportunity to participate in the very successful PNCC diversion program or other alternative resolution programs. Youth who enter these programs can have their record sealed upon meeting certain court-ordered conditions, such as obeying all laws, paying restitution, participating in counseling, attending school, and completing community service hours.

Innovations

In a continual effort to address human trafficking, in 2024, the San Joaquin District Attorney's Office, the San Joaquin Sheriff's Office, and the U.S. Department of Homeland Security will seek to sign a Memorandum of Understanding forming a Countywide task force. The task force's mission is to develop an effective and comprehensive approach to all forms of human trafficking, including sex and labor trafficking of minors and adults. The task force will take a comprehensive approach to ending modern-day slavery and will work to support victims and hold offenders accountable, using education, community involvement, and legal tools.

Post-Conviction Review Unit (PCRU)

In January 2019, the Post-Conviction Review Unit (PCRU) was created to address a myriad of re-sentencing laws that were generated and/or signed into law. In 2023, The PCRU litigated 97 murder re-sentencing requests pursuant to California Penal Code (PC) 1172.6, with 100 pending murder resentencing hearings currently set. The PCRU handled 60 resentencing hearings pursuant to PC 1172.75, with 26 pending. The PCRU handled 63 resentencing requests pursuant to Propositions 57, and 120 resentencing requests pursuant to PC 1172.1. The PCRU tracked 34 Habeas Corpus petitions while responding to 12 of them, 10 out-of-county writs, 60 bail writs, 3 compassionate release requests, 4 California Department of Corrections and Rehabilitation (CDCR) sentence recalls, and 6 CDCR letters of sentence correction.

In addition, the Unit reviews officer-involved shootings, critical incidents, and protocol incidents in conjunction with the Bureau of Investigations, the California Department of Justice, and local law enforcement agencies.

Supplemental Requests

The DA is requesting additional funding of $7,865,085 for the following:

Relocation to New Building

Funding of $250,000 is requested to support printing new materials and other costs related to moving the DA's office to its new location.

District Attorney Investigative Sergeant (4)

Funding of $1,101,548 is requested to add four DA Investigative Sergeant positions and four vehicles, establishing a first-line supervisory level, addressing the span of control concerns, and ensuring efficient operations and support for attorneys and other staff within the office.

Senior Office Assistant (10)

Funding of $881,431 is requested to add 10 Senior Office Assistants to support the additional workload related to homicide prosecutions, digital discovery, juvenile court, South County, family crimes, and circuit courts.

District Attorney Investigator II (7)

Funding of $1,845,403 is requested to add three District Attorney Investigators I-IIs to support and partner with multi-agency task forces and investigations and four District Attorney Investigators I-IIs to provide security services, respond to threats, witness relocations, and extraditions. The request includes seven vehicles for the Investigators.

Accountant III

Funding of $143,381 is recommended for an Accountant III to oversee the complexity of grant and program accounting and internal controls and ensure the Department is in compliance with all grant/program requirements.

Accountant II

Funding of $131,026 is requested to add an Accountant II to the fiscal unit to support the complexity of grant and program accounting and internal controls, and ensure the Department is in compliance with all grant/program requirements.

Department Applications Analyst III

Funding of $187,277 is requested to add one Department Applications Analyst III to support numerous complex database applications, enhance web development capabilities, and provide advanced analytical reporting capabilities for the agency

Department Applications Analyst II

Funding of $167,040 is requested to add one Department Applications Analyst II to assist the Department Applications Analyst III in day-to-day management and coordination of technical duties related to enterprise systems administration, web development, and data analytics reporting.

Department Information Systems Specialist III

Funding of $137,206 is requested to add one Information Systems Specialist III to address the additional workload experienced with the implementation of Karpel and Sicuro by providing technical assistance to legal and investigative staff and managing critical technical demands

Victim Witness Advocate II – Juvenile Division (2)

Funding of $241,657 is requested to add two Victim Witness Advocate II positions to focus on the advocacy for juveniles due to the increase in juvenile cases.

Office Assistant Specialist (2)

Funding of $182,914 is requested to add two Office Assistant Specialists to support the expansion of the Family Justice Center into South County due to the need for victim services.

Deputy District Attorney I-IV (10)

Funding of $2,596,202 for 10 Deputy District Attorneys I-IV is recommended to address the additional workload and balance the distribution of cases.

The 2024-2025 Proposed Budget has been augmented by $7,865,085 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Felony Filings				
Stockton	3,118	3,071	2,658	2,791
Lodi	539	404	372	391
Manteca/Ripon/Escalon/Tracy	1,021	1,362	1,295	1,360
Total Countywide	**4,678**	**4,837**	**4,325**	**4,542**
Misdemeanor Filings				
Stockton	4,813	4,812	3,545	3,722
Lodi	1,484	1,378	1,053	1,106
Manteca/Ripon/Escalon/Tracy	2,298	2,961	1,818	1,909
Total Countywide	**8,595**	**9,151**	**6,416**	**6,737**
Traffic*				
Stockton	693	N/A	N/A	N/A
Manteca/Ripon/Escalon/Tracy	956	N/A	N/A	N/A
Total Countywide	**1,649**	**N/A**	**N/A**	**N/A**
Parole/Probation/Transfer in Filings				
Post Release Community Supervision	278	156	326	342
Parole Supervision	117	325	462	485
Transfer In	144	227	245	257
Total Countywide	**539**	**708**	**1,033**	**1,084**
Juvenile Filings				
Felony	477	503	509	534
Misdemeanor	224	231	296	311
Transfer In	40	27	26	27
Total Countywide	**741**	**761**	**831**	**872**
Total Case Filings	**16,202****	**15,457****	**12,605**	**13,235**
Mainline Referrals				
Stockton	14,694	12,925	6,683	7,017
Lodi	2,687	2,375	1,300	1,365
Manteca/Ripon/Escalon/Tracy	5,946	5,878	3,161	3,319
Total Countywide	**23,327**	**21,178**	**11,144**	**11,701**
Mainline Investigations				
Investigations Opened**	2,257	N/A	N/A	N/A
Investigations Tasks**	7,226	N/A	N/A	N/A
Subpoenas Served	6,358	5,176	3,432	3,604

*Traffic data will no longer be tracked.

**Restated.

DA - Real Estate Fraud Prosecution

Ronald J. Freitas
District Attorney

The Real Estate Fraud Prosecution (#2020202000) program supports the District Attorney's (DA) investigation and prosecution of real estate related crimes.

Please visit sjgov.org/da for more information.

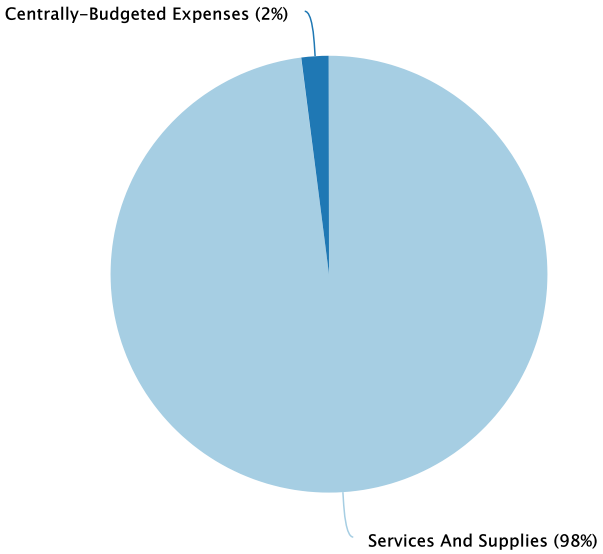
Expenditures Summary

The 2024-2025 Proposed Budget of $684,243 is an increase of $27,181 from the 2023-2024 Adopted Budget of $657,062 primarily due to an increase in outreach and education ($100,000), offset by a decrease in fleet services costs ($24,307) and Cost Allocation Plan charges ($46,641).

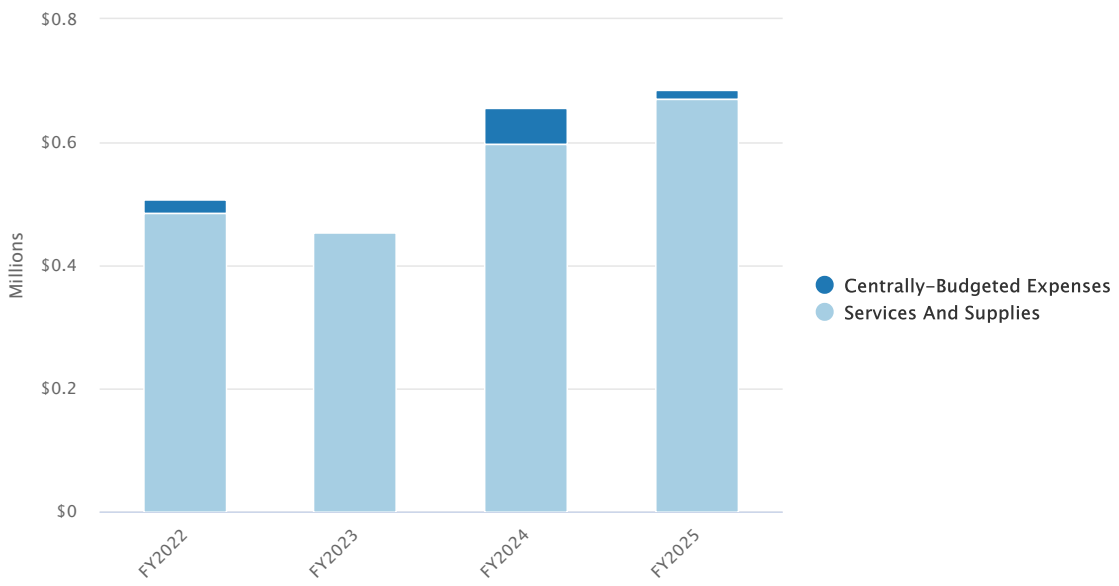
$684,243 $27,181
(4.14% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$485,895	$453,096	$597,679	$670,378	12.2%
Centrally-Budgeted Expenses	$20,837	$2,346	$59,383	$13,865	-76.7%
Total Expense Objects:	$506,732	$455,442	$657,062	$684,243	4.1%

Funding Summary

Funding for this program is based on California Government Code Section 27388 which authorizes counties to impose a recording fee on certain real estate documents. The District Attorney's Office Real Estate Fraud Prosecution Fund receives an $8 recording fee per eligible document. Funds are used for programs that enhance the capacity of local district attorneys and law enforcement to deter, investigate, and prosecute crimes involving real estate fraud. Funds are held in the Real Estate Fraud Prosecution Fund (#12128) and transferred to the DA's Real Estate Fraud budget as expenses are incurred.

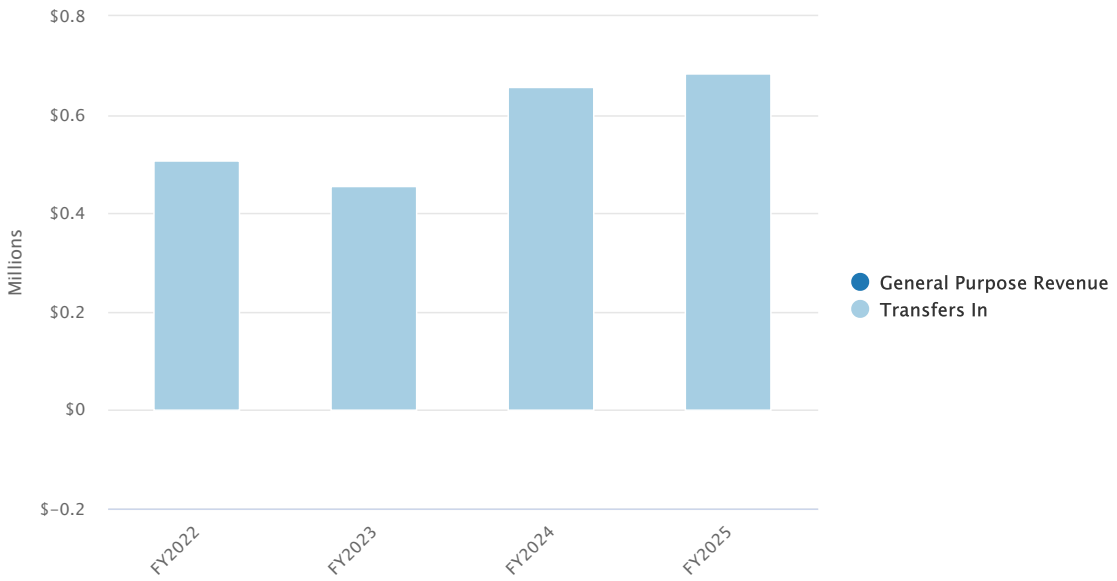
The 2024-2025 Proposed Budget includes $684,243 in operating transfers from the Real Estate Fraud Prosecution Fund (#12128).

2024-2025 program funds will be used to reimburse the District Attorney's (DA) main budget (#2020200000) and Consumer Fraud Proposition 64 budget (#2020206000) for a Deputy DA, two DA Investigator IIs, one part-time DA Investigator II, and 20% of a Legal Technician.

$684,243 $27,181
(4.14% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Transfers In	$506,732	$455,442	$657,062	$684,243	4.1%
General Purpose Revenue	$0	$0	$0	$0	0%
Total Revenue Source:	$506,732	$455,442	$657,062	$684,243	4.1%

Program Discussion

The Real Estate Fraud Prosecution Unit investigates and prosecutes fraud related to home equity, mortgage, rental, grand theft, securities, forgery, foreclosure, loan, and any other types of fraud that steal a homeowner's interest with a single forged signature. Unless the authorities are alerted, unsuspecting victims can lose their life savings or homes. The perpetrators of these crimes prey upon an especially vulnerable population, which includes the poor homeless, and other diverse communities.

For 2024-2025, the Unit will continue its community outreach/media campaign, educating citizens on the dangers of real estate fraud and the proper location to file complaints. Additional outreach will also include contact with local mortgage companies, property management firms, and lenders to assist in investigating as many potential acts of fraud as possible.

Fund Balance

DA Real Estate Fraud Prosecution Fund

The Real Estate Fraud Prosecution General Fund Special Account (#12128) is the operating fund for the DA Real Estate Fraud activities. The fund balance as of March 31, 2024, is $1,891,767. The 2024-2025 Proposed Budget includes an operating transfer in of $684,243 from the fund.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Real Estate Fraud				
Prosecuted Cases	2	1	3	3
Investigations	33	26	30	30
Mortgage Fraud				
Prosecuted Cases*	1	1	N/A*	N/A*
Investigations	2	2	1	1

*Mortgage Prosecutions will no longer be reported separately and will be combined with Real Estate Fraud.

DA - Family Justice Center

Ronald J. Freitas
District Attorney

The San Joaquin County Family Justice Center's (#2020204000) purpose is to provide a collaborative model of service delivery that brings together a range of resources and support services under one roof to better serve victims of domestic violence, human trafficking, sexual assault, elder abuse, child abuse, and stalking. The goal of the Family Justice Center (FJC) is to provide comprehensive and coordinated support to individuals and families affected by abuse, by helping them feel safe and supported as they navigate the process of seeking help and rebuilding their lives.

Please visit sjgov.org/da for more information.

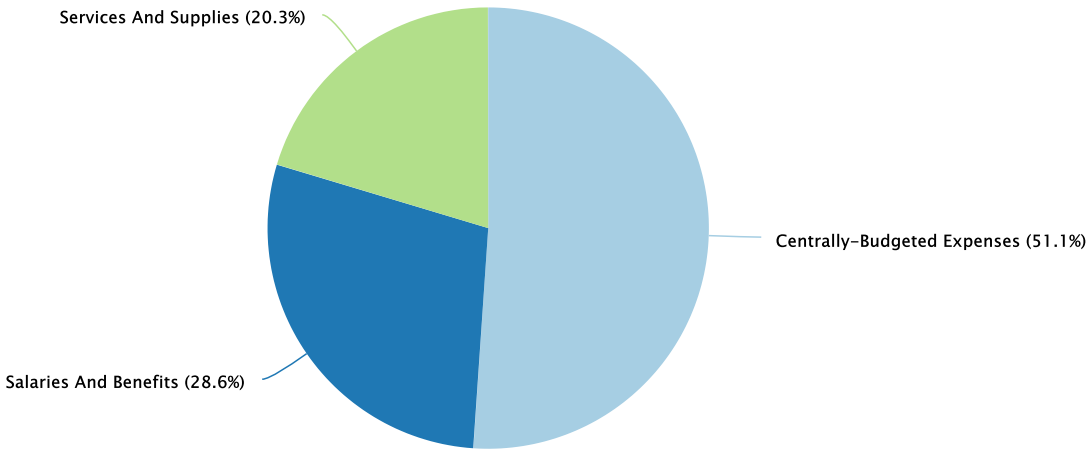
Expenditures Summary

The 2024-2025 Proposed Budget of $849,059 is a decrease of $228,056 from the 2023-2024 Adopted Budget of $1,077,115, primarily due to decreases in professional services ($78,470), outreach and education ($72,770), and administrative costs ($50,466).

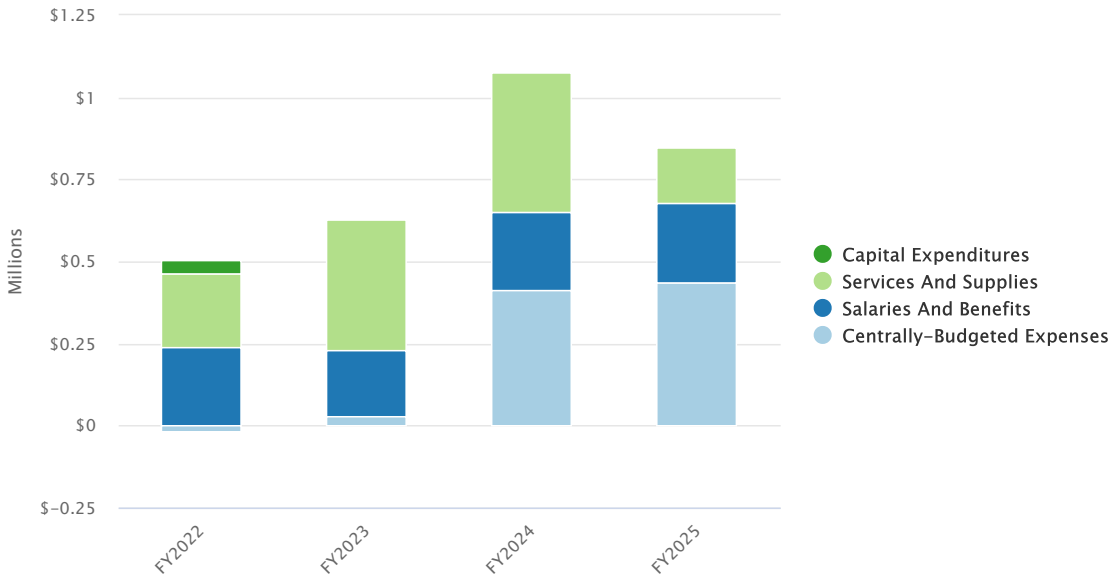
$849,059 -$228,056
(-21.17% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$237,302	$203,289	$234,622	$242,605	3.4%
Services And Supplies	$223,869	$398,834	$427,599	$172,727	-59.6%
Centrally-Budgeted Expenses	-$15,592	$27,751	$414,894	$433,727	4.5%
Capital Expenditures	$44,122	$0	$0	$0	0%
Total Expense Objects:	$489,701	$629,874	$1,077,115	$849,059	-21.2%

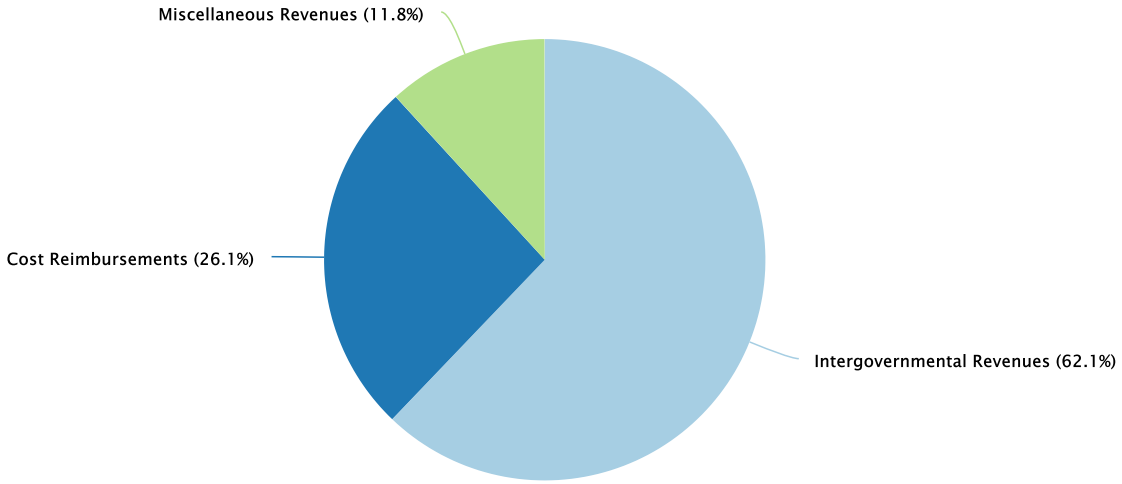
Funding Summary

The 2024-2025 Proposed Budget includes $377,647 in funding from the California Office of Emergency Services (CalOES) Victim Services (XC) grant, $150,000 from CalOES Family Justice Center (FJ) grant, and $100,000 from the Kaiser Foundation Hospital Fund for Community Benefit Programs at the East Bay Community Foundation grant. Due to a decrease in available funding through the Crime Victims Fund, the State CalOES grants will become more competitive. The FJC will continue to seek additional funding from various Federal and State programs.

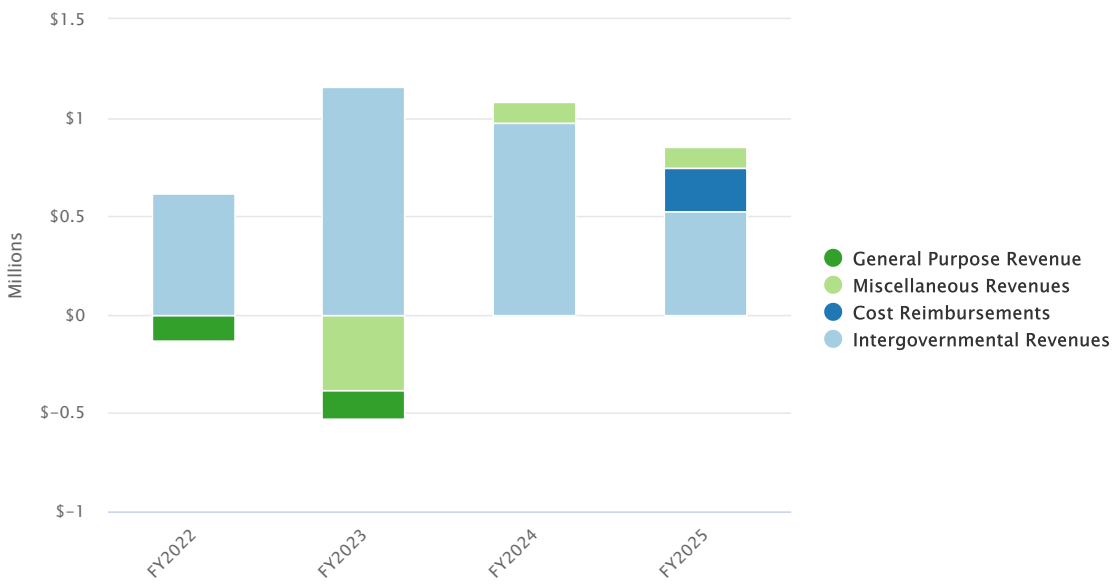
$849,059 -$228,056
(-21.17% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$617,813	$1,155,304	$977,115	$527,647	-46%
Miscellaneous Revenues	$0	-$382,551	$100,000	$100,000	0%
Cost Reimbursements	$2,000	$0	$0	$221,412	N/A
General Purpose Revenue	-$130,112	-$142,879	$0	$0	0%
Total Revenue Source:	$489,701	$629,874	$1,077,115	$849,059	-21.2%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	2.0	2.0	0
Temporary (FTE)	0.0	0.0	0
Position Total	2.0	2.0	0

Program Discussion

In 2023-2024, the FJC continued the Wellness & HOPE Program focusing on financial, physical, emotional, and generational wellness. Services include VOICES Chat (a survivor support group), art therapy sessions, and Cooking Up Hope (a cooking demo followed by providing the families with groceries to recreate the recipe at home). The FJC also provides continued prevention education on domestic violence and human trafficking. The FJC provided approximately 98 emergency food bags for families, and 3,326 clothing/personal hygiene items for victims and their children. In addition, on-site child care was provided to 194 children as well as assistance with 514 restraining orders.

During 2023-2024, the FJC continued collaboration with partners from the San Joaquin County Office of Education's Come Back Kids (CBK) program, for adults who need an opportunity for a high school diploma. In addition, the FJC partners with minor clients' school districts to ensure client success. Throughout this fiscal year, one client successfully graduated from high school, obtained a driver's license, and enrolled in Delta College to further their education.

In 2023-2024, the FJC personnel remained on-site to serve the community and expand services, joining with Uplift All Foundation, GOTKids, Without Permission, San Joaquin Pride Center, and the Sheriff's Office. In addition, the FJC expanded its partnerships with the California Family Justice Network, and the International Family Justice Center Alliance for Hope, ensuring best practices are offered to clients seeking assistance. The FJC continues to partner with the Domestic Violence Task Force and the Countywide Human Trafficking Task Force and lead the Education and Outreach Committee.

October 2023 marked the fifth anniversary of the opening of the current location of the FJC at 222 E. Weber Avenue in Stockton.

In the last few years, the FJC has experienced an increase in clients from areas within South County. In 2024-2025, the FJC will explore several options to establish services and address the needs of clients from Escalon, Lathrop, Manteca, Mountain House, Ripon, and Tracy.

Program Funding

Funding for the FJC is primarily comprised of the following State and Federal grants:

CalOES XC Program – The grant award of $377,647 supports the immediate needs of food, shelter, clothing, and support for victims and families seeking services at the FJC. The XC Program grant also supports one full-time Victim Witness Advocate, a Senior Office Assistant, and overtime for all FJC staff.

CalOES FJ – The grant award of $300,000 covers the period from April 1, 2024, through March 31, 2026. During 2024-2025, $42,895 will be allocated to staffing expenses and $107,105 will support the Wellness & HOPE Program for adult victims of domestic violence, child abuse, sexual assault, elder abuse, and human trafficking. Program activities include professional therapy sessions, medical and nutritional services, substance abuse resources, yoga, and meditation classes.

Kaiser Foundation Hospital Fund for Community Benefit Programs at the East Bay Community Foundation – The grant award of $100,000 supports the Adverse Childhood Experiences (ACEs) awareness and screening program. Services provided include mental health counseling for children and families who have experienced abuse and trauma.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
New/Continuing Cases	2,766	2,708	3,124	3,590
Number of New Adults Served	1,767	1,903	2,201	2,420
Number of New Children Served	40	125	175	200
Number Outside Referrals	539	607	789	800

DA - Victim Assistance Center

Ronald J. Freitas
District Attorney

The Victim Assistance Center (#2020205000) provides claims verification services for the California Victim Compensation Board (CalVCB). The Center provides local verification of claims to ensure timely issuance of payments to victims in San Joaquin County. Claims verification services are provided through a Joint Powers Agreement with CalVCB. Through this Agreement, CalVCB funding assists 18 counties, including San Joaquin County. CalVCB reimburses crime-related expenses not reimbursed by other sources to help reduce the impact of crime on victims' lives. Covered expenses include funeral/burial, outpatient mental health or counseling, wage or income loss, support loss, medically necessary home/vehicle modifications, home security installation, relocation, crime scene cleanup, job retraining, veterinarian fees for service dogs, and round-trip mileage reimbursement for doctor appointments. These expenses are funded by Federal grants and restitution paid by criminal offenders through fines, orders, and penalty assessments.

Please visit sjgov.org/da for more information.

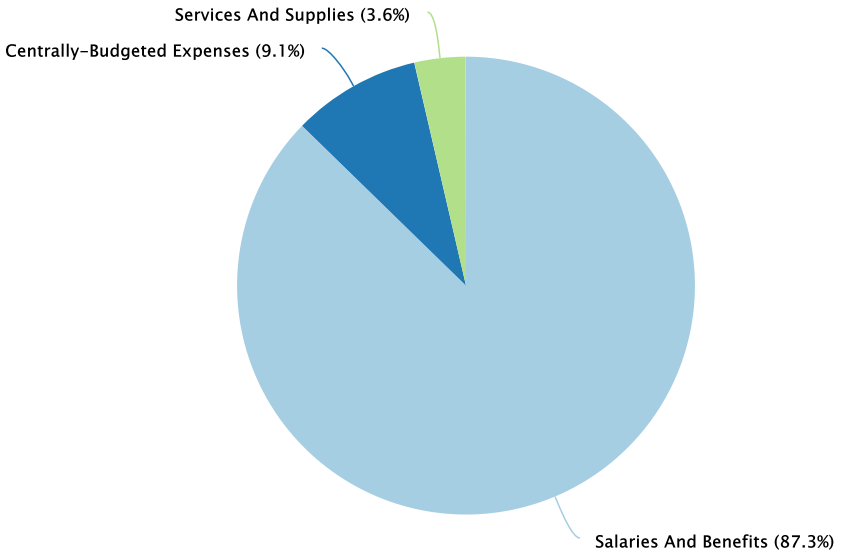
Expenditures Summary

The 2024-2025 Proposed Budget of $1,201,169 is an increase of $113,500 from the 2023-2024 Adopted Budget of $1,087,669, primarily due to salaries and benefits adjustments ($65,922), an increase in Cost Allocation Plan charges ($41,811) and labor charges ($21,597), partially offset by a decrease in technology ($17,325).

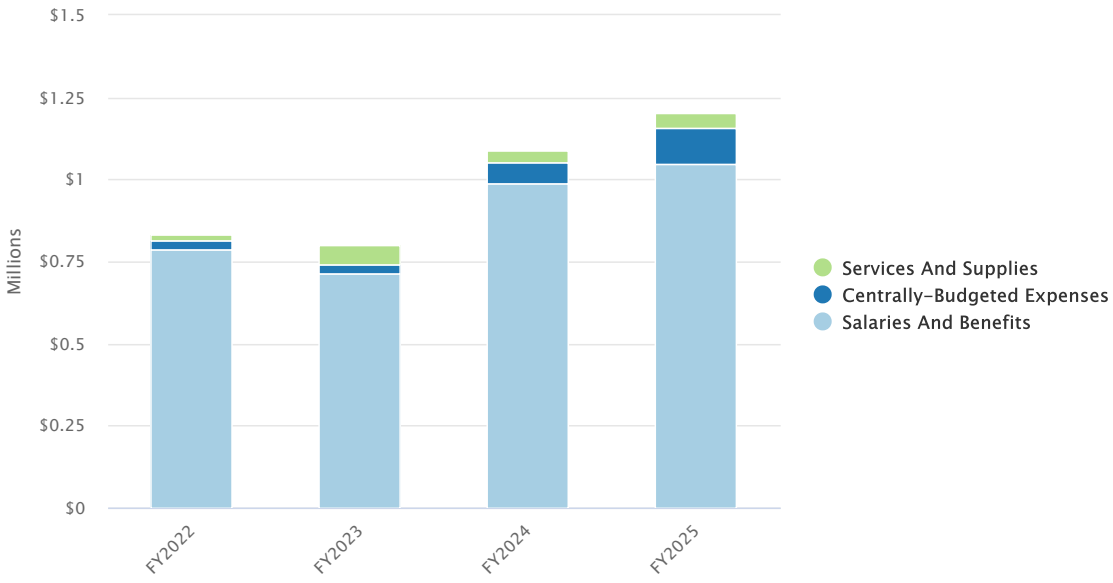
$1,201,169 $113,500
(10.44% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$787,999	$715,538	$985,906	$1,048,494	6.3%
Services And Supplies	$20,142	$59,295	$38,024	$43,475	14.3%
Centrally-Budgeted Expenses	$24,583	$24,541	$63,739	$109,200	71.3%
Total Expense Objects:	$832,724	$799,373	$1,087,669	$1,201,169	10.4%

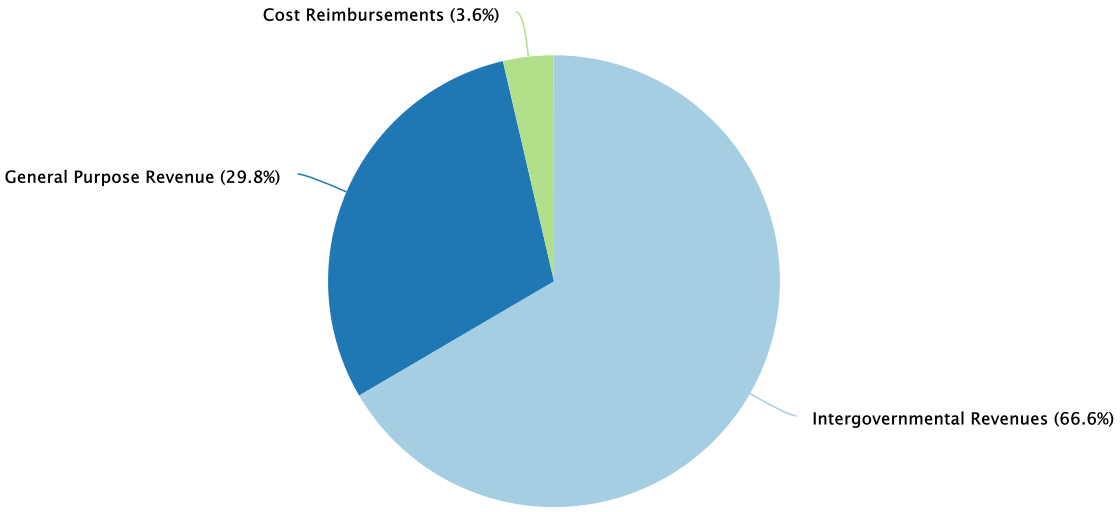
Funding Summary

The 2024-2025 Proposed Budget includes $799,459 in Intergovernmental Revenues provided through the CalVCB grant, $358,234 in General Purpose Revenue, and $43,476 in cost reimbursements from the DA Mainline Unit (#2020200000).

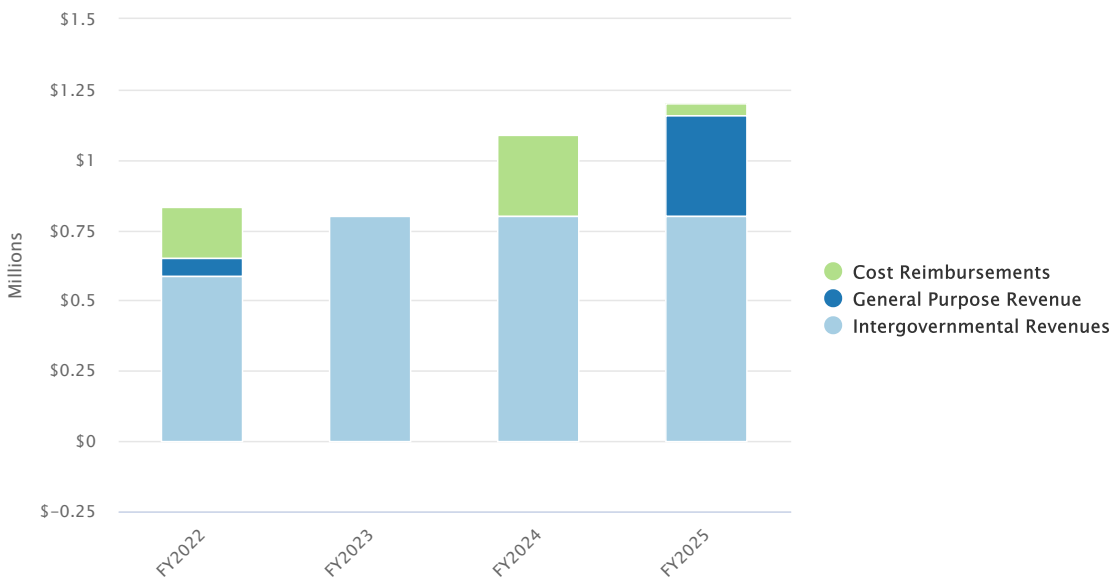
$1,201,169 $113,500
(10.44% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$585,053	$799,374	$799,459	$799,459	0%
Cost Reimbursements	$179,514	$0	$288,210	$43,476	-84.9%
General Purpose Revenue	$68,157	$0	$0	$358,234	N/A
Total Revenue Source:	$832,724	$799,373	$1,087,669	$1,201,169	10.4%

Position Summary

The 2024-2025 Proposed Budget includes the deletion of a Victim Claims Specialist II and the addition of one Victim Claims Specialist III.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	10.0	10.0	0
Temporary (FTE)	0.0	0.0	0
Position Total	10.0	10.0	0

Program Discussion

Staffing consists of one Victim Claims Supervisor, one Victim Claims Specialist III, seven Victim Claims Specialists I-II, and one Senior Office Assistant. The budget also provides funding for 20% of the Program Manager position allocated to the Victim/Witness Program budget (#2020273000). The three-year agreement with the CalVCB was approved by the Board of Supervisors on March 26, 2024 (A-24-67) and ends June 30, 2027.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Victim Assistance Program				
Applications Processed	1,984	1,989	2,190	2,190
Bills Processed	2,493	2,752	2,788	2,788
Benefits Secured for Victims	$1,173,808	$1,249,831	$1,239,758	$1,239,758

DA - Consumer Fraud Proposition 64

Ronald J. Freitas
District Attorney

The District Attorney (DA) Consumer Fraud Proposition 64 (#2020206000) and the DA Environmental Protection Unit (EPU) (#2020207000) budgets were established to account for civil penalties received under the Business and Professions Code from those who participate in unfair competition. Penalties are placed in the Consumer Fraud and Environmental Code Enforcement General Fund Special Accounts to be used by the DA for enforcement of consumer protection laws. Limited case-specific funding is also received from the DA - Environmental Protection Unit Investigation Prosecution Fund (#12131), to reimburse costs for the investigation and prosecution of environmental violations by large companies throughout the State of California. This narrative combines budgets for Consumer Fraud Proposition 64 (#2020206000) and DA Environmental Protection Unit (#2020207000).

Please visit sjgov.org/da for more information.

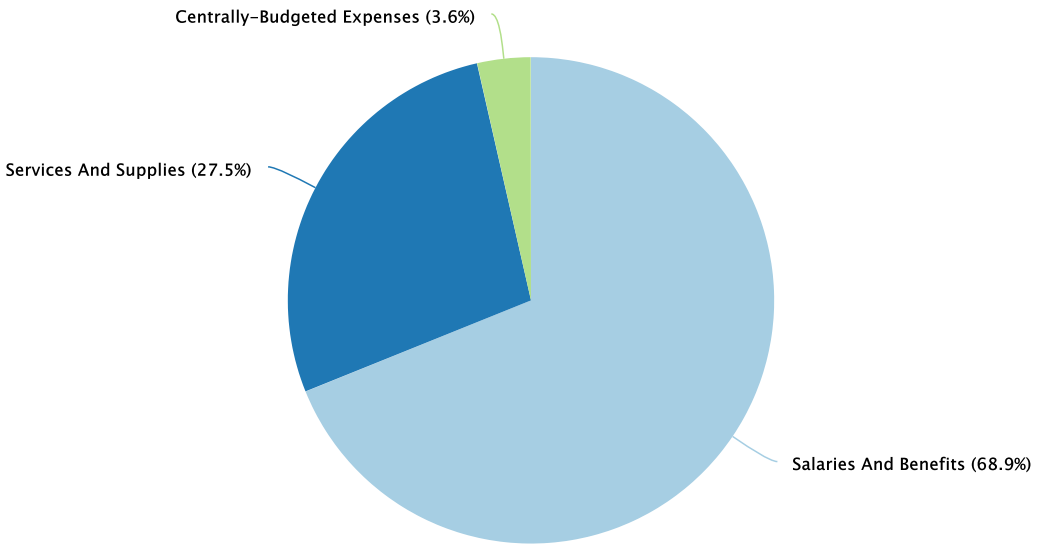
Expenditures Summary

The 2024-2025 Proposed Budget totals $1,640,780, which is an increase of $99,309 from the 2023-2024 Adopted Budget of $1,541,471, primarily due to an increase in labor costs ($109,606), special departmental expenses related to prosecuting cases ($100,000), and administrative charges ($59,759), which are offset by a decrease in salaries and benefits adjustments ($176,228).

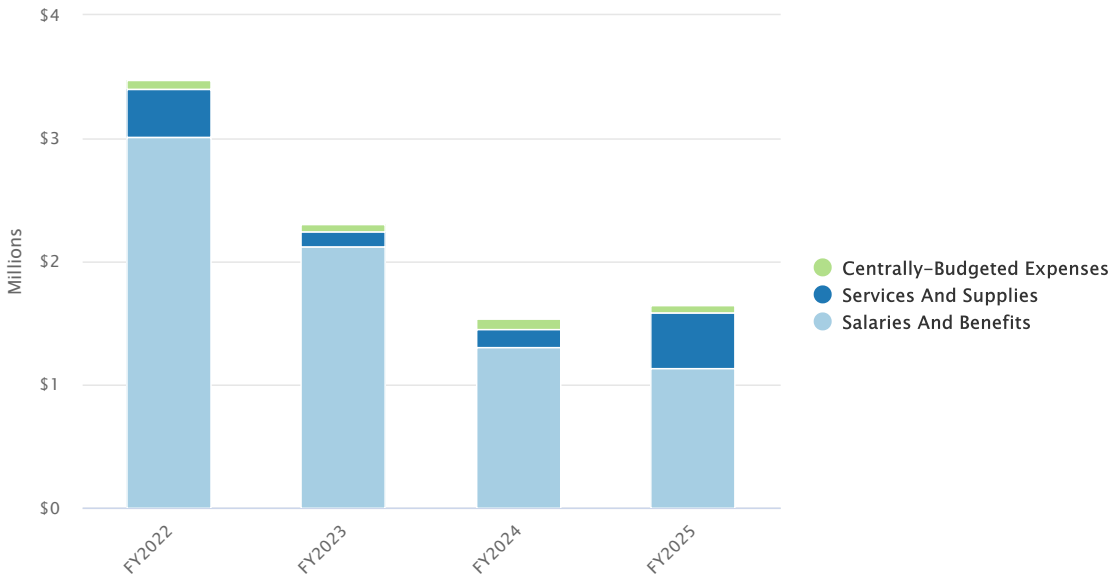
$1,640,780 **$99,309**
(6.44% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$3,007,149	$2,121,082	$1,306,647	$1,130,419	-13.5%
Services And Supplies	$399,424	$116,767	$143,793	$451,904	214.3%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Centrally-Budgeted Expenses	$69,054	$69,047	$91,031	$58,457	-35.8%
Total Expense Objects:	$3,475,627	$2,306,895	$1,541,471	$1,640,780	6.4%

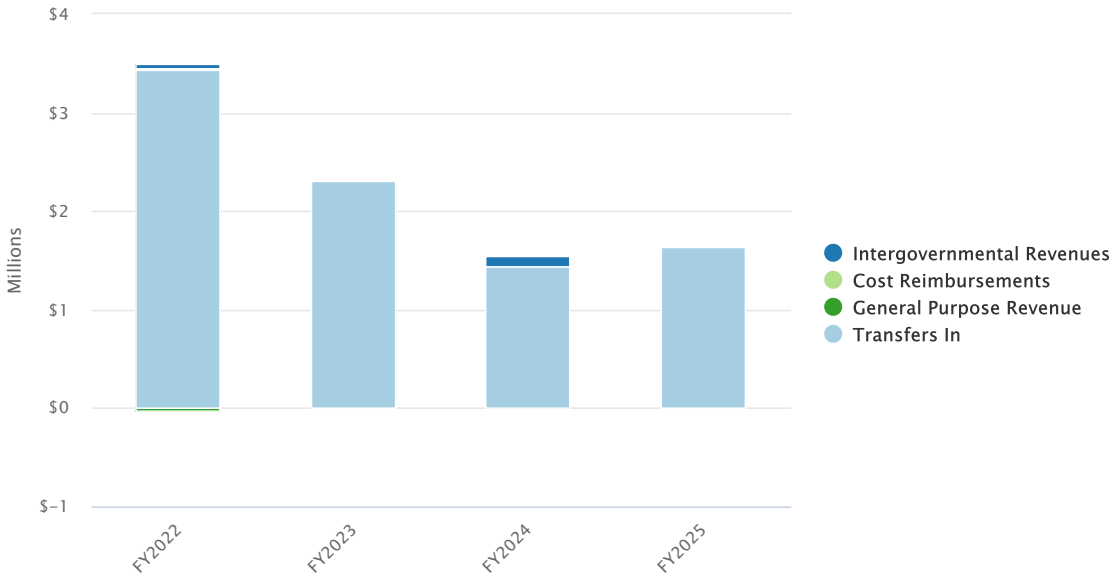
Funding Summary

The 2024-2025 Proposed Budget includes $1,640,780 in operating transfers in from the Consumer Fraud Fund (#12129) and the Environmental Code Enforcement Fund (#12130).

$1,640,780 $99,309
(6.44% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$47,393	$0	$100,000	$0	-100%
Transfers In	$3,441,140	$2,305,522	$1,441,471	$1,640,780	13.8%
Cost Reimbursements	$15,000	$541	$0	$0	0%
General Purpose Revenue	-$27,906	$832	$0	$0	0%
Total Revenue Source:	$3,475,627	$2,306,895	$1,541,471	$1,640,780	6.4%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	5.0	5.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	5.0	5.0	0.0

Program Discussion

The 2024-2025 Proposed Budget provides funding to investigate and enforce consumer protection laws and prosecute environmental violations by large companies. In 2023-2024, the EPU investigative team secured over $8.5 million in fines and settlements from various corporations related to environmental violations locally and Statewide. During the year, Consumer Fraud/Proposition 64 investigations and filings of environmental prosecutions increased from 28 in 2022-2023, to an estimated 40 during 2023-2024. Investigations and filings of environmental cases remained active during this time, for both local and Statewide matters. The estimated settlement amount for the following cases in 2023-2024 is: EPU collections $9,996,499, State Consumer collections $1,919,858, Local EPU cases $150,000, and Local Consumer collections $10,000.

Illegal Dumping

In Consumer Fraud, referrals pertaining to matters of local interest saw a significant increase in cases filed and matters of Statewide interest. The DA's Office spent numerous hours collaborating with other governmental partners to tackle illegal dumping. Illegal dumping harms the environment and quality of life for the residents and businesses of San Joaquin County. Collaboration with law enforcement and other County and city agencies is necessary not only to apprehend those criminally responsible for this conduct, but also to educate the community on legal options for disposing of waste. The DA's Office continues to participate in the Illegal Dumping Task Force and partners with County agencies to develop and implement strategies for enforcement of illegal dumping laws, eradication of discarded waste, and education concerning alternatives to illegal dumping activity

Fund Balance

Consumer Fraud & Environmental Code Enforcement Funds

Costs in this budget are reimbursed primarily from the Consumer Fraud General Fund Special Account (#12129) and the Environmental Code Enforcement General Fund Special Account (#12130). Annual revenues vary depending on civil penalties and settlements received. As of March 31, 2024, the Consumer Fraud Fund had a balance of $3,955,408. As of March 31, 2024, the Environmental Code Enforcement Fund had a balance of $9,129,957. A total of $1,540,780 is designated from these funds for use in the 2024-2025 Proposed Budget.

DA - Environmental Protection Unit (EPU) Investigation/Prosecution Fund

The DA-EPU Investigation/Prosecution General Fund Special Account (#12131) is also used to supplement this budget for case-specific investigations and prosecution-related costs. Annual revenues vary depending on the number and types of cases investigated and prosecuted. The fund balance as of March 31, 2024, was $697,385. A total of $100,000 is designated from these funds for use in the 2024-2025 Proposed Budget.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Local Civil EPU Pre-File/Investigation	13	14	15	15
Local Civil EPU Filed	12	3	5	5
Local Civil EPU Collections	$121,333	$37,000	$150,000	$102,778
State Civil EPU Pre-File/Investigation	85	88	60	70
State Civil EPU Filed	6	6	6	7
State Civil EPU Settled	6	6	7	7
State EPU Collections	$800,000	$1,052,997	$9,996,499	$1,000,000
Consumer Fraud Referrals	50	144	90	100
Local Civil Pre-File/Invest. Con. Fraud	60	50	15	25
Local Civil Consumer Fraud Filings	19	10	10	15
Local Consumer Collections	$74,450	$45,000	$10,000	$20,000
State Civil Pre-File/Invest.Con. Fraud	12	15	26	20
State Civil Consumer Fraud Filings	0	1	2	3
State Civil Consumer Fraud Settled	1	1	2	2
State Consumer Collections	$100,000	$585,000	$1,919,858	$1,252,400
Criminal Filings - Prop 64 Cons. Fraud	275	28	40	50

DA - Child Abduction Unit

Ronald J. Freitas
District Attorney

The District Attorney's Child Abduction Unit (#2020209000) is mandated by the State under the Family Code, Penal Code, and Welfare and Institutions Code sections to enforce custody and visitation decrees, locate and return children unlawfully taken by a parent, proceed with civil court action, and guarantee the appearance of offenders in court. The Uniform Child Custody Jurisdiction and Enforcement Act requires staff to locate children who are unlawfully detained in San Joaquin County and eturn them to courts in other jurisdictions.

Please visit sjgov.org/da for more information.

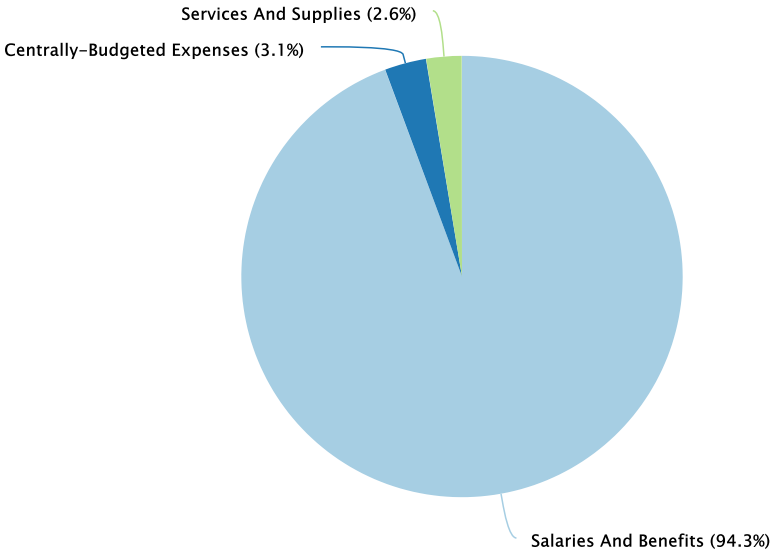
Expenditures Summary

The 2024-2025 Proposed Budget of $577,554 is an increase of $20,356 from the 2023-2024 Adopted Budget of $557,198 primarily due to salaries and benefits adjustments ($60,188), offset by a decrease in fleet services costs ($42,943).

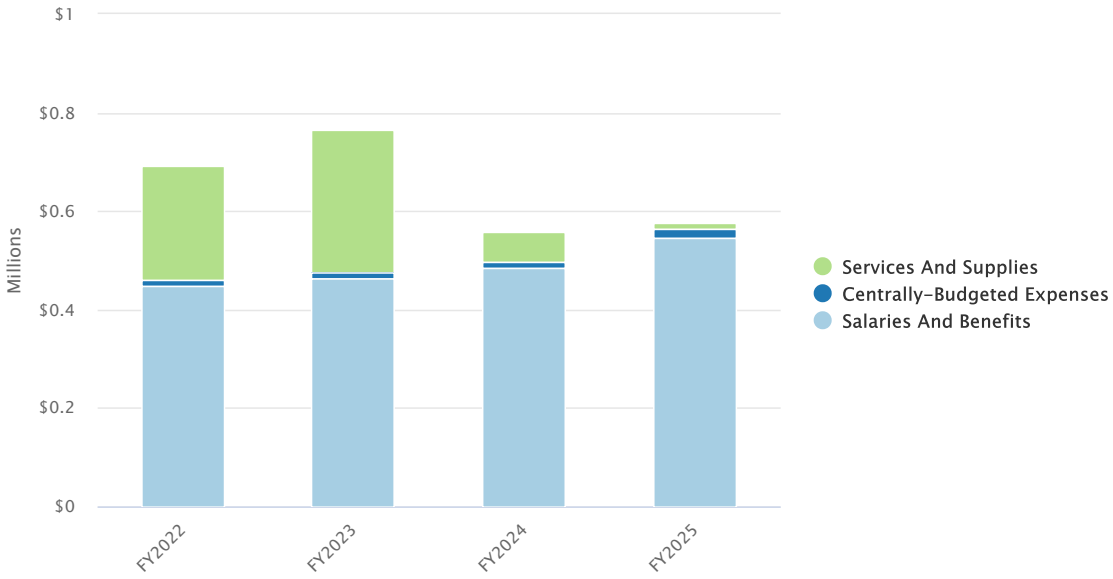
$577,554 $20,356
(3.65% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$448,581	$464,913	$484,697	$544,885	12.4%
Services And Supplies	$231,128	$288,879	$59,439	$15,000	-74.8%
Centrally-Budgeted Expenses	$12,876	$11,451	$13,062	$17,669	35.3%
Total Expense Objects:	$692,585	$765,242	$557,198	$577,554	3.7%

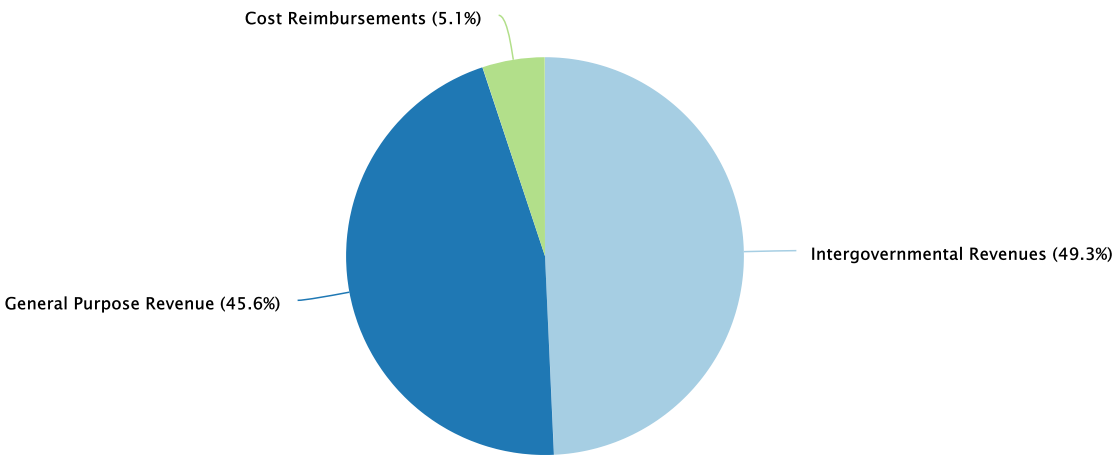
Funding Summary

The 2024-2025 Proposed Budget includes $284,653 in State revenues, $263,501 in General Purpose Revenues, and $29,400 in cost reimbursements.

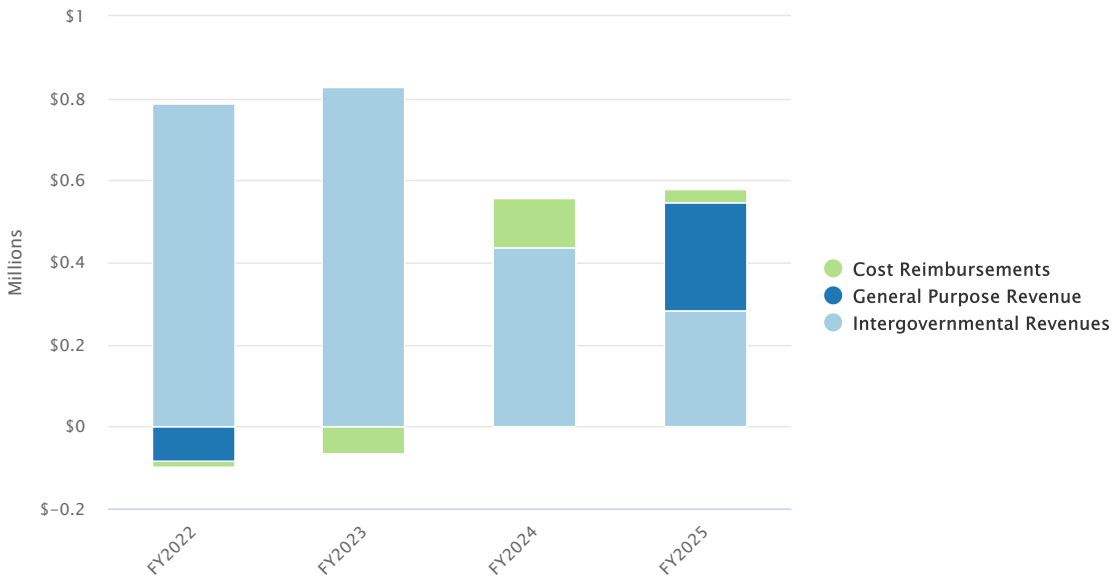
$577,554 $20,356
(3.65% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$788,887	$827,447	$436,221	$284,653	-34.7%
Cost Reimbursements	-$15,041	-$63,769	$120,977	$29,400	-75.7%
General Purpose Revenue	-$81,261	$1,565	$0	$263,501	N/A
Total Revenue Source:	$692,585	$765,242	$557,198	$577,554	3.7%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	3.0	3.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	3.0	3.0	0.0

Program Discussion

The District Attorney's Office (DA) actively assists in the resolution of child custody problems, including visitation disputes, the enforcement of custody decrees, and any other order of the court in a child custody proceeding. These activities include all actions necessary to locate a child, the enforcement of child custody decrees, orders to appear, or any other court order defraying expenses related to the return of an illegally detained, abducted or concealed child, proceeding with civil court actions, and guaranteeing the appearance of offenders and minors in court actions.

In addition to California and other U.S. territories, the Child Abduction Unit uses the Hague Convention to process a child's return from other countries. The Hague Convention was originally drafted in 1980 to ensure the prompt return of children abducted from their country of habitual residence or wrongfully retained in a signatory State, not their country of habitual residence.

As of March 2024, 101 countries are partners in the Hague Convention on Civil Aspects of International Child Abduction treaty. Hague cases typically range from assistance with locating and serving court documents to a parent whose location is unknown, to violations of family court orders, and parental or non-parental abductions.

During the year, the Child Abduction Team (CAT) received 75 cases most of which were resolved. Of the 75 cases, the DA's Office assisted in the recovery and return of 60 children, 19 of whom were out-of-state recoveries from Georgia, Texas, Tennessee, Nevada, and Oklahoma. Additionally, two children were recovered from Mexico. As of March 1, 2024, the CAT had one active international case, from the non-Hague Convention treaty country of India.

Supplemental Requests

Senate Bill 90 (SB 90) State Mandated Claims Reimbursement Program Revenue Loss

Funding of $263,501 is requested to support the Child Abduction Program due to a change in allowable SB 90 reimbursements resulting in revenue loss. Historically, the State Controller's Office has reimbursed the DA for the administration of the Child Abduction Program through reimbursement claims. However, the State amended its reimbursement parameters and guidelines in 2016, removing many allowable reimbursements. Though the operation of the program is mandated by the State, the new parameters and guidelines have limited reimbursable activity to the actual event of recovering a child deemed abducted. Due to the change in parameters, the allowable reimbursements will not fully support the program. For the program to continue, the Department is seeking assistance from the General Fund.

The 2024-2025 Proposed Budget has been augmented by $263,501 to address this request.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Child Abduction Team (CAT)				
Child Abduction Cases	42	52	100	105
Child Visitation Cases*	20	24	N/A	N/A
Notification/Good Cause Cases*	12	12	N/A	N/A
Recovered Children	57	40	80	84

*Data is now included in *Child Abduction Cases* to conform with State Controller's Office parameters and guidelines.

DA - Narcotics Enforcement

Ronald J. Freitas
District Attorney

The DA - Narcotics Enforcement budget (#2020210000) supports the District Attorney's Asset Forfeiture program, which provides services to San Joaquin County law enforcement agencies, State, Federal, and Tribal agencies, the Bureau of Prisons, and Transportation law enforcement agencies concerning violations of Health and Safety Code #11488.5(a)(1). The District Attorney (DA) receives and holds assets, processes cases through the appropriate legal procedures, liquidates and disburses declared funds back to the agencies, and reserves 10% in the DA's Narcotics Enforcement Special Revenue Fund (#20034) and 9.75% in the DA Gang & Drug Prevention Trust Fund (#81580).

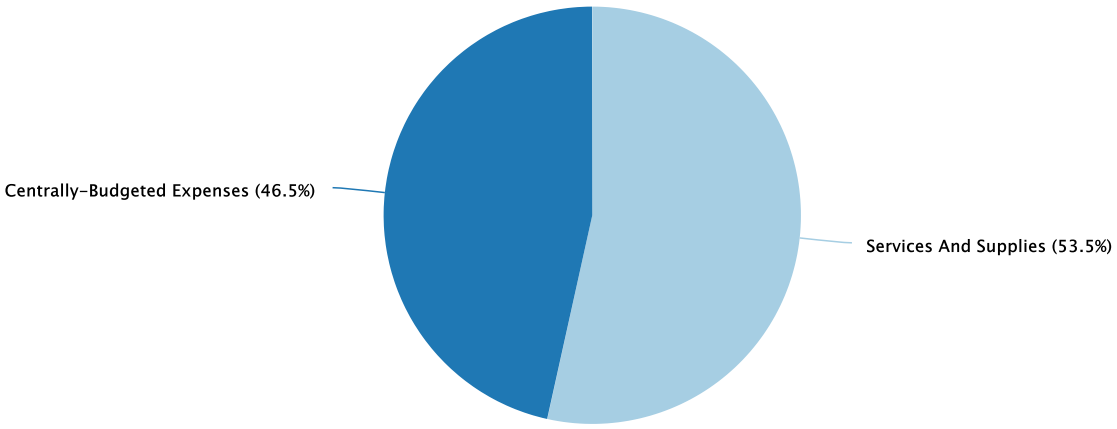
Expenditures Summary

The 2024-2025 Proposed Budget of $131,988, represents an immaterial change from the 2023-2024 Adopted Budget.

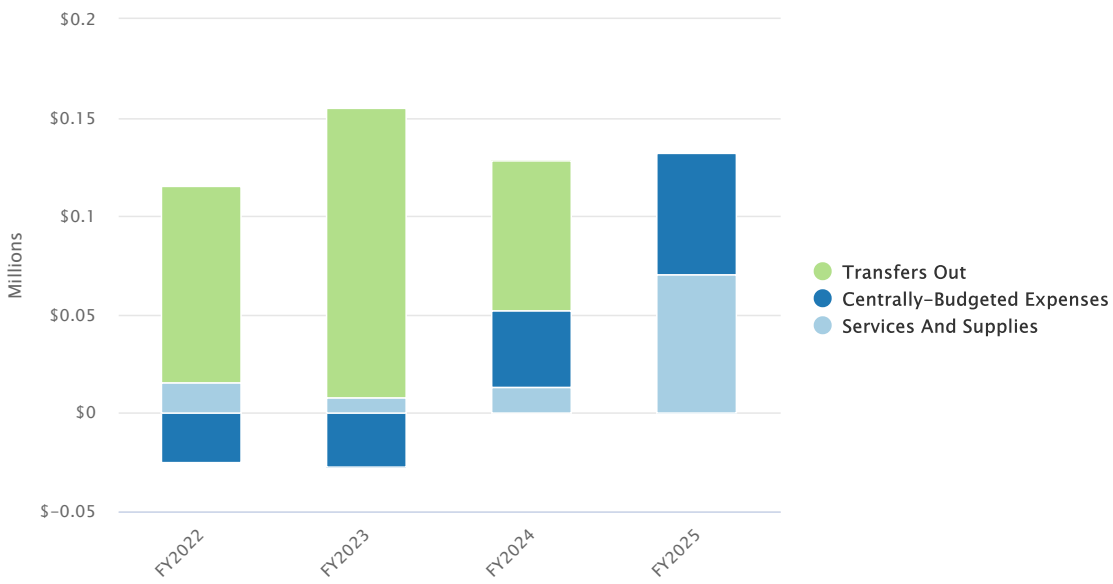
$131,988 $4,000
(3.13% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$15,220	$7,924	$13,000	$70,569	442.8%
Centrally-Budgeted Expenses	-$24,965	-$27,288	$39,038	$61,419	57.3%
Transfers Out	$100,000	$147,053	$75,950	$0	-100%
Total Expense Objects:	$90,255	$127,689	$127,988	$131,988	3.1%

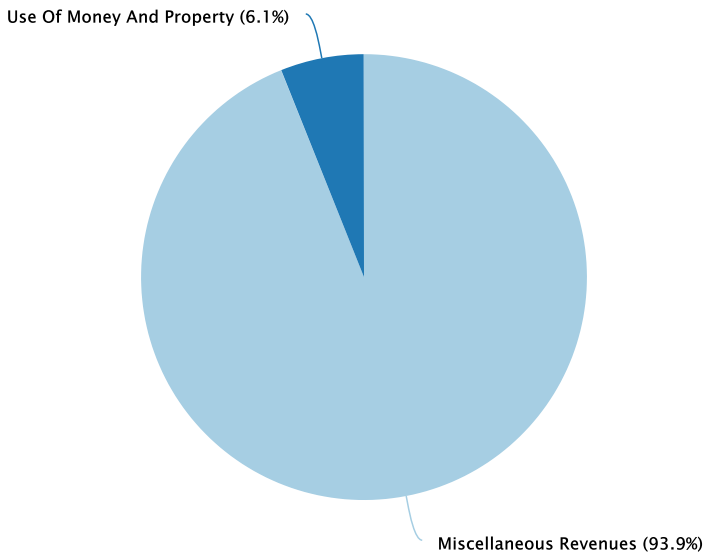
Funding Summary

The 2024-2025 Proposed Budget includes $123,988 in seized asset forfeiture revenue and $8,000 in interest income.

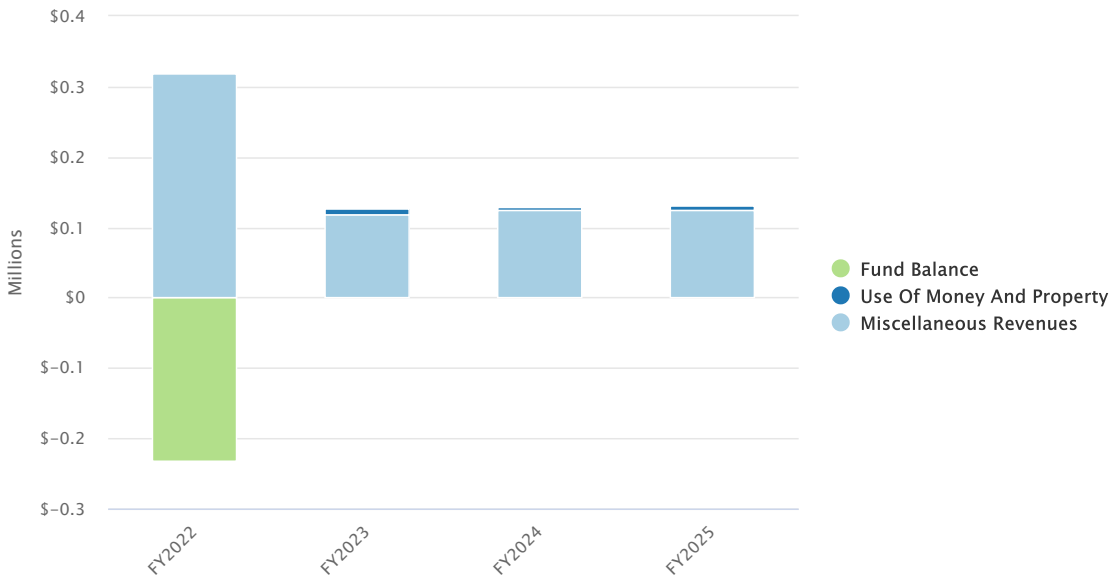
$131,988 $4,000
(3.13% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Use Of Money And Property	$1,313	$9,360	$4,000	$8,000	100%
Miscellaneous Revenues	$319,891	$118,330	$123,988	$123,988	0%
Fund Balance	-$230,950	$0	$0	$0	0%
Total Revenue Source:	$90,255	$127,689	$127,988	$131,988	3.1%

Program Discussion

The DA processes drug seizure funds and other assets. Each seizure requires a specific formal notification to be published within the county of jurisdiction, once a week for three consecutive weeks. Additionally, a Deputy District Attorney and Paralegal review the criminal charges, prepare and file court documents, respond to claims of interest, and coordinate with defense attorneys to resolve each case in the best interest of the law.

Fund Balance

As of March 31, 2024, the DA Narcotics Enforcement Special Revenue Fund (#20034) balance was $540,765. The 2024-2025 Proposed Budget includes no transfers from this fund.

DA - Auto Insurance Fraud Prosecution

Ronald J. Freitas
District Attorney

The Auto Insurance Fraud Prosecution (#2020212000) program supports the District Attorney's (DA) investigation and prosecution of automobile insurance fraud cases.

Please visit sjgov.org/da for more information.

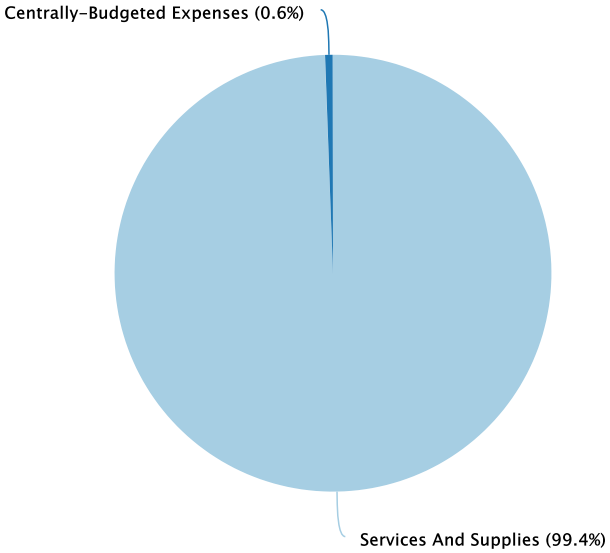
Expenditures Summary

The 2024-2025 Proposed Budget of $298,576 represents an immaterial change from the 2023-2024 Adopted Budget.

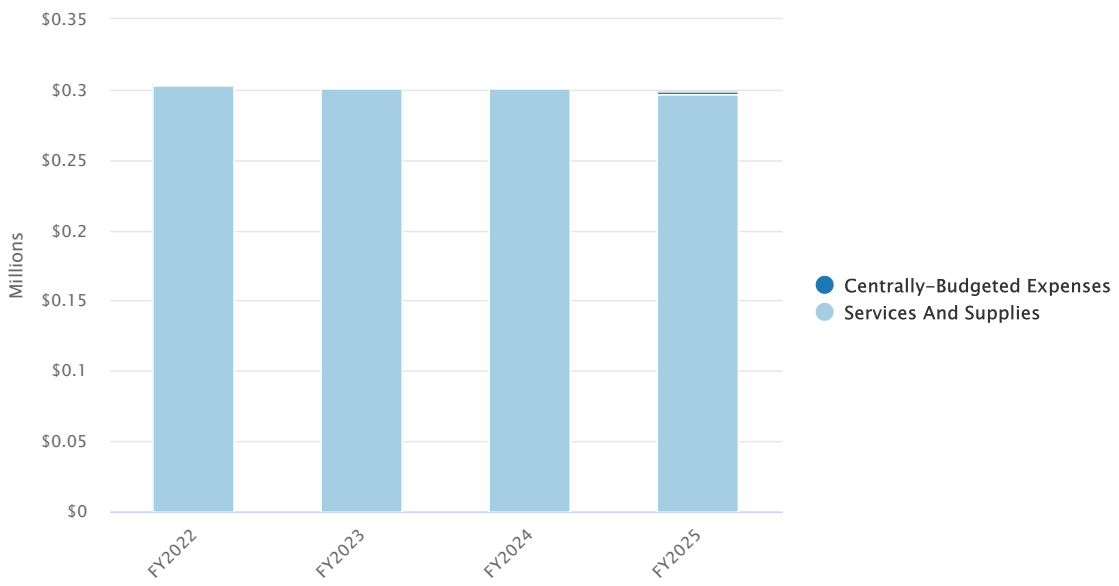
$298,576 -$2,971
(-0.99% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$302,558	$301,083	$300,947	$296,829	-1.4%
Centrally-Budgeted Expenses	$1,481	$464	$600	$1,747	191.2%
Total Expense Objects:	$304,039	$301,547	$301,547	$298,576	-1%

Funding Summary

Funds are provided through a special surcharge collected by the California Department of Insurance (CDI) Commission on automobile insurance policies. Funding levels are based on San Joaquin County's proportionate share of the State population and the proportionate share of automobile insurance suspected fraudulent claims submitted to the CDI Fraud Division. Funds are held in the DA Auto Insurance Fraud Prosecution Fund (#12123) and are transferred to the DA Auto Insurance Fraud Prosecution budget unit (#2020212000) as expenses are incurred.

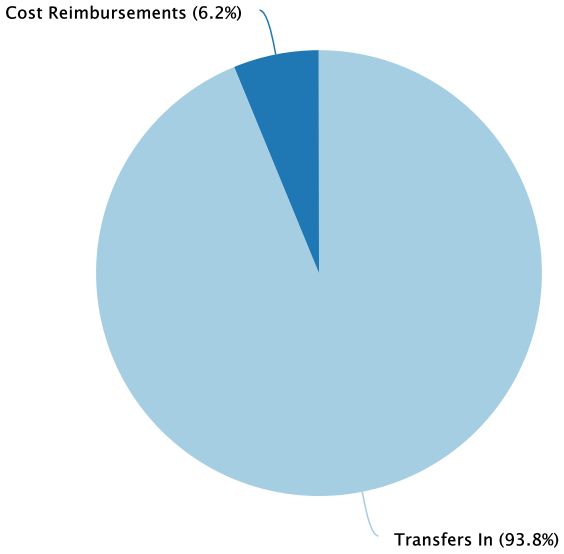
The Proposed Budget includes $280,020 in operating transfers and $18,566 in cost reimbursements from the DA Mainline budget (#2020200000).

The 2024-2025 Proposed Budget provides funding for approximately 50% of a Deputy DA I-IV, 25% of a DA Investigator I-II, 25% of a DA Investigative Assistant I-II, and 15% of a Paralegal I-II, all of which are allocated to the DA's main budget (#2020200000).

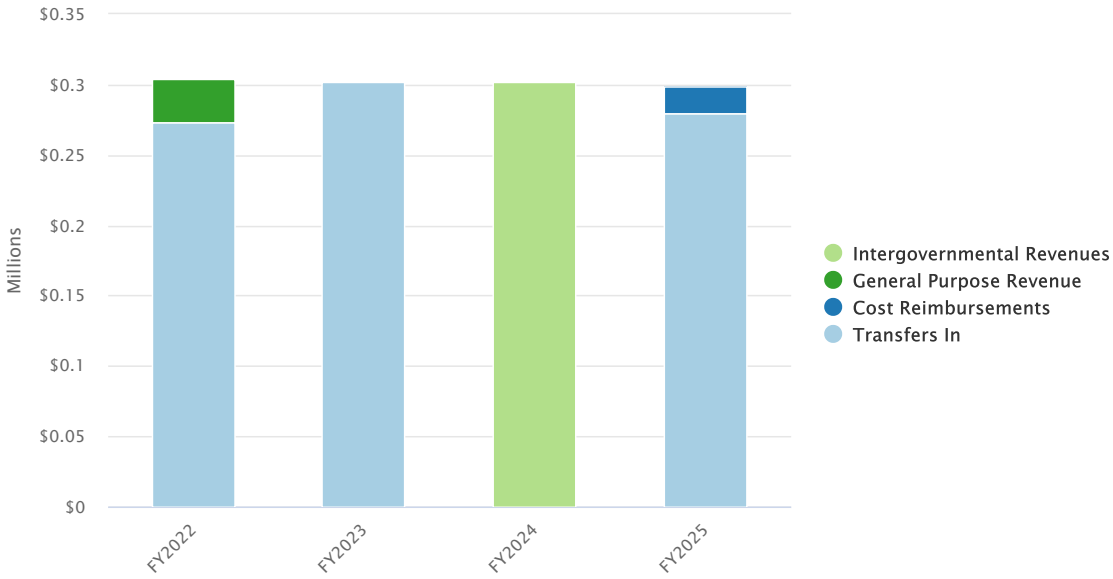
$298,576 -$2,971
(-0.99% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$0	$0	$301,547	$0	-100%
Transfers In	$273,500	$301,547	$0	$280,020	N/A
Cost Reimbursements	$0	$0	$0	$18,556	N/A
General Purpose Revenue	$30,539	$0	$0	$0	0%
Total Revenue Source:	$304,039	$301,547	$301,547	$298,576	-1%

Program Discussion

The Auto Insurance Fraud Prosecution program is committed to investigating and prosecuting all forms of auto insurance fraud. This theft affects residents within the County, resulting in higher insurance rates and creating a danger to the County's highways. Auto insurance fraud is diverse in its forms. Policy inception fraud involves obtaining a policy after an accident and misrepresenting the collision date. Criminals who stage accidents either with co-conspirators or unsuspecting victims put all drivers at risk of physical harm. Vehicles abandoned in rural areas and waterways and reported as stolen, add to blight and create environmental hazards. Furthermore, dishonest repair garages may provide incomplete or fraudulent auto repairs, seeking to make extra money by misrepresenting repairs.

The District Attorney (DA) seeks to prosecute these cases by using more aggressive outreach efforts and fostering close relationships with the CDI, local insurance agencies, and local law enforcement. These continued partnerships assist the DA's Office with complex investigations resulting in convictions.

Fund Balance

DA Auto Insurance Fraud Prosecution Fund

The DA Auto Insurance Fraud Prosecution General Fund Special Account (#12123) is the operating fund for the DA Auto Insurance Fraud activities. The fund balance as of March 31, 2024, is $296,597. The 2024-2025 Proposed Budget includes an operating transfer in of $280,020 from the fund.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Auto Insurance Fraud				
Referrals	12	13	6	9
New Filings	13	11	3	5
Active Investigations	37	36	27	30
Convictions	13	10	6	6
Declined	1	11	2	5
Carryover Cases	34	18	20	20
Restitution Ordered	$8,091	$16,162	$3,572	$7,000
Restitution Collected	$25,975	$16,519	$4,793	$10,000
Outreach via Social Media	1	6	4	4

DA - Workers' Compensation Insurance Fraud

Ronald J. Freitas
District Attorney

The Workers' Compensation Insurance Fraud Prosecution (#2020216000) program allows the District Attorney (DA) to expand the investigation and prosecution of those who commit Workers' Compensation insurance fraud, including applicant fraud, premium fraud, medical provider fraud, and uninsured employer fraud.

Please visit sjgov.org/da for more information.

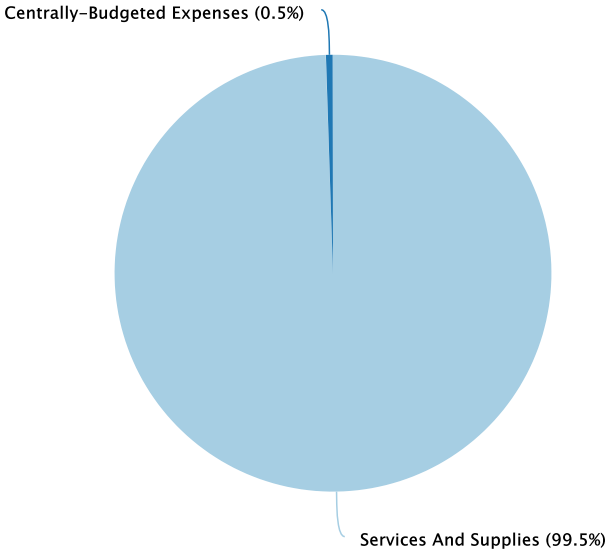
Expenditures Summary

The 2024-2025 Proposed Budget of $525,484 represents an immaterial change from the 2023-2024 Adopted Budget.

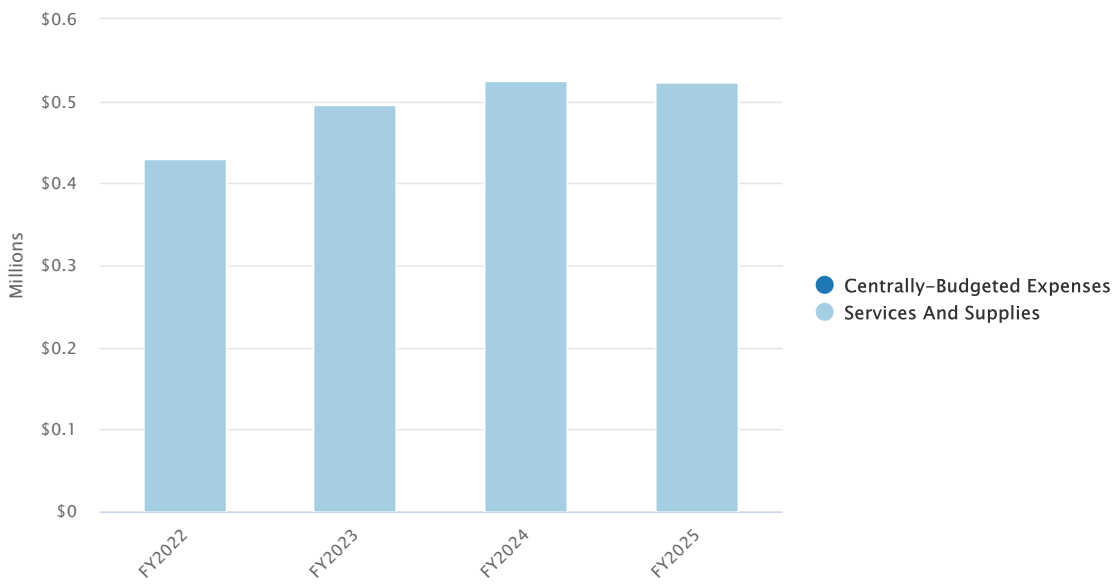
$525,484 -$657
(-0.12% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$429,380	$495,782	$525,463	$522,762	-0.5%
Centrally-Budgeted Expenses	$2,629	$996	$678	$2,722	301.5%
Total Expense Objects:	$432,009	$496,778	$526,141	$525,484	-0.1%

Funding Summary

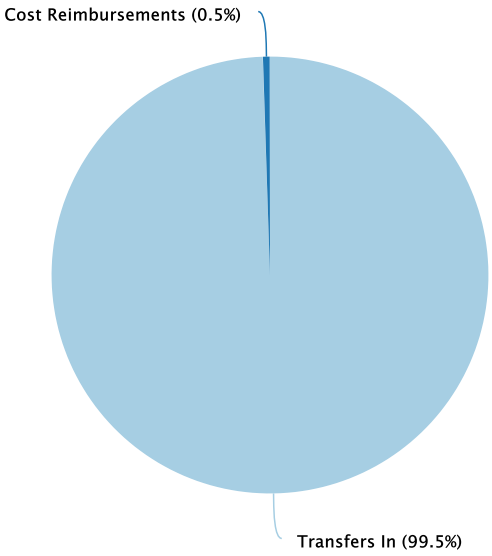
The 2024-2025 Proposed Budget includes $522,762 in funding through a grant from the California Department of Insurance. Funds are provided through a special assessment collected by the State Insurance Commission on Workers' Compensation insurance policies. Funding levels are based on a formula comprised of the size of the County workforce, the proportion of suspected fraudulent Workers' Compensation claims reported Countywide, and with a certain amount of discretionary funding being decided by the Workers Compensation Fraud Assessment Commission.

Program funding supports 50% of a Deputy DA, 100% of a DA Investigator, 15% of a DA Investigative Assistant, and 45% of a Paralegal, all allocated in the DA's main budget (#2020200000).

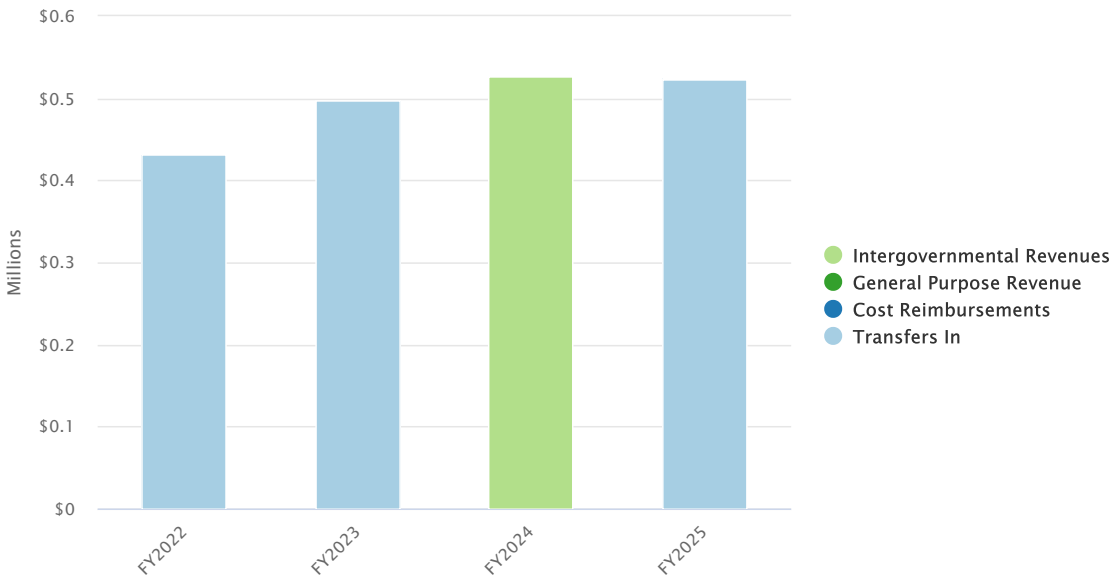
$525,484 -$657
(-0.12% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$0	$0	$526,141	$0	-100%
Transfers In	$432,009	$496,778	$0	$522,762	N/A
Cost Reimbursements	$0	$0	$0	$2,722	N/A
General Purpose Revenue	$0	$0	$0	$0	0%
Total Revenue Source:	$432,009	$496,778	$526,141	$525,484	-0.1%

Program Discussion

The San Joaquin County District Attorney's Office investigates and prosecutes all forms of Workers' Compensation insurance fraud committed by both employees and employers. Similar to prior fiscal years, claimant and premium fraud are the most common forms of Workers' Compensation fraud observed in San Joaquin County. Claimant fraud occurs when an employee misrepresents the nature of a claimed injury, to the detriment of the employer and insurance company. Premium fraud involves the employer misrepresenting payroll in an effort to reduce insurance premiums. These crimes result in increased insurance premiums for all employers and are especially harmful to businesses that operate as required by law.

Workers' Compensation fraud investigations and prosecutions involve massive quantities of evidence. The DA's Office has strong relationships with the California Department of Insurance, local law enforcement, and special investigation units which provide the opportunity to complete more thorough investigations. To continue the awareness of Workers' Compensation fraud, the Office will engage in a variety of outreach methods including targeting large audiences and face-to-face education with employers and employees.

Fund Balance

DA Workers' Compensation Fraud Prosecution Fund

The Workers' Compensation Fraud Prosecution General Fund Special Account (#12125) is the operating fund for the DA Workers' Compensation Insurance Fraud activities. The fund balance as of March 31, 2024, is $528,065. The 2024-2025 Proposed Budget includes an operating transfer in of $522,762 from the fund.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Workers' Compensation Cases				
Referrals	14	22	15	15
New Filings	4	5	2	4
Active Investigations	27	21	16	17
Convictions	1	6	3	2
Declined	9	0	5	5
Carryover Cases	28	21	19	19
Restitution Ordered	$4,164	$226,033	$52,426	$50,000
Restitution Collected	$19,187	$89,103	$10,000	$20,000
Outreach via Social Media	8	13	10	10

DA - Public Assistance Fraud Prosecution

Ronald J. Freitas
District Attorney

The Public Assistance Fraud Prosecution Unit (#2020217000), known as the IMPACT Unit, operates through a Memorandum of Understanding between the District Attorney (DA) and the Human Services Agency (HSA). This Unit investigates and prosecutes criminal welfare fraud, including Temporary Assistance for Needy Families, CalFresh (food stamps), and vendor fraud cases. Funding is primarily provided from Federal and State welfare administration funds received by HSA.

Please visit sjgov.org/da for more information.

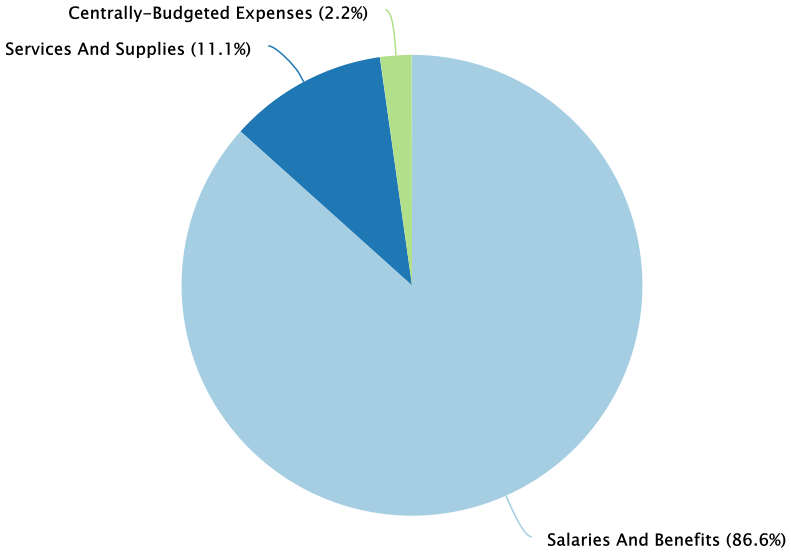
Expenditures Summary

The 2024-2025 Proposed Budget of $4,792,540 is an increase of $470,385 from the 2023-2024 Adopted Budget of $4,322,155, primarily due to salaries and benefits adjustments ($456,613), an increase in administrative charges ($31,872), and an increase in Cost Allocation Plan charges ($20,844), partially offset by a decrease in law enforcement equipment ($71,173).

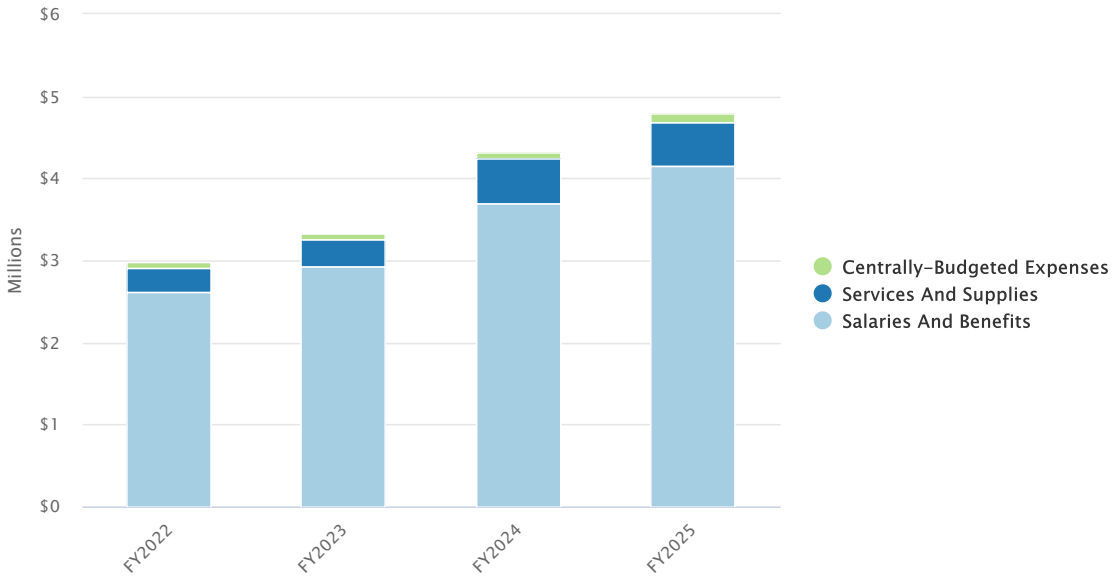
$4,792,540 $470,385
(10.88% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$2,606,932	$2,935,042	$3,695,610	$4,152,223	12.4%
Services And Supplies	$295,991	$318,000	$550,863	$533,933	-3.1%
Centrally-Budgeted Expenses	$71,266	$71,234	$75,682	$106,384	40.6%
Total Expense Objects:	$2,974,189	$3,324,275	$4,322,155	$4,792,540	10.9%

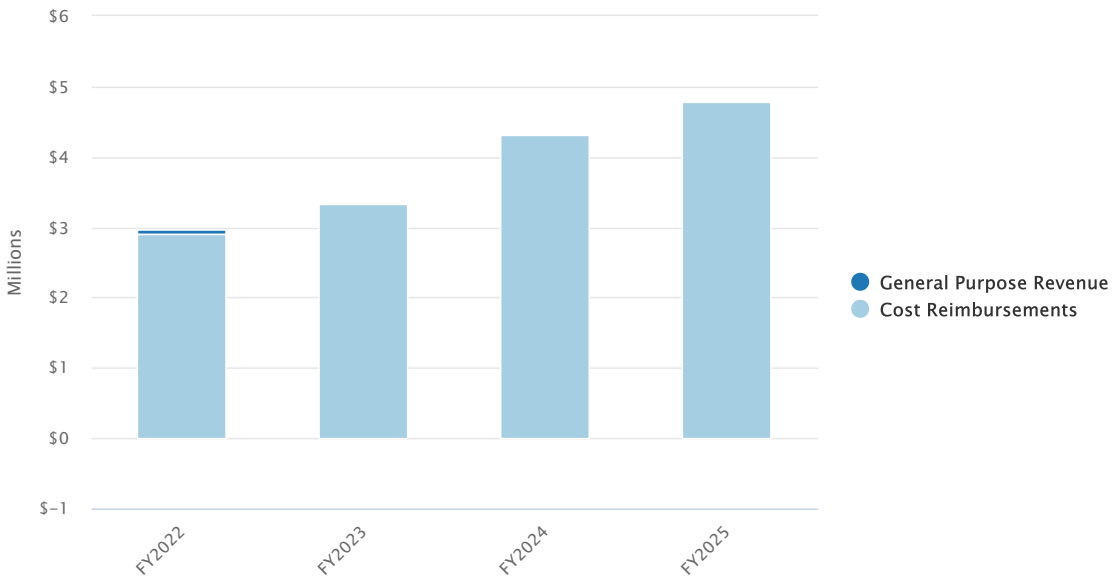
Funding Summary

The 2024-2025 Proposed Budget includes $4,672,540 in cost reimbursements from HSA and $120,000 in cost reimbursements from the DA Mainline budget (#2020200000).

$4,792,540 $470,385
(10.88% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Cost Reimbursements	$2,913,933	$3,324,276	$4,322,155	$4,792,540	10.9%
General Purpose Revenue	$60,256	$0	$0	$0	0%
Total Revenue Source:	$2,974,189	$3,324,275	$4,322,155	$4,792,540	10.9%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	19.0	19.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	19.0	19.0	0.0

Program Discussion

Funding supports I DA Investigator III, 12 DA Investigators I-II, 4 DA Investigative Assistants I-II, and 2 Legal Technicians I-II. In 2024-2025, the Unit will continue to pursue the recovery of fraudulently obtained public assistance benefits. Through fraud prevention, detection, and investigation, staff will ensure those who are truly eligible for public assistance receive their benefits. The Unit continues to receive EBT CalFresh and Cash Assistance fraud referrals and referrals of cases resulting from out-of-state electronic CalFresh fraudulent applications. During 2023-2024, the DA's Office agreed to provide annual mandatory training for all HSA Eligibility Workers, Supervisors and Welfare Fraud Specialists. DA Investigators will conduct this annual training, which consists of seven four-hour sessions that cover fraud detection and prevention.

During 2023-2024, the DA's Office identified and arrested 13 EBT theft individuals, and 4 have been prosecuted and convicted, while 9 are actively being prosecuted or considered as fleeing felons. Additionally, seven more have been identified and currently have felony bench warrants for their arrest. The Unit has executed 20 search warrants on banks, rental companies, phone companies and the California Employment Development Department. Furthermore, the Unit has extradited three different individuals to San Joaquin County to be prosecuted for EBT theft.

As of January 31, 2024, 24 arrests and bench warrants have been issued that are related to traditional cases (i.e., household composition, income, etc.). Throughout 2023-2024, the Unit experienced a slight increase in recovered public funds. This increase reflects an estimated cost avoidance of $781,048 for cash assistance, and $458,850 for CalFresh according to the State Department of Social Services. Before benefit distribution, early fraud detection efforts resulted in a cost avoidance of $589,594 for cash assistance, and a projected $441,525 for CalFresh in 2023-2024. Overall cost avoidance totals $2,271,017, an increase of $23,024. The Department anticipates cost avoidance savings of public funds to increase in 2024-2025, as a result of additional training provided to the staff in the Unit and HSA.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Referrals				
Convictions	87	63	66	73
Declined	0	0	2	2
DA Investigations				
Ongoing Fraud	1,168	1,401	1,125	1,200
Duplicate Warrants - AFDC	1	7	3	7
Arrest/Bench Warrants	47	33	35	40
Early Fraud Cases	892	730	800	800

DA - Criminal Restitution Program

Ronald J. Freitas
District Attorney

The Criminal Restitution Program (#2020278250) is funded by a grant from the California Victim Compensation Board (CalVCB). CalVCB is funded through restitution paid by criminal offenders through fines, orders, penalty assessments, and Federal grant funds. The purpose of the Criminal Restitution Program is to ensure the imposition of these restitution fines. California law requires every offender convicted of a felony or misdemeanor in California to pay a restitution fine. The Program ensures the imposition of orders against criminal offenders in all cases involving an applicant who has filed a victim's compensation claim. If a victim of a violent crime has received financial assistance from CalVCB, the court shall order the offender to repay the program via a restitution order to replenish the State Restitution Fund.

Please visit sjgov.org/da for more information.

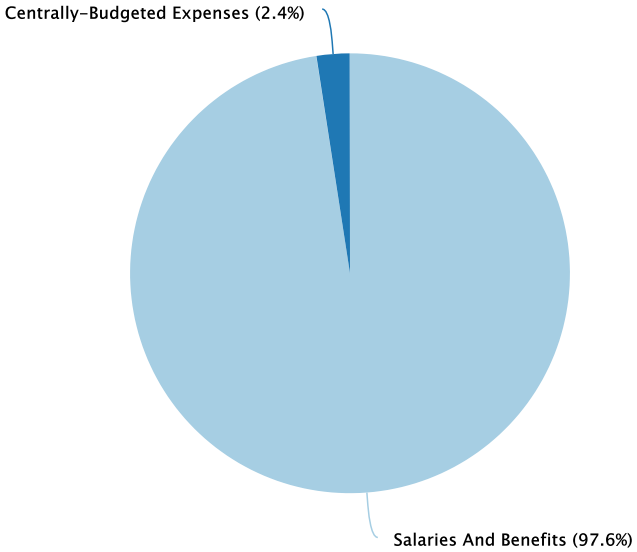
Expenditures Summary

The 2024-2025 Proposed Budget of $325,147 is an increase of $28,477 from the 2023-2024 Adopted Budget of $296,670 primarily due to salaries and benefits adjustments ($37,272), which are offset by a decrease in administrative charges ($11,085).

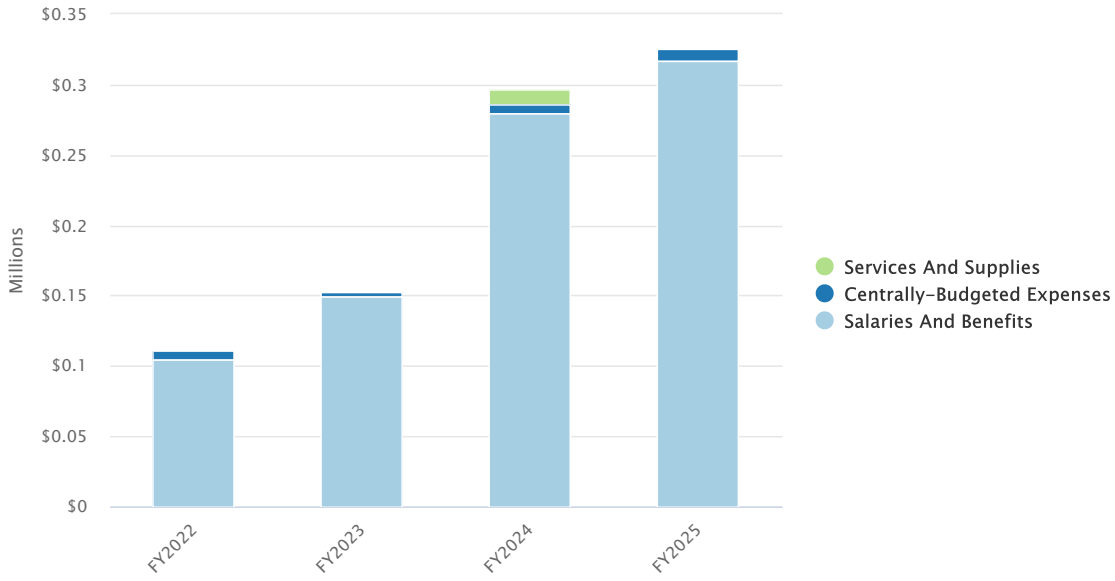
$325,147 $28,477
(9.60% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$104,335	$148,922	$279,923	$317,195	13.3%
Services And Supplies	$0	$50	$11,085	$0	-100%
Centrally-Budgeted Expenses	$6,670	$3,811	$5,662	$7,952	40.4%
Total Expense Objects:	$111,005	$152,783	$296,670	$325,147	9.6%

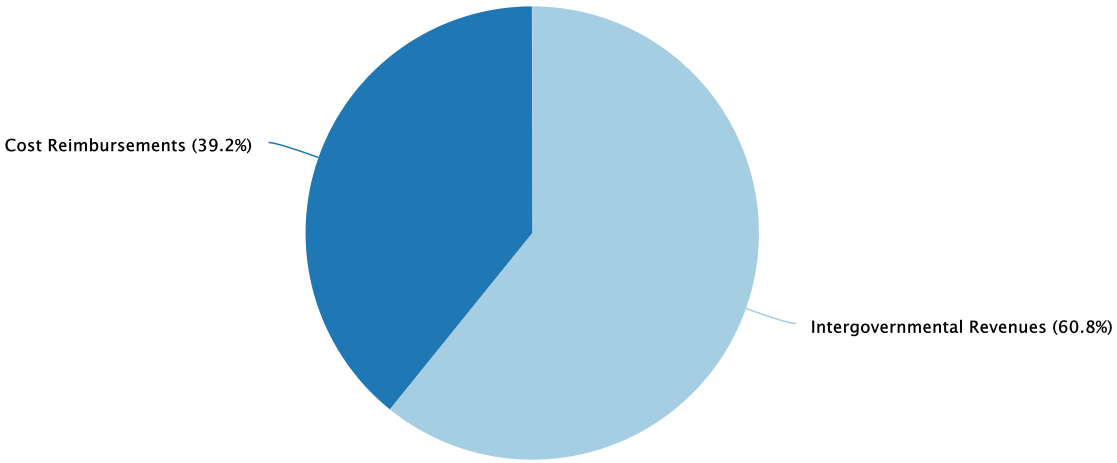
Funding Summary

The 2024-2025 Proposed Budget includes $197,721 in funding from the California Victim Compensation Board (CalVCB) and $127,426 in cost reimbursements from the DA Mainline budget (#2020200000).

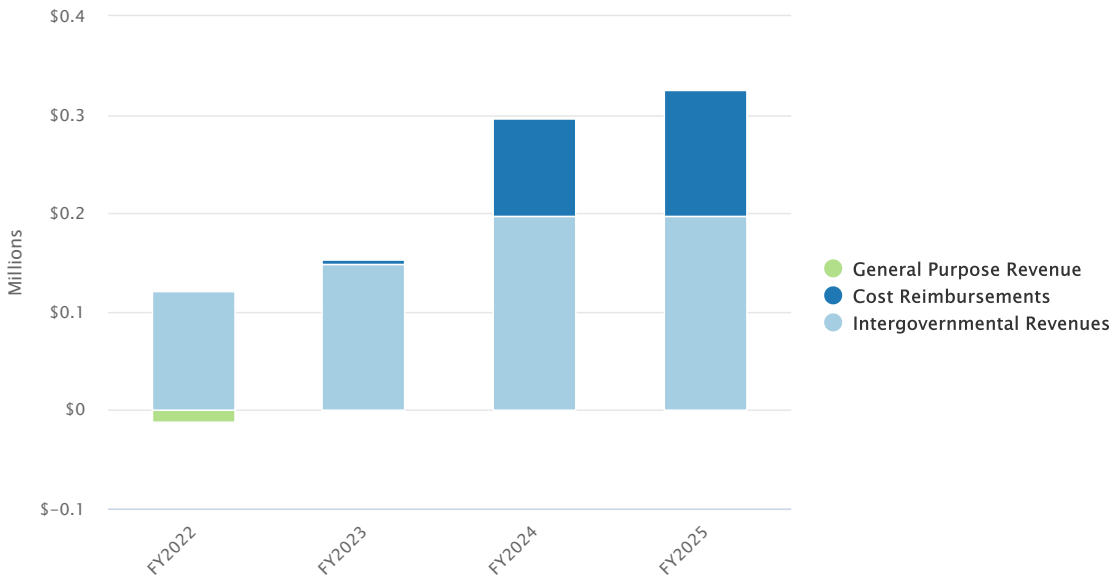
$325,147 $28,477
(9.60% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$121,330	$148,442	$197,721	$197,721	0%
Cost Reimbursements	$1,000	$4,341	$98,949	$127,426	28.8%
General Purpose Revenue	-$11,326	$0	$0	$0	0%
Total Revenue Source:	$111,005	$152,783	$296,670	$325,147	9.6%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	3.0	3.0	0
Temporary (FTE)	0.0	0.0	0
Position Total	3.0	3.0	0

Program Discussion

The Criminal Restitution Program supports two full-time Paralegals I-II and one Senior Office Assistant. These staff members are dedicated to ensuring that restitution is enforced by the court in all eligible cases. In exceptional circumstances, the court may waive the requirement for restitution due to compelling reasons, as noted on the record.

The current agreement (#A-23-120) with the CalVCB covers a three year period and expires on June 30, 2026.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Restitution Orders Reviewed	1,006	1,150	1,422	1,422
Amount of Restitution Ordered for Crime Victims or CalVCB	$129,123	$610,157	$727,176	$727,176

DA - State Citizens' Option for Public Safety

Ronald J. Freitas
District Attorney

Since 1996, the State Citizens' Option for Public Safety (COPS) program has provided funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and jail operation/construction. Funding is provided from State Vehicle License Fees and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to the District Attorney (DA) (#2020281000).

Please visit sjgov.org/da for more information.

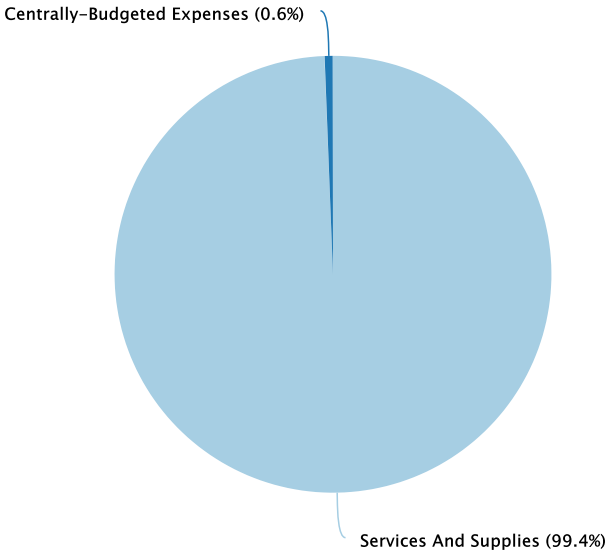
Expenditures Summary

The 2024-2025 Proposed Budget of $298,000 is an increase of $48,000 from the 2023-2024 Adopted Budget of $250,000, primarily due to an increase in labor costs.

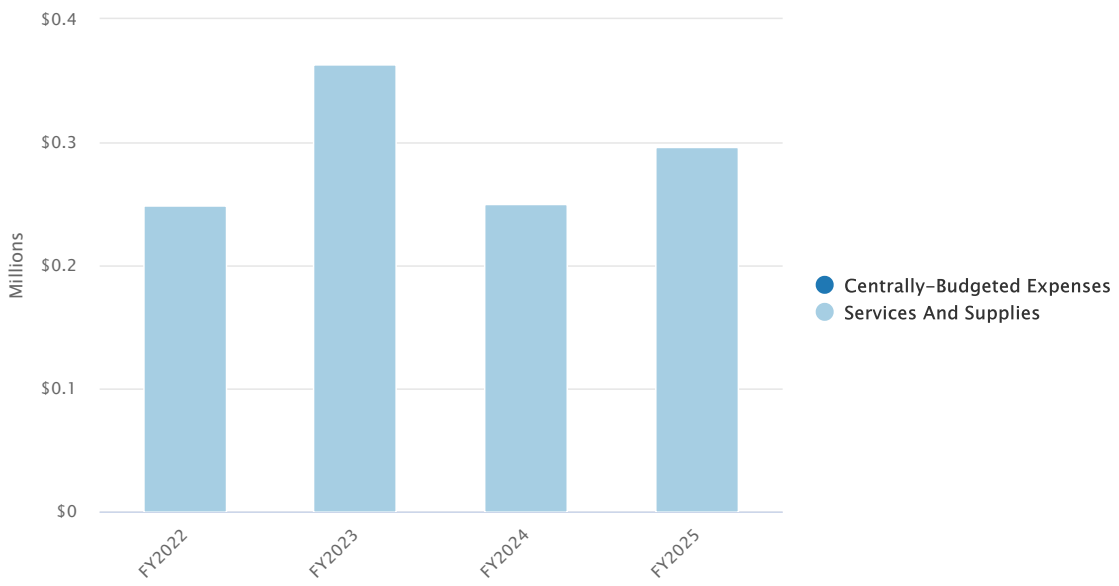
$298,000 $48,000
(19.20% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$248,407	$363,102	$249,399	$296,183	18.8%
Centrally-Budgeted Expenses	$1,593	$636	$601	$1,817	202.3%
Total Expense Objects:	$250,000	$363,738	$250,000	$298,000	19.2%

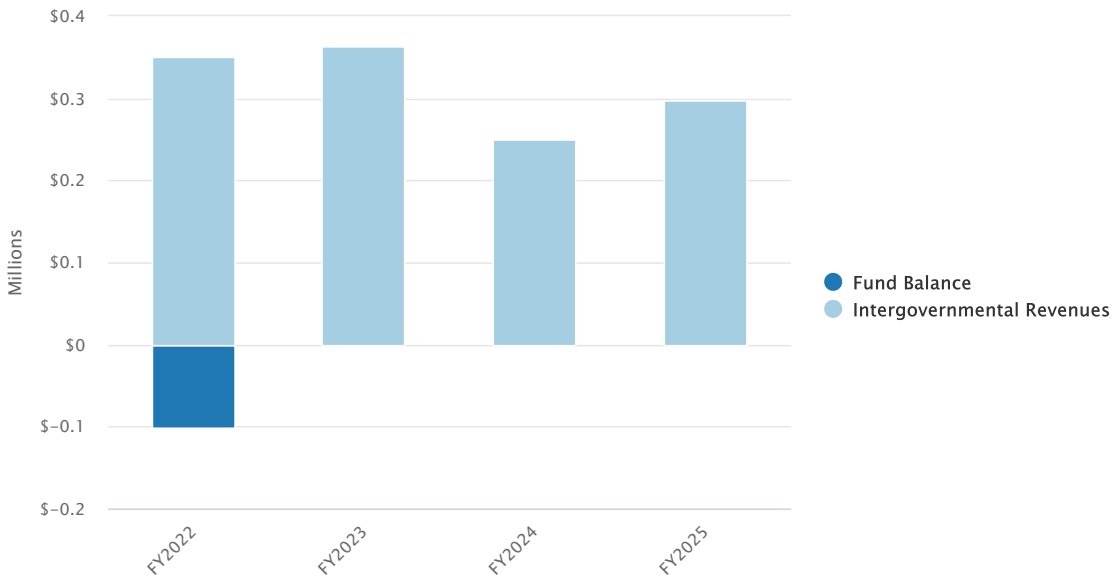
Funding Summary

The 2024-2025 Proposed Budget is funded by State Public Safety Realignment revenue. The DA's State COPS program receives 5.15% of the total State allocation per year to operate its program.

$298,000 $48,000
(19.20% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$350,471	$363,738	$250,000	$298,000	19.2%
Fund Balance	-$100,471	$0	$0	$0	0%
Total Revenue Source:	$250,000	$363,738	$250,000	$298,000	19.2%

Program Discussion

Program funds will be used to support the costs of one Deputy District Attorney IV and one Legal Technician allocated to the District Attorney's main budget (#2020200000) to prosecute criminal cases.

Fund Balance

Supplemental Law Enforcement Services Fund

The Supplemental Law Enforcement Services Special Revenue Fund (#20052) receives funding for the State COPS programs operated by the Sheriff and the District Attorney, as well as Juvenile Justice Crime Prevention Act activities operated by the Probation Department. The total fund balance is $5,428,867 as of March 31, 2024. For 2023-2024, the beginning fund balance allocated to the DA's State COPS program was $142,675. In 204-2025, no fund balance is programmed for use.

DA - State Grant Programs

Ronald J. Freitas
District Attorney

The California Governor's Office of Emergency Services (CalOES) and the State Local Law Enforcement Safety Account provide financial and technical assistance to agencies throughout the State, including various public safety and crime victim support grants. These agencies provide grants to the District Attorney's (DA) Office for:

- 2020273000 Victim/Witness Program
- 2020278270 Unserved/Underserved Victim Advocacy and Outreach
- 2020278240 Rural Crime Prevention

Please visit sjgov.org/da for more information.

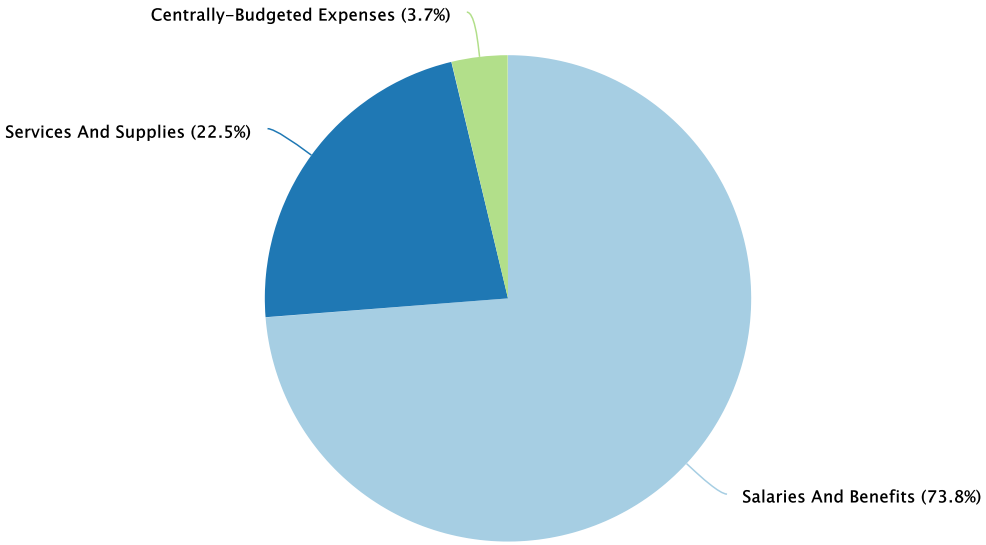
Expenditures Summary

The 2024-2025 Proposed Budget of $3,068,542 is an increase of $271,545 from the 2023-2024 Adopted Budget of $2,796,997, primarily due to salaries and benefits adjustments ($188,685) and administrative costs ($95,752).

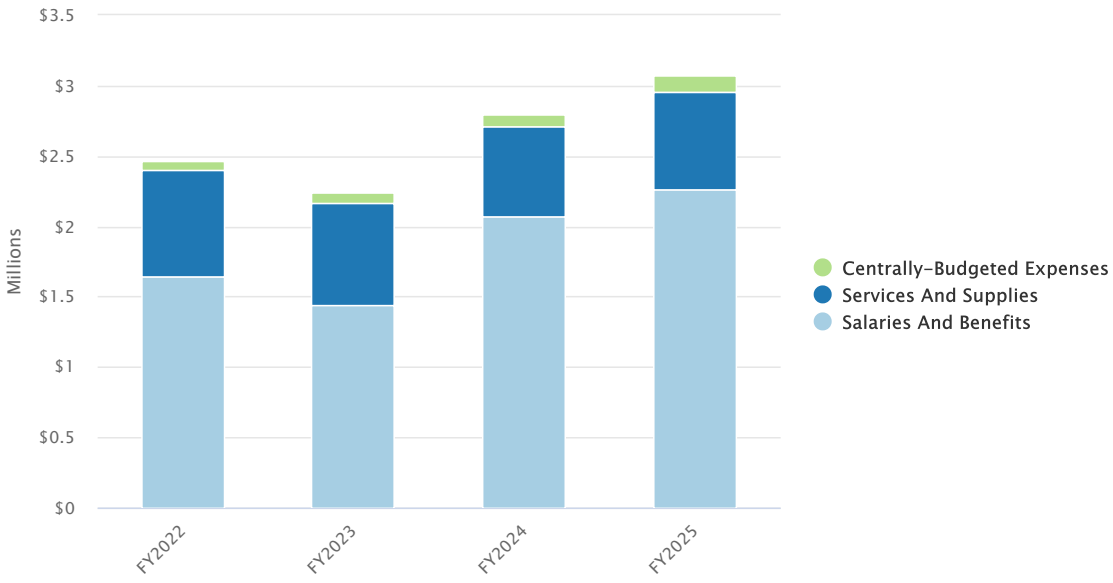
$3,068,542 $271,545
(9.71% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,644,809	$1,435,381	$2,074,912	$2,263,597	9.1%
Services And Supplies	$758,334	$726,460	$635,428	$690,542	8.7%
Centrally-Budgeted Expenses	$66,739	$80,405	$86,657	$114,403	32%
Total Expense Objects:	$2,469,882	$2,242,246	$2,796,997	$3,068,542	9.7%

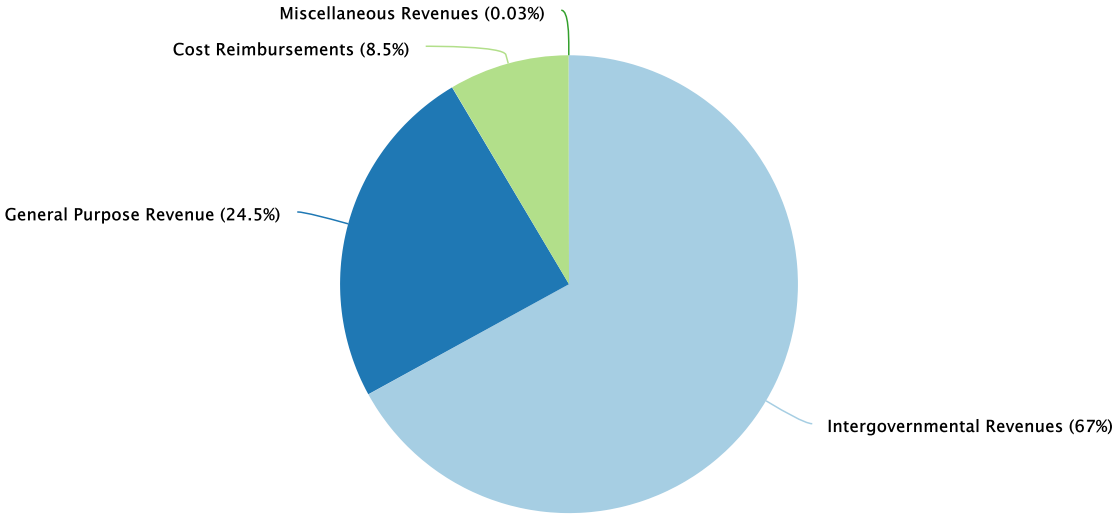
Funding Summary

The Proposed Budget includes $1,920,127 from CalOES, $701,675 in required match funding from General Purpose Revenue for the Victim Witness Program, $136,140 in Proposition 172 Public Safety revenue, $260,429 in cost reimbursements, and $49,227 in required match funding from General Purpose Revenue for the Underserved Victim Advocacy and Outreach Program.

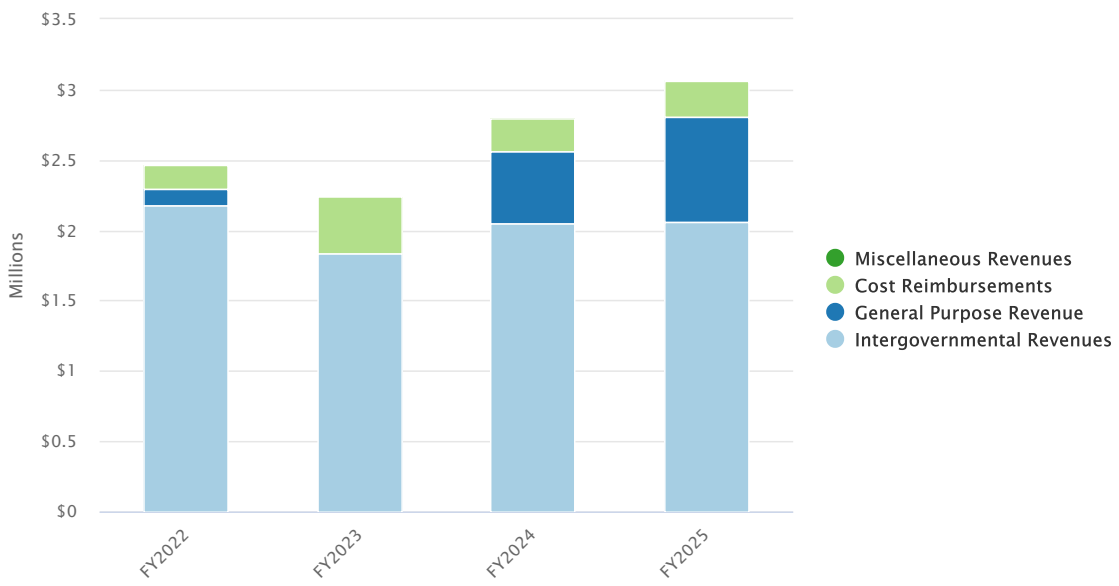
$3,068,542 $271,545
(9.71% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$2,172,171	$1,834,431	$2,048,032	$2,056,267	0.4%
Miscellaneous Revenues	$0	$0	$261	$944	261.7%
Cost Reimbursements	$175,129	$407,815	$234,892	$260,429	10.9%
General Purpose Revenue	$122,582	$1	$513,812	$750,902	46.1%
Total Revenue Source:	$2,469,882	$2,242,246	$2,796,997	$3,068,542	9.7%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	19.0	19.0	0
Temporary (FTE)	0.0	0.0	0
Position Total	19.0	19.0	0

Program Discussion

Victim/Witness Program

This Program provides support services to victims and witnesses of crimes. Services include responding to crime scenes with a mobile unit, crisis intervention and emergency assistance, information and referrals to other agencies, court support services, and assistance with preparing claims for assistance from the California Victim Compensation Fund. In 2023-2024, the Program provided services to 2,677 victims/witnesses and 4,039 support/family members, which is an increase of more than 40% from the prior year. Funding supports 1 Victim/Witness Program Manager, 2 Victim/Witness Advocate Supervisors, 1 Victim/Witness Advocate III, 13 Victim/Witness Advocates I-II, and 2 Senior Office Assistants.

To enhance the Program and bring public awareness of available services, announcements are released using the District Attorney's Office social media platforms during key observances, such as National Crime Victim Rights Week and the Victims of Violent Crime Candlelight Vigil. Additionally, the Program participates in local informational events to raise awareness and build relationships in the community. Training is also provided to law enforcement agencies and other community service providers. During 2023-2024, 29 presentations/outreach events were held throughout the County.

Due to Criminal Justice Reform, two Advocates are assigned to provide comprehensive services to victims in post-conviction proceedings. Cases returning for possible re-sentencing under the felony murder rule, sex offender status change, or possible parole releases are handled by the advocates. These cases require locating and notifying victims/families to determine if and how they would like to participate in the criminal process. If victims agree to participate, assistance is provided with obtaining a restraining order, court accompaniment, meetings with attorneys, victim impact statements, court case updates, and orientation to the court process.

The 2024-2025 Proposed Budget totals $2,291,036, which is an increase of $224,113 from the 2023-2024 Adopted Budget.

Unserved/Underserved Victim Advocacy & Outreach Program

This Program is incorporated with the DA's Victim/Witness Program and enhances the provision of culturally appropriate victim services and training in the geographically isolated regions of the County. Providing this assistance reduces the severity of the psychological trauma caused by the victimization and improves the willingness of the victim to cooperate in the criminal process. The Victim/Witness Program's Victim/Witness Advocates provide training to law enforcement agencies in these communities and participate in outreach events to disseminate program information.

The 2024-2025 Proposed Budget totals $247,077, which is an increase of $21,895 from the 2023-2024 Adopted Budget.

Rural Crime Prevention Program

The DA's Office provides administrative oversight for the Rural Crime Task Force consisting of members from the District Attorney's Office, Sheriff, Agricultural Commissioner, and rural farm owners and operators. The mission of the task force is education, loss prevention, recovery of property, and prosecution of criminal activity in rural areas.

The 2024-2025 Proposed Budget of $270,000 represents no change from the 2023-2024 Adopted Budget.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Victim/Witness Program				
New Victims Served	5,980	4,461	4,714	5,100
Continuing Victims Served	10,458	7,101	7,834	8,617
Victims Provided Crisis Intervention	1,102	675	652	652
Rural Crimes Prosecuted (Felony)	16	16	25	25

Child Support Services

Abraham Mendoza II
Director of Child Support Services

The Department of Child Support Services (DCSS) (#2020300000) works with parents and caretakers to establish and adjust financial support orders for the benefit of their children. Additionally, the DCSS collects, disburses, and accounts for child support payments under the Title IV-D Child Support Enforcement Program. The Department provides services solely upon revenue sources from State and Federal grant funds.

Please visit sjgov.org/dcss for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Reduce Department vacancy rate	18.8% as of February 2023	11.2% as of April 8, 2024	12%	December 2023
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Develop and implement a leadership program for prospective and current leadership staff	No formalized departmental leadership program	74% Completed as of December 2023	Send leadership staff through a formalized leadership program	Completion Rate 25% by Dec. 2023 25-50% by June 2024 50-75% by Dec. 2024 75-100% by June 2025
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Explore utilization of artificial intelligence (AI) to assist with customer service	0 Applications	0 Applications	1 Application	March 2024
Economic Development				
Enhance COVID Recovery	**Initial**	**Current**	**Target**	**Deadline**
Conduct targeted monthly webinars for case participants regarding employment resources and child support assistance available to them within San Joaquin County	0 Webinars	1 in-person event each month since May 2023	1 Webinar (monthly)	July 2023
Increase the Department's average performance ranking among Local Child Support Agencies throughout the State	30	33.6	28	June 2025

Analysis of Priority Activity

Improve Recruitment & Retention Rates

The Department continues to take proactive measures to recruit and retain staff through various initiatives. Although DCSS did not meet its goa in December 2023, the goal was met in March 2024 as a result of a mass hiring event in February 2024, which resulted in eight conditional job offers. The Department utilizes data from its new-hire, mid-point, and exit staff surveys to obtain feedback, recommendations, and make appropriate changes to the organization, if needed. The focus for DCSS is to maintain a low vacancy rate throughout 2024-2025.

Augment Digitization & Automation

The Department is currently exploring various avenues to provide a chatbot solution with potential artificial intelligence (AI) capabilities on its public website, along with text messaging capabilities, in an effort to provide options for communicating with the Department and enhancing the customer's experience. DCSS has extended this goal to March 2025, due to the current State of California restriction on AI utilization and 2024-2025 budget constraints. However, the State DCSS is exploring similar features that may be available to Local Child Support Agencies (LCSAs), in early 2025. The Department will revisit the feasibility of this goal in January 2025.

Enhance COVID Recovery

Upon further review of the Department's average performance ranking, it was discovered the initial score was 33.8 instead of 30. For Federal fiscal year 2022-2023, the Departments average performance was 33.6 among LCSAs across California. During the past year, the Department has been focusing on creating a culture of performance-based case management, which was formally implemented in March 2024. Through targeted reporting, community outreach, and reviewing processes and procedures for efficiencies, the goal is to improve the Department's overall average performance by two percent. Due to tight budgetary constraints in 2024-2025, the Proposed Budget for the Department includes the deletion of 12 net positions, which will hinder its ability to reach its performance goal.

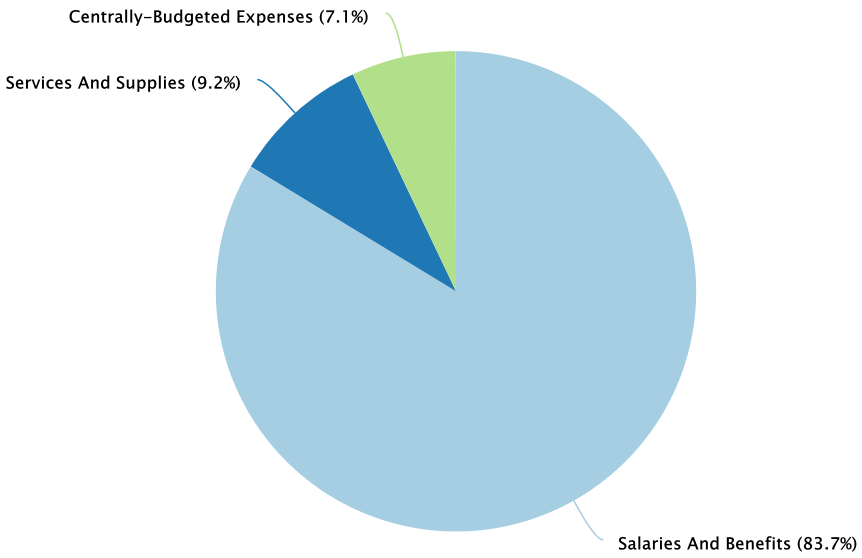
Expenditures Summary

The 2024-2025 Proposed Budget of $24,516,967 represents an immaterial change from the 2023-2024 Adopted Budget. Due to increases in salaries and benefits and centrally-budgeted costs of approximately $1.4 million, the Department is deleting a net of 12 positions and reducing legal costs to align the budget with anticipated status quo State and Federal funding.

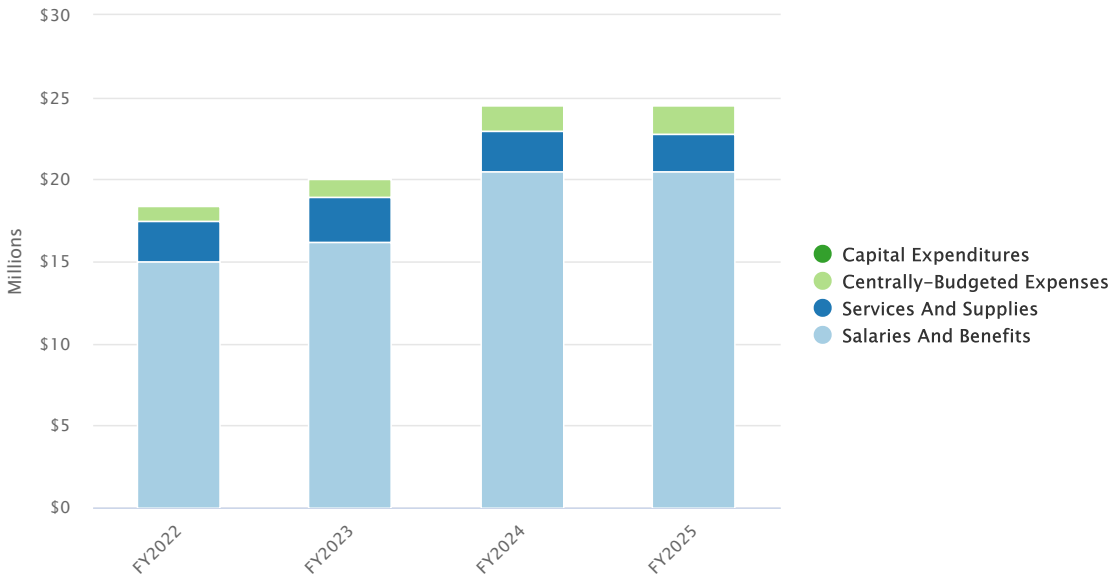
$24,516,967 $3,700
(0.02% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$15,032,639	$16,156,589	$20,524,787	$20,518,302	0%
Services And Supplies	$2,423,502	$2,781,111	$2,391,015	$2,266,783	-5.2%
Centrally-Budgeted Expenses	$963,623	$1,114,338	$1,597,465	$1,731,882	8.4%
Capital Expenditures	$0	$57,405	$0	$0	0%
Total Expense Objects:	$18,419,764	$20,109,444	$24,513,267	$24,516,967	0%

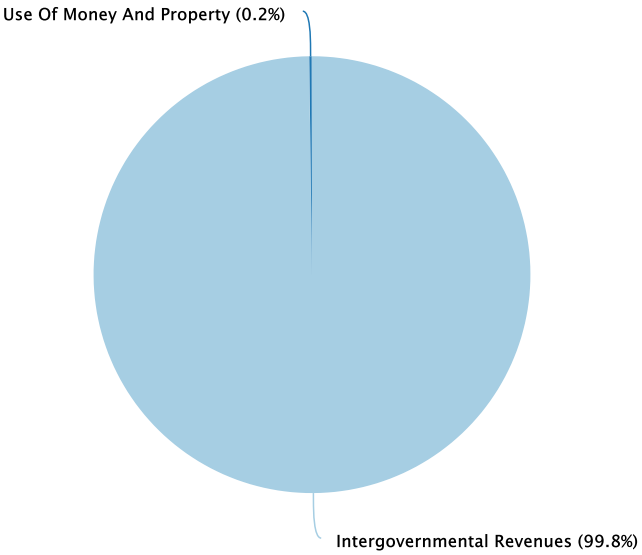
Funding Summary

The 2024-2025 Proposed Budget includes $24,466,967 in Federal and State Child Support grant funding, which is unchanged from the 2023-2024 funding level. This is a result of anticipated status quo funding for Local Child Support Agencies included in the 2024-2025 Governor's Proposed Budget. Also included is $50,000 in interest income, an increase of $42,500 over 2023-2024.

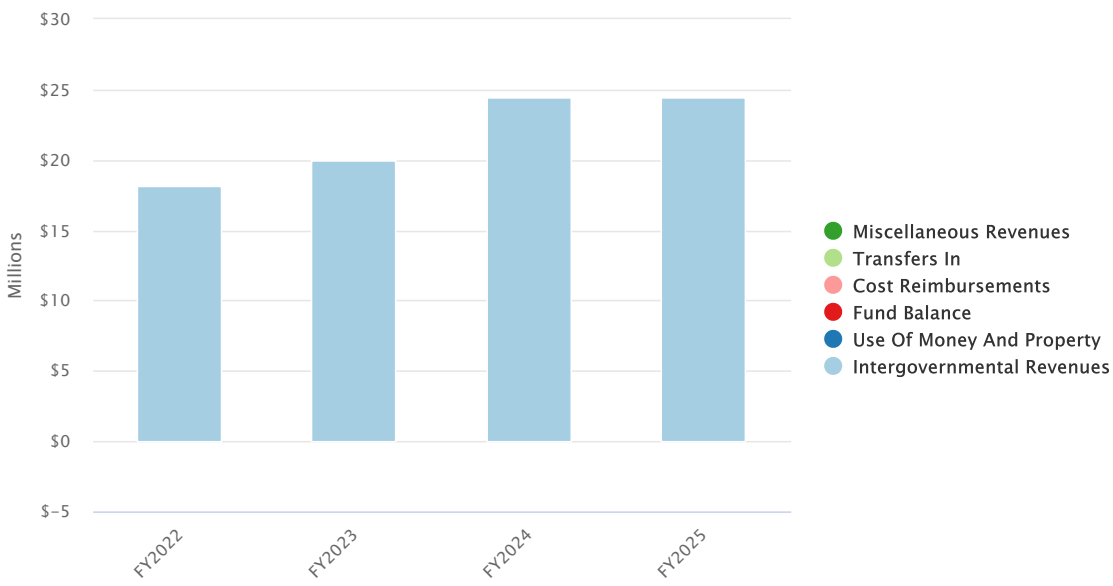
$24,516,967 $3,700
(0.02% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

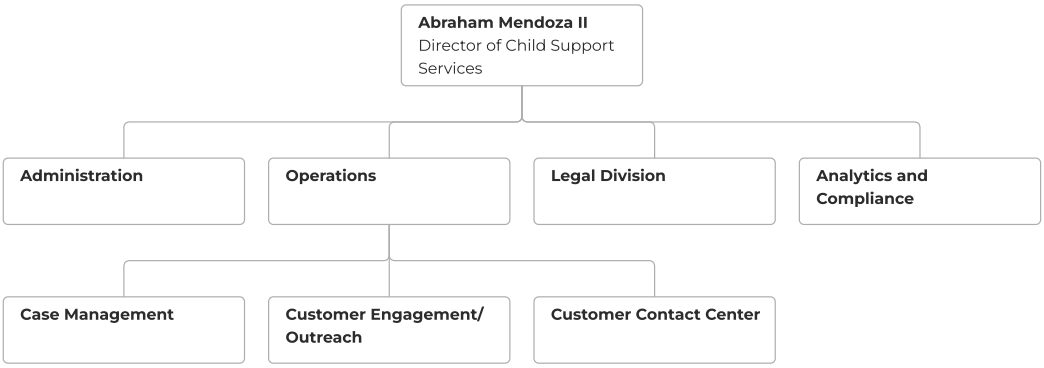


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Use Of Money And Property	$2,693	$21,824	$7,500	$50,000	566.7%
Intergovernmental Revenues	$18,157,090	$20,011,060	$24,466,967	$24,466,967	0%
Miscellaneous Revenues	$56,290	$7,265	$0	$0	0%
Transfers In	$72,925	$81,931	$38,800	$0	-100%
Cost Reimbursements	$126,500	$0	$0	$0	0%
Fund Balance	$4,267	-$12,636	$0	$0	0%
Total Revenue Source:	$18,419,764	$20,109,444	$24,513,267	$24,516,967	0%

Organizational Chart

The 2024-2025 Proposed Budget includes the addition of one Office Assistant Specialist position and the deletion of 13 vacant positions (one Business Analyst I-II, nine Child Support Officers I-II, and three Senior Office Assistants).

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	188.0	176.0	(12.0)
Temporary (FTE)	0.6	0.6	(0.0)
Position Total	188.6	176.6	(12.0)



Program Discussion

DCSS serves over 34,200 children. In Federal fiscal year 2023, DCSS collected $62.7 million, where 90% of the $58.5 million in-State distributions went directly to families. Reliable child support payments contribute to the stability of families, leading to less poverty, increased likelihood of children attending college, greater parental involvement, and a decreased use of public assistance programs.

Program Outreach

DCSS performs outreach throughout the community. In May 2023, the Department began conducting in-person workshops at its main office, to further educate prospective and current customers about its services. The in-person workshops are held on the third Saturday of the month, and cover a wide variety of topics within the Child Support program. To date, the topics have included an overview of child support, establishing a support order, modifying a support order, and managing your child support case.

In 2024-2025, DCSS will collaborate with approximately 80 local agencies for its ninth Annual Block Party, scheduled for July 2024. The DCSS Annual Block Party is an engaging event for families to learn about community-based organizations and government resources that promote self-sufficiency and reduce childhood poverty. In 2023-2024, 800 donated backpacks were distributed to school-aged children at the event and in the community. The Department plans to raise the number of backpacks distributed to 900 in 2024-2025.

The Department held its second Annual San Joaquin County Holiday Giving event on December 16, 2023. Employees from various County departments contributed over 245 gifts to fulfill the wish lists of 49 children and young adults residing in the County. Planning for the third Holiday Giving event is currently underway.

Professional Development

DCSS is committed to the growth of future leaders within its organization to meet the needs of the Child Support program. In 2022-2023, DCSS partnered with five LCSAs to develop a standardized leadership program for Child Support staff in the region. The program's goal is to foster the development of staff in leadership positions, within the Child Support program, for succession planning and professional growth. The Department approved 10 leadership staff to attend the first cohort, which graduated in December 2023 and will be sending a second cohort this year, with an anticipated graduation date in October 2024. DCSS continues to support employee growth and equipping leaders with the skills needed to improve the services provided to the community.

Program Efficiency

To improve program effectiveness and efficiency to the residents of San Joaquin County, DCSS has taken initiative to review its core processes that have the most significant impact to performance and customer service. This effort is due in part to the budgetary constraints DCSS is facing and may need to endure in subsequent years. The Department's processes are being reviewed using business model engineering to understand current processes and refine them to deliver more streamlined and efficient services in 2024-2025.

Fund Balance

Child Support Services Fund

Child Support Services Special Revenue Fund (#20038) serves as the operating fund for Department expenditures. The Child Support Enforcement Special Revenue Fund (#20381) serves as the depository for State DCSS funding advances. Actual costs are reconciled monthly through the LCSA expenditure claim submitted to the State DCSS. Funds are then transferred from fund #20381 to fund #20038 to cover Department expenditures. Unspent funds received in fund #20381 are returned to the State DCSS each quarter. Any remaining fund balance in #20038 at the end of the fiscal year primarily exists due to unspent interest income and donated funds. Interest income serves as a reserve for unanticipated costs. For 2023-2024, the beginning fund balance in #20038 was $84,795.

Family Support Fund

The Family Support Trust Fund (#81452) is a dormant fund that was created to transfer funds to the County Human Services Agency and the State for Title IV-A assistance recoupment, and to forward monies to families that were collected above what was due to the County and State. As of March 31, 2024, the fund balance was $14,740.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Collections and Distributions				
Total Collections	$63,095,915	$62,694,681	$61,271,474	$61,884,189
Support Sent to Families	$53,097,170	$52,827,674	$51,468,038	$52,601,561
% of Families Receiving 75% or More of Monthly Child Support	45.29%	46.35%	48.82%	49.31%
Average Number of Days From Monetary Order to First Payment	64	71	68	65
Customer Service				
Customer Contact Center - Calls Received	44,555	36,021	37,389	40,380
Lobby Visitors	8,484	10,785	11,757	10,800
Homeless Customers Served	2,387	4,645	4,877	5,121
Customer Outreach				
Public Outreach Events	121	187	275	285

Public Defender

Judyanne Vallado
Public Defender

The Public Defender (#2020400000) provides constitutionallymandated indigent defense services in all criminal matters as required by the U.S. Constitution. The San Joaquin County Public Defender's Office is dedicated to serving the diverse needs of our community and its justice system by furnishing clients whose cases have been entrusted to the Office with competent, effective, loyal, ethical, zealous, compassionate, and efficient advocacy.

Please visit sjgov.org/pubdef for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Improve the Public Defender's vacancy rate.	8%	10%	4%	January 2024
Create a formal law clerk internship program to aid future recruitments.	Prior internships have been informal.	A clerkship program has been created and will begin in March 2024.	Create and implement a structured program for better recruitment and retention.	June 2024
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Increase training opportunities for attorneys and investigators.	The Public Defender has limited funds to send staff to trainings necessary to become well-versed in applicable areas of law.	An increase in the training budget has allowed more attorneys, investigators, and social workers to attend Statewide and national training sessions.	Increase the Public Defender's training budget and begin sending more attorneys and investigators to Statewide and national trainings to better develop staff.	July 2023
Develop an officewide training program.	Most in-house training occurs within individual units and there is no structured training plan for the office.	The Department has sent attorneys to national training sessions. These attorneys serve as office experts and train other staff.	Utilize Statewide and national training sessions to develop office experts in specific fields who can provide in-house training to staff and serve as subject-matter experts.	December 2023
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Improve efficiency through the implementation of a new case management system (CMS) with the ability to interface with the District Attorney's (DA) CMS.	The Public Defender's current CMS cannot interface with the DA's CMS.	The Public Defender is finalizing a contract for a new CMS that will be able to interface with the DA's CMS.	Purchase, develop, and implement a new CMS that can interface with the DA's CMS.	July 2024

Increase efficiency by transitioning to a paperless office.	The Public Defender's current CMS does not have the capability to support a completely paperless office.	This transition is on hold until the new CMS is implemented.	Implement a new CMS and transition to a fully paperless office.	December 2024

Analysis of Priority Activity

Improve Recruitment and Retention Rates – The Public Defender significantly expanded its recruitment efforts in 2023-2024. The Department built relationships with law schools throughout Northern California, attended job fairs, informational sessions, public interest fairs, and on-campus interviews. This resulted in a strong applicant pool for the new clerkship program. The Department believes investing in law students at an early stage in their career will result in a larger and stronger attorney applicant pool in the future. In order to reach a larger population and further improve recruitment, the Public Defender will begin utilizing online recruiting services in 2024-2025.

Demonstrate Leadership Development – The Department's increased training budget allowed more employees to attend important trainings, which ensures all employees are aware of the latest changes to the law and advancements in defense services. This allows the Department to continue providing the excellent representation it has become known for.

Augment Digitization and Automation – The Public Defender is currently in the process of purchasing, developing, and implementing a new CMS that will allow the Department to transition to a paperless office. Due to extended contract negotiations, the anticipated go-live date for the system has been postponed to March 2025. The Department expects to transition to a fully paperless office by March 2026.

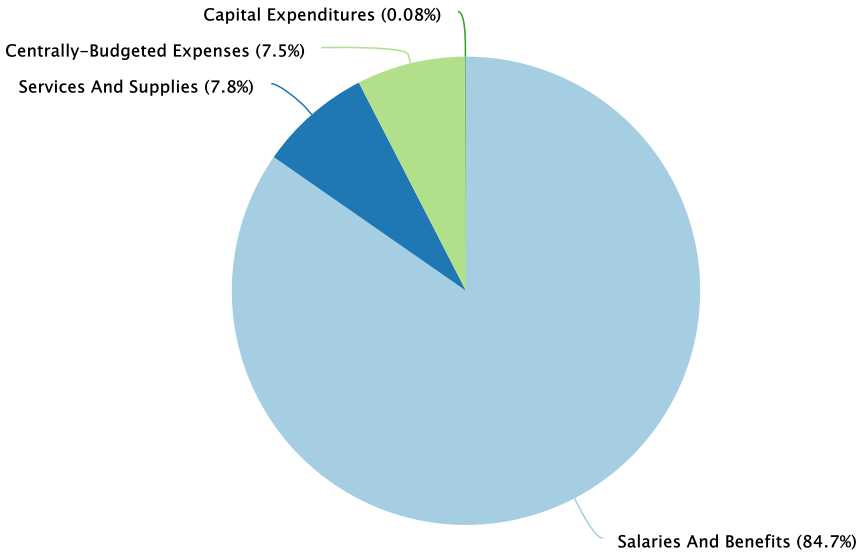
Expenditures Summary

The 2024-2025 Proposed Budget of $28,942,167 is an increase of $3,700,968 from the 2023-2024 Adopted Budget of $25,241,199, primarily due to $2,104,031 for 14 new positions and $1,261,270 in salaries and benefits adjustments.

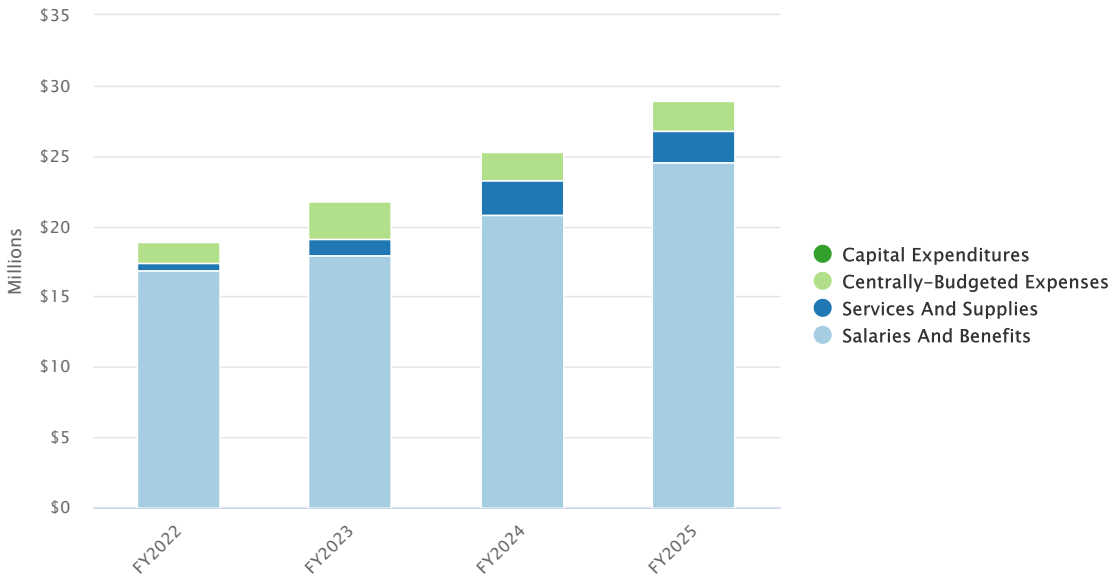
$28,942,167 $3,700,968
(14.66% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$16,860,831	$17,918,199	$20,809,851	$24,505,584	17.8%
Services And Supplies	$485,832	$1,223,489	$2,411,817	$2,250,486	-6.7%
Centrally-Budgeted Expenses	$1,529,162	$2,669,071	$2,019,531	$2,162,697	7.1%
Capital Expenditures	$0	$0	$0	$23,400	N/A
Total Expense Objects:	$18,875,825	$21,810,759	$25,241,199	$28,942,167	14.7%

Funding Summary

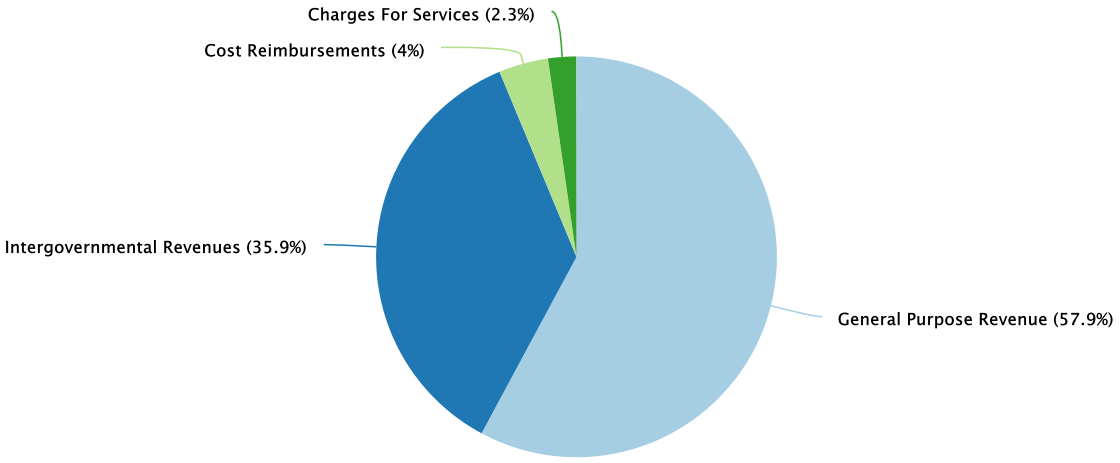
The 2024-2025 Proposed Budget includes $16,743,910 in General Purpose Revenue, $9,060,857 in Proposition 172 funding, and $1,200,000 for the Department of State Hospitals Felony Diversion Grant. It does not include revenue from the Public Defender Pilot Project, a State-funded grant program originally planned for three years. The Public Defender anticipates the State will not fund the program in 2024-2025, and as a result, estimates a $927,169 reduction in Intergovernmental Revenues. This reduction will leave the Department with an unfunded State mandate to provide post-conviction services using General Purpose Revenue.

The 2024-2025 Proposed Budget includes $1,152,055 in cost reimbursements, an increase of $378,059 from the 2023-2024 Adopted Budget of $773,996, primarily due to increased Assembly Bill (AB) 118 and AB 109 funding for new and existing positions.

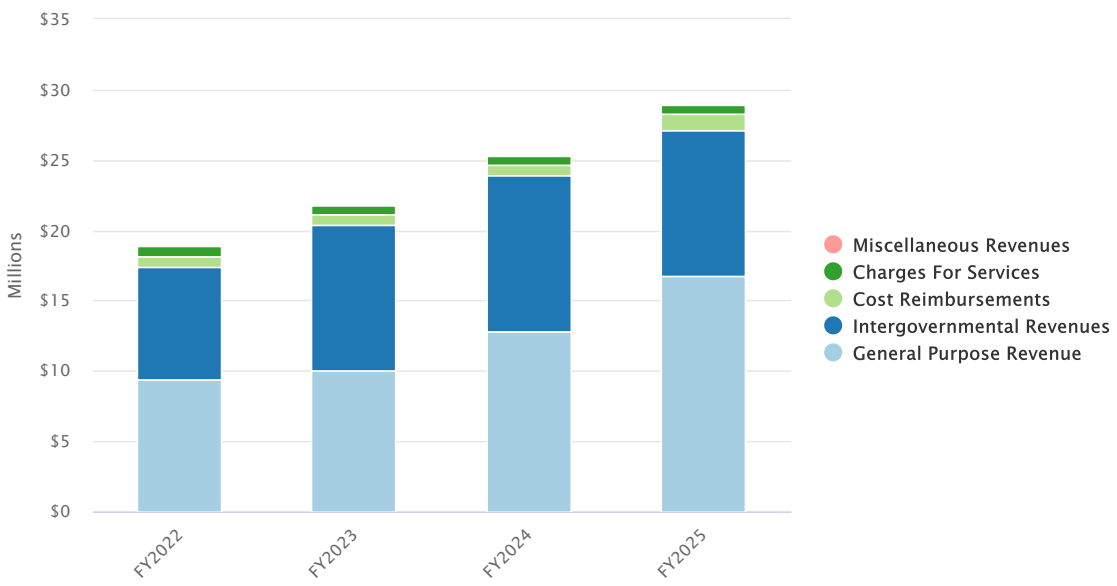
$28,942,167 $3,700,968
(14.66% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$7,948,132	$10,373,685	$11,132,873	$10,385,991	-6.7%
Charges For Services	$708,869	$610,625	$573,008	$660,211	15.2%
Miscellaneous Revenues	$1,238	$32,169	$2,000	$0	-100%
Cost Reimbursements	$774,066	$740,397	$773,996	$1,152,055	48.8%
General Purpose Revenue	$9,443,520	$10,053,883	$12,759,322	$16,743,910	31.2%
Total Revenue Source:	$18,875,825	$21,810,759	$25,241,199	$28,942,167	14.7%

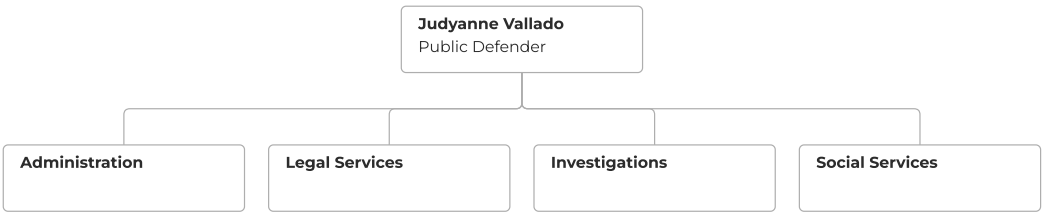
Organizational Chart

The 2024-2025 Proposed Budget includes an Administrative Assistant II and a Paralegal II position approved midyear 2023-2024 (R-24-23). Adoption of the Proposed Budget will add 14 new positions:

Office Assistant Specialist	1	Senior Office Assistant	1
Paralegal II	4	Senior Social Worker	1
Social Worker Supervisor	1	Deputy Public Defender IV	4
Senior Legal Technician	1	Senior Social Worker	1

In addition to the full-time allocated positions, the 2024-2025 Proposed Budget includes an additional 1.5 Full-Time Equivalents (FTE) of temporary law clerk positions. These positions will help address the Department's increased workload and support the recruitment and retention efforts outlined in the Public Defender's SMART goals.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	99.0	113.0	14.0
Temporary (FTE)	4.9	6.4	1.5
Position Total	103.9	119.4	15.5



Program Discussion

Increased Vertical Representation

The Public Defender continues to implement recommendations from the American Bar Association, which emphasize the importance of continuity of representation in felony cases, meaning one attorney represents the client from the first arraignment through the conclusion of the case. To support this goal, the Department has expanded the number of felony trial attorneys and created two felony trial teams, the Mainline Felony Unit and the Major Crimes Unit.

Technology

In 2022-2023, the Public Defender signed an Agreement (A-22-426) with Axon Enterprise, Inc. for digital evidence management software. This solution has reduced the Department's storage costs and increased efficiency by eliminating lengthy download times and provided automatic transcription services and video editing capabilities.

The Public Defender remains committed to becoming a paperless office, and the Department is finalizing a contract to purchase and implement a new case management system, Defender by Karpel (Defender). This system will allow case information to be shared quickly and efficiently between the Public Defender, the District Attorney, and other agencies in the County, such as Probation, the County Jail, and the Superior Court. Defender can store and organize all information related to a case, eliminating the need for paper files, and allowing the office to move towards a more efficient paperless system. Defender is expected to go live in March 2025, and the Public Defender hopes to transition to an entirely paperless system by March 2026.

The Public Defender is also in the process of replacing outdated desktop computers with laptops. This will give attorneys access to their files while in court, eliminating the redundancy of data entry into the case management system and allowing attorneys to maintain their case files at all times.

Social Media

The Department believes the expanded use of technology and social media improves community relations and maximizes departmental efficiency by providing practical and helpful information to the public. For this reason, the Department has launched Facebook and Instagram accounts to provide the community with weekly tips on Constitutional rights, as well as useful information on a variety of subjects including voting rights, changes to the law, upcoming community events, recent office accomplishments, and the criminal justice system in general.

The Department also plans to expand its website over the next fiscal year to provide visitors with access to important information that could be useful to them, such as:

- Explanations of various court processes, laws, and procedures.
- Links to information and applications for various post-conviction relief options such as Clean Slate, Senate Bill (SB) 384, the Racial Justice Act, and Penal Code 1473.7.
- Information on significant changes in the law, such as the overhaul of homicide liability through SB 1437, and how to request re-sentencing under Assembly Bill 600.

Collaborative Court

The Collaborative Court serves as a post-incarceration, post-conviction program for individuals convicted of misdemeanor or felony offenses. These courts include Drug Courts, DUI Compliance, Monitoring Court, Parole Re-Entry, and Post-Release Community Supervision. In 2023-2024, approximately 750 clients were served, and the Department expects participation will expand to roughly 800 in 2024-2025. A recent study by the RAND Corporation concluded that for every $1.00 invested in collaborative courts, taxpayers receive $2.00 in savings due to positive outcomes such as a lower recidivism rate for participants.

Veterans Treatment Court

The Public Defender, along with collaborative County partners, continues its work to divert veterans into alternatives to traditional prosecution or traditional sentencing. The Veterans Treatment Court recognizes the collateral consequences of combat. Its mission is to identify eligible veterans and place them in an appropriate treatment program and monthly court supervision. Over 200 military veterans have successfully graduated from this program since its inception in February 2015.

A Deputy Public Defender participates in the Court, held twice a month, by providing legal advice and encouragement to clients. This case management approach increases public safety and reduces recidivism, incarceration, and institutionalism.

Department of State Hospitals Felony Diversion Grant

In 2024-2025, the Public Defender's Proposed Budget includes Department of State Hospitals Felony Diversion Grant funding of $1.2 million for the Department's Pre-Trial Diversion program for felony offenders who are found incompetent to stand trial.

To fulfill its duties under the grant, the Public Defender has assigned a Clinical Social Worker, part-time Deputy Public Defender IV, and a part-time Accounting Technician II to the diversion program. The Clinical Social Worker pre-screens potential clients, gathers records, coordinates evaluations, placements, and treatments, assists clients with obtaining Social Security, and reports any concerns to the attorney. The Deputy Public Defender IV appears in court with the clients, selects candidates for the program in collaboration with the District Attorney, litigates disputes over acceptance/termination in court, and works with the program providers to ensure clients' needs are being met. The Accounting Technician II handles all finances related to the grant and statistical data reporting requirements.

The goal of the grant program is to reduce recidivism and improve public safety by treating mental illness, and providing housing, substance abuse treatment, job training, and life skill classes for each of the clients. There are currently six individuals enrolled in the diversion program. The program is expected to serve a total of 26 clients throughout the course of the grant, which is slated to expire on June 30, 2025. The Public Defender is working with the Department of State Hospitals to receive additional funding to continue the diversion program once the initial grant expires.

Public Defense Pilot Project Grant

As a result of SB 129, the Department received a Public Defense Pilot Project grant of approximately $930,000 annually for three years. The Public Defense Pilot Project applied to four categories of post-conviction relief, including SB 1437, Penal Code (PC) 3051, and PC 1170(d)(1). The objective was to increase access to re-sentencing and conviction relief, decrease the likelihood of recidivism and improve public safety while still holding offenders accountable. The grant allowed the Public Defender's Office to hire two additional Deputy Public Defenders and a Social Worker, and to cover the cost of necessary experts and transcription services. The Deputy Public Defenders and Social Worker review case files, obtain prison records, meet with clients, conduct legal research, prepare appropriate filings, handle the litigation in court and develop re-entry plans for clients exiting prison. While the grant funding will not be renewed for the third year due to the State budget deficit, the Public Defender will continue to provide the following mandated services:

- SB 1437 – This statute re-defined first- and second-degree murder liability and allowed inmates and parolees to petition for relief and re-sentencing. In October 2021, SB 775 became law and expanded SB 1437 relief to those convicted of manslaughter or attempted murder. This drastically expanded the number of clients potentially eligible for relief.
- Youth Offender Parole (PC 3051) – Youth Offender Parole hearings are based on the scientific recognition that brain development is not complete until age 26, and it requires the Parole Board to give special consideration to the hallmark characteristics of youth when determining whether to grant parole. The Public Defender's Office submits such "youth factors" to the trial court, which must then be considered years later at the parole hearing.
- PC Section 1170(d)(1) – This statute permits certain sentences of clients currently serving time in State prison to be recalled and the client to be re-sentenced.

Project Navigate Constructive Change (PNCC)

The Public Defender continues its participation with other County departments in PNCC, a young adult program to divert those charged with low-level criminal offenses from traditional incarceration. A Deputy Public Defender refers potential clients to the project, participates in monthly meetings regarding the participants, represents their interests in court, and participates in the graduation ceremony. Once enrolled in the year-long program, an individualized case plan is created and implemented to address each participant's needs. To date, 205 participants have graduated from PNCC.

Project Navigate Constructive Change - Restorative Justice (PNCC-RJ)

In 2022, a second PNCC program was created which added a Restorative Justice component, referred to as PNCC-RJ. This new program provides individuals charged with domestic violence an opportunity to learn coping skills and begin to repair the damage caused by domestic violence. Both the individual and the affected party are assessed before an individual case plan is created for each participant. Case plans may include group meetings, individual and family counseling, job training, financial literacy classes, and/or restitution. To date, 27 clients have successfully graduated from the program, and those numbers are expected to increase in 2024-2025.

Clean Slate

The Clean Slate program began in July 2020 when the Public Defender hired a Paralegal to process expungements, reductions, and record sealings. The Department partners with Stanford, McGeorge, and Humphreys law schools to host Clean Slate clinics to provide relief to hundreds of clients. Demand for Clean Slate services has increased substantially since the program's inception due to changes in the law that have expanded the number of people eligible for these services and in response to the Department's collaboration with agencies such as Probation, Behavioral Health Services, WorkNet, Salvation Army, the Department of Child Support Services, and the National Association for the

Advancement of Colored People (NAACP). The Public Defender anticipates filing over 2,000 petitions by the end of 2023-2024. Due to the steady increase in demand, the Community Corrections Partnership has granted additional AB 109 funding to the Public Defender midyear 2023-2024. The Department will use these funds to hire an additional Administrative Assistant II and Paralegal II to support the Clean Slate program.

Senate Bill 384

Senate Bill 384 took effect on July 1, 2021. This bill created a three-tiered registration requirement for individuals convicted of a sex-related offense. Candidates in Tier I can apply to have their registration terminated after 10 years if they are not deemed a risk to public safety and have continuously registered. Tier II candidates must wait 20 years before they can apply for termination. Tier III candidates are required to remain registered for a lifetime. There is a high demand for registration termination services from Tier I and Tier II clients struggling to rebuild their lives and maintain housing and employment. The Public Defender is on track to file over 100 petitions for relief in 2023-2024.

AB 2542, Racial Justice Act

AB 2542, known as the California Racial Justice Act, took effect on January 1, 2021. The act allows the defense to challenge criminal charges and sentences or vacate a conviction in which judgment has not been entered, by demonstrating that racial discrimination or bias played a role in the prosecution. The Department has a Deputy Public Defender dedicated to litigating violations of the Racial Justice Act (RJA). The RJA attorney files discovery motions, motions to dismiss, and argues at evidentiary hearings. The RJA attorney also collects data related to racial discrimination and has partnered with Stanford University and a statistician to analyze the data and create easily searchable charts. Attorneys in the Public Defender's Office use these charts to identify trends and to support motions to show implicit bias. As a subject-matter expert, the RJA attorney provides training to the Department, the San Joaquin County Bar Association, and Public Defender Offices throughout the State.

Effective January 1, 2024, the Racial Justice Act is now retroactive due to the passage of Assembly Bill 256. Under the new law, any incarcerated individual can request a review for eligibility. This lengthy process requires the attorney to thoroughly review the case file, including police reports, handwritten notes, motions, and transcripts. They must also review available statistical data for any evidence of racial bias. Because the Racial Justice Act is not limited to specific charges, all prior clients can request to have their cases reviewed, and the Department expects this workload to increase in the coming years.

Outreach Activities

Public Defender employees make appearances at a variety of community activities, schools, community centers, service groups, Delta College's Pathways to Law Program, various law schools' career meet-and-greets, and non-profit organizations to discuss the criminal justice system and the role of the Public Defender. The Department provides volunteers who participate in First Impression, Mock Trial, Just the Girls, and other community activities, which provide opportunities for youth. The Public Defender's Office is also active with the Homeless Outreach Team, a multi-agency group that seeks out individuals in the streets to provide food, clothing, medication, and other needs. The Public Defender has organized jacket, sock, and blanket drives to distribute to the homeless. Additionally, the Department collaborates with advocacy organizations and other community groups to develop and implement second chance programs and restorative justice programs within the County.

Supplemental Requests

The Public Defender is requesting supplemental funding totaling $3,124,102 for the following:

Revenue Loss – Public Defender Pilot Project

An increase in General Purpose Revenue is requested in the amount of $927,169 to replace revenue lost because the State terminated the Public Defender Pilot Project grant. The Department is now subject to an unfunded State mandate to provide post-conviction services.

Deputy Public Defender I-IV (3)

Funding is requested in the amount of $783,272 for three Deputy Public Defender I-IV positions and associated costs. These positions are needed to address the Department's workload. The Office of the State Public Defender recently assessed the San Joaquin County Public Defender's Office and found caseloads are substantially higher than the standards recommended in the National Public Defense Workload Study produced by the RAND Corporation, the National Center for State Courts, and the American Bar Association, among others. The County will need to continue to invest in new Deputy Public Defender I-IV positions over a period of several years to meet the demand for services. The County Administrator's Office estimates that between 25 and 55 new attorney positions may be necessary to staff the Public Defender adequately.

Paralegal II (4)

Funding is requested in the amount of $467,886 for four Paralegal II positions and associated costs. These positions are needed to bring the Department closer to the National Association for Public Defense's recommended ratio of one paralegal for every four attorneys. The Public Defender currently has one paralegal for every 22.5 attorneys. The need for paralegals has increased in recent years due to the increased use of police video and scientific evidence in trials. Providing adequate paralegal support ensures attorneys can focus on their unique responsibilities.

Social Worker Supervisor & Senior Social Worker

Funding is requested in the amount of $265,313 for one Social Worker Supervisor position and one Senior Social Worker position and associated costs. The Public Defender's Office needs these positions due to recent changes in the law. They will allow the Department to pursue a more holistic defense model. Holistic defense attempts to address the immediate case as well as the underlying life circumstances of the client. This model has the potential to reduce incarceration without harming public safety.

CARE Court Staff

Funding is requested in the amount of $263,436 for one Deputy Public Defender I-IV position and one Senior Social Worker position and associated costs. SB 1338 created the Community Assistance, Recovery, and Empowerment (CARE) Court program. CARE Court is a State-mandated program that allows private individuals to petition the civil court to create a court-ordered CARE plan to provide behavioral health and housing services to adults experiencing severe mental illness due to schizophrenia or other psychotic disorders. These positions are necessary for the County's implementation of the CARE Court program. The Department estimates total expenditures for this supplemental request will equal $388,570, offset by $125,134 in State funding.

Senior Legal Technician

Funding is requested in the amount of $108,130 for a Senior Legal Technician and associated costs. This position is needed to train and supervise other clerical staff. The Department currently has one Senior Legal Technician. The incumbent supervises 16 other employees, and an additional Senior Legal Technician is necessary to meet the need for another supervisor.

Senior Office Assistant

Funding is requested in the amount of $91,976 for a Senior Office Assistant and associated costs. This position is needed to manage the quantity of discovery the Public Defender receives from the District Attorney's Office. Existing staff cannot handle the number of print and digital files that must be accepted and distributed in addition to their other duties. This position will also assist with the Department's new case management system.

Fiber Optic Upgrade

Funding is requested in the amount of $80,000 to upgrade the Public Defender's fiber optic infrastructure. The Information Systems Division has evaluated the Department's data network and determined it cannot support the new case management system. It is necessary to upgrade the fiber optic infrastructure for the case management system to function as intended.

Information Systems Division (ISD) Project Management

Funding is requested in the amount of $59,520 for project management services from ISD. ISD recently managed the implementation of Prosecutor by Karpel for the District Attorney, and the County Administrator's Office recommends they implement the Defender by Karpel system for the Public Defender. ISD has the technical expertise to ensure the two Karpel systems integrate.

Defender by Karpel Subscription

Funding is requested in the amount of $54,000 for the Defender by Karpel yearly subscription fee. The Board approved funding to purchase the new case management system in the 2023-2024 Adopted Budget.

Cubicle Addition and Reconfiguration

Funding is requested in the amount of $23,400 to create additional workspaces for non-attorney staff. This project will involve reconfiguring existing cubicles and adding new cubicles to the office. These workstations are necessary to accommodate the new staff requested by the Public Defender.

The 2024-2025 Proposed Budget has been augmented by $3,124,102 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Case Type				
Special Circumstances	2	8	2	4
Felony	3,213	3,200	3,900	4,000
Superior Court Direct/Grand Jury	0	0	2	2
Violations of Probation - Felony	807	810	840	900
Violations of Probation - Misdemeanor	1,143	1,050	1,246	1,300
Misdemeanor	3,274	2,950	2,800	3,000
Traffic	1,378	1,370	1,170	1,200
Juvenile Dependency	239	245	245	245
Juvenile Delinquency	533	440	640	650
Mental Health Habeas Corpus	361	330	280	300
Mental Health Capacity/LPS	393	420	440	460
Special Proceedings	1,000	985	910	950
Guardianship & Conservatorship	165	150	130	140
Proposition 63	301	200	230	250
Collaborative Court	596	670	630	640
Section 6500	11	6	8	8
Civil Contempt	25	30	30	30
Motions	449	425	300	350
Writs	51	120	6	12
Violations of Community Supervision	470	470	460	470
Conditional Release Program	1	4	0	2
Parole Violations	119	130	170	170
Proposition 47 Petitions - Filed*	200	100	N/A	N/A
Proposition 47 Petitions - Litigated*	20	10	N/A	N/A
Proposition 57 Judicial Transfer Hearings	5	9	2	4
Proposition 64**	4	4	0	0
California Health Care Facility	45	45	80	80
Veterans Treatment Court	79	85	65	75
Clean Slate	1,142	1,700	2,300	2,800
Senate Bill 384	16	75	110	150
Resentencing Petitions/Franklin	74	270	75	75
Senate Bill 1437 Petitions Reviewed	40	68	25	20
Total	**16,156*** **	**16,379**	**17,096**	**18,287**

*The deadline to file petitions under Proposition 47 was November 4, 2022.

**The Court was ordered to identify and automatically resentence defendants in all Proposition 64 eligible cases after AB 1793 was passed in 2018. The Court has advised the Public Defender that defendants in all eligible cases have been resentenced.

***Restated.

Court Assigned Counsel

Sandy Regalo
Interim County Administrator

Court Assigned Counsel provides indigent defense services when the Public Defender has declared a conflict of interest or is otherwise unavailable. The Court Assigned Counsel budget (#2013000000) funds defense attorneys, investigators, witnesses, interpreters, and other costs related to cases appointed by the San Joaquin Superior Court. The County currently contracts with the San Joaquin County Bar Association (SJCBA) to administer the various legal services associated with Court Assigned Counsel.

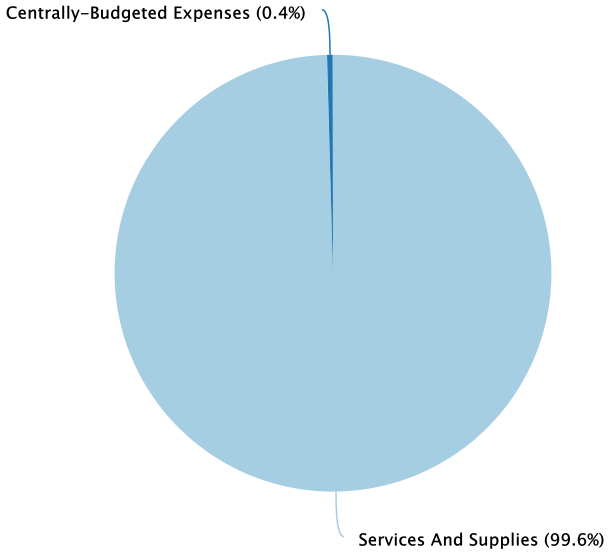
Expenditures Summary

The 2024-2025 Proposed Budget of $6,925,381 is an increase of $378,389 from the 2023-2024 Adopted Budget of $6,546,992, primarily due to a $301,552 increase in attorney costs due to contract rate increases and a $45,968 increase in witness fees.

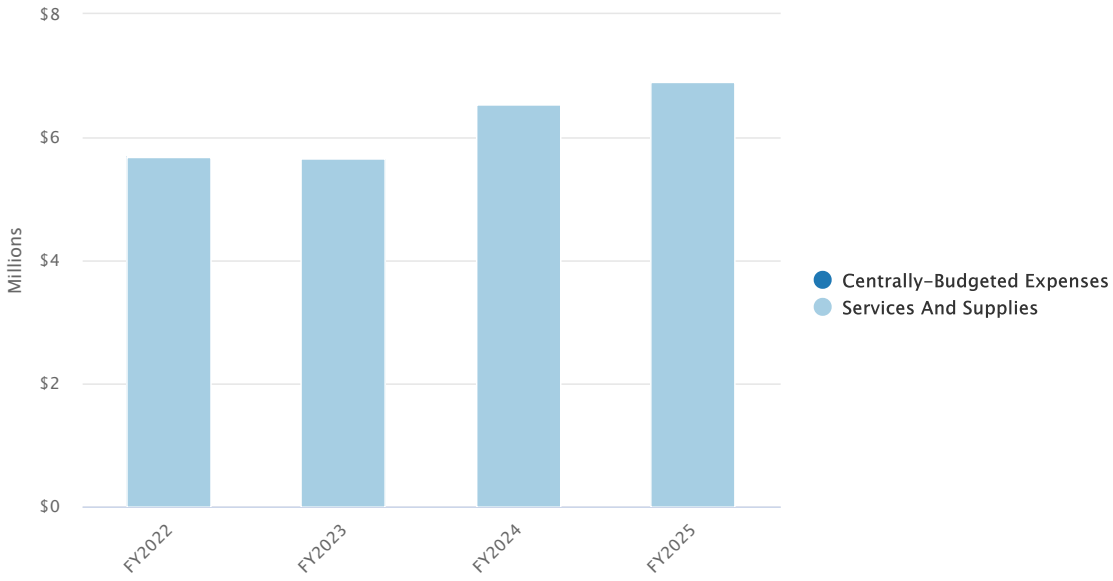
$6,925,381 **$378,389**
(5.78% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$5,676,779	$5,647,367	$6,532,989	$6,895,262	5.5%
Centrally-Budgeted Expenses	$29,379	$8,538	$14,003	$30,119	115.1%
Total Expense Objects:	$5,706,158	$5,655,905	$6,546,992	$6,925,381	5.8%

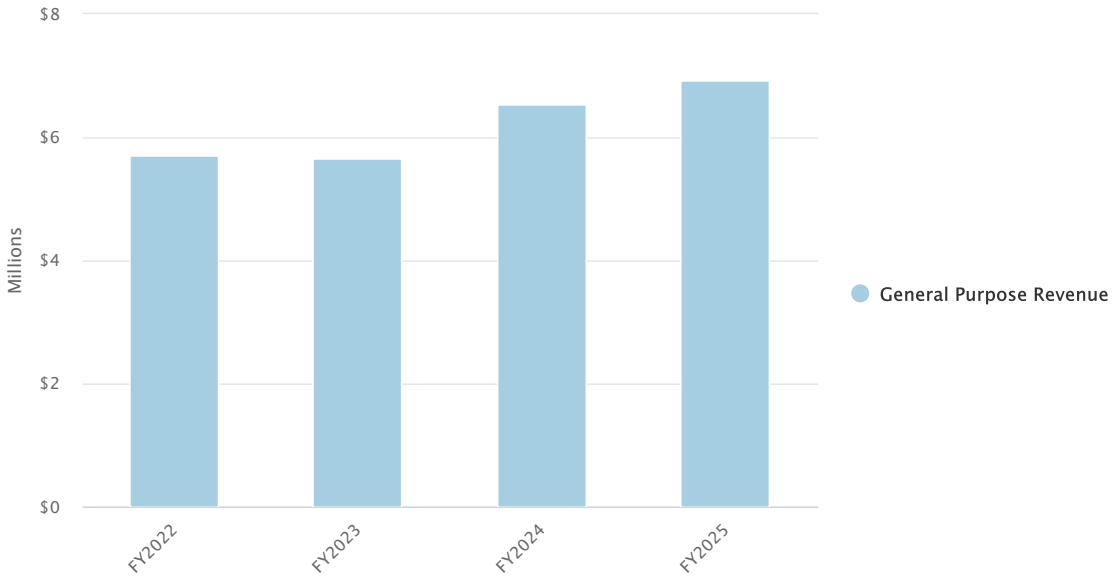
Funding Summary

The 2024-2025 Proposed Budget is funded by $6,925,381 of General Purpose Revenue.

$6,925,381 $378,389
(5.78% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
General Purpose Revenue	$5,706,158	$5,655,905	$6,546,992	$6,925,381	5.8%
Total Revenue Source:	$5,706,158	$5,655,905	$6,546,992	$6,925,381	5.8%

Program Discussion

The Board of Supervisors approved a new five-year agreement (A-23-218) with SJCBA for Court Assigned Counsel services on June 6, 2023. As per the agreement, the County will pay an hourly rate determined by the case type, with the rates for 2024-2025 set to increase by approximately 4%. The administrative fee SJCBA receives for managing the Court Assigned Counsel program will increase by approximately 5% to $266,400 in 2024-2025.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Civil/Other	17	14	22	30
Class I Felony	128	132	160	175
Class II Felony	414	375	330	340
Domestic Violence	8	5	4	10
Felony (Murder)	20	40	40	45
Juvenile Delinquency	266	265	302	320
Minor Felony	444	486	580	590
Misdemeanor	682	676	834	850
Misdemeanor Appeals	33	21	10	10
Pro Per	24	13	20	25
Senate Bill 1437	61	93	22	25
Sexually Violent Predator	1	3	2	2
Special Circumstances (Murder)	14	8	6	12
Youth Authority Placement	1	0	1	1
Total New Cases Assigned	**2,113**	**2,131**	**2,333**	**2,435**

Summary - Sheriff

Patrick Withrow
Sheriff-Public Administrator

The Sheriff's Office is responsible for preserving the peace, enforcing the law, and administering contract policing in the unincorporated areas of San Joaquin County. The Sheriff is mandated to provide and operate a correctional and detention facility and provide bailiff services for courts operating within the County. As the Public Administrator, the Office also investigates and administers estates of decedents where no one is willing or able to administer the estate. The Sheriff's Office also serves court processes and provides animal control services throughout the County.

Please visit sjsheriff.org/ for more information.

This is a summary of the budgets administered by the Sheriff's Office:

- 2021602000 – Boating Safety
- 2021609000 – Cal-MMET
- 2021614000 – Special Services Division
- 2021615000 – Mountain House Police Services
- 2021619000 – Animal Services
- 2021620000 – Patrol
- 2021622000 – Communications
- 2021626000 – Detectives
- 2021628000 – Records
- 2021635000 – Civil
- 2021645000 – Administration/Information Systems
- 2021650000 – Lathrop Police Services
- 2021654000 – Sheriff Justice Assistance Grant
- 2021658000 – Court Services
- 2022600000 – Custody
- 2022610000 – Local Community Corrections
- 2022620000 – Work Programs
- 2025700000 – Public Administrator
- 2026500000 – Fish & Game Propagation
- Sheriff - State COPS Patrol & Custody
- Sheriff - Operational Grants
- Sheriff - Special Fund Programs

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Reform the recruitment process by shortening the length of time between the application and certified list for Deputy Sheriffs and Correctional Officers.	80-day average	29-day average	60-day average	June 30, 2024
	60-day average		30-day average	June 30, 2025
Reform the pre-employment arduous exam process for Deputy Sheriffs and Correctional Officers to reduce the average number of days to receive results.	37-day average	5-day average	20-day average	June 30, 2024
	20-day average		7-day average	June 30, 2025
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Develop and implement a POST-approved internal leadership course targeting mid-managers and lieutenants to improve internal awareness, unity of command, accountability, motivation, and inspiration.	0% trained	60% trained	50% trained	June 30, 2024
	50% trained		100% trained	June 30, 2025
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Deploy cameras/license plate readers in known dumping locations to prevent and identify suspects, and make arrests of those responsible for illegal dumping.	6 cameras	16 cameras	16 cameras	June 30, 2025
Public Safety / Criminal Justice / Quality of Life				
Reduction in Response Times for Emergency Services	**Initial**	**Current**	**Target**	**Deadline**
Hire, train, and deploy staff utilizing intelligence and evidence-based policing to reduce overall response time by 5% each year.	21 minutes	27 minutes	20 minutes	June 30, 2023
	20 minutes		19 minutes	June 30, 2024
	19 minutes		18 minutes	June 30, 2025
Mitigate Illegal Dumping / Human Waste	**Initial**	**Current**	**Target**	**Deadline**
Reduce human waste and dumping incidents by 2% each year.	450 incidents	550 incidents	441 incidents	June 30, 2023
	441 incidents		432 incidents	June 30, 2024
	432 incidents		423 incidents	June 30, 2025
Homelessness				
Mitigate Illegal Dumping Encampments	**Initial**	**Current**	**Target**	**Deadline**

	28 former areas require routine maintenance		25 former areas require routine maintenance	June 30, 2023
Mitigate, remove, and maintain areas occupied or formerly occupied by homeless encampments by 10% each year.	25 former areas require routine maintenance	16 former areas require routine maintenance	22 former areas require routine maintenance	June 30, 2024
	22 former areas require routine maintenance		20 former areas require routine maintenance	June 30, 2025

Analysis of Priority Activity

Improve Recruitment & Retention Rates

The Sheriff's Office has taken steps to improve recruitment and retention rates by continuing the Department's Recruitment and Retention Program. Most recently, the Board of Supervisors amended the County Administrative Manual allowing the Sheriff's Office to facilitate pre-employment exams. This change has significantly shortened the timeframe and streamlined the hiring process for the Department.

Demonstrate Leadership Development

During 2023-2024, the Sheriff's Office created a 40-hour, POST certified leadership development course for current and future Sheriff's Office administrators. The course focuses on learning objectives to enhance leadership and decision-making skills, identifying and resolving organization needs, applying ethical and moral philosophies for effective conflict resolution, and effective communication. The first series classes were offered in February 2023, and a second series was offered in April 2024.

Augment Digitization & Automation

The Sheriff's Office added 10 cameras throughout the County in high-crime areas to assist deputies and specialized units with investigating stolen vehicles, illegal dumping, and other crimes that impact the communityThe Sheriff's Foundation was awarded a $40,000 grant from AT&T and AT&T Foundation, which was subsequently donated to the Sheriff's Office for the purchase and maintenance of four cameras. The Department will continue efforts to increase the number of cameras.

Reduction in Response Times for Emergency Services

The Sheriff's strategic plan includes goals to hire, train, and deploy staff utilizing intelligence and evidence-based policing to reduce overall response time by 5% each year. The Sheriff did not meet the initial target, but it should be noted that methodologies for tracking response times were modified in 2023-2024 utilizing new technologies and analytics to provide more accurate information. As a result, the revised initial time is 30 minutes with targets of 27 minutes and 26 minutes by June 30, 2024, and June 30, 2025. The Department anticipates meeting these goals.

Mitigate Illegal Dumping / Human Waste

Prior to the creation of the Community Revitilization Unit (CRU), areas of illegal dumping and human waste were only known when areas of concern were reported by the public. Increased efforts from the Sheriff's CRU found additional areas of concern that were previously unknown; thus resulting in higher incidents. The Department will continue efforts to mitigate illegal dumping.

Mitigate Illegal Dumping Encampments

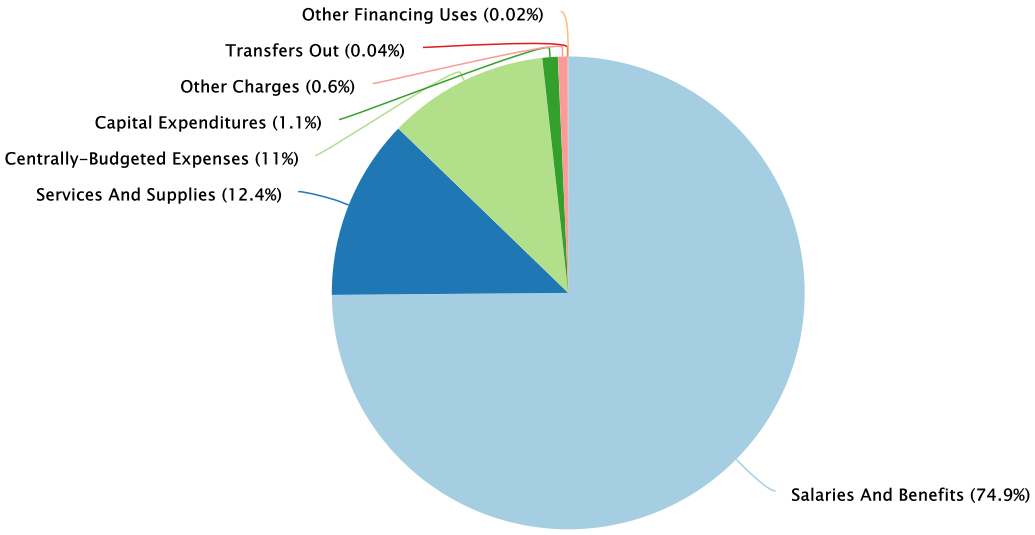
The CRU proactively monitors areas commonly known for homeless encampments and partners with community stakeholders to assist with clean-ups. Many homeless encampments throughout the County are on State property, e.g., along the freeway, on/off ramps, and State-controlled waterways. The CRU will continue to make attempts to provide assistance to those experiencing homelessness and to actively monitor these areas to prevent large encampments from being established.

Expenditures Summary

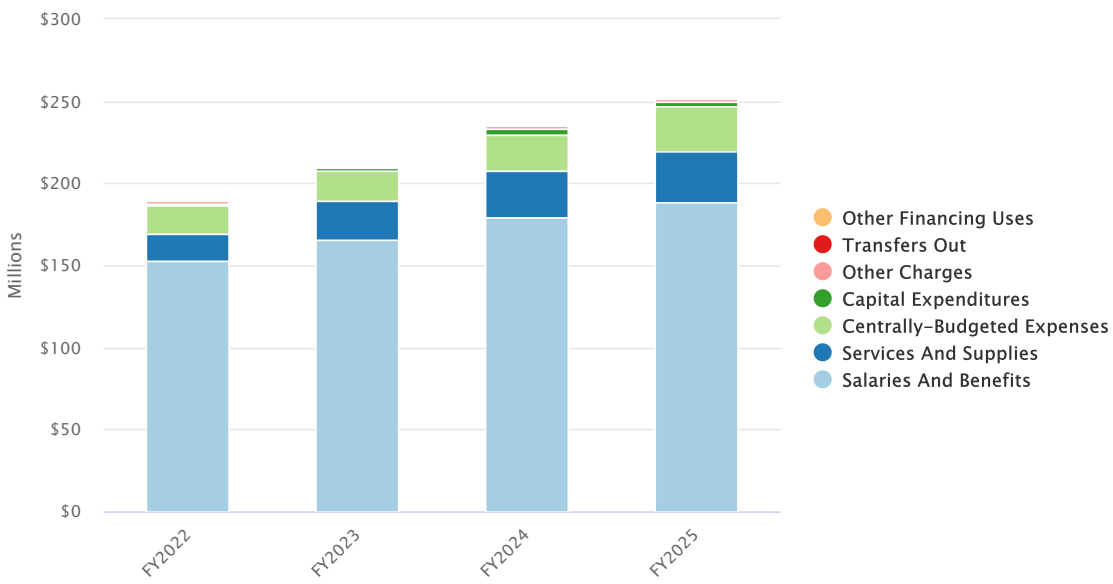
$251,468,460 $16,122,404
(6.85% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



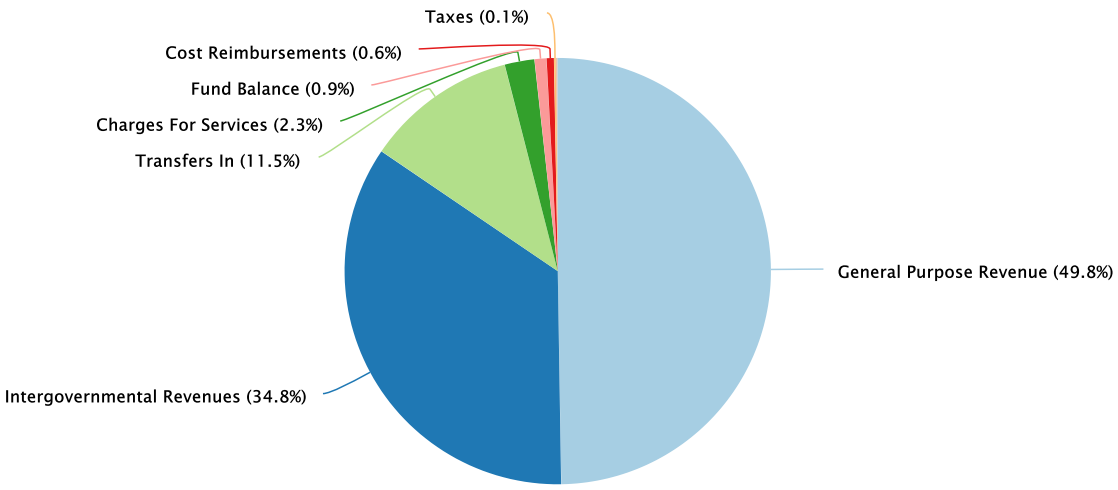
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$152,413,602	$165,532,418	$179,696,388	$188,255,711	4.8%
Services And Supplies	$17,247,915	$23,705,163	$28,177,591	$31,132,969	10.5%
Centrally-Budgeted Expenses	$17,183,636	$17,948,529	$21,891,822	$27,673,327	26.4%
Other Charges	$1,051,687	$774,731	$1,600,416	$1,600,416	0%
Other Financing Uses	$56,082	$56,082	$56,082	$56,082	0%
Capital Expenditures	$1,073,846	$1,975,074	$3,832,957	$2,654,955	-30.7%
Transfers Out	$90,600	$90,000	$90,800	$95,000	4.6%
Total Expense Objects:	$189,117,367	$210,081,998	$235,346,056	$251,468,460	6.9%

Funding Summary

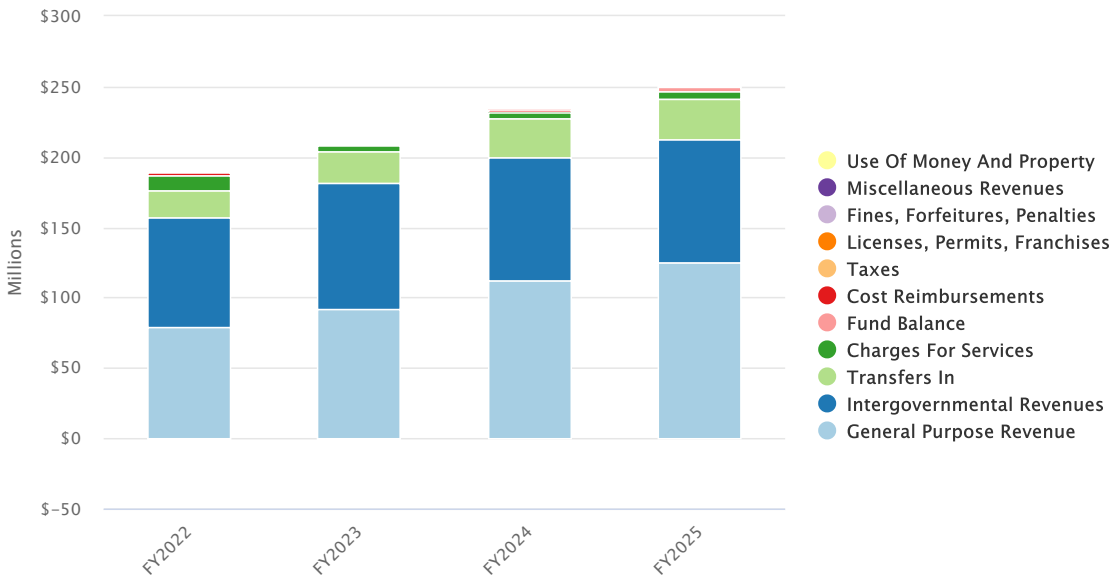
$251,468,460 $16,122,404
(6.85% vs. prior year)

Funding by Source

Projected Funding by Source



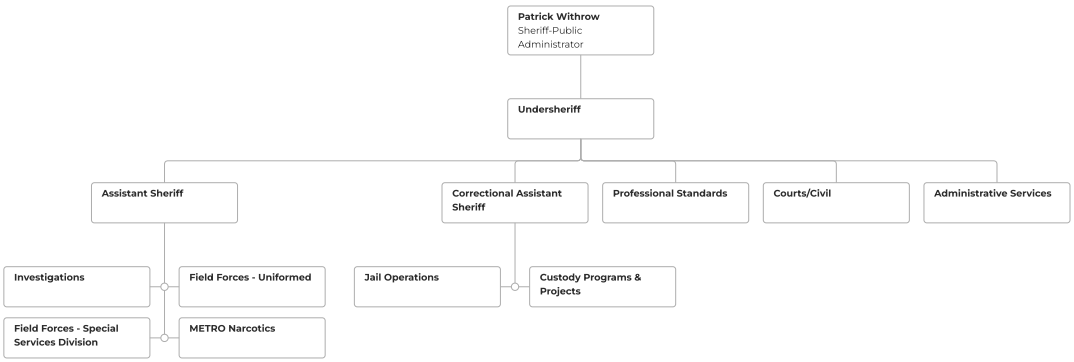
Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$256,188	$370,731	$370,730	$370,730	0%
Licenses, Permits, Franchises	$117,112	$143,793	$126,754	$126,754	0%
Fines, Forfeitures, Penalties	$109,253	$129,162	$106,800	$111,000	3.9%
Use Of Money And Property	$14,412	$87,616	$750	$750	0%
Intergovernmental Revenues	$77,629,186	$89,766,536	$86,761,245	$87,407,189	0.7%
Charges For Services	$11,140,943	$5,170,894	$4,600,806	$5,691,894	23.7%
Miscellaneous Revenues	$302,077	$957,090	$86,365	$88,314	2.3%
Transfers In	$19,250,120	$22,286,872	$27,629,469	$28,885,933	4.5%
Cost Reimbursements	$2,025,174	$324,118	$1,193,535	$1,392,603	16.7%
General Purpose Revenue	$78,858,568	$91,540,101	$112,564,486	$125,111,671	11.1%
Fund Balance	-$585,666	-$694,915	$1,905,116	$2,281,622	19.8%
Total:	$189,117,367	$210,081,998	$235,346,056	$251,468,460	6.9%

Organizational Chart

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	877.0	892.0	15.0
Temporary (FTE)	22.9	23.5	0.6
Position Total	899.9	915.5	15.6



Sheriff - Boating Safety

Patrick Withrow
Sheriff-Public Administrator

The Sheriff's Boating Safety program (#2021602000) enforces State and local laws and regulations on the County's waterways. Assigned deputies also inspect vessels, aid injured persons, assist emergency medical personnel, perform search and rescue operations, and recover drowning victims.

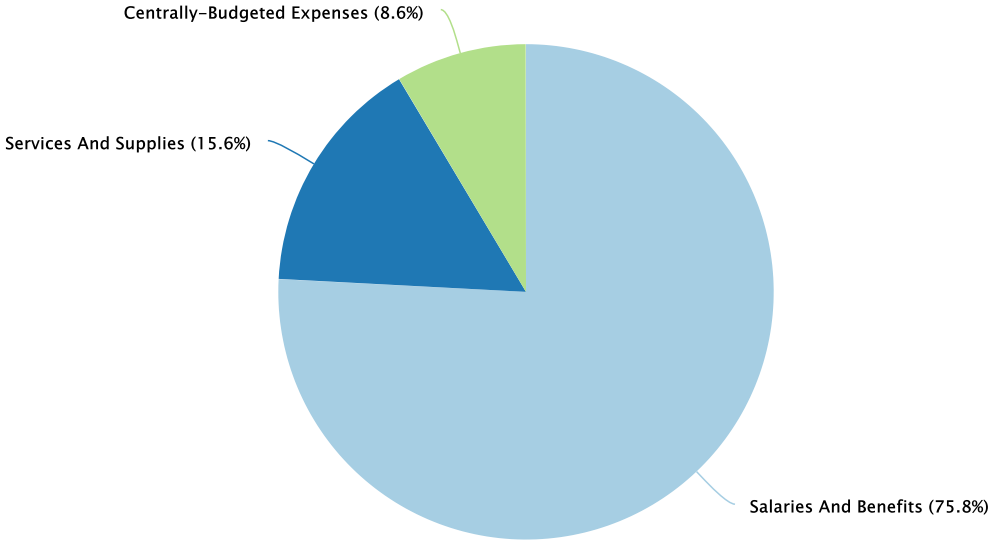
Expenditures Summary

The 2024-2025 Proposed Budget of $3,193,847 is an increase of $285,326 from the 2023-2024 Adopted Budget of $2,908,521, primarily due to an increase in equipment maintenance costs ($150,000), negotiated salaries and benefits adjustments ($82,808), and increases to centrally-budgeted charges ($52,518).

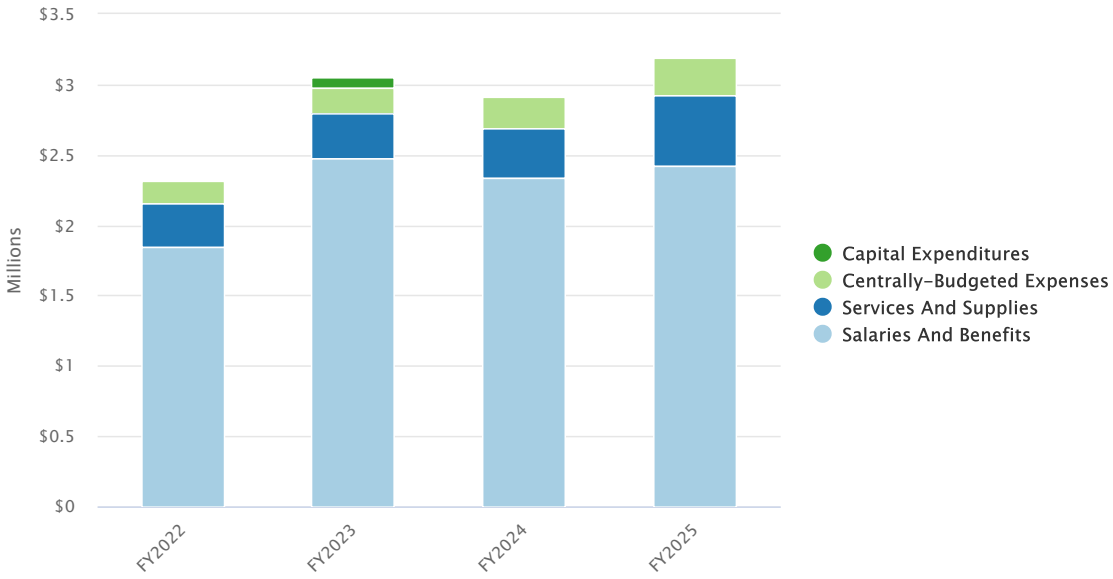
$3,193,847 $285,326
(9.81% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,845,633	$2,477,648	$2,339,183	$2,421,991	3.5%
Services And Supplies	$305,760	$319,542	$348,730	$498,730	43%
Centrally-Budgeted Expenses	$163,325	$184,514	$220,608	$273,126	23.8%
Capital Expenditures	$0	$71,541	$0	$0	0%
Total Expense Objects:	$2,314,718	$3,053,246	$2,908,521	$3,193,847	9.8%

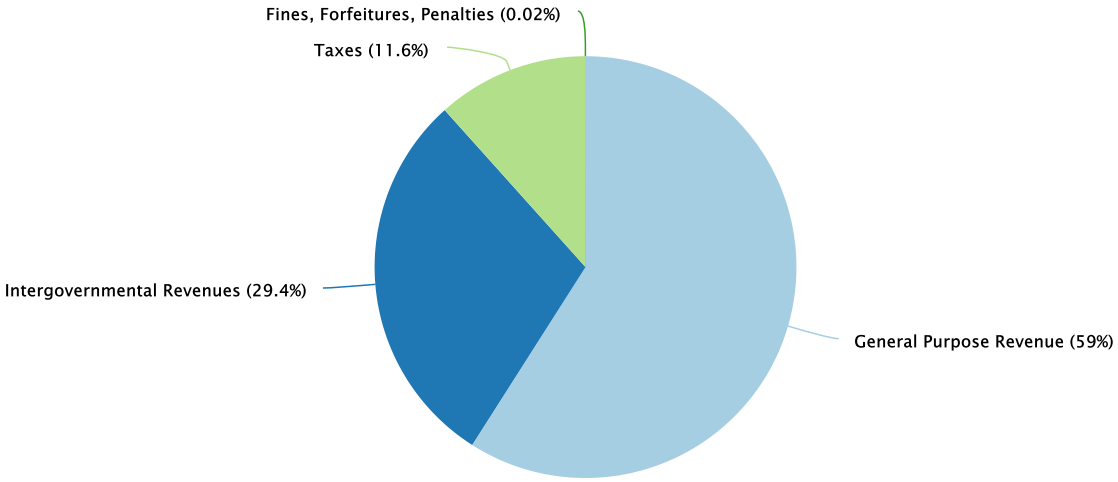
Funding Summary

The 2024-2025 Proposed Budget includes $1,885,011 in General Purpose Revenue, $686,596 in State funding from the Department of Boating and Waterways, and $370,730 in unsecured property tax revenue related to boats. The budget also includes $150,000 in State grant funding and $98,610 in Proposition 172 Public Safety revenue.

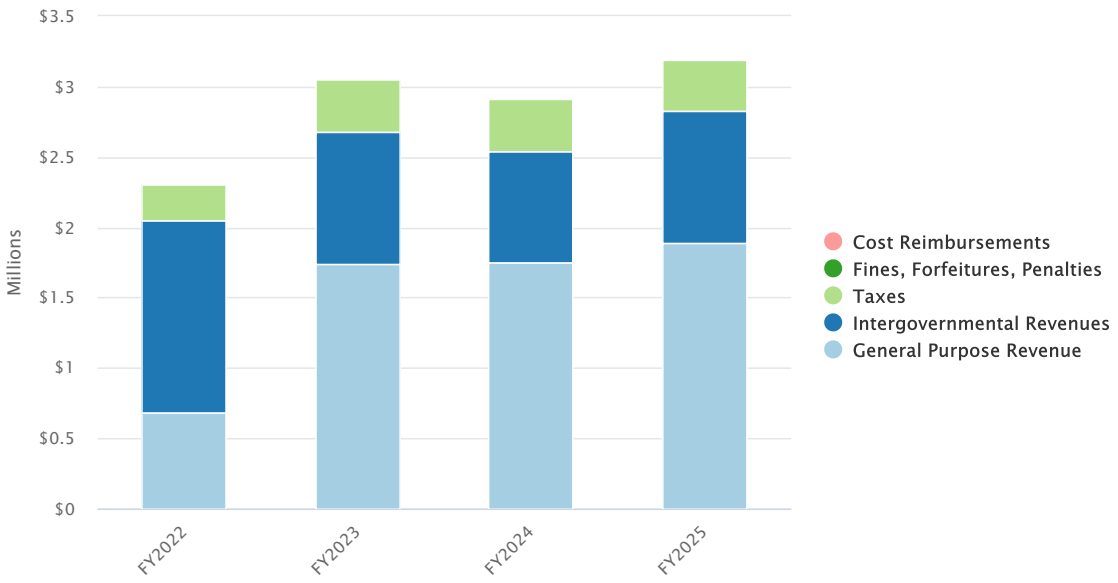
$3,193,847 $285,326
(9.81% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

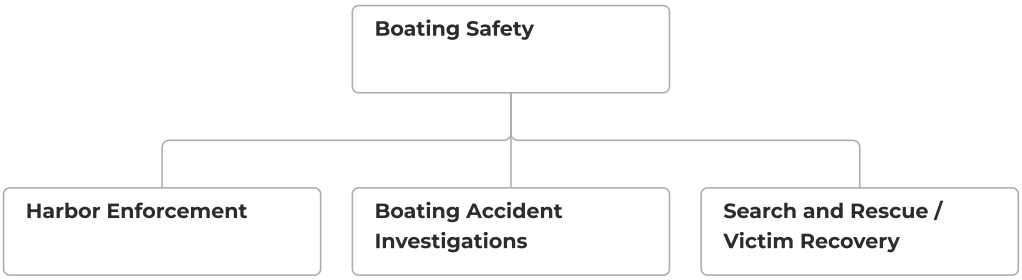


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Taxes	$256,188	$370,731	$370,730	$370,730	0%
Fines, Forfeitures, Penalties	$200	$600	$600	$600	0%
Intergovernmental Revenues	$1,365,169	$941,683	$786,906	$937,506	19.1%
Cost Reimbursements	$6,000	$0	$0	$0	0%
General Purpose Revenue	$687,160	$1,740,232	$1,750,285	$1,885,011	7.7%
Total Revenue Source:	$2,314,718	$3,053,246	$2,908,521	$3,193,847	9.8%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	9.0	9.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	9.0	9.0	0.0



Program Discussion

During 2022-2023, the Sheriff's Office Boating and Safety Unit added two additional Deputy Sheriff positions, which increased Deputy Sheriff position staffing levels from six to eight. The increase in staff has led to increased productivity within the Unit, as well as increased officer safety during deployments. It is anticipated that having a total of eight deputies will lead to an increase in recreational boating contacts in 2024-2025, which should result in safer waterways for recreational and commercial boaters.

During 2023-2024, the Unit continued its work on removing abandoned vessels from Delta waterways and continued efforts with the Vessel Turn-In Program (VTIP), funded by the Surrendered and Abandoned Vessel Exchange (SAVE) grant. Additional details regarding the program are discussed in the Sheriff-Operational Grants-Abandoned Watercraft narrative (#2021608000).

In 2023-2024, the Unit obtained two Remotely Operated Vehicles (ROVs) through the Port Security Grant. The ROVs provide the Boating Unit with the capability to assist with underwater security checks at the Port of Stockton and various docks on the Delta waterways. The ROVs also assist with underwater rescues and recoveries and help deputies with locating underwater hazards that could potentially cause harm to Delta boaters. During the summer of 2023, the Unit located and recovered 18 vehicles submerged in the Little Potato Slough area of the Delta. Additional details regarding the grant are discussed in the Sheriff-Operational Grants-Port Security Grant Program narrative (#2021616000).

In June 2023, the Boating and Safety Unit received $147,959 in one-time funding from the Department of Boating and Waterways which was unanticipated. This funding was carried forward in 2023-2024 and used for body and engine repairs of State-purchased boats, as well as some external hull repairs.

In 2023-2024, the Unit also received $150,000 from the Department of Boating and Waterways Equipment Grant program (B-23-583). Grant funds, in addition to County General Purpose Revenue, were used to purchase a 23-foot Life Proof Boat. The Life Proof Boat, designed for improved mobility, will allow the Unit to safely access areas in the Delta that are otherwise difficult to reach.

The Unit responds to requests from the U.S. Coast Guard to conduct commercial security escorts with the Munson Boat and the SAFE Boat purchased with Port Security Grant funds. Illegal occupation of inland islands and transient camps along the waterways continue to contribute to an increase in abandoned vessels, illegal dumping, and environmental pollution. The Unit continues to address these issues as resources allow.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Recreational Boating Contacts	9,691	8,862	7,470	8,166
Verbal Warnings	750	559	582	858
Citations Issued	257	253	204	262
Boating Under the Influence Arrests	41	40	42	42
Accident Investigation	39	36	24	30
Remotely Operated Vehicle (ROV) Deployments	N/A*	N/A*	17	20

*N/A - Data not available.

Sheriff - California Multi-Jurisdictional Methamphetamine Enforcement Team

Patrick Withrow
Sheriff-Public Administrator

California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) (#2021609000) focuses on narcotic producers and distributors by creating specialized investigative units, staffed by experienced personnel. The Division operates the Metropolitan Narcotics Task Force (METRO) for San Joaquin County. The Task Force coordinates with other law enforcement agencies to combat narcotic-related crimes.

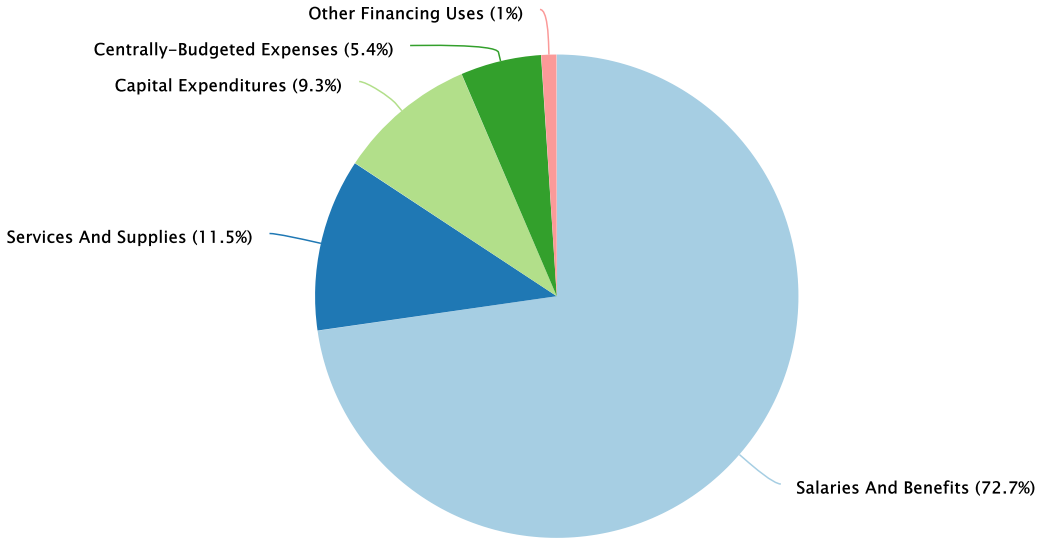
Expenditures Summary

The 2024-2025 Proposed Budget of $5,443,704 is an increase of $1,523,058 from the 2023-2024 Adopted Budget of $3,920,646, primarily due to the addition of four positions ($665,173), an increase in capital expenditures ($467,178), an increase in centrally-budgeted expenses ($122,008), and salaries and benefits adjustments ($103,434), partially offset by the deletion of a position ($85,518).

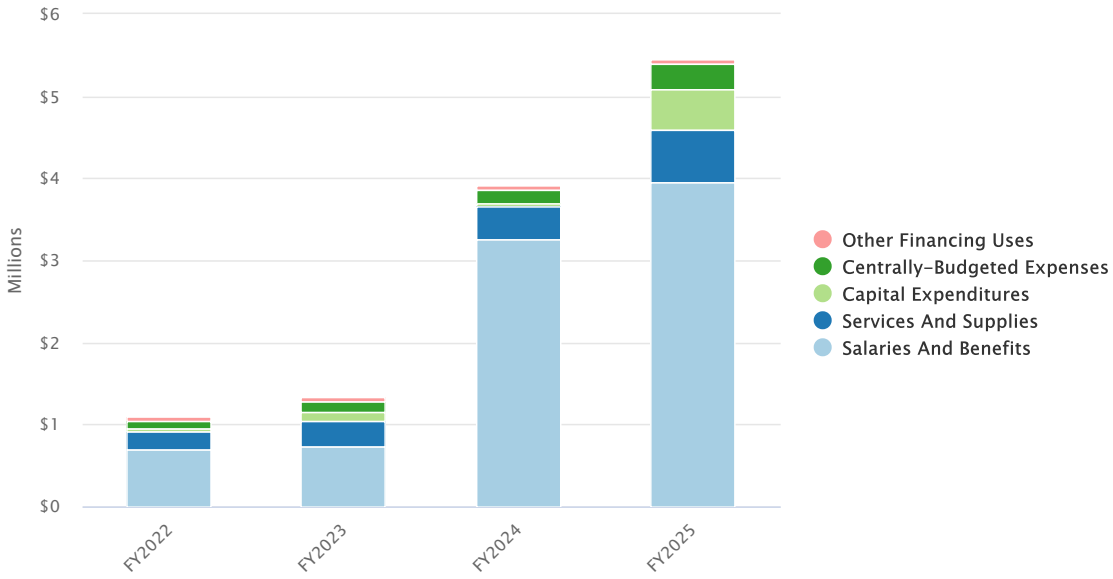
$5,443,704 $1,523,058
(38.85% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$687,678	$737,397	$3,249,968	$3,959,657	21.8%
Services And Supplies	$233,259	$297,512	$404,075	$628,258	55.5%
Centrally-Budgeted Expenses	$92,806	$127,073	$172,335	$294,343	70.8%
Other Financing Uses	$56,082	$56,082	$56,082	$56,082	0%
Capital Expenditures	$34,149	$120,369	$38,186	$505,364	1,223.4%
Total Expense Objects:	$1,103,975	$1,338,433	$3,920,646	$5,443,704	38.8%

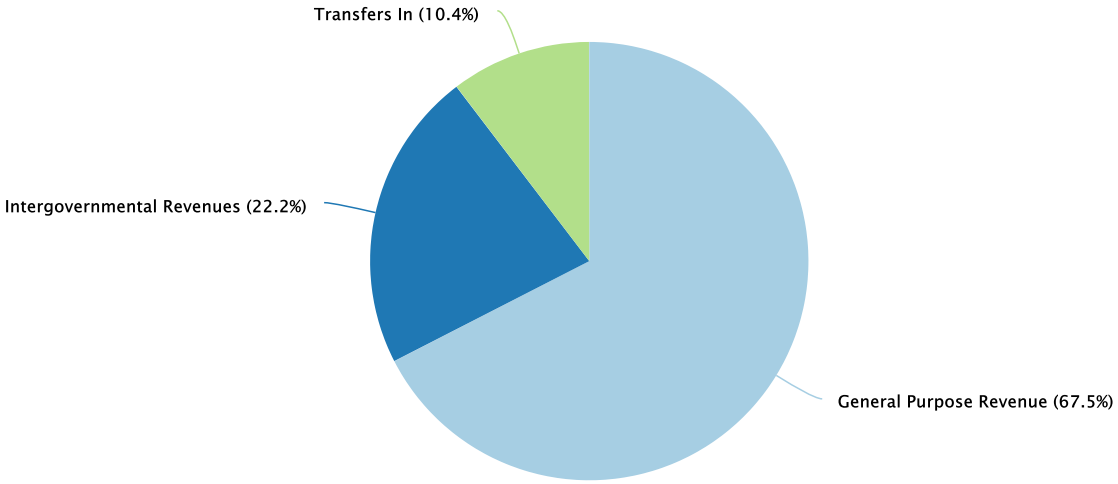
Funding Summary

The 2024-2025 Proposed Budget includes $3,672,351 in General Purpose Revenue, $1,207,500 in State and Federal grant revenue, and $563,853 in funding from State asset forfeiture proceeds.

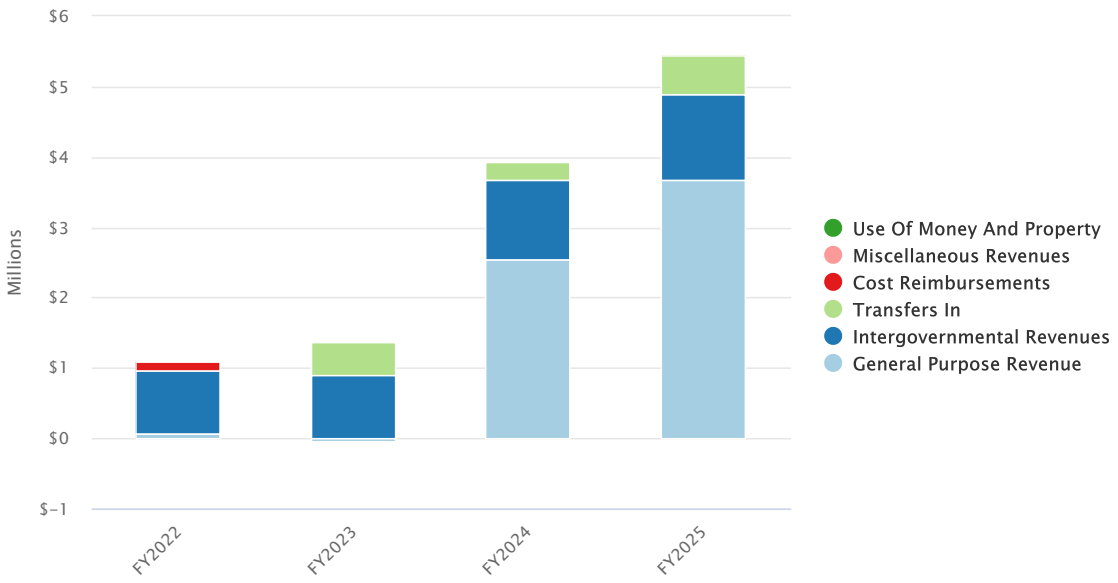
$5,443,704 $1,523,058
(38.85% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

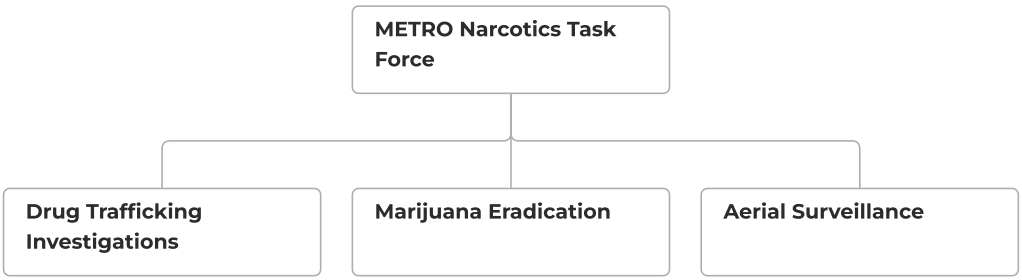


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Use Of Money And Property	$16	$38	$0	$0	0%
Intergovernmental Revenues	$902,363	$902,363	$1,145,679	$1,207,500	5.4%
Miscellaneous Revenues	$7,701	$450	$0	$0	0%
Transfers In	$0	$473,316	$242,003	$563,853	133%
Cost Reimbursements	$134,669	$0	$0	$0	0%
General Purpose Revenue	$59,226	-$37,735	$2,532,964	$3,672,351	45%
Total Revenue Source:	$1,103,975	$1,338,433	$3,920,646	$5,443,704	38.8%

Organizational Chart

The 2024-2025 Proposed Budget includes the addition of one Office Assistant Specialist position, two Deputy Sheriff I-II positions, one Sergeant position, the deletion of a Senior Office Assistant position, and a slight increase in temporary FTE help reallocated from the Detectives Division.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	12.0	15.0	3.0
Temporary (FTE)	0.0	0.6	0.6
Position Total	12.0	15.6	3.6



Program Discussion

Prior to 2023-2024, the Cal-MMET budget unit was a part of the Operational Grants budget narrative. In 2023-2024, the Cal-MMET budget (#2021609000) was presented using a standalone budget narrative, converted to an allocation budget unit with a General Fund contribution, and the Department began to track program expenditures to be offset with General Fund and non-General Fund sources.

In 2023-2024, nine positions from Detectives and one position from Patrol were transferred to the Cal-MMET budget. The nine positions transferred from Detectives were one Lieutenant, one Sergeant, five Deputy Sheriffs, one Senior Office Assistant, and one Office Assistant Specialist. One Deputy Sheriff was transferred from Patrol, for a total of 10 transferred positions. In total, the Division is allocated one Captain, one Lieutenant, one Sergeant, seven Deputy Sheriffs, one Office Assistant Specialist, and one Senior Office Assistant.

State funding for 2024-2025 is estimated at $975,000. An additional $563,853 will be transferred from asset forfeiture proceeds to support METRO Task Force operations.

High Intensity Drug Trafficking Areas Grant

The High Intensity Drug Trafficking Areas (HIDTA) initiative provides additional funding that can be applied to overtime and other operational expenses incurred by the Task Force.

The 2024-2025 Proposed Budget includes $90,000 in HIDTA funding for overtime and equipment expenses. Should additional funding become available, the Sheriff will return to the Board of Supervisors for approval.

Drug Enforcement Administration Marijuana Eradication/Suppression Program

The Drug Enforcement Administration (DEA) Marijuana Eradication/Suppression Program provides additional funding that can be applied to overtime and other operational expenses incurred by the Task Force. The 2024-2025 Proposed Budget includes $92,500 in DEA grant funding.

Organized Crime Drug Enforcement Task Forces Program

The Organized Crime Drug Enforcement Task Forces (OCDETF) Program provides additional funding that can be applied to overtime expenses incurred by the Task Force. The 2024-2025 Proposed Budget includes $50,000 in OCDETF funding for investigations related to drug trafficking organizations.

Aerial Surveillance Operations

The METRO Task Force provides aerial surveillance throughout San Joaquin County and surrounding areas on joint task force operations. Aerial surveillance allows for increased areas of observation and provides an added layer of safety for law enforcement on the ground. The 2024-2025 Proposed Budget includes $99,000 to expand aerial surveillance services to the Patrol and Special Services Divisions for special operations.

A fuel trailer was purchased with supplemental funding during 2023-2024. This has allowed the Unit to purchase fuel in larger quantities at a lower rate, thus saving approximately $2 per gallon. Additionally, a second pilot was selected and began training during 2023-2024 and is expected to complete training in January 2025.

Supplemental Requests

Funding is requested in the amount of $951,396 for the following supplemental requests:

Deputy Sheriffs I-II (2) and Sergeant (1)

Funding is requested in the amount of $945,061 for two Deputy Sheriffs I-II ($623,687) and one Sergeant ($321,374), and associated costs, for marijuana eradication investigations.

Office Assistant Specialist

Funding is requested in the amount of $6,335 for an Office Assistant Specialist, and associated costs, to assist with tracking and reporting of METRO investigations. The amount of the Office Assistant Specialist position ($91,853) is offset by the deletion of a vacant Senior Office Assistant position ($85,518).

The 2024-2025 Proposed Budget has been augmented by $951,396 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
METRO Narcotics Investigations	280	184	210	245
Narcotics Tips Received	210	96	145	150
No Case Narcotics	67	53	70	75
Narcotics Arrests	253	108	145	165
Narcotics-Weapons Seized	127	46	85	90
Search Warrants Served	138	103	125	145

Sheriff - Special Services Division

Patrick Withrow
Sheriff-Public Administrator

Effective July 1, 2021, the Board of Supervisors authorized the creation of the Special Services Division (#2021614000) within the Sheriff's Office. The Special Services Division is responsible for the Agriculture, Gang, and Narcotics Enforcement Team (AGNET), the Community Car Program, the Community Revitalization Unit (CRU), and the Research and Intelligence Division (RAID). In addition to these major programs, the Special Services Division also oversees the School Resource Deputy Program, the Cadet Program, and the Abatement Program. The AGNET Division of the Sheriff's Office provides law enforcement investigative services in the unincorporated areas of the County, as well as technical evidence services to the Sheriff's Office and other agencies.

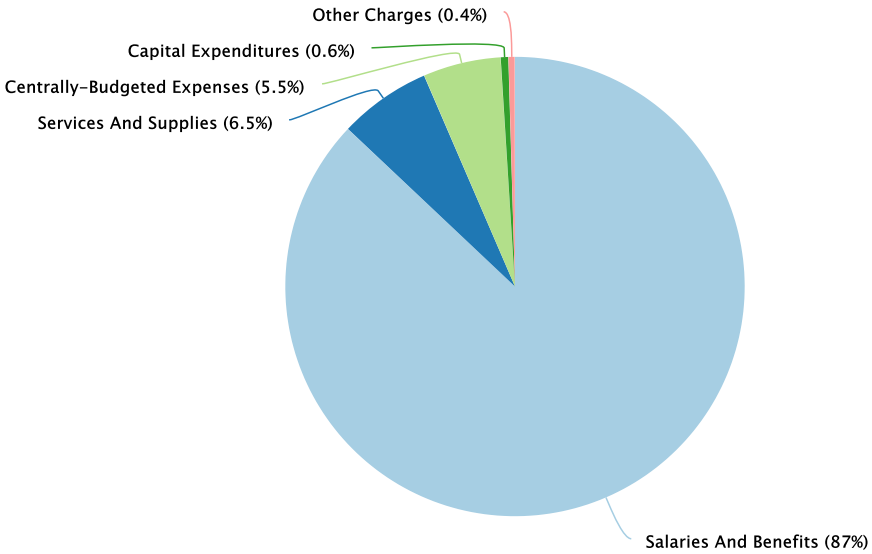
Expenditures Summary

The 2024-2025 Proposed Budget of $20,212,664 is an increase of $2,084,174 from the 2023-2024 Adopted Budget of $18,128,490, primarily due to salaries and benefits adjustments ($1,239,873), the addition of four positions and associated costs ($934,530), and an increase in centrally-budgeted expenses ($392,799), partially offset by a decrease in capital expenditures ($252,532) and vehicle operating expenses ($108,995).

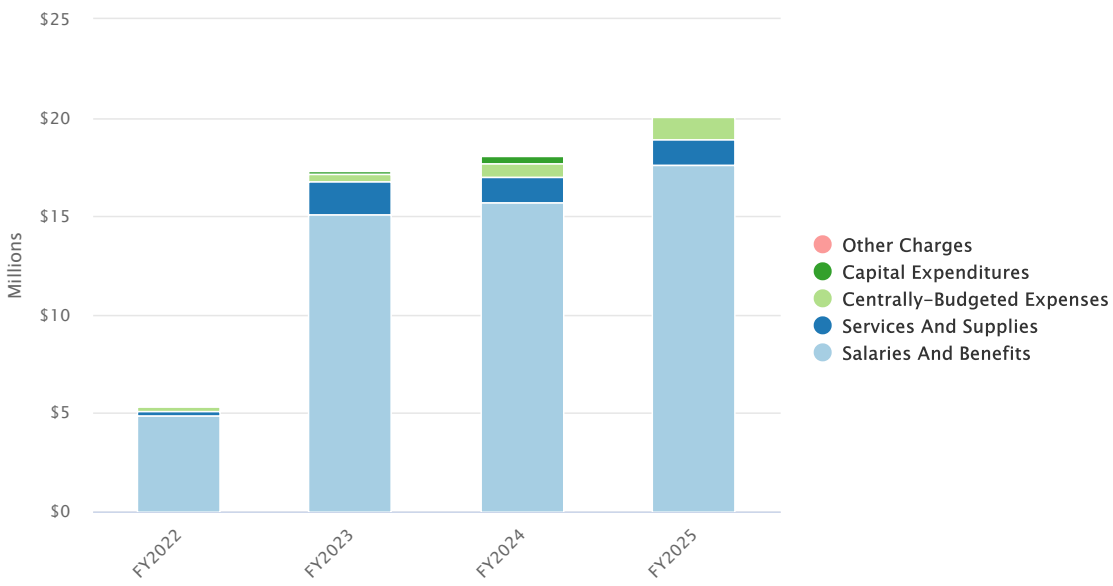
$20,212,664 $2,084,174
(11.50% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$4,889,142	$15,103,447	$15,697,801	$17,593,486	12.1%
Services And Supplies	$206,651	$1,697,890	$1,264,470	$1,312,692	3.8%
Centrally-Budgeted Expenses	$244,854	$346,518	$712,219	$1,105,018	55.2%
Other Charges	$0	$0	$90,000	$90,000	0%
Capital Expenditures	$12,647	$174,444	$364,000	$111,468	-69.4%
Total Expense Objects:	$5,353,294	$17,322,299	$18,128,490	$20,212,664	11.5%

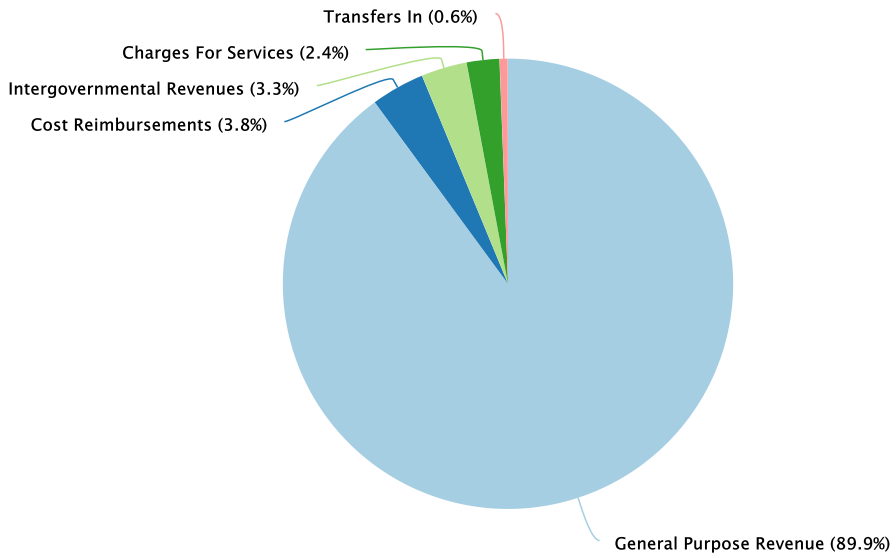
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $18,176,170 in General Purpose Revenue and $1,252,275 in cost reimbursements and charges for services for law enforcement services.

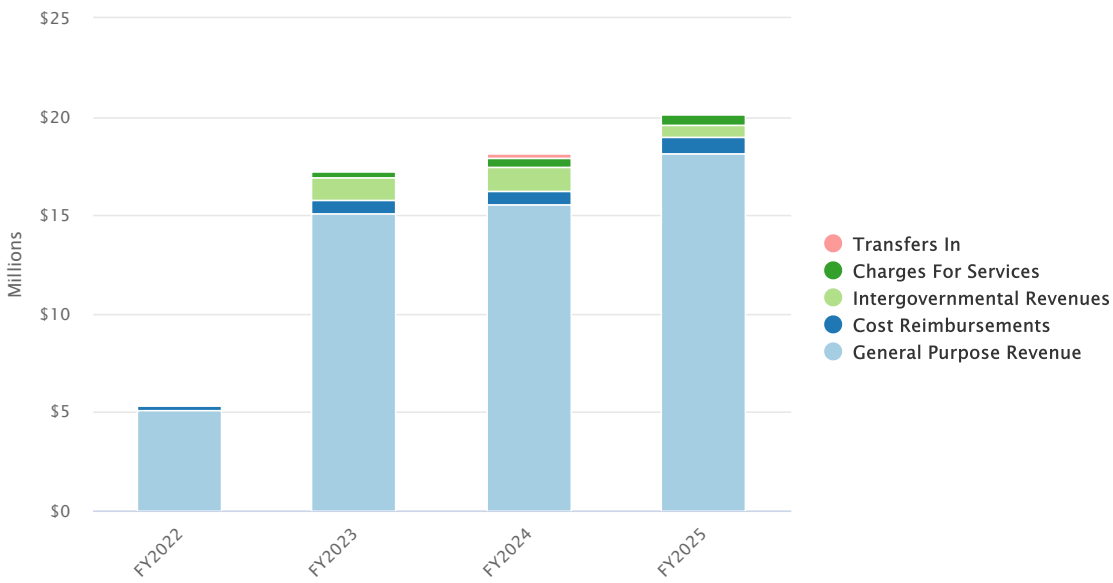
$20,212,664 $2,084,174
(11.50% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

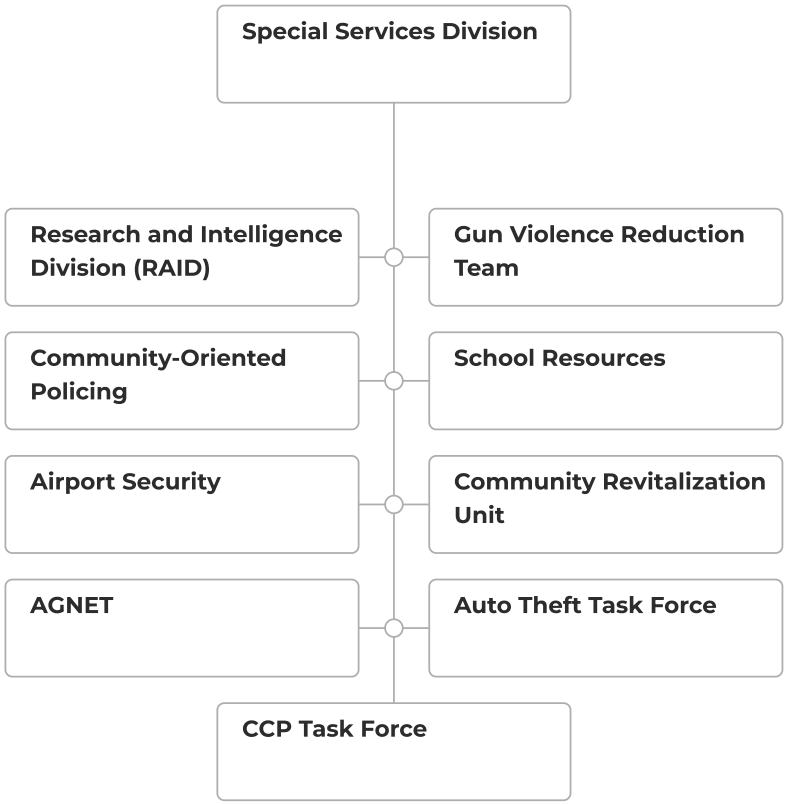


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$0	$1,158,193	$1,213,832	$664,219	-45.3%
Charges For Services	$0	$286,647	$475,000	$475,000	0%
Transfers In	$0	$90,000	$220,000	$120,000	-45.5%
Cost Reimbursements	$220,448	$729,345	$687,516	$777,275	13.1%
General Purpose Revenue	$5,132,846	$15,058,114	$15,532,142	$18,176,170	17%
Total Revenue Source:	$5,353,294	$17,322,299	$18,128,490	$20,212,664	11.5%

Organizational Chart

The 2024-2025 Proposed Budget includes the addition of two Crime Analyst positions, two Deputy Sheriff I-II positions, and a slight decrease in Temporary FTE.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	70.0	74.0	4.0
Temporary (FTE)	5.9	5.4	(0.5)
Position Total	75.9	79.4	3.5



Program Discussion

AGNET

The Agriculture, Gang, and Narcotics Enforcement Team (AGNET) investigates agricultural crime, gang crimes, and street-level narcotics crimes through proactive enforcement and undercover operations. AGNET is also called upon to investigate jail escapees, assist Patrol and Investigative Divisions with tactical surveillance and fugitive apprehension, as well as other situations when a force multiplier is needed to assist. The County has experienced an increase in crimes related to human trafficking, prostitution, and illegal gambling. Investigative duties related to human trafficking and prostitution crimes are assigned to this Unit.

Sideshows, unauthorized events where crowds gather to watch people perform dangerous stunts in their vehicles, have risen in popularity throughout California, including in San Joaquin County. The AGNET Unit is responsible for investigating sideshow events as they are dangerous to the motoring public, spectators, and surrounding businesses and homes. During 2023-2024 the AGNET Unit, along with the Stockton, Lodi, Manteca, University of the Pacific, and Stockton Unified Police Departments, participated in a sideshow operation which resulted in over 150 arrests and 88 vehicles towed. The Sheriff's Office plans to continue to crack down on sideshow events in the County, as well as work with partner law enforcement agencies to deter these events Countywide.

Community-Oriented Policing Unit

The Community-Oriented Policing Unit provides personalized, community-oriented style policing, attends area meetings, facilitates neighborhood watch meetings, and handles calls for service in their assigned micro beat areas. The Sheriff's Office currently deploys nine Community Car Deputies in Country Club, Linden, Lockeford, Morada, Woodbridge, and East Stockton. Additionally, the Unit also utilizes two Motor Unit Deputies to conduct high-visibility roving patrols and address problem areas in their assigned communities.

Illegal gambling dens have grown in popularity in San Joaquin County. These establishments are often accompanied by illicit drug dealing, prostitution, and guns. Community Car Deputies are tasked with investigating these establishments and coordinating operations to close them down. During 2023-2024, the Unit coordinated three operations, based on tips from the community, that resulted in closures of the establishments and several arrests.

Additionally, the Community Car Program manages and supervises the Sheriff's Office School Resource Officers and Airport Deputies. The Sheriff's Office provides School Resource Officers to Lincoln Unified, Linden Unified, and Lodi Unified School Districts. The assigned Deputies interact with students and staff and provide highly-visible patrols. These Deputies work closely with the school districts' intervention programs aimed at at-risk students. These full-time positions are partially funded by their respective school districts.

Community Revitalization Unit (CRU)

The CRU addresses multiple quality of life issues to reduce and eliminate illegal encampments, homes, structures, and properties that require abatement, graffiti, illegal trash dumps, abandoned vehicles/vessels, catalytic converter theft, and infrastructure-related copper wire theft.

The CRU's abatement team functions as the lead for the Countywide Encampment Response Team (ERT), whose primary mission is to conduct outreach and evaluate public safety, environmental impacts, and community impact of homeless encampments.

Research and Intelligence Division (RAID)

The Research and Intelligence Division (RAID) is currently staffed with five full-time Crime Analysts and one Supervising Crime Analyst. RAID provides analytical support to the Department, through detailed workups on subjects and properties, identifying officer safety concerns, associations, and patterns of behavior. RAID is also responsible for networking with outside agencies and identifying crime series and crime trends occurring within the Sheriff's Office jurisdiction. RAID collects, analyzes, organizes, and disseminates pertinent information to executive staff and sworn personnel in the field, who in turn modify, develop, and deploy effective policing strategies in response to problems and issues in the community.

The Division provides analytical support to all divisions, and is central to the Sheriff's Office Strategic Plan. The Unit is instrumental in providing intelligence to several specialty units including, but not limited to, the Gang Task Force, AGNET, the Community-Oriented Policing Unit, Investigations, Patrol, Custody and Classification, and Special Weapons and Tactics (SWAT).

The Division began utilizing telecommunication analytics software to assist with analyzing cell phone data, social media, cell tower pings, and pen register data. These software analysis tools have assisted the Division with electronic device search warrants and producing comprehensive investigative reports.

Grant Application for Real-Time Crime Center

The Sheriff has applied for grant funding to establish a centralized Real Time Crime Center that will provide real-time intelligence to operation resources in the field. The mission of the Real Time Crime Center will be to optimize the use of technologies and resources to provide for a more efficient and effective policing strategy. Such efforts will allow for improved operational intelligence and Deputy response, with an emphasis on Officer safety and community well-being. The Real Time Crime Center will operate within the Special Services Division.

Supplemental Requests

Funding is requested in the amount of $958,289 for the following supplemental requests:

Crime Analysts (2)

Funding is requested in the amount of $344,768 for two Crime Analysts, and associated costs, for the Research and Intelligence Division (RAID).

Deputy Sheriffs I-II (2)

Funding is requested in the amount of $589,762 for two additional Deputy Sheriffs I-II, and associated costs, for the Motor Unit, for a total of four Motor Unit Deputies in the Department if approved.

Flock Cameras (6)

Funding is requested in the amount of $23,759 for six Flock Cameras to assist with intelligence gathering and various property crime investigations.

The 2024-2025 Proposed Budget has been augmented by $958,289 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
General				
Arrests	N/A	577	652	690
Calls for Service	N/A	21,602	20,384	19,775
Citations	N/A	1,847	1,680	1,597
Traffic Stops	N/A	875	2,502	3,316
Probation/Parole Searches	N/A	119	336	445
Special Operations	25	220	308	352
Vehicles Towed	N/A	397	556	636
Towed Vehicles Processed	1,690	1,706	1,828	1,889
Warrants	N/A	137	362	475
Agricultural Crimes Cases (AGNET)				
Equipment Theft	76	47	54	58
Livestock Theft	5	20	26	29
Community-Oriented Policing				
Community Events	0	49	78	93
Community Meetings	41	53	130	169
Community Revitalization Unit				
Abated Properties*	N/A	110	70	50
Calls for Service - Homelessness	2,535	3,133	1,974	1,395
Homeless Encampment Cleanups	45	99	66	50
Homeless Encampment Maintenance	1,447	1,797	758	239
Illegal Dumping Investigations	858	1,081	1,056	1,044
Research and Intelligence Division				
Crime Analysis Support Tasks	1,010	957	1,000	1,022

N/A - Data not collected.

*Abated properties workload data transitioned from Patrol (#2021620000) in 2022-2023.

Sheriff - Mountain House

Patrick Withrow
Sheriff-Public Administrator

The Mountain House budget (#2021615000) captures costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the City of Mountain House. Patrol services have been provided since 2004 through a Police Protection Services Agreement with costs fully reimbursed by Mountain House. Prior to 2024-2025, when the community incorporated, the Sheriff's Office was reimbursed by the Mountain House Community Services District (MHCSD).

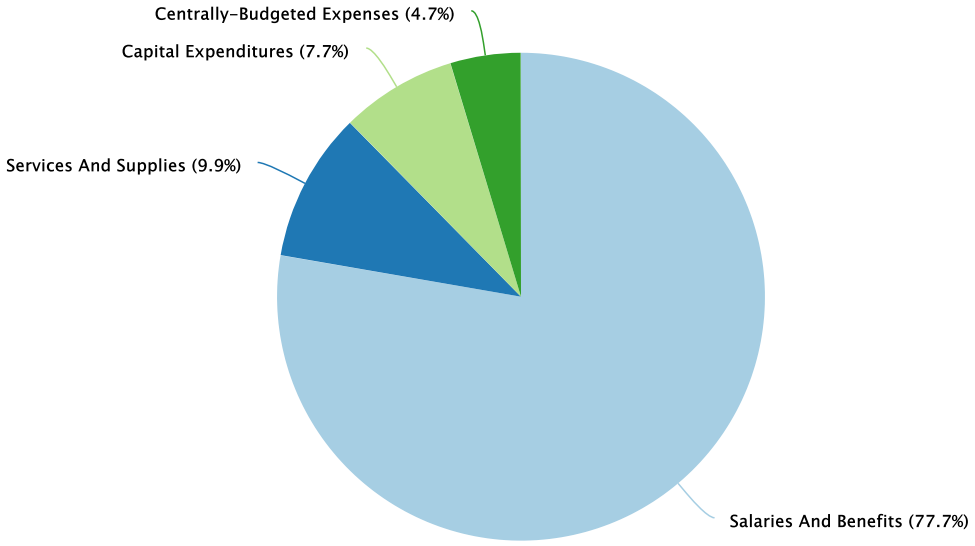
Expenditures Summary

The 2024-2025 Proposed Budget of $3,304,825 is an increase of $960,782 from the 2023-2024 Adopted Budget of $2,344,043, primarily due to the addition of a Lieutenant and two Deputy Sheriff I-II positions ($632,265) and increases in fixed asset costs ($213,183).

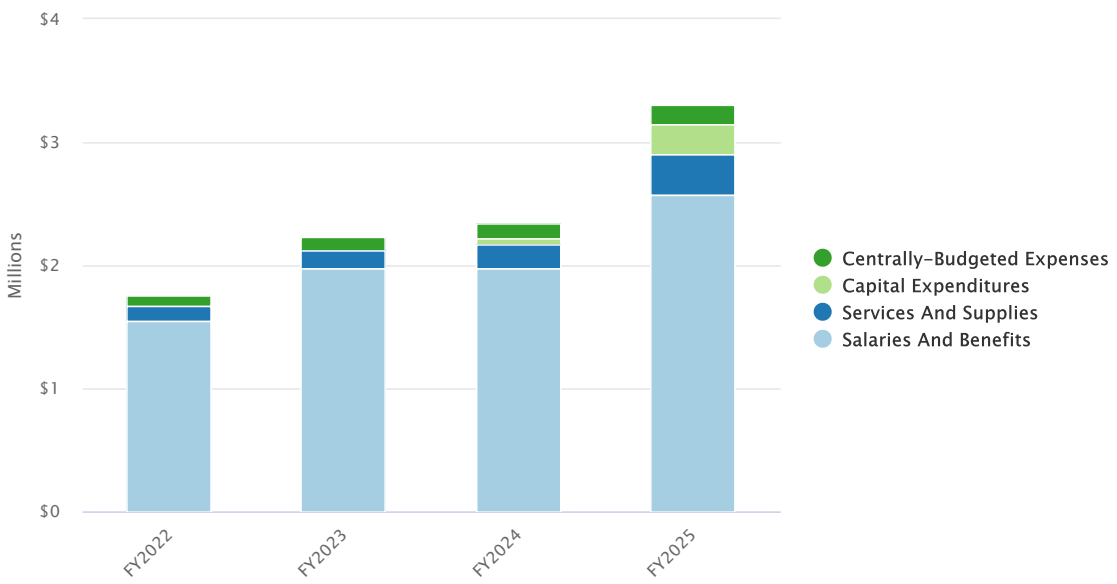
$3,304,825 $960,782
(40.99% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,547,353	$1,975,650	$1,975,051	$2,568,891	30.1%
Services And Supplies	$118,703	$149,648	$198,997	$327,716	64.7%
Centrally-Budgeted Expenses	$95,213	$102,565	$129,345	$154,385	19.4%
Capital Expenditures	$0	$0	$40,650	$253,833	524.4%
Total Expense Objects:	$1,761,269	$2,227,862	$2,344,043	$3,304,825	41%

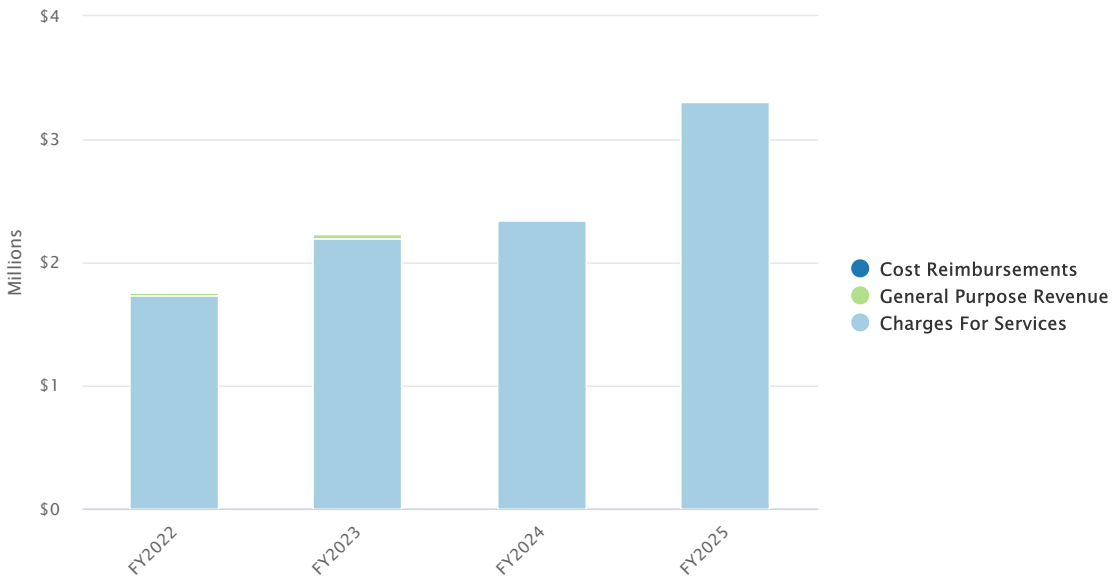
Funding Summary

The 2024-2025 Proposed Budget includes $3,304,825 in funding from the City of Mountain House to fully reimburse the Sheriff's Office for services provided.

$3,304,825 $960,782
(40.99% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Charges For Services	$1,736,949	$2,193,956	$2,344,043	$3,304,825	41%
Cost Reimbursements	$7,000	$0	$0	$0	0%
General Purpose Revenue	$17,320	$33,906	$0	$0	0%
Total Revenue Source:	$1,761,269	$2,227,862	$2,344,043	$3,304,825	41%

Program Discussion

In 2023-2024, the San Joaquin Local Agency Formation Commission (LAFCo) approved the Mountain House Community Services District (MHCSD) to move forward with the incorporation process. The citizens of Mountain House approved the incorporation on March 5, 2024, with the goal of incorporating in July 2024. It is anticipated that the Sheriff's Office will continue to provide services for the City and return to the Board of Supervisors with a new Memorandum of Understanding.

The MHCSD General Manager has recommended the addition of a Lieutenant and two Deputy Sheriffs in preparation for incorporation and new fixed asset purchases. The new positions, associated equipment costs, and additional fixed asset purchases are included in the 2024-2025 Proposed Budget and will be fully reimbursed by the City.

Position Summary

The 2024-2025 Proposed Budget includes the addition of one Lieutenant position and two Deputy Sheriff I-II positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	8.0	11.0	3.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	8.0	11.0	3.0

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Crime Reports	716	1,000	709	814
Calls for Service	9,456	8,939	6,014	8,639
Officer Initiated	2,884	3,788	3,202	3,214
Citizen Initiated	6,572	5,151	2,812	5,425
Adult Arrests	52	50	67	63
Parking Citations	102	127	110	128
Traffic Citations	130	411	562	635

Sheriff - Animal Services

Patrick Withrow
Sheriff-Public Administrator

The Sheriff's Animal Services Unit (#2021619000) protects public health and safety by implementing dog licensing and rabies vaccination programs, responding to complaints regarding dangerous or rabid animals, and removing injured, sick, or dead strays. This Unit also provides assistance with predatory animals, investigates complaints of animal abuse or neglect, and takes appropriate action to deal with other problems associated with the care and control of animals.

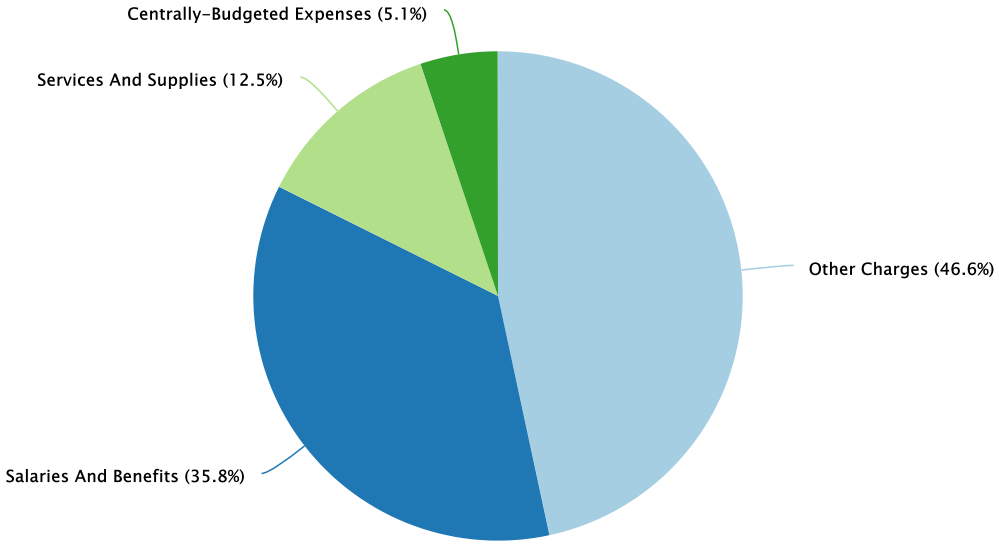
Expenditures Summary

The 2024-2025 Proposed Budget of $3,085,353 is an increase of $77,876 from the 2023-2024 Adopted Budget of $3,007,477, primarily due to salaries and benefits adjustments ($56,705) and centrally-budgeted charges ($21,171).

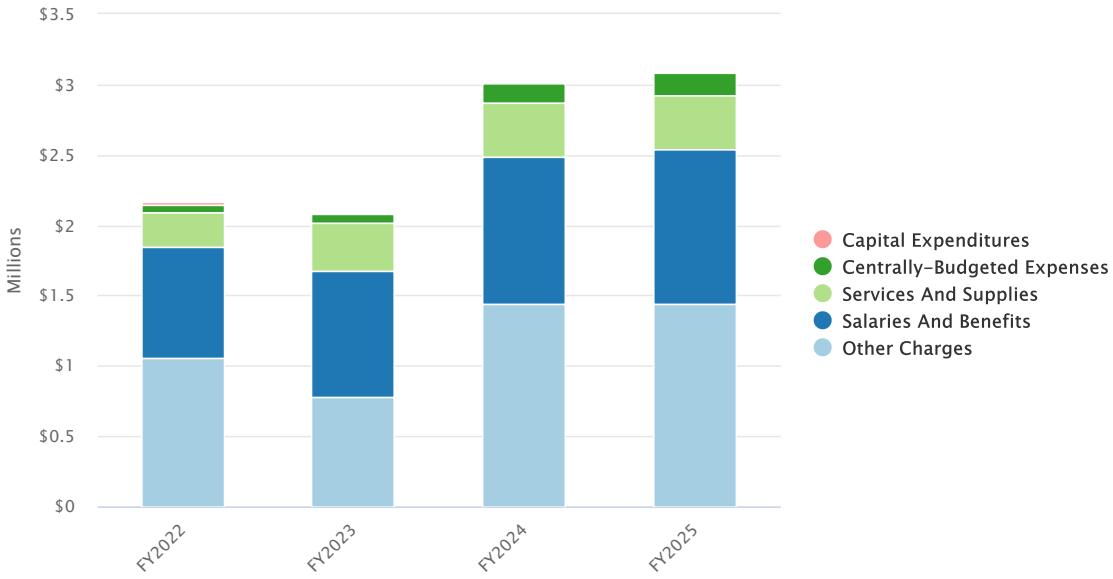
$3,085,353 $77,876
(2.59% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$797,485	$895,490	$1,046,490	$1,103,195	5.4%
Services And Supplies	$243,130	$348,507	$385,230	$385,230	0%
Centrally-Budgeted Expenses	$49,714	$56,997	$137,182	$158,353	15.4%
Other Charges	$1,051,687	$774,731	$1,438,575	$1,438,575	0%
Capital Expenditures	$19,474	$0	$0	$0	0%
Total Expense Objects:	$2,161,489	$2,075,725	$3,007,477	$3,085,353	2.6%

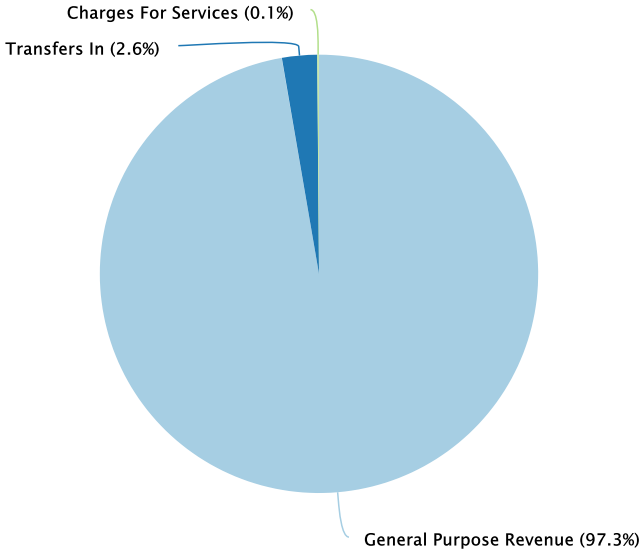
Funding Summary

The 2024-2025 Proposed Budget is primarily funded with General Purpose Revenues of $3,001,726, with allowable expenditures funded by the Rabies Treatment and Eradication Special Revenue Fund (#20010).

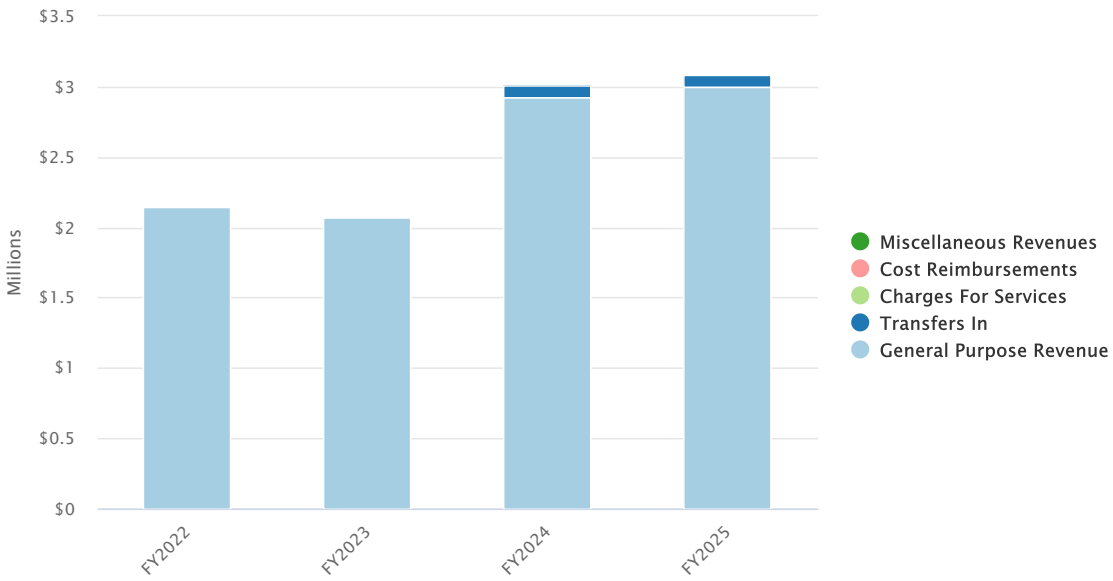
$3,085,353 $77,876
(2.59% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

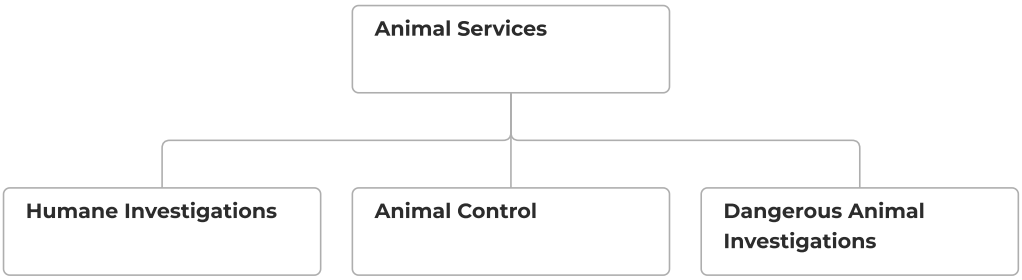


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Charges For Services	$0	$1,561	$0	$3,800	N/A
Miscellaneous Revenues	$35	$0	$0	$0	0%
Transfers In	$5,997	$7,333	$79,827	$79,827	0%
Cost Reimbursements	$8,500	$0	$0	$0	0%
General Purpose Revenue	$2,146,958	$2,066,831	$2,927,650	$3,001,726	2.5%
Total Revenue Source:	$2,161,489	$2,075,725	$3,007,477	$3,085,353	2.6%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	11.0	11.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	11.0	11.0	0.0



Program Discussion

A new Memorandum of Understanding (MOU) between the County and the City of Stockton for shelter services was approved in July 2023 (B-23-377). The MOU extends the partnership between the County and City for an additional five years, which is set to expire on June 30, 2028. Shelter facility fees increased from $395 to $493 per animal up to 3,000 animals and $657 for animals exceeding 3,000. Facilities fees are subject to at least a 5% annual increase based on the average increase in medical supplies and shelter operating costs.

Based on increased pricing in 2018, the 2019-2020 budget added $780,457 to the Animal Services budget for shelter services, for a total of $1,438,575 and has remained the same in subsequent years. Due to the Unit's efforts to reduce shelter costs by working to return animals to their owners prior to impoundment, the 2024-2025 Proposed Budget remains at this level and is expected to be sufficient.

The Animal Services Unit has become more focused on felony humane investigations and has received quality training and equipment for large animal technical rescue. This has added a greater and more meaningful level of service to the residents of San Joaquin County

Fund Balance

Rabies Treatment & Eradication Fund

The Rabies Treatment and Eradication Special Revenue Fund (#20010) receives revenue from dog licenses and fines. Fund proceeds are used to offset costs of enforcing rabies control measures. Annual revenue is approximately $36,285. As of March 31, 2024, the fund balance was $332,369. In 2024-2025, $79,827 is budgeted for Animal Services Officer training and rabies vaccination clinics.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Animal Services				
Licenses Sold	2,560	2,135	1,544	1,600
Animals Impounded	1,152	1,916	1,784	1,800
Complaints/Calls for Service	7,918	8,122	9,120	9,200
Notices of Violation	295	405	243	250
Citations	44	17	11	12
Humane Investigations	604	647	490	500
Animal Bites Reported	172	230	275	275
Deceased Animals	1,035	1,368	1,514	1,500
Returned to Owner	370	342	350	350
Euthanized	79	36	24	25
Medical Clearance Prior to Impound	142	N/A*	150	150
Dangerous Dog Notice	8	5	11	10
Quarantine	162	170	173	175

*Data unavailable due to a lag in data collection.

Sheriff - Patrol

Patrick Withrow
Sheriff-Public Administrator

The Patrol Division (#2021620000) of the Sheriff's Office provides law enforcement services in the unincorporated areas of the County. Deputies respond to calls for service and engage in proactive law enforcement designed to enhance public safety and reduce criminal activity.

The Division also maintains a Critical Incident Management Team covering Special Weapons and Tactics (SWAT), Explosive Ordnance Disposal (EOD), Hostage Negotiations Team (HNT), Mobile Field Forces (MFF), and Unmanned Aircraft System (UAS). This Team is managed within the Patrol Division, but members may be assigned to other divisions. Citizen volunteer units such as the Sheriff's Team of Active Retired Seniors (STARS) complement Division operations.

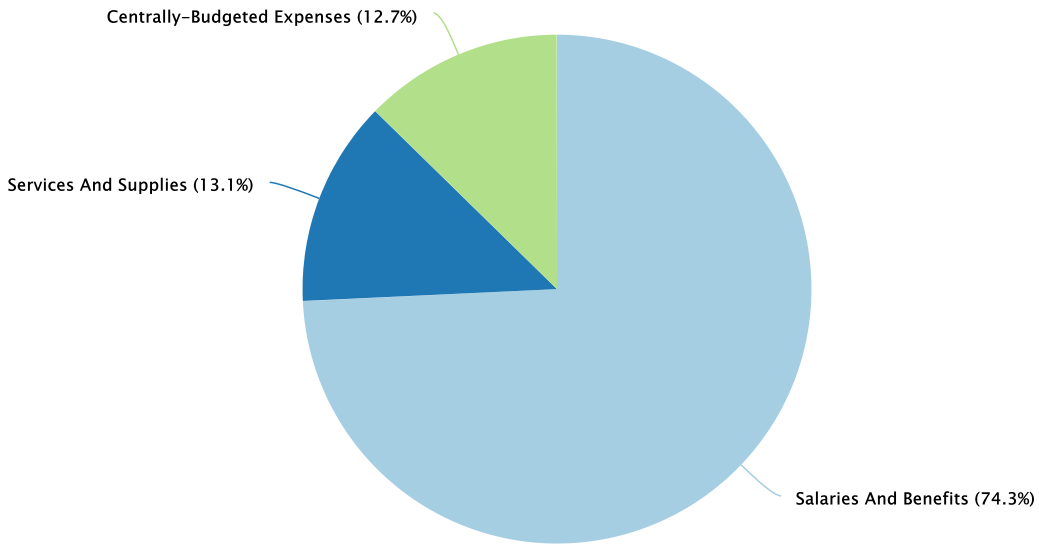
Expenditures Summary

The 2024-2025 Proposed Budget of $42,363,531 is an increase of $1,670,989 from the 2023-2024 Adopted Budget of $40,692,542, primarily due to salaries and benefits adjustments ($820,978) and increases in centrally-budgeted expenses ($774,822), offset by a decrease in law enforcement equipment costs ($465,793) and a decrease in capital expenditures ($156,200).

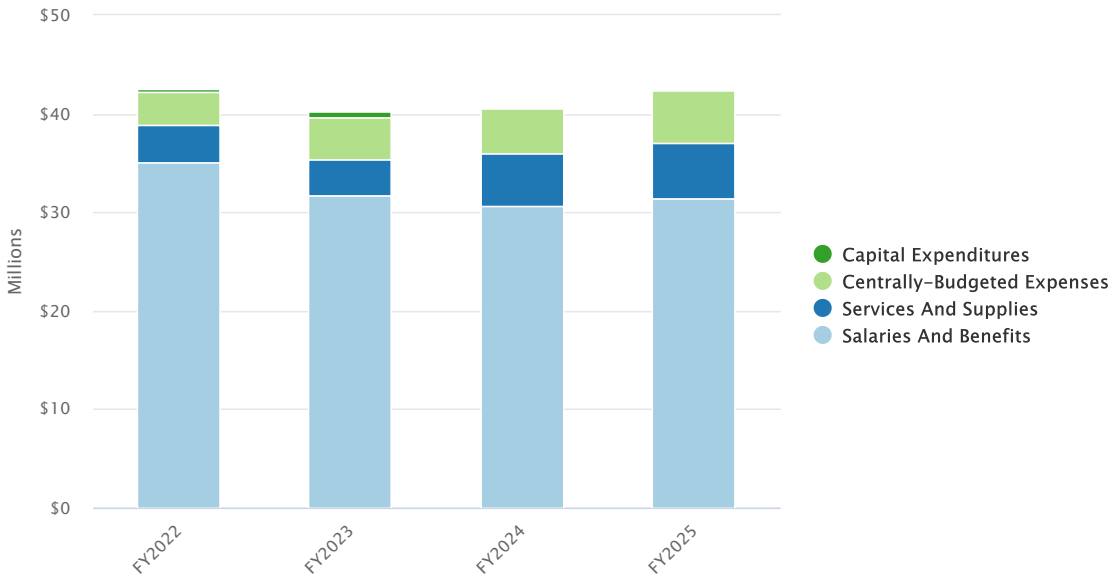
$42,363,531 $1,670,989
(4.11% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$35,061,445	$31,769,507	$30,638,202	$31,459,180	2.7%
Services And Supplies	$3,784,271	$3,625,602	$5,309,700	$5,541,089	4.4%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Centrally-Budgeted Expenses	$3,338,309	$4,167,000	$4,588,440	$5,363,262	16.9%
Capital Expenditures	$390,139	$663,468	$156,200	$0	-100%
Total Expense Objects:	$42,574,165	$40,225,578	$40,692,542	$42,363,531	4.1%

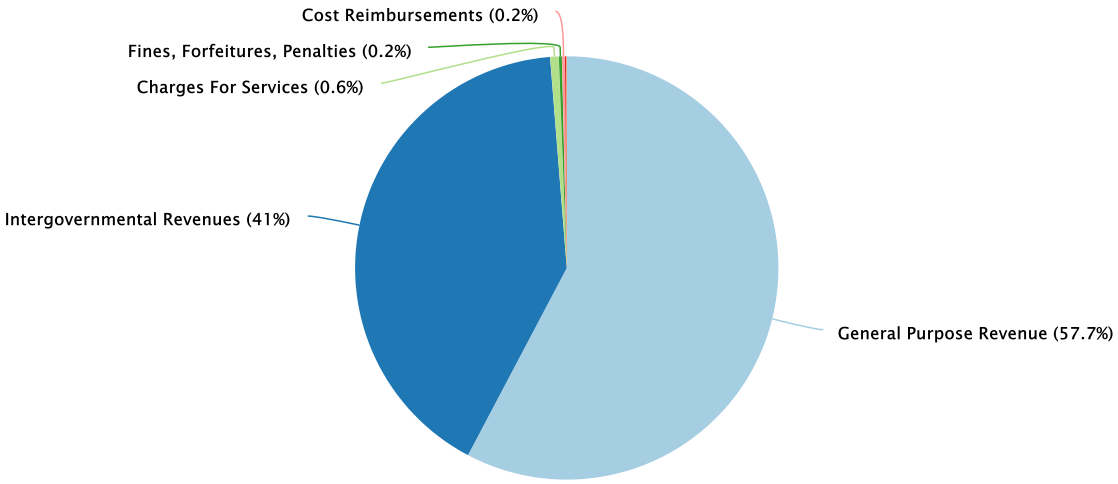
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $24,455,478 in General Purpose Revenue and $16,834,788 in Proposition 172 Public Safety revenue.

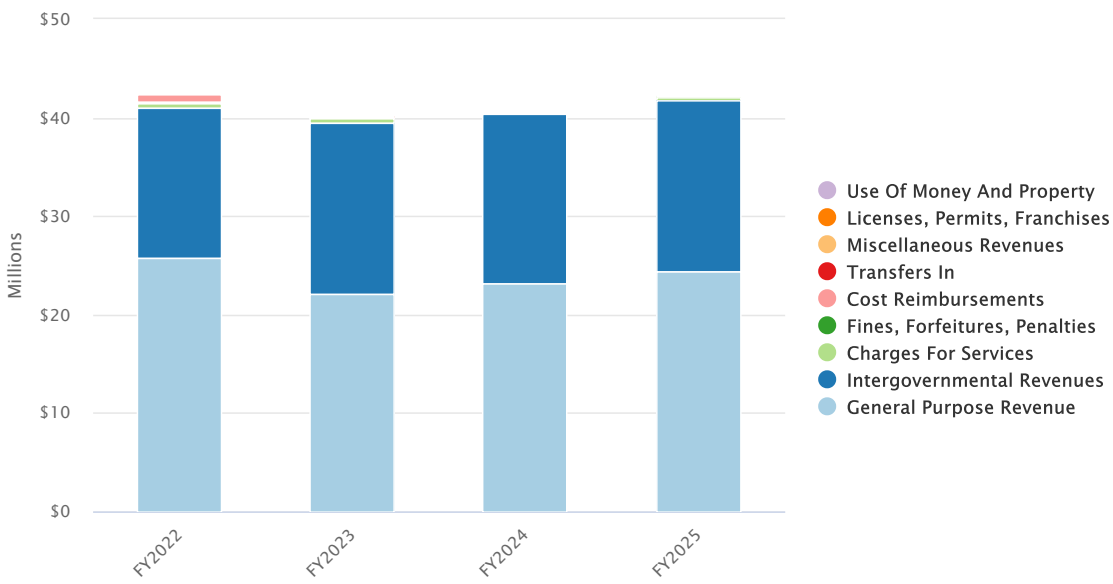
$42,363,531 $1,670,989
(4.11% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

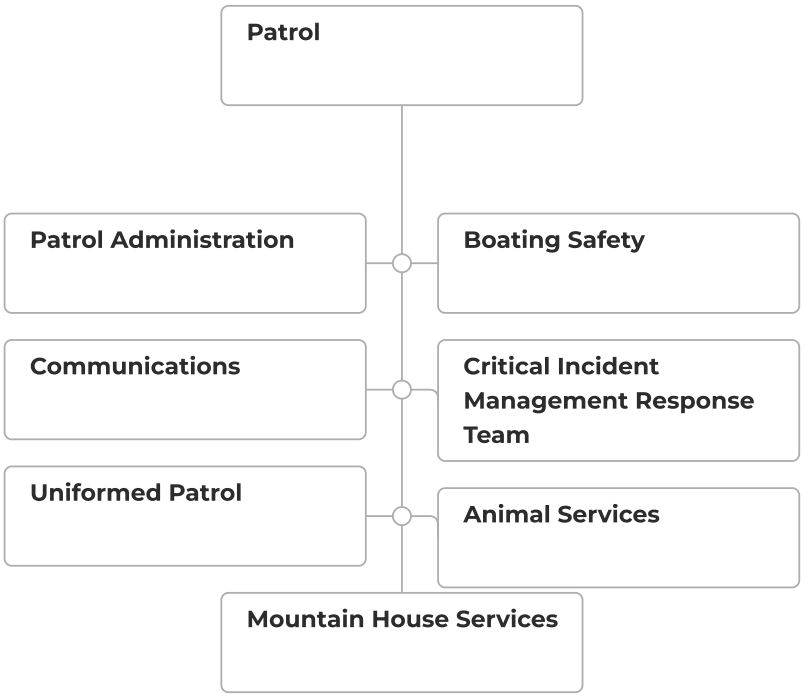


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Licenses, Permits, Franchises	$1,535	$2,083	$1,754	$1,754	0%
Fines, Forfeitures, Penalties	$108,054	$124,764	$105,400	$105,400	0%
Use Of Money And Property	$1	$0	$0	$0	0%
Intergovernmental Revenues	$15,166,669	$17,368,295	$17,226,878	$17,379,349	0.9%
Charges For Services	$480,693	$353,754	$144,899	$274,687	89.6%
Miscellaneous Revenues	$27	$521	$8,937	$8,937	0%
Transfers In	$177,917	$77,541	$48,000	$48,000	0%
Cost Reimbursements	$831,204	$135,999	$0	$89,926	N/A
General Purpose Revenue	$25,808,065	$22,162,621	$23,156,674	$24,455,478	5.6%
Total Revenue Source:	$42,574,165	$40,225,578	$40,692,542	$42,363,531	4.1%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year. A Deputy Sheriff position was transferred out midyear in 2023-2024.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	122.0	122.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	122.0	122.0	0.0



Program Discussion

In 2022-2023, the Special Services Division became its own separate budget (#2021614000) from the Patrol budget and 48 positions were transferred from Patrol to the Special Services Division. Additionally, three programs from Patrol were transferred to the Special Services Division: Community Car Program, Community Revitalization Unit (CRU), and Research and Intelligence Division (RAID). The Patrol Unit has retained its primary duties of responding to calls for service, engaging in proactive law enforcement work designed to enhance public safety, reducing criminal activity by apprehending offenders, and preventing illegal activity through increased presence within the County.

The Patrol Division provides law enforcement services to the unincorporated areas of San Joaquin County, with a service population of approximately 183,745. The Deputy Sheriffs assigned to Patrol work on one of eight Patrol teams allocated to provide overlapping shift coverage throughout the County based upon eight geographical beat areas.

Field Training Program

The Patrol Division Field Training Program consists of a seven-month period during which trainees receive one-on-one and group instruction on how to perform the job duties of a Deputy Sheriff. Their training begins with one month of administrative assignments in the facility, then six months of in-field training on Patrol. Trainees receive daily evaluations of performance and progression within the program.

The Patrol Division also utilizes Field Training Officers to operate a Patrol Re-orientation Program for those Deputy Sheriffs reassigned to the Patrol Division after assignment elsewhere for more than one year. The Field Training Program is supervised by two Deputy Training Sergeants and is managed by two Sheriff's Lieutenants, one for each day off sequence. In 2023-2024, 20 Deputies completed the Field Training Program. In 2024-2025, Patrol estimates that 21 Deputies will be trained in the Program.

Critical Incident Management Response Team

The Sheriff's Office maintains a Critical Incident Management Response Team consisting of a Special Weapons and Tactics Team (SWAT), Explosive Ordinance Disposal Team (EOD), and Hostage Negotiations Team (HNT). The Patrol Division manages these teams, although members for each group may contain members from other divisions.

Currently, the Critical Incident Management Response Team is managed by one Lieutenant and consists of the following: 20 Deputy Sheriffs and 4 Sergeants on SWAT, 14 Deputy Sheriffs and 1 Sergeant on EOD, 14 Deputy Sheriffs and 1 Sergeant for UAS, and 16 Deputy Sheriffs and 3 Sergeants for HNT.

SWAT

The Sheriff's Office SWAT Team is responsible for serving search warrants, conducting parole and probation searches, assisting the Mobile Field Forces team, and responding to critical incidents beyond the capabilities of Patrol teams. The SWAT team also participates in non-enforcement situations such as: presentations, providing training to all staff; and community events. During 2022-2023, SWAT participated in 83 operations and 62 operations by mid-year 2023-2024.

UAS

The Sheriff's Office operates an Unmanned Aircraft Systems Unit (UAS) to better equip Patrol Deputies and special units to effectuate their work. Previously, the Unit operated within the Explosive Ordnance Detail (EOD) team. However, with the increased need for aerial assistance, the unit now operates independently of the EOD team, and is supervised by a Patrol Sergeant that is assigned to the Unit as an ancillary duty.

Since implementing the program, 11 Deputy Sheriffs and 2 Sergeants have become licensed UAS pilots through the Federal Aviation Administration (FAA). Licensed UAS pilots are re-certified on a biannual basis through the FAA and are required to participate in an internal re-certification program through the Sheriff's Office. In 2023, the UAS Unit flew over (200) missions.

The program deploys unmanned aerial units to respond to calls for service and critical incidents throughout the County. The UAS Unit was created to assist with Patrol and SWAT operations but has since expanded to assist with special requests department-wide. The UAS Unit assists with:

- Search And Rescue (SAR) – Several of the Sheriff's Office drones are outfitted with an infrared camera. This allows real-time, efficient, and safe "scanning" of areas where missing persons are thought to be, by showing a heat signature for analysis by SAR team members.
- Crime Scene Reconstruction – The Unit utilizes technology to assist in the documentation of crime scenes. A UAS will provide high-resolution images that lend perspective and context to a scene, supplementing the typical "ground level" photographs. The UAS images are used to create three-dimensional models, useful for investigators, prosecutors, and juries.
- Intelligence Gathering – Utilizing high-resolution imagery, UAS is an excellent tool that can be used to enhance the safety of staff members when planning high-risk operations. Currently, aerial photography of suspect locations is collected by Deputies in aircraft. UAS technology provides low-altitude (sub 400 ft.) detailed images of suspect locations. Additionally, the UAS can be used to approach and

inspect suspicious vehicles, packages, structures, etc. UAS may also be used to assess damage from natural disasters, such as floods and earthquakes.

EOD

The EOD Team is responsible for calls for service that involve suspicious packages, explosive incidents, illegal firework sales, and arson investigations. Additionally, the team assists with SWAT missions, intelligence gathering, and reconstructing explosions post-blast for investigative purposes. During 2022-2023, the EOD Team responded to over 100 calls for service.

HNT

HNT is a specialized unit designed to create a dialogue with individuals who are in crisis; whether in a criminal capacity or dealing with mental health-related issues. HNT is deployed on every SWAT mission as a part of the Critical Response Team, as well as responding to various situations of persons in crisis. Negotiators are trained on a variety of techniques used to bring incidents to a peaceful resolution. Hostage negotiators train monthly as a team, and sometimes with SWAT, to enhance negotiating skills by engaging in role-play-based scenarios and the proper use of techniques with equipment.

in December 2021, grant funding in the amount of $196,865 from the State Homeland Security Grant Project was awarded to purchase a new van (B-21-722). The van was procured during 2022-2023 and is currently in the building phase.

STARS

The Sheriff's Team of Active Retired Seniors (STARS) is a mostly volunteer unit acting as a support unit to the Patrol and Investigations Divisions. STARS perform patrol of service areas, perform vacation and abatement checks, work in numerous special community events, conduct fingerprint services for grade school children, and assist in visual presence representing the Sheriff's Office. STARS personnel also assist with the Sheriff's Office fleet of vehicles utilized to respond to long-term or large-scale events, including the Mobile Law Enforcement Command Center (MLEC).

During 2023-2024, STARS implemented a new Care Program which is aimed at providing one-on-one interactions between STARS volunteers and elderly residents within San Joaquin County that have signed up for the Program. Though this Program is in the beginning stages, the overall impact will be a benefit to the County.

Supplemental Requests

Funding is requested in the amount of $569,220 for the following supplemental requests:

AXON Bundle

Funding is requested in the amount of $533,720 to upgrade the current body-worn cameras and tasers with upgraded, improved equipment and add 67 in-car camera systems to the Patrol fleet. The total cost is $4,125,337 over five years: Year One is $533,720; Year Two is $790,876; Year Three is $860,357; Year Four is $932,617; and Year Five is $1,007,767.

Flock Cameras

Funding is requested in the amount of $35,500 for 10 Flock Cameras to assist with investigations in vulnerable areas of the County.

The 2024-2025 Proposed Budget has been augmented by $569,220 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Service Population	159,170	162,506	172,665	183,745
Documented Calls for Services	124,286	127,251	136,042	136,042
Officer Initiated	31,431	28,740	33,048	33,048
Citizen Initiated	92,855	98,511	102,994	102,994
SWAT/Hostage Negotiation	112	83	83	86
Trainees In-Field Training	25	18	20	21
Canine Searches	219	327	360	302
Missing Persons Calls	2,177	1,782	1,686	1,686
Adult Arrests	8,182	7,677	7,804	7,804
Juvenile Arrests	293	215	234	234
Towed Vehicles Processed	1,699	1,702	1,814	1,814
Abated Properties*	41	N/A	N/A	N/A
Coroner Investigations**	3,049	N/A	N/A	N/A
Documented Reports	19,376	17,772	16,236	16,236
Supplemental Reports	11,974	11,963	1,924	1,924

*Abated properties workload transitioned to Special Services Division (#2021614000) in 2022-2023.

**Transferred to the Office of the Medical Examiner July 1, 2020, and Deputy Sheriffs no longer continued to respond to and investigate the Coroner calls in 2022-2023.

Sheriff - Communications

Patrick Withrow
Sheriff-Public Administrator

The Communications Division (#2021622000) of the Sheriff's Office is responsible for radio dispatching for Patrol, Animal Services and the Probation Department, and providing investigative support to field forces and allied agencies, including research and data entry access to various Criminal Justice Information Systems. The Communications Center handles all incoming phone traffic, both emergency and non-emergency.

The Communications Center is the Public Safety Answering Point (PSAP) for all emergency 911 calls originating in the unincorporated areas of the County. Emergency 911 calls from any phone outside a city limit are automatically routed to the Sheriff's Communications Center, with calls requiring emergency medical services and/or fire response forwarded to the appropriate agency. The Communications Center also serves as the alternate answering point for other PSAPs in the County during a crisis. The Communications Center is staffed 24 hours a day, 7 days per week.

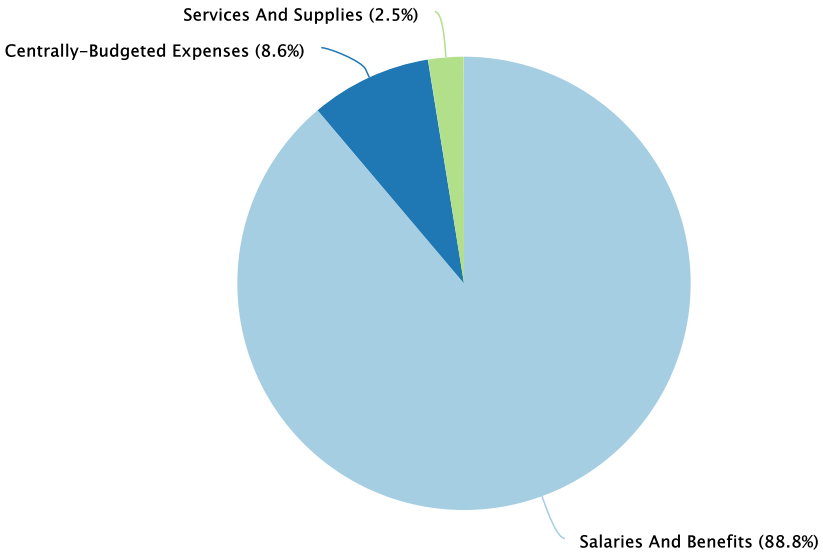
Expenditures Summary

The 2024-2025 Proposed Budget of $6,622,386 is an increase of $398,002 from the 2023-2024 Adopted Budget of $6,224,384, primarily due to negotiated salaries and benefits adjustments ($274,857) and increases to centrally-budgeted charges ($123,145).

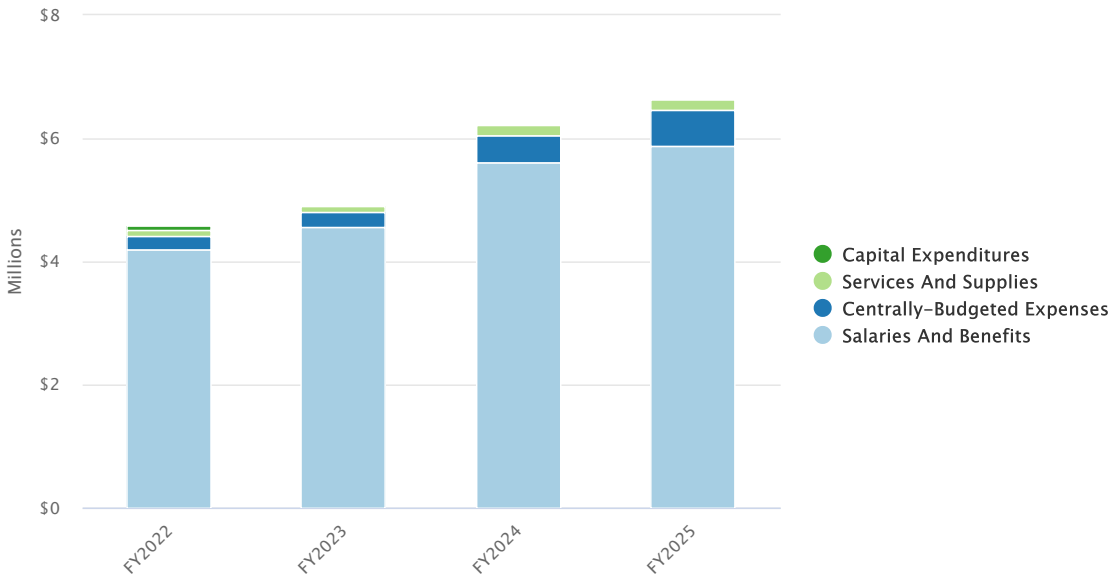
$6,622,386 $398,002
(6.39% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$4,206,515	$4,563,922	$5,607,649	$5,882,506	4.9%
Services And Supplies	$98,978	$94,890	$168,312	$168,312	0%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Centrally-Budgeted Expenses	$200,766	$240,434	$448,423	$571,568	27.5%
Capital Expenditures	$77,036	$0	$0	$0	0%
Total Expense Objects:	$4,583,295	$4,899,247	$6,224,384	$6,622,386	6.4%

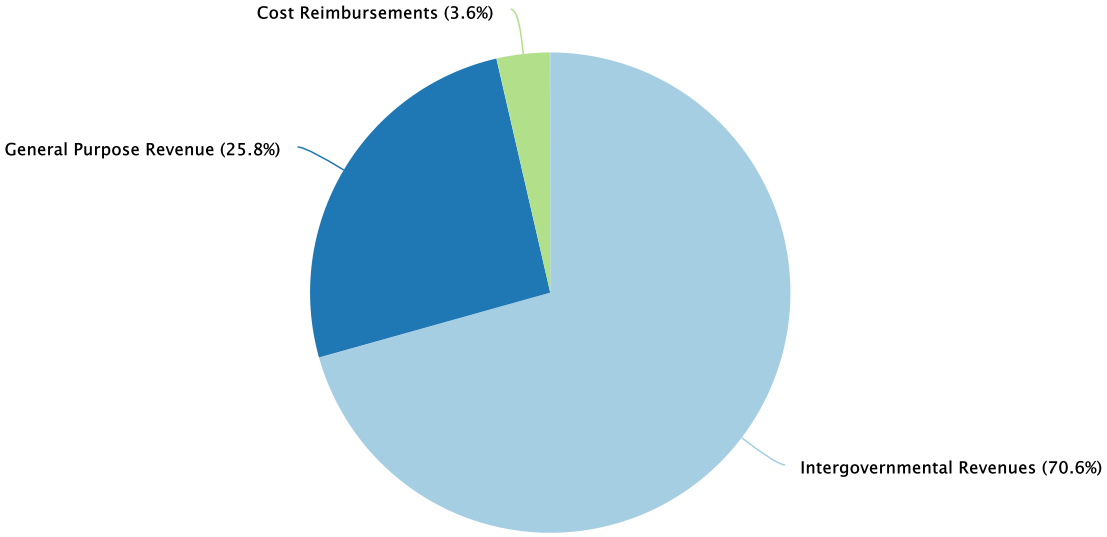
Funding Summary

The 2024-2025 Proposed Budget includes $4,646,100 in funding from Proposition 172 Public Safety Revenue, $1,707,101 in General Purpose Revenue, and a cost reimbursement of $237,185 from the Probation Department for dispatching services and associated costs.

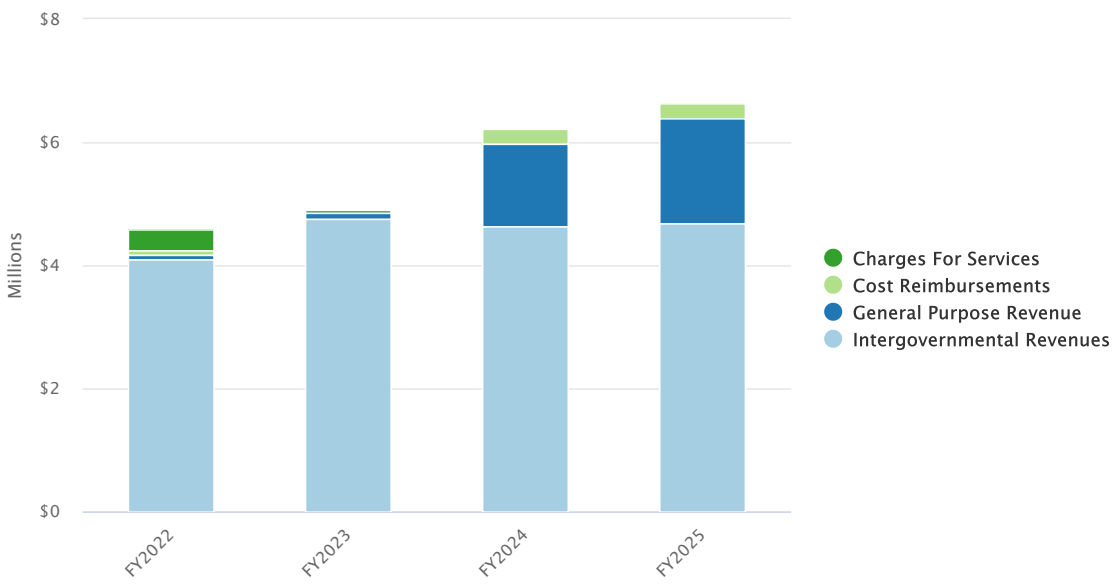
$6,622,386 $398,002
(6.39% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

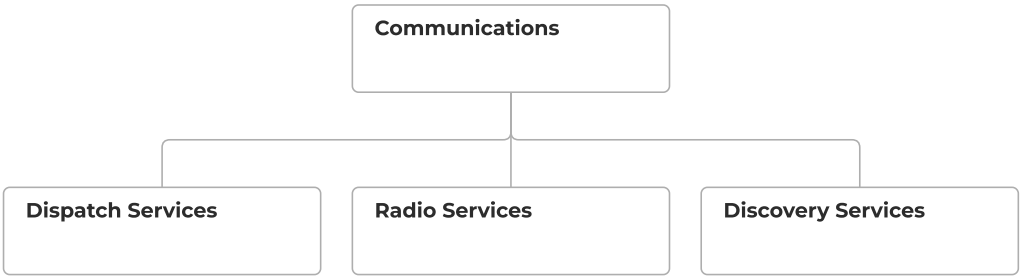


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$4,094,694	$4,760,445	$4,636,550	$4,678,100	0.9%
Charges For Services	$350,820	$50,373	$0	$0	0%
Cost Reimbursements	$57,838	$0	$237,185	$237,185	0%
General Purpose Revenue	$79,942	$88,428	$1,350,649	$1,707,101	26.4%
Total Revenue Source:	$4,583,295	$4,899,247	$6,224,384	$6,622,386	6.4%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	40.0	40.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	40.0	40.0	0.0



Program Discussion

The Sheriff's Office Communications Division provides dispatch services to unincorporated areas of the County, Mountain House and the Probation Department. Two Communications Dispatcher positions were added in 2022-2023 to accommodate the increased workload of dispatching for Probation. Additionally, the Sheriff's Information Technology staff maintains the Probation Department's mobile data computers (MDC). The 2024-2025 Proposed Budget includes a cost reimbursement of $237,185 from the Probation Department for dispatching services and associated costs.

In 2022-2023, the Division was awarded a $60,000 grant from California Office of Emergency Services (CalOES) to purchase a high frequency radio system that will assist with maintaining local and statewide radio communications should the Sheriff's Office primary radio system suffer catastrophic failure. The equipment was delivered in December 2023 and staff is working with CalOES and the equipment manufacturer to ensure the radio system operates and functions in the capacity for which it was purchased.

During 2023-2024, the Sheriff's Office primary radio service provider unexpectedly ceased operations. The Sheriff's Office, in conjunction with the Information Systems Division, have worked diligently to secure new contracts with radio equipment and radio service vendors to ensure proper maintenance of the Sheriffs Office radio systems. The Sheriff's Office has been in discussions with the County Administrator's Office and the Human Resources Division to explore options for servicing radios in-house, as radio functionality is critical to Sheriff's Operations.

In May 2020, the Board of Supervisors approved the Recruitment and Retention Program (B-20-250), which approved a signing and referral bonus for the Communications Dispatcher series job classification. The Recruitment and Retention Program was extended through June 2024 (B-22-286). Prior to the implementation of the program, the Communications Dispatcher series was staffed at 82%. As of March 2024, 83% of the positions were filled. The Division will continue to work closely with the Professional Standards Division to fill all vacancies.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Communications				
911 Calls Received	54,349	59,733	58,062	55,595
Dispatch Systems Entries	176,842	196,624	188,588	178,940
Incoming Calls (911 & Non-Emergency)	205,514	209,697	225,594	219,754
Outbound Calls	62,700	69,190	68,730	64,388

Sheriff - Detectives

Patrick Withrow
Sheriff-Public Administrator

The Detectives Division (#2021626000) of the Sheriff's Office provides law enforcement investigative services in the unincorporated areas of the County, as well as technical evidence services to the Sheriff's Office and other agencies.

In 2022-2023, the Agricultural, Gangs, and Narcotics Enforcement Team (AGNET) budget was transferred out of this budget and renamed the Special Services Division budget (#2021614000). In 2023-2024, staffing and associated costs for the Metropolitan Narcotics Task Force was transferred to the California Multi-Jurisdictional Methamphetamine Enforcement Team (Cal-MMET) budget (#2021609000).

The following Units are assigned to the Detective's budget:

- **Child Abuse and Sexual Assault Unit** – Investigates cases involving rape, sexual assaults, child/elder abuse, child neglect, molestation, abduction, and missing or runaway children. The Unit carries the responsibility for the application of Megan's Law, dealing with the identification and mandated registration of known sex offenders.
- **Persons Unit** – Investigates homicides, suspicious deaths, robberies, assaults, domestic violence, kidnappings, adult missing persons, officer-involved shooting incidents, and protocol case investigations.
- **Property Unit** – Investigates burglary, property theft, identity theft, arson, and fraud.
- **Technical Services Unit** – Provides investigative support in the form of photographs, evidence collection and storage, fingerprinting of crime scenes and applicants, processing of blood and chemical evidence, processing of latent prints, and assistance to other law enforcement agencies.
- **Cold Case Unit** – Investigates cold case homicides, missing persons, sexual assault cases, special circumstance cases, and participates in the San Joaquin County Cold Case Task Force.

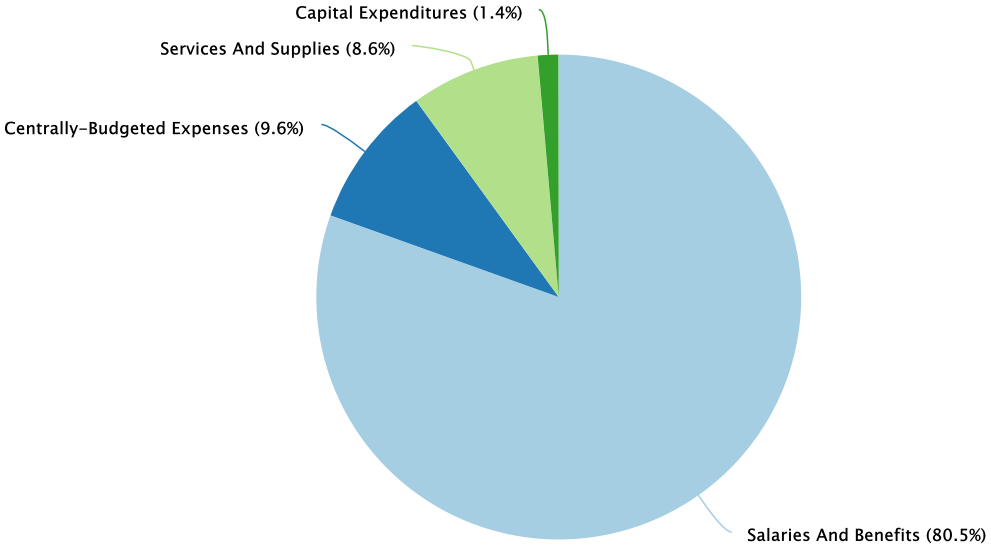
Expenditures Summary

The 2024-2025 Proposed Budget of $15,834,040 is an increase of $1,578,651 from the 2023-2024 Adopted Budget of $14,255,389, primarily due to salaries and benefits adjustments ($911,503), the addition of three positions and associated costs ($913,206), and an increase in centrally-budgeted expenses ($268,804), partially offset by a reduction in capital expenditures ($137,521).

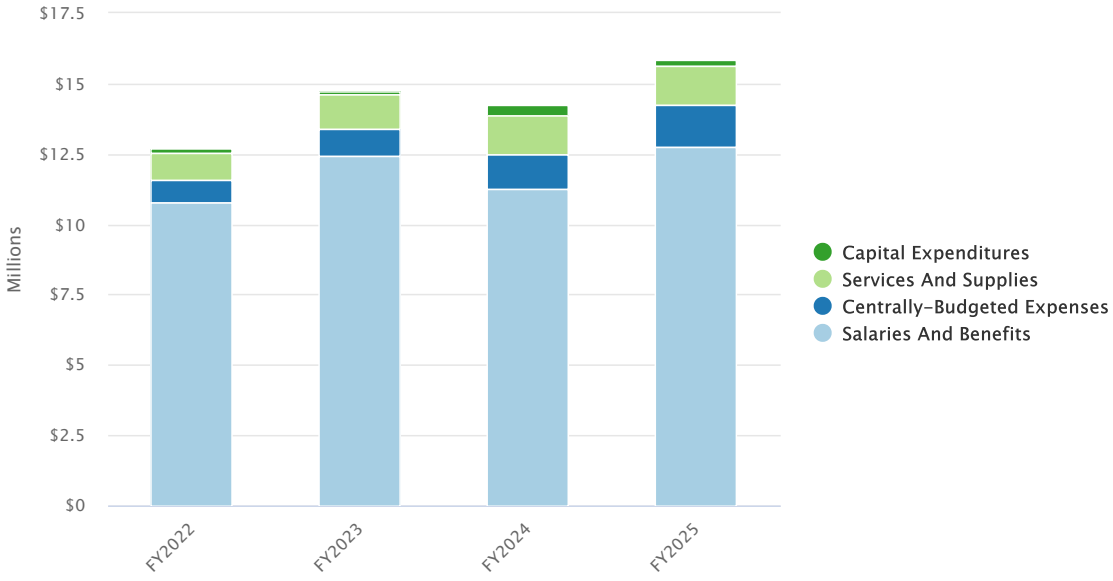
$15,834,040 $1,578,651
(11.07% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$10,777,459	$12,445,302	$11,264,137	$12,741,606	13.1%
Services And Supplies	$953,925	$1,259,327	$1,390,510	$1,360,409	-2.2%
Centrally-Budgeted Expenses	$796,182	$937,468	$1,243,621	$1,512,425	21.6%
Capital Expenditures	$174,300	$76,272	$357,121	$219,600	-38.5%
Total Expense Objects:	$12,701,866	$14,718,368	$14,255,389	$15,834,040	11.1%

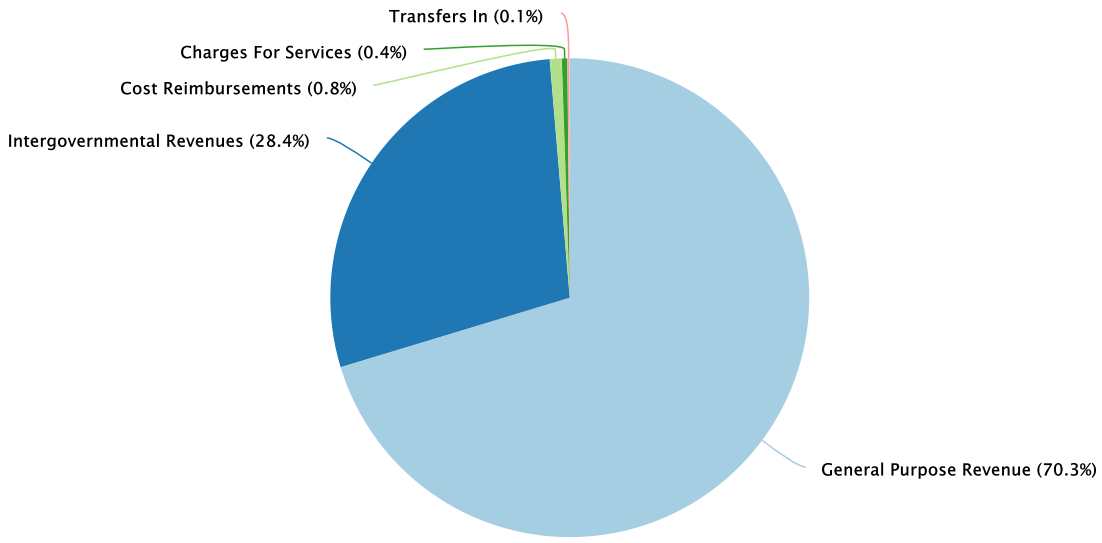
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $11,132,866 in General Purpose Revenue and $4,339,597 in Proposition 172 Public Safety revenue.

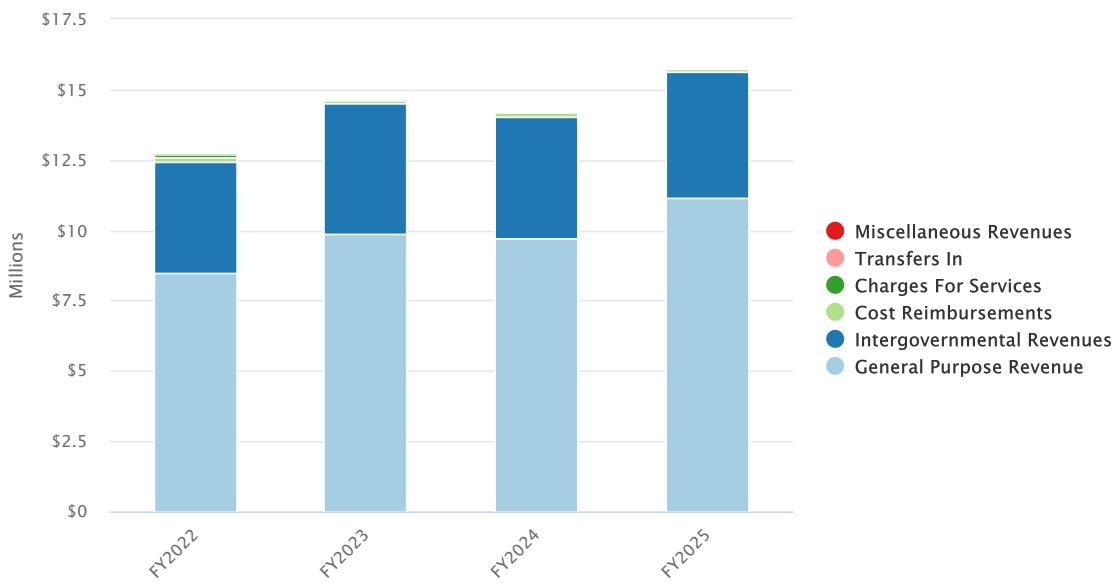
$15,834,040 $1,578,651
(11.07% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

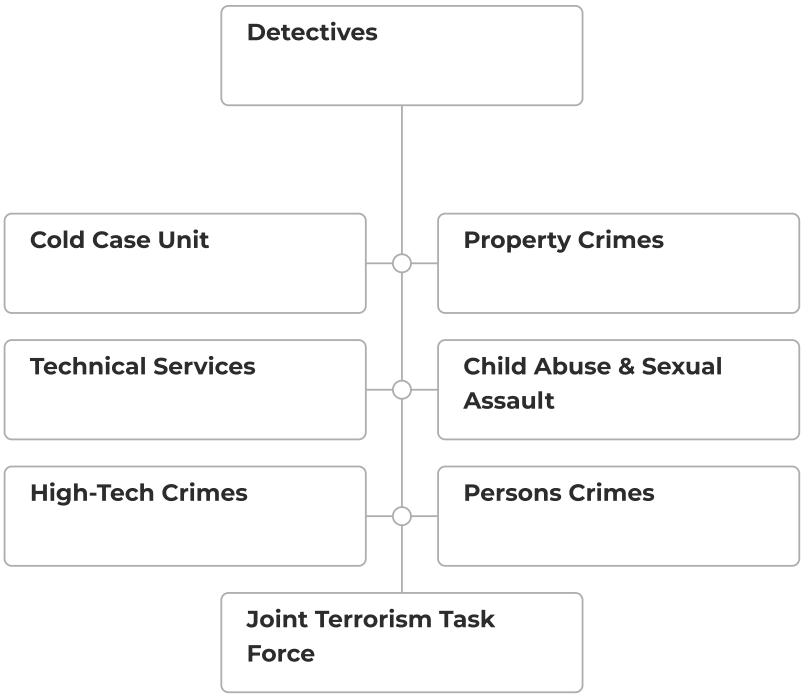


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$3,971,211	$4,657,216	$4,313,182	$4,490,807	4.1%
Charges For Services	$80,587	$62,974	$60,000	$60,000	0%
Miscellaneous Revenues	$2,976	$40	$0	$0	0%
Transfers In	$1,350	$20,700	$23,400	$23,400	0%
Cost Reimbursements	$177,467	$130,000	$126,967	$126,967	0%
General Purpose Revenue	$8,468,275	$9,847,438	$9,731,840	$11,132,866	14.4%
Total Revenue Source:	$12,701,866	$14,718,368	$14,255,389	$15,834,040	11.1%

Organizational Chart

The 2024-2025 Proposed Budget includes the addition of one Sergeant position, two Deputy Sheriff I-II positions, and the elimination of Temporary FTE.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	53.0	56.0	3.0
Temporary (FTE)	0.3	0.0	(0.3)
Position Total	53.3	56.0	2.7



Program Discussion

Persons Unit

The Persons Unit is comprised of seven Detectives to investigate homicides, law enforcement involved incidents, robberies, and major assault crimes. The Unit is currently utilizing two Detectives, one assigned to robberies and one from Child Abuse and Sexual Assault (CASA), to investigate jail crimes. There is a need to dedicate two Detectives to solely investigate jail crimes to reduce and deter crimes committed while in custody.

Cold Case Unit

The Sheriff's Office participates in the San Joaquin County Cold Case Task Force and has spearheaded the development of a cold case matrix of data points, which is shared with all law enforcement agencies within the County. During 2023-2024, the Unit made significant developments, most notably identifying a 1995 homicide victim. The Unit's successes have garnered nationwide media coverage and staff participated in a cold case docu-series that is expected to be released in 2025. The 2024-2025 Proposed Budget includes $23,400 in Proposition 69 funds to continue working with outside laboratories to process degraded DNA samples that the Department of Justice is unable to process due to the quality of the samples. The 2024-2025 Proposed Budget also includes funding for genealogy and forensic analysis to aid in research of unidentified victims and suspects.

Child Abuse and Sexual Assault (CASA) Unit

The CASA Unit consists of one Sergeant and nine Deputy Sheriffs. The nine Deputy Sheriffs include two assigned to Hi-Tech Computer Crimes (Internet Crimes Against Children (ICAC) Task Force), one to Missing Persons, and one Detective to Human Trafficking. Additional positions added in the 2023-2024 Adopted Budget have allowed for streamlined processes, improved quality investigations, and increased arrests. The CASA Unit is currently partnering with the District Attorney's Office to create a Human Trafficking Task Force. The goal of the task force will be to address human trafficking crimes, as well as to provide victim services.

During 2023-2024, a Technology Crimes Detective was added to assist with the technical aspects of investigations. Technology evolves daily; therefore, it is essential to have a dedicated detective to keep pace with technology-related investigative tools. With the assistance of the Technology Crimes Detective, the Unit is better equipped to extract cellular phone data, collect data from vehicle infotainment systems, and analyze and process digital evidence; all of which are essential for solving crimes, prosecuting suspects, and securing convictions.

Technical Services

A Sergeant was added to the Technical Services Division to provide improved supervision of 15 Evidence Technicians and oversight of internal processes. During 2023-2024, the Division streamlined and improved the standard operating procedures between Sheriff's Office divisions that utilize Technical Services, completed digitizing fingerprint cards and photographs for archives, and developed a continuing education and training plan for the Evidence Technicians. The Division plans to continue staff development with a focus on courtroom testimony and improving daily workflows.

Supplemental Requests

Funding is requested in the amount of $913,206 for the following supplemental requests:

Deputy Sheriff I-II - Jail Crimes (Persons)

Funding is requested in the amount of $290,403 for a Deputy Sheriff I-II, and associated costs, to investigate jail-related crimes, which primarily involve illegal narcotics, gang activity, and weapons.

Deputy Sheriff I-II - Human Trafficking (CASA Unit)

Funding is requested in the amount of $297,009 for a Deputy Sheriff I-II, and associated costs, for the Human Trafficking assignment. An additional Deputy Sheriff is needed due to the increased number of investigations involving human trafficking.

Sergeant - Human Trafficking (CASA Unit)

Funding is requested in the amount of $325,794 for a Sergeant, and associated costs, for the Human Trafficking assignment. A Sergeant is needed for increased oversight of cases related to human trafficking.

The 2024-2025 Proposed Budget has been augmented by $913,206 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Technical Services/Work Orders	11,333	11,044	38,686	24,865
Technical Services/Field Calls	3,286	2,899	3,064	2,982
Child Abuse/Sexual Assault Cases				
Human Trafficking	149	38	44	46
Sex Offender Registrations	29	61	54	57
Missing Persons	2,283	1,652	2,166	2,416
Other CASA Crimes	4,224	1,411	1,467	1,410
Total	**6,685**	**3,162**	**3,731**	**3,929**
Property Cases Received				
Identity Theft	1,438	749	762	737
Other Property Crimes	5,197	2,878	2,426	2,041
Total	**6,635**	**3,627**	**3,188**	**2,778**
Persons Cases Received				
Homicide	17	10	13	14
Robbery	204	116	92	66
Other Persons Crimes	1,210	1,288	1,354	1,340
Total	**1,431**	**1,414**	**1,459**	**1,420**
Cold Cases				
Homicides Identified/Triaged	176	176	179	178
Homicides Investigated	36	27	32	30
Missing Persons Identified/Triaged	34	34	35	35
Missing Persons Investigated	9	6	8	7
Sexual Assaults Identified/Triaged	86	85	85	85
Sexual Assaults Investigated	18	1	5	5
Special Investigations	7	7	6	6

Sheriff - Records

Patrick Withrow
Sheriff-Public Administrator

The Records Division (#2021628000) of the Sheriff's Office performs specialized criminal and jail inmate recordkeeping functions. The Division consists of two primary areas:

- **Criminal Records** – Functions involve processing, maintenance, and dissemination of law enforcement records such as crime reports, citations, warrants, subpoenas, restraining orders, and court-ordered records expungements, as well as maintenance of databases used for inquiry and submission of crime statistics to State and Federal agencies.
- **Custody Records** – Maintains and updates records related to inmates in custody, including court appearances, sentences, court orders, bail bonds, bookings, citations, and releases. Also provides customer assistance to the public regarding inmate and custodial operational procedures.

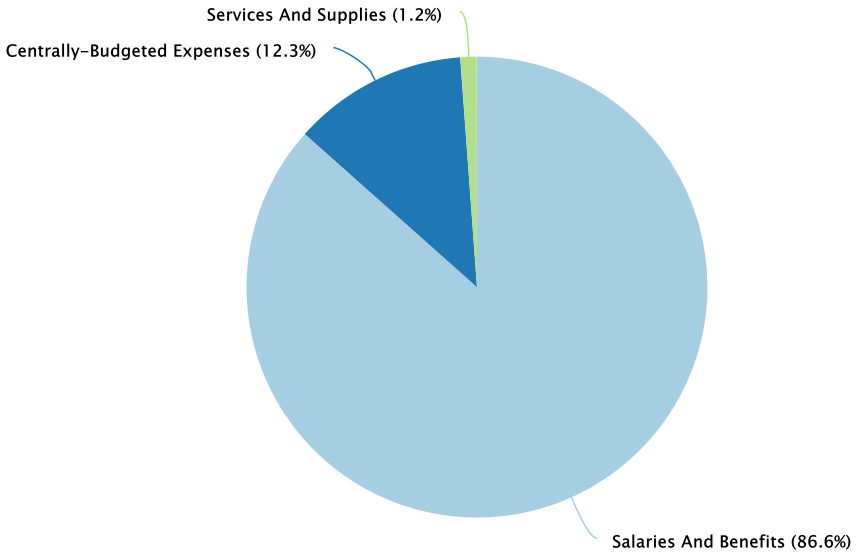
Expenditures Summary

The 2024-2025 Proposed Budget of $6,735,285 is an increase of $653,650 from the 2023-2024 Adopted Budget of $6,081,635, primarily due to salaries and benefits adjustments ($415,915) and an increase in centrally-budgeted expenses ($237,735).

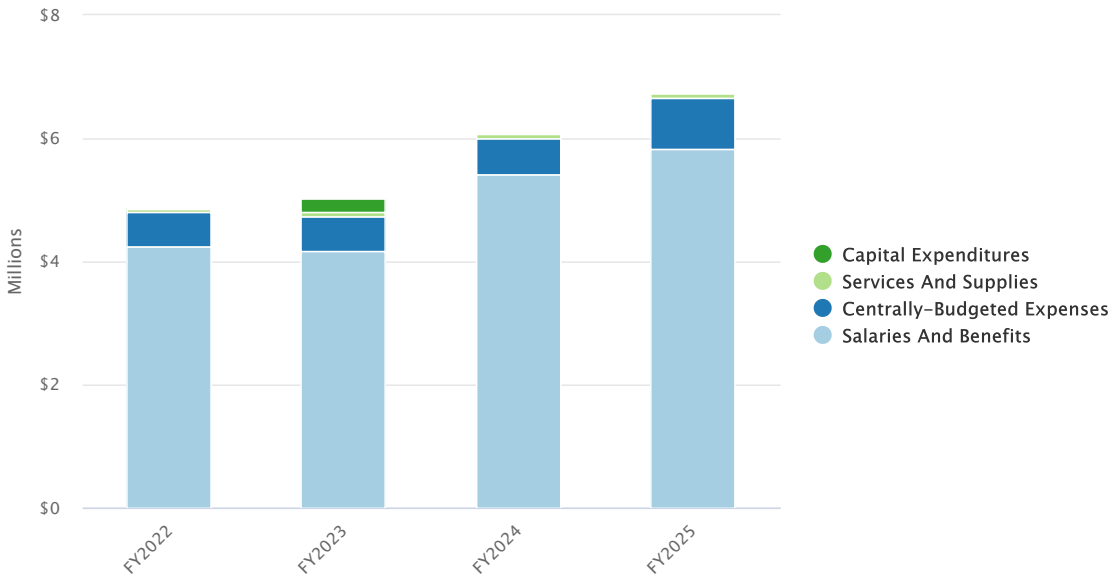
$6,735,285 $653,650
(10.75% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$4,237,862	$4,182,060	$5,414,680	$5,830,595	7.7%
Services And Supplies	$62,954	$69,333	$77,509	$77,509	0%
Centrally-Budgeted Expenses	$562,285	$541,415	$589,446	$827,181	40.3%
Capital Expenditures	$22,749	$220,181	$0	$0	0%
Total Expense Objects:	$4,885,849	$5,012,989	$6,081,635	$6,735,285	10.7%

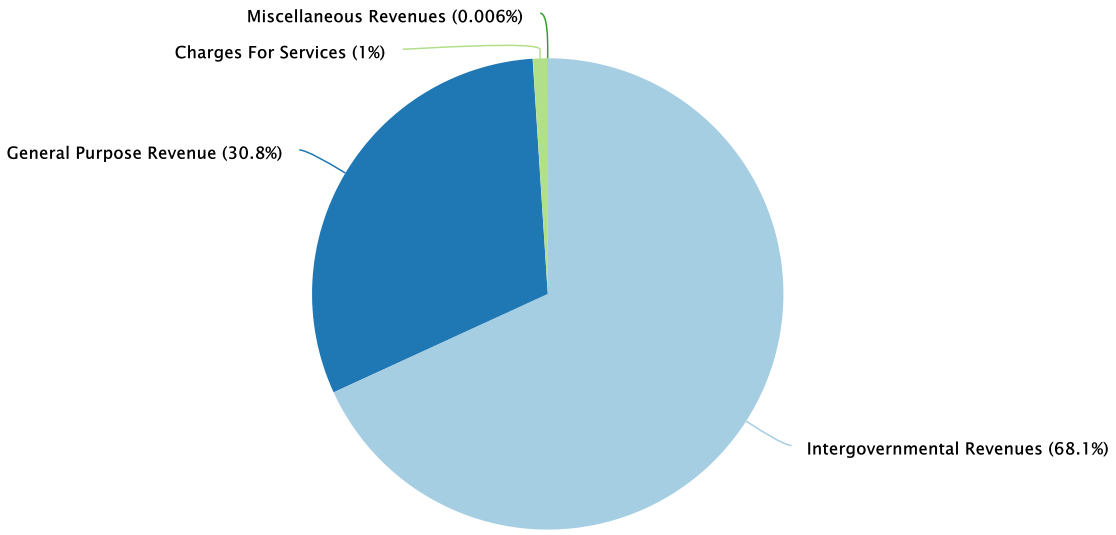
Funding Summary

The 2024-2025 Proposed Budget includes $4,585,217 in Proposition 172 Public Safety revenue and $2,077,485 in General Purpose Revenue.

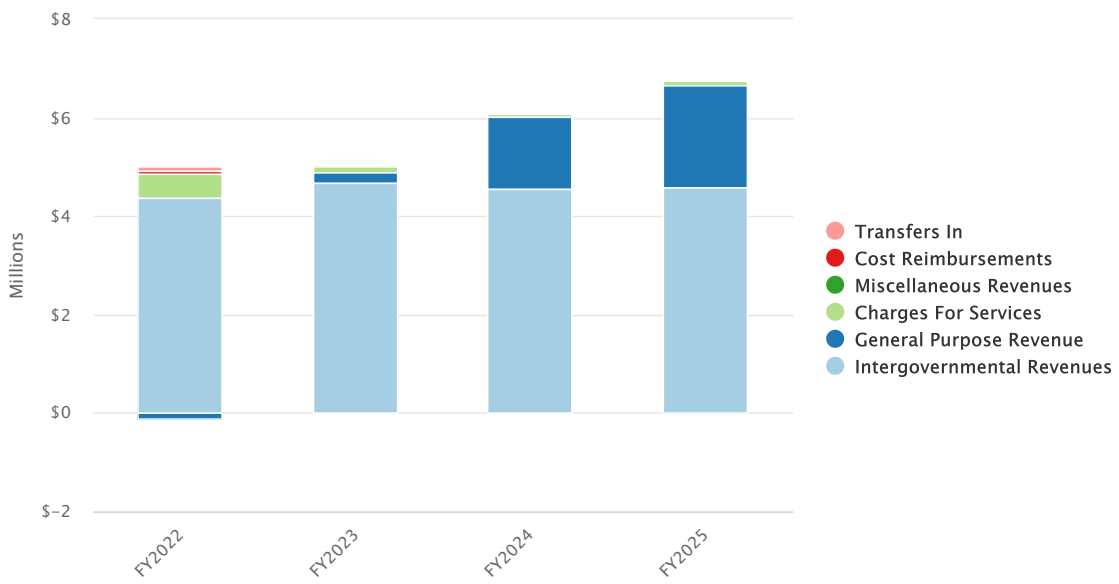
$6,735,285 $653,650
(10.75% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

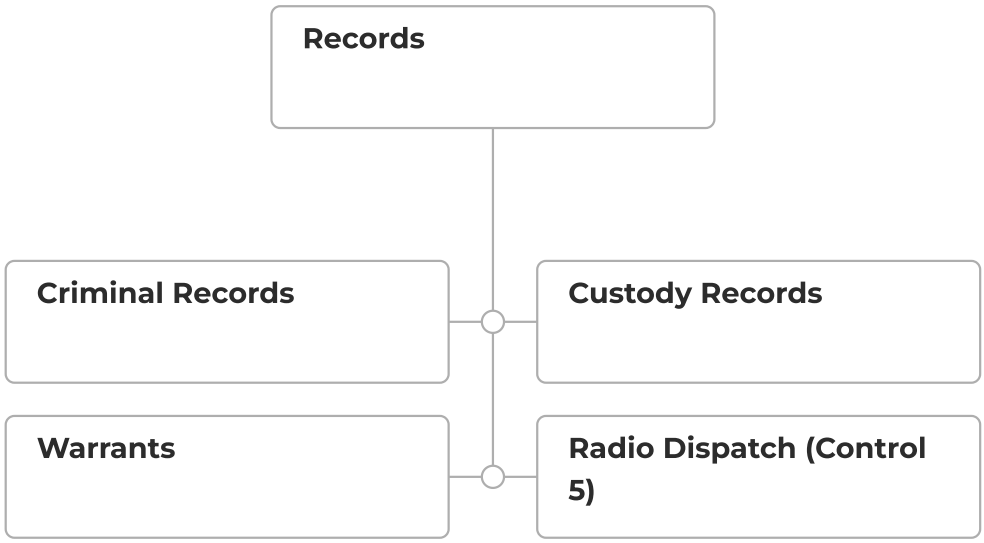


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$4,382,008	$4,667,130	$4,562,049	$4,589,959	0.6%
Charges For Services	$481,365	$109,006	$67,458	$67,458	0%
Miscellaneous Revenues	$405	$63	$383	$383	0%
Transfers In	$87,265	$0	$0	$0	0%
Cost Reimbursements	$48,500	$0	$0	$0	0%
General Purpose Revenue	-$113,694	$236,790	$1,451,745	$2,077,485	43.1%
Total Revenue Source:	$4,885,849	$5,012,989	$6,081,635	$6,735,285	10.7%

Organizational Chart

The 2024-2025 Proposed Budget includes a slight decrease in Temporary FTEs.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	54.0	54.0	0.0
Temporary (FTE)	1.7	1.5	(0.2)
Position Total	55.7	55.5	(0.2)



Program Discussion

NIBRS/CIBRS

Requirements for the National Incident-Based Reporting System (NIBRS) and California Incident-Based Reporting System (CIBRS), reporting systems designed to capture more useful data during law enforcement interaction, were implemented in 2023-2024. Sheriff's Office staff in the Records and Patrol Divisions began training during 2021-2022, as the transition from Uniform Crime Reporting (UCR) to NIBRS/CIBRS was extensive. The Sheriff's Office received certification by both the Department of Justice and the California Department of Justice as compliant.

Staff Development

During 2023-2024, the Records Division partnered with an outside consultant, with expertise in law enforcement records management, to evaluate the Division's practices and procedures. The consultant recommended the Division focus on staff development to improve efficiencies in the workflow process and to create an improved organizational structure. Most notably, the consultant emphasized the need for leadership training, setting key performance indicators, and goal setting. Based on the consultant's findings, the Division has begun implementing new procedures utilizing technology as a means of task efficiency, revising current practices, applying a new training philosophy, and building mentorship and leadership development for supervisors and those who seek leadership roles. In 2024-2025, the Division will continue to build on the consultant's recommendations to continue the Division's advancements.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Criminal Records				
Restraining Orders	910	919	958	1,006
Documented Reports, Number of	18,668	15,581	18,426	19,347
Documented Reports, Pages Typed	73,704	63,617	48,926	51,372
Documented Reports Sold	2,150	1,429	1,304	1,369
Citations Processed	2,088	1,318	681	715
Subpoena-Production of Evidence	27	48	48	44
Repossessions	319	296	258	271
Public Records Act Requests	65	49	42	44
Warrant Checks	22,386	20,124	19,642	20,642
Warrant Hits	6,934	6,165	5,788	6,077
Custody Records				
Jail Incarcerations	18,077	17,490	17,430	17,630
Jail Bookings Processed	28,725	27,376	27,788	27,818
Court Cap Inmate Releases	1,305	1,238	1,044	1,096
Bail Bonds Processed	1,511	1,572	1,712	1,996
Stay-To Reports Processed	5,620	5,082	3,853	4,044
State Prison Notifications	865	798	861	904
State Hospital Notifications	128	124	136	143

Sheriff - Civil

Patrick Withrow
Sheriff-Public Administrator

The Civil budget (#2021635000) of the Sheriff's Office provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the County Auditor-Controller. Fees charged by the Civil Division are legislated by the State each January.

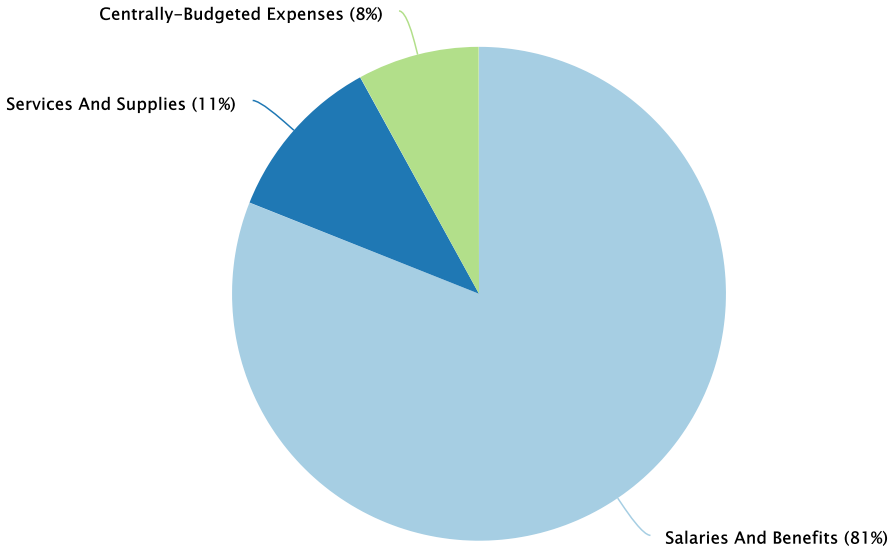
Expenditures Summary

The 2024-2025 Proposed Budget of $3,068,388 is an increase of $85,087 from the 2023-2024 Adopted Budget of $2,983,301, primarily due to salaries and benefits adjustments ($70,666) and centrally-budgeted charges ($80,069), which are partially offset by the elimination of capital expenditures ($65,648).

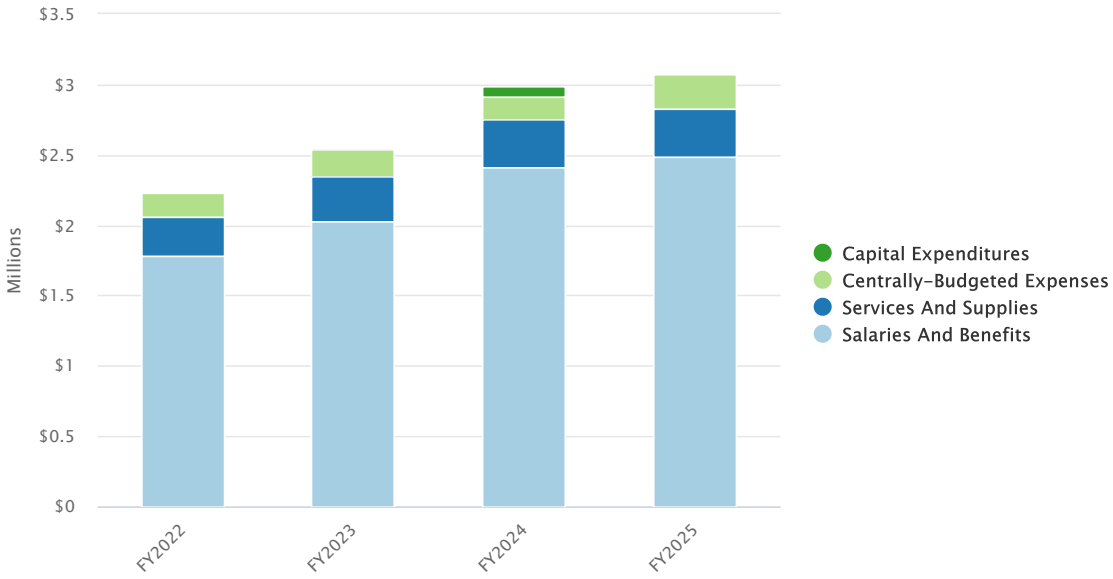
$3,068,388 **$85,087**
(2.85% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,779,986	$2,031,239	$2,415,267	$2,485,933	2.9%
Services And Supplies	$274,334	$313,233	$337,370	$337,370	0%
Centrally-Budgeted Expenses	$173,015	$194,755	$165,016	$245,085	48.5%
Capital Expenditures	$0	$6,364	$65,648	$0	-100%
Total Expense Objects:	$2,227,336	$2,545,591	$2,983,301	$3,068,388	2.9%

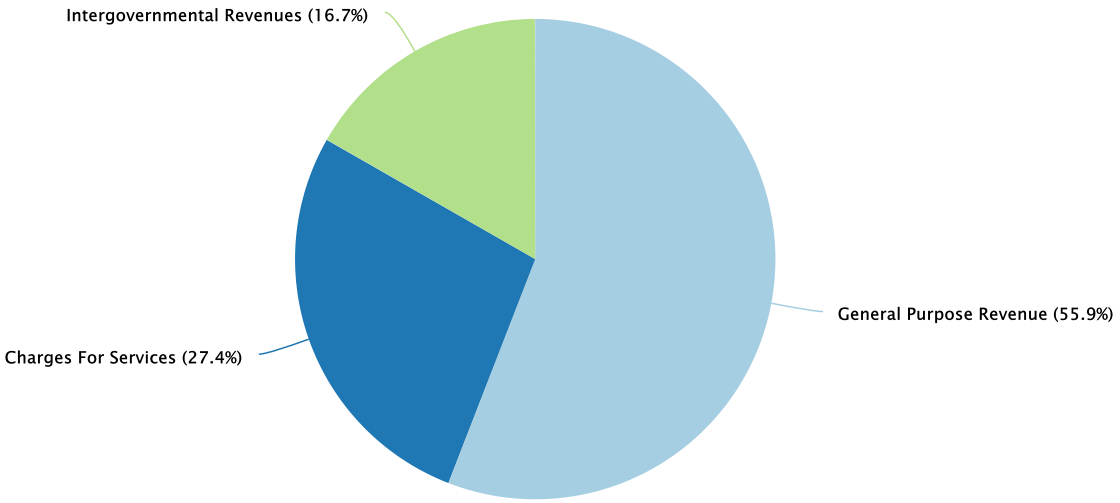
Funding Summary

The 2024-2025 Proposed Budget includes $1,714,924 in General Purpose Revenue, $840,724 in Civil Processing Fee and Civil Automation trust fund revenue, and $512,740 in Proposition 172 Public Safety revenue.

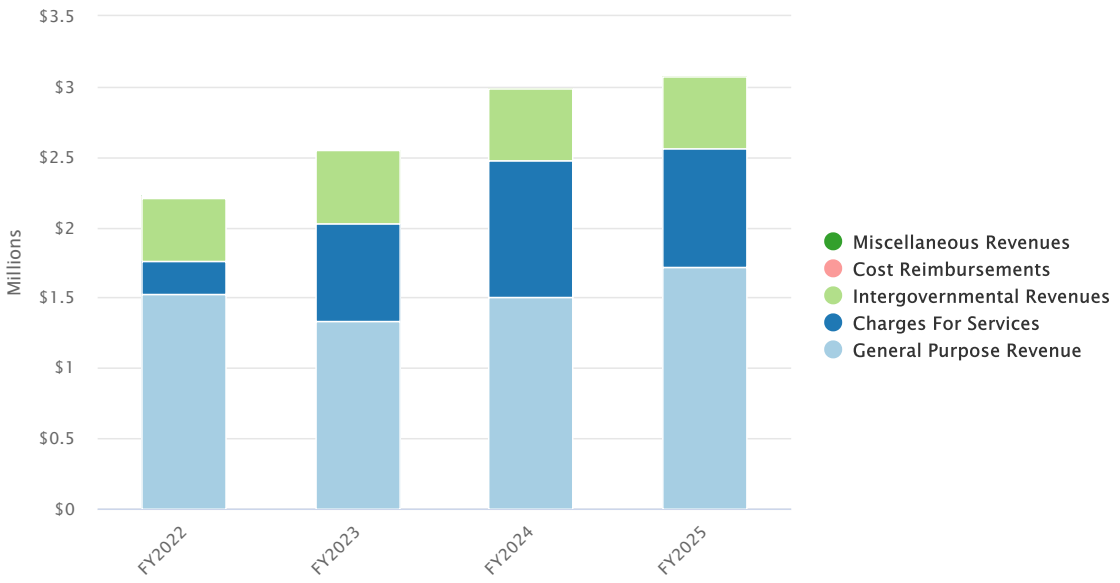
$3,068,388 $85,087
(2.85% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$449,913	$521,906	$509,619	$512,740	0.6%
Charges For Services	$231,801	$689,912	$964,006	$840,724	-12.8%
Miscellaneous Revenues	$10,748	$35	$0	$0	0%
Cost Reimbursements	$10,000	$0	$0	$0	0%
General Purpose Revenue	$1,524,873	$1,333,738	$1,509,676	$1,714,924	13.6%
Total Revenue Source:	$2,227,336	$2,545,591	$2,983,301	$3,068,388	2.9%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	15.0	15.0	0.0
Temporary (FTE)	0.6	0.6	0.0
Position Total	15.6	15.6	0.0

Program Discussion

The Civil Division transitioned to Teleosoft for case management services in 2019-2020. During 2022-2023, the Division began accepting electronically submitted documents (e-file) through the E-Portal module of the case management system. The e-file module allows for services to be initiated online, which has led to faster processing times of eviction service, bank levy, and withholding order requests, while minimizing calculation errors. The current contract with Teleosoft expires in December 2024. Division staff and Sheriff's Office Information Technology staff are currently in discussions with the vendor to negotiate new contract terms.

Assembly Bill 2791 went into effect January 1, 2024, which amended Government Code § 26666 (b), and requires sheriffs to accept electronic signatures on court documents, summons, orders, or notices. Information Technology staff installed a dedicated workstation to receive electronically signed documents, independent of Teleosoft, from the public. The dedicated workstation is hosted on an isolated network for the purpose of scanning emails and documents for malware and viruses prior to being forwarded to a Civil staff member for processing. The added layer of security protects the Sheriff's Office technology infrastructure from outside threats.

Fund Balance

Civil Process Fee Fund

A processing fee is assessed for each disbursement of money collected under a writ of attachment, execution, possession, or sale and must be kept in the Civil Process Fee General Fund Special Account (#11217) to supplement the cost of equipment, maintenance, and civil process operations. As of March 31, 2024, the fund balance was $517,515. A total of $465,724 is designated for use in the 2024-2025 Proposed Budget.

Civil Automated Fee Fund

A portion of fees collected by the Civil Division is required to be placed in the Civil Automated General Fund Special Account (#11218) for the purchase and maintenance of automated systems or other equipment supporting Civil Division functions. As of March 31, 2024, the fund balance was $249,758. A total of $100,000 is designated for use in the 2024-2025 Proposed Budget.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Earnings Withholding Orders				
Unsuccessful Attempts	387	407	358	336
Successful Completions	1,095	1,094	972	975
Evictions				
Unsuccessful Attempts	39	133	112	67
Successful Completions	1,578	3,068	2,768	2,109
Bank Levies				
Unsuccessful Attempts	12	28	20	17
Successful Completions	159	357	276	304
Keepers/Till Tap				
Unsuccessful Attempts	2	1	2	4
Successful Completions	7	2	4	7
Bench Warrants				
Unsuccessful Attempts	12	29	28	20
Successful Completions	24	28	38	29
Subpoenas				
Unsuccessful Attempts	27	17	14	25
Successful Completions	29	13	18	27
Protection Orders				
Unsuccessful Attempts	1,610	1,687	1,744	1,513
Successful Completions	1,558	1,560	1,716	1,493
Other Types of Service				
Unsuccessful Attempts	1,495	2,291	2,886	1,847
Successful Completions	1,383	1,770	1,888	1,413
Real/Personal Property	38	31	106	47

Sheriff - Administration/Support Services

Patrick Withrow
Sheriff-Public Administrator

The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary. This narrative represents both the Sheriff-Administration (#2021645000) and the Sheriff-Information Systems budgets (#2021649000).

- **Administration Division** – provides management and support services for the Sheriff's Office. Responsibilities include policy setting, Board correspondence, budgeting, accounting, payroll, grants management, and contracts. Professional Standards Division responsibilities include staff development, recruitment and retention, personnel management, concealed carry weapons permits, evidence management, and public information.
- **Information Systems Division** – supports a wide variety of critical automation systems on a 24 hours a day, 7 days per week basis. Systems include Computer Aided Dispatch, Mobile Data Computers, Custody Information, Records Management System, Automated Reporting, Automated Fingerprint, and Civil Automated Processing System. Staff is also responsible for communications, including portable and mobile radios, cell phones, pagers, and landline phones.

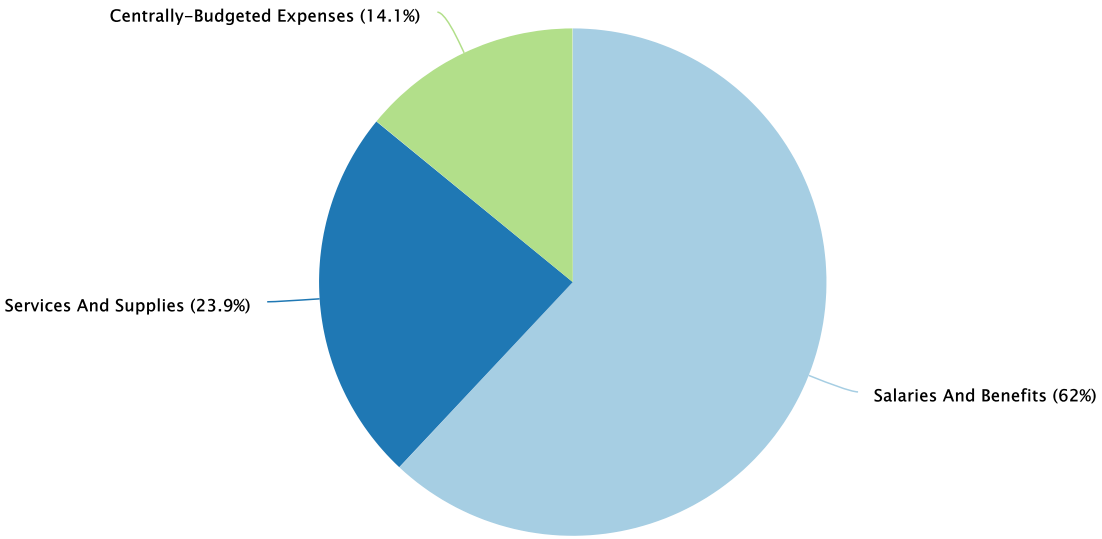
Expenditures Summary

The 2024-2025 Proposed Budget of $21,485,986 is an increase of $977,643 from the 2023-2024 Adopted Budget of $20,508,343, primarily due to six transferred positions in 2023-2024 ($1,270,125) and one new position added in 2024-2025 ($85,518), and salaries and benefits adjustments ($612,344), partially offset by a decrease in capital expenditures ($1,383,800).

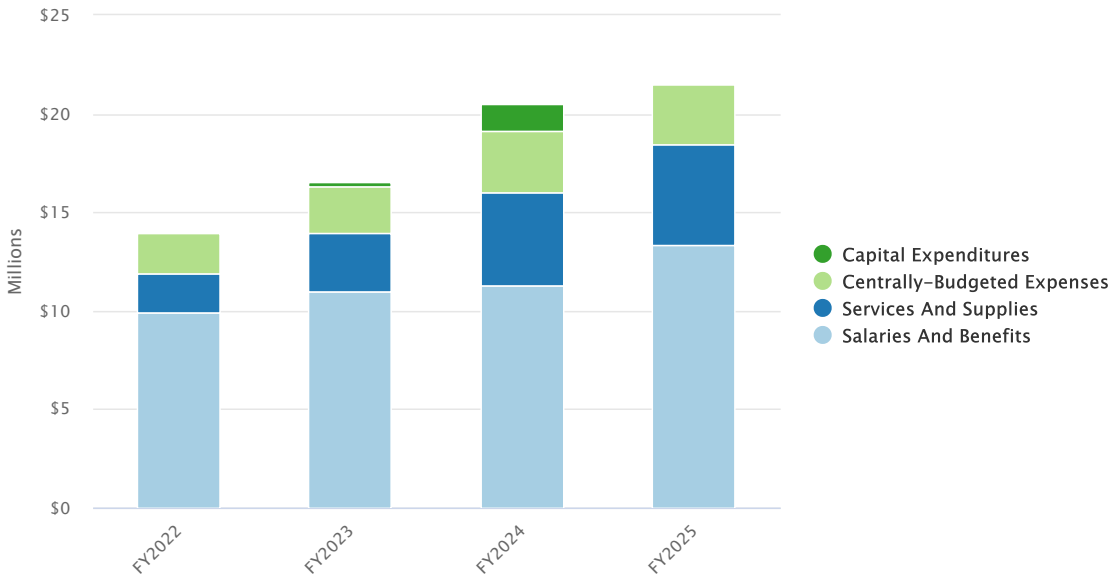
$21,485,986 $977,643
(4.77% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$9,893,238	$10,959,934	$11,290,715	$13,317,596	18%
Services And Supplies	$1,984,895	$2,952,494	$4,692,946	$5,142,448	9.6%
Centrally-Budgeted Expenses	$2,051,721	$2,400,633	$3,140,882	$3,025,942	-3.7%
Capital Expenditures	$0	$214,492	$1,383,800	$0	-100%
Total Expense Objects:	$13,929,854	$16,527,554	$20,508,343	$21,485,986	4.8%

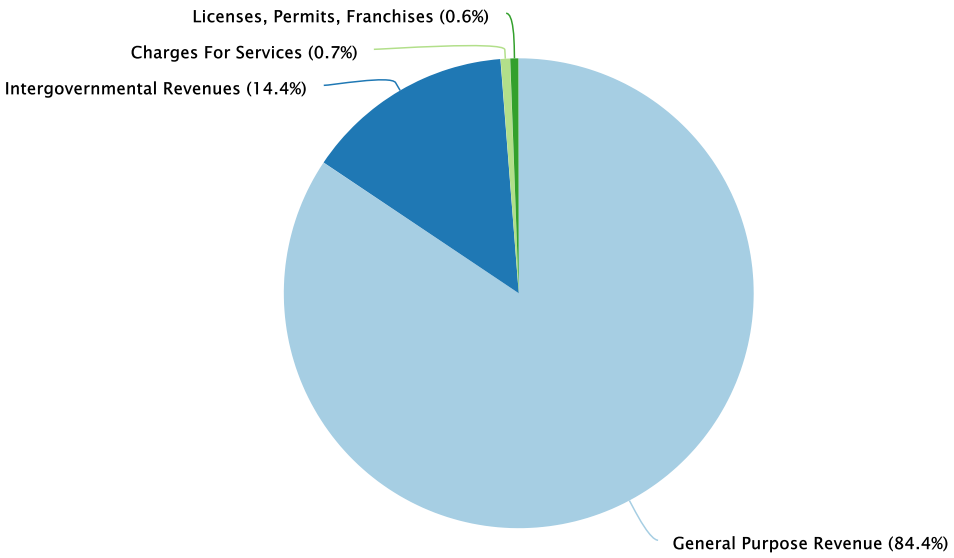
Funding Summary

The 2024-2025 Proposed Budget includes $18,132,506 in General Purpose Revenue and $2,927,480 in Proposition 172 Public Safety revenue.

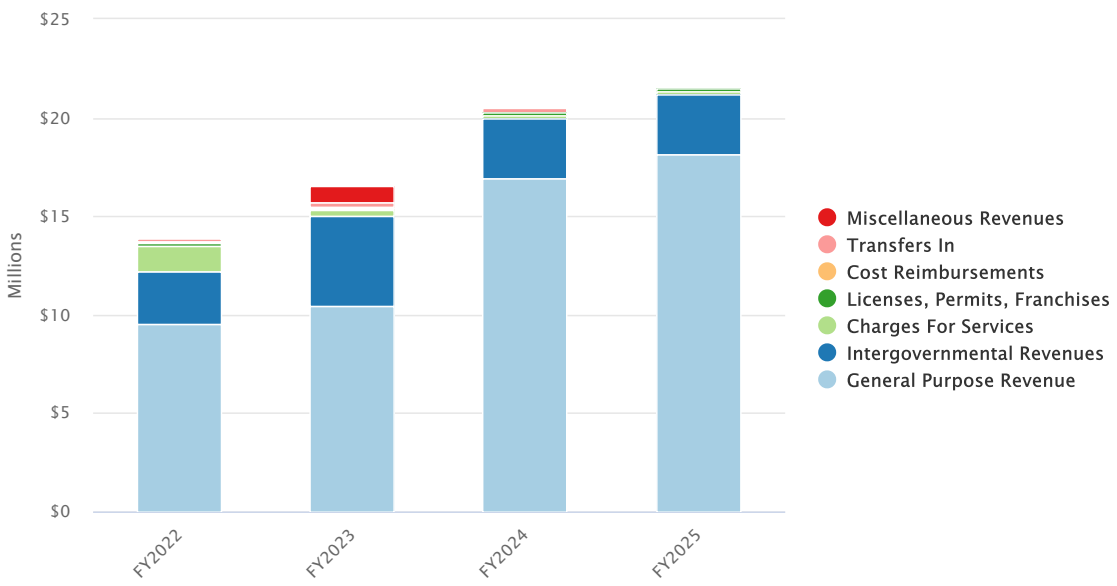
$21,485,986 $977,643
(4.77% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

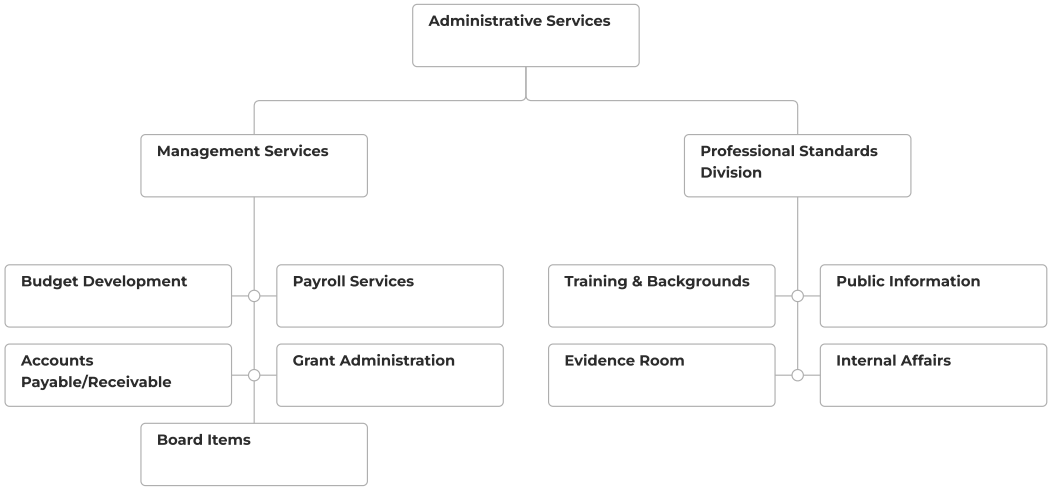


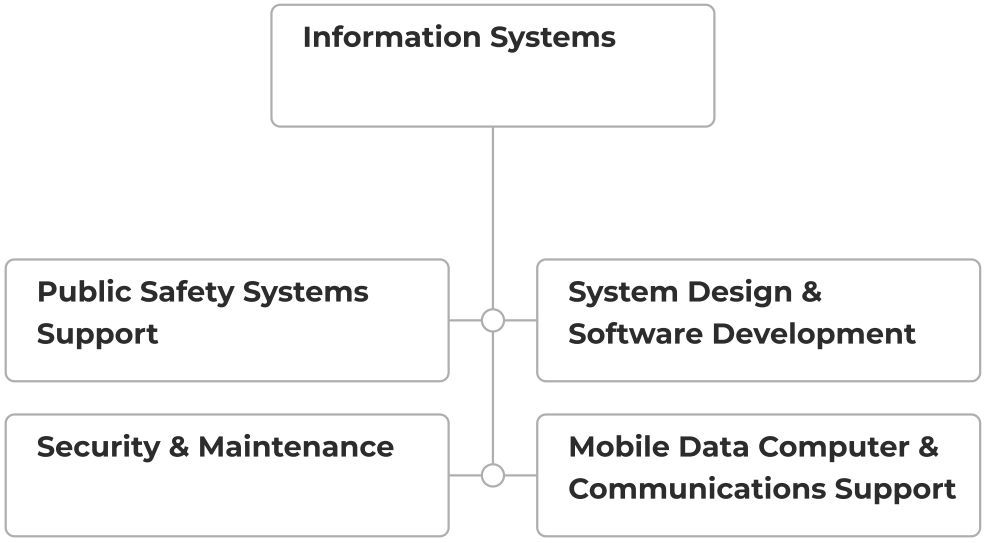
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Licenses, Permits, Franchises	$115,577	$141,710	$125,000	$125,000	0%
Intergovernmental Revenues	$2,654,718	$4,589,386	$3,069,661	$3,087,480	0.6%
Charges For Services	$1,313,044	$238,900	$141,000	$141,000	0%
Miscellaneous Revenues	$22,942	$848,558	$0	$0	0%
Transfers In	$188,226	$204,857	$237,240	$0	-100%
Cost Reimbursements	$89,947	$44,307	$0	$0	0%
General Purpose Revenue	$9,545,400	$10,459,835	$16,935,442	$18,132,506	7.1%
Total Revenue Source:	$13,929,854	$16,527,554	$20,508,343	$21,485,986	4.8%

Organizational Chart

The 2024-2025 Proposed Budget includes five positions transferred from Sheriff Custody (#2022600000) and one position transferred from Sheriff Patrol (#2021620000) in 2023-2024 and the addition of a Senior Office Assistant position in 2024-2025. Additionally, there is a slight decrease in Temporary FTE.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	59.0	60.0	1.0
Temporary (FTE)	6.0	5.8	(0.2)
Position Total	65.0	65.8	0.8





Program Discussion

Administration/Support Services

The Professional Standards Division (PSD) is responsible for oversight of the Department's Recruitment and Retention Program, the Internal Affairs Unit, the Evidence Room, and Public Information. PSD manages the Sheriff's Office hiring process, including pre-employment exams, background investigations, interviews, and physical and psychological exams; manages the overall training process, which includes oversight of officer range qualifications and maintenance of official training records.

Recruitment and Retention

In May 2020, the Board approved a Recruitment and Retention Pilot Program (B-20-250) directed toward professional recruitment efforts, including media production, conventional advertisements, data analytics, promotional items, social media services, and signing and referral bonuses for Deputy Sheriff, Correctional Officer, and Dispatcher positions. The Recruitment and Retention Program was extended through June 2024 (B-22-286). The Division plans to return to the Board to extend the program into 2024-2025.

Since the Program's inception in 2019-2020, the percentage of positions filled in the targeted classifications has risen by 3.7% by year-end 2022-2023. The Deputy Sheriff classification has remained at 85% since 2019-2020. However, as of February 2024, the percentage of filled Deputy Sheriff positions has risen to 91% due to streamlining the hiring process.

As of March 2024, a total of $976,000 has been paid in signing and referral bonuses. The following table illustrates the amounts paid by division since the program began.

Recruitment & Referral Bonus	Actual 2020-2021	Actual 2021-2022	Actual 2022-2023	2023-2024 As of March 2024
Division				
Administration	$0	$0	$3,000	$16,000
Boating Safety	0	1,000	0	28,000
Communications	7,000	13,000	11,000	6,000
Courts	0	0	114,000	118,000
Custody	67,000	142,000	2,000	0
Detectives	0	3,000	0	6,000
Mountain House	0	0	146,000	52,000
Patrol Special Services	34,000	91,000	81,000	32,000
Work Programs	0	2,000	1,000	0
Total	**$108,000**	**$252,000**	**$358,000**	**$258,000**

It is estimated that an additional $85,000 will be expended for the remainder of 2023-2024.

As of March 31, 2024, 129 full-time positions (14.7%) department-wide remain vacant. Currently, PSD is actively conducting background checks to fill vacancies in all Sheriff's Office divisions.

During 2023-2024, the Division partnered with a web-based recruitment firm, specializing in law enforcement recruitment, to assist with advertising vacancies within the Sheriff's Office. The primary goal is to increase the number of applicants by reaching a broader audience using data research-based strategies, video production, website design and development, and digital recruiting.

Public Information

Public information has become a vital aspect for law enforcement agencies in order to maintain transparency, build community trust, and effectively communicate the Department's efforts. In January 2023, two Public Information Specialist (PIS) positions were added. The Public Information Specialists are primarily responsible for media relations and ensuring timely and accurate reporting and dissemination of information to the public. The addition of the PIS positions has assisted with fostering positive relationships and increased public trust throughout the San Joaquin County community. The Division plans to continue efforts to improve public relations, media campaigns, and community outreach programs.

Leadership Training

The 2023-2024 Adopted Budget allocated $65,000 in supplemental funding to create a leadership development course for current and future Sheriff's Office administrators. Development of a 40-hour, POST certified, leadership course was completed in 2023-2024, with the first series of classes offered in February 2024. The course focuses on learning objectives to enhance leadership and decision-making skills, identifying and resolving organizational needs, applying ethical and moral philosophies for effective conflict resolution, and effective communication. A second series of leadership training courses is tentatively scheduled for April 2024. The Sheriff plans to continue to develop and improve the program to offer the courses to current and future Sheriff's Office leaders.

Evidence

The Professional Standards Division also oversees Evidence Room operations, which consists of housing evidence used for the purpose of prosecuting criminal offenses committed in the unincorporated areas of the County. Evidence Room staff consists of one Sergeant, two Deputy Sheriffs, and four Evidence Custodians. Additionally, the Unit is responsible for property held for safekeeping for individuals that have been taken into custody. The project is expected to be completed by 2024-2025.

Wellness Program

The Wellness Program, approved by the Board in 2021-2022, was implemented to address law enforcement personnel mental and physical health. During 2022-2023, 200 law enforcement personnel participated in the program. This includes 170 volunteers for injury prevention consultations and overall health screenings, which assess the participants' blood pressure, body composition, nutrition, and exercise. An additional 60 personnel participated in the Program's *Maintain Don't Gain Challenge*. The Sheriff's Office plans to continue the Wellness Program in 2024-2025 and encourage staff to participate, as wellness is important for maintaining a positive work environment and providing quality service to the community.

Information Systems

CAD/RMS

A new contract to upgrade the Sheriff's Office Computer Aided Dispatch (CAD) and Records Management System (RMS) was approved by the Board during 2023-2024 (B-23-659). The CAD/RMS upgrade will add improved capabilities for the Records Division, Communications Division, and METRO investigations, as well as provide the ability to integrate with Sheriff's Office applications that house video, jail management, and evidence information. Implementation is expected by December 2024.

NIBRS

During 2023-2024, Information Systems completed integration of the requirements for the National Incident-Based Reporting System (NIBRS) into the existing CAD/RMS system. The Sheriff's Office received certification by both the Federal Bureau of Investigations and the California Department of Justice as compliant.

Racial and Identity Profiling Act

Additional guidelines, imposed by the California Department of Justice, required the Sheriff's Office to upgrade the application for reporting data required by Assembly Bill 953, the Racial and Identity Profiling Act (RIPA). The newly imposed guidelines further defined areas of reporting, making an upgrade necessary for compliance with Federal and State laws. The upgrade was completed during 2023-2024.

Cyber Security

The Division designated an Information Security Officer to strengthen the Department's security, as well as to ensure compliance with Federal and State Laws related to information security and data protection.

A Tenable security scanner implemented during 2023-2024 scans the Sheriff's Office technology infrastructure, highlights security vulnerabilities in the Sheriff's Office network, and assesses vulnerabilities, which allows staff the ability to quickly identify, investigate, and prioritize areas of concern for timely resolution.

The Division will continue to focus on cyber security, disaster preparedness, and a system recovery plan in 2024-2025. Based on a systems analysis of Sheriff's Office programs, the Division will expand mobile technology inventory, focus on cloud-based solutions, and enhance infrastructure to ensure uninterrupted operations. Additionally, the Division plans to create an offsite repository to house all Sheriff's Office data and programs to be available in the event of failure, as well as review and revise security policies.

Supplemental Requests

Administration

Funding is requested in the amount of $140,997 for the following supplemental requests:

Senior Office Assistant - Internal Affairs

Funding is requested in the amount of $88,888 for a Senior Office Assistant, and associated costs, to assist the Internal Affairs Unit with administrative functions and overall support.

FileOnQ - Evidence Room Software Upgrade

Funding is requested in the amount of $52,109 for evidence management software enhancements for improved functionality and equipment upgrade.

Information Systems

Funding is requested in the amount of $147,636 for the following supplemental requests:

NICE - Audio Recording System Upgrade

Funding is requested in the amount of $118,836 to upgrade the Sheriff's Office current audio recording equipment.

Virtual Machine (VM) Upgrade - Software Upgrade Server System

Funding is requested in the amount of $28,800 to upgrade its VMware to automatically distribute workload between servers to prevent system overload.

The 2024-2025 Proposed Budget has been augmented by $288,633 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Sheriff Administration				
Background Investigations	1,072	994	981	1,049
Polygraph/Stress Exams	255	247	262	249
Psychological Exams	59	60	66	63
Physical Exams	70	51	78	85
Pre-Employment Drug Screening	122	74	122	114
Training Classes Scheduled	368	385	342	364
Travel Requests Completed	278	297	272	285
Concealed Weapons Permits	2,138	2,877	2,676	2,777
Payroll Slips Processed - Time Earned	86,841	85,992	85,530	86,000
Payroll Slips Processed - Time Off	11,976	12,047	13,252	13,500
Evidence Room				
Law Enforcement Counter Traffic	960	754	536	600
Civilian Counter Traffic	378	348	262	250
Evidence/Property Received	13,815	12,582	11,288	12,000
Evidence/Property Disposed	35,123	25,422	43,610	40,000
Evidence/Property Checked Out	4,763	2,376	1,408	1,500
Sheriff Information Systems				
Work Order Requests Completed	4,590	6,509	5,900	6,300
Average # of Work Orders Completed Per Info Systems Staff	765	814	750	788
Locations Supported	15	15	15	17

Sheriff - Lathrop Police Contract

Patrick Withrow
Sheriff-Public Administrator

The Lathrop Police Contract budget (#2021650000) captured costs and reimbursements for the Sheriff's Office to provide contract law enforcement services to the incorporated City of Lathrop. Services were provided through a Municipal Law Enforcement Services Agreement with costs reimbursed by the City of Lathrop. The Agreement expired June 30, 2022, and law enforcement services were fully transitioned to the City of Lathrop on July 1, 2022. This budget is included for the purpose of displaying prior year actuals.

Expenditures Summary

$0 $0
(0.00% vs. prior year)

Expenditures by Expense Type

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$5,223,294	-$62,786	$0	$0	0%
Services And Supplies	$261,346	$21,922	$0	$0	0%
Centrally-Budgeted Expenses	$325,558	$0	$0	$0	0%
Total Expense Objects:	$5,810,198	-$40,864	$0	$0	0%

Funding Summary

$0 $0
(0.00% vs. prior year)

Funding by Source

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$14,963	$0	$0	$0	0%
Charges For Services	$6,073,634	$706,370	$0	$0	0%
Cost Reimbursements	$24,000	-$747,234	$0	$0	0%
General Purpose Revenue	-$302,399	$0	$0	$0	0%
Total Revenue Source:	$5,810,198	-$40,864	$0	$0	0%

Sheriff - Court Services

Patrick Withrow
Sheriff-Public Administrator

The Sheriff's Office Court Services budget (#2021658000) provides courtroom safety and security for the Superior Court at three locations, including Stockton, Juvenile Justice (French Camp), and Manteca. Most costs incurred for court security operations are reimbursed from the Trial Court Security Special Revenue Fund.

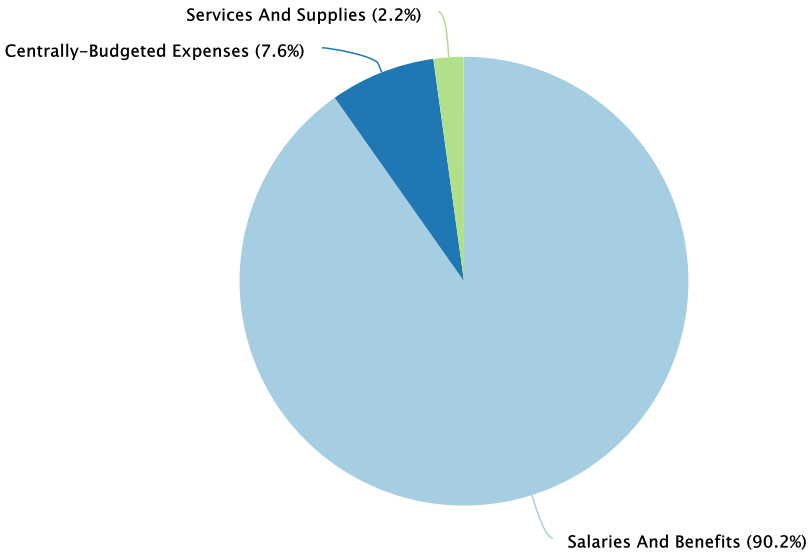
Expenditures Summary

The 2024-2025 Proposed Budget of $14,573,340 represents an immaterial change from the 2023-2024 Adopted Budget.

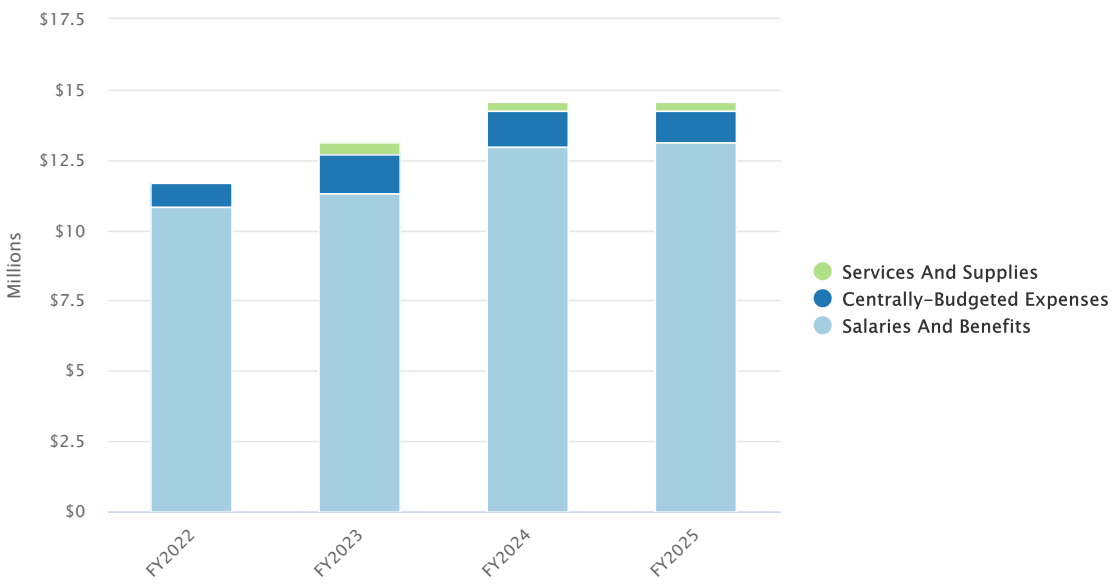
$14,573,340 -$12,397
(-0.08% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$10,828,945	$11,290,047	$12,981,463	$13,148,077	1.3%
Services And Supplies	$47,493	$424,236	$315,934	$315,934	0%
Centrally-Budgeted Expenses	$829,644	$1,400,906	$1,288,340	$1,109,329	-13.9%
Total Expense Objects:	$11,706,081	$13,115,189	$14,585,737	$14,573,340	-0.1%

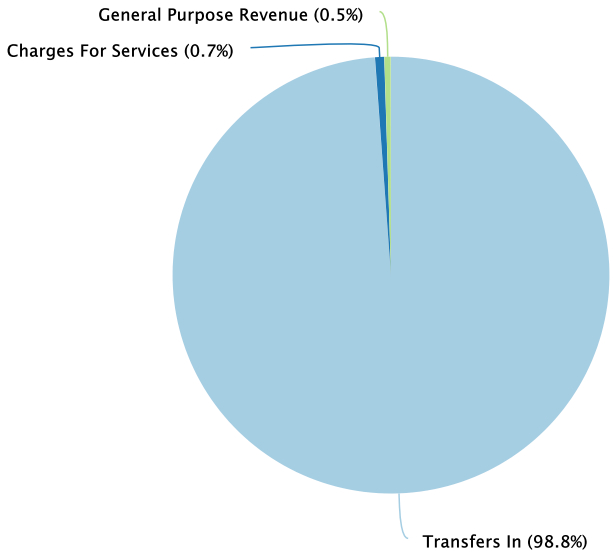
Funding Summary

The 2024-2025 Proposed Budget includes $14,403,229 in funding from the Trial Court Security Special Revenue Fund. General Purpose Revenue of $70,111 is included in the 2024-2025 Proposed Budget to cover Cost Allocation Plan charges that are not allowable under the Trial Court Funding Act.

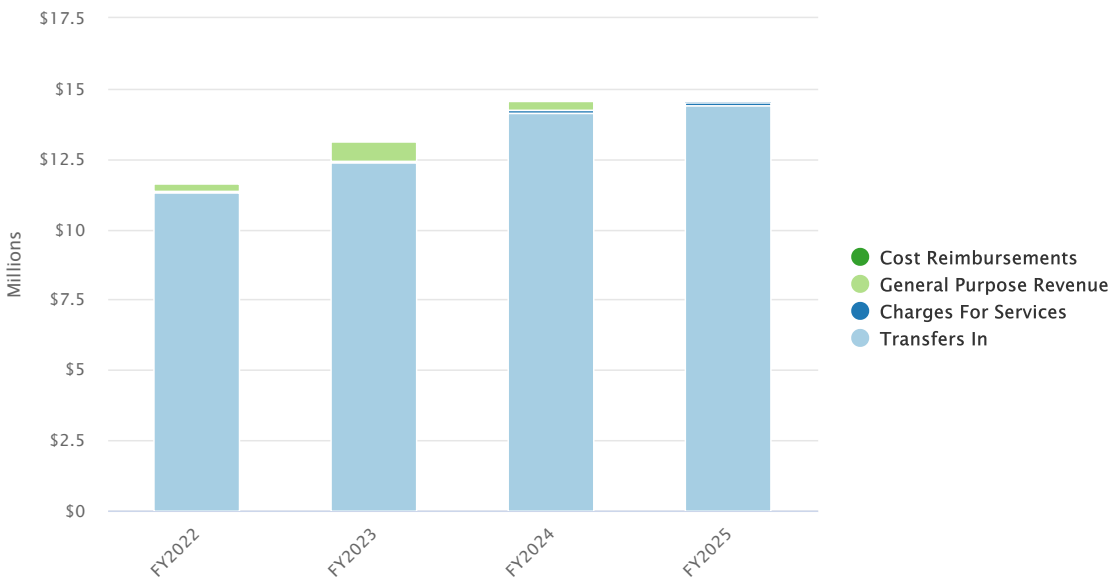
$14,573,340 -$12,397
(-0.08% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

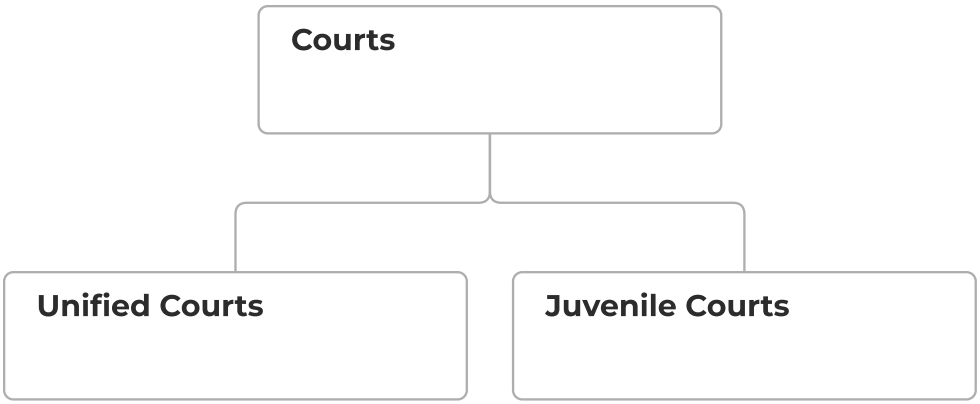


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Charges For Services	$74,101	$54,454	$100,000	$100,000	0%
Transfers In	$11,301,622	$12,362,892	$14,128,053	$14,403,229	1.9%
Cost Reimbursements	$84,338	$13,473	$0	$0	0%
General Purpose Revenue	$246,020	$684,370	$357,684	$70,111	-80.4%
Total Revenue Source:	$11,706,081	$13,115,189	$14,585,737	$14,573,340	-0.1%

Organizational Chart

The 2024-2025 Proposed Budget includes a slight decrease in Temporary FTE.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	54.0	54.0	0.0
Temporary (FTE)	5.0	4.9	(0.1)
Position Total	59.0	58.9	(0.1)



Program Discussion

The Court Services Division is exploring options to install a Live Scan station at the Stockton Courthouse in 2024-2025. During court proceedings, subjects are often ordered to "Book and Release" which requires the subject to report to jail to be entered into the jail management system (ATIMS) and fingerprinted. Current Book and Release procedures require the subject to report to the County jail the following Saturday. The delay between the order and the following Saturday often causes additional court appearances; thus, adding redundancy to an already strained judicial system. The Court Services Division and Sheriff's Office Information Technology staff are working with judicial staff to streamline the process by exploring options to provide Book and Release services at the Courthouse. Providing this service at the Courthouse will minimize unnecessary court appearances and reduce the number of Saturday appearances at the jail.

Fund Balance

Trial Court Security Fund

Court Services activities are funded from the Trial Court Security Special Revenue Fund (#20107), which receives State sales tax revenue as part of the Public Safety Realignment Act. Annual revenue averages approximately $11.6 million over the last three fiscal years. As of March 31, 2024, the fund balance was $11,799,744. A total of $14,403,229 in combined new revenue and fund balance is designated for use in the 2024-2025 Proposed Budget.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Allocated Judicial Positions	33	33	33	33
No. of Judicial Court Days/Month	21	21	21	21
Average Daily Staffing				
Stockton	35	33	34	38
Manteca	8	8	8	8
Lodi*	4	0	0	0
Juvenile Justice	3	4	4	4
Inmate Appearances				
Stockton	25,210	25,172	27,100	26,013
Manteca	3,923	3,939	4,874	4,161
Lodi*	2,328	0	0	0
Ward Appearances				
Juvenile Justice	1,219	1,597	1,836	2,169
Judicial Protection Unit				
Investigations/Crime Reports	105	97	96	111

*Lodi Court ceased public operations on March 1, 2023.

Sheriff - Custody

Patrick Withrow
Sheriff-Public Administrator

The Custody Division (#2022600000) of the Sheriff's Office provides for the secure detention of adults awaiting criminal trial or incarceration by the courts in the County Jail. Responsibilities include: operations of the Jail Core, South Jail, and Honor Farm facilities; in-custody transportation to court and for medical treatment; and oversight of inmate programs, including Community Corps (C-Corps). Central Services operations include responsibility for inmate property, laundry, grounds, mailroom, and warehouse.

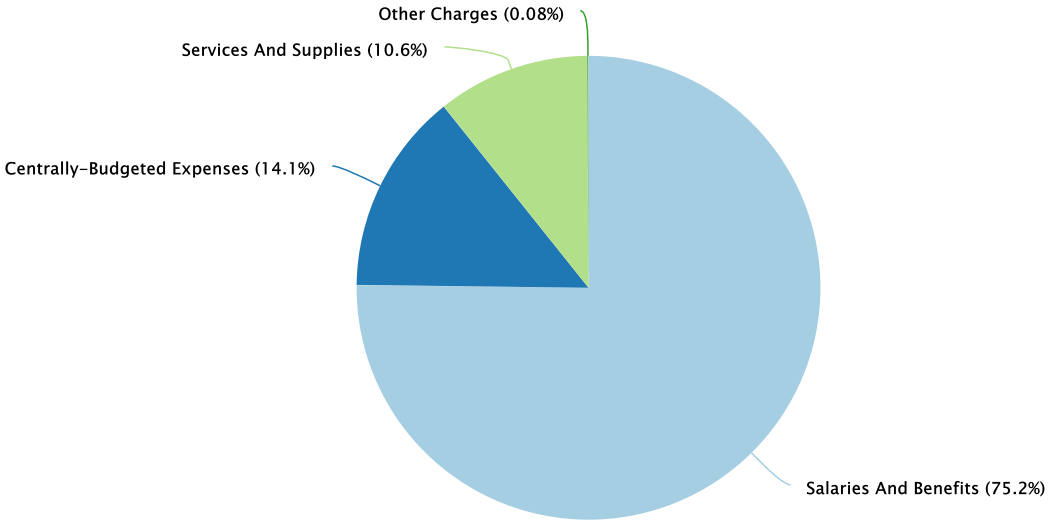
Expenditures Summary

The 2024-2025 Proposed Budget of $88,067,372 is an increase of $4,654,343 from the 2023-2024 Adopted Budget of $83,413,029, primarily due to an increase in centrally-budgeted expenses ($3,881,227), an increase in food contract service costs ($652,184), and salaries and benefits adjustments ($502,879), partially offset by a decrease of $930,829 for the net cost of three positions transferred out midyear in 2023-2024.

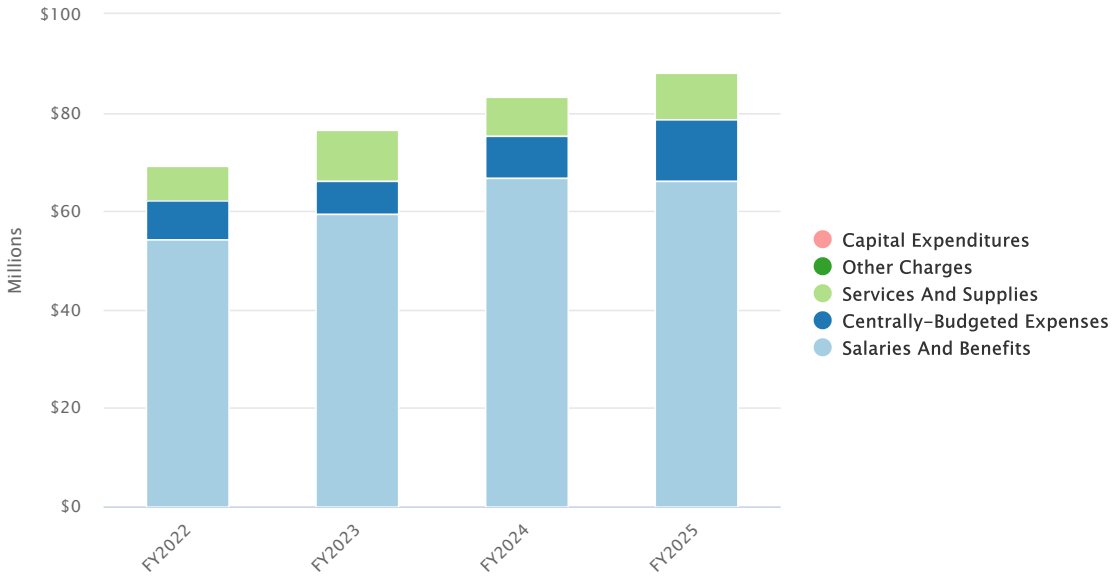
$88,067,372 **$4,654,343**
(5.58% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$54,159,689	$59,354,841	$66,655,796	$66,227,846	-0.6%
Services And Supplies	$7,005,248	$10,272,830	$8,159,103	$9,360,169	14.7%
Centrally-Budgeted Expenses	$7,940,998	$6,869,037	$8,526,289	$12,407,516	45.5%
Other Charges	$0	$0	$71,841	$71,841	0%
Capital Expenditures	$75,020	$167,634	$0	$0	0%
Total Expense Objects:	$69,180,955	$76,664,341	$83,413,029	$88,067,372	5.6%

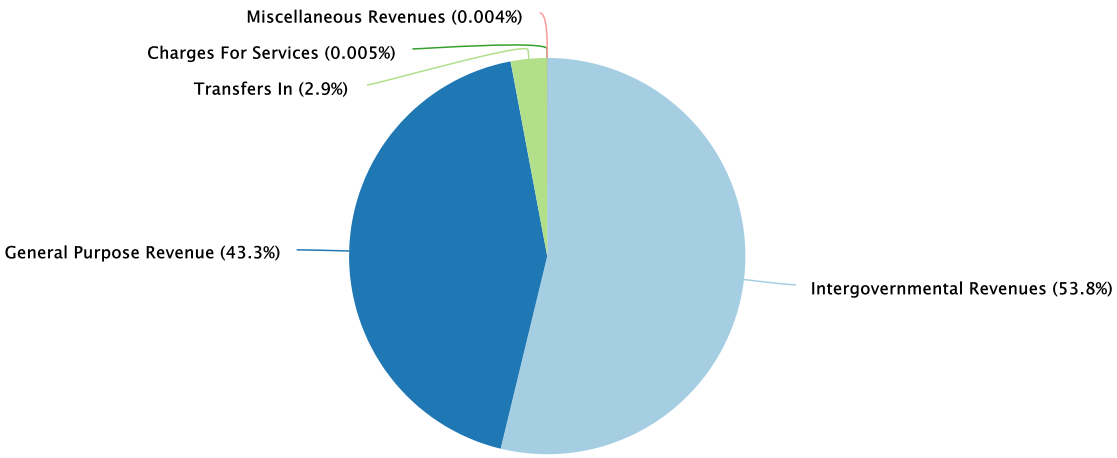
Funding Summary

The 2024-2025 Proposed Budget includes $44,323,460 in Proposition 172 Public Safety revenue, $38,116,429 in General Purpose Revenue, and $2,580,548 in operating transfers in from the Inmate Welfare Fund.

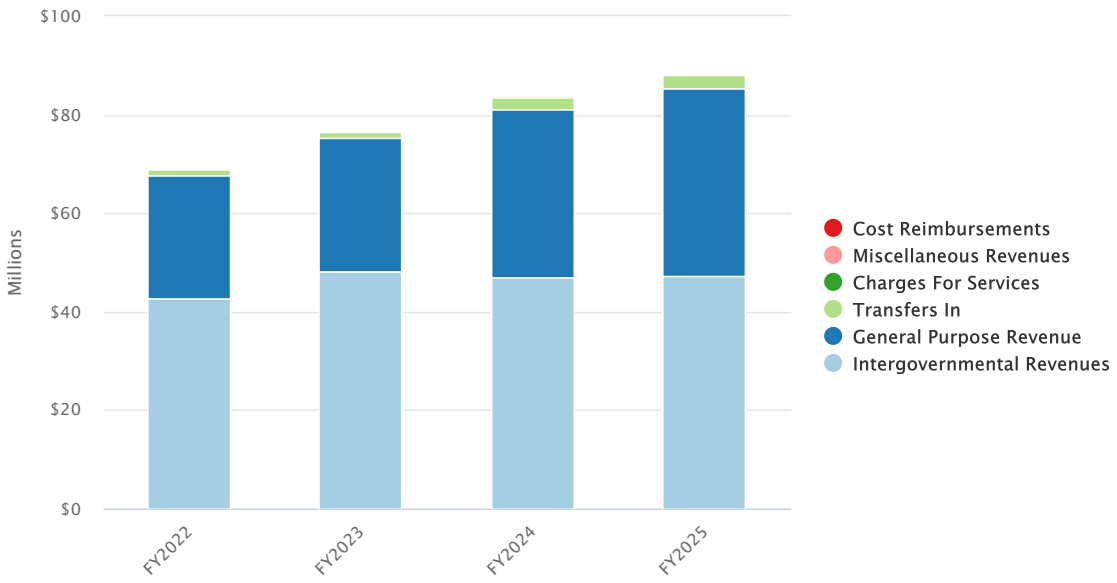
$88,067,372 $4,654,343
(5.58% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

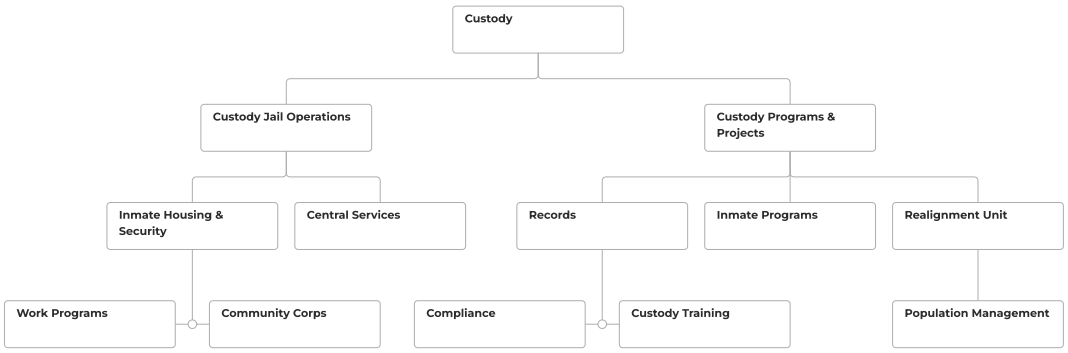


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$42,539,523	$48,031,240	$46,873,135	$47,354,752	1%
Charges For Services	$20,463	$4,355	$4,400	$4,400	0%
Miscellaneous Revenues	$50,690	$33,081	$3,200	$3,200	0%
Transfers In	$1,084,668	$1,243,332	$2,249,259	$2,588,591	15.1%
Cost Reimbursements	$265,500	$0	$0	$0	0%
General Purpose Revenue	$25,220,112	$27,352,334	$34,283,035	$38,116,429	11.2%
Total Revenue Source:	$69,180,955	$76,664,341	$83,413,029	$88,067,372	5.6%

Organizational Chart

The 2024-2025 Proposed Budget reflects a net of three positions transferred out midyear in 2023-2024 and a slight decrease in Temporary FTEs.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	319.0	319.0	0.0
Temporary (FTE)	2.2	2.0	(0.2)
Position Total	321.2	321.0	(0.2)



Program Discussion

In January 2023, the Board approved salary increases of 5% and 3.5% for members of the Correctional Officers Association to take effect in January 2023 and January 2024, respectively (B-23-15). Additionally, Correctional Officers were approved to receive weekend shift differential pay of $2.00 per hour.

Correctional Officer Staffing

As of March 31, 2024, 58 out of 243 Correctional Officer positions Department-wide were vacant. The Department continues to make a determined effort to recruit and fill Correctional Officer positions. Due to the high vacancy rate, the Sheriff, County Administrator's Office, and Human Resources began discussing options for meeting mandated staffing levels at the jail. With the support of the Correctional Officers Association and Deputy Sheriffs' Association, in September 2023, the Board approved to overfill eight Correctional Officers with Deputy Sheriffs to meet mandated staffing levels (B-23-486). Overtime overruns of $6.5 million are projected at year-end 2023-2024 and are currently being partially covered by savings from vacant positions.

Realignment Unit

The Custody Realignment Unit is comprised of one Office Assistant Specialist, two Correctional Officers, one Correctional Sergeant, and is managed by a Correctional Lieutenant. Typical duties include review of all proposed and active legislative updates pertaining to Assembly Bill (AB) 109, attending all Local Community Corrections Partnership (CCP) and other relevant meetings and conferences, report preparation, data collection and statistics, and public presentations relating to AB 109 jail trends. The Unit works closely with the Probation Department and the Data Co-op to provide essential offender data for various local and State reports and surveys.

For 2024-2025, the CCP approved continuing AB 109 funding of $8,989,016 to support the Sheriff's operation in the Sheriff's Local Community Corrections budget (#2022610000) in five service need areas:

CCP Approved Continuing AB 109 Funding	
Service Needs	**Cost**
Housing & Staffing Costs	$6,179,092
Inmate Programming	849,066
Alternatives to Incarceration	521,367
Bailiff Services	242,683
Program Support	1,196,808
Total	**$8,989,016**

Costs charged to CCP for jail food service, laundry, and household expenses are based on the actual proportion of inmates classified as AB 109.

An additional Work Program Specialist is included in the 2024-2025 Proposed Budget for the Sheriff's Local Community Corrections budget (#2022610000). This position will also assist with the application and enrollment process in the Realignment Unit to increase the number of participants in an alternative to incarceration program, as overcrowding is an ongoing concern for the Division. Work Program Specialists assist with identifying and processing subjects most appropriate to remain in the community, thus alleviating the jail population.

Sheriff's Office Facilities/Capital Improvement

A Sheriff's Office training facility and classroom building were approved by the Capital Review Committee to be included in the County's Capital Improvement Program Five-Year Plan 2022-2023 to 2026-2027. Sheriff's operations have grown considerably and space is needed to provide training rooms for defensive tactics, simulation training, computer rooms, and Sheriff's academy classrooms. The projects are expected to be completed by 2024-2025.

The Board of State and Community Corrections (BSCC) awarded the County a total of $36.5 million for jail construction under Senate Bill (SB) 1022, which was approved by the Board on October 22, 2019 (B-19-646). On January 24, 2023, the Board approved the San Joaquin County Detention and Program Facility Project (B-23-33). A construction contract was awarded in May 2023, and a groundbreaking ceremony is tentatively scheduled for August 30, 2024. The Detention and Program Facility is expected to be completed in April 2025.

Jail Security Electronics Upgrade

The Custody Division continues to work in partnership with the General Services Department (GSD) and a private consulting firm to upgrade the jail's security electronics. The enhancement provides replacement of systems in use for door controls and cameras to allow for visualization within the housing areas and other locations. Due to its complexity, the project is designed to continue through multiple years. The project began in January 2022, and was expected to be completed in 2023. The date of completion was postponed to June 2024.

Inmate Programs

In January 2023, the Board approved (B-23-44) a Memorandum of Understanding (MOU) between the Sheriff and the San Joaquin County Office of Education (SJCOE). The MOU outlines the roles and responsibilities of the Sheriff and SJCOE for providing educational programs in the San Joaquin County Jail. The MOU currently expires June 30, 2024, with the option for an extension should both parties agree. The Sheriff intends to extend the MOU through 2024-2025. Inmates are offered the opportunity to earn a high school diploma and/or participate in an ownership class, which is designed to assist inmates with decision-making skills to improve their quality of life upon leaving incarceration.

In September 2023, the Sheriff's Office entered into a second MOU with the SJCOE for a full-time career technical education (CTE) instructor to provide a logistics training program for incarcerated persons (B-23-484). The program, designed to familiarize participants with the operations of a supply chain, will provide for employment opportunities in warehouse management, inventory management, and procurement.

During 2023-2024, a pilot program with the San Joaquin County Trades Council was initiated. The program provides inmates a six-week apprenticeship course designed to provide 8-10 various certifications for basic building construction. Subsequent to completion, participants work with WorkNet to assist with finding employment opportunities where the certifications they earned while incarcerated will be useful.

Two Social Workers, funded with Assembly Bill 109 Local Community Corrections funds, assist with Medi-Cal enrollment and providing incarcerated persons with resources and connections to assist with the transition from incarceration back into the community. The Division continues to offer and enhance programs that address substance use issues, improve social and parenting skills, and assist with decision making as all are strong indicators of recidivism.

Jail Based Competency Treatment Program

The Custody Division houses inmates pending space availability at a State mental health facility for individuals found incompetent to stand trial. Waiting time averages six months, during which time inmates are left undertreated, creating custody challenges for both the inmates and the staff.

In June 2021, a three-year agreement with the Department of State Hospitals was approved to fully reimburse the County for the cost of a 10-bed Jail Based Competency Treatment Program. Reimbursement includes the cost for two Correctional Officers assigned to the program and Mental Health and other Correctional Health staff. The Division is working with the Department of State Hospitals to enter into a new five-year contract to continue the housing and treatment the program provides.

Upon the first patient inmate admission, the per diem rate has been $403.07 per bed, totaling $4,030.70 per day for 10 allocated beds. The maximum amount of reimbursement for this agreement cannot exceed $5,276,992 during the initial three-year term. Reimbursement is shared between the Sheriff's Office and Correctional Health Services with $529,425 included in the 2024-2025 Sheriff - Custody Proposed Budget. The contract term expires May 31, 2024. The success rate of this program is currently at a 65% restoration to competency rate. Given the success rate, the Sheriff plans to exercise the right to extend the terms of this agreement.

Supplemental Requests

Funding is requested in the amount of $214,741 to upgrade from Taser 7 to Taser 10 and to upgrade bodyworn cameras to the latest model. The increased cost over five years totals $2,261,470: Year One $214,741; Year Two $223,441; Year Three $577,193; Year Four $607,361; and Year Five $638,734. Reduced costs in years one and two are the result of discounted pricing from the current bodyworn camera contract.

The 2024-2025 Proposed Budget has been augmented by $214,741 to address this request.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Average Daily Inmate Population	1,273	1,230	1,274	1,290
New Bookings	16,857	17,335	17,798	17,809
Total Releases	14,476	16,675	16,927	16,317
Court Cap Releases	1,305	1,141	1,094	1,110
AB 109 Population	16%	16%	17%	17%
Canine Bunk & Unit Searches	854	822	N/A*	548
Canine Searches-Contraband Seized	250	286	N/A*	192
Canine Searches-Drug/Tobacco Seized	3,590	3,173	N/A*	2,116
Inmate Transportation				
Stockton Court	23,765	23,229	25,908	26,500
Lodi Court**	1,653	242	N/A	N/A
Manteca Court	3,874	4,489	4,930	5,000
State Hospitals	153	114	120	130
State Prisons	139	335	346	390
Topic Drop-off	265	178	200	215
Topic Pick-up	167	170	185	200
Inmate Transport Miles (Bus)	30,247	28,965	14,500	15,000
Inmate Transport Miles (Other)	166,786	170,250	82,125	84,000

*Canine program temporarily paused.

**Lodi Court ceased public operation on March 1, 2023.

Sheriff - Local Community Corrections

Patrick Withrow
Sheriff-Public Administrator

The 2011 Public Safety Realignment Act (also known as Assembly Bill (AB) 109) became effective on October 1, 2011. This legislation transferred responsibility for supervising specified lower-level inmates and parolees from the State to counties. Funding for AB 109 activities is provided to the Probation Department, the Sheriff's Office, and other agencies through the County budget. This narrative describes the Local Community Corrections (#2022610000) services provided by the Sheriff's Office.

AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill (SB) 678. The CCP develops a plan of implementation and oversight of the public safety realignment process.

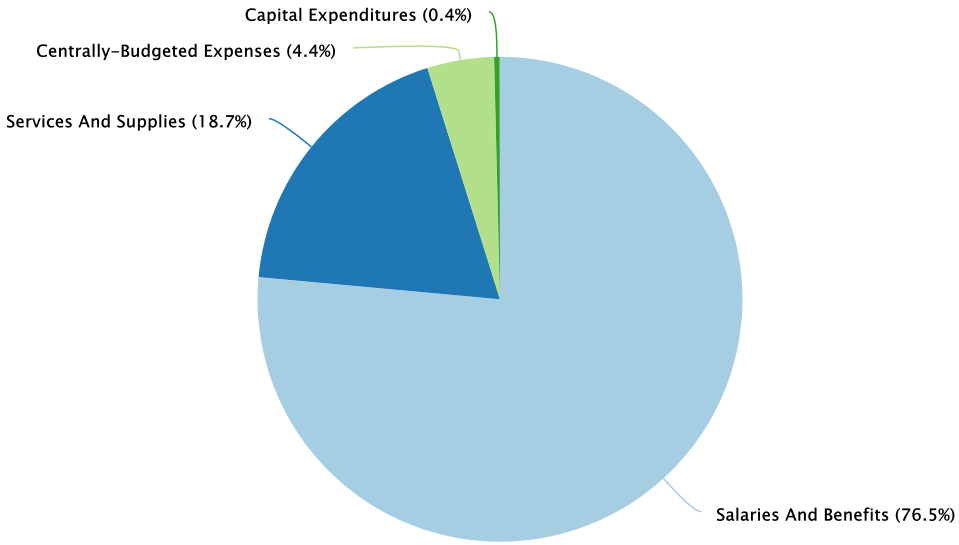
Expenditures Summary

The 2024-2025 Proposed Budget of $8,989,016 is an increase of $631,084 from the 2023-2024 Adopted Budget of $8,357,932, primarily due to salaries and benefits adjustments ($210,342), an increase in extra-help ($115,034), and the addition of a Work Program Specialist I ($87,349).

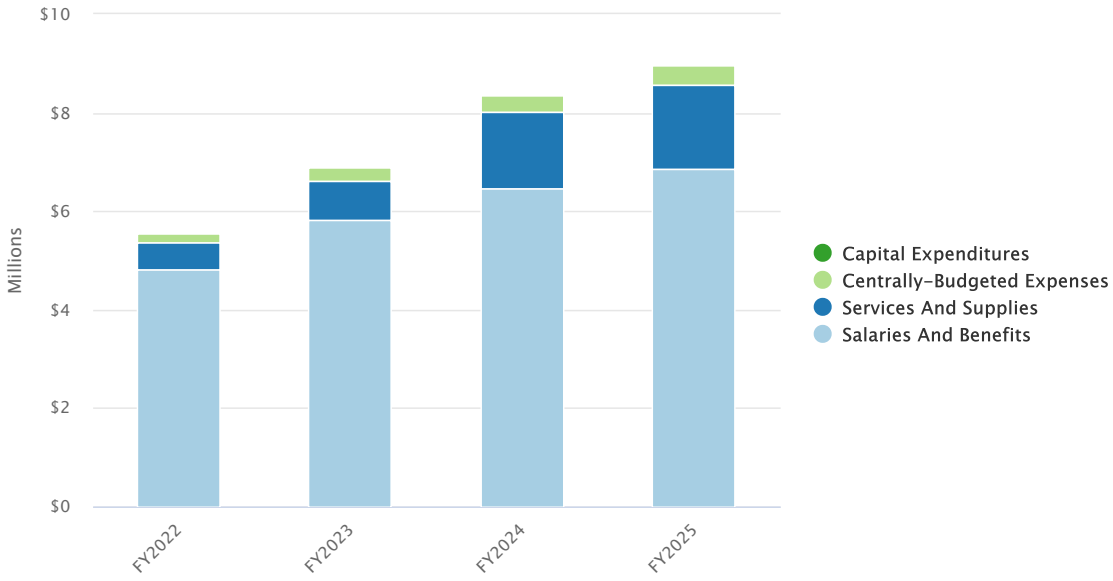
$8,989,016 **$631,084**
(7.55% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$4,820,395	$5,822,824	$6,460,005	$6,872,730	6.4%
Services And Supplies	$550,075	$796,655	$1,571,698	$1,682,367	7%
Centrally-Budgeted Expenses	$191,313	$266,815	$326,229	$398,339	22.1%
Capital Expenditures	$0	$0	$0	$35,580	N/A
Total Expense Objects:	$5,561,783	$6,886,293	$8,357,932	$8,989,016	7.6%

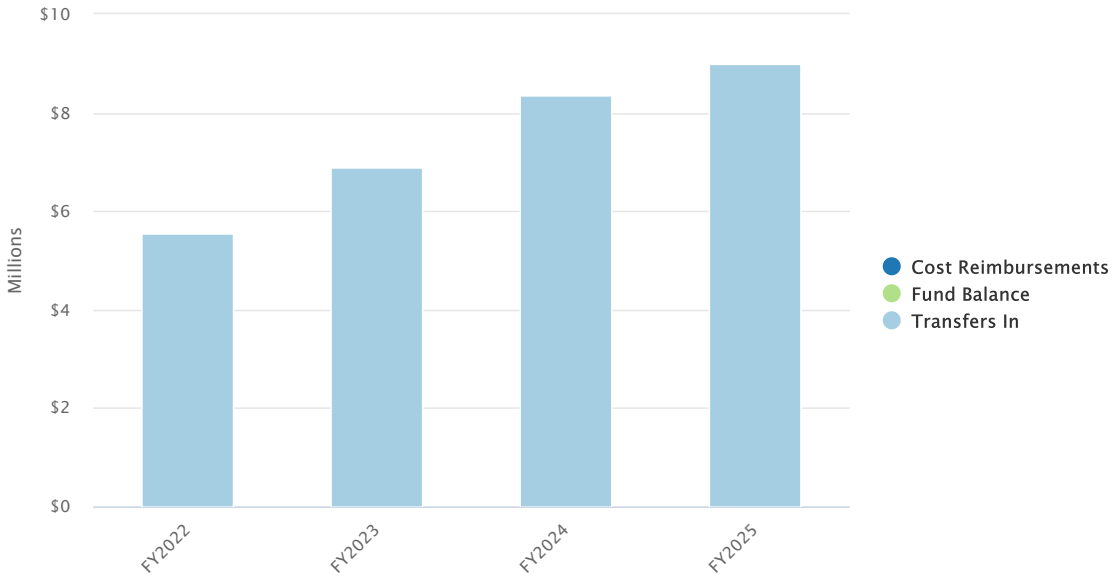
Funding Summary

The 2024-2025 Proposed Budget is funded by $8,989,016 from the Local Community Corrections Special Revenue Fund (#20051).

$8,989,016 $631,084
(7.55% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Transfers In	$5,533,783	$6,885,726	$8,357,932	$8,989,016	7.6%
Cost Reimbursements	$28,000	$0	$0	$0	0%
Fund Balance	$0	$568	$0	$0	0%
Total Revenue Source:	$5,561,783	$6,886,293	$8,357,932	$8,989,016	7.6%

Position Summary

The 2024-2025 Proposed Budget includes the addition of a Work Program Specialist I and an increase in extra-help.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	34.0	35.0	1.0
Temporary (FTE)	0.4	1.9	1.5
Position Total	34.4	36.9	2.5

Program Discussion

The Proposed Budget represents the anticipated allocation of AB 109 funding for 35 full-time Sheriff's Office positions, part-time staff to provide bailiff services, inmate housing, and other costs approved by the CCP.

During 2023-2024, the methodology for tracking workload was revised to capture data more representative of the work performed and services provided. The categories provided, such as Medi-Cal Applications, Classes and Program Sessions, and Notary Services will assist management with allocating resources and general oversight of the programs.

Discharge Planning Unit

The 2019-2020 budget added two Social Worker positions in order to establish a Discharge Planning Unit for inmates released from the jail. With over 11,000 inmates released annually, many lack a plan for provision of the basic necessities that were being provided by the jail. Discharge planning services may include transportation, housing, medical, job placement, referrals, and connections with community providers. One position was filled in January 2024 and recruitment efforts continue for a second vacant Social Worker position. It is anticipated that Social Workers assisting in the transition back into society will produce a more positive transition back into the community.

Custody Realignment Unit

The Custody Realignment Unit, funded in part by AB 109, consists of a Correctional Lieutenant, a Correctional Sergeant, two Correctional Officers, and an Office Assistant Specialist. This Unit reviews legislative updates pertaining to AB 109, supplies offender data and statistics to the CCP for various reports, and attends relevant meetings and conferences.

The Realignment Unit was responsible for the oversight of the Jail Central Controls Upgrade project, which was completed in 2023-2024. Training is currently underway and will be completed by year end. Additionally, the Unit oversees the design and planning of the new medium security facility to replace the Honor Farm (SB 1022). Groundbreaking for the facility began in August 2023 and occupancy is expected by July 2025.

The Unit also provides oversight of the Sheriff's Office Classroom Facility, approved in the Fiscal Year 2022-2023 Five-Year Capital Improvement Plan. The building design is complete and construction is expected to conclude in December 2024.

Fund Balance

Local Community Corrections Special Revenue Fund

As of March 31, 2024, the Local Community Corrections Special Revenue Fund (#20051) balance was $68,240,695 and is used to fund programs in several County agencies and the community (see Probation - Local Community Corrections (#2022702510)). The 2024-2025 Proposed Budget includes the use of $8.9 million in operating transfers in from the fund.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Local Community Corrections				
Average Daily Inmate Population	1,273	1,230	1,274	1,290
AB 109 Population %	193/15%	197/16%	217/17%	219/17%
Notary Services*	N/A	N/A	190	180
Medi-Cal*				
Screened	N/A	N/A	7,794	8,573
Submitted Applications	N/A	N/A	100	110
Discharge Interview	N/A	N/A	325	600
Classes/Program Sessions*				
Social Skills	N/A	N/A	156	250
Parenting	N/A	N/A	284	300
Prevail	N/A	N/A	432	450
Ownership	N/A	N/A	3,576	3,500
Malachi Dads	N/A	N/A	234	240
Wellness Center	N/A	N/A	396	415
CBI / Thinking for a Change	N/A	N/A	156	171

*N/A - Data not available.

Sheriff - Work Programs

Patrick Withrow
Sheriff-Public Administrator

The Sheriff's Work Programs budget (#2022620000) includes programs that provide alternatives to incarceration for eligible individuals who have been sentenced by the Court. These programs are an effective means of reducing overcrowding in the County Jail. The programs include:

- **Alternative Work Program (AWP)** – Participants serve two to five days per week in community service in lieu of serving time in custody. This process assists in managing the jail population and allows better management of low-risk inmates.
- **Electronic Monitoring Program (EMP)** – Provides a radio frequency ankle bracelet system for home detention monitoring of sentenced inmates. Benefits include keeping offenders gainfully employed and providing for their families; and fulfilling other community obligations, while paying their debt to society. It also provides an option for the chronically ill to serve their sentence at home, allowing access to their own medical care providers and relieving pressure on Correctional Health Services.
- **Electronic Monitoring Work Program (EMWP)** – Under the EMP umbrella, allows participants to work or attend school at an authorized site during electronic monitoring.
- **Alcohol Monitoring Program (AMP)** – In conjunction with other release programs, uses an electronic monitor to measure skin alcohol level on a continuous basis for those whose participation is dependent on abstaining from alcohol.

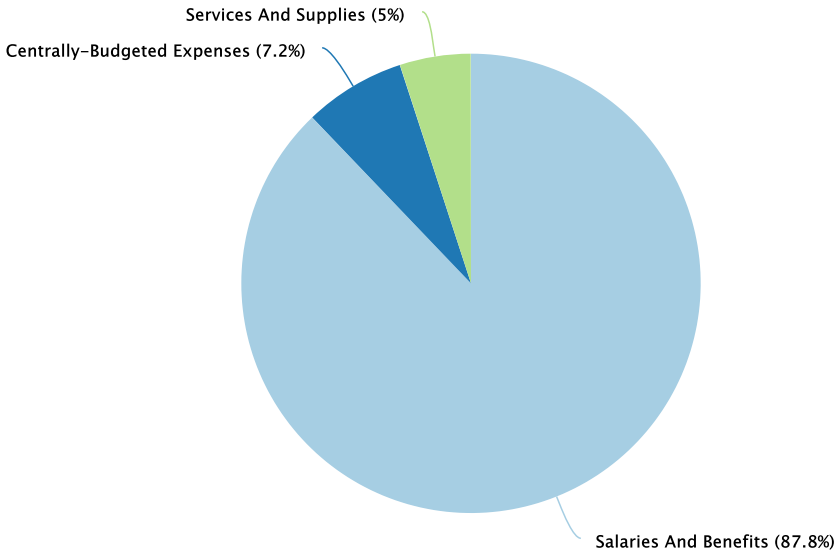
Expenditures Summary

The 2024-2025 Proposed Budget of $1,502,727 is an increase of $28,680 from the 2023-2024 Adopted Budget of $1,474,047, primarily due to salaries and benefits adjustments ($40,816), partially offset by a decrease in monitoring services and supplies costs ($33,500).

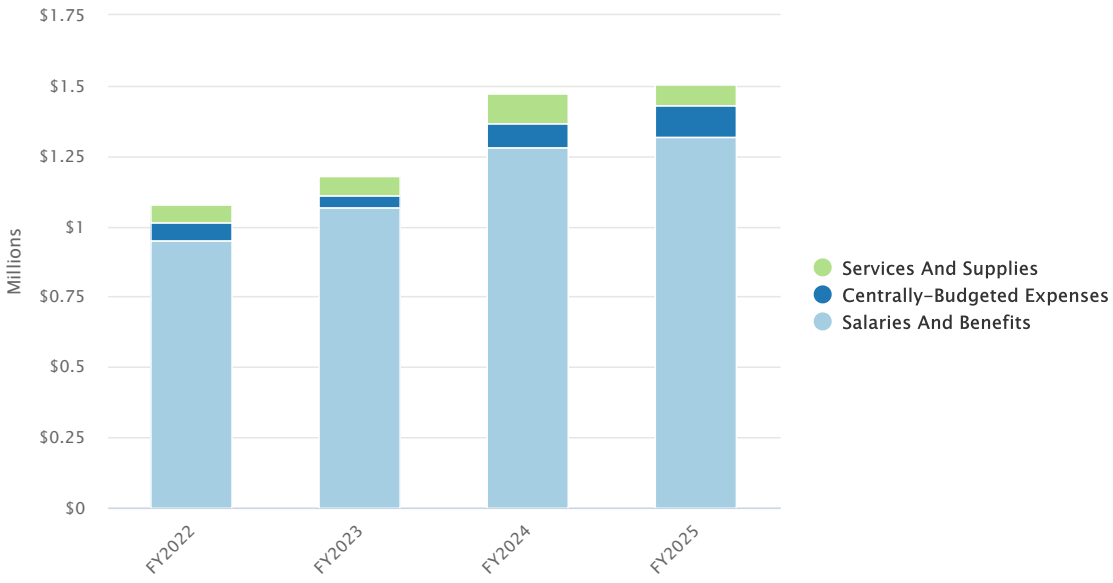
$1,502,727 $28,680
(1.95% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$947,488	$1,068,926	$1,279,294	$1,320,110	3.2%
Services And Supplies	$68,358	$69,049	$108,617	$75,117	-30.8%
Centrally-Budgeted Expenses	$64,219	$38,582	$86,136	$107,500	24.8%
Total Expense Objects:	$1,080,064	$1,176,557	$1,474,047	$1,502,727	1.9%

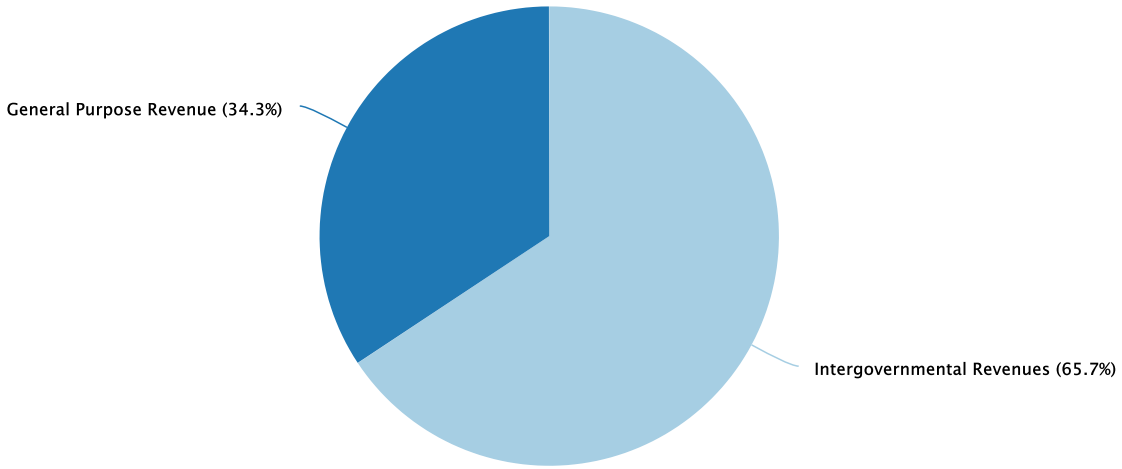
Funding Summary

The 2024-2025 Proposed Budget is funded by $901,774 in Assembly Bill 1869 Criminal Fees backfill revenue, $515,436 in General Purpose Revenue, and $85,517 in Proposition 172 Public Safety revenue.

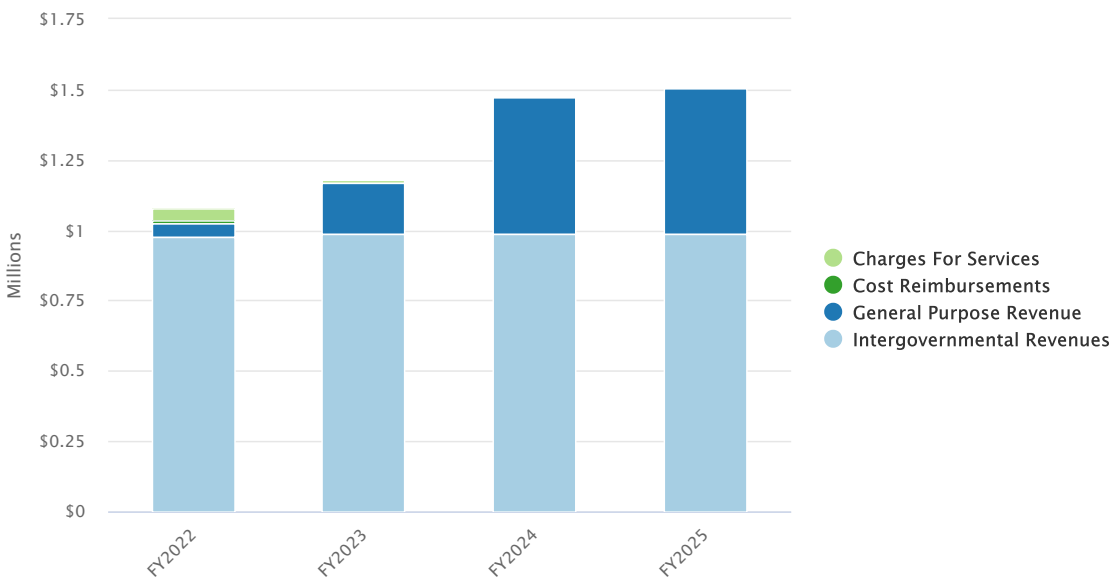
$1,502,727 $28,680
(1.95% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

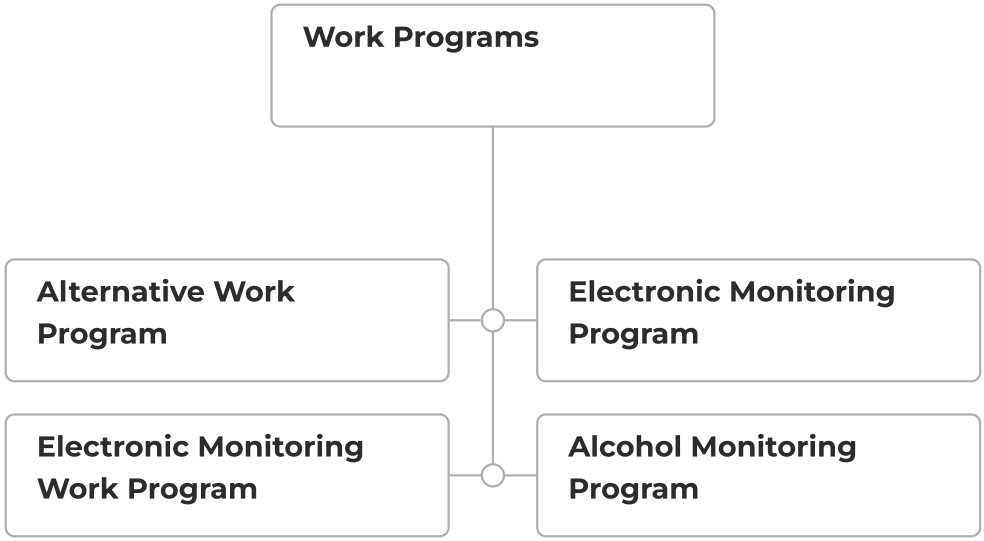


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$976,424	$988,369	$986,770	$987,291	0.1%
Charges For Services	$46,542	$6,965	$0	$0	0%
Cost Reimbursements	$8,000	$0	$0	$0	0%
General Purpose Revenue	$49,099	$181,223	$487,277	$515,436	5.8%
Total Revenue Source:	$1,080,064	$1,176,557	$1,474,047	$1,502,727	1.9%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	9.0	9.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	9.0	9.0	0.0



Program Discussion

Due to Assembly Bill 1869, which took effect on July 1, 2021, the Alternative Work Program is no longer permitted to charge administrative fees to program participants. In order to backfill the loss of revenues, the State provides an annual allocation to counties. Beginning in 2021-2022, the Work Programs budget began receiving an annual allocation of $901,774. This allocation is again included in the 2024-2025 Proposed Budget.

The Electronic Monitoring Program (EMP) is available for qualified participants with medical or physical restrictions, which allows participants to seek medical care independently. Participants are equipped with a Global Positioning System (GPS) ankle bracelet for monitoring that allows the Sheriff's Work Programs staff to track to ensure program participants adhere to program rules and regulations.

The Sheriff's Office has initiated discussions with the courts, District Attorney's Office, and Public Defender's Office to begin disseminating detailed information regarding the program's operational and supervisory policies to provide the courts with an additional alternative to incarceration.

In August 2020, the Work Programs Unit launched the Electronic Monitoring Work Program (EMWP) under the EMP umbrella. EMWP allows both employed and unemployed participants to work or attend school at an approved site and offers an alternative to home detention monitoring which provides a benefit to the participant and the community

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Alternative Work Program				
Applications	2,138	1,988	2,146	2,160
Enrollments	1,200	1,164	1,126	1,140
Electronic Monitoring Program				
Applications	259	474	354	390
Enrollments	85	124	132	145
Alcohol Monitoring Program				
Participants	58	208	212	215
Counter Engagement	8,267	6,832	7,109	7,409

Sheriff - Public Administrator

Patrick Withrow
Sheriff-Public Administrator

The Public Administrator budget (#2025700000) is mandated under California law to take charge of estates when no other person qualifies. This includes the administration of estates when an executor is not able to serve, and where no person having priority of appointment over the Public Administrator can be, or is willing to be, appointed as administrator.

Staff participate in a full range of activities established by the California Probate Code. Responsibilities include locating and determining heirs; marshaling, protecting, and liquidating assets as required; making funeral arrangements; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; distributing residuals to those entitled; and coordinating casework with County Counsel, the courts, and other agencies.

In some cases, the Public Administrator serves to administer the estate to its conclusion; in others, the Public Administrator serves as caretaker until the family is located, and then refers the case to the family for completion.

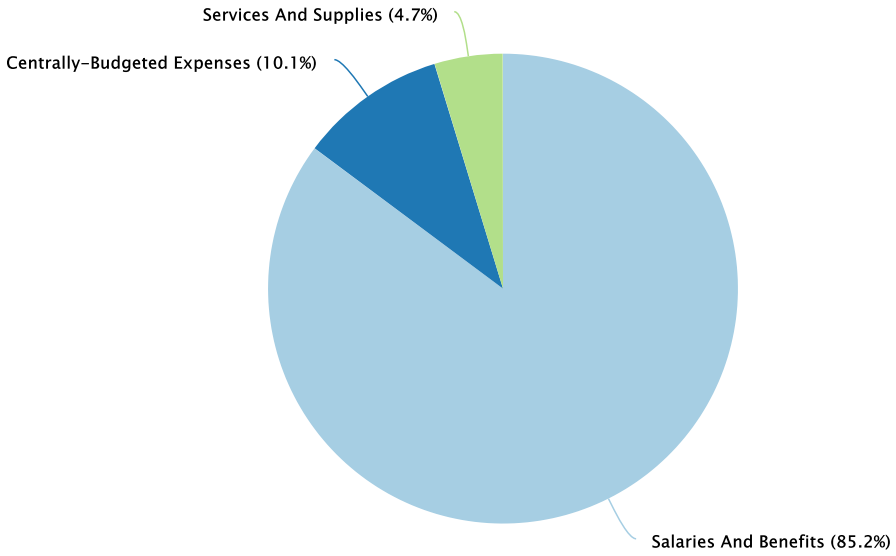
Expenditures Summary

The 2024-2025 Proposed Budget of $874,077 represents an immaterial change from the 2023-2024 Adopted Budget.

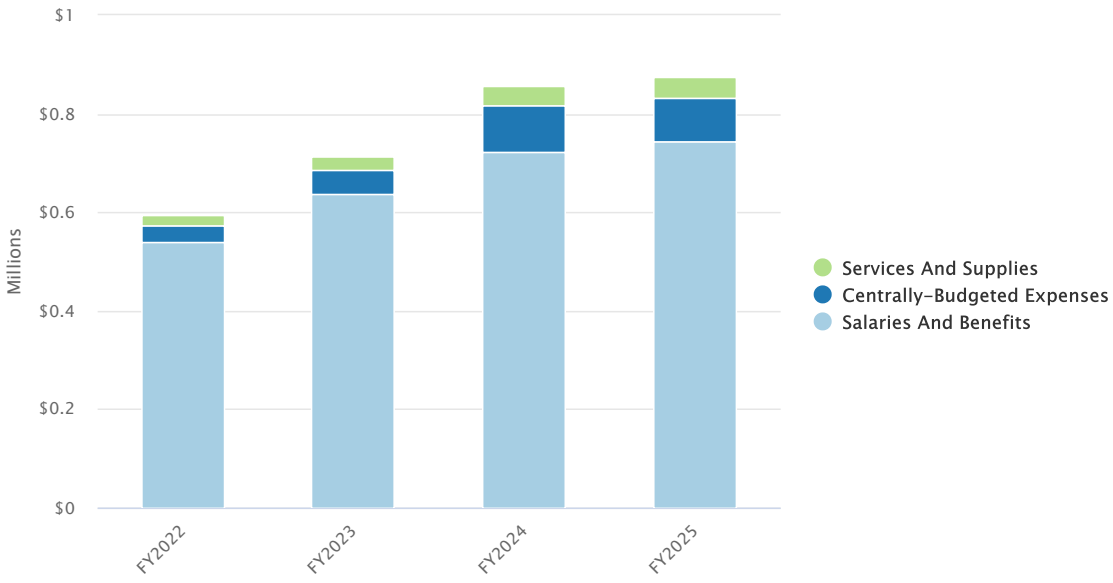
$874,077 $16,654
(1.94% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$540,544	$636,669	$721,767	$744,603	3.2%
Services And Supplies	$21,417	$28,178	$41,153	$41,153	0%
Centrally-Budgeted Expenses	$33,039	$48,539	$94,503	$88,321	-6.5%
Total Expense Objects:	$595,001	$713,386	$857,423	$874,077	1.9%

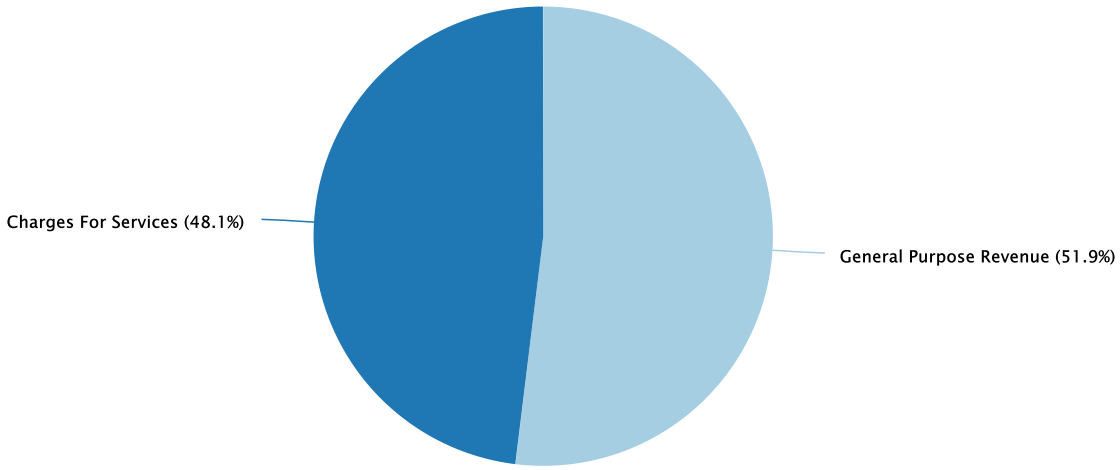
Funding Summary

The 2024-2025 Proposed Budget includes $454,077 in General Purpose Revenue and $420,000 in estimated Estate Fees Revenue.

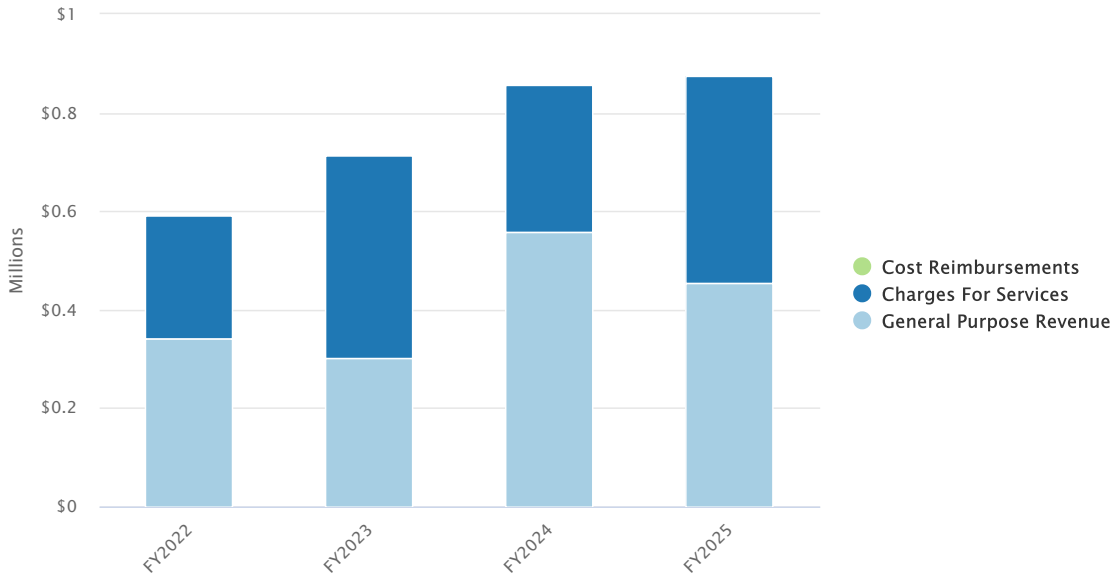
$874,077 $16,654
(1.94% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Charges For Services	$250,944	$411,666	$300,000	$420,000	40%
Cost Reimbursements	$4,000	$0	$0	$0	0%
General Purpose Revenue	$340,057	$301,720	$557,423	$454,077	-18.5%
Total Revenue Source:	$595,001	$713,386	$857,423	$874,077	1.9%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	5.0	5.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	5.0	5.0	0.0

Program Discussion

The Sheriff-Public Administrator continues to experience an increase in referrals from various agencies due to a Countywide rise in the death rate. Additionally, the Office of the Medical Examiner changed the criteria for managing indigent and unclaimed decedent cases, further increasing the Public Administrator's caseload.

San Joaquin County has experienced an increase in property crimes, impacting real estate under the management of the Sheriff-Public Administrator's Office. The Sheriff-Public Administrator tested the use of remote cameras to monitor activity on the properties in an effort to deter criminal activity and respond to breeches in security in a timely fashion. The 2024-2025 Proposed Budget includes $3,320 for the purchase of cellular cameras and subscription services that will allow for remote monitoring for 10 properties at any given time. The Sheriff-Public Administrator also plans to incorporate the use of specialized software for producing lineal charts. Lineal charts are essential for effective case management for probate cases and are required when filing petitions with the Probate Court.

The Division will continue to work with Sheriff's Office Information Technology staff to improve the custom case management system implemented in 2021-2022. In 2023-2024, improvements to the system were made to allow staff to track real property, vehicles, and firearms that are under the management of the Sheriff-Public Administrator. Beginning in January of 2024, the system will be able to digitally scan and store case files, allowing for quick access for reference and archive purposes.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Decedent Estates	206	230	216	220
Estates with Real Estate	20	18	22	20
Re-opened Cases	2	0	2	2
Cases Referred to Family	21	25	23	23
Average Number of Open Cases	183	187	186	185
Closed Cases	163	202	220	195
Value of Estates Managed (Total)	$4,869,452	$5,253,518	$4,545,832	$4,844,196

Sheriff - State COPS - Patrol & Custody

Patrick Withrow
Sheriff-Public Administrator

Since 1996, the State Citizens' Option for Public Safety (COPS) program has provided funding to local agencies for front-line law enforcement services, enhanced prosecution efforts, and jail operation/construction. Funding is provided from State Vehicle License Fees and allocated by formula to city and county law enforcement, the District Attorney's Office, and the County Jail. This narrative represents the program funding allocated by the State to Sheriff's law enforcement operations including COPS Patrol (#2021655000) and COPS Custody (#2021657000).

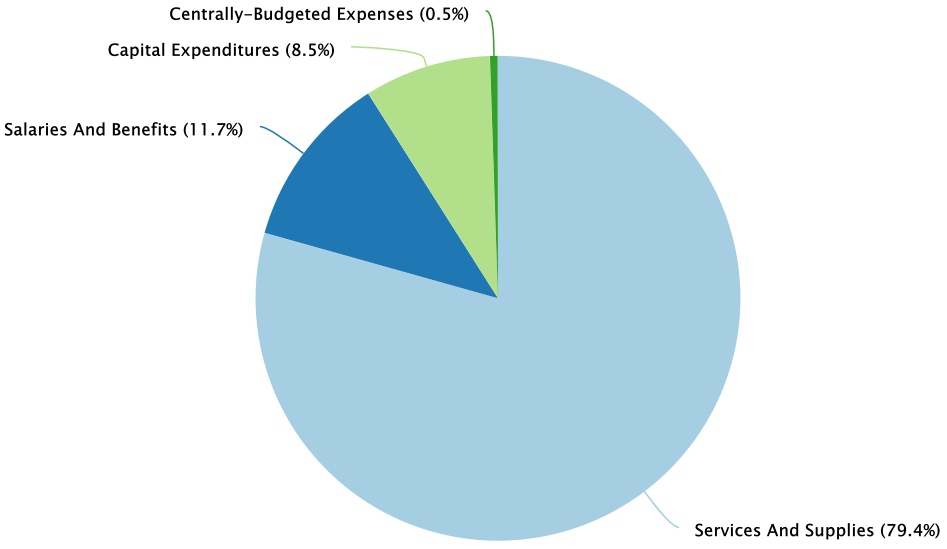
Expenditures Summary

The 2024-2025 Proposed Budget of $3,006,774 is an increase of $376,506 from the 2023-2024 Adopted Budget of $2,630,268, primarily due to the purchase of a surveillance van and associated equipment costs ($254,110) and an increase in front-line law enforcement equipment costs ($231,814).

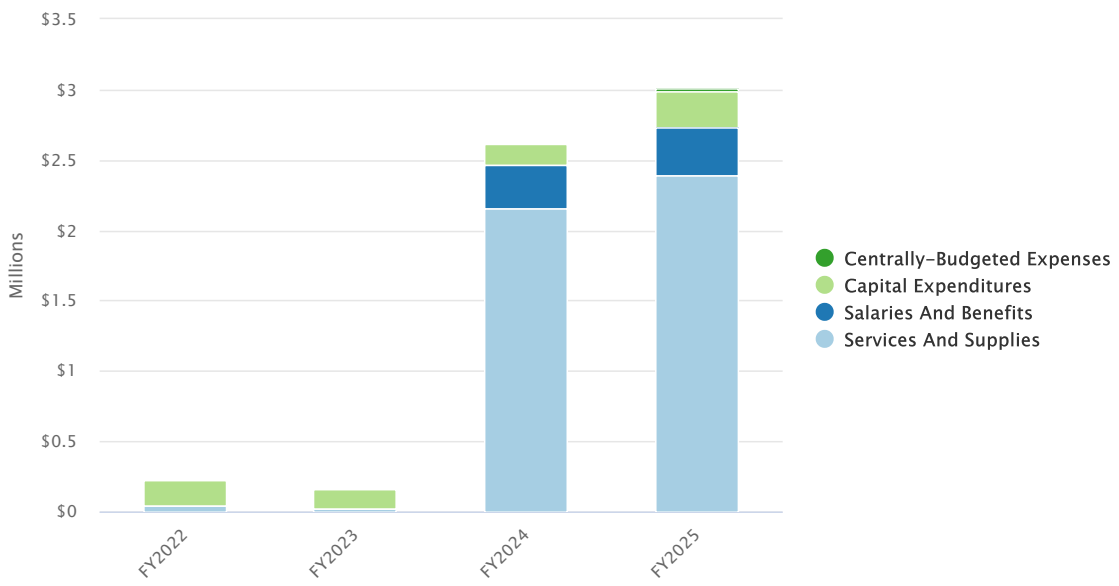
$3,006,774 $376,506
(14.31% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$0	$0	$312,540	$350,615	12.2%
Services And Supplies	$45,353	$16,083	$2,154,259	$2,386,073	10.8%
Centrally-Budgeted Expenses	$17,733	$12,791	$11,117	$15,976	43.7%
Capital Expenditures	$176,707	$143,135	$152,352	$254,110	66.8%
Total Expense Objects:	$239,792	$172,009	$2,630,268	$3,006,774	14.3%

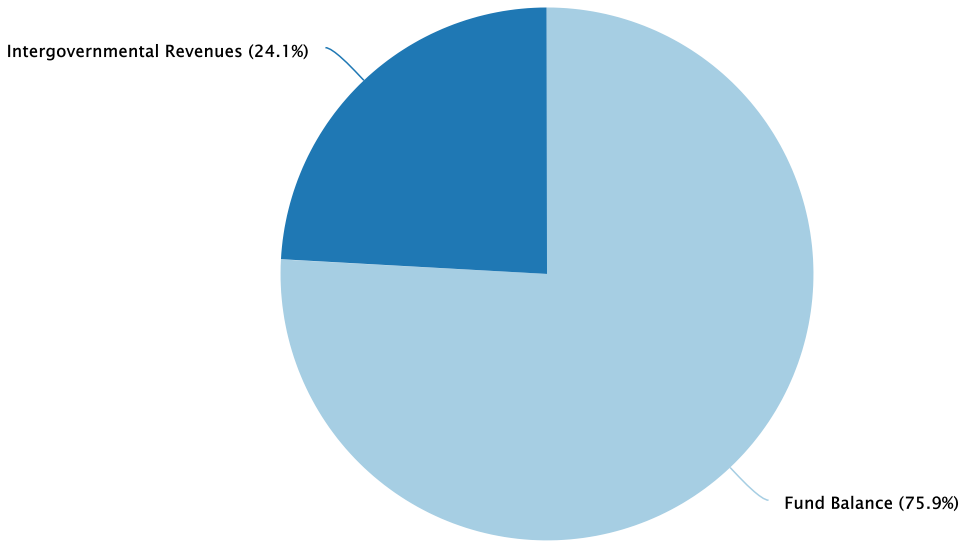
Funding Summary

The 2024-2025 Proposed Budget includes $2,281,622 in use of fund balance from the Supplemental Law Enforcement Services Revenue Fund (#20052). The Proposed Budget also includes a State allocation of $725,152 for the COPS Patrol and Custody Divisions.

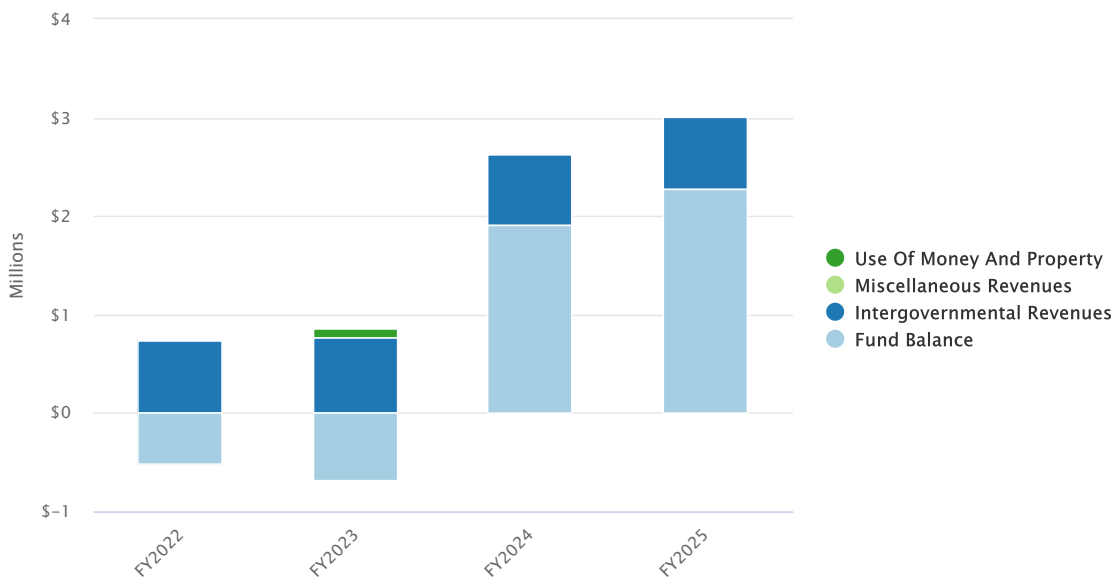
$3,006,774 $376,506
(14.31% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Use Of Money And Property	$13,980	$84,223	$0	$0	0%
Intergovernmental Revenues	$737,796	$773,434	$725,152	$725,152	0%
Miscellaneous Revenues	$210	$0	$0	$0	0%
Fund Balance	-$512,193	-$685,649	$1,905,116	$2,281,622	19.8%
Total Revenue Source:	$239,792	$172,009	$2,630,268	$3,006,774	14.3%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	2.0	2.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	2.0	2.0	0.0

Program Discussion

COPS Patrol

The 2024-2025 COPS Patrol allocation of $374,681 along with re-budgeted fund balance of $1,001,082 provides funding for a Deputy Sheriff, equipment purchase, software maintenance and license fees, training and travel, and other program expenses.

COPS Custody

The 2024-2025 COPS Custody allocation of $350,471, along with re-budgeted fund balance of $1,280,540 provides funding for a Correctional Officer, equipment purchase, training and travel, and other program expenses.

Fund Balance

Supplemental Law Enforcement Services Fund

The Supplemental Law Enforcement Services Special Revenue Fund (#20052) receives funding for the State COPS programs operated by the Sheriff and the District Attorney, as well as Juvenile Justice Crime Prevention Act activities operated by the Probation Department. For 2023-2024, the beginning fund balances for Sheriff COPS Patrol and COPS Custody were $1,009,294 and $1,085,333, respectively.

Sheriff - Operational Grants

Patrick Withrow
Sheriff-Public Administrator

The Sheriff's Office receives various grants, which provide funding for specialized areas of law enforcement.

This discussion includes the following grant budgets:

- Abandoned Watercraft (#2021608000)
- Off-Highway Enforcement (#2021614170)
- Port Security Grant Program (#2021616000)

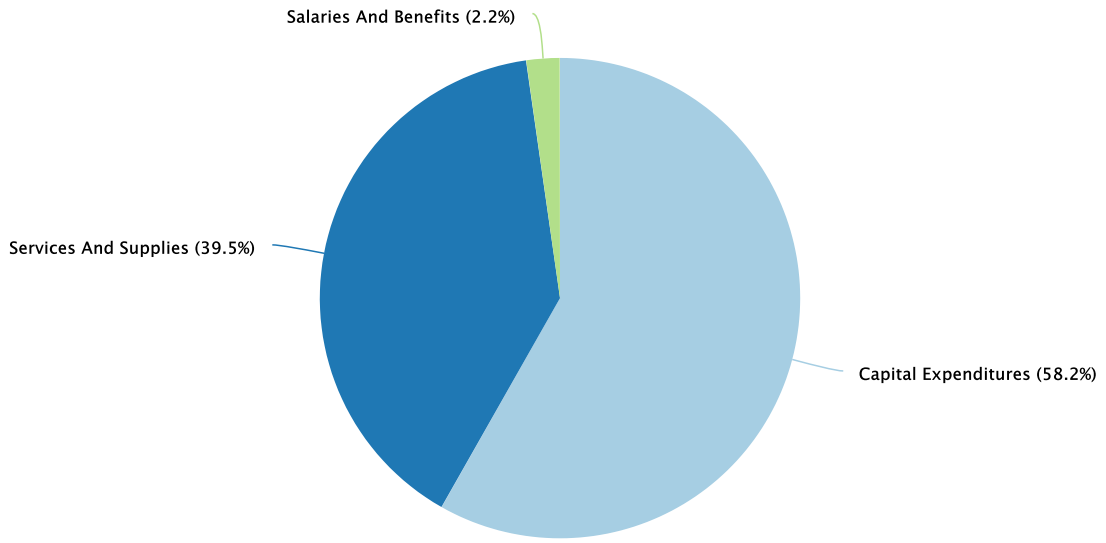
Expenditures Summary

The 2024-2025 Proposed Budget of $901,474 is an increase of $207,216 from the 2023-2024 Adopted Budget of $694,258, primarily due to an increase in expenditures related to the removal of surrendered and abandoned vessels ($223,828).

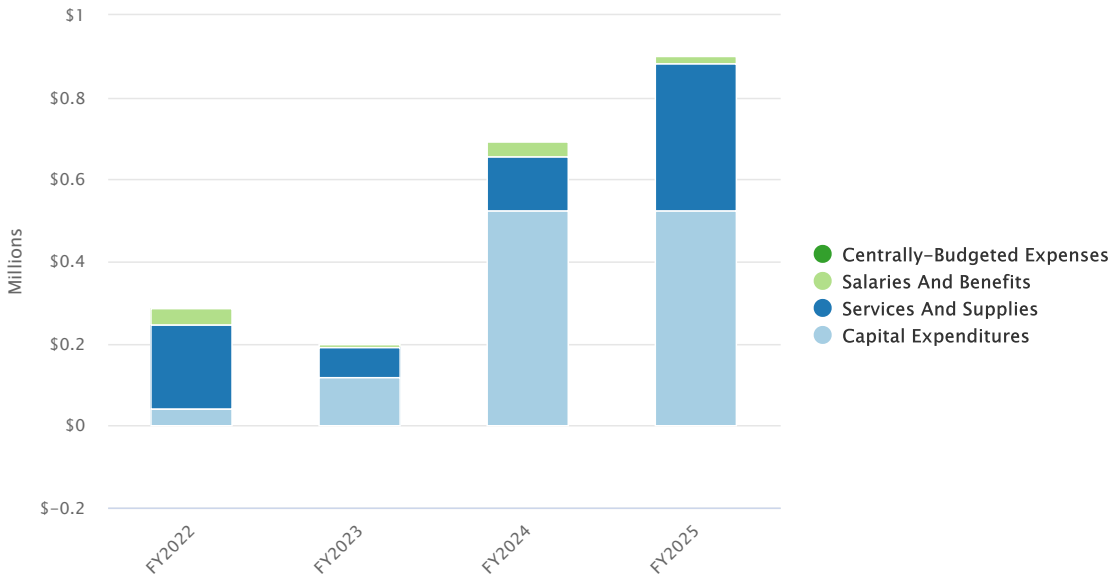
$901,474 $207,216
(29.85% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$41,097	$7,747	$39,336	$20,237	-48.6%
Services And Supplies	$204,989	$73,232	$129,922	$356,499	174.4%
Centrally-Budgeted Expenses	$0	$0	$0	-$262	N/A
Capital Expenditures	$41,096	$117,174	$525,000	$525,000	0%
Total Expense Objects:	$287,182	$198,153	$694,258	$901,474	29.8%

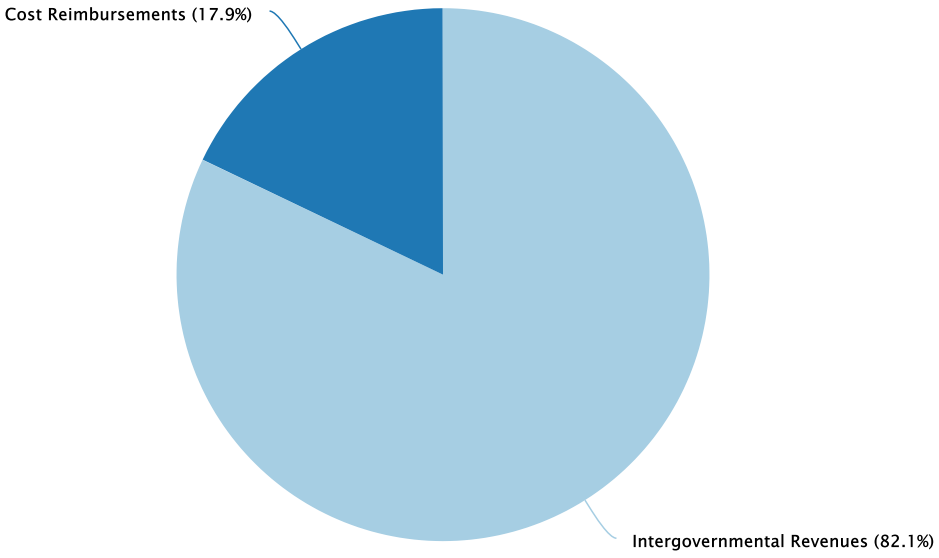
Funding Summary

The 2024-2025 Proposed Budget includes $393,750 in Federal revenue for the Port Security Grant program, $300,000 in State revenue for the Surrendered and Abandoned Vessel Exchange (SAVE) Grant program, and $161,250 in cost reimbursements which represents the General Fund match for these grants and is included in the Sheriffs Patrol budget (#2021620000).

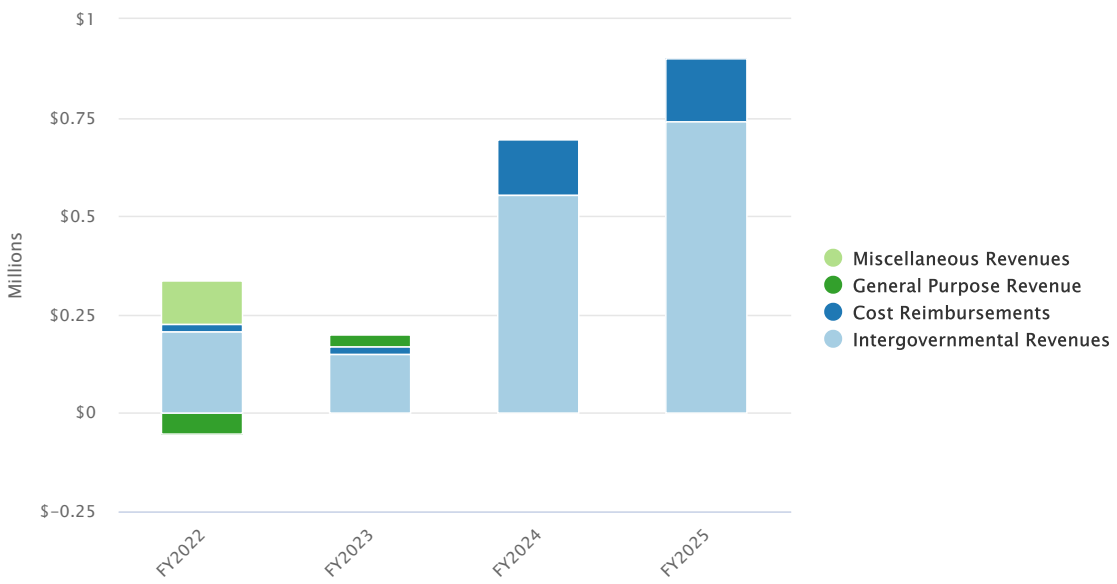
$901,474 $207,216
(29.85% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$208,281	$150,000	$552,391	$740,224	34%
Miscellaneous Revenues	$111,830	$0	$0	$0	0%
Cost Reimbursements	$17,763	$18,228	$141,867	$161,250	13.7%
General Purpose Revenue	-$50,693	$29,926	$0	$0	0%
Total Revenue Source:	$287,182	$198,153	$694,258	$901,474	29.8%

Program Discussion

Abandoned Watercraft/Surrendered and Abandoned Vessel Exchange (SAVE) Grant

Since 2000, the Sheriff's Office has received a total of $1,631,987 in State grant funding for removal of abandoned watercraft from Delta waterways.

In November 2023, the Board of Supervisors accepted a new SAVE grant (B-23-582) in the amount of $150,000. This new award plus a 10% County match provides funding of $165,000 for removals through September 2025. A balance of $165,000 remains from the previous grant award and is being re-budgeted to facilitate the purchasing process. This budget includes Net County Cost of $30,000, transferred through a cost reimbursement from the Sheriff's Patrol budget (#2021620000).

SAVE Grant	Award	Total with 10% County Match	2024-2024 Remaining Re-budgeted
Grant Details			
September 2022	$ 150,000	$ 165,000	$ 165,000
November 2023	$ 150,000	$ 165,000	$ 165,000
Total	**$ 300,000**	**$ 330,000**	**$ 330,000**

Off-Highway Enforcement Grant

The Sheriff's Office has historically received State grant monies to perform off-highway vehicle law enforcement, including funding for staff overtime, off-highway vehicles, equipment, and public education through attendance at many off-road enthusiast events.

During 2023-2024, the Sheriff's Office received a grant award from the California Department of Parks and Recreation Off-Highway Motor Vehicle Division for $46,803 (B-24-50). This grant award includes a match amount of $16,201 funded by off-highway license fees (Fund #11211) for a total of $63,004. As of March 31, 2024, the fund balance was $156,676. The period for this grant is January 1, 2024 through December 31, 2024.

The Proposed Budget includes $46,474 to draw down the existing grant award into 2024-2025. Funds awarded for the grant obtained during 2023-2024 will be exhausted by December 31, 2024. The Sheriff's Office will submit another grant application during 2024-2025 for calendar year 2025. If awarded, the Sheriff will return to the Board to accept the grant and adjust the budget as appropriate. If not, enforcement will continue on a limited basis.

Port Security Grant Program (PSGP)

Since September 11, 2001, the U.S. Congress has appropriated funding for competitive grants to U.S. seaports to finance the cost of enhancing national port security. The Federal Emergency Management Agency (FEMA) has made a portion of these funds available through the Port Security Grant Program. This program has provided for the purchase of a boat, bomb robot, and a SWAT vehicle in 2013. Since 2018, the Sheriff's Office has also received funding to purchase a 27-foot regional response vessel for the Sheriff's Boating Safety Unit, 15 night-vision goggle systems, and two underwater Remotely Operated Vehicles (ROVs).

The Boating Safety Unit began deploying the underwater ROV purchased with Port Security Grant funds during 2023-2024. The ROVs have assisted with locating drowning victims and vehicle recoveries in the Delta Waterway. During the summer of 2023, staff recovered 18 submerged vehicles using underwater ROVs and sonar equipment.

The Sheriff's Office intends to submit a grant application in 2023-2024 for the purchase of an additional boat in the amount of $525,000. The anticipated grant award and matching funds of $131,250 are included in the 2024-2025 Proposed Budget. This budget includes Net County Cost of $131,250 for the matching funds, transferred through a cost reimbursement from the Sheriff's Patrol budget (#2021620000). If awarded, the Sheriff will return to the Board to accept the grant.

Fund Balance

Off Highway License Fee Trust Fund

The Off Highway License Fee Trust Fund (#11211) is used to perform off-highway vehicle law enforcement. As of March 31, 2024, the fund balance was $156,676.

Sheriff - Special Fund Programs

Patrick Withrow
Sheriff-Public Administrator

The Sheriff's Office receives asset forfeiture funds from both the State and Federal governments as the result of narcotics-related arrests. In addition, vehicle registration fees provide funding for the Automated Fingerprint Identification (ID) Program and the Auto Theft Task Force.

The Special Fund Programs discussion includes the following budget units:

- State Narcotics Enforcement (#2021606000)
- Federal Narcotics Enforcement (#2021607000)
- Automated Fingerprint ID (#2021610000)
- Auto Theft Task Force (#2021627000)

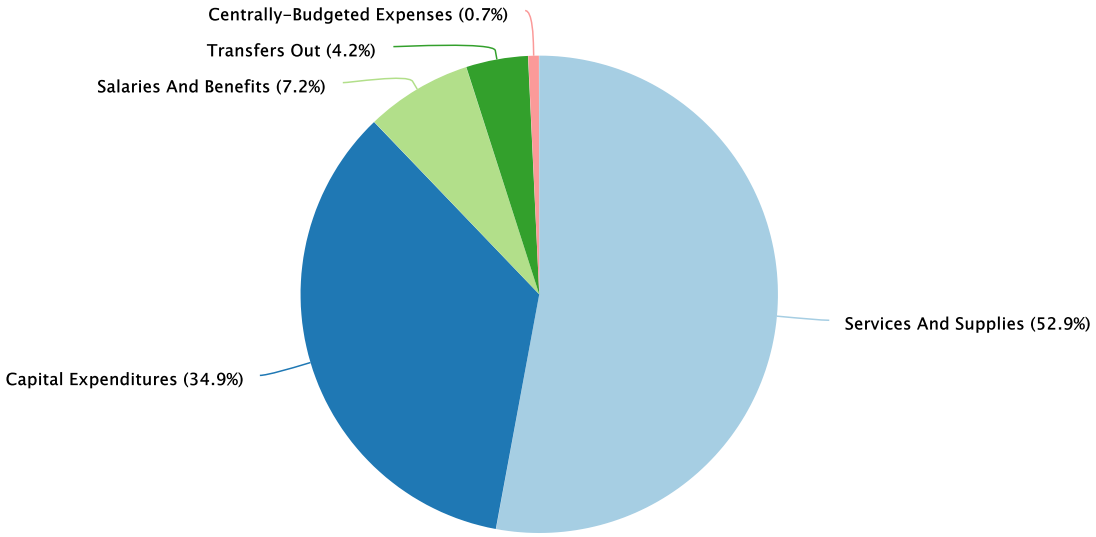
Expenditures Summary

The 2024-2025 Proposed Budget of $2,146,561 represents an immaterial change from the 2023-2024 Adopted Budget.

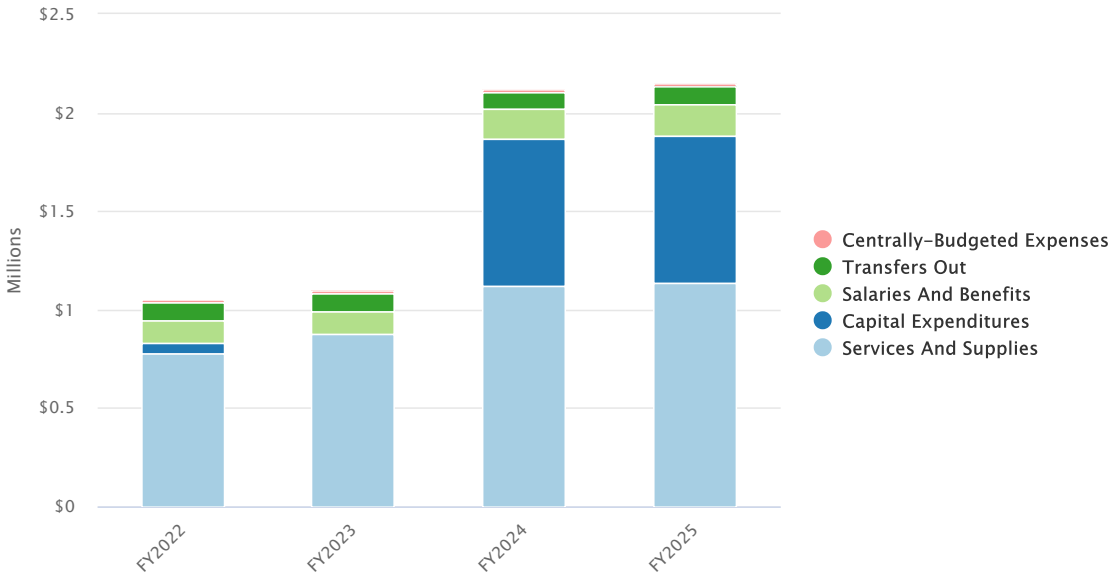
$2,146,561 $28,211
(1.33% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$120,338	$116,721	$147,603	$154,747	4.8%
Services And Supplies	$776,776	$875,001	$1,119,056	$1,135,894	1.5%
Centrally-Budgeted Expenses	$12,944	$12,488	$11,691	$15,920	36.2%
Capital Expenditures	$50,527	$0	$750,000	$750,000	0%
Transfers Out	$90,000	$90,000	$90,000	$90,000	0%
Total Expense Objects:	$1,050,586	$1,094,209	$2,118,350	$2,146,561	1.3%

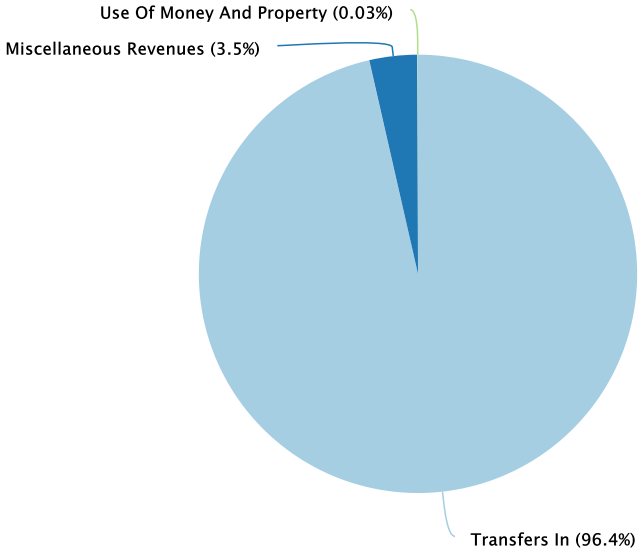
Funding Summary

The 2024-2025 Proposed Budget includes $2,070,017 in operating transfers in, primarily from the Automated Fingerprint ID Fund ($1,552,150) and the Auto Theft Investigation and Prosecution Fund ($362,867).

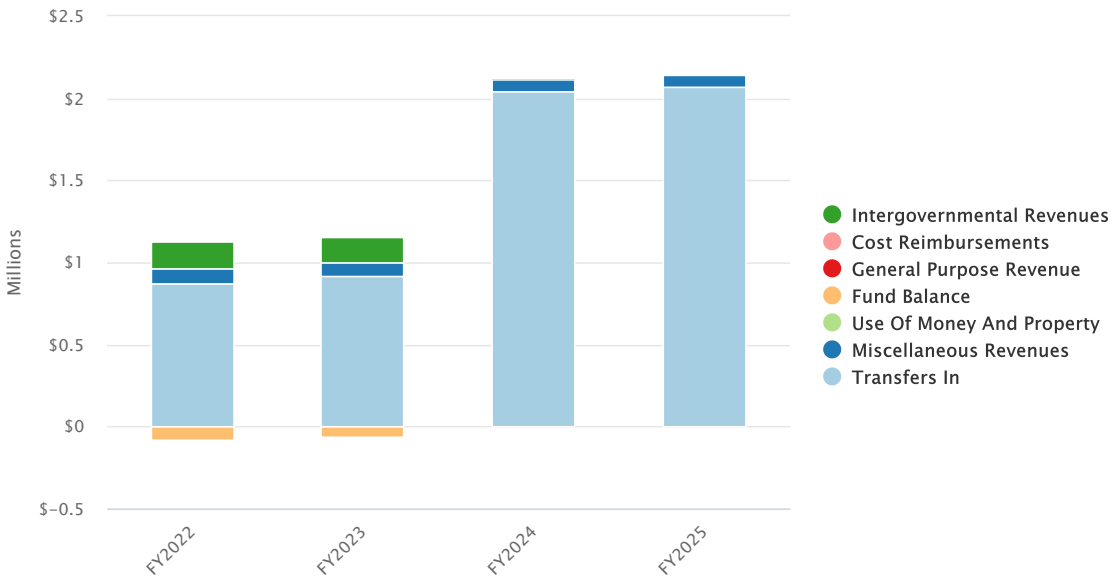
$2,146,561 $28,211
(1.33% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Use Of Money And Property	$415	$3,355	$750	$750	0%
Intergovernmental Revenues	$159,653	$155,842	$0	$0	0%
Miscellaneous Revenues	$94,514	$74,341	$73,845	$75,794	2.6%
Transfers In	$869,291	$921,176	$2,043,755	$2,070,017	1.3%
Cost Reimbursements	$2,000	$0	$0	$0	0%
General Purpose Revenue	$0	$330	$0	$0	0%
Fund Balance	-$75,288	-$60,834	$0	$0	0%
Total Revenue Source:	$1,050,586	$1,094,209	$2,118,350	$2,146,561	1.3%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	1.0	1.0	0.0
Temporary (FTE)	0.8	0.8	0.0
Position Total	1.8	1.8	0.0

Program Discussion

State Narcotics Enforcement Fund

State law establishes procedures for the forfeiture and distribution of property used in the commission of controlled substance offenses with the requirement that property transferred to a local agency, including cash or proceeds, be used for law enforcement purposes. The Sheriff's State Narcotics Enforcement Special Revenue Fund (#20035) receives some annual revenue; the majority of asset forfeiture proceeds are directed to support the METRO Narcotics Task Force. As of March 31, 2024, the fund balance was $221,528.

The 2024-2025 Proposed Budget includes $75,794 in asset forfeiture revenue to be used for law enforcement equipment purchases and investigative efforts.

Federal Narcotics Enforcement Fund

Federal law prescribes the method for disposition of assets or proceeds used in drug crimes, including the transfer of seized assets to local law enforcement agencies. Following the close of each fiscal year, the Board of Supervisors approves an agreement to participate in the Federal Equitable Sharing Program. This agreement and an annual certification report must be submitted within 60 days after the close of the fiscal year in order to receive shared cash, property, or proceeds seized as part of a Federal Asset Forfeiture Case.

As of March 31, 2024, the fund balance in the Sheriff's Federal Narcotics Enforcement General Fund Special Account (#11201) was $207,761. The 2024-2025 Proposed Budget includes $155,000 to be used for law enforcement equipment and to replenish an investigations cash fund to support the METRO Narcotics Task Force, Investigations, Special Services, and Patrol divisions.

In 2019, the Department of Justice changed the criteria for asset sharing no longer allowing multi-agency task forces to receive shared funds. All proceeds are now directed to the County's Federal Narcotics Enforcement Fund.

Automated Fingerprint Identification Fund

The Automated Fingerprint ID General Fund Special Account (#11216) is funded by an assessment added to various fines, penalties, and forfeitures. The fund also receives a fee of $1 per vehicle registered in the County. Annual revenue is approximately $772,764 over the last three years. As of March 31, 2024, the fund balance was $1,774,797.

In 2024-2025, a total of $1,552,150 is budgeted for systems maintenance, communications, software, reimbursement for an Evidence Technician, and automation equipment.

Monies collected in the fund are used for expenses related to fingerprint identification systems, including the purchase and maintenance of equipment that allows local law enforcement agencies to access the California Identification (Cal-ID) System containing over five million fingerprints. The Remote Access Network (RAN) Committee, with input from its Technical Advisory Committee, oversees expenditures. The RAN Committee is comprised of a member of the Board of Supervisors, the Sheriff, the District Attorney, local police chiefs, a Mayor of a local city, and a member-at-large.

During 2023-2024, Sheriff's Office Information Technology staff completed the Countywide Live Scan upgrade project approved by the RAN Committee in fiscal year 2020-2021. The project consisted of removing and replacing 24 Live Scan stations, 12 mobile stations, fingerprint scanners, and upgrading the County's mugshot software.

The RAN Committee voted to initiate a Mobile ID pilot program to test fingerprinting capabilities in the field. The pilot program consists of deploying seven mobile devices to assess connectivity and compatibility with the Sheriff's Office infrastructure, as well as functionality for Deputies and Officers in the field. The pilot program includes the Stockton, Manteca, Tracy and Lodi Police Departments and the Sheriff's Office. Upon completion and review of the pilot program, the RAN Committee will vote on whether to expand the program.

Auto Theft Task Force

The Auto Theft Task Force includes personnel from the California Highway Patrol, District Attorney's Office, Probation Department, and local police departments. Funded by a fee of $1 per vehicle registered in the County, monies in the Auto Theft Investigation and Prosecution General Fund Special Account (#12124) are used exclusively to investigate and prosecute auto theft cases. Annual revenue is approximately $707,384 over the last three years. As of March 31, 2024, the fund balance was $399,133.

The 2024-2025 Auto Theft Task Force budget for the Sheriff's Office totals $362,867. The budget provides funding for a Senior Office Assistant, a part-time Evidence Technician, partial reimbursement for a Deputy Sheriff allocated to the Special Services Division (#2021614000), and miscellaneous supplies and equipment. Costs for Task Force personnel from other agencies are paid directly from the Auto Theft Investigation and Prosecution General Fund Special Account (#12124) and are not included as part of this budget.

Correctional Health Services

Greg Diederich
Director of Health Care Services

Correctional Health Services (CHS) (#2022621000) delivers comprehensive medical, dental, and behavioral health care to incarcerated populations within the County's adult and juvenile detention facilities. These services are aligned with community standards and adhere to the guidelines established in Title 15 of the California Code of Regulations. CHS provides care at various locations including the Main Jail, Honor Farm, and Juvenile Justice Center (JJC) through a combination of its own staff, contracted healthcare providers, and physicians affiliated with San Joaquin General Hospital (SJGH). Additionally, Behavioral Health Services (BHS) personnel offer behavioral health care at the JJC.

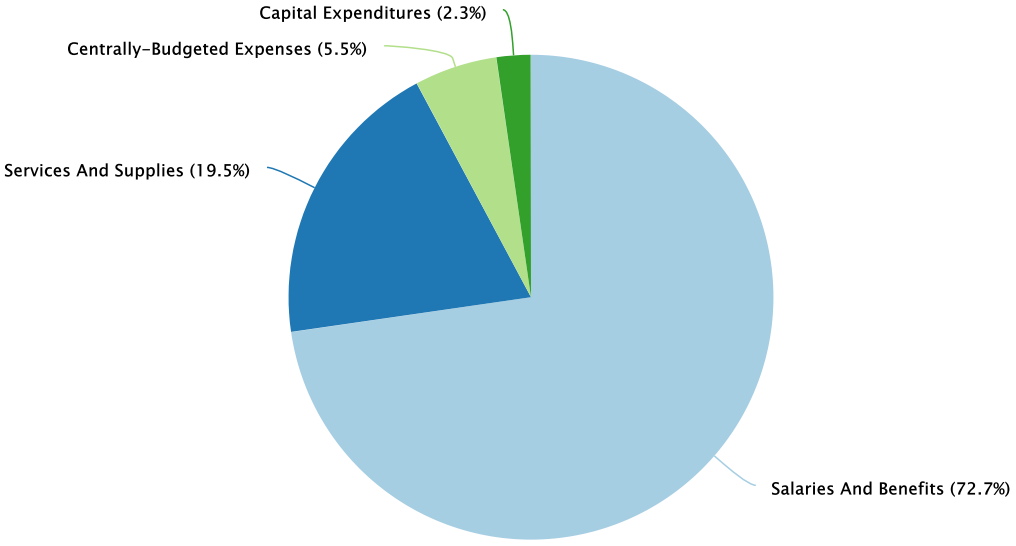
Expenditures Summary

The 2024-2025 Proposed Budget of $26,450,470 is an increase of $4,075,323 from the 2023-2024 Adopted Budget of $22,375,147. This increase includes $1.5 million for nine new positions, $1.2 million for salaries and benefits adjustments, $678,599 for the addition of three positions midyear 2023-2024, and $302,300 for centrally-budgeted cost increases.

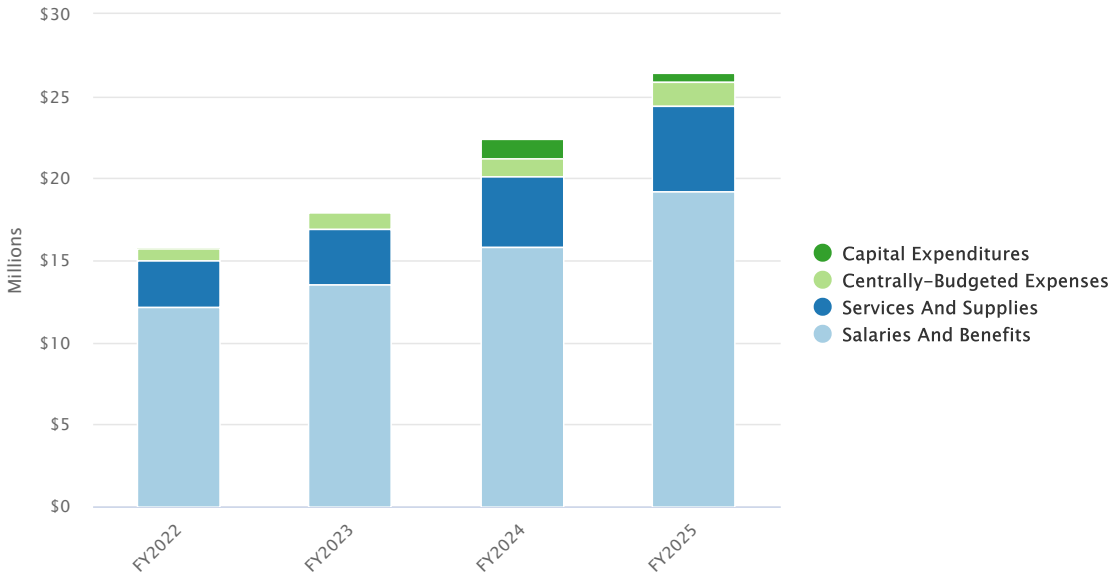
$26,450,470 **$4,075,323**
(18.21% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$12,206,232	$13,551,769	$15,825,793	$19,232,293	21.5%
Services And Supplies	$2,798,033	$3,399,441	$4,277,076	$5,155,099	20.5%
Centrally-Budgeted Expenses	$772,997	$937,707	$1,155,778	$1,458,078	26.2%
Capital Expenditures	$23,856	$52,535	$1,116,500	$605,000	-45.8%
Total Expense Objects:	$15,801,118	$17,941,453	$22,375,147	$26,450,470	18.2%

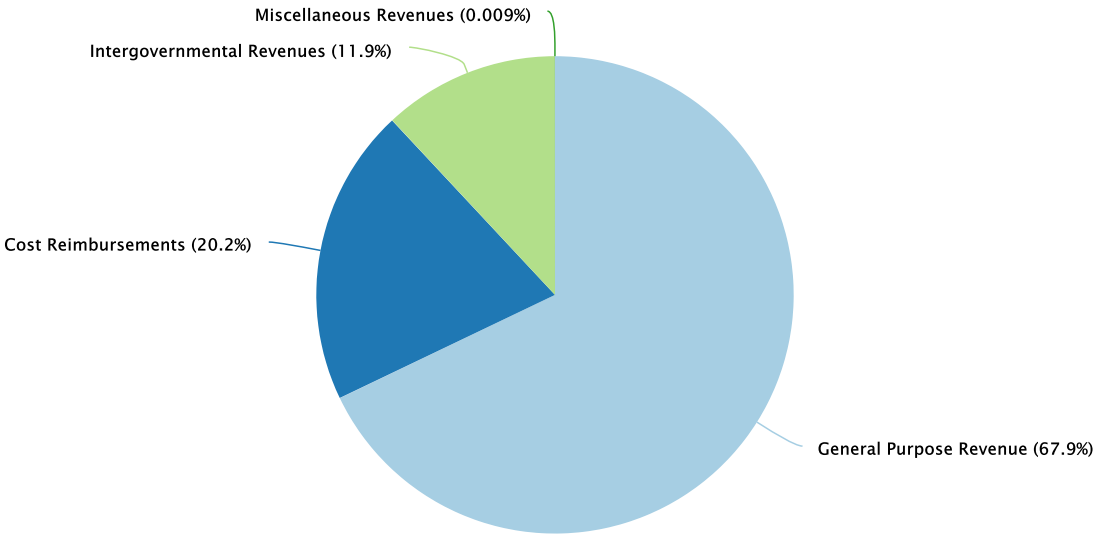
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $17,959,093 in General Purpose Revenue, $5,334,350 in reimbursements from the Local Community Corrections Partnership (CCP), and $3,154,527 in State and Federal revenues.

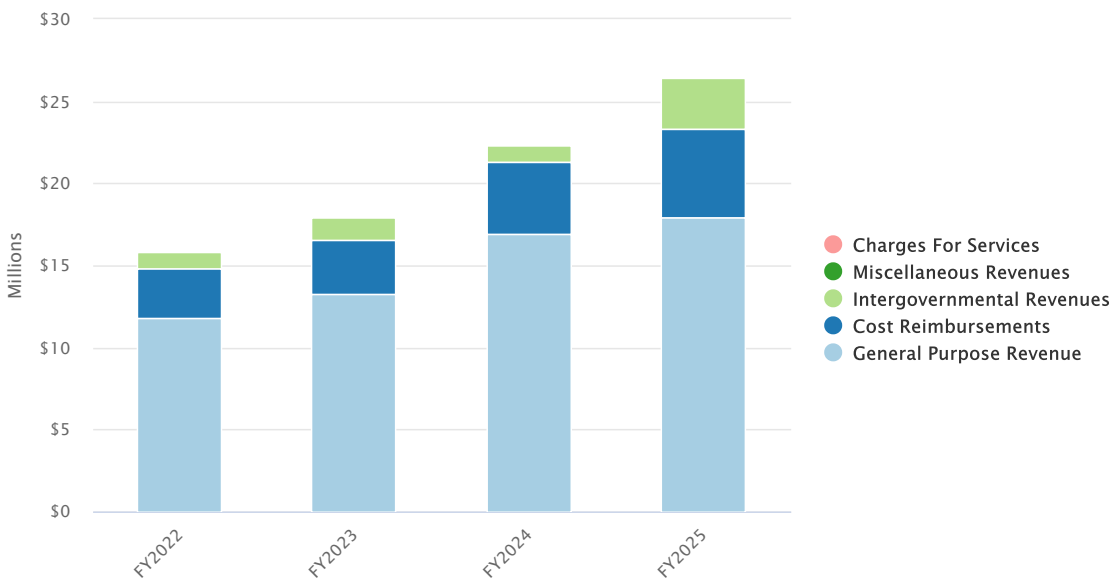
$26,450,470 $4,075,323
(18.21% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$994,091	$1,324,888	$1,008,669	$3,154,527	212.7%
Charges For Services	$1,656	$2,504	$0	$0	0%
Miscellaneous Revenues	$10,437	$49,202	$46,500	$2,500	-94.6%
Cost Reimbursements	$3,009,083	$3,347,947	$4,401,908	$5,334,350	21.2%
General Purpose Revenue	$11,785,851	$13,216,912	$16,918,070	$17,959,093	6.2%
Total Revenue Source:	$15,801,118	$17,941,453	$22,375,147	$26,450,470	18.2%

Organizational Chart

The 2024-2025 Proposed Budget includes three positions approved midyear 2023-2024 (R-23-160 and R-23-181). Approval of the budget will add four Licensed Vocational Nurse and five Staff Nurse V positions, four of which are funded through the Local Community Corrections Partnership (CCP).

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	84.0	93.0	9.0
Temporary (FTE)	19.4	18.7	(0.7)
Position Total	103.4	111.7	8.3

Program Discussion

Jail-Based Competency Treatment (JBCT) Program

In January 2020, CHS, in collaboration with the Sheriff's Office, launched a Jail-Based Competency Treatment (JBCT) Program, funded by the Department of State Hospitals (DSH), to address the influx of court referrals for individuals deemed Incompetent to Stand Trial (IST) and needing restoration treatment. Unlike similar programs in other counties, this Program is directly managed by County employees, not external contractors. As of December 2023, the Program has a competency restoration rate of 80%. In 2021, CHS expanded the Program's capacity from 10 to 12 IST clients simultaneously through a renegotiated contract with DSH. This expansion has increased the County's ability to manage IST cases, which is especially important due to the potential halt in admissions to DSH facilities of those who are found incompetent amid a significant IST wait list.

Early Access and Stabilization Services (EASS)

In 2023, CHS collaborated with DSH to introduce the Early Access and Stabilization Services (EASS) program, aimed at tackling the IST backlog in California. The EASS program, an initiative stemming from the IST Solutions Workgroup's recommendations, serves as a preliminary step to the Jail-Based Competency Treatment Program, targeting individuals charged with felonies and deemed IST, who are awaiting transfer to a DSH facility for competency restoration. Its objective is to start treatment as soon as possible for those on the IST waitlist, offering a range of services including mental health care, psychiatric support, competency education, and coordination with DSH's Patient Management Unit, among others. Staffing for EASS includes a Mental Health Clinician, a Licensed Vocational Nurse or Psychiatric Technician, and part-time Psychiatrist and Psychologist services. This Program is fully funded by DSH and $716,212 in EASS revenue is included in the Proposed Budget.

Specialty Courts

CHS's Mental Health Clinicians are crucial in aiding the Superior Court with those experiencing mental illness and incarceration and helping with decision-making processes. They participate in Collaborative Courts, providing updates on health and treatment plans, and work with community agencies to plan for releases. This collaboration between the jail and community services enhances continuity of care and reduces recidivism. CHS staff spend an average of 110 hours per month on activities related to various specialty courts such as Mental Health, 1368 Calendar, Parole Re-Entry, Revocation Calendar, Veterans Treatment, Assembly Bill 109 Court, Compliance Court, DUI, and Drug Court.

Medication Assisted Treatment (MAT)

MAT uses medication in combination with counseling and behavioral therapies for the treatment of substance use disorders. With increased focus on the opioid crisis, MAT services at the jail have expanded significantly. In February 2023, CHS was awarded $85,000 in grant funding and was selected to participate in Health Management Associates' Learning Collaborative to promote best practices in substance use disorder treatment. Starting in October 2024, MAT services will be further augmented under opportunities to provide Medi-Cal services to incarcerated persons up to 90 days prior to release under the California Advancing and Innovating Medi-Cal initiative, as well as possible support from national opioid settlement funds.

Harnessing Opportunities through Proactive Engagement (HOPE) – Administrative Separation Project

The HOPE Program, launched in March 2019, helps incarcerated individuals with behavioral health issues. It focuses on those who struggle to fit in with the general jail population or are in Administrative Separation due to space limitations in the jail's specialized housing units. The Program has been successful in reducing behavioral problems, increasing participation in jail programs and services, decreasing the need for administrative separation, and improving medication and program adherence.

Serious Mental Illness (SMI) Behavior Modification Program

The HOPE Program demonstrated that combining incentives with therapeutic engagements positively affects the incarcerated population. CHS pioneered a behavior modification program targeting SMI individuals resistant to mental health treatment in response to the rising number of incarcerated individuals with SMI. This initiative aims to improve psychiatric medication compliance, increase interactions with behavioral health staff, and reduce the demand for critical behavioral health resources like BHS Psychiatric Health Facility placements and Riese hearings. In January 2023, the program's structure and components were refined to better evaluate its impact on the SMI incarcerated population.

Dental Services – Juvenile Justice Center

CHS has historically paid for the use of a dental facility, a dentist, and a dental assistant to provide dental care for the incarcerated population. In 2020, CHS entered into an agreement with Community Medical Centers (CMC) to provide dental services for Juvenile Justice Center youth. CMC bills the State's Denti-Cal program for those that qualify, saving the County General Fund approximately $27,000 per fiscal year, as most of the juvenile population qualify for Denti-Cal coverage.

Providing Access and Transforming Health (PATH) Grant Funding

The California Department of Health Care Services has committed $5 million to San Joaquin County (B-23-576) to improve the coordination and delivery of services designed to support individuals transitioning from the justice system back into the community in the final 90 days of their incarceration. This allocation, known as the Providing Access and Transforming Health (PATH) grant, serves as the foundational investment for the development and implementation of targeted pre-release services. Costs associated with ongoing reentry services will be covered by Medi-Cal fee-for-service claims. The investment is aimed at strengthening organizational capacity and the information technology framework vital for the provision of Medi-Cal-backed reentry services. The PATH initiative's resources are intended to expand staffing, enhance operational capabilities, and upgrade technology systems. These are essential for the successful collaborative planning and implementation of pre-release services. The Proposed Budget includes $1.4 million in estimated revenue from the PATH grant.

Electronic Health Record

In 2017, CHS implemented its first ambulatory Electronic Health Record (EHR) system by adopting the system previously in use within the SJGH outpatient clinics, transitioning from paper to digital charting. Due to the vendor's discontinuation of correctional-specific components, the Board approved a five-year contract with a new vendor, NaphCare Inc., for $2.4 million with implementation commencing July 1, 2023 (A-23-68). The 2023-2024 EHR project budget included costs for software and software maintenance, professional implementation, mobile devices, PCs, equipment, furniture, and network infrastructure. The EHR replacement project was successfully implemented on December 12, 2023, in alignment with CHS's SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals. The Proposed Budget includes $397,500 for vital software enhancements required to facilitate Medi-Cal billing and reimbursements, funded by the PATH grant.

Supplemental Requests

Correctional Health Services (CHS) is requesting supplemental funding in the amount of $877,688 forfive positions.

Two Staff Nurse V positions ($447,769) and two Licensed Vocational Nurse positions ($206,034) are requested to provide comprehensive nursing care to incarcerated individuals, including assessment, planning, implementation, evaluation of patient care, administration of medications, and monitoring of vital signs.

CHS is also requesting one Staff Nurse V ($223,885) to act as a Nursing Department Educator to manage Continuous Quality Improvement (CQI) and provide nurse education, clinical competence, curriculum development, professional development, evaluation and assessment, data analysis and reporting, process improvement, and regulatory compliance.

The 2024-2025 Proposed Budget has been augmented by $877,688 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est/Act.	2024-2025 Projected
Health Assessments	25,176	17,753	17,382	20,733
Kitchen Clearances	7,552	6,762	8,520	6,908
Registered Nurse Triage	12,630	11,365	12,240	15,178
Sick Call				
Mental Health Sick Call	2,804	3,666	4,458	3,703
Provider Sick Call	2,171	2,641	3,536	2,525
Clinic Visits				
Patients to CHS Clinics	2,852	2,718	3,358	2,745
Patients to Offsite Clinics	1,220	1,096	888	1,111
Hospital Visits				
Emergency Room Visits	603	499	354	504
Hospitalized Incarcerated Persons	119	83	70	88
Number of Days Hospitalized	483	307	240	311
Behavioral Health				
Brief Jail Mental Health Screen	9,467	9,716	10,632	9,910
MH Clinician Assessments	3,778	4,283	4,630	4,369
MH Clinician Individual Therapy	341	398	333	750
MH Clinician Group Therapy	2,660	1,586	2,160	1,854
MH Collaborative Court	2,942	3,009	4,660	2,967
Psych Tech/LVN Evaluations	11,440	12,201	10,740	12,445
Pharmacy				
Medication Passed	943,832	991,092	1,006,070	994,740
Prescriptions Filled	40,664	39,715	42,604	39,830

Summary - Probation

Steve C. Jackson
Chief Probation Officer

The Probation Department provides adult and juvenile probation services, including alternatives to detention and diversion services, and operates the juvenile detention and camp facilities.

This is a summary of the budgets administered by the Probation Department:

- 2021200000 – Pretrial Services
- 2022700000 – Juvenile Probation
- 2022700190 – Juvenile Justice-Assembly Bill (AB) 109
- 2022702000 – Adult Probation
- 2022702300 – Senate Bill 678
- 2022702510 – Local Community Corrections AB 109
- 2022710000 – Justice Assistance Grant
- 2022745000 – Administration
- 2022785000 – Juvenile Supplemental Law Enforcement Act
- 2022800000 – Juvenile Detention

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity/Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Reduce the vacancy rate in active positions by 5%, with the exclusion of assignments in unpopulated housing units	21.9% as of March 2023	21.8% as of March 2024	20.8% Department-wide	June 2024
Formalize Succession Planning	**Initial**	**Current**	**Target**	**Deadline**
Provide additional professional growth training for departmental staff at all classifications	No formalized departmental program	The Department has provided several leadership courses to Managers, Supervisors, Probation Officer II, and Senior Deputy Probation Officers. The Department has yet to develop an internal leadership program.	Formalized internal leadership program and training opportunities	December 2023
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Update the Adult Division Case Management System (CMS)	Utilize multiple platforms for various case managements tasks	Adult case management system planning has begun. Funding has been secured by ISD	Improving efficiency and streamlining case management systems	June 2025
Fiscal Optimization				
Maintain a Structurally Balanced Budget	**Initial**	**Current**	**Target**	**Deadline**
Be at or below Net County Cost target, excluding salary savings, for allocated budgets each fiscal year	FY 22/23: $28,184,282	$24,172,444	< $28,184,282	June 30, 2023
	FY 23/24: $27,634,558	$28,567,952 projected as of March 2024	< $28,579,153	June 30, 2024
	FY 24/25: $31,233,872	TBD	< Adjusted NCC Target FY24/25	June 30, 2025
Public Safety / Criminal Justice / Quality of Life				
Providing Adequate Resources for Public Safety & Criminal Justice	**Initial**	**Current**	**Target**	**Deadline**
Reduce conviction rates by 10% for the AB 109 population, 3 years following release	48%	44.20%	43.20%	June 2025
Homelessness				

Increase Permanent Supportive Housing	Initial	Current	Target	Deadline
Reduce number of clients on probation experiencing homelessness by 5%	11.20%	10.50%	10.60%	June 2025

Analysis of Priority Activity

The Probation Department is on track to meet or complete three of its SMART goals. The first is for the Department to be at or below Net County Cost target, excluding salary savings, for allocated budgets each fiscal year. The Department has been below the adjusted Net County Cost target goal in the previous two fiscal years. The second is reducing conviction rates by 10% for the AB 109 population, three years following release. The Department's initial recidivism rate was 48% with a target of 43.2% by the end of fiscal year 2024-2025. The Department currently sits at 44.2%, which is a solid positive movement in the area of recidivism. The last goal is to reduce the number of clients on probation experiencing homelessness by 5%. For the current fiscal year, 2023-2024, the Department is meeting the target outcome; however, it will be important to measure this outcome at the end of fiscal year 2024-2025. Since the realignment of homelessness to the Probation Department, it will be important to see the internal impact this has on Probation's clients.

There are two Department SMART goals, which the Department needs to continue working on in an effort to meet the target outcome. The first goal is reducing the vacancy rate in active positions by 5%, with the exclusion of assignments in unpopulated housing units. The Department has not made measurable progress on this goal by looking at just the current vacancy rate goal measured to the initial and the target. Although the Department has increased in the number of new employees during the last calendar year, the number of retirements has offset its on-board outcomes, which is a direct reflection of safety retirement. However, the Department does expect that attrition numbers will decrease during the 2024-2025 fiscal year and beyond.

The second goal is updating the Adult Division Case Management System. The Department is in the process of working with Information Systems Division (ISD) to develop an adult case management system that can merge all platforms together. A vendor has been identified, and the foundation is being laid to build it. However, it is not known how long this process will take. This is a vital goal to the successful operations of the Department moving forward, and may need to be carried over into subsequent fiscal years.

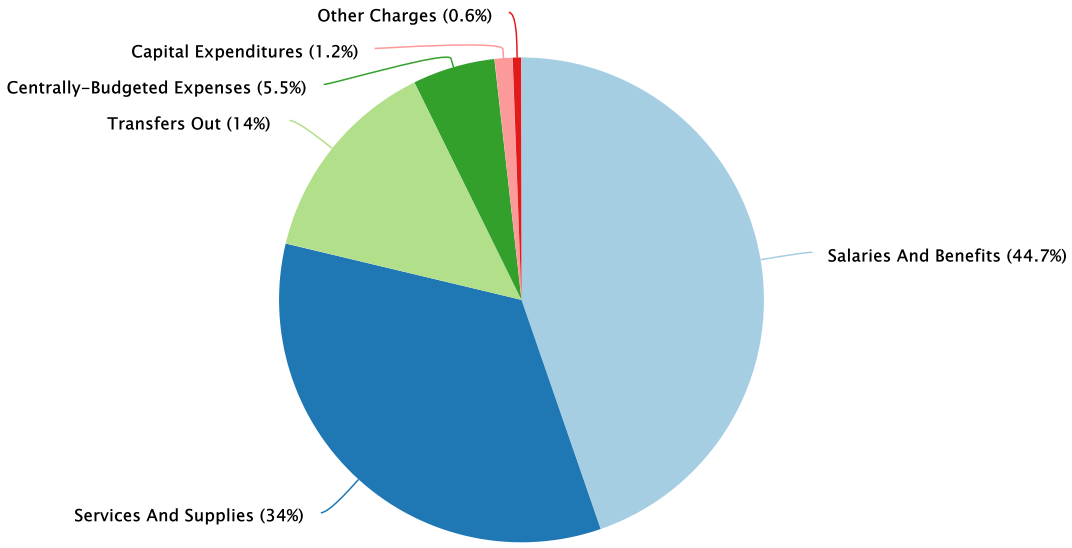
Lastly, the Department is behind in formalizing a succession plan in its entirety. This goal states the Department will provide additional professional growth training for Department staff in all classifications. This portion of the goal has been satisfied with a number of leadership classes offered to officers for their professional growth and leadership. However, the Department has not formalized an internal leadership program. Although the target deadline has passed, this will remain a top priority for the Department during the upcoming fiscal year.

Expenditures Summary

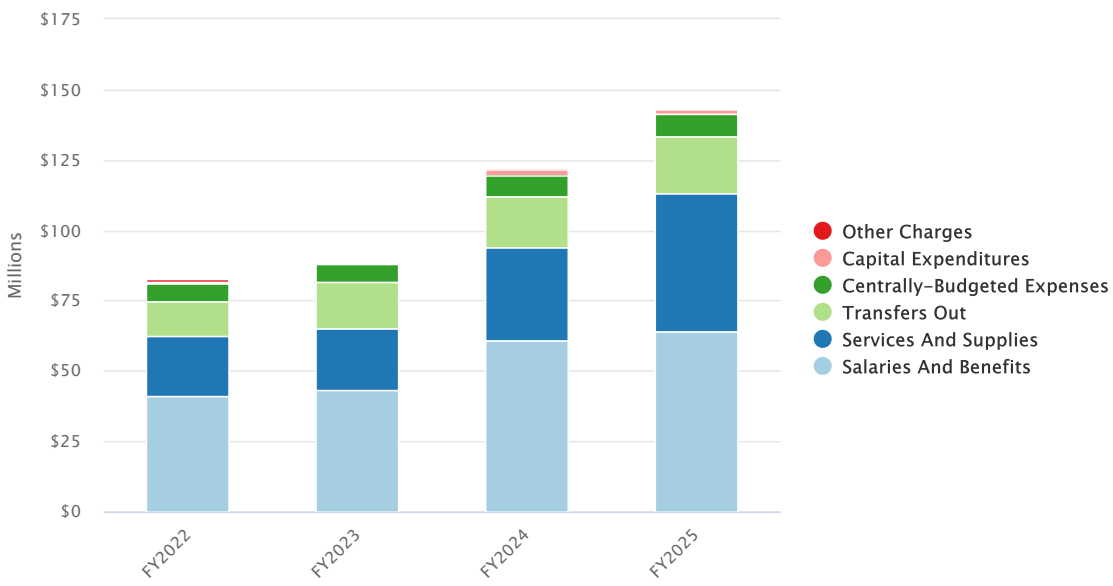
$143,785,725 $21,464,162
(17.55% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



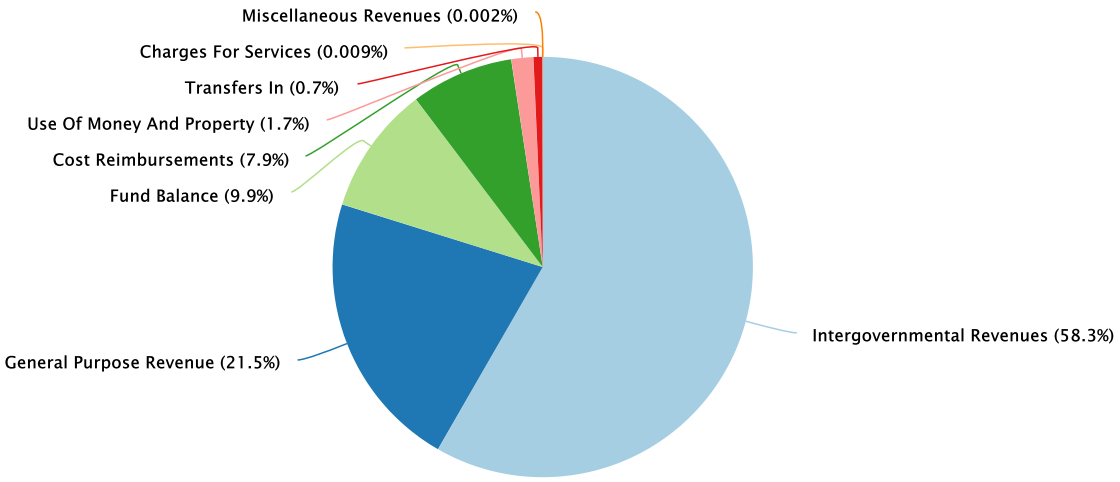
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$40,838,420	$43,141,161	$60,854,710	$64,283,022	5.6%
Services And Supplies	$21,384,262	$22,151,559	$33,271,964	$48,944,862	47.1%
Centrally-Budgeted Expenses	$6,528,760	$6,352,401	$7,476,146	$7,898,223	5.6%
Other Charges	$1,206,393	$1,003,454	$916,104	$828,604	-9.6%
Capital Expenditures	$128,442	$303,574	$1,887,400	$1,729,050	-8.4%
Transfers Out	$12,538,075	$16,359,458	$17,915,239	$20,101,964	12.2%
Total Expense Objects:	$82,624,351	$89,311,606	$122,321,563	$143,785,725	17.5%

Funding Summary

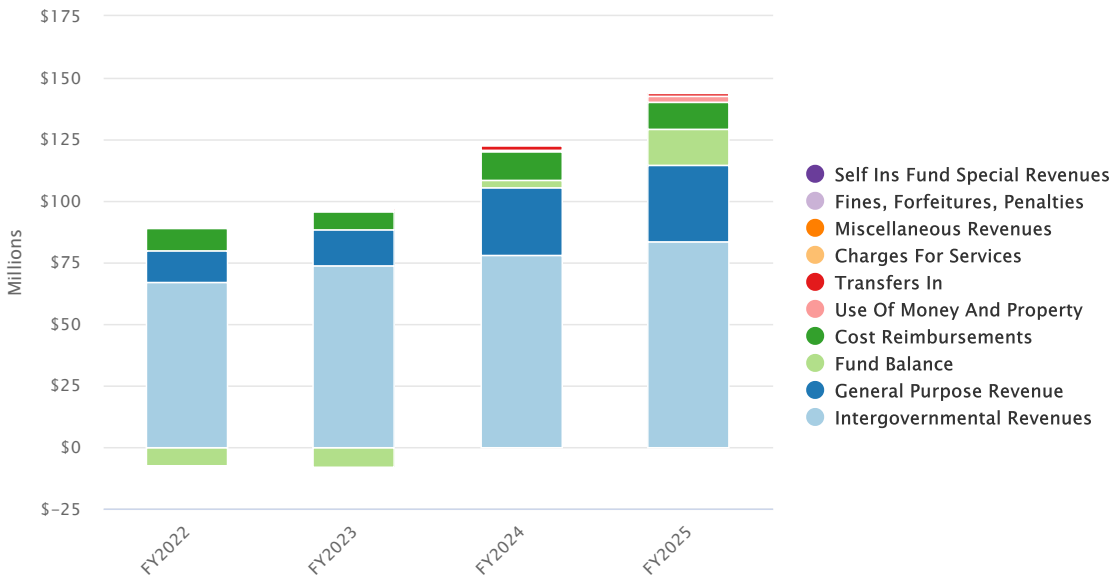
$143,785,725 $21,464,162
(17.55% vs. prior year)

Funding by Source

Projected Funding by Source



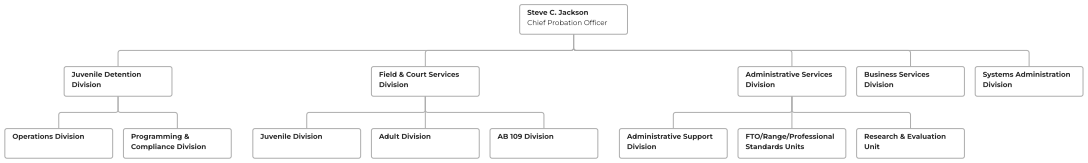
Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Fines, Forfeitures, Penalties	$6,655	$7,782	$0	$2,280	N/A
Use Of Money And Property	$154,613	$931,272	$661,323	$2,406,672	263.9%
Intergovernmental Revenues	$67,118,581	$73,685,406	$77,963,649	$83,832,358	7.5%
Charges For Services	$20,964	$1,367	$6,950	$13,250	90.6%
Miscellaneous Revenues	-$7,159	$6,978	$2,851	$3,000	5.2%
Transfers In	$650,425	$763,572	$1,352,975	$1,008,418	-25.5%
Self Ins Fund Special Revenues	$0	$244	$0	$0	0%
Cost Reimbursements	$9,512,115	$7,123,868	$11,543,471	$11,380,068	-1.4%
General Purpose Revenue	$12,630,509	$14,682,242	$27,634,558	$30,952,105	12%
Fund Balance	-$7,462,353	-$7,891,124	$3,155,786	$14,187,574	349.6%
Total:	$82,624,351	$89,311,606	$122,321,563	$143,785,725	17.5%

Organizational Chart

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	357.0	359.0	2.0
Temporary (FTE)	35.0	37.3	2.3
Position Total	392.0	396.3	4.3



Probation - Juvenile

Steve C. Jackson
Chief Probation Officer

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning the supervision, rehabilitation, and programming of juvenile offenders and performs other investigations as ordered. Actions are mandated by various sections of the Welfare and Institutions Code.

The Juvenile Division consists of the following units:

- Investigations
- Reconnect (Gender Responsive Caseload)
- Placement, Central Support
- Project 654
- Community Accountability and Prevention Services (CAPS)

The Juvenile Justice-Assembly Bill (AB) 109 budget (#2022700190) was established in 2020-2021. This Special Revenue Fund budget receives Probation's share of the monthly allocation from the State AB 109 2011 Realignment Fund designated to mitigate costs associated with the supervision of youth who returned to the County after being housed in a California Department of Corrections and Rehabilitation, Division of Juvenile Justice institution (CDCR-DJJ), prior to its closure on June 30, 2023. It is projected this funding will remain for the next fiscal year, to assist in the continued re-entry efforts of youth who returned to the County prior to June 30, 2023; however, it is unclear how long this funding will remain. One Probation Officer is currently funded utilizing Juvenile Justice-AB 109 revenue and any funding that remains in this fund at the end of this fiscal year will be used to pay for this Probation Officer in 2025-2026. This narrative combines budgets for Juvenile Probation (#2022700000) and Juvenile Justice-AB 109 (#2022700190).

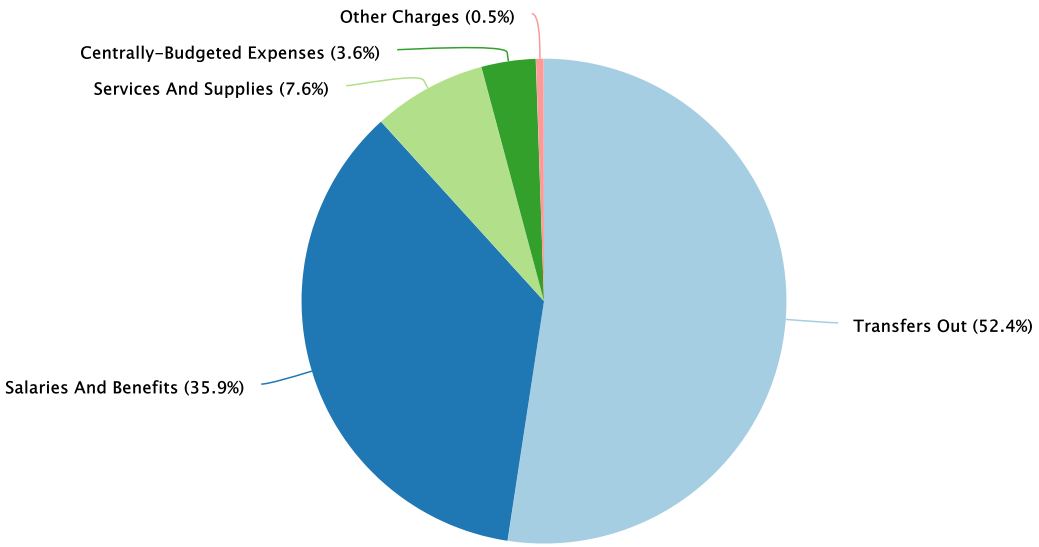
Expenditures Summary

The 2024-2025 Proposed Budget of $21,015,073 is an increase of $1,196,533 from the 2023-2024 Adopted Budget of $19,818,540, primarily due to a $1,507,833 increase in transfers of pass-through revenue from the Assembly Bill 118 Juvenile Justice Re-entry allocation to the Youthful Offender Block Grant Fund (#12106), offset by a $475,000 decrease in technical assistance costs due to changes in accounting and a decrease of $424,746 in salaries and benefits adjustments due to the transfer out of three positions in 2023-2024.

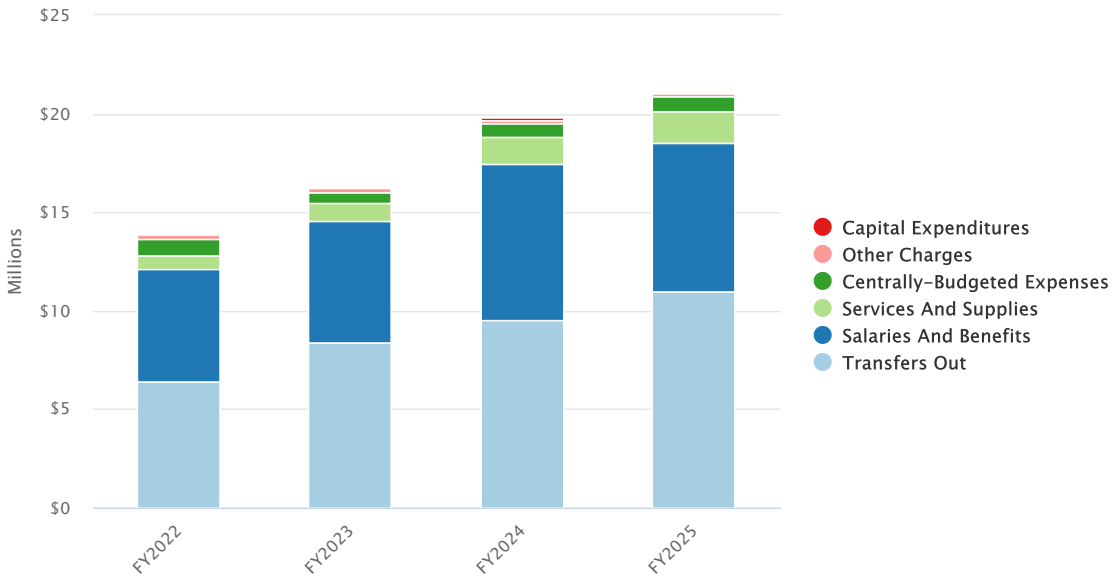
$21,015,073 $1,196,533
(6.04% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$5,745,241	$6,166,589	$7,962,618	$7,537,872	-5.3%
Services And Supplies	$694,287	$921,502	$1,338,345	$1,590,193	18.8%
Centrally-Budgeted Expenses	$830,776	$563,712	$707,479	$764,178	8%
Other Charges	$200,929	$210,104	$110,104	$110,104	0%
Capital Expenditures	$0	$0	$180,000	$0	-100%
Transfers Out	$6,394,706	$8,371,291	$9,519,994	$11,012,726	15.7%
Total Expense Objects:	$13,865,938	$16,233,199	$19,818,540	$21,015,073	6%

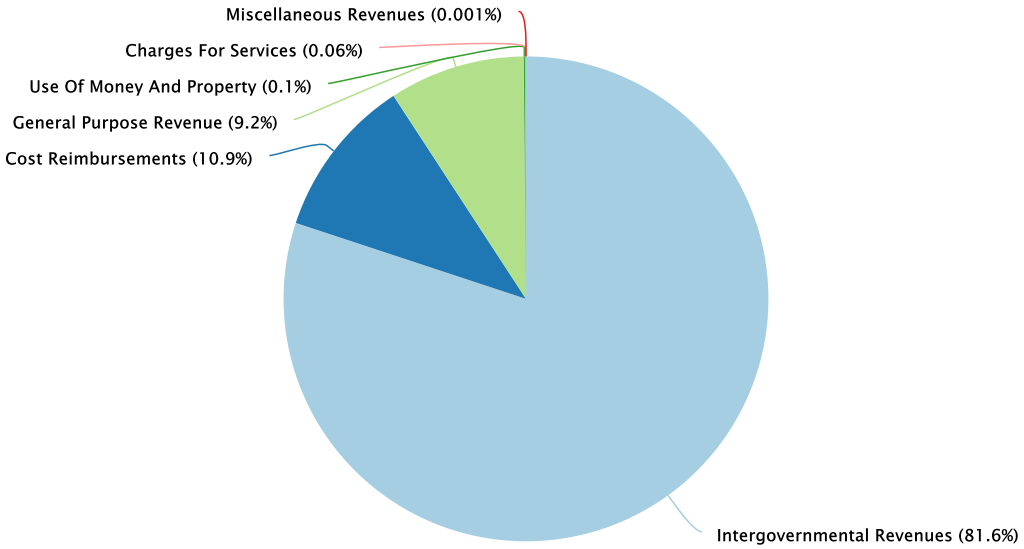
Funding Summary

The 2024-2025 Proposed Budget includes $10,831,906 of pass-through funding of the Youthful Offender Block Grant (YOBG) portion of revenue from the Assembly Bill (AB) 118 Juvenile Justice Re-entry allocation, $3,738,450 of Proposition 172 Public Safety revenue, $1,936,493 in General Purpose Revenue, and a reimbursement of $1,532,574 from the YOBG Fund (#12106) for operating costs in the General Fund. The funding results in a contribution of $405,834 to the Juvenile Justice-AB 109 Fund (#20053).

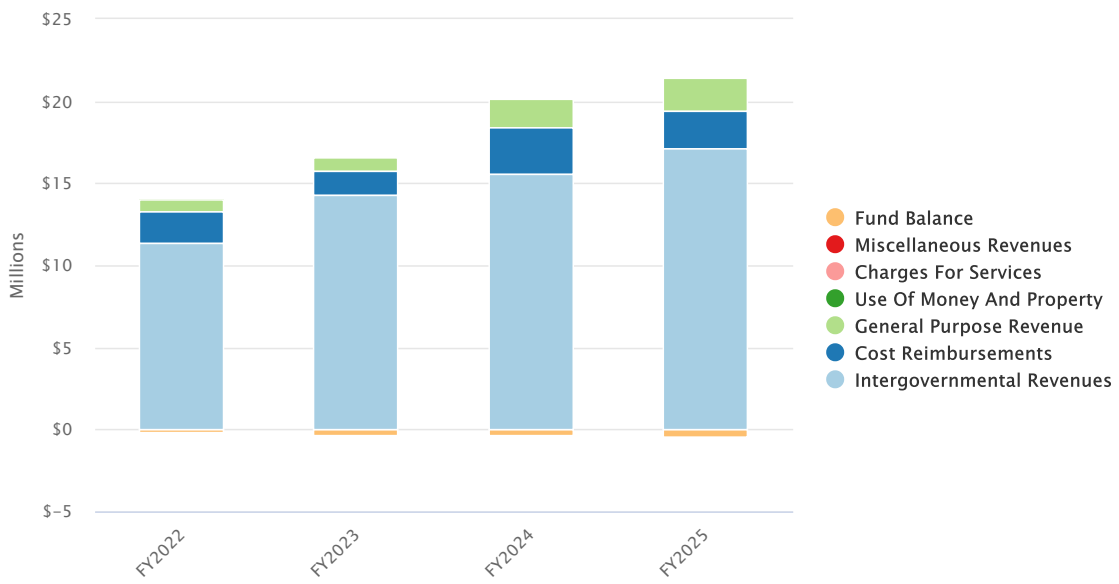
$21,015,073 $1,196,533
(6.04% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Use Of Money And Property	$337	$5,436	$3,490	$21,267	509.4%
Intergovernmental Revenues	$11,398,733	$14,292,404	$15,561,115	$17,152,329	10.2%
Charges For Services	$0	$3,125	$5,700	$12,000	110.5%
Miscellaneous Revenues	$563	$12	$500	$100	-80%
Cost Reimbursements	$1,908,343	$1,497,387	$2,876,215	$2,298,718	-20.1%
General Purpose Revenue	$677,420	$798,918	$1,727,443	$1,936,493	12.1%
Fund Balance	-$119,458	-$364,083	-$355,923	-$405,834	14%
Total Revenue Source:	$13,865,938	$16,233,199	$19,818,540	$21,015,073	6%

Position Summary

The 2024-2025 Proposed Budget includes a reduction of three positions that were transferred to Probation Administration (#2022745000) in 2023-2024. Approval of the budget will reduce planned part-time staff by 1.5 FTE due to restructuring.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	46.0	46.0	0.0
Temporary (FTE)	7.5	6.0	(1.5)
Position Total	53.5	52.0	(1.5)

Program Discussion

Investigations Unit

Officers in the Investigations Unit prepare a Social History Report and make recommendations to the court regarding the disposition of juvenile cases. Officers in the Unit are also required to develop a case plan to identify needs and strengths of the youth and their family, and to identify services to address those needs. The Officers also conduct investigations when a youth appears to fall into Welfare and Institutions Code (WIC) Section 300 (dependency) and Section 602 (delinquency) systems and prepares a 241.1 WIC report for the court with recommendations to determine which system will best address the youth's needs. The court may order the Unit to complete other supplemental reports specific to a case, per WIC Section 281. The Unit is responsible for Deferred Entry of Judgment and Supplemental Reports as ordered by the court, as well as Transfer Reports required under Proposition 57. With the implementation of SB 823, the Juvenile Justice Realignment Act, Court Officers are also required to present dispositional reports regarding the long-term housing and rehabilitation of youth who may have previously been recommended for housing at CDCR-DJJ.

Reconnect Unit

In fiscal year 2023-2024, the Department reorganized the supervision of youthful offenders in the County due to a continual reduction of youth placed on wardship, thus the previously named County Supervision Unit was combined with the Reconnect Unit. With legislative changes signed into law, more youth became eligible to participate in informal probation and Deferred Entry of Judgment, which reduced formal wardship. Other than one Probation Officer currently assigned to the Department's Juvenile Gender Responsive Unit, all prior County Supervision Unit Officers and the youth they supervise now fall under the Reconnect Unit (JSLEA budget #2022785000). Although the Officers were assigned to another unit, they continue to provide delinquency prevention, crisis intervention, and supervision services. The Officer assigned to the Gender Responsive Unit supervises a caseload consisting of female youth. After assessing the youths' needs using a validated risk assessment tool, this Officer provides case management and programming referrals while also conducting enforcement of the Court-ordered terms and conditions of probation.

Placement Unit

The Placement Unit is mandated to provide for the care, custody, and control of youth if, at disposition, the youth is ordered removed from their parent/guardian's custody and placed into foster care. A Probation Officer meets face-to-face with each youth in a Short-Term Residential Treatment Program (STRTP) or other out-of-home placement and with the parent/guardian monthly. When the youth returns from foster care or an STRTP, the Officer provides weekly supervision as the youth transitions back into the community. Youth in the Family Visions Wrap-Around Program have foster care or STRTP orders but are allowed to remain in the home while receiving intensive case management and mental health services.

AB 12 allows youth to voluntarily stay in foster care until age 21 as “non-minor dependents” when criteria for such benefit is met. Placement Unit Officers monitor the youth who choose to participate in AB 12 throughout the duration of their stay.

Continuum of Care Reform requires probation departments to make efforts to reduce the number of youth in out-of-home placement by placing them in foster homes with the goal of transitioning youth out of the STRTP to a lower level of care within six months.

On October 1, 2021, increased accountability and oversight for placement into an STRTP, as well as effective aftercare services, was implemented in California with the Families First Prevention Services Act Implementation Trailer Bill (AB 153). This includes the addition of a Qualified Individual (QI) report. The report utilizes a trauma-informed treatment model to determine appropriateness of an STRTP placement by ruling out lower levels of care. This determination must also happen for probation youth to ensure placement is consistent with the short- and long-term mental and behavioral health goals and permanency plan for the child.

Additionally, STRTPs are required to provide at least six months of aftercare services to children transitioning to a family-based setting. The Department will continue utilizing the Family Visions program that is currently in place to provide aftercare services to those transitioning to a family-based setting.

Central Support Unit

The Central Support Unit provides clerical support to the Juvenile Division. Staff establishes and maintains case files utilizing the Department's Record Management System, Offender 360, processes violations of probation and bench warrants, compiles probation reports for Juvenile Court, and scans numerous documents into the Division's case management system.

Project 654

Since 1994-1995, the Probation Department and the San Joaquin County Office of Education (SJCOE) have administered a cooperative program, Project 654, through its community schools program for at-risk youth. The program provides probation services to juveniles in an educational setting. SJCOE reimburses the Department for the cost of services.

Community Accountability and Prevention Services (CAPS)

The CAPS program targets at-risk youth in the community and in schools before they enter the juvenile justice system.

The Crossroads Program involves Social Workers and community-based organizations providing evidence-based early intervention and prevention programs to at-risk youth to help them become independent and successful while preventing self-destructive and socially-negative behavior, such as substance use, delinquency and family dysfunction.

National Guard Discovery ChalleNGe Academy

The SJCOE contracts with the Probation Department for a full-time Social Worker position assigned to the Academy program. This program is for youth between the ages of 16 and 19 who have dropped out of high school or are at risk of dropping out. The program consists of a 22-week residential phase and a 12-month post-residential phase. The Social Worker works closely with students, mentors, parents, and faculty to ensure a positive and successful transition during the residential phase as well as after the cadet graduates and transitions to the next stage of their life.

Juvenile Justice Realignment Senate Bill (SB) 823

The Division of Juvenile Justice (DJJ) closed its facilities on June 30, 2023, and any remaining youth in custody were transitioned back to local custody for care. As part of SB 823 and SB 92, a local plan was developed to address the needs of this population in custody. The plan included assigning a CAPS Social Worker to Detention Services to offer family engagement services on-site. The Social Worker is dedicated to fostering family engagement through counseling, repairing connections, and setting expectations and boundaries. To successfully transition youth back to their community and family, a team approach is taken with the Probation Department, Behavioral Health Services, Correctional Health Services, community-based organizations, and the youth's family. The Social Worker plays a key role in coordinating the information from each of these agencies in order to affect a youth's successful re-entry into the community.

Fund Balance

Juvenile Justice-AB 109 Fund

In 2024-2025, the Juvenile Justice AB 109 Special Revenue Fund (#20053) receives funding related to AB 118, most of which is passed through to the Youthful Offender Block Grant Fund (#12106). A portion of the revenue will reimburse the costs of a Probation Officer II in the JSLEA budget (#2022785000) in the amount of $180,820. As of March 31, 2024, the fund balance is $826,445.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Referrals	1,072	1,166	1,193	1,200
Referrals Diverted from System	235	343	173	131
New Wards	169	133	150	154
Investigations	531	556	542	539
Deferred Entry of Judgment/Informal	97	150	147	147
Caseload				
Placement	22	31	14	9
Intensive Supervision/Family Vision	4	2	4	5
DJJ Returned Youth	23	6	0	0
Bench Warrant - Formal Wards	15	19	19	19
Total Caseload	**64**	**58**	**37**	**33**
Crossroads	32	29	35	37
Gender Responsive Unit	N/A*	10	20	23
Project 654	826	1,188	1,173	1,169
Discovery ChalleNGe Academy	289	241	211	203

*Prior to 2022-2023, Gender Responsive Unit was included in the County Supervision Unit.

Probation - Adult & Pretrial Services

Steve C. Jackson
Chief Probation Officer

This narrative combines budgets for Adult Probation (#2022702000), Adult Probation-Senate Bill 678 (#2022702300), and Pretrial Services (#2021200000).

The Adult Probation Division serves and assists the Court in matters concerning the supervision of adult offenders and performs other investigations as ordered. The Division comprises the following units: Investigations, Assessments Unit, Pretrial Monitoring Unit, Domestic Violence Field Supervision, Family Violence Field Supervision, Intensive Supervision Unit, Family Focused Intervention Team, and Central Support. Partial funding is received from the California Community Corrections Performance Incentive Act, otherwise known as Senate Bill (SB) 678.

The Pretrial Assessment Unit provides information to the court on defendants booked at the County Jail and is a major component in the management of the Jail population. This Unit processes and screens misdemeanors for possible release on citation and provides screenings for probable cause hearings on all non-warrant arrests. The Unit is responsible for locating, abstracting, and adding all outstanding warrants for California Highway Patrol and Sheriff's Office bookings.

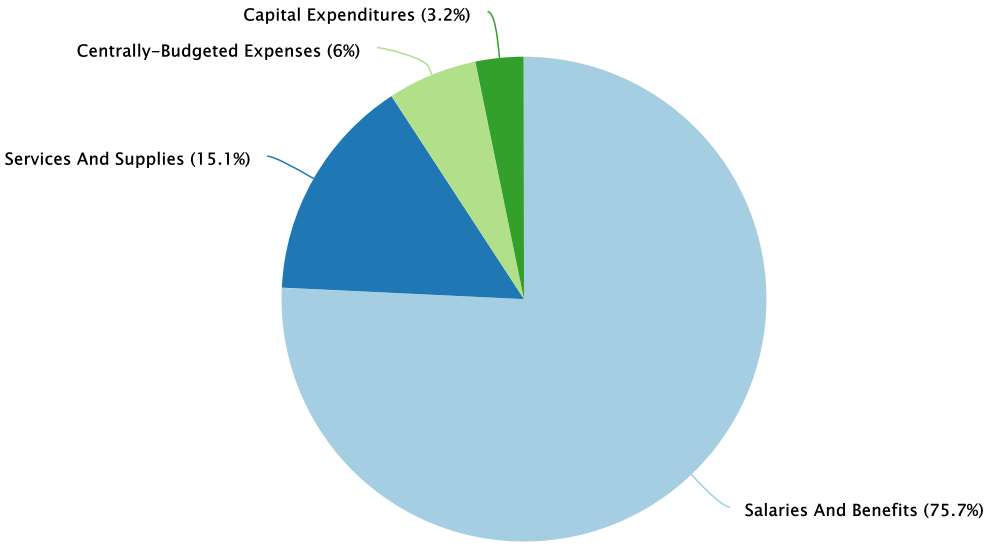
Expenditures Summary

The 2024-2025 Proposed Budget of $20,189,509 is an increase of $1,542,511 from the 2023-2024 Adopted Budget of $18,646,998, primarily due to $679,205 in salaries and benefits adjustments, $374,073 in expanded Behavioral Health Services costs, a $118,150 increase in capital expenditures, and an increase of $114,252 in overtime costs.

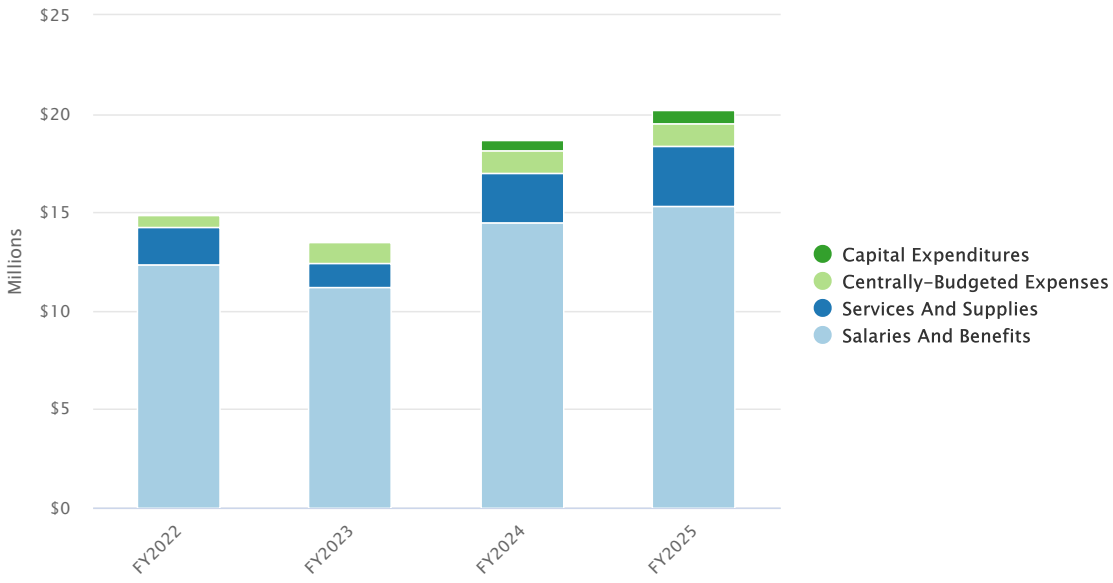
$20,189,509 $1,542,511
(8.27% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$12,359,626	$11,221,873	$14,483,017	$15,293,427	5.6%
Services And Supplies	$1,901,771	$1,221,240	$2,492,148	$3,041,609	22%
Centrally-Budgeted Expenses	$581,247	$1,074,538	$1,139,433	$1,203,923	5.7%
Capital Expenditures	$53,276	$55,471	$532,400	$650,550	22.2%
Total Expense Objects:	$14,895,920	$13,573,122	$18,646,998	$20,189,509	8.3%

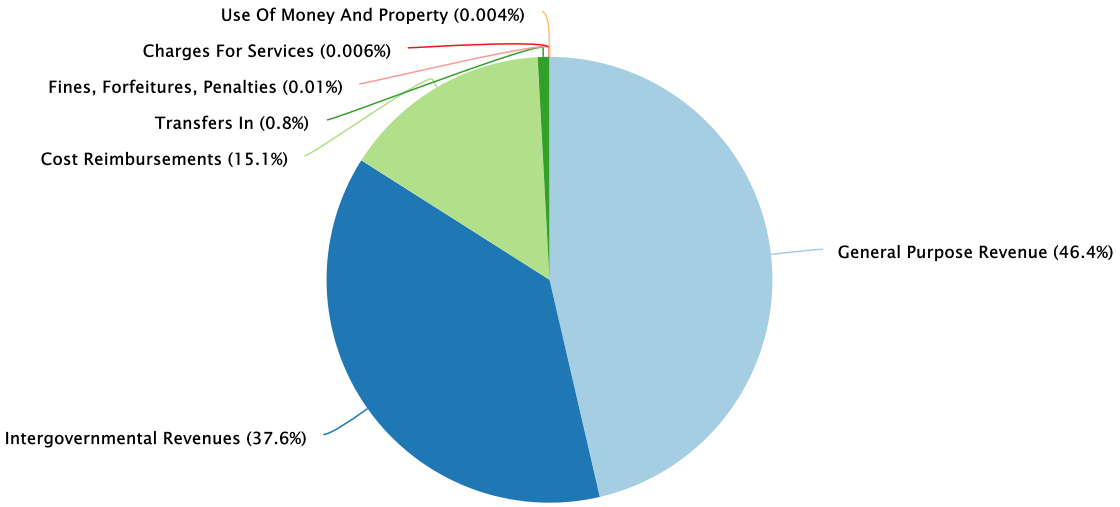
Funding Summary

The 2024-2025 Proposed Budget includes $9,362,810 in General Purpose Revenue, $3,697,974 in Proposition 172 Public Safety revenue, $2,701,436 in reimbursements from Local Community Corrections-Assembly Bill 109 funding, and $1,878,928 in California Community Corrections Performance Incentive Act (CCCPIA)-SB 678 revenue.

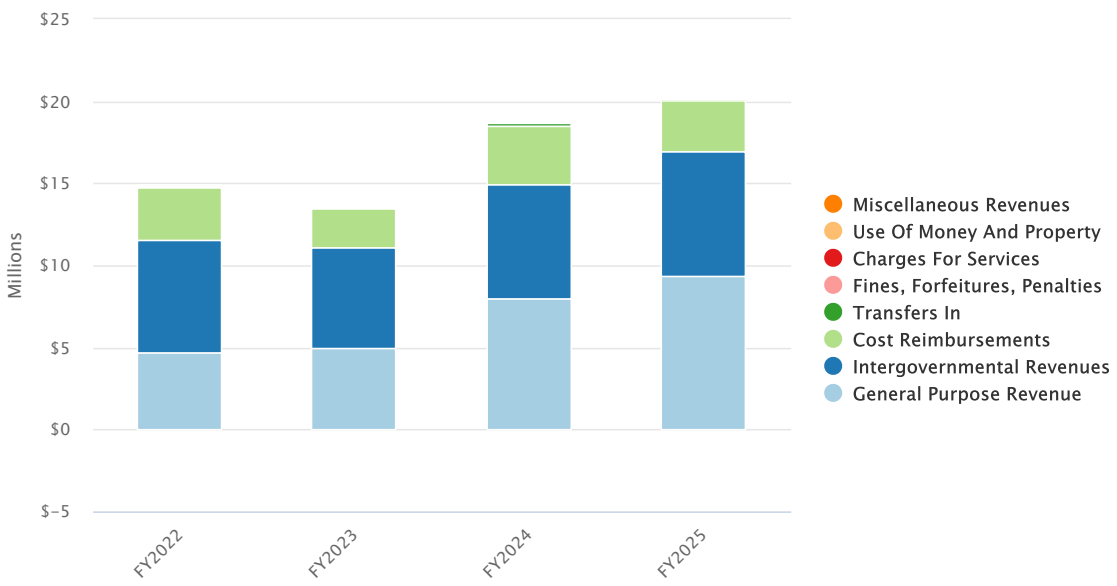
$20,189,509 $1,542,511
(8.27% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Fines, Forfeitures, Penalties	$6,655	$7,782	$0	$2,280	N/A
Use Of Money And Property	$579	$832	$800	$850	6.3%
Intergovernmental Revenues	$6,883,768	$6,107,821	$6,939,777	$7,600,098	9.5%
Charges For Services	$20,964	-$1,758	$1,250	$1,250	0%
Miscellaneous Revenues	$3	$2,582	$51	$100	96.1%
Transfers In	$140,541	$97,724	$150,215	$168,490	12.2%
Cost Reimbursements	$3,146,691	$2,380,488	$3,575,754	$3,053,631	-14.6%
General Purpose Revenue	$4,696,720	$4,977,650	$7,979,151	$9,362,810	17.3%
Total Revenue Source:	$14,895,920	$13,573,122	$18,646,998	$20,189,509	8.3%

Position Summary

The 2024-2025 Proposed Budget includes a 0.2 FTE increase for a part-time Probation Assistant position.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	96.0	96.0	0.0
Temporary (FTE)	7.3	7.5	0.2
Position Total	103.3	103.5	0.2

Program Discussion

Adult Division

Adult includes the following functional units:

Investigations Unit

Prepares pre-plea and pre-sentence reports prior to sentencing felons and occasional misdemeanors, as well as Drug Court Reports and STATIC-99R (sex offender) assessments. The Unit also assists the Court and victims of criminal offenses by determining victim restitution. Further, the Unit manages the Proposition 63 Program (enacted in January 2018) that mandates the Probation Department to investigate defendants convicted of felonies and specified misdemeanors to determine if firearms are registered to them by checking the Automated Firearms System. The Unit is responsible for collecting a Prohibited Persons Relinquishment form for defendants who do not have registered firearms as well as those who have relinquished their registered firearms verifying the firearms have been relinquished and the Automated Firearms System updated. Also, the Unit prepares a report for the court indicating whether the defendant has complied with the Proposition 63 requirements and provides appropriate paperwork to the Department of Justice (DOJ) resulting in a significant increase in workload.

Assessment Unit

Processes all new grants of formal probation, except for Proposition 36 cases, and processes incoming jurisdictional transfer cases. Officers assess the client's risk to re-offend by determining the appropriate level of supervision, terms and conditions of their probation, determine restitution, and conduct victim lethality assessments via the Ontario Domestic Assault Risk Assessment (ODARA). An Officer is assigned to the County Jail to provide assessments to clients in custody that ultimately may assist them in transitioning back into the community.

Family Violence Supervision Unit

Provides an enhanced level of supervision to clients who score high/moderate risk based off the ODARA. The Unit also provides an appropriate level of supervision to clients who score moderate or low risk to re-offend or have been transferred to a lower level of supervision after demonstrating satisfactory adjustment while on a higher level of supervision. The Unit contains the Administrative Bank caseload for cases where the client has satisfactorily completed all terms and conditions of probation but owes victim restitution. This caseload also has clients whose jurisdiction remains in the County but is being supervised by another state. Further, the Unit is assigned the unsupervised caseload, which is comprised of clients who have a low-risk score, except for domestic violence, child abuse, elder abuse, and sex offenses. The Unit also monitors clients with active warrants or misdemeanors which owe outstanding restitution but are not being provided supervision services nor the services of the Proposition 36 Officer.

Intensive Supervision Unit

Provides enhanced supervision to clients on probation for sex-related offenses. The sex offenders are assessed using the State-mandated STATIC-99R risk assessment. Clients with a high-risk score are monitored via Global Positioning System (GPS). The Unit also has an Officer assigned to the Delta Regional Auto Theft Team, a collaboration of law enforcement agencies performing proactive activities to arrest auto theft offenders and combat auto thefts in the County.

High Risk Domestic Violence Supervision Unit

Responsible for certifying domestic violence treatment providers and monitoring their compliance. Officers monitor attendance and completion of the mandated 52-week Batterer Intervention Programs and provide supervision services to domestic violence clients. The Unit includes an Officer who represents the Department in court for Violation of Probation calendars. All clients supervised by the Unit attend the Programming Passport, a two-phased system of individualized programming designed to address criminogenic risks and needs of everyone. Once Phase Two is completed, clients are eligible to attend Department-sponsored Batterer Intervention Program classes.

Central Support Unit

Provides clerical support to the Division by establishing and maintaining case files, processing violations of probation, bench warrants, supplemental reports, scanning numerous documents into the County's case management system, and processing reports for the court. The Unit also compiles and submits mandated statistical reports to the DOJ and handles in-person and telephone reception for the Division.

Family Focused Intervention Team and Collaborative Services

The Department continues to collaborate with other agencies to improve the delivery of services to the court, clients, and community. Adult Division Officers are involved in numerous Collaborative Courts, such as the Felony Drug Court, DUI Court, Accountability Court, and Veterans Treatment Court. Officers regularly participate in multi-agency missions and operations with other law enforcement agencies by conducting searches and bench warrant service operations. Officers represent the Department at a variety of community events and conduct presentations throughout the County. Additionally, the Adult Division continues to help maintain the Statewide DNA database at the County level by collecting DNA on qualifying offenders that have not yet had their samples collected.

In 2024-2025, the Department will continue to participate in the District Attorney's Office Edward Byrne Memorial Justice Assistance Grant (JAG), titled Project Navigate Constructive Change (PNCC). This grant is a prosecution-led diversion program that combines cognitive behavioral interventions, mentoring, navigation assistance, and vocational training with supervision and court monitoring. Successful participants are eligible to have time lessened, charges reduced, and/or records sealed. As part of this grant, an Officer paid through the PNCC grant, provides supervision, group programming, and case management with clients as they move through the Department's Passport Program. Dedicated Officers are necessary as some Passport Program activities must be specifically designed and offered to PNCC clients to avoid inappropriate mingling of individuals at different risk levels. Officers are also required to attend multi-disciplinary team meetings and present findings to the court as part of the diversion proceedings.

Senate Bill (SB) 678

The Department receives SB 678 funds, which assist in providing evidence-based programming (EBP) resulting in a reduction of adult State prison commitments for violations of probation. SB 678 requires the Department to identify and track specific outcome-based measures specified in legislation, and to allocate a minimum of 5% of allocated funding to data collection and evaluation of EBP programs and practices. SB 678 funding is used to develop effective EBP throughout the County to meet the diverse needs of the community. Program development includes training staff, purchasing curricula and materials, and contracting with community-based organizations to provide EBP to probationers.

In 2024-2025, SB 678 funding will be used to operate the following:

Adult Probation Day Reporting Center (DRC)

Provides intensive rehabilitative services to moderate-high or high-risk clients. The DRC is a collaborative effort between the Probation Department, Victor Community Support Services, Behavioral Health Services, the Northern California Construction Training (NCCT), and the San Joaquin County Office of Education. The DRC provides expanded EBP offerings, a phased program, and allows completion of the program within six months based on the client's participation. Additionally, clients in aftercare are referred to case management services to assist in the transition from the structured DRC to a lower level of supervision. The NCCT program uses a core-curriculum involving classroom and hands-on instruction under the supervision of a journeyman carpenter. The NCCT vocational program is also available to other adult clients upon completion of Phase One of the Passport Program.

Pretrial Services

Pretrial Services includes the following functional units:

Pretrial Assessment Unit

Interviews all eligible bookings and completes the Virginia Pretrial Risk Assessment Instrument (VPRAI). Staff verifies and provides information to the court regarding the defendant's community ties, residence information, family ties, employment/education information, failures to appear, financial status, prior record, risk assessment score, and recommendation regarding pretrial release. The Unit also provides information to Probation Officers for the purpose of placing violation of probation holds and networks with State and local law enforcement agencies and assists the Jail with ensuring they remain compliant with the Court cap.

Pretrial Monitoring Unit

Provides a continuum of services based on the offender's risk to re-offend and likelihood to appear in court. Services are based on risk, special needs, and court-ordered conditions and may include telephone reminder calls, office visits, individualized case management, drug testing, curfew restrictions, transdermal monitoring, and GPS monitoring. Offenders may also be referred to a variety of community-based organizations for other services including substance use services, mental health services, and EBP. In July 2021, the Governor signed SB 129, amending the Budget Act of 2021, requiring a Statewide pretrial program be operated through the State judicial system funding the courts to enter into contracts with a county department. Both Superior Court and Probation are currently working together in an effort to enhance the current pretrial assessment and monitoring system. SB 129 does not allow for the supplanting of existing services and staffing. The total amount awarded to the County annually is $1,253,873 from 2021-2022 through 2023-2024. Of that amount, 30% ($376,162) will be allocated to the court. The remaining balance of $877,711 is available to the Probation Department and is budgeted in the 2024-2025 Proposed Budget. To date, the SB 129 allocations for 2024-2025 have not been released to California counties by the State; however, it is estimated the allocations will remain consistent with those released to the counties during 2023-2024.

Fund Balance

California Community Corrections Performance Incentive Act (CCCPIA) - Senate Bill (SB) 678 General Fund

State funding to support SB 678 costs is received in the Probation - CCCPIA - SB 678 General Fund Special Account (#12108), which as of March 31, 2024, had a balance of $2,140,377. Over the past two fiscal years, annual allocations have averaged $2.1 million. The 2024-2025 Proposed Budget includes $1.9 million in SB 678 funding.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act	2024-2025 Projected
Adult Division				
Referrals				
Conditional Restitution	1,631	1,849	1,709	1,674
Domestic Violence	857	821	890	907
Drunk Driving	81	55	46	44
Proposition 36	55	59	34	28
Reports to Court				
Penal Code 1203(c)	820	608	458	420
Pre-Plea	16	14	10	9
Pre-Sentence	142	148	153	154
Static-99R	167	124	91	83
Supplementals/Memos	8,919	7,631	7,910	7,979
Violations of Probation	2,570	2,743	2,751	2,754
Caseloads				
Administrative Bank	61	46	54	56
Assessment (Intake)	419	390	440	452
Bench Warrant	3,742	3,761	3,570	3,522
Conditional Restitution	292	958	935	929
Domestic Violence	232	276	233	223
Family Violence Unit	1,265	1,316	1,440	1,471
Proposition 36 Drug Oversight	31	39	10	2
Sex Offenders	94	104	116	119
Unsupervised	346	361	483	513
Senate Bill 678				
Community Supervision Unit	237	274	275	275
Day Reporting Center	18	18	16	16
Supervision Referrals	995	974	1,131	1,171
Pretrial Services				
Risk Assessments Completed	6,039	6,012	6,610	6,760
% Released Pending Arraignment	12.6%	12.6%	13.1%	13.2%
Citation Release Evaluations	2,789	3,063	2,811	2,749
Pretrial Monitoring Unit Caseload	691	669	840	882
Probable Cause Hearings	1,889	1,860	2,016	2,055
Total Citation Releases	2,493	2,416	2,258	2,218
Total Citation Releases Percent	89%	79%	80%	81%

Probation - Local Community Corrections

Steve C. Jackson
Chief Probation Officer

The 2011 Public Safety Realignment Act also known as Assembly Bill (AB) 109 (#2022702510), transferred responsibility for supervising specified lower-level inmates and parolees from the State to counties. AB 109 requirements are implemented in each county through a Community Corrections Partnership (CCP) previously established by Senate Bill (SB) 678. The CCP is charged with developing a plan of implementation and oversight of the public safety realignment process. The San Joaquin County Public Safety Realignment Plan coordinates activities among several County agencies, the Superior Court, local law enforcement, and various community-based organizations.

Funding for AB 109 activities is provided through the County budget to the Probation Department, Sheriff's Office, and other agencies. This narrative describes the Local Community Corrections services provided by the Probation Department.

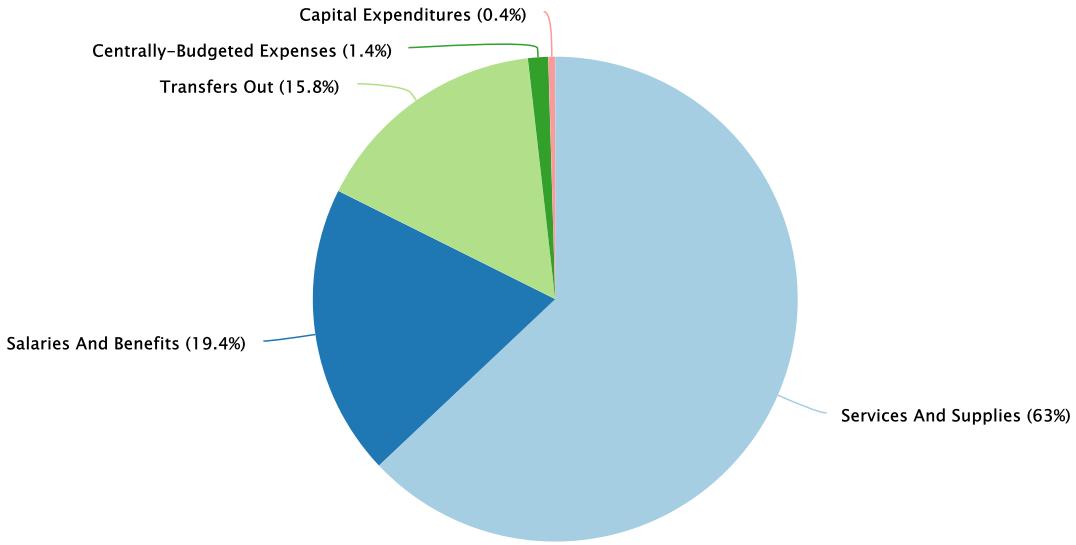
Expenditures Summary

The 2024-2025 Proposed Budget of $57,426,232 is an increase of $15,065,514 from the 2023-2024 Adopted Budget of $42,360,718, primarily due to $8,905,223 in increased services provided through community-based organizations, $4,370,229 in expanded services with partnering public agencies, and $363,622 in salaries and benefits adjustments. Two positions were transferred in midyear 2023-2024 ($469,051) and two positions were added in 2023-2024 ($357,824). One new position is proposed in 2024-2025 ($92,212). Budget increases are partially offset by a reduction of $600,409 in Cost Allocation Plan charges.

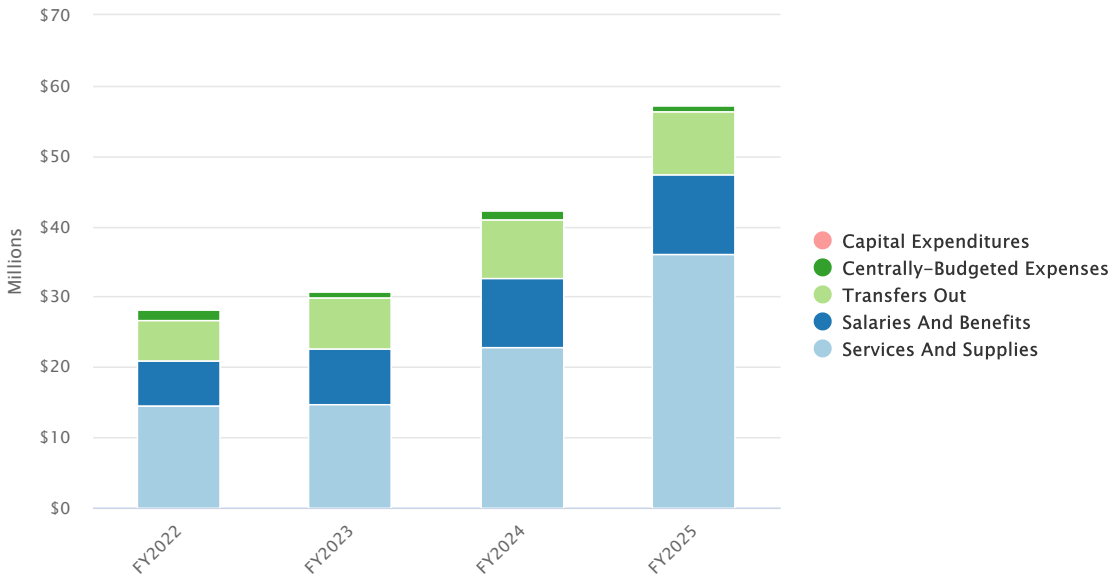
$57,426,232 $15,065,514
(35.56% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$6,393,107	$7,921,420	$9,871,329	$11,144,393	12.9%
Services And Supplies	$14,514,509	$14,674,768	$22,809,501	$36,159,101	58.5%
Centrally-Budgeted Expenses	$1,339,644	$956,814	$1,284,643	$776,000	-39.6%
Capital Expenditures	$0	$0	$0	$257,500	N/A
Transfers Out	$5,843,671	$7,240,418	$8,395,245	$9,089,238	8.3%
Total Expense Objects:	$28,090,930	$30,793,420	$42,360,718	$57,426,232	35.6%

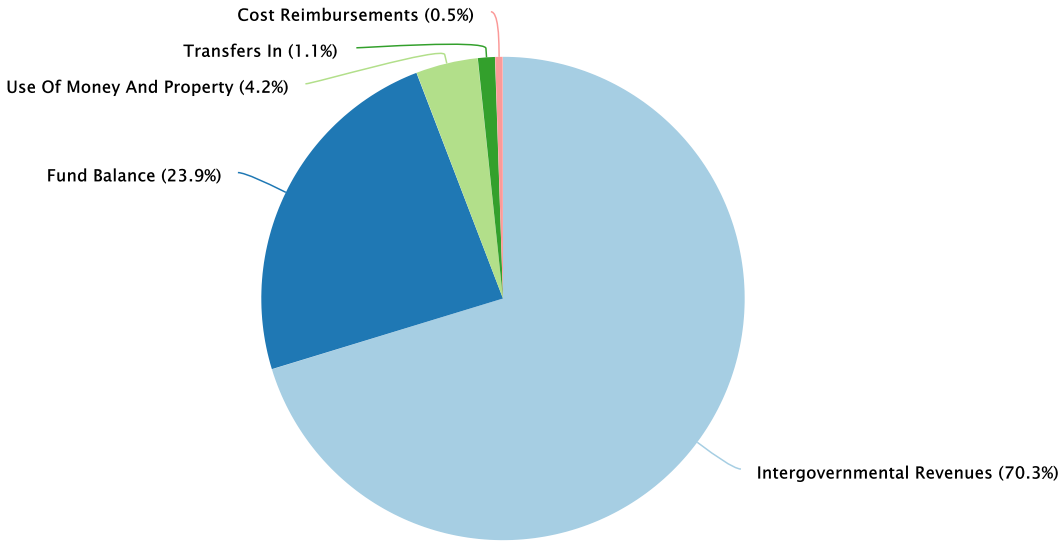
Funding Summary

The 2024-2025 Proposed Budget includes $39,334,947 in Local Community Corrections (AB 109) revenue, $13,730,581 in fund balance, $2,384,255 in interest income, and $1,002,219 in Public Safety Realignment growth funding.

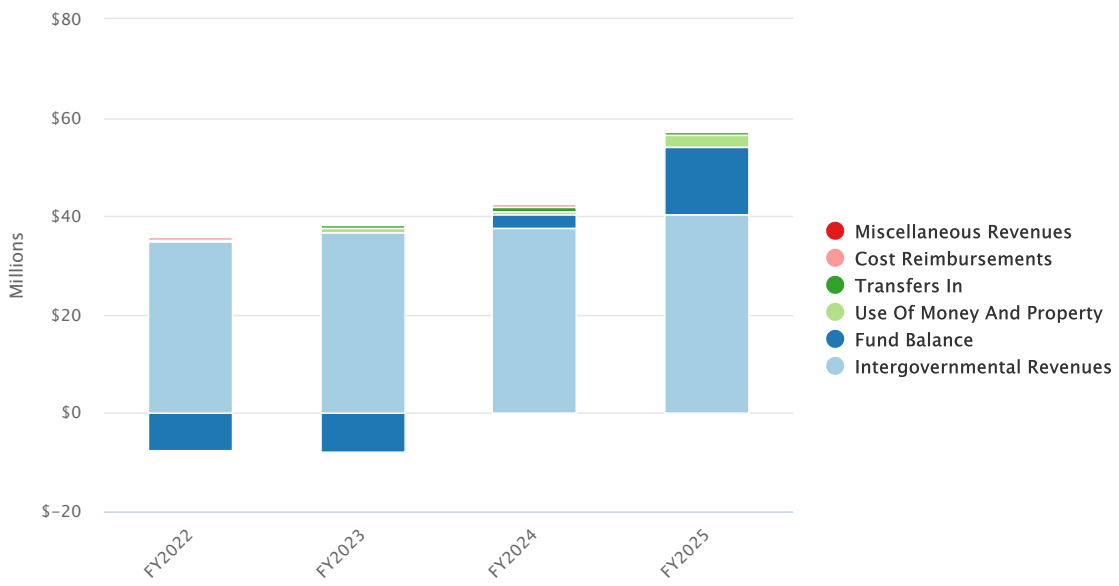
$57,426,232 $15,065,514
(35.56% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Use Of Money And Property	$153,340	$924,744	$656,783	$2,384,255	263%
Intergovernmental Revenues	$34,801,298	$36,740,446	$37,760,562	$40,359,374	6.9%
Miscellaneous Revenues	-$11,189	$1,535	$0	$0	0%
Transfers In	$339,937	$493,660	$1,006,839	$659,108	-34.5%
Cost Reimbursements	$433,508	$399,890	$431,564	$292,914	-32.1%
Fund Balance	-$7,625,965	-$7,766,855	$2,504,970	$13,730,581	448.1%
Total Revenue Source:	$28,090,930	$30,793,420	$42,360,718	$57,426,232	35.6%

Position Summary

The 2024-2025 Proposed Budget includes two positions added in 2023-2024 (R-24-42) and two positions transferred in from Probation Juvenile Supplemental Law Enforcement Act budget (#2022785000). Approval of the budget will add one Office Supervisor position funded by Local Community Corrections revenue.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	60.0	61.0	1.0
Temporary (FTE)	3.0	3.0	0.0
Position Total	63.0	64.0	1.0

Program Discussion

In 2024-2025, the Probation Department will utilize AB 109 funding for the following:

High-Risk Unit (HRU) – The HRU supervises clients deemed to be at high-risk of re-offending. The HRU consists of Probation Officers operating in two-Officer teams whose main function is to monitor clients' activities through field visits. Field visits can occur at home, work, school, or treatment locations. Clients are also required to regularly report in person to their assigned Probation Officer. Officers are responsible for conducting assessments, making program referrals, developing case plans, monitoring clients' progress, and are trained in the principles of effective correctional interventions and cognitive behavioral curricula. The HRU employs an evidence-based programming design that mimics the programming offered at the Day Reporting Center (DRC). The HRU staff participates in Firearms Reduction Consortium missions with Stockton Police, Sheriff's Office, and the District Attorney's Office; Sheriff's Safe Holiday sweeps; Lodi Police Safe Summer missions; and Operation Ceasefire call-ins and follow-ups.

An Officer supervises offenders assigned to the Post-Release Community Supervision (PRCS) Court. This program is based on the evidence-based Drug Court model and serves clients who have significant drug and alcohol issues. The Officer works closely with the Court, Case Manager, and Behavioral Health Services to develop and monitor an integrated case plan.

An Officer supervises offenders in the Mandatory Supervision Court. Supervision begins while the client is in custody, assessing the risk of re-offending and support needs prior to being released, linking to services, and transitioning services after the offender appears in court.

Violent Crimes Unit (VCU) – The VCU was created in response to the significant number of AB 109 clients assessed as being at high-risk of re-offending for further violent acts. Operating similar to the HRU, the two-Officer teams conduct field and office visits with potentially violent offenders to monitor their activities and verify compliance.

An Officer supervises clients assigned to the Monitoring Court. This program is based on the Drug Court model and serves clients who are at high-risk for committing a violent act, have not been performing satisfactorily on community supervision, and would benefit from additional monitoring by the Court.

An Officer is assigned to work with other law enforcement agencies on the CCP Task Force. The Task Force assists the Department with conducting compliance checks and actively searching for wanted clients.

San Joaquin Community Assessment, Response and Engagement Services (SJ CARES) – In 2024-2025, the Department will implement the SJ CARES program, which is a Countywide multidisciplinary team approach to address homelessness Countywide. Internally, the Department has developed a leadership structure for the supervision and operation of the SJ CARES program. The Department has identified a Deputy Chief Probation Officer to lead the development of the Community Response Team that is being assembled. This will include a Probation Unit Supervisor, a Senior Deputy Probation Officer, and six Deputy Probation Officer I-IIs. The Unit will supervise clients on probation who are experiencing homelessness, along with homeless citizens who are deemed high-end users of multiple County systems. For this effort, a Business Analyst I-II will be added to the Research and Evaluation Unit to collect data from multiple systems, analyze and report the data, analyze crime trends, and report on program outcomes.

Transitional Aged Youth Unit (TAY) – The TAY Unit was created to address the needs of 18 to 25 year-old clients deemed to be at high-risk of re-offending. This cross-divisional Unit is designed to provide added support and supervision for at-risk young adults including, but not limited to, mental health, education, job training and assistance, and cognitive behavioral programming. Officers assigned to the Unit are trained in the principles of effective correctional interventions and cognitive behavioral curricula.

Intensive Programming Unit (IPU) – The Intensive Programming Unit (IPU) supervises high-risk felony offenders. Officers conduct monthly visits both in the office and at clients' homes to monitor compliance with court-ordered conditions of probation. An Offender Needs Guide is completed for each client to determine criminogenic needs and targeted interventions. Clients participate in the Programming Passport to address their criminogenic needs. This Unit also supervises high-risk offenders who participate in the Drug Court process. Working in collaboration with BHS and the court, enhanced supervision is provided and probationers appear weekly in court to provide updates to the judge on their progress.

Assessment Center – Clients referred to the Assessment Center are those released from State prison or County Jail that are under community supervision by the Department. Probation Officers assigned to the Assessment Center assesses the client's risk of re-offending, develop a case plan identifying individual needs, determine the appropriate level and type of supervision, and refer to appropriate evidence-based programs and/or supportive services to assist in transitioning back into the community and rehabilitation efforts. An Officer is assigned to the County Jail to assess clients in custody, in order to develop a plan for a seamless transition back into the community. The Center continues video conferences with AB 109 clients who are housed in prisons throughout the State in an effort to improve the transition (warm hand-off) from State prison to community supervision.

The Assessment Center, in partnership with BHS, Human Services Agency, and the Employment and Economic Development Department, serves as a hub for the comprehensive delivery of services to clients. It allows Officers to complete risk/needs assessments and provide intake decisions that incorporate multidisciplinary team screening and assessment, decreases duplication of services between agencies, and facilitates multi-agency background sharing and record checking. Each of the partner agencies housed in the Assessment Center provides program-specific assessments to determine the client's level of readiness to receive appropriate services. The multi-agency agreements and rapport built among the agency participants overcome many of the traditional roadblocks to information sharing, and provide a continuum of care with immediate services and supervision.

Administrative Support – Responsibilities of AB 109 funds include oversight and management of all County AB 109 programs, developing contracts, paying and tracking expenditures, procuring equipment, data collection, reporting, fiscal oversight, composing Board letters, monitoring contracts for fiscal and programmatic compliance, overseeing the CCP, collecting and tracking recidivism information, and overseeing the programs that supervise and provide services to the AB 109 clients.

Fund Balance

Local Community Corrections Fund

As of March 31, 2024, the Local Community Corrections Special Revenue Fund (#20051) balance was $68,240,695. The 2024-2025 Proposed Budget includes $13,730,581 in funding to be used for operating costs.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Post-Release Community Supervision				
Referrals	559	540	549	551
Local Community Supervision (split sentences only)				
Referrals	108	122	166	177
Superior Court				
Post Release Supervision Court	677,077	814,536	1,112,571	1,190,752
Mandatory Supervision Court	52,909	59,140	63,681	74,461
Monitoring Court	663,418	679,977	884,730	1,010,663
Caseload				
Assessment Center	205	207	123	102
High Risk Unit	201	243	190	176
Day Reporting Center	75	75	104	111
Violent Crimes Unit	348	262	410	447
Transitional Age Youth	49	66	76	78

Local Community Corrections (AB109) Programs and Services	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Probation Department				
Pretrial Assessment and Monitoring	$2,786,927	$1,999,165	$2,851,732	$2,925,332
High-Risk Unit	1,483,846	1,798,405	2,194,480	1,825,292
Violent Crimes Unit	1,466,363	1,337,132	1,919,250	1,848,848
Transitional Age Youth	204,340	223,397	378,457	416,715
Assessment Center	800,596	930,868	1,040,568	1,037,959
Day Reporting Center	664,825	610,670	697,203	769,286
Community Supervision Unit*	N/A	1,741,411	1,852,305	1,981,964
Community Response Team*	N/A	N/A	N/A	1,784,448
AB109 Admin Services	2,393,593	2,623,665	3,144,442	3,881,869
Evidence Based Programming	144,613	164,320	215,520	255,040
Transportation	6,400	6,400	22,000	22,000
Global Positioning Satellite	14,630	18,896	16,590	21,824
Cost Allocation Plan	877,868	408,650	620,737	20,328
Sheriff's Office				
Jail Beds	$3,786,670	$4,963,916	$5,840,408	$6,179,092
Jail Programming	337,739	437,985	657,792	849,066
Alternatives to Incarceration	276,175	377,870	400,754	521,367
Bailiffs	181,546	132,910	341,510	242,683
AB 109 Support	949,998	973,612	1,117,468	1,196,808

Local Community Corrections (AB109) Programs and Services	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Superior Court				
Post Release Supervision Court	$677,077	$814,536	$1,112,571	$1,190,752
Mandatory Supervision Court	52,909	59,140	63,681	74,461
Monitoring Court	663,408	679,977	884,730	1,010,663
Public Agencies				
Behavioral Health Services	$1,064,401	$844,754	$1,760,650	$1,982,553
Community Corrections Partnership Task Force	1,301,624	1,209,095	1,935,298	3,537,691
Correctional Health Services	2,807,108	3,347,947	4,401,908	5,334,350
District Attorney (Parole Revocation Process)	364,145	385,395	431,856	607,170
Employment and Economic Development Department	654,831	761,317	911,855	976,692
Health Care Services (Homeless Initiative)	50,000	50,000	55,000	418,212
Human Services Agency (Eligibility Screening)	129,297	133,076	153,675	168,429
Human Services Agency (Transitional Housing)	236,070	273,861	312,600	284,215
Public Defender (Parole Revocation Process)	326,718	365,500	672,733	661,576
Community Based Organizations				
Community Partnership for Families (Cal Fresh/E&T)**	$127,664	$109,895	$292,428	N/A
Community Partnership for Families (Case Management)	179,184	175,244	518,487	$544,530
El Concilio (AB109 Case Management)	241,195	311,212	648,958	713,201
Friends Outside (Case Management)**	103,263	105,914	N/A	N/A
Friends Outside (Warrant Reduction Advocacy Program)	190,500	222,497	411,345	445,614
InkOff Me (Tattoo Removal Services)	16,000	16,800	21,000	52,000
Mary Magdalene Community Services (Case Management)**	186,329	179,154	N/A	N/A
Mary Magdalene Community Services (Felony Probation)	179,074	164,035	614,904	636,133
Ready to Work (Homelessness and Recidivism Prevention)	478,362	498,081	999,999	860,284
The Uplift All Foundation (Mobile Support Services)*	N/A	N/A	843,796	843,796
New Community Based Programs (RFP# 24-04)*	N/A	N/A	N/A	10,000,000
Other Support Services				
Intercept (Transdermal Monitoring)	$462,604	$291,580	$348,750	$348,250
Uptrust (Public Defenders)*	80,000	83,000	83,000	N/A
San Joaquin Community Data Co-Op*	152,902	166,163	166,023	N/A
Total	**$27,100,804**	**$29,997,445**	**$40,956,463**	**$56,470,493**

*Newer Unit

**Did not renew contract

Probation - Administration

Steve C. Jackson
Chief Probation Officer

The Probation - Administration budget (#2022745000) funds management and support services for the Probation Department's four functional divisions: Juvenile Probation, Adult Probation, Juvenile Detention, and Local Community Corrections (AB 109). Services provided include budgeting, accounting, personnel, training, planning/research, information systems, and grants management. The Chief Probation Officer function and responsibilities are mandated by California Government Code Sections 24000, 27770, 27771, and 27772; Welfare and Institutions Code Sections 270 and 271; and Penal Code Sections 1203.5 and 1203.6.

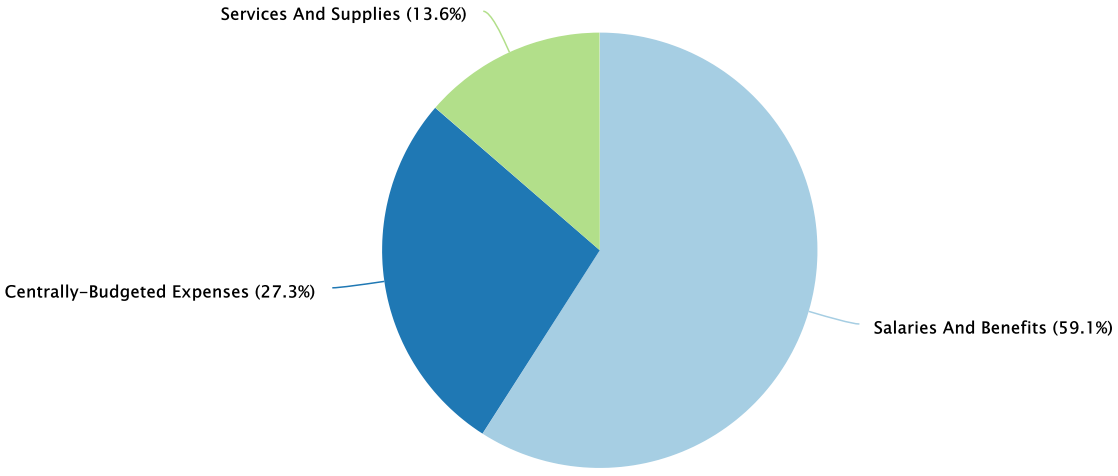
Expenditures Summary

The 2024-2025 Proposed Budget of $11,307,932 is an increase of $2,706,275 from the 2023-2024 Adopted Budget of $8,601,657, primarily due to a $1,515,437 increase in salaries and benefits adjustments, including five transferred positions in 2023-2024 and two new positions added in 2023-2024, a $535,531 increase in Cost Allocation Plan adjustments, an increase of $181,520 for the addition of a Management Analyst III, and a $137,700 increase in training expenses.

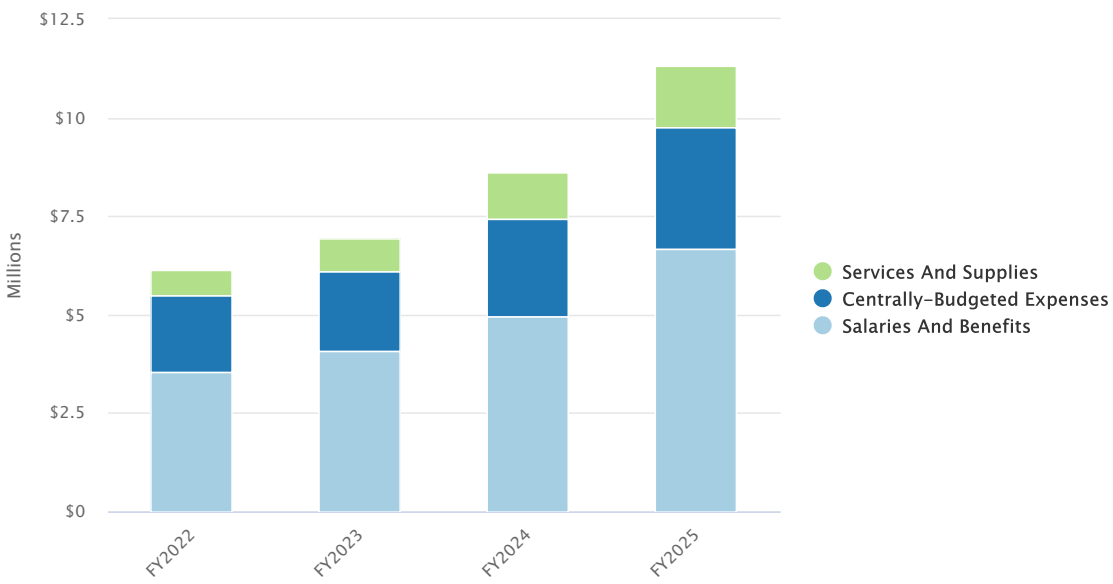
$11,307,932 $2,706,275
(31.46% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$3,548,904	$4,069,639	$4,961,556	$6,677,990	34.6%
Services And Supplies	$672,000	$824,519	$1,168,998	$1,540,399	31.8%
Centrally-Budgeted Expenses	$1,923,228	$2,035,374	$2,471,103	$3,089,543	25%
Total Expense Objects:	$6,144,133	$6,929,532	$8,601,657	$11,307,932	31.5%

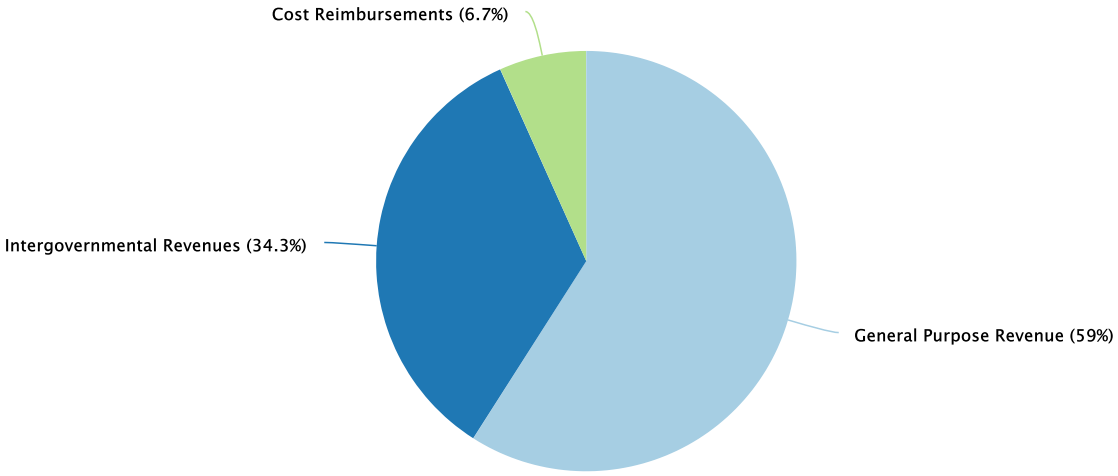
Funding Summary

The 2024-2025 Proposed Budget includes $6,675,704 in General Purpose Revenue, $2,697,356 of Juvenile Probation and Camps Funding revenue, and $1,035,523 of Proposition 172 Public Safety revenue.

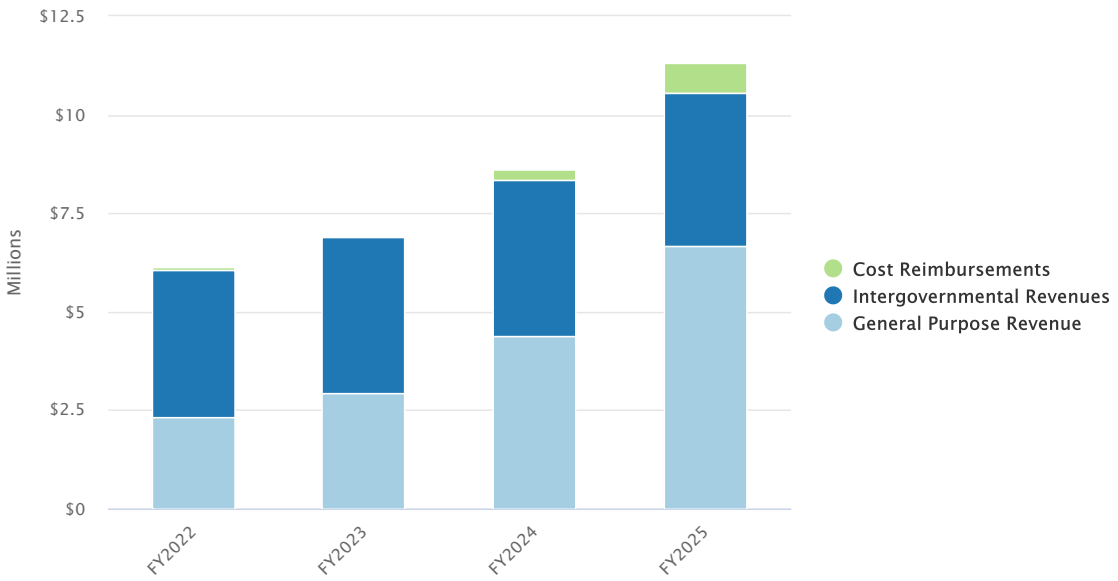
$11,307,932 $2,706,275
(31.46% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$3,722,006	$3,963,251	$3,969,998	$3,873,654	-2.4%
Cost Reimbursements	$84,311	$47,220	$241,611	$758,574	214%
General Purpose Revenue	$2,337,817	$2,919,062	$4,390,048	$6,675,704	52.1%
Total Revenue Source:	$6,144,133	$6,929,532	$8,601,657	$11,307,932	31.5%

Position Summary

The 2024-2025 Proposed Budget includes five positions transferred from Probation Juvenile (#2022700000) and Probation Juvenile Detention (#2022800000) and two positions added in 2023-2024 (R-24-14). Approval of the budget will add one Management Analyst III position, half funded by Youthful Offender Block Grant and half funded by the General Fund.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	29.0	30.0	1.0
Temporary (FTE)	6.6	6.6	0.0
Position Total	35.6	36.6	1.0

Program Discussion

The Probation Department continues to be the Court's most used alternative to incarceration for criminal offenders. Over the past decade, the profile of the typical juvenile and adult client supervised has changed as a result of the utilization of validated risk and needs assessment tools. Probation Officers now supervise clients with the highest risk of re-offending. The Department continues to work aggressively to develop and maintain a probation service model that is evidence-based, employs best practices in the field of community corrections, and follows the principles of effective intervention.

Standards & Training for Corrections

Standards and Training for Corrections governs the training requirements for Probation Officers and Detention Officers. Probation Officer Core training is 189 hours and Juvenile Detention Officer Core training is 168 hours. A 69-hour core training is offered for staff that have previously attended Juvenile Detention Officer Core training and are going to become Probation Officers.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Staff Trained	194	192	207	232
Standards and Training for Corrections (STC)				
Classes Provided	291	345	260	275
Hours Provided	20,005	20,462	25,061	25,500

Probation - Juvenile Supplemental Law Enforcement Act

Steve C. Jackson
Chief Probation Officer

The Juvenile Supplemental Law Enforcement Act (JSLEA) (#2022785000), formerly known as the Juvenile Justice Crime Prevention Act (JJCPA), provides funding for community-based programs that reduce crime and delinquency among at-risk youth and young offenders. Funding is provided primarily from State Vehicle License Fee revenue and distributed to counties by statutory formula. In San Joaquin County, the JSLEA provides funding for the following programs:

- Reconnect Unit
- Neighborhood Service Centers
- Family Focused Intervention Team
- Transitional Aged Youth Unit

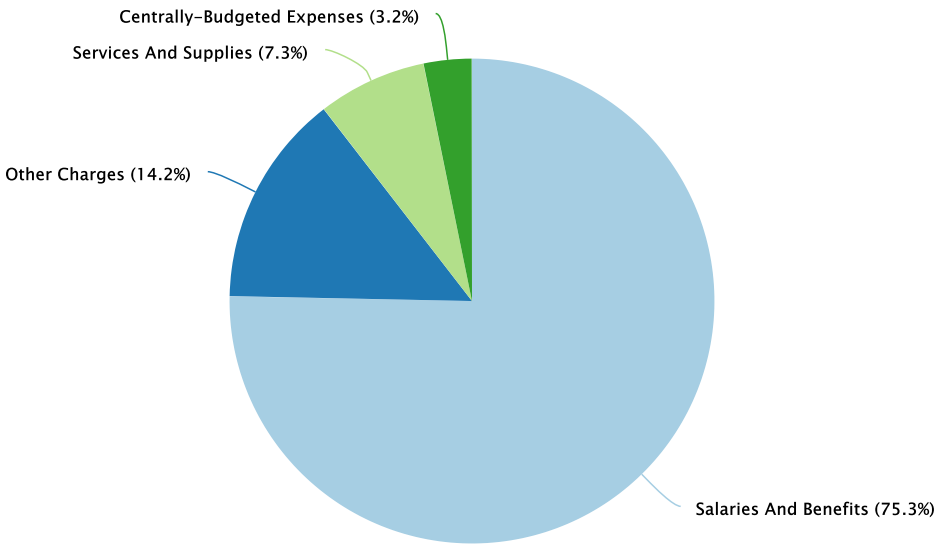
Expenditures Summary

The 2024-2025 Proposed Budget of $5,046,258 is a decrease of $86,956 from the 2023-2024 Adopted Budget of $5,133,214, primarily due to a decrease of $245,751 in salaries and benefits adjustments resulting from a transfer out of two positions in 2023-2024, partially offset by an increase of $170,101 in contract services with community-based organizations.

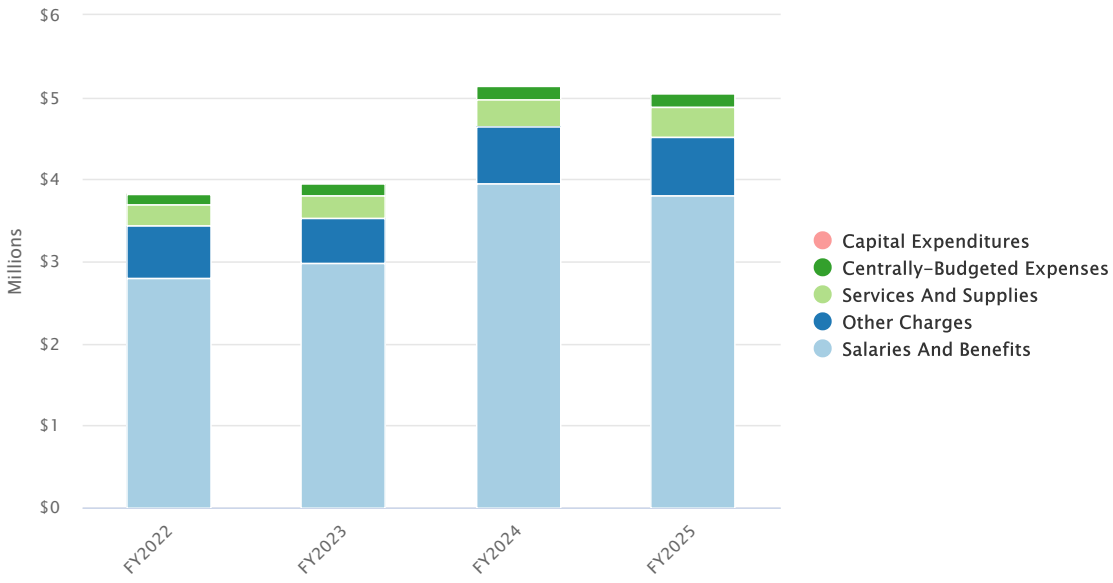
$5,046,258 -$86,956
(-1.69% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$2,793,731	$2,975,712	$3,943,135	$3,801,017	-3.6%
Services And Supplies	$250,078	$274,641	$324,873	$366,793	12.9%
Centrally-Budgeted Expenses	$131,480	$157,143	$165,206	$161,448	-2.3%
Other Charges	$650,000	$550,000	$700,000	$717,000	2.4%
Capital Expenditures	$20,705	$0	$0	$0	0%
Total Expense Objects:	$3,845,993	$3,957,496	$5,133,214	$5,046,258	-1.7%

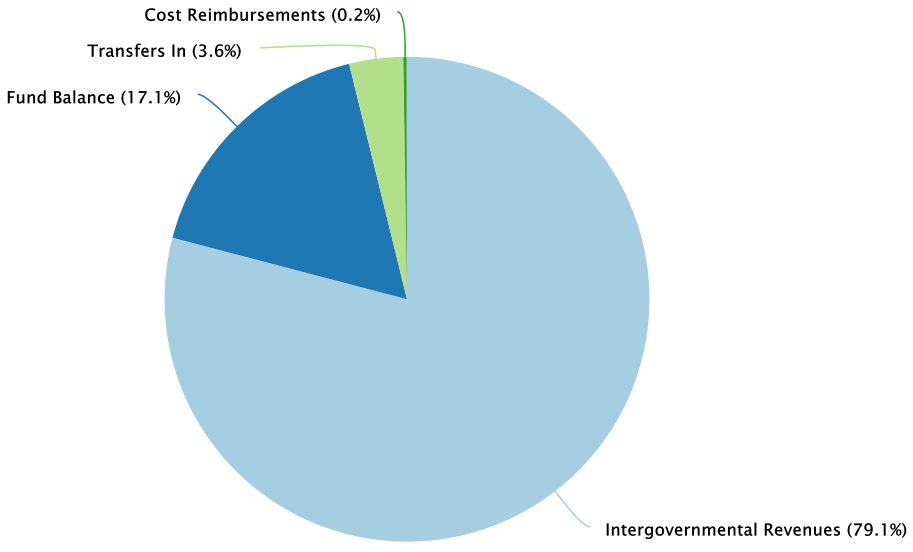
Funding Summary

The 2024-2025 Proposed Budget includes $2,143,601 of State Public Safety Realignment funding. The 2024-2025 Proposed Budget also includes an additional $1,846,905 in annual growth revenue from the State, and $862,827 in fund balance.

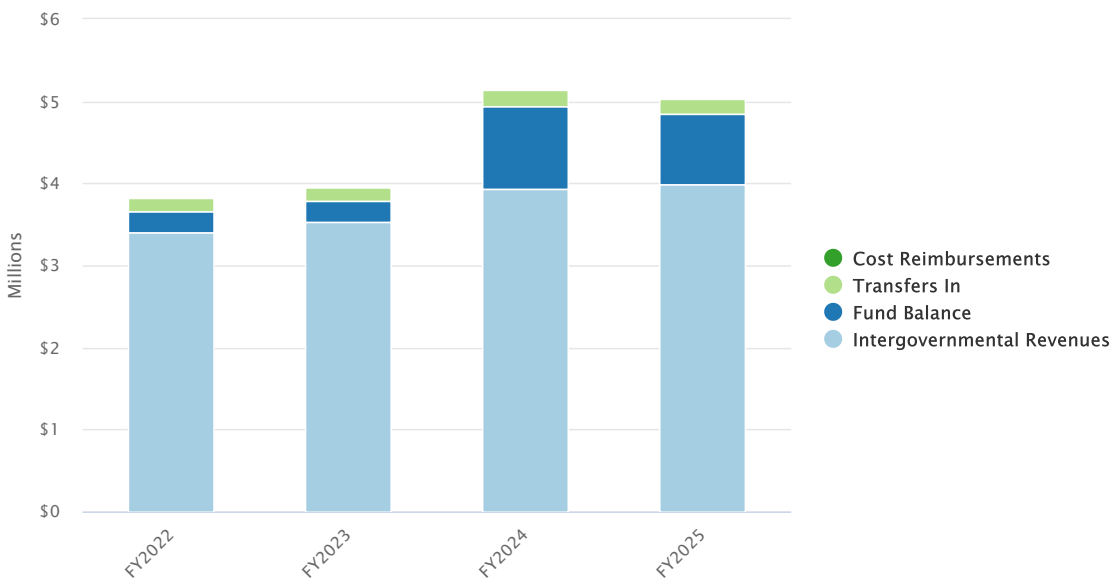
$5,046,258 -$86,956
(-1.69% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$3,402,635	$3,531,433	$3,928,554	$3,990,506	1.6%
Transfers In	$169,947	$172,188	$195,921	$180,820	-7.7%
Cost Reimbursements	$23,367	$653	$2,000	$12,105	505.3%
Fund Balance	$250,045	$253,223	$1,006,739	$862,827	-14.3%
Total Revenue Source:	$3,845,993	$3,957,496	$5,133,214	$5,046,258	-1.7%

Position Summary

The 2024-2025 Proposed Budget includes an increase in planned part-time staff of 2.3 FTE due to restructuring and two positions transferred out in 2023-2024.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	19.0	19.0	0.0
Temporary (FTE)	0.0	2.3	2.3
Position Total	19.0	21.3	2.3

Program Discussion

Reconnect Unit

The Reconnect Unit is the Department's sole supervision unit in the County for youth. This Unit combines those students who attend the Reconnect program on-site through the San Joaquin County Office of Education, community kids under supervision, and the Probation Officers on Campus program. Other than one Probation Officer currently assigned to the Department's Juvenile Gender Responsive Unit, Supervision Officers and the youth they supervise now all fall under the Reconnect Unit. Although the Officers were assigned to another unit, they continue to provide delinquency prevention, crisis intervention, and supervision services. These Officers are currently assigned and housed at police departments in the cities of Tracy, Lathrop, and Lodi as well as at the One Reconnect School. Officers are responsible for assessing and reassessing youth using a validated risk assessment and developing and updating corresponding changes to the youth's case plan. Officers monitor compliance with the case plan and conditions of probation/court orders and file violations of probation when necessary. These Officers also continue to participate in Peacekeeper forums and multi-agency operations targeting gangs and gang violence.

Neighborhood Service Centers (NSC)

The NSC program is operated by the Community Partnership for Families of San Joaquin. NSCs co-locate services and support, providing opportunities for families in underserved, high-risk neighborhoods. The effort focuses on reducing the number of youths that ultimately come to the attention of the juvenile justice system and other "high-end" social services systems. Each of the five NSCs serves a geographic area of 15,000-20,000 residents. Centers feature a wide range of services and activities, such as integrated service teams, food pantries, recreation programs, after-school tutoring, and income tax assistance.

Neighborhood Service Center Locations
1. Diamond Cove II Family Resource Center, Stockton
2. Dorothy L. Jones Family Resource Center, Stockton
3. Lodi Family Resource Center, Lodi
4. Tracy Family Resource Center, Tracy
5. Villa Monterey Family Resource Center, Stockton

The 2024-2025 Proposed Budget includes a total of $717,000 in JSLEA funding for the NSCs. The funding will be used in 2024-2025 to continue the operation of the centers, fund a mobile NSC, provide services at the Day Reporting Center, and provide referrals for clients diverted from the court process.

Family Focused Intervention Team (FFIT)

FFIT Officers provide wraparound case management services to parents who are under probation jurisdiction and where significant risk factors exist for youth in the home. The program's goal is to intervene in these high-risk families to prevent/reduce violence in the home by providing case management services and evidence-based programming to directly address family needs. The long-term program goal is to positively impact these at-risk children, thus preventing their ultimate entry into the juvenile justice system. The program assists clients in providing an appropriate environment in which to raise children and remain crime-free, while offering appropriate supervision and support to these high-risk families. Targeted families include those that suffer from mental illness, substance use issues, and/or homelessness.

Transitional Age Youth (TAY) Unit

The TAY Unit is designed to provide added support and supervision for at-risk young adults including, but not limited to, mental health, education, job training and assistance, and cognitive behavioral programming. Officers assigned to the Unit are trained in the principles of effective correctional interventions and cognitive behavioral curricula.

This unit provides a vast array of services to meet the population's needs. A Probation Unit Supervisor and two Probation Officer I-II positions are funded from JSLEA. The Unit also includes a Probation Officer I-II funded through Assembly Bill 109.

The Juvenile Justice-AB 109 Officer supervises youth paroled from the Division of Juvenile Justice. The Officer also supervises youth between the ages of 18 through 25 years released from the Secure Youth Treatment Facility, related to Juvenile Justice Realignment.

Fund Balance

Juvenile Supplemental Law Enforcement Fund

As of March 31, 2024, the Juvenile Supplemental Law Enforcement Special Revenue Fund balance (#20052) was $5,428,867. The 2024-2025 Proposed Budget includes the use of $862,827 in the JSLEA fund balance.

Juvenile Justice – AB 109 Fund

In 2024-2025, the Juvenile Justice AB 109 Special Revenue Fund (#20053) will reimburse the costs of a Probation Officer in the JSLEA budget in the amount of $180,820. As of March 31, 2024, the fund balance is $826,445.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Reconnect Supervision Unit*				
Average Caseload Size	12**	122	212	207
Family Focused Intervention Team				
Average Caseload Size	101	149	94	80
Transitional Age Youth				
Average Caseload Size	44	40	36	35
Cases				
Reconnect Supervision Wards	75	72	56	52
Investigations (Banked) Wards	N/A***	57	36	30
Reconnect Supervision DEJ/Informal	62	106	120	124
Investigations (Banked) DEJ/Informal	N/A***	36	24	21
Bench Warrants Pending Court/Informals	58	48	50	51

*In 2022-2023, Probation Officers on Campus and Supervision Units were merged with Reconnect Day Reporting Center and renamed as Reconnect Supervision Unit.

**Reconnect Day Reporting Center's Average caseload size in 2021-2022 was impacted by the COVID-19 pandemic.

***Banked Caseloads were created in 2022-2023 hence data is not available for 2021-2022.

Probation - Juvenile Detention

Steve C. Jackson
Chief Probation Officer

The Juvenile Detention budget (#2022800000) funds the operation of the Juvenile Hall, Camp Peterson, In-Custody Assessment/Court Transportation Unit, and Youth Advocacy Unit. Section 850 of the Welfare and Institutions Code mandates counties to provide a juvenile detention hall that is not to be connected with any jail or prison; and that it be managed and controlled by the Chief Probation Officer.

Peterson Juvenile Hall is San Joaquin County's youth detention facility. The facility is operated by the Probation Department and provides humane and secure care of youth whose cases are pending disposition in the Juvenile Court. Peterson Juvenile Hall also serves as one of the Department's Secure Youth Treatment Facilities as mandated by Section 875 of the Welfare and Institutions Code. Probation also operates a Juvenile Camp (Camp Peterson), Electronic Monitoring, and Home Supervision Programs.

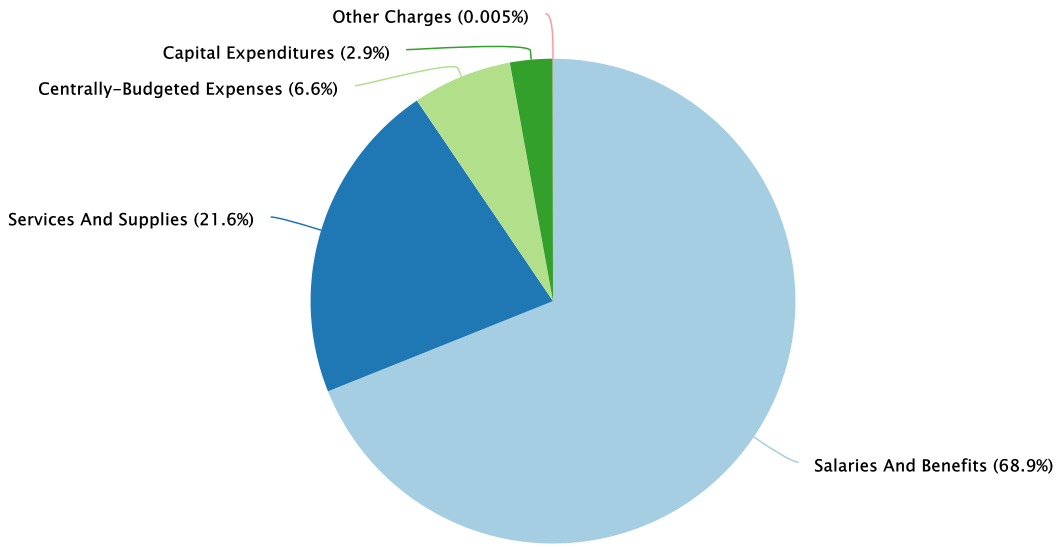
Expenditures Summary

The 2024-2025 Proposed Budget of $28,768,033 is an increase of $1,129,500 from the 2023-2024 Adopted Budget of $27,638,533, primarily due to $1,331,252 in salaries and benefits adjustments, $526,520 increase in youth programming and education costs, $297,043 increase in technology and system costs, $207,217 increase in utilities, and a $122,044 increase in social worker services, offset by a $1,223,960 decrease in overtime, and a $550,000 decrease in one-time capital expenditures.

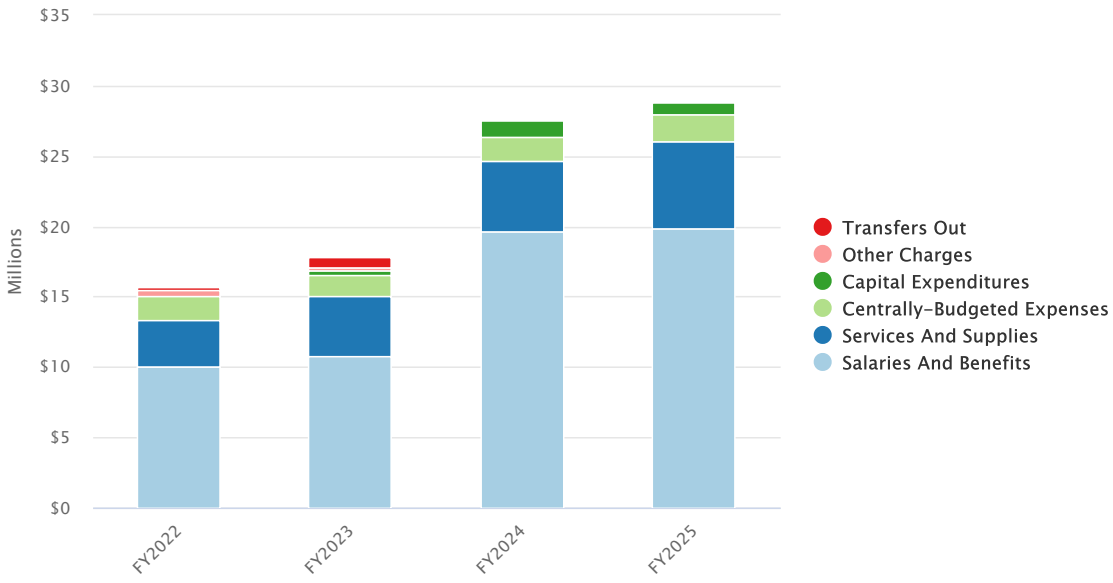
$28,768,033 $1,129,500
(4.09% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$9,997,812	$10,785,927	$19,633,055	$19,828,323	1%
Services And Supplies	$3,293,693	$4,213,228	$5,016,196	$6,214,079	23.9%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Centrally-Budgeted Expenses	$1,722,314	$1,564,818	$1,708,282	$1,903,131	11.4%
Other Charges	$355,464	$243,350	$106,000	$1,500	-98.6%
Capital Expenditures	$54,462	$248,103	$1,175,000	$821,000	-30.1%
Transfers Out	$299,698	$747,749	$0	$0	0%
Total Expense Objects:	$15,723,442	$17,803,175	$27,638,533	$28,768,033	4.1%

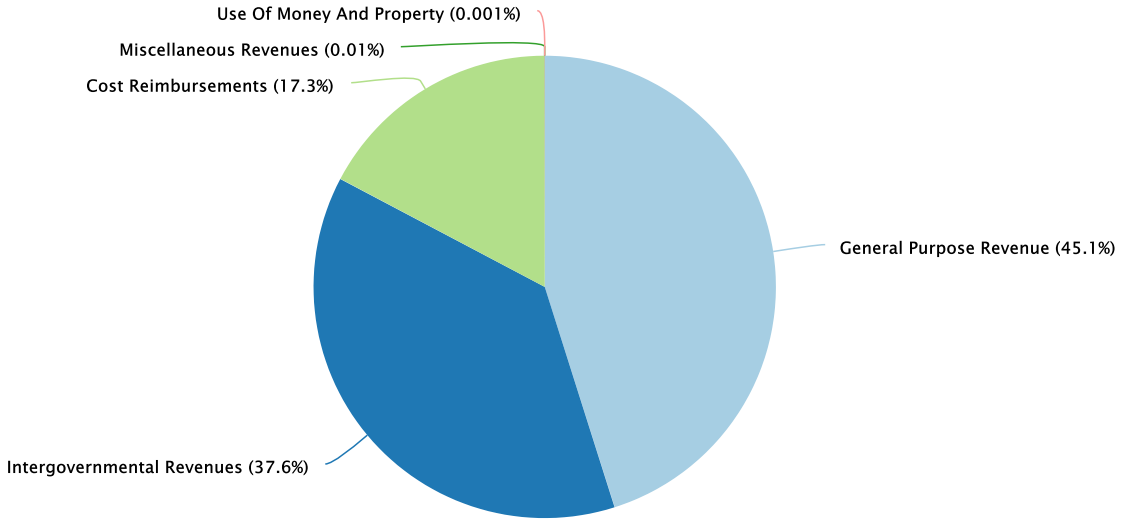
Funding Summary

The 2024-2025 Proposed Budget includes $12,977,098 in General Purpose Revenue, $6,115,520 in Proposition 172 Public Safety revenue, a reimbursement of $4,947,526 from the Youthful Offender Block Grant Fund, and $4,289,189 in Juvenile Justice Realignment Block Grant revenues.

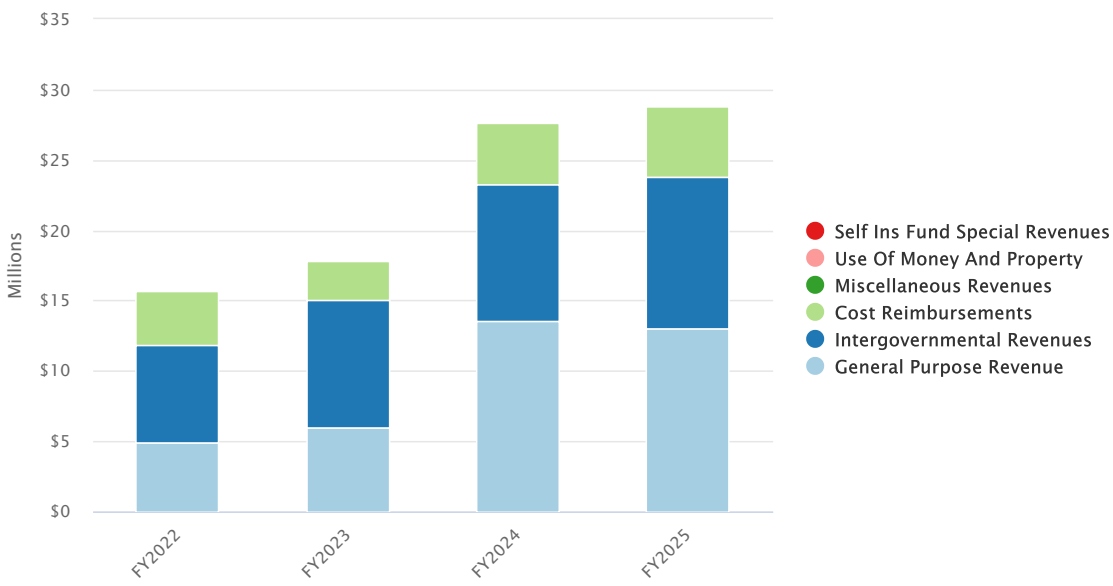
$28,768,033 $1,129,500
(4.09% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Use Of Money And Property	$357	$260	$250	$300	20%
Intergovernmental Revenues	$6,885,172	$9,014,981	$9,681,740	$10,823,709	11.8%
Miscellaneous Revenues	$3,464	$2,849	$2,300	$2,800	21.7%
Self Ins Fund Special Revenues	$0	$244	$0	$0	0%
Cost Reimbursements	$3,915,895	$2,798,230	$4,416,327	$4,964,126	12.4%
General Purpose Revenue	$4,918,553	$5,986,612	$13,537,916	$12,977,098	-4.1%
Total Revenue Source:	$15,723,442	$17,803,175	$27,638,533	$28,768,033	4.1%

Position Summary

The 2024-2025 Proposed Budget includes an increase in one part-time Juvenile Detention Officer and two part-time Background Investigators for a total increase of 1.3 FTE.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	107.0	107.0	0.0
Temporary (FTE)	10.6	11.9	1.3
Position Total	117.6	118.9	1.3

Program Discussion

Juvenile Hall's Board of State and Community Corrections' rated capacity is 179 beds. However, Juvenile Hall is funded at 120 beds. The average daily population (ADP) is currently 67 beds, with a projected ADP of 72 in 2024-2025. In 2023-2024, the Department eliminated 8 long-term vacant Juvenile Detention Officer and 2 Juvenile Detention Unit Supervisor positions for a total of 10 deleted positions. It is expected if the population dramatically increases, the Department will be allowed to expeditiously receive these staff positions back.

Secure Youth Treatment Facility

The Department currently operates a Secure Youth Treatment Facility (SYTF) inside Unit 6 at the Peterson Juvenile Hall. The Department has complied with the requirements set by statute to be eligible to receive funding under the Juvenile Justice Realignment Block Grant (JJRBG). In fiscal year 2023-2024, the Department received $4,770,255 in JJRBG funding. It is anticipated that in 2024-2025, the Department will receive $5,210,272 in JJRBG funding and anticipates utilizing $4,289,189 of the allocation, with the remaining portion of $921,083 remaining in the Juvenile Justice Realignment Block Grant General Fund Special Account (#12110) for future use. This funding requires the establishment of a juvenile advisory body, a subcommittee of existing Juvenile Justice Groups, to develop and implement the funding. From 2023-2024, the Department has successfully completed and received plan approval from the Office of Youth and Community Restoration (OYCR).The plans are due May 1st of each year, and the Juvenile Justice Coordinating Council-Sub Committee must meet no less than two times per year.

Juvenile Camp Program

Camp Peterson is a structured residential program that serves as an alternative to out-of-home placement, and for youth serving a commitment by the Court. Camp Peterson has also been identified to serve youth committed to the Secure Youth Treatment Facility as mandated by Section 875 of the Welfare and Institutions Code (WIC). The Program is housed in a two-dormitory, minimum-security facility adjacent to Juvenile Hall with a rated capacity of 45 beds. The Program promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, vocation, basic life skills, and hard work. In 2021-2022, the Department redeveloped the camp recreation yard, so that youth committed to the facility would have viable exercise options. Youth assigned to the Greater Valley Conservation Corps have also been able to participate in a portion of the landscape work at the recreation yard. This Program has three goals:

1. Provide a secure, intensive, evidence-based treatment program for youth.
2. Reduce recidivism.
3. Provide high-quality, intensive aftercare services that support community and family reunification/stability. The Program is based on a Cognitive Behavioral Therapy model, using the Programming Passport, with a focus on targeting criminogenic risk factors through cognitive restructuring and skill acquisition.

In 2022-2023, due to staffing shortages, all youth were housed in the main quarters of the Juvenile Justice Center. The Camp is scheduled to re-open in 2024-2025.

Pine Grove Youth Conservation Camp (PGYCC)

In 2023-2024, the Department contracted with the California Department of Corrections and Rehabilitation to send eligible youth from juvenile hall to Pine Grove Youth Conservation Camp. The training at PGYCC is provided by CAL Fire and involves youth certified to engage in wild-land firefighting operations. These crews typically work in state and county parks performing stream clearance, wild land fire prevention tasks, and restoration work. During the fire season, youth crews are involved in wild-land fire suppression throughout the State of California. Crews also respond to flood control activities. The major emphasis of the camp programs is to provide youth with employable skills, leadership training, and encourage the development of solid work habits. In addition, youth receive leadership training within their crew structure. In 2023-2024, the Department had two youth accepted to PGYCC, who are still enrolled in the program.

Intake & Court Transportation Unit

The Unit reviews all admissions/bookings and citations received from law enforcement agencies in accordance with mandates in the WIC. The Unit utilizes the evidence-based Detention Risk Assessment Instrument to determine if youth should remain detained or be released from custody. The Unit is also responsible for conducting assessments on out-of-custody citations received from local law enforcement. As a result of the Positive Achievement Change Tool risk assessment, youth will be diverted out of the system or referred to court. The Unit also oversees the informal probation program and refers cases to the prosecuting attorney for the filing of a petition with the Juvenile Court, if necessary. Officers are required to develop a case plan to identify the youth and their family's strengths and needs, and to identify services to address those needs.

The Unit is responsible for population management at Juvenile Hall. This includes assessing all youth for eligible release and, where appropriate, requesting modifications by the Juvenile Court to utilize detention alternatives such as Home Supervision/House Arrest, Global Positioning System (GPS), and the Work Project Program. These functions are critical in ensuring the County remains in compliance with regulations and Juvenile Hall's rated and operational capacity.

The Unit is responsible for monitoring high-risk youth being transported to adult court, or medical and dental appointments. These high-risk transports require multiple armed Probation Officers, as well as Juvenile Detention Officers, to accompany and supervise the youth.

Vocational Educational Programs

In 2024-2025, the Department will continue its contract with the San Joaquin County Office of Education (SJCOE) for the local Conservation Corps' vocational educational program with Camp Peterson youth to learn about irrigation, landscape installation, and maintenance.

The Department also offers a culinary vocational educational program, forklift certification, truck driving, coding, and logistics. The goal is to prepare youth for employment as they transition back into the community.

Youth Advocacy Unit

The Youth Advocacy Unit ensures essential and mandated services are provided in a timely, unbiased, consistent, and effective manner. Staff serve as Due Process and Grievance hearing officers and members of the Use of Force Review Committee. Staff coordinate weekly meetings to discuss concerns involving youth exhibiting behavioral or disciplinary issues. Institutional Assessment and Case Plans are prepared for each youth detained over 30 days with re-assessments conducted every six months or when a significant event occurs in the youth's life. Additionally, staff assist in developing aftercare re-entry plans and transitional plans when youth are released back into the community.

The Unit, in collaboration with Victor Community Support Services, is responsible for facilitating various cognitive behavioral group sessions throughout all the housing units and providing evidence-based programming to long-term youth at Juvenile Hall and Camp Peterson based on individual criminogenic needs.

Staff monitors all pre-dispositional youth placed on GPS or Home Supervision/House Arrest as an alternative to incarceration. This Unit also oversees the Behavior Management System (an incentives and awards program). The Unit coordinates the use of the Dream Center where youth earn weekly and monthly privileges of participating in a variety of fun recreational activities, including video games, painting, gardening, and craft projects. In collaboration with the SJCOE, the Unit operates "The Book Nook" library inside Juvenile Detention. The Unit facilitates regular access for all youth in an effort to encourage reading and improve literacy.

Fund Balance

Juvenile Justice Realignment Block Grant Fund

The Juvenile Justice Realignment Block Grant General Fund Special Account (#12110) funds the SYTF. As of March 31, 2024, the fund balance was $4,266,789. The 2024-2025 Proposed Budget includes the use of $4.3 million in funding.

Youthful Offender Block Grant Fund

The Youthful Offender Block Grant General Fund Special Account (#12106) receives an annual allocation from the State of California and is used to fund a portion of the custody and care of youthful offenders. As of March 31, 2024, the fund balance was $22,012,666. The 2024-2025 Proposed Budget includes a cost reimbursement of $4.9 million for direct intervention, programming, mental health, and educational services within the Juvenile Detention budget.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Juvenile Hall				
Non-Secure Youth Treatment Facility Average Daily Population	50	40	49	51
Secure Youth Treatment Facility Average Daily Population*	1	7	18	21
Admissions	594	595	655	670
Average Length of Stay (Days)	30	24	35	38
Average Length of Stay (Day) Youth Found Unfit for Juvenile Court	663	1,168	1,534	1,626
Commitments (% of ADP)	27%	21%	7%	4%
Juvenile Camp Program				
Average Daily Population (ADP)	9	9	0	15
Total Detention Facility's ADP	60	56	67	87
Electronic Monitoring				
Regular Average Daily Caseload	18	16	16	16
Home Supervision				
Regular Average Daily Caseload	5	9	9	9

*Secure Youth Treatment Facility integration started on July 1, 2023.

Justice Assistance Grant

Sandy Regalo
Interim County Administrator

The Edward Byrne Memorial Justice Assistance Grant (JAG) program is a Federal grant administered by the California Board of State and Community Corrections. JAG funds are allocated annually by legislative formula to local governments and are intended to help combat crime and improve public safety. The County and City of Stockton receive a combined funding allocation and are required to participate in a joint planning process to determine use of the grant funds. The Proposed Budget reflects only the County agencies' share of the overall JAG allocation. The County receives annual JAG funding in the following budgets and the costs are included in each respective Department's Summary:

- 2020225000 District Attorney
- 2021654000 Sheriff
- 2022710000 Probation

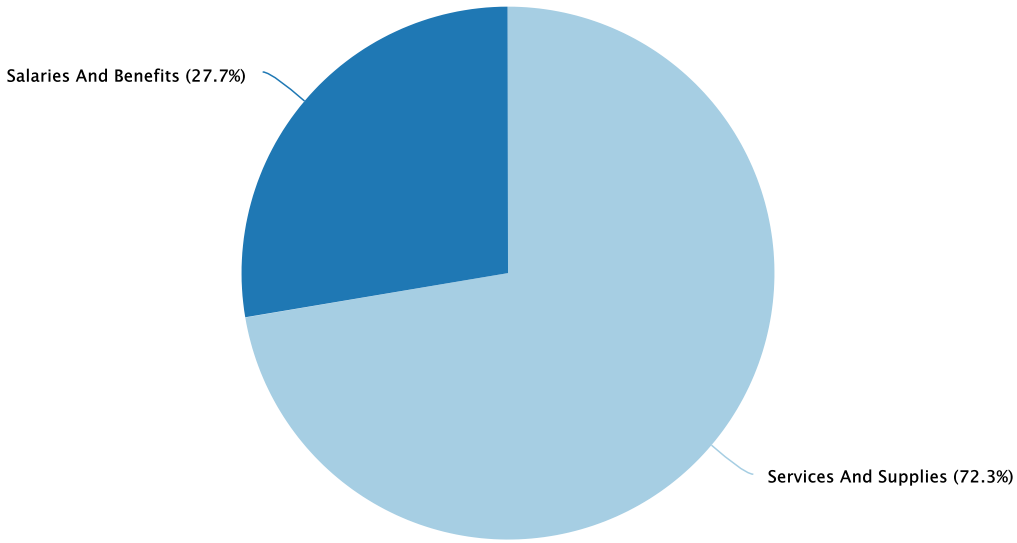
Expenditures Summary

The 2024-2025 Proposed Budget of $188,420 is a decrease of $196,546 from the 2023-2024 Adopted Budget of $384,966, primarily due to an anticipated decrease in State funding to support labor costs from the Sheriff and Probation budgets.

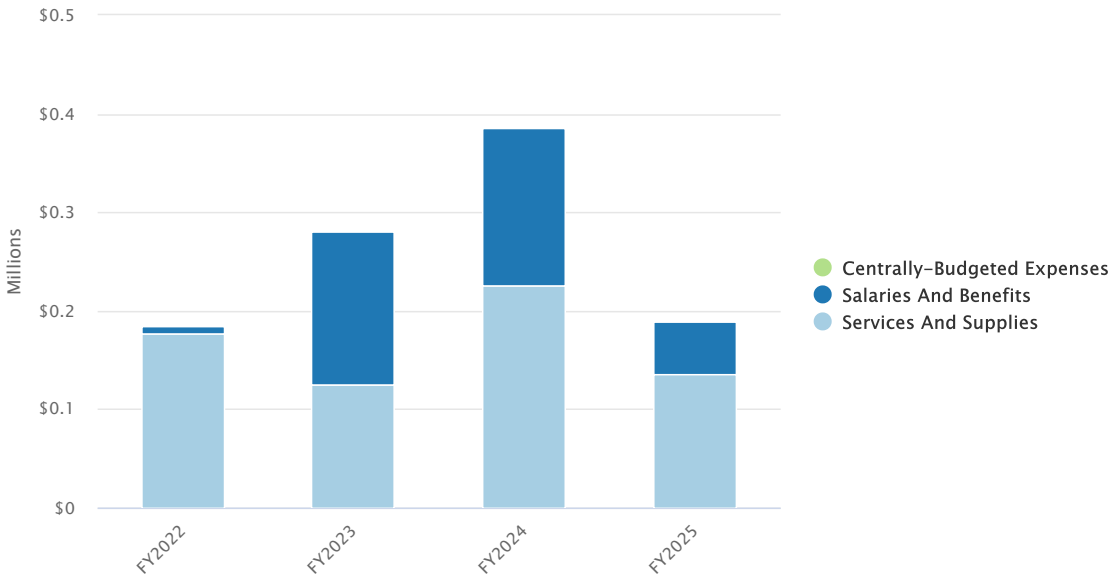
$188,420 -$196,546
(-51.06% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$8,014	$155,832	$159,441	$52,110	-67.3%
Services And Supplies	$177,006	$125,283	$225,525	$136,310	-39.6%
Centrally-Budgeted Expenses	$876	$0	$0	$0	0%
Total Expense Objects:	$185,896	$281,115	$384,966	$188,420	-51.1%

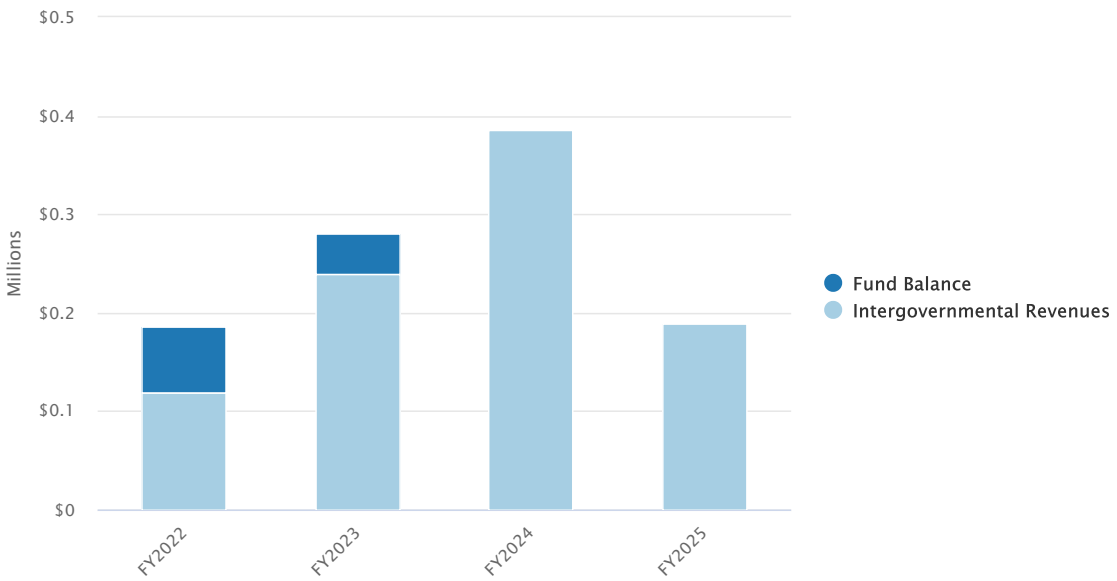
Funding Summary

The 2024-2025 Proposed Budget is fully funded by Justice Assistance Grant revenue.

$188,420 -$196,546
(-51.06% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Intergovernmental Revenues	$118,931	$239,725	$384,966	$188,420	-51.1%
Fund Balance	$66,965	$41,390	$0	$0	0%
Total Revenue Source:	$185,896	$281,115	$384,966	$188,420	-51.1%

Program Discussion

The 2024-2025 Proposed Edward Byrne Memorial Justice Assistance Grant (JAG) Budget totals $188,420; however, the actual amount received by County departments will depend on the outcome of discussions with the City of Stockton that are anticipated to occur late in 2024.

Since 2011, the County and City of Stockton have used annual JAG funding for a Countywide Firearms Reduction Consortium, including the District Attorney, Sheriff's Office, Probation, and Stockton Police Department. The intent of the partnership has been to coordinate activities that combat gun violence, with funding allocated for prosecution of gun/gang violence, overtime costs for gun enforcement, airplane fuel costs, and a firearms examiner/equipment.

As of March 2024, JAG allocation amounts have not been announced. Discussions to be held between County departments and the City of Stockton will provide direction on recommended funding allocation amounts to each of the agencies and the viability of continued participation in the Countywide Firearms Reduction Consortium.

The budget assumes funding will be allocated to County departments similar to the 2023 grant award allocation and the remaining allocation amount. Once the 2024 allocations are determined and after a consensus has been developed among the participating agencies regarding use of the funds and allocation amounts, a Memorandum of Understanding will be presented to the Board of Supervisors and Stockton City Council for consideration and approval of the 2024 JAG award.

Grand Jury

Sandy Regalo
Interim County Administrator

Article I, Section 23 of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of County and city governments; selectively examines the books, records, and the accounts of County offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the County, and may bring forth indictments.

The Grand Jury budget (#2021000000) includes funding for Grand Jury stipends, mileage reimbursement, transcription services, clerical support, training, travel expenses, and other costs incurred by the Civil Grand Jury. The budget also provides funds for impaneling separate Criminal Grand Juries as needed. The Civil and Criminal Grand Juries each include 19 members and 10 alternates. Civil and Criminal Grand Jurors receive a stipend of $15 per meeting plus mileage reimbursement.

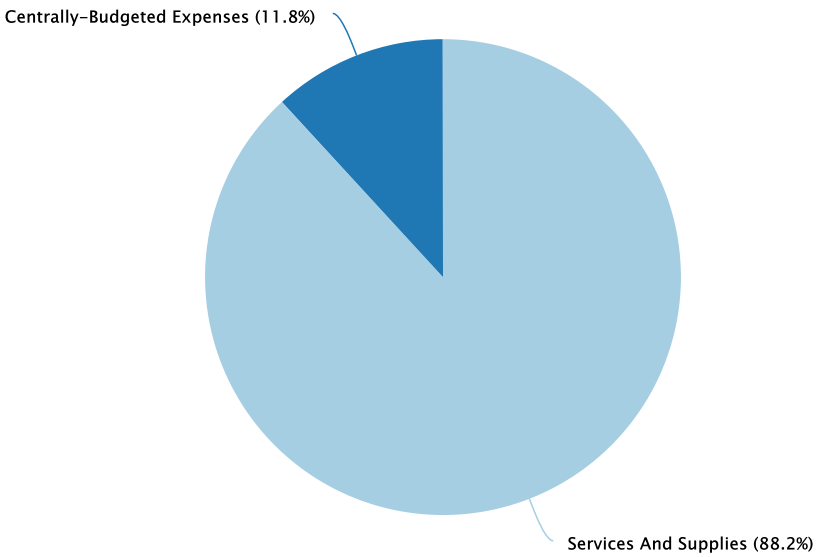
Expenditures Summary

The 2024-2025 Proposed Budget of $255,715 is an increase of $16,180 from the 2023-2024 Adopted Budget of $239,535 due to a Cost Allocation Plan adjustment. Court staff concur with the Proposed Budget.

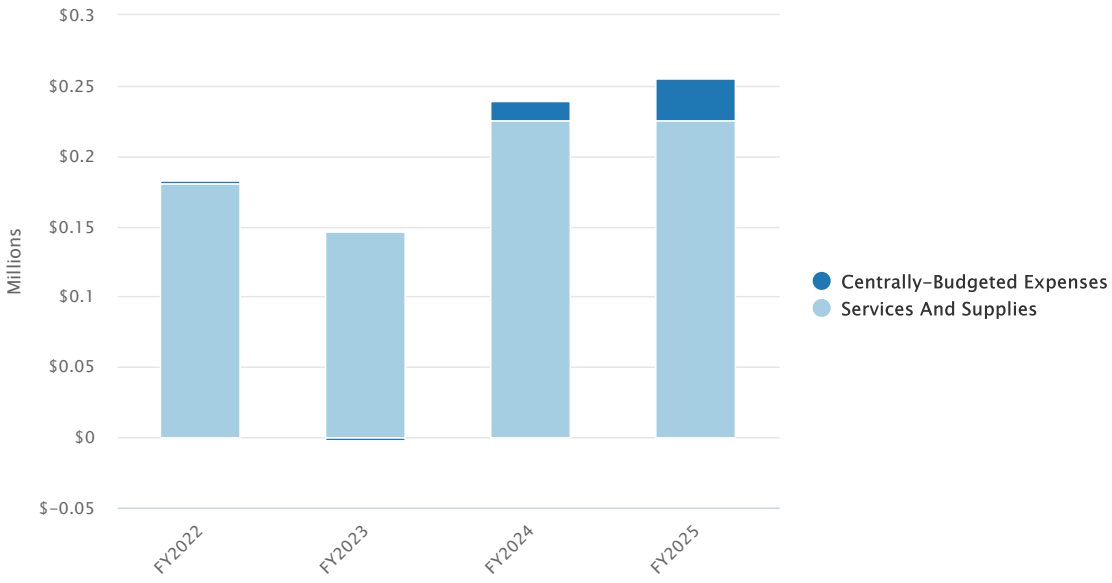
$255,715 $16,180
(6.75% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$180,915	$146,409	$225,474	$225,474	0%
Centrally-Budgeted Expenses	$2,007	-$2,387	$14,061	$30,241	115.1%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Total Expense Objects:	$182,922	$144,022	$239,535	$255,715	6.8%

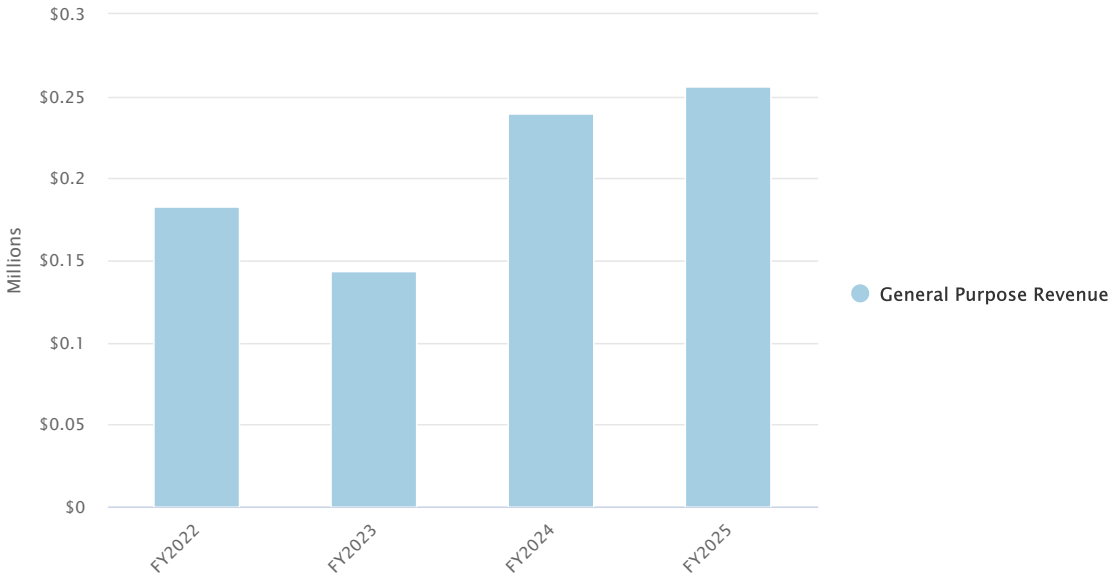
Funding Summary

The 2024-2025 Proposed Budget is funded by $255,715 of General Purpose Revenue.

$255,715 $16,180
(6.75% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
General Purpose Revenue	$182,922	$144,022	$239,535	$255,715	6.8%
Total Revenue Source:	$182,922	$144,022	$239,535	$255,715	6.8%

Final Grand Jury Reports

Final Reports	Case Number
2022-2023	
San Joaquin County Custodial Facilities: Failing to Comply with the Prison Rape Elimination Act of 2003	222
School Safety in San Joaquin County: Developing a Culture of Safety	322
Good Intentions are Failing San Joaquin County's At-Risk Children	422
The Eastern San Joaquin Groundwater Authority: A Rubik's Cube of Water Management	622
General Law & Justice Report	-
General Information Systems Division (ISD) Repot	-
Illegal Dumping: Talking Trash	519
San Joaquin County: A Fragmented COVID-19 Response	120
Independent Special Districts: Transparency Not Found	220
Stockton Unified School District: A Failing Grade in Public Trust	121
San Joaquin County and Its Seven Cities: Cybersecurity: Local Defense Against a Global Threat	321
Lathrop-Manteca Fire District: A Work in Progress: From Turmoil to Healing	721
2023-2024	
San Joaquin County: A Fragmented COVID-19 Response	120
City of Stockton: Crisis in Government	123
San Joaquin County Custodial Facilities: Failing to Comply with the Prison Rape Elimination Act of 2003	222
School Safety in San Joaquin County: Developing a Culture of Safety	322
City of Tracy: Public Trust Still Not Restored	323
Good Intentions are Failing San Joaquin County's At-Risk Children	422
The Eastern San Joaquin Groundwater Authority: A Rubik's Cube of Water Management	622
General ISD Report	-
Jail Tours - General	-
Police Departments - General	-
San Joaquin County Behavioral Health Services Overview Cares Act	-
Second Look: Cold Cases	-
Second Look: Micke Grove	-
Second Look: Talking Trash	-

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Civil Grand Juries				
Investigations	3	13	14	13
Criminal Grand Juries				
Days Impaneled	24	10	3	15
Indictments Issued	4	0	1	3

County Support to the Courts

Sandy Regalo
Interim County Administrator

The County Support to the Courts budget (#2021274000) provides the County's Maintenance-of-Effort payments to the State for the operation of the courts, extraordinary expenditures associated with the most serious felony cases, and court-related costs not recognized by the State under its definition of "court operational cost."

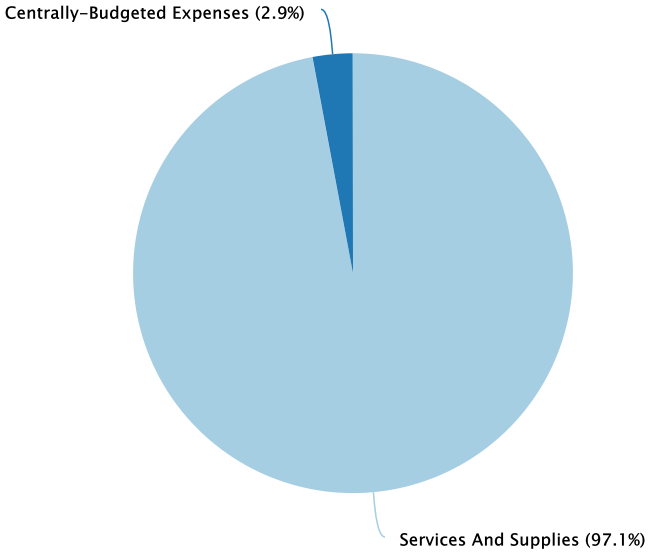
Expenditures Summary

The 2024-2025 Proposed Budget of $10,722,677 is an increase of $206,366 from the 2023-2024 Adopted Budget of $10,516,311, primarily due to $238,189 in indigent defense services.

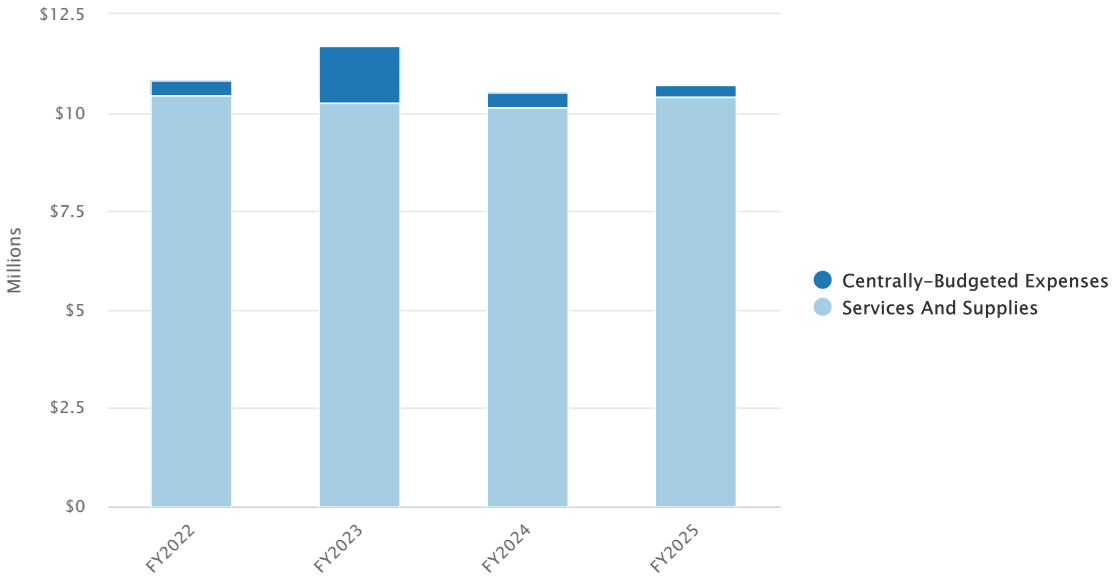
$10,722,677 $206,366
(1.96% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$10,452,779	$10,261,614	$10,126,203	$10,406,392	2.8%
Centrally-Budgeted Expenses	$362,103	$1,436,927	$390,108	$316,285	-18.9%
Total Expense Objects:	$10,814,882	$11,698,541	$10,516,311	$10,722,677	2%

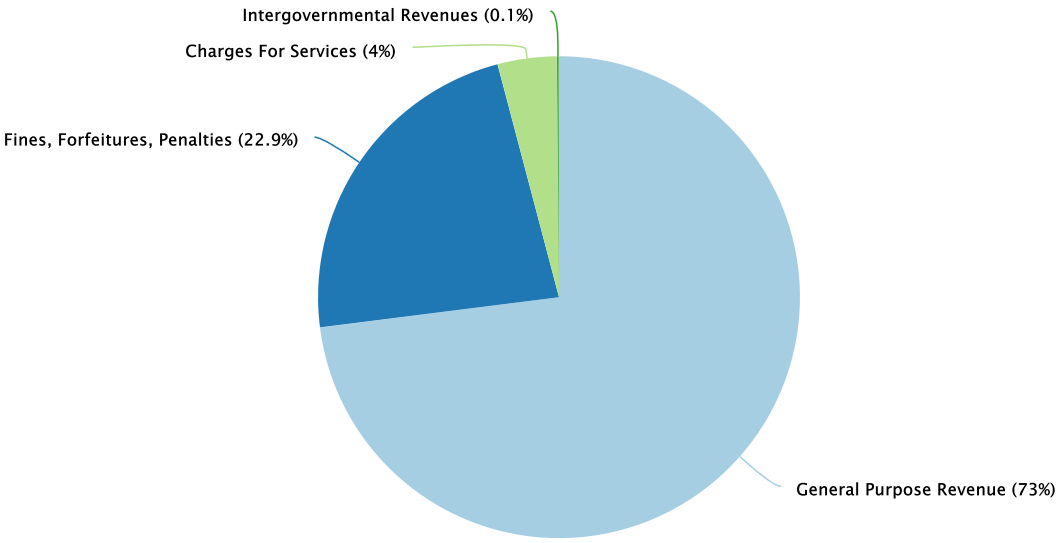
Funding Summary

The 2024-2025 Proposed Budget includes $7,827,011 million in General Purpose Revenue. Non-County funds include $2,457,231 million in fines, forfeitures, and penalties and $423,933 in charges for services to the Superior Court.

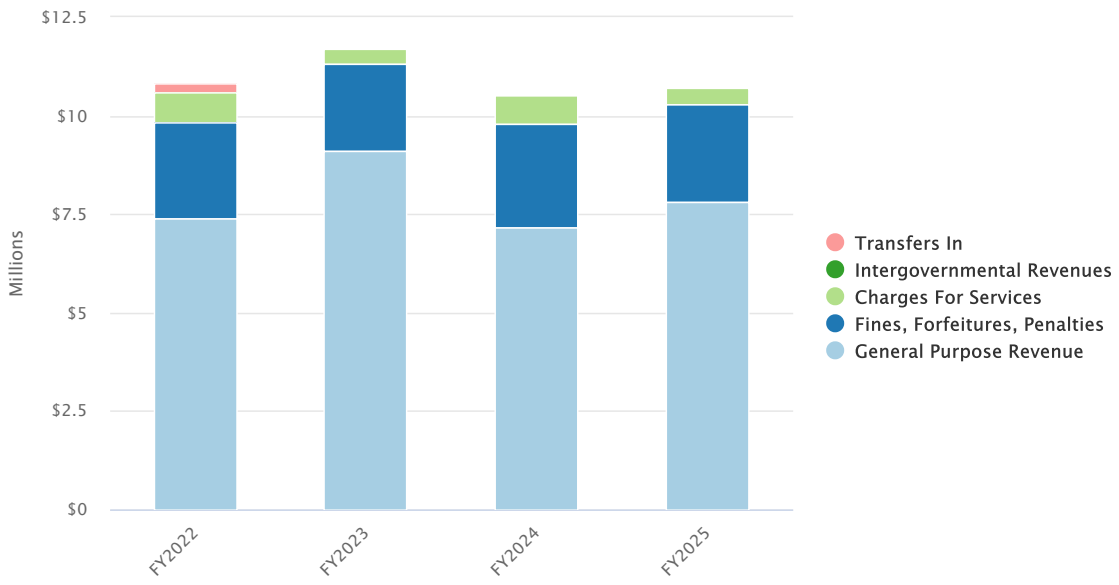
$10,722,677 $206,366
(1.96% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Revenue Source					
Fines, Forfeitures, Penalties	$2,405,033	$2,209,944	$2,632,660	$2,457,231	-6.7%
Intergovernmental Revenues	$24,416	$5,852	$16,230	$14,502	-10.6%
Charges For Services	$766,381	$375,279	$706,750	$423,933	-40%
Transfers In	$206,875	$0	$0	$0	0%
General Purpose Revenue	$7,412,177	$9,107,466	$7,160,671	$7,827,011	9.3%
Total Revenue Source:	$10,814,882	$11,698,541	$10,516,311	$10,722,677	2%

Program Discussion

Mandated Expenses

The County projects expenses related to indigent defense services will continue to rise in 2024-2025, primarily due to the Public Defender preparing its defense for at least one potential capital case scheduled for trial in San Joaquin County. The County is mandated to provide these services to ensure indigent defendants receive equal protection and due process under the law, as protected by the 14th Amendment.

Declining Revenues

In addition to increasing expenses, the County Support to the Courts budget has been affected by declining revenue from fines, forfeitures, and penalties in recent years:

Year	Fines, Forfeitures, & Penalties
2016-2017	$3,291,757
2017-2018	$2,998,795
2018-2019	$2,872,325
2019-2020	$2,840,354
2020-2021	$2,413,754
2021-2022	$2,405,036
2022-2023	$2,209,944

This trend has begun to level off, and the County Administrator projects fines, forfeitures, and penalties will remain relatively stable in 2024-2025. The decrease in revenue from fines, forfeitures, and penalties is due to the State's attempt to reduce their harmful effect on defendants who cannot afford to pay. A recent example is Assembly Bill (AB) 199, which went into effect on July 1, 2022, and reduced the civil assessment against a defendant who fails to appear in court or pay the entirety of a fine or bail installment. Previously, the court could impose a civil assessment of up to $300. With the passage of AB 199, this amount cannot exceed $100.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Paid to Superior Court				
Trial Court - County Contribution	$6,543,068	$6,543,068	$6,543,070	$6,543,070
Trial Court - Fees & Fines	2,158,803	2,158,803	2,158,800	2,158,800
Court Facility Payment	723,998	723,998	743,503	743,503
Sub Total	**$9,425,869***	**$9,425,869**	**$9,445,373**	**$9,445,373**
Paid to Others				
Attorney & Investigative Services	$224,268	$600,061	$356,743	$685,539
Rents/Leases	206,877	0**	0**	0**
Jury Parking/Bus Passes	240,529	235,684	267,075	275,480
Casualty Insurance	78,210	103,063	119,687	178,906
Allocated Costs (A-87)	283,893	1,333,864	270,421	137,379
Sub Total	**$1,033,777**	**$2,272,672**	**$1,013,926**	**$1,277,304**
Total	**$10,459,646**	**$11,698,541**	**$10,459,299**	**$10,722,677**

*Restated.

**The lease agreement for the Lodi Court facility ended in 2021-2022.

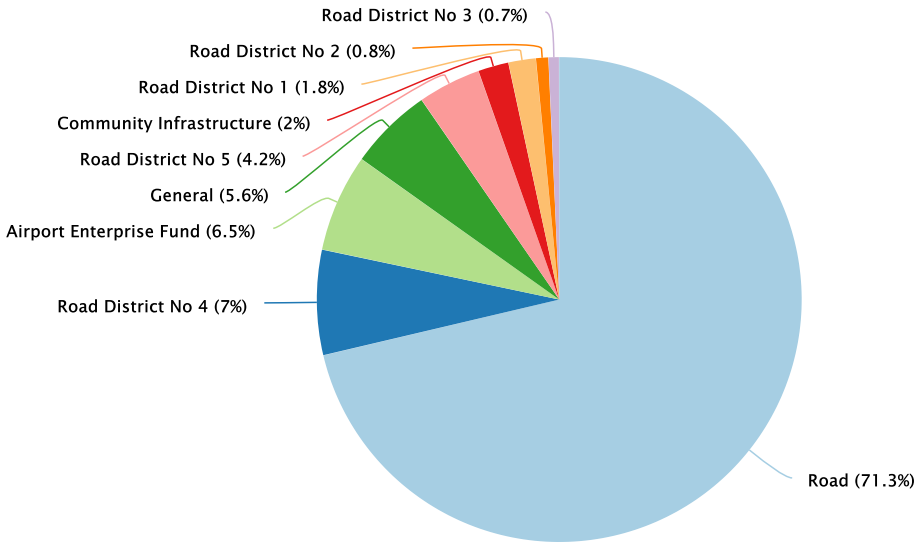
Roads & Facilities

Expenditures Summary

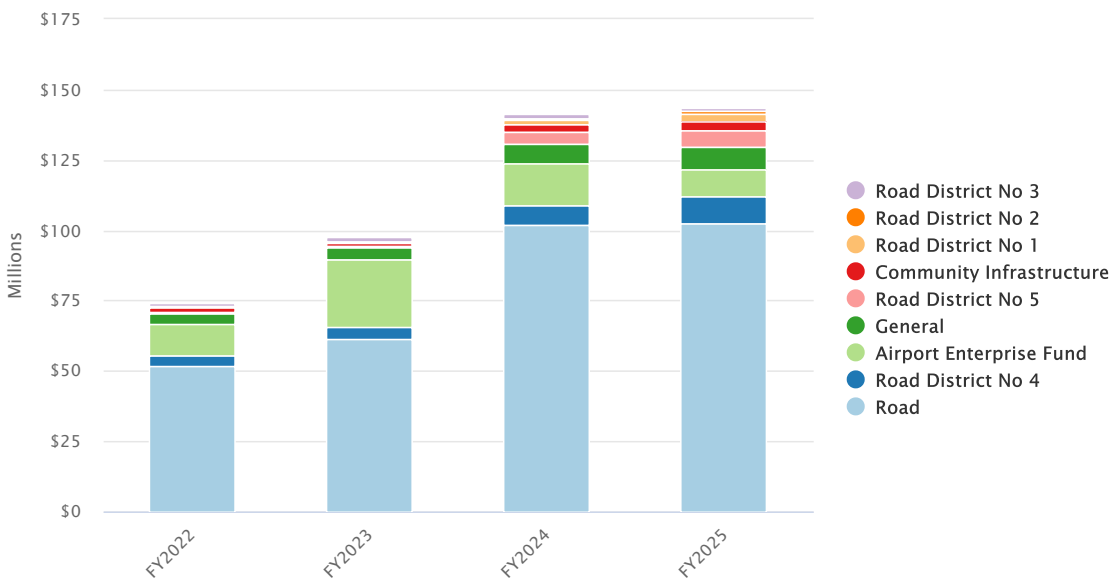
$143,386,133 $2,120,615
(1.50% vs. prior year)

Expenditures by Fund

Expenditures by Fund



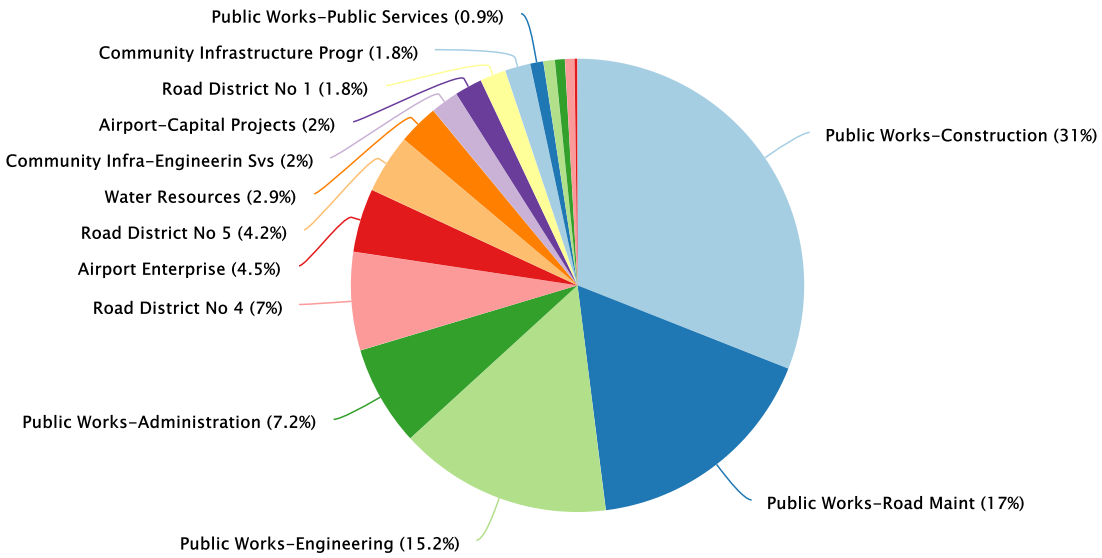
Budgeted and Historical Expenditures by Fund



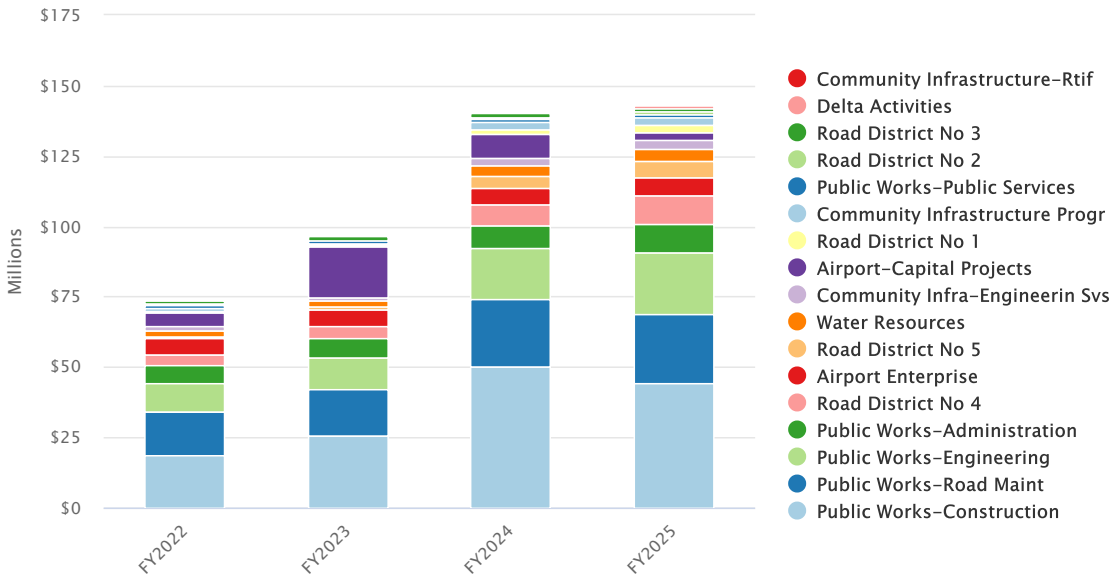
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General	$4,084,939	$4,122,648	$7,058,573	$7,961,010	12.8%
Road	$51,727,056	$61,178,048	$101,666,362	$102,246,745	0.6%
Road District No 1	$389,531	$483,851	$1,618,750	$2,634,530	62.8%
Road District No 2	$463,501	$247,901	$588,577	$1,182,782	101%
Road District No 3	$1,021,179	$1,238,941	$1,479,102	$1,018,069	-31.2%
Road District No 4	$3,830,589	$4,421,407	$7,265,109	$10,056,187	38.4%
Road District No 5	$428,572	$981,129	$3,924,196	$6,033,693	53.8%
Community Infrastructure	$1,539,489	$815,383	$2,685,000	$2,900,000	8%
Airport Enterprise Fund	$10,893,844	$23,944,410	$14,979,849	$9,353,117	-37.6%
Total:	$74,378,701	$97,433,719	$141,265,518	$143,386,133	1.5%

Expenditures by Department

Budgeted Expenditures by Department



Budgeted and Historical Expenditures by Department



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
Public Works					
Water Resources	$2,359,684	$2,376,395	$3,739,287	$4,144,476	10.8%

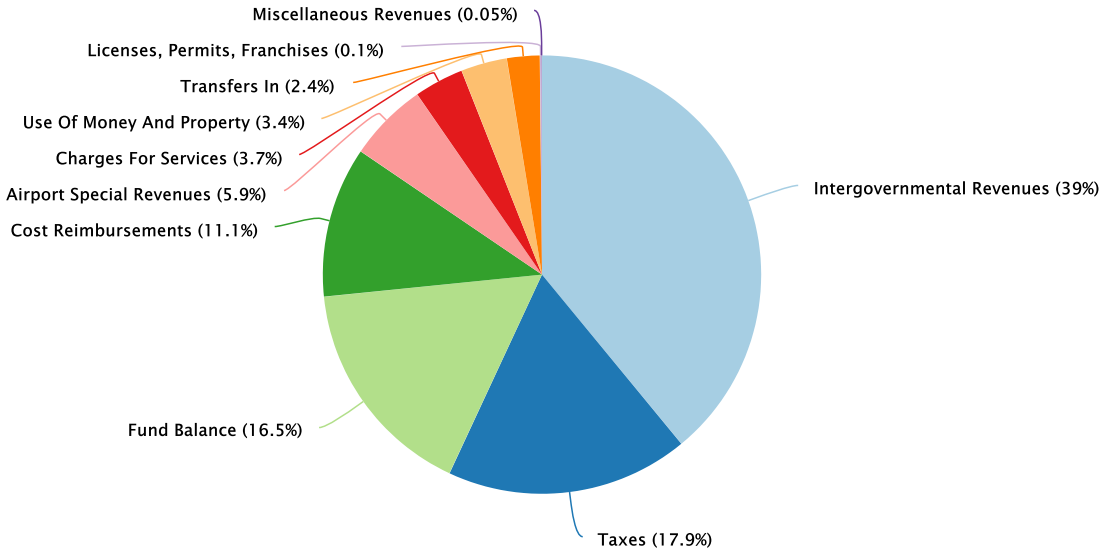
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Delta Activities	$542,496	$792,452	$730,000	$960,000	31.5%
Public Works-Administration	$6,260,481	$6,749,223	$8,330,756	$10,268,239	23.3%
Public Works-Engineering	$10,248,138	$11,301,290	$17,970,537	$21,795,355	21.3%
Public Works-Road Maint	$15,403,936	$16,799,350	$24,105,108	$24,423,394	1.3%
Public Works-Construction	$18,863,767	$25,511,458	$50,000,000	$44,416,000	-11.2%
Public Works-Public Services	$950,734	$816,727	$1,259,961	$1,343,757	6.7%
Community Infra-Engineerin Svs	$1,182,759	$953,801	$2,589,286	$2,856,534	10.3%
Road District No 1	$389,531	$483,851	$1,618,750	$2,634,530	62.8%
Road District No 2	$463,501	$247,901	$588,577	$1,182,782	101%
Road District No 3	$1,021,179	$1,238,941	$1,479,102	$1,018,069	-31.2%
Road District No 4	$3,830,589	$4,421,407	$7,265,109	$10,056,187	38.4%
Road District No 5	$428,572	$981,129	$3,924,196	$6,033,693	53.8%
Community Infrastructure Progr	$1,268,167	$491,644	$2,395,000	$2,598,000	8.5%
Community Infrastructure-Rtif	$271,322	$323,739	$290,000	$302,000	4.1%
Total Public Works:	$63,484,857	$73,489,309	$126,285,669	$134,033,016	6.1%
Airport					
Airport Enterprise	$5,744,044	$5,727,436	$6,209,325	$6,511,109	4.9%
Airport-Capital Projects	$5,149,800	$18,216,975	$8,770,524	$2,842,008	-67.6%
Total Airport:	$10,893,844	$23,944,410	$14,979,849	$9,353,117	-37.6%
Total Expenditures:	$74,378,701	$97,433,719	$141,265,518	$143,386,133	1.5%

Funding Summary

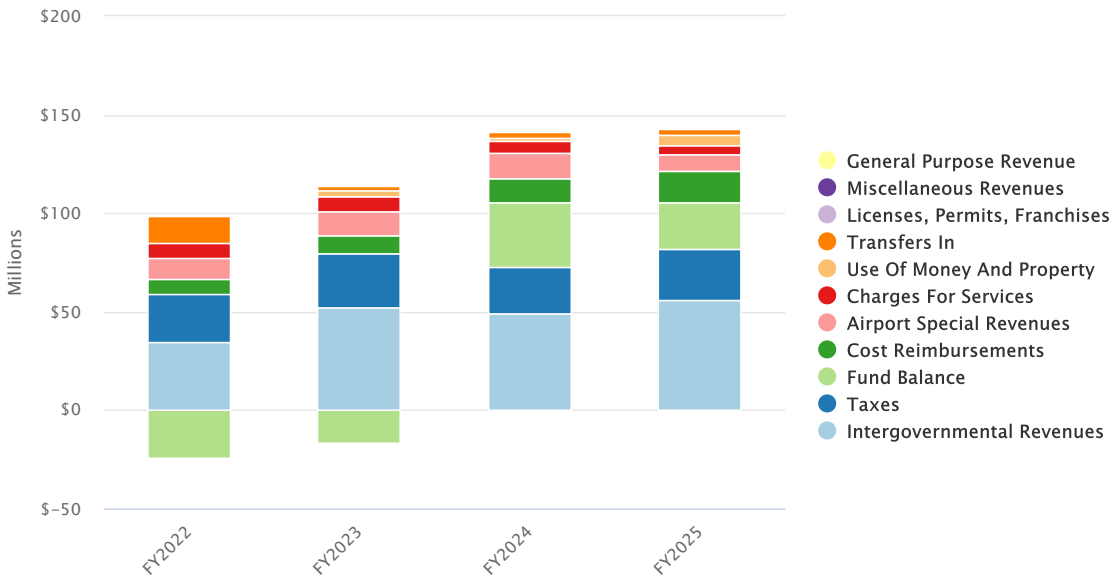
$143,386,133 $2,120,615
(1.50% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$24,546,501	$27,693,193	$23,317,463	$25,677,806	10.1%
Licenses, Permits, Franchises	$124,977	$173,666	$144,000	$144,000	0%
Use Of Money And Property	$406,703	$2,486,439	$1,340,000	$4,892,034	265.1%
Intergovernmental Revenues	$34,746,774	$51,895,391	$49,393,435	$55,976,274	13.3%
Charges For Services	$7,393,606	$7,730,166	$5,921,000	$5,243,100	-11.4%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Miscellaneous Revenues	$212,845	$151,729	$76,170	$74,220	-2.6%
Transfers In	$13,317,006	$2,482,035	$2,846,789	$3,465,270	21.7%
Airport Special Revenues	$10,683,768	$12,579,247	$13,605,193	$8,403,869	-38.2%
Cost Reimbursements	$7,389,410	$8,851,932	$11,466,023	$15,920,658	38.9%
General Purpose Revenue	-$127,504	$63,381	$0	$0	0%
Fund Balance	-$24,315,385	-$16,673,457	$33,155,445	$23,588,902	-28.9%
Total:	$74,378,701	$97,433,719	$141,265,518	$143,386,133	1.5%

Summary - Public Works

Fritz Buchman
Director of Public Works

The primary mission of the Department of Public Works is to enhance the community's quality of life by planning, designing, constructing, operating, and maintaining the County's public roads, bridges, water, wastewater, flood control, public fleet, and solid waste systems. Public Works strive to manage these important systems in an innovative and cost-effective manner to protect public health, safety, and welfare and to preserve the community's financial investment. Additionally, Public Works provides staff support to the Planning Commission, the Eastern San Joaquin Groundwater Authority, the Advisory Water Commission, the Delta Counties Coalition, and the San Joaquin County Flood Control and Water Conservation District.

Below is a summary of the budgets administered by Public Works:

- 1016000000 – Surveyor
- 2023060000 – Water Resources
- 2023070000 – Delta Activities
- 2024100000 – Flood Channel Maintenance
- 3030101000 – Administration
- 3030103000 – Engineering
- 3030105000 – Road Maintenance
- 3030106000 – Construction
- 3030108000 – Public Services
- 3030900000 – Community Infrastructure Engineering
- 3031300000 – Road District 1
- 3031400000 – Road District 2
- 3031500000 – Road District 3
- 3031600000 – Road District 4
- 3031700000 – Road District 5
- 3039900000 – Community Infrastructure Program - Traffic Impact Mitigation Fee
- 3039902000 – Community Infrastructure Program - Regional Transportation Impact Fee
- 4040800000 – Utility Maintenance
- 8190000000 – Fleet Services Internal Service Fund
- 9210000000 – Solid Waste Enterprise Fund
- 9312000000 – CSA 31 Sewer Enterprise Fund

Please visit sjgov.org/pw for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Reduce the Department's vacancy rate by performing intensive and innovative outreach to potential candidates.	16%	13.3%	13%	June 2024
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Engage all group leaders in training to enhance leadership skills.	0%	100%	100%	December 2023
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Digitization of Improvement Plans and Survey Records by converting paper documents to digital and storing them in the Laserfiche system.	75%	80%	80%	June 2023
	80%		90%	June 2024
	90%		100%	June 2025
Launch a Maintenance Management / Work Order / Infrastructure Inventory System.	40%	40%	60%	June 2023
	60%		80%	June 2024
	80%		100%	June 2025
Create Electronic Workflows to increase efficiencies in document preparation and approval processes.	20%	60%	40%	June 2023
	40%		60%	June 2024
	60%		80%	June 2025
Public Safety / Criminal Justice / Quality of Life				
Mitigate Illegal Dumping / Human Waste	**Initial**	**Current**	**Target**	**Deadline**
Reduce illegal dumping tonnage in public right-of-way by participating in the County's Illegal Dumping Task Force and assisting with the implementation of the Three E's Plan (Education, Eradication, and Enforcement).	0%	-10%	2.5%	June 2023
	2.5%		5%	June 2024
	5%		10%	June 2025
Water Management				
Improve Water Storage / Sustainability	**Initial**	**Current**	**Target**	**Deadline**
For Tracy Subbasin: Obtain Department of Water Resources approval of the Groundwater Sustainability Plan.	20%	100%	40%	June 2023
	40%		60%	June 2024
	60%		100%	June 2025

Analysis of Priority Activity

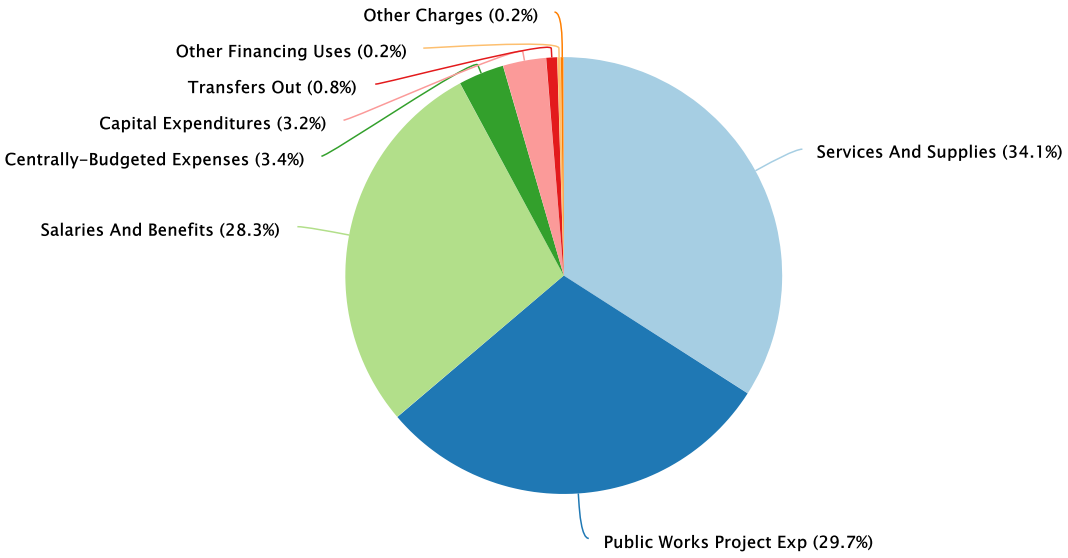
Public Works is on track or has completed most of its goals except for the launch of the new computer maintenance management system (CMMS) / work order system and reducing illegal dumping in the public right-of-way. Although the implementation of the CMMS was behind schedule, it is anticipated to be completed by the end of 2024-2025. During 2023-2024, illegal dumping tonnage increased instead of decreased, which is contrary to the goal stated above. The County's Illegal Dumping Task Force will continue to evaluate its strategy and tactics in implementing the Education, Enforcement, and Eradication plan to reduce illegal dumping in an effort to meet the 2024-2025 goal.

Expenditures Summary

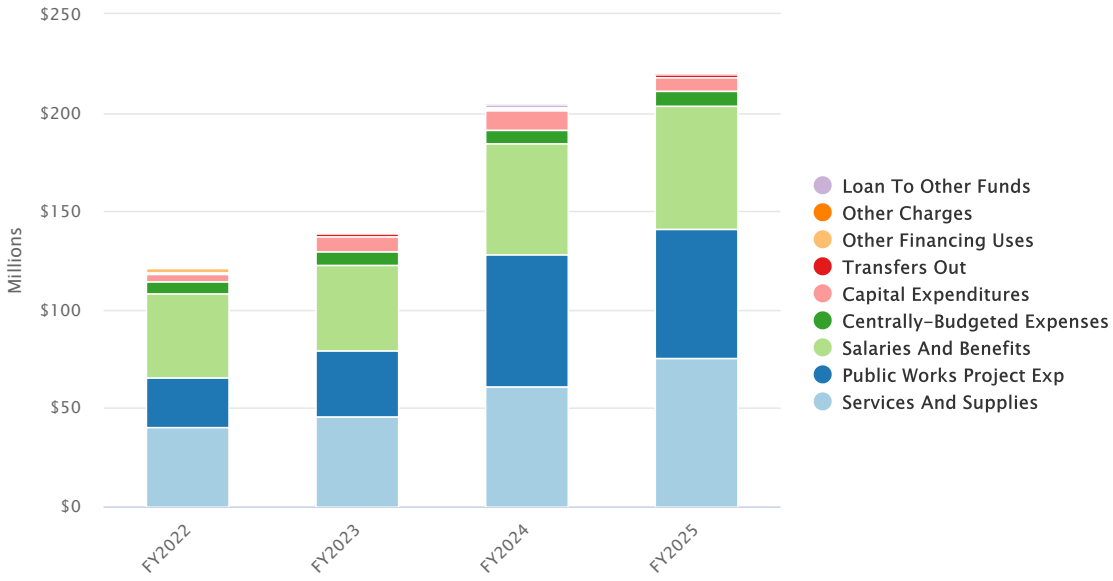
$220,755,386 $16,113,694
(7.87% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



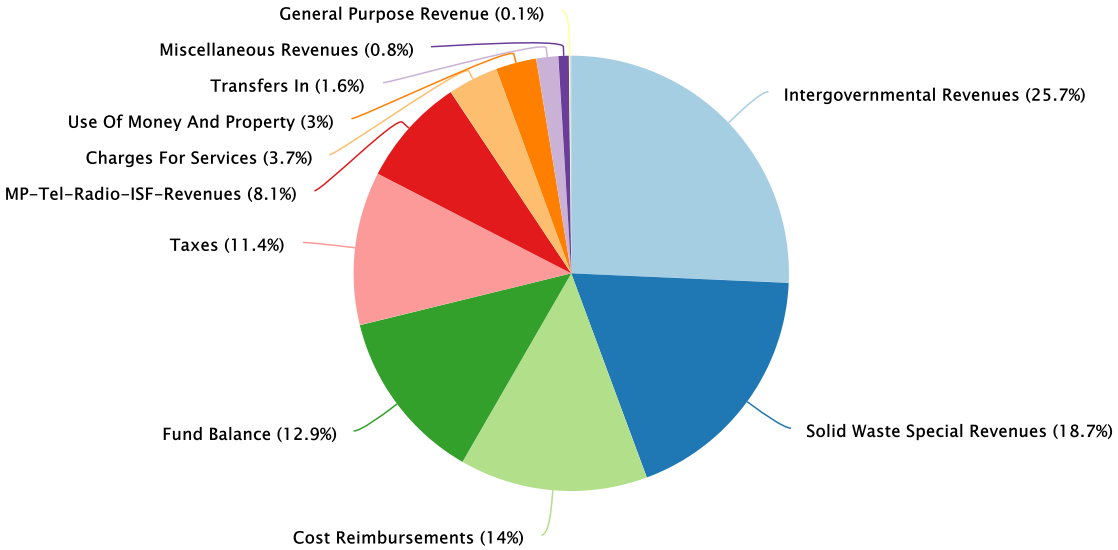
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$43,005,015	$43,714,617	$56,417,715	$62,545,819	10.9%
Services And Supplies	$40,408,100	$46,074,684	$61,027,855	$75,224,311	23.3%
Centrally-Budgeted Expenses	$6,071,392	$6,429,821	$6,518,959	$7,487,447	14.9%
Other Charges	$245,567	$318,257	$399,335	$476,223	19.3%
Other Financing Uses	$2,329,600	$541,550	$545,000	$545,000	0%
Capital Expenditures	$3,615,125	$8,246,448	$9,704,002	$7,041,990	-27.4%
Transfers Out	$523,974	$857,124	$1,163,000	$1,810,800	55.7%
Loan To Other Funds	$0	$0	$1,530,000	$0	-100%
Public Works Project Exp	$25,154,465	$33,091,135	$67,335,826	$65,623,796	-2.5%
Total Expense Objects:	$121,353,238	$139,273,634	$204,641,692	$220,755,386	7.9%

Funding Summary

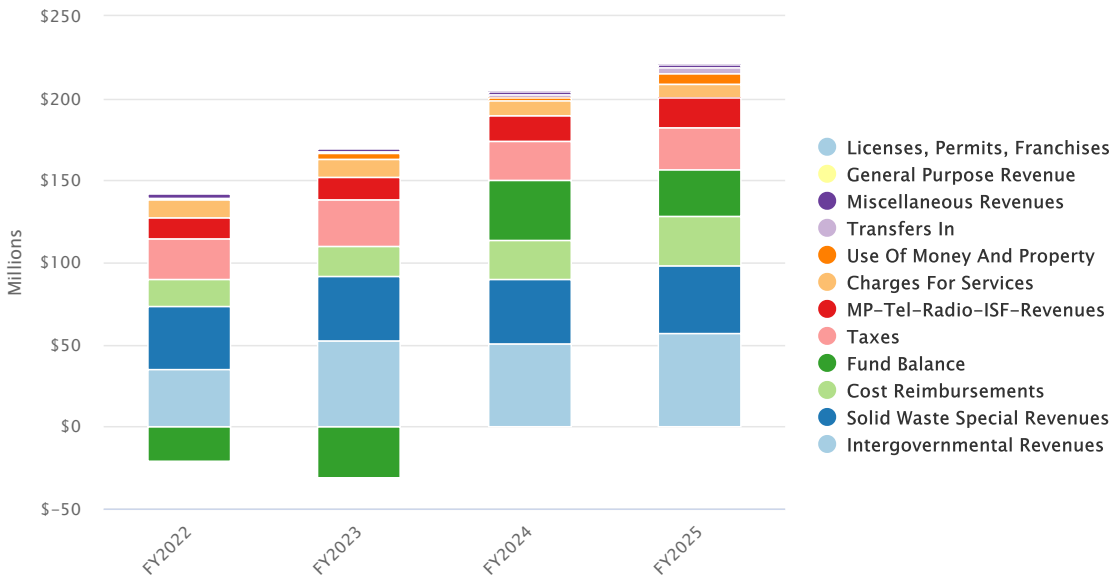
$220,755,386 $16,113,694
(7.87% vs. prior year)

Funding by Source

Projected Funding by Source



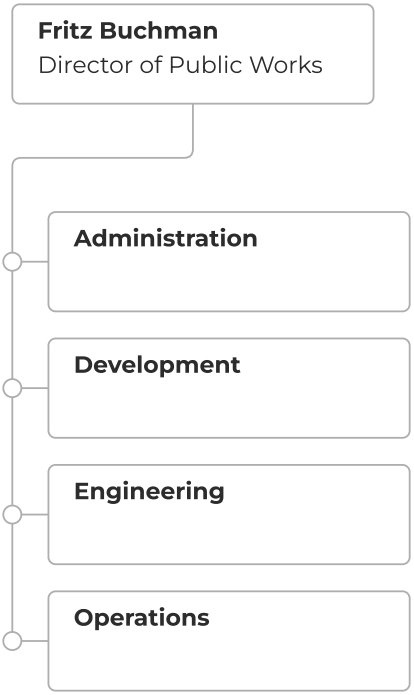
Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$24,546,501	$27,693,193	$23,317,463	$25,127,806	7.8%
Licenses, Permits, Franchises	$124,977	$173,666	$144,000	$144,000	0%
Use Of Money And Property	$560,423	$3,185,711	$1,992,650	$6,649,450	233.7%
Intergovernmental Revenues	$35,016,498	$52,456,770	$50,638,501	$56,725,328	12%
Charges For Services	$10,573,832	$10,737,626	$8,807,212	$8,261,100	-6.2%
Miscellaneous Revenues	$2,822,140	$1,782,182	$1,685,770	$1,700,379	0.9%
Transfers In	$958,162	$1,384,512	$1,918,000	$3,615,000	88.5%
MP-Tel-Radio-ISF-Revenues	$12,946,700	$14,518,304	$16,210,000	$17,890,000	10.4%
Solid Waste Special Revenues	$38,054,473	$39,502,250	$38,959,049	$41,212,835	5.8%
Cost Reimbursements	$16,981,874	$18,370,437	$24,544,517	$30,829,627	25.6%
General Purpose Revenue	-$77,135	$179,769	$197,965	$225,831	14.1%
Fund Balance	-$21,155,208	-$30,710,785	$36,226,565	$28,374,030	-21.7%
Total:	$121,353,238	$139,273,634	$204,641,692	$220,755,386	7.9%

Organizational Chart

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	421.0	434.0	13.0
Temporary (FTE)	25.5	34.6	9.1
Position Total	446.5	468.6	22.1



Public Works - Administration

Fritz Buchman
Director of Public Works

The Public Works - Administration budget (#3030101000) provides funding for central support services for the Department of Public Works, including administration, personnel, payroll, fiscal, document and records management, and geographic information systems. The Administration Division is committed to strengthening Public Works and setting the Department up for sustainable success. Through a variety of initiatives, including investing in professional development, Public Works Administration focuses on providing effective programs that foster an engaged workforce, increased staff retention, and improved services to the community.

Please visit sjgov.org/pw for more information.

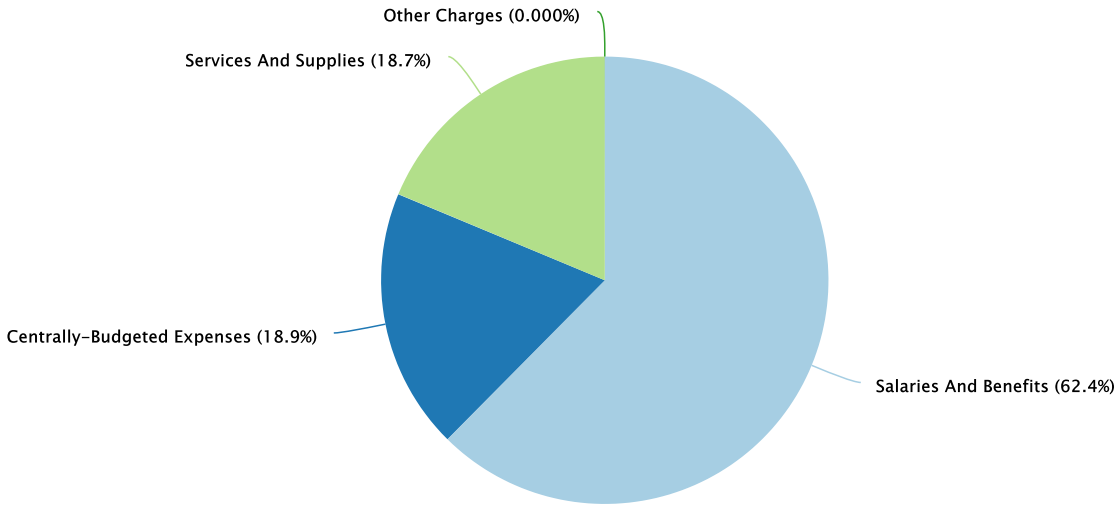
Expenditures Summary

The 2024-2025 Proposed Budget of $10,268,239 is an increase of $1,937,483 from the 2023-2024 Adopted Budget of $8,330,756, primarily due to $795,101 in seven transferred positions from Road Maintenance, Solid Waste, and Fleet Services; $631,540 in four new positions; and $135,503 in salaries and benefits adjustments.

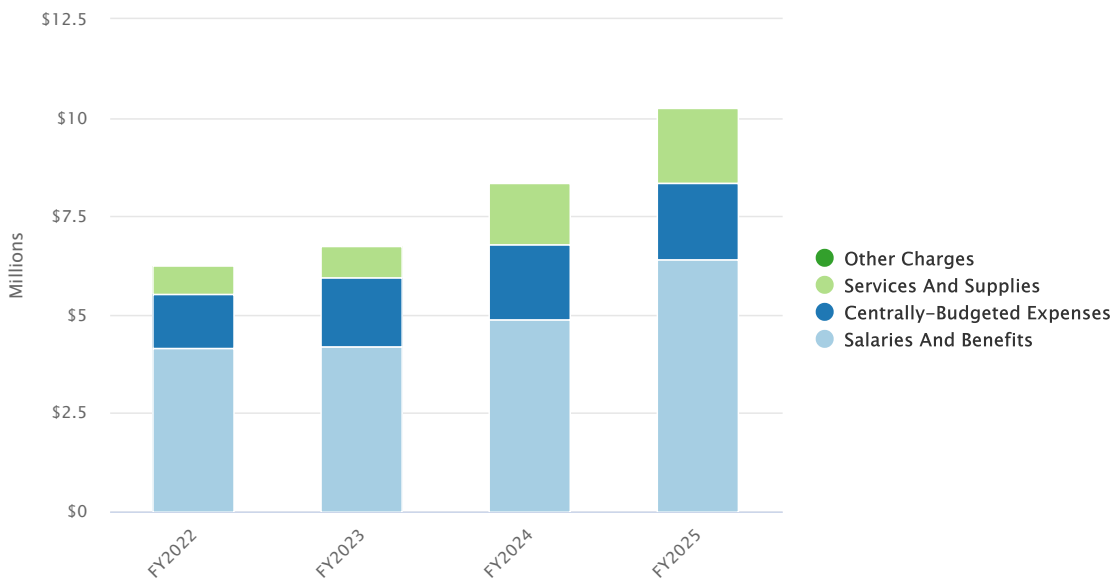
$10,268,239 $1,937,483
(23.26% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$4,144,860	$4,197,417	$4,886,374	$6,409,374	31.2%
Services And Supplies	$730,295	$803,999	$1,534,300	$1,920,600	25.2%
Centrally-Budgeted Expenses	$1,385,317	$1,747,807	$1,910,062	$1,938,245	1.5%
Other Charges	$9	$0	$20	$20	0%
Total Expense Objects:	$6,260,481	$6,749,223	$8,330,756	$10,268,239	23.3%

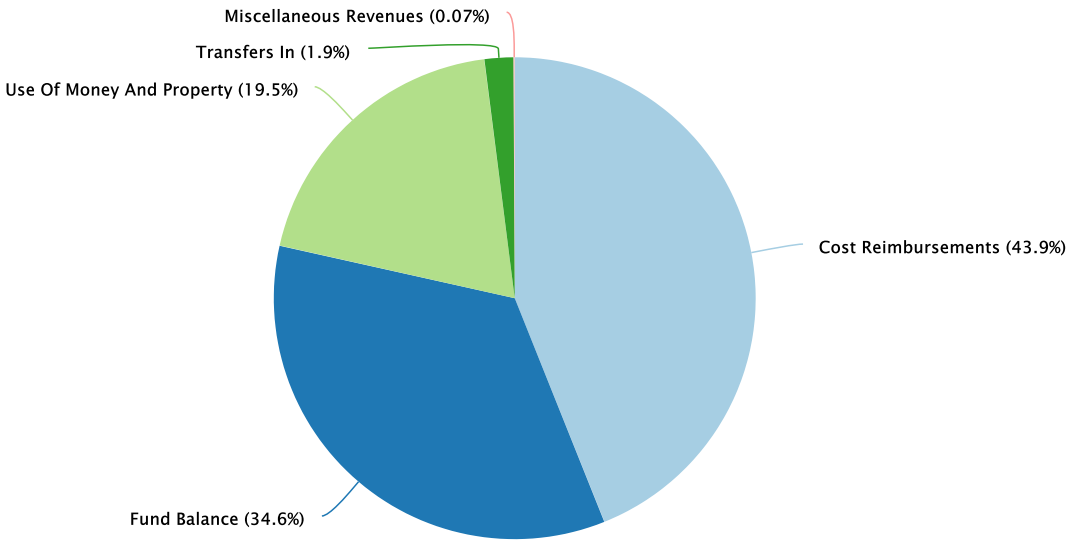
Funding Summary

The 2024-2025 Proposed Budget includes $4,511,798 in cost reimbursements for administrative costs related to Public Works' projects and operations, $3,549,321 in fund balance allocated to support the administrative and operation functions of the Department, $2,000,000 in interest income, and $200,000 in operating transfers in from the American Rescue Plan Act Fund (#20250) for eradication efforts related to illegal dumping and the General Fund for reimbursements related to non-road projects.

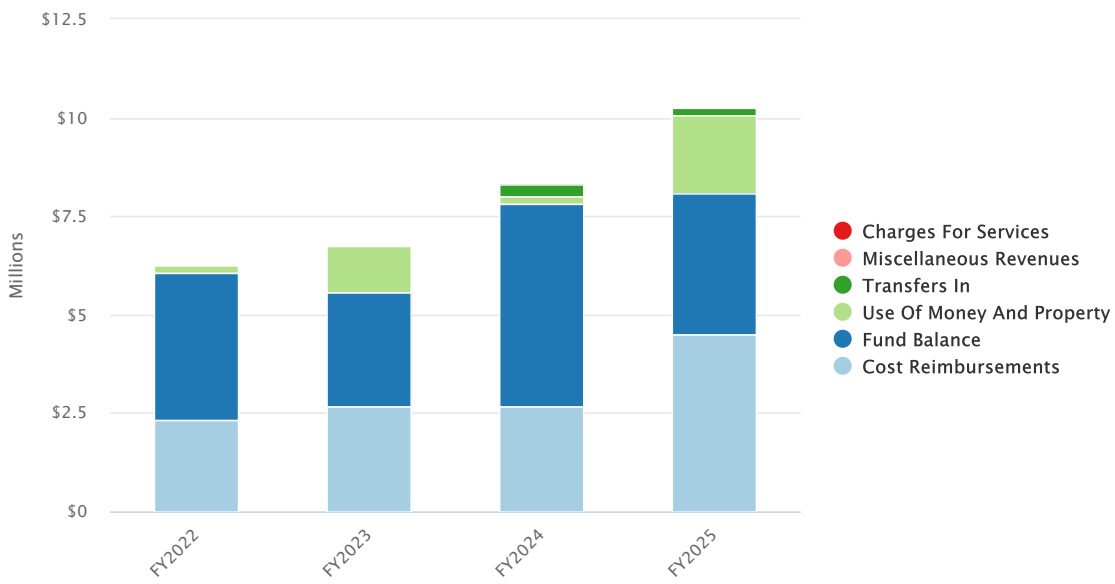
$10,268,239 $1,937,483
(23.26% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$205,145	$1,187,981	$200,000	$2,000,000	900%
Charges For Services	$65	$0	$0	$0	0%
Miscellaneous Revenues	$2,832	$6,949	$14,070	$7,120	-49.4%
Transfers In	$0	$0	$300,000	$200,000	-33.3%
Cost Reimbursements	$2,340,020	$2,655,897	$2,649,950	$4,511,798	70.3%
Fund Balance	$3,712,418	$2,898,395	$5,166,736	$3,549,321	-31.3%
Total:	$6,260,481	$6,749,223	$8,330,756	$10,268,239	23.3%

Organizational Chart

The 2024-2025 Proposed Budget reflects significant changes to the Administration Division's organizational chart due to the proposed Administration Restructure Plan (Plan). Public Works developed a three-year Plan to address past changes and continuing trends affecting the Department. Implementation of the Plan results in position changes in three areas for 2024-2025 and an 8.25 FTE increase in allocated positions within Administration (4 new positions, 7 transferred from other divisions, 2 deleted positions, and a 0.75 FTE decrease in temporary help).

Fiscal Support

The Plan involves transferring seven accounting positions from other Public Works divisions to the Administration's Fiscal Unit as follows:

- 1 Accountant II
- 1 Accountant I
- 5 Accounting Technicians I

Public Works proposes adding an Accountant III and a Management Services Administrator to support the consolidated Fiscal Unit. These position changes are intended to provide improved spans of control for Fiscal Unit management and enhance career path opportunities.

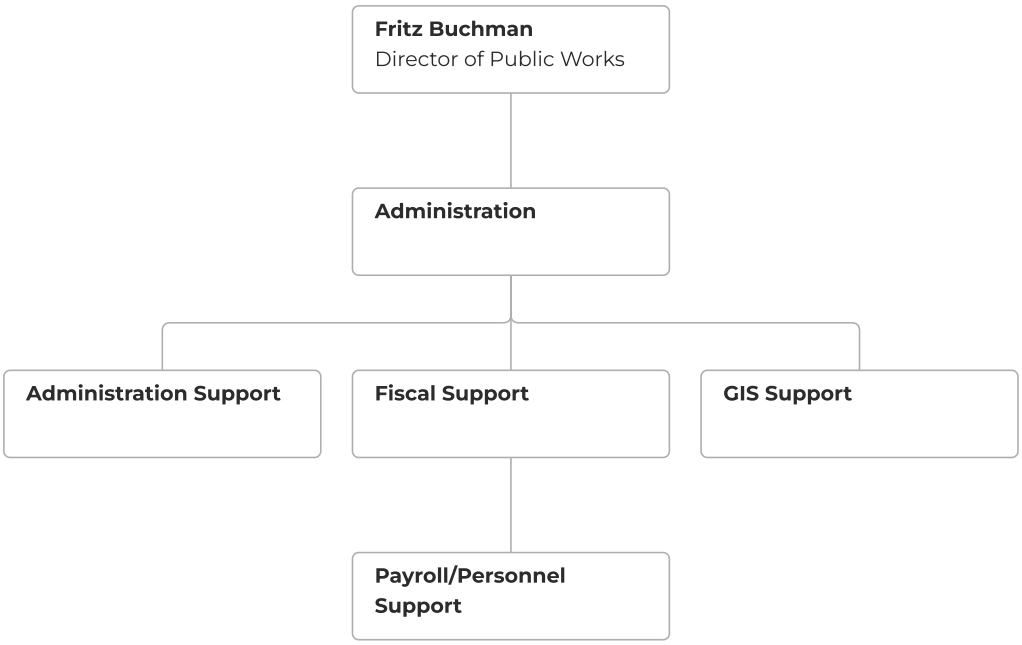
Administration Support

A new Management Analyst III position is proposed to lead Administration Support and oversee current central support functions such as clerical and records management, and new Department-wide centralized services such as legislative analysis/support and contract administration. Additionally, the Department is adding an Office Assistant Specialist and deleting a Senior Office Assistant and a Public Works Records Supervisor. The Office Assistant Specialist will better meet the Administration Division's current records management needs.

Senior Leadership

Human Resources is undertaking a Classification Study to determine the appropriate classification to oversee Administration Division functions. The study results may impact future budgets, depending on the recommended changes to Administration's Senior Management.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	29.0	38.0	9.0
Temporary (FTE)	3.0	2.25	(0.75)
Position Total	32.0	40.25	8.25


Fritz Buchman
Director of Public Works
Administration
Administration Support
Fiscal Support
GIS Support
Payroll/Personnel Support

Program Discussion

The Public Works Administration team is committed to continuously improving customer service, strengthening the Department, and setting it up for sustainable success. Public Works is dedicated to improving our community's quality of life by providing high quality, cost-effective infrastructure and services. Public Works will continue to educate the County organization and the public on the importance of public works and how the Department's work contributes to the community through its participation in the American Public Works Association's National Public Works Week event. The Department will participate in various outreach efforts that provide helpful information, materials, and other items that illustrate and inform the community, staff, and future employees regarding the work done by Public Works. The following highlights several key 2024-2025 Administration activities:

Staff Development and Leadership Training

Public Works (PW) will continue to offer the PW Academy to its employees. The PW Academy provides training sessions covering various topics ranging from budget preparation to interviewing techniques. Additionally, Public Works is continuing to invest in leadership development and will continue providing training to our 21 team leaders. This year, it will also train the managers/supervisors reporting to them. The training is designed to maximize team productivity, individual fulfillment at work, and position Public Works for ongoing success. This ongoing training encourages Department leaders to contribute to solving Department-wide challenges and be more effective in managing and building their teams.

Digital Innovations

Public Works will continue streamlining document/information sharing and automating workflows through its online project management software, which allows for collaboration on projects and processes. This ongoing effort is supported by an industry partner who has helped the Department set up the system, explore platform capabilities, and identify best practices.

Public Works will launch its first computerized maintenance management system (CMMS) by April 2025. This software system will help manage department assets, schedule maintenance, and manage customer requests / work orders.

In the Department's ongoing effort to digitize its documents, in 2024-2025, critical paper documents will be digitized and archived for future use. Public Works has tens of thousands of documents that are a part of this effort towards a fully digital library of documents.

Illegal Dumping

Public Works will continue participating in the Illegal Dumping Task Force and assisting with eradication efforts. The 2024-2025 Proposed Budget allocates $100,000 in American Rescue Plan Act funding to mitigate illegal dumping in waterways and other areas within the County.

Fund Balance

Road Fund

The Public Works Administration budget is one of five budgets that comprise the Road Special Revenue Fund (#20002). The fund balance was $90,389,683 on March 31, 2024. The 2024-2025 Proposed Budget includes the use of $3,549,321 to support the administrative and operating functions of the Department in this budget.

Public Works - Engineering

Fritz Buchman
Director of Public Works

The Public Works - Engineering budget (#3030103000) consists of the Design, Field, Bridge, and Transportation Engineering divisions. Services include planning, design, environmental review, right-of-way services, and inspection of construction projects for the County's transportation, utility, bridge, and solid waste infrastructure. These divisions also prepare engineering studies that recommend actions to improve safety, asset condition, mobility, and traffic operations. Capital construction costs associated with these projects are budgeted within the Public Works - Construction budget (#3030106000) and not reflected herein.

Please visit sjgov.org/pw for more information.

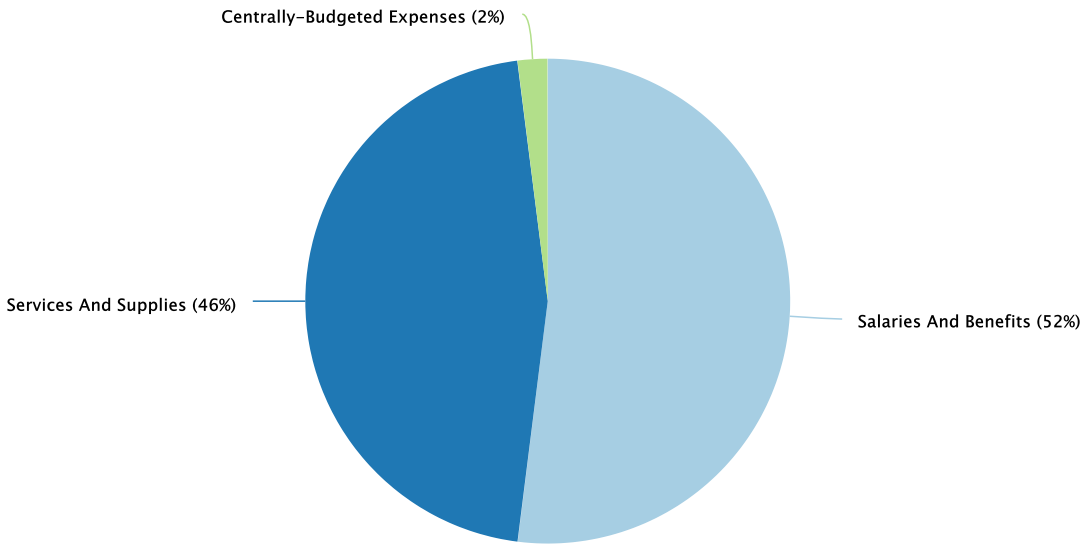
Expenditures Summary

The 2024-2025 Proposed Budget of $21,795,355 is an increase of $3,824,818 from the 2023-2024 Adopted Budget of $17,970,537, primarily due to an increase in professional services ($3,047,080) to support planning and engineering efforts, salaries and benefits adjustments ($715,739), and the addition of an Engineering Program Manager ($180,746). Appropriations for professional services increased because the planned project design workload for 2024-2025 exceeds Public Works' capacity and will require additional support from design professionals.

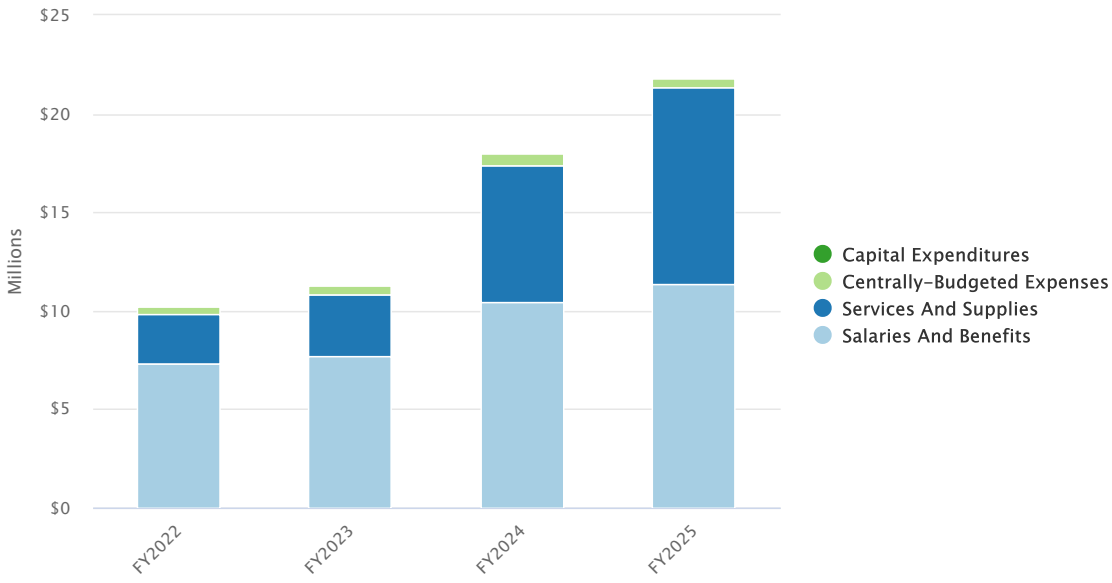
$21,795,355 $3,824,818
(21.28% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$7,298,218	$7,725,172	$10,434,490	$11,330,975	8.6%
Services And Supplies	$2,537,475	$3,061,952	$6,910,665	$10,029,751	45.1%
Centrally-Budgeted Expenses	$407,087	$514,166	$625,382	$434,629	-30.5%
Capital Expenditures	$5,357	$0	$0	$0	0%
Total Expense Objects:	$10,248,138	$11,301,290	$17,970,537	$21,795,355	21.3%

Funding Summary

The 2024-2025 Proposed Budget includes $14,487,120 in tax revenues, $5,040,000 in Federal Construction revenue, $1,219,983 in Federal grants, and $2,611,000 in cost reimbursements, resulting in a contribution of $2,125,448 to fund balance.

Local Revenues

The primary sources of revenue to support this budget's work program are Senate Bill (SB) 1 - Road Maintenance and Rehabilitation Account (RMRA), Highway Users Tax Account (HUTA), and Measure K. Fuel and vehicle taxes and fees (RMRA and HUTA) and sales tax (Measure K) generate these funds for maintaining and operating transportation facilities. Vehicle registrations, maintained road mileage, and population determine the County's share of these funds. In 2024-2025, Public Works anticipates receiving $14.1 million to support preliminary engineering and final design efforts for 37 projects.

State Revenues

Public Works pursues funding from State-managed competitive grant programs to support several initiatives. In 2024-2025, approximately $0.4 million is anticipated from the Active Transportation Program and State-funded Highway Safety Improvement Program to support design and construction administration of four projects.

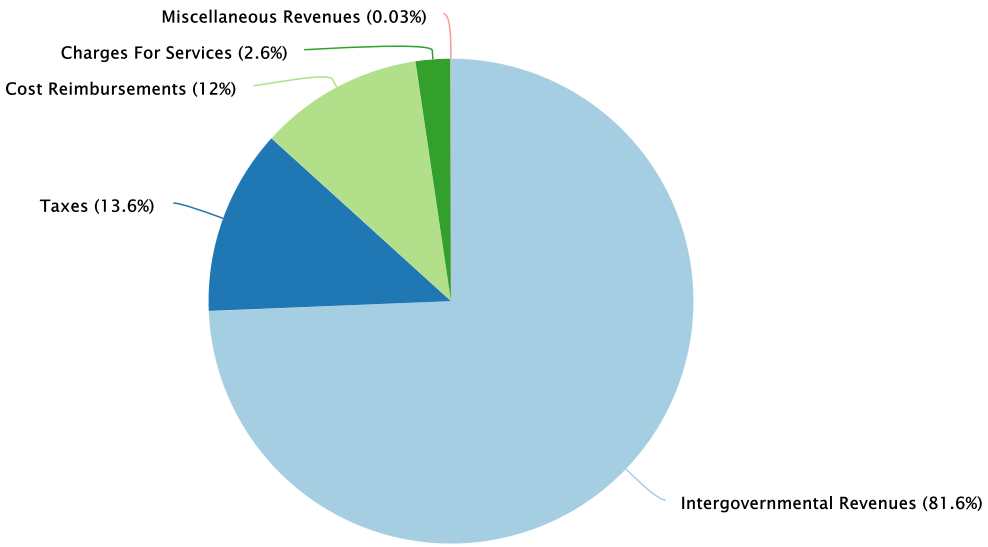
Federal Revenues

The Infrastructure Investment and Jobs Act (IIJA) or Bipartisan Infrastructure Law (BIL) contains several distinct, competitive programs to support maintenance of roadways and bridges, safety enhancements, improvements to traffic operations, and mitigation for historical transportation infrastructure impacts to disadvantaged communities. Public Works has successfully secured several grants and anticipates receiving $5.0 million in revenue for Federally-funded projects, including $3.8 million from the Federal Highway Bridge Program (HBP) and $1.2 million from the Surface Transportation Block Grant Program (STBG). Public Works has allocated its share of Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) funds to design efforts for sidewalk projects in the Woodbridge, Burkett Garden Acres, and Boggs Tract communities. The 2024-2025 Proposed Budget anticipates $1.2 million in CRRSAA funds to support these projects.

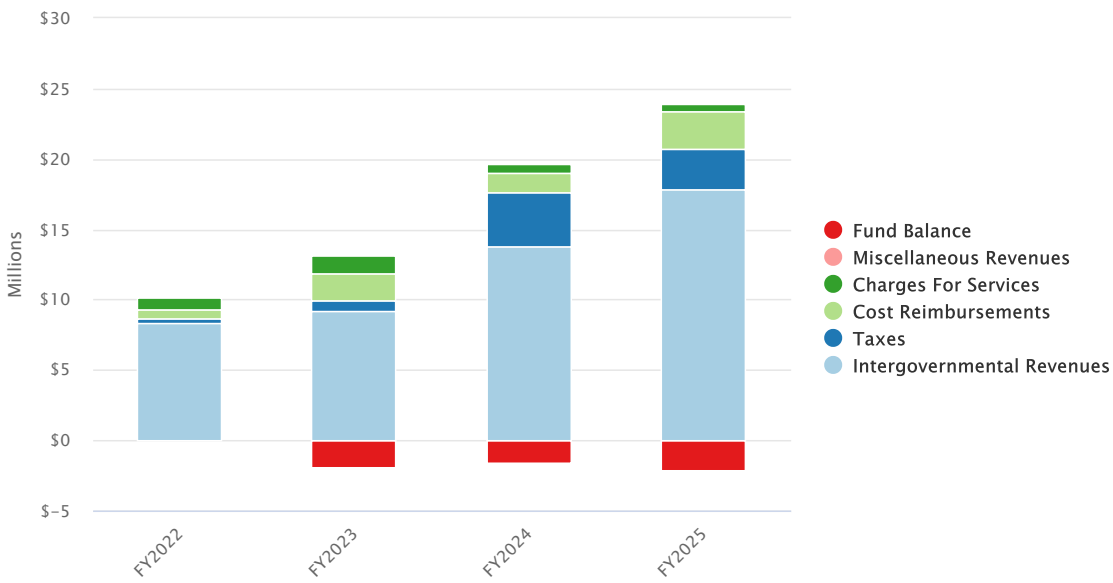
$21,795,355 $3,824,818
(21.28% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$217,335	$764,786	$3,840,000	$2,961,000	-22.9%
Intergovernmental Revenues	$8,390,064	$9,142,192	$13,731,774	$17,786,103	29.5%
Charges For Services	$877,456	$1,321,150	$600,000	$557,100	-7.1%
Miscellaneous Revenues	$1,125	$14,375	$5,600	$5,600	0%
Cost Reimbursements	$671,106	$1,960,121	$1,426,000	$2,611,000	83.1%
Fund Balance	$91,051	-$1,901,333	-$1,632,837	-$2,125,448	30.2%
Total:	$10,248,138	$11,301,290	$17,970,537	$21,795,355	21.3%

Position Summary

The 2024-2025 Proposed Budget includes the addition of an Engineering Program Manager in the Field Engineering Division to accommodate increased project workload and 0.3 FTE in temporary help.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	67.0	68.0	1.0
Temporary (FTE)	2.7	3.0	0.3
Position Total	69.7	71.0	1.3

Program Discussion

The Engineering Work Program will continue to be focused on addressing the transportation needs of the community, with priorities given to the following areas:

- **Safety** – reducing the number of fatal and serious injuries along unincorporated County roadways.
- **Preservation of Existing Infrastructure** – increasing the percentage of our transportation assets that are in a state of good repair.
- **Mobility** – improving traffic operations to reduce congestion and enhancing infrastructure for alternative modes of travel such as bicycling and walking.

The Board of Supervisors adopted the County's first ever Local Road Safety Plan (LRSP) (B-23-267) on May 23, 2023. The LRSP established a comprehensive plan to reduce fatal and serious injury collisions on County roadways. To support the goals, objectives, and priorities outlined in the LRSP, Public Works has initiated several programs and projects focused on roadway safety. A digital safety campaign was launched in 2023-2024 and will continue throughout 2024-2025. The safety campaign highlights best practices to reduce collisions associated with speeding, impaired driving, distracted driving, and vulnerable road users, specifically pedestrians and bicyclists. In addition to the safety campaign, Public Works will deliver three HSIP funded projects, which include a new high-visibility pedestrian crossing on Benjamin Holt Drive, upgrades to non-standard guardrails along West Lane, and upgrades to signals and advanced warning signage along Eleventh Street. New safety initiatives in 2024-2025 include the replacement of additional obsolete guardrails, updating the inventory of Americans with Disabilities Act (ADA) curb ramps, and advancing priority spot improvements identified in the LRSP.

Public Works intends to continue engineering efforts on 52 projects focused on preservation of the existing roadway network, including bridge structures. These projects will resurface or seal 53.9 miles of the County-maintained network and replace or rehabilitate 15 bridges. Public Works anticipates 25 projects to progress to construction in 2024-2025. In addition to planned roadway maintenance and bridge projects, specific targets for system preservation include:

- Upgrading existing traffic signals.
- Initiating the preliminary design of a deteriorated timber bridge replacement project.
- Implementing a new periodic maintenance program for the approximately 420 minor structure assets.
- Addressing historical nuisance drainage issues.

Public Works continues to make concerted efforts to provide for increased bicycle and pedestrian travel. In 2024-2025, design will continue on three projects to install or enhance pedestrian and bicycling facilities on community roadways. The Countywide sidewalk gap assessment study is anticipated to be completed in 2024-2025; it will outline a strategic approach to installing sidewalks in urbanized communities and upgrading existing accessibility ramps to meet current standards. This plan, and other complete streets plans that are under development will be utilized to pursue grants from the ATP and other State and Federal programs.

Federal Transportation Authority and Highway Trust Fund

On November 15, 2021, IIJA, also known as BIL, was signed into law. IIJA authorized $1.2 trillion in funding over five years beginning in 2022, including $550 billion in new programs and $650 billion for continuing core programs established in the Federal Fixing America's Surface Transportation (FAST) Act. IIJA reestablished dedicated funding for local bridges over the five-year term of the Act, with an expected $800 million available each year for California. The County has secured Federal funding for preliminary engineering and environmental activities to construct 15 bridge projects over the next 10 years.

At the same time, Public Works continues to advocate for sustainable long-term solutions to ensure the solvency of the Highway Trust Fund and provide dedicated revenue for local transportation infrastructure. With the continued adoption of zero-emission vehicles, advocacy for raising and indexing the Federal Gasoline Tax, and implementing a user fee such as Vehicle Miles Traveled or other fees that more accurately charge motorists for their use of the transportation system, remains a priority.

Fund Balance

Road Fund Special Revenue Fund

The Engineering budget is one of five budgets that comprise the Road Special Revenue Fund (#20002). The fund balance as of March 31, 2024, was $90,389,683. It is anticipated that the Engineering revenues will exceed expenditures by approximately $2.1 million in 2024-2025. Any unexpended revenues will contribute to the fund balance and unprogrammed revenues will be reprogrammed for additional transportation investments in a future fiscal year.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Projects Designed & Constructed	27	22	47	46
Traffic Engineering Studies	46	51	48	48
Permits Inspected	1,049	918	811	1,015
Bridges Inspected	46	54	15	56
Minor Structures Inspected	100	80	165	97
Property Acquisitions / Dispositions	15	12	14	14
Property Appraisals	14	9	8	8
Property Abandonments	6	3	6	6
Environmental Referrals	10	15	15	10
Environmental Coordinations	32	43	52	40
Development Traffic Impact Studies	5	4	4	4
San Joaquin Council of Governments Participations	5	5	5	3
Caltrans Participations	8	8	9	6
Other Agency / City Participations	7	8	6	4
Internal Transportation Studies	3	3	3	6

Public Works - Road Maintenance

Fritz Buchman
Director of Public Works

The primary goals of the Road Maintenance Division (#3030105000) are to maintain safe roadways and to protect the County's road and bridge infrastructure investments. Performing timely maintenance of the County's 1,643 miles of roadway, 263 bridges, one ferry ramp, and 364 minor structures and related facilities is crucial to preserving and enhancing the quality of life within our County. Significant roadway maintenance programs include roadway surface restoration; chip/crack seals; roadway sign and striping/legend installation and maintenance; drainage structure and roadside ditch maintenance; vegetation control; tree trimming and removal; shoulder maintenance, sidewalk safety repairs; roadside debris removal; bridge and ferry ramp maintenance; guardrail maintenance; and drawbridge operations.

Please visit sjgov.org/pw/roads-and-traffic for more information.

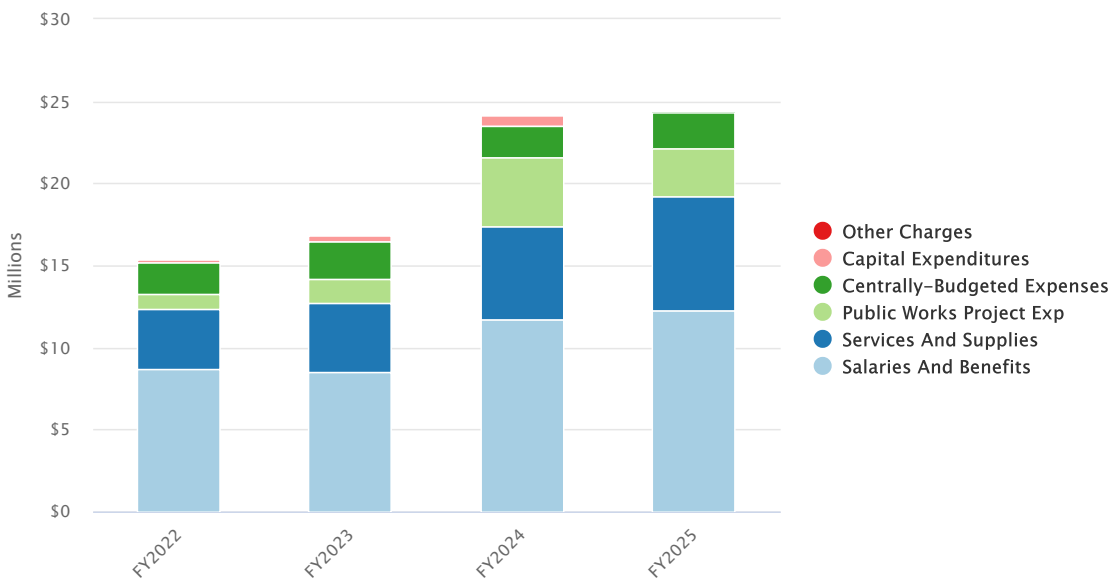
Expenditures Summary

The 2024-2025 Proposed Budget of $24,423,394 is an increase of $318,286 from the 2023-2024 Adopted Budget of $24,105,108 primarily due to salaries and benefits adjustments ($608,984), an increase in professional services ($583,000), and a drainage improvement feasibility study ($500,000), partially offset by a decrease in Public Works project expense ($1,294,922) and capital expenditures ($458,200).

$24,423,394 $318,286
(1.32% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$8,691,484	$8,536,989	$11,691,017	$12,256,176	4.8%
Services And Supplies	$3,658,154	$4,173,084	$5,683,492	$6,925,047	21.8%
Centrally-Budgeted Expenses	$1,960,885	$2,275,112	$1,945,277	$2,209,971	13.6%
Other Charges	$54	$0	$400	$400	0%
Capital Expenditures	$198,244	$364,991	$575,000	$116,800	-79.7%
Public Works Project Exp	$895,114	$1,449,174	$4,209,922	$2,915,000	-30.8%
Total Expense Objects:	$15,403,936	$16,799,350	$24,105,108	$24,423,394	1.3%

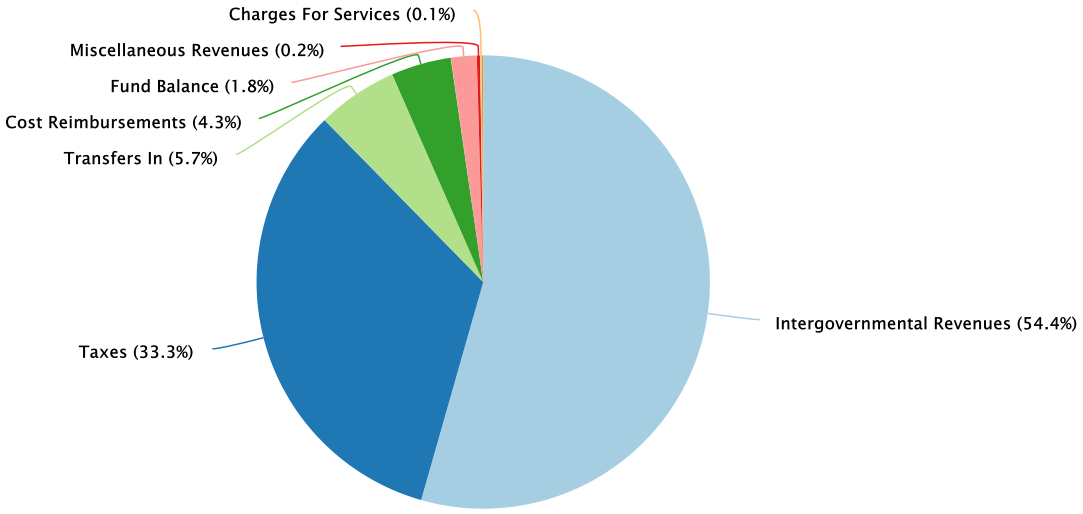
Funding Summary

The 2024-2025 Proposed Budget includes $13,289,876 in State Highway Users Tax, $8,000,000 in Measure K Sales Tax, $1,400,000 in operating transfers in from Road Districts 1-5, $1,050,600 in cost reimbursements, and $445,918 in fund balance.

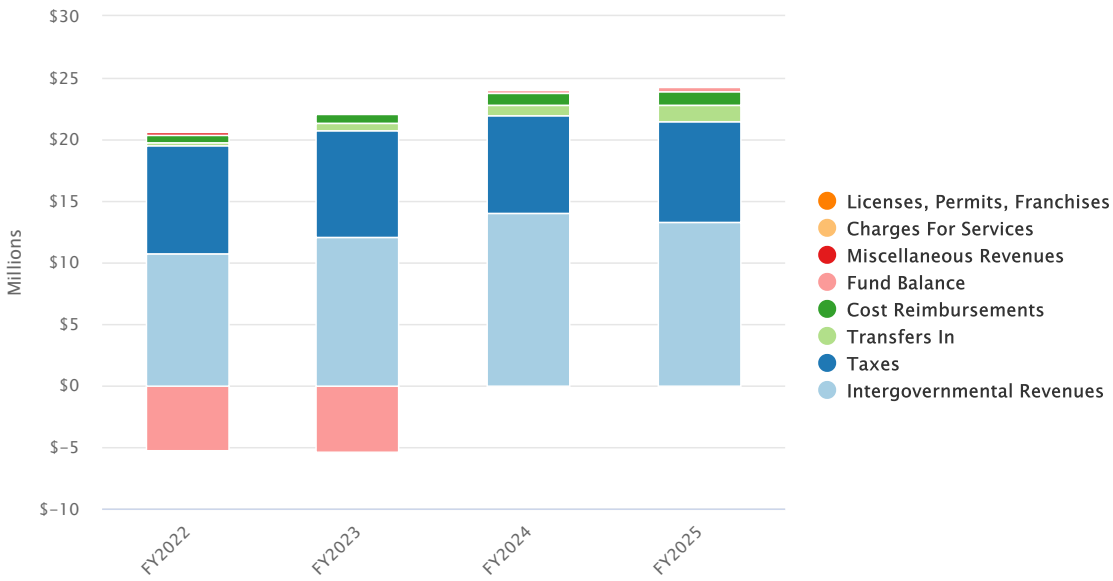
$24,423,394 $318,286
(1.32% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$8,746,774	$8,641,418	$7,898,288	$8,125,000	2.9%
Licenses, Permits, Franchises	$25,734	$27,462	$24,000	$24,000	0%
Intergovernmental Revenues	$10,747,846	$12,034,655	$13,992,713	$13,289,876	-5%
Charges For Services	$28,574	$14,507	$27,000	$27,000	0%
Miscellaneous Revenues	$196,244	$61,855	$56,000	$61,000	8.9%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Transfers In	$243,974	$636,534	$863,000	$1,400,000	62.2%
Cost Reimbursements	$664,291	$735,537	$988,000	$1,050,600	6.3%
Fund Balance	-$5,249,500	-$5,352,618	$256,107	$445,918	74.1%
Total:	$15,403,936	$16,799,350	$24,105,108	$24,423,394	1.3%

Position Summary

The 2024-2025 Proposed Budget includes a transfer of one Accountant II position to Public Works Administration as part of the Department's fiscal consolidation and an increase of 1.4 FTE in temporary/part-time.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	99.0	98.0	(1.0)
Temporary (FTE)	5.2	6.6	1.4
Position Total	104.2	104.6	0.4

Program Discussion

The 2024-2025 work program includes the following priority efforts:

- **Chip Seal Maintenance Project** – The annual chip seal program involves placing a top coat of rock and asphalt on identified paved road sections to extend the life of the road surface. Road Maintenance plans to chip seal approximately 122 miles of roadways in 2024-2025.
- **Road Restoration Projects** – Roadway restorations involve reconstruction of smaller roadway segments that have structurally failed. These segments often have flattened or depressed sections in the road, which present challenges for storm water runoff. The road restoration process rebuilds the road completely. Road Maintenance plans to reconstruct approximately four miles of roadways in 2024-2025.
- **Temple Creek Road Overlay** – Approximately a ¼ mile segment of Temple Creek Road is unpaved, and six houses have been built along this stretch of road. Road Maintenance plans to pave this road to eliminate the need to regrade the unpaved section of road, which will save on maintenance costs.
- **Road Stabilization Pilot Project** – The Road Maintenance Division is conducting a pilot road stabilization project for roadways on highly organic soils often found in the Delta. The project will utilize a new product to sequester carbon and stabilize organic soils via a patented formula derived from trees. This product is expected to significantly extend the roadway structure's life and reduce road maintenance frequency. An initial pilot project is planned for a one- to two-mile segment of West Woodbridge Road. If the results are favorable, Road Maintenance will select an additional one- to two-mile project.
- **Timber Bridge Rehabilitation Project** – Road Maintenance has identified five timber bridges that are in need of structural improvement: Dry Creek Road (Acampo), Frazier Road (Linden), Messick Road (Linden), Waverly Road (Linden), and Buckman Road (Farmington) bridges. These bridges require frequent maintenance that is costly and labor-intensive. The timber bridges will be rehabilitated using construction materials that require less maintenance. This project will also decrease road closures and delays to vehicular traffic due to maintenance activities. Project activities during 2024-2025 will include rehabilitation of two of these bridges and rehabilitation planning for the remaining three.
- **Drainage Improvement Feasibility Study** – The Road Maintenance Division has identified areas of the County with aging infrastructure that need improvement. Road Maintenance plans to contract with a consultant to evaluate current drainage systems at various problematic locations, make recommendations for improvement, and assist with identifying funding sources.
- **Larch Road / Clover Road Community Drainage Improvements** – The storm drainage system in the Larch Road and Clover Road community consists of roadside ditches with cross pipes that direct storm runoff to Corral Hollow Road and then to the north. As a result of new development, historical drainage has been altered and residents have installed pipes of various sizes. During drought or moderate storm years, there was no apparent impact from these changes. However, during the winter storms of 2022-2023, the drainage system was overwhelmed by the amount of rainfall and some homes experienced flooding. Public Works has identified improvements to the Larch Road and Clover Road drainage systems that will reduce future flood risk. Moreover, the new infrastructure will be more accessible and practical to maintain. The project consists of replacing 116 pipes, totaling 5,620 linear feet, and was approved by the Board on April 9, 2023 (B-24-193) to be funded by the American Rescue Plan Act (ARPA) Fund.

Key Road Maintenance accomplishments for 2023-2024 include:

- **Hydrogen Backup Power System** – Road Maintenance upgraded the County-owned traffic signal systems with hydrogen-powered backup systems that can operate for several days in the event of a power outage rather than several hours as with our previous battery backup. This upgrade improves driver safety and allows staff to respond to other areas of concern during storms or extended power interruption-related events.
- **Sidewalk and Curb Rehabilitation Projects** – Road Maintenance rehabilitated over 12,000 square feet of sidewalk and nearly 1,300 linear feet of curb using Measure K Roadway Safety funding.
- **Training Center** – Road Maintenance installed video teleconferencing equipment in its general assembly and conference rooms. This training center has been used by Public Works employees to complete over 360 mandatory training courses. These facilities are also available to other County departments/divisions to conduct meetings or training events.
- **Traffic Sign Printing Shop Improvement Project** – Road Maintenance replaced outdated sign printing equipment to improve sign fabrication efficiency and reduce costs.
- **Asset Data Collection** – Road Maintenance has initiated a multi-year plan to automating the collection of infrastructure asset data of County roads for inclusion in Public Works' Geographic Information System and Computerized Maintenance Management Systems. This project will facilitate compilation of a complete inventory of guardrails, bridges, minor structures, roadway signs and legends, traffic signals, and pavement striping for the County roadway system.
- **Portable Storm Pumps and Generators** – Road Maintenance procured six portable pumps and three portable generators using ARPA funds and local Road Funds. With these assets, Road Maintenance is better equipped to remove water from flooded areas and provide power to stormwater facilities during power outage events.

Fund Balance

The Road Maintenance budget is one of five budgets that comprise the Road Special Revenue Fund (#20002). Fund balance as of March 31, 2024, was $90,389,683. Road Maintenance expenditures are anticipated to exceed revenues in 2024-2025 by approximately $445,918. This is primarily due to the anticipated award of projects in 2024-2025 that Public Works initially programmed for 2023-2024.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Adopt-a-Road (miles adopted)	14	13	14	15
Chip-Sealing (miles)	120	151	132	122
Crack Seal (miles)	130	121	122	122
Debris Removal (tons removed)	2,147	2,448	2,500	2,700
Leaf Pickup (tons)	380	219	390	398
Maintenance Restoration (miles)	3	4	5	4
Pavement Legends (each)	5,497	3,218	3,000	4,500
Pavement Striping (miles)	944	862	1,300	1,300
Raised Pavement Markers (each)	29,259	51,957	41,000	50,000
Roadside Mowing (miles)	1,737	1,751	1,786	1,786
Roadway Abatement (incidents handled)	125	142	150	150
Shoulder Weed Control (miles)*	60	60	N/A	N/A
Sidewalk Repair (square feet)	6,288	6,024	19,356	5,500
Storm Drain Program (feet)	39,550	17,344	11,478	17,500
Traffic Sign Maintenance (each)	12,049	12,760	11,000	11,500
Tree Maintenance (each)	4,874	4,500	6,349	6,000

*Shoulder Weed Control is no longer tracked.

Public Works - Construction

Fritz Buchman
Director of Public Works

The Public Works-Construction budget (#3030106000) provides funding for right-of-way acquisitions and construction of transportation-related infrastructure projects including, but not limited to, County roads, bridges, and associated assets. Projects financed exclusively by Road Districts and Community Development Block Grant (CDBG) funds are not included in this budget.

Please visit sjgov.org/pw for more information.

Expenditures Summary

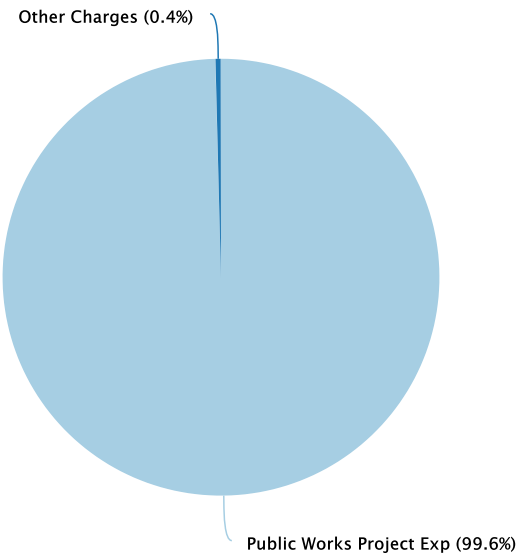
The 2024-2025 Proposed Budget of $44,416,000 is a decrease of $5,584,000 from the 2023-2024 Adopted Budget of $50,000,000, primarily due to changes in project schedules.

The primary activities within this budget are associated with projects related to the maintenance of the County's roadways. In 2024-2025, Public Works anticipates delivering 22 locally-funded pavement maintenance projects at a value of $27.4 million. The budget also includes approximately $3.0 million in anticipated expenditures for professional surveying and construction management support services to deliver the programmed projects.

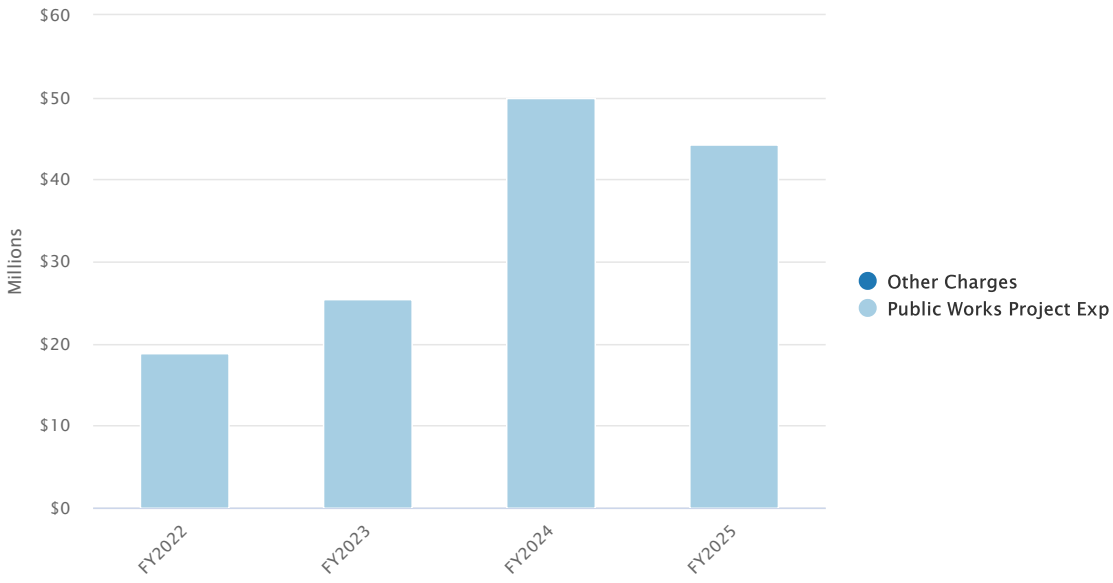
$44,416,000 -$5,584,000
(-11.17% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Other Charges	$18,329	$62,751	$106,000	$180,000	69.8%
Public Works Project Exp	$18,845,438	$25,448,707	$49,894,000	$44,236,000	-11.3%
Total Expense Objects:	$18,863,767	$25,511,458	$50,000,000	$44,416,000	-11.2%

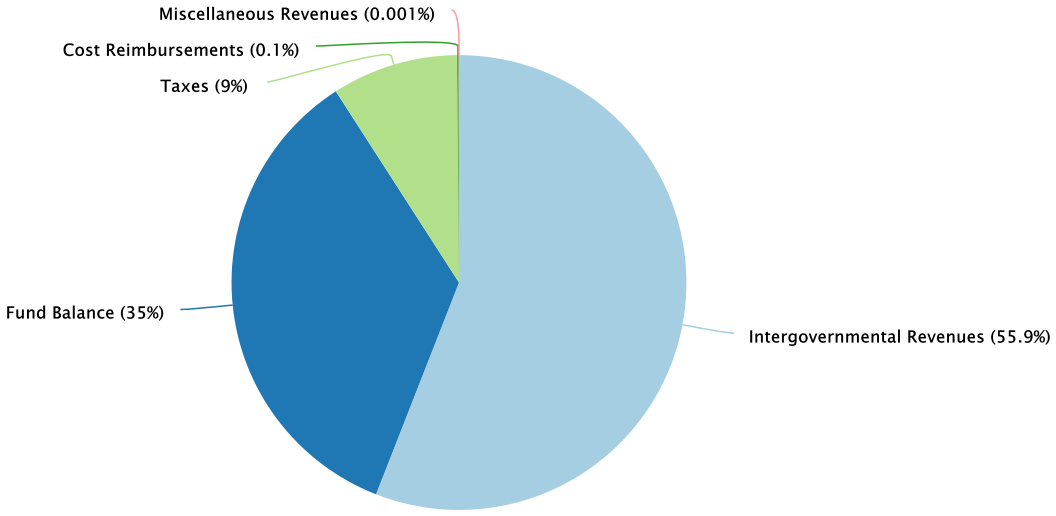
Funding Summary

The 2024-2025 Proposed Budget includes $16,272,790 in State funding, $15,528,460 in fund balance, $8,418,000 in Federal funding, and $3,979,000 from Sales Tax-Measure K. Federal and State gas tax and local sales tax revenues in total are projected to increase slightly in 2024-2025. These discretionary revenues support basic roadway operations and maintenance activities in addition to capital construction contracts. Federal reimbursement for project-related costs is anticipated to increase by 72% this year from $4.9 million to $8.4 million.

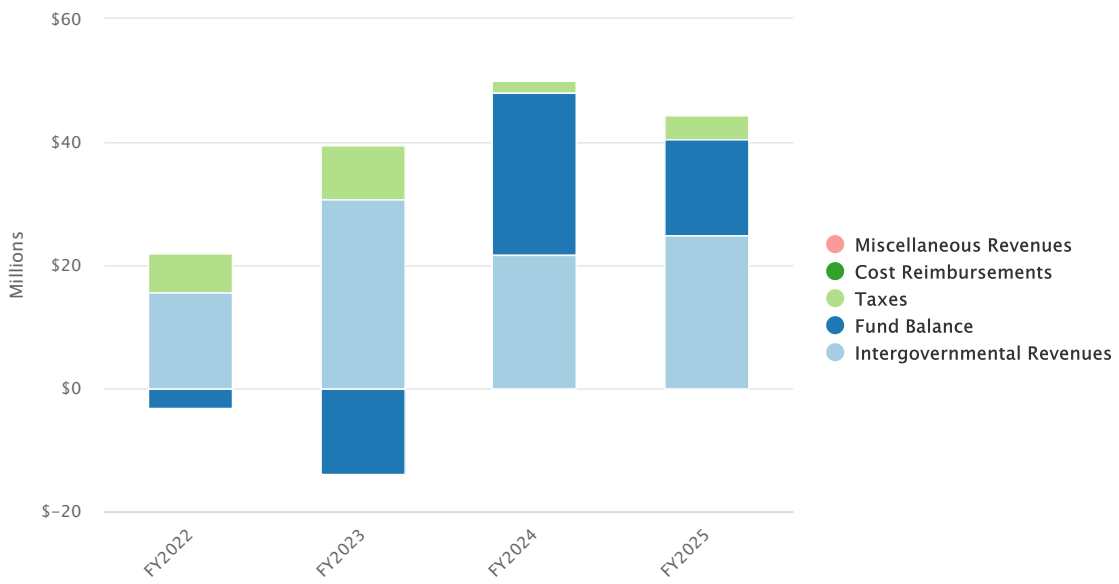
$44,416,000 -$5,584,000
(-11.17% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$6,418,936	$8,728,289	$2,000,000	$3,979,000	99%
Intergovernmental Revenues	$15,552,096	$30,663,925	$21,614,047	$24,846,790	15%
Miscellaneous Revenues	$0	$22,310	$500	$500	0%
Cost Reimbursements	$0	$55,602	$13,500	$61,250	353.7%
Fund Balance	-$3,107,265	-$13,958,668	$26,371,953	$15,528,460	-41.1%
Total:	$18,863,767	$25,511,458	$50,000,000	$44,416,000	-11.2%

Program Discussion

This budget primarily serves as the capital budget for transportation projects delivered by Public Works. The priority is to develop and deliver those projects that are described in the Engineering Budget (3030103000).

The 2024-2025 Proposed Budget includes funding for the following projects:

Surface Transportation Block Grant

Resurface Eight Mile Road and rehabilitate Benjamin Holt Drive.

Highway Safety Improvement Program (HSIP) and High Risk Rural Roads Program

Construction of one signal modification project on Eleventh Street in Tracy and one pedestrian crossing project on Benjamin Holt Drive in Stockton.

Highway Bridge Program (HBP) and Bridge Preventative Maintenance Program (BPMP)

Replace two bridges along Sexton Road (Escalon) and Cotta Road (Lodi) and upgrade the bridge railing along Koster Road (Tracy).

Congestion Mitigation & Air Quality (CMAQ) Improvement Program

Synchronization of signals on Mountain House Parkway, in partnership with the Mountain House Community Service District, and a signalization project for the Mariposa Road and Jack Tone Road intersection.

Road Maintenance and Rehabilitation Account (RMRA) - Senate Bill (SB) 1

Support the construction of 19 roadway resurfacing and rehabilitation projects.

Active Transportation Program (ATP)

Public Works has been successful in obtaining competitive grants for three sidewalk projects located in Woodbridge, Garden Acres, and Boggs Tract Communities, which are currently in development and will be constructed in 2025-2026.

Measure K - Local Street Repair (MKLSR)

MKLSR funds will be utilized for the construction of three bridge projects (Cotta Road, Escalon-Bellota Road, and Buckman Road) and will provide local match for the Federal funding of other projects. An additional $3.0 million will be utilized for construction management services.

Right-of-way acquisitions are also appropriated within this budget. In 2024-2025, Public Works anticipates the acquisition of seven parcels to support two projects.

Fund Balance

Road Fund

The Construction budget is one of five budgets that comprise the Road Special Revenue Fund (#20002). As of March 31, 2024, the Road Fund balance was $90,389,683 and includes revenues received in 2023-2024 for the construction of the Road Maintenance and Rehabilitation Account (RMRA) projects. Construction expenditures are anticipated to exceed revenues in 2024-2025 by approximately $15.5 million. This is primarily due to the anticipated award of projects in 2024-2025 that were originally programmed in 2023-2024. Funding for these projects is already reserved in the fund balance.

Public Works - Public Services

Fritz Buchman
Director of Public Works

The Public Works - Public Services Division (Public Services) budget (#3030108000) provides funding for reviewing private development projects; issuing encroachment and transportation permits; providing engineering support for planned development; and serving as staff support to the Planning Commission. Public Services serves as the liaison with the Community Development Department and reviews all unincorporated development project applications to ensure the provision of adequate public infrastructure to support the development in a sustainable, efficient, safe, and fiscally responsible manner, while protecting the environment and natural resources. Public Services engages with the cities as their urban growth patterns drive the demand for utilities and transportation facilities to serve urban development. Review of city development projects, environmental documents, and Local Agency Formation Commission applications are also necessary to minimize potential impacts to adjacent unincorporated areas.

Additionally, Public Services supports several activities that are not fee-supported, but important to protect the County's interests of ensuring adequate infrastructure to support and mitigate impacts of future growth.

Public Services is also responsible for maintaining an effective and comprehensive surface mining, reclamation inspection, and financial assurance program for quarries in the County, as required by the Surface Mining and Reclamation Act (SMARA). These efforts ensure that adverse environmental effects are prevented or minimized and that mined lands are reclaimed to a usable condition that is readily adaptable for alternative land uses. Public Services monitors 21 quarry operations and annually prepares Quarry Financial Assurances Reports for submission to the State.

Please visit sjgov.org/pw/development-services for more information.

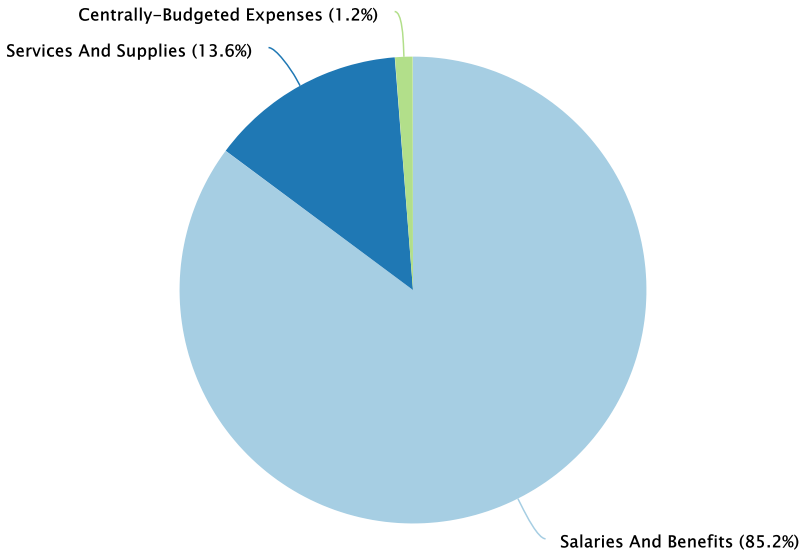
Expenditures Summary

The 2024-2025 Proposed Budget of $1,343,757 is an increase of $83,796 from the 2023-2024 Adopted Budget of $1,259,961, primarily due to salaries and benefits adjustments.

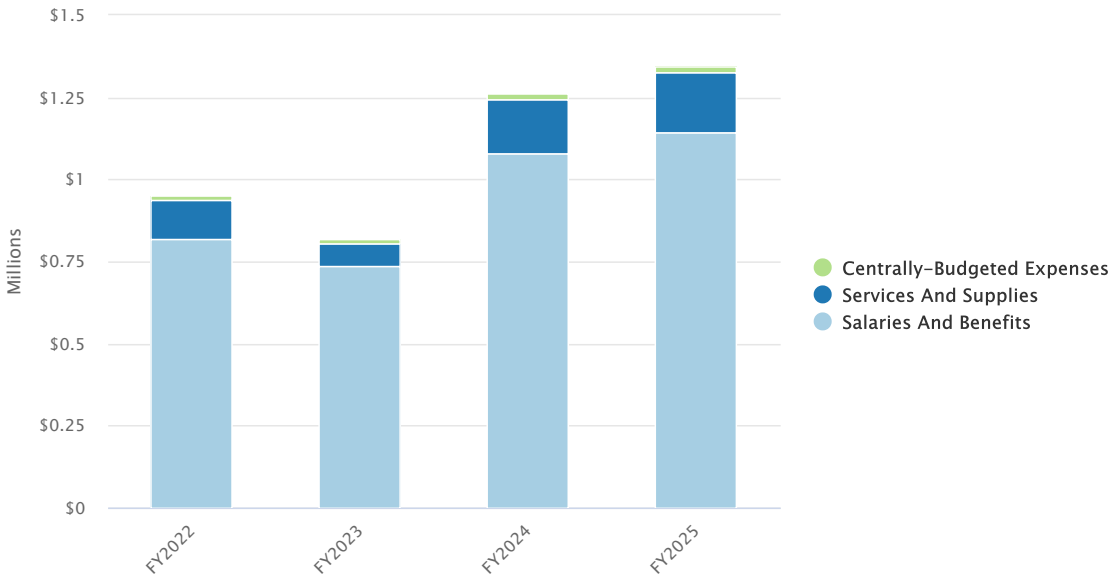
$1,343,757 $83,796
(6.65% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$817,643	$736,466	$1,079,371	$1,144,479	6%
Services And Supplies	$122,049	$67,061	$165,400	$182,625	10.4%
Centrally-Budgeted Expenses	$11,043	$13,200	$15,190	$16,653	9.6%
Total Expense Objects:	$950,734	$816,727	$1,259,961	$1,343,757	6.7%

Funding Summary

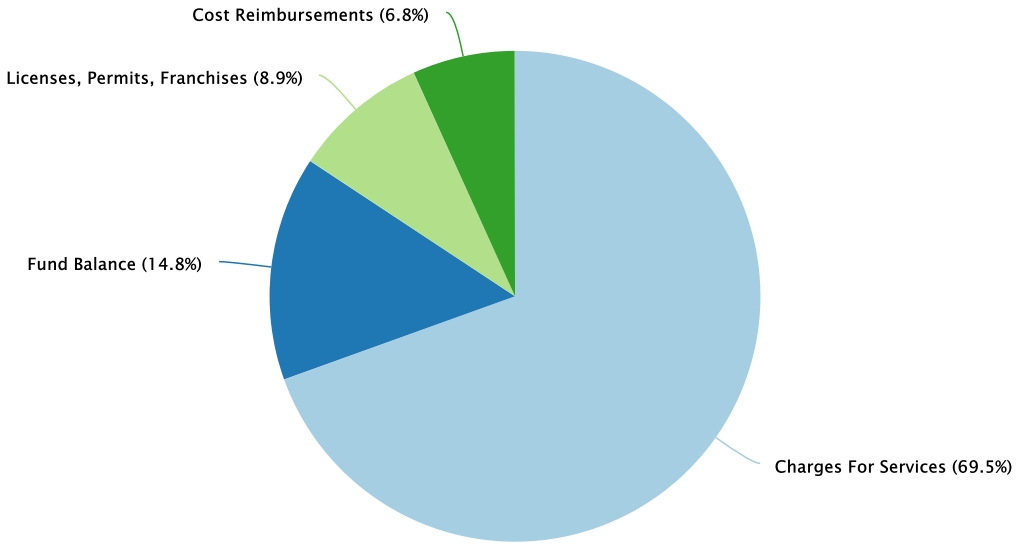
The 2024-2025 Proposed Budget includes $934,000 in charges for services; $198,757 in fund balance; $120,000 in licenses, permits, and franchises; and $91,000 in cost reimbursements.

Public Services revenues are mainly fee-supported by land development activities and issuance of permits that impact County-maintained public infrastructure. Additionally, Public Services receives cost reimbursements related to technical support for County-led development efforts. Development activity is expected to remain steady in 2024-2025. The 2024-2025 Public Services budget reflects increased revenues due to expected workload and proposed fee adjustments for the Board's consideration during the annual budget process. The proposed fee schedule modifications are estimated to increase Public Services revenue by approximately $43,700.

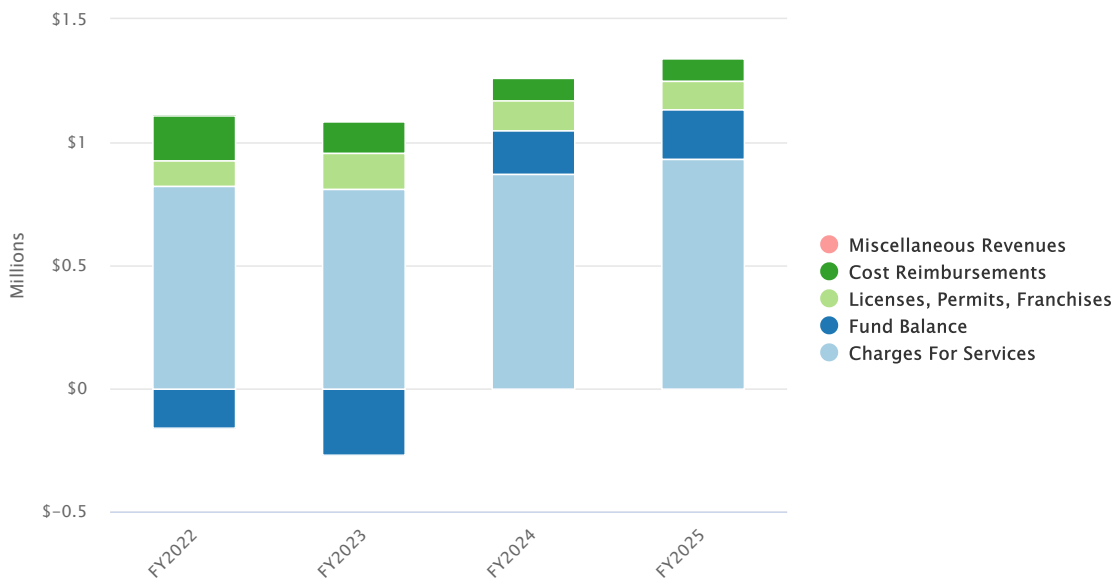
$1,343,757 $83,796
(6.65% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Licenses, Permits, Franchises	$99,243	$146,204	$120,000	$120,000	0%
Charges For Services	$825,277	$813,558	$870,500	$934,000	7.3%
Miscellaneous Revenues	$0	-$505	$0	$0	0%
Cost Reimbursements	$184,382	$125,026	$90,000	$91,000	1.1%
Fund Balance	-$158,168	-$267,555	$179,461	$198,757	10.8%
Total:	$950,734	$816,727	$1,259,961	$1,343,757	6.7%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	6.0	6.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	6.0	6.0	0.0

Program Discussion

The volume of transportation, encroachment permits, and building permits issued in 2023-2024 remained high. Permit activity is expected to remain at these levels in 2024-2025. Private development applications have remained consistent during 2023-2024 compared to previous years. The workload associated with private development applications predominantly consists of reviewing residential, commercial, and industrial development applications. The consistency of residential applications indicates a steady demand for housing in the County

In 2024-2025, the number of private development applications is expected to be similar to the previous year. Private and public development projects result in a broad array of quality-of-life benefits for the community, including job creation, economic stimulus, additional housing, improved goods movement, greater access to health care, and commercial and industrial business expansion.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Public Services				
Agreements, Dedications, and Declarations	11	12	11	12
Building Permits Releases	1,312	961	1,160	1,100
Business Licenses Issued	280	290	328	300
Community Development				
Applications Referrals	278	242	210	250
Zoning Compliance Referrals*	170	129	96	140
Encroachment Permits	1,007	1,021	1,141	1,025
SMARA Monitoring, Inspection, and Financial Assurances	26	21	21	21
Transportation Permits	1,242	1,071	1,163	1,170

*Zoning Compliance Referrals were previously referred to as Improvement Plan Referrals.

Public Works - Water Resources

Fritz Buchman
Director of Public Works

The Water Resources Division (Water Resources) (#2023060000) is responsible for carrying out the functions of the San Joaquin County Flood Control and Water Conservation District (District), including administration of the County's flood management and water resources programs. Water Resources is responsible for implementing the goals and objectives established by the Board's Strategic Plan to Meet Water Needs. Water Resources also administers the County's National Pollutant Discharge Elimination System Municipal Stormwater Program, and the Delta Activities budget.

Please visit sjgov.org/pw/water-resources for more information.

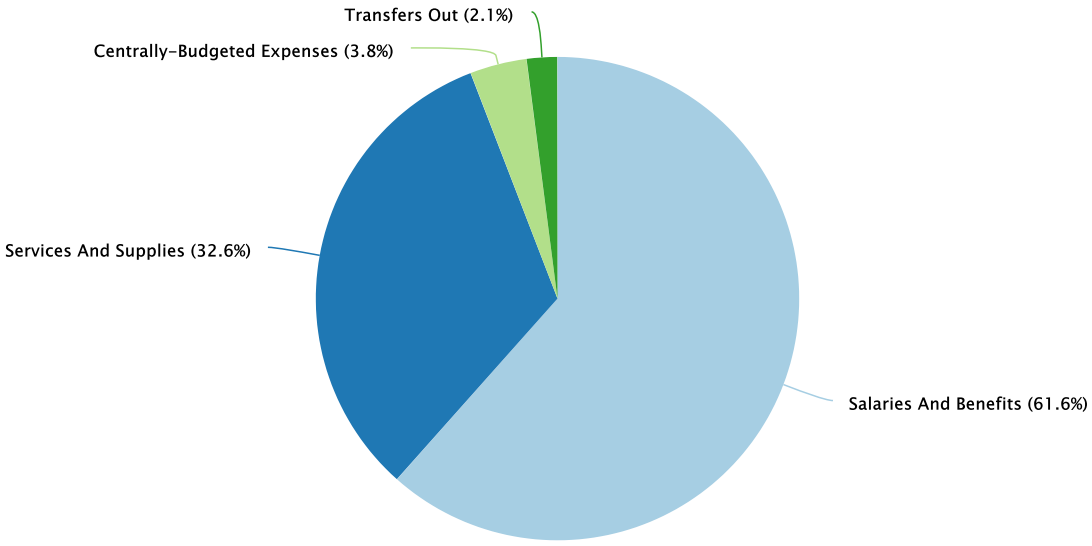
Expenditures Summary

The 2024-2025 Proposed Budget of $4,144,476 is an increase of $405,189 from the 2023-2024 Adopted Budget of $3,739,287, primarily due to salaries and benefits adjustments ($155,510), Cost Allocation Plan chages ($136,171), and operating transfers out ($85,000).

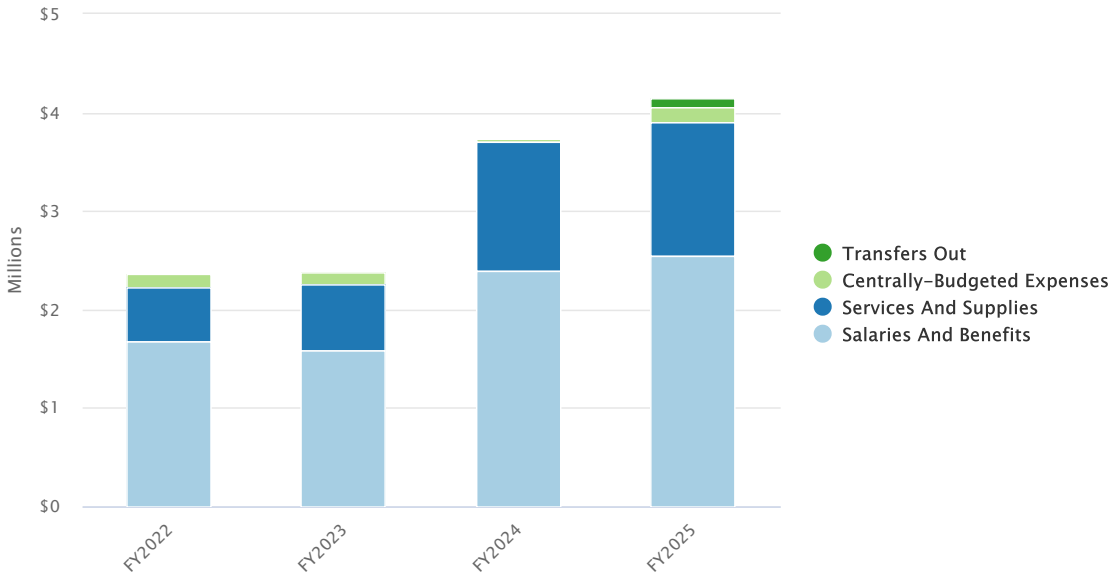
$4,144,476 $405,189
(10.84% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,682,859	$1,582,377	$2,389,348	$2,551,842	6.8%
Services And Supplies	$544,356	$679,017	$1,321,800	$1,350,401	2.2%
Centrally-Budgeted Expenses	$132,469	$115,001	$28,139	$157,233	458.8%
Transfers Out	$0	$0	$0	$85,000	N/A
Total Expense Objects:	$2,359,684	$2,376,395	$3,739,287	$4,144,476	10.8%

Funding Summary

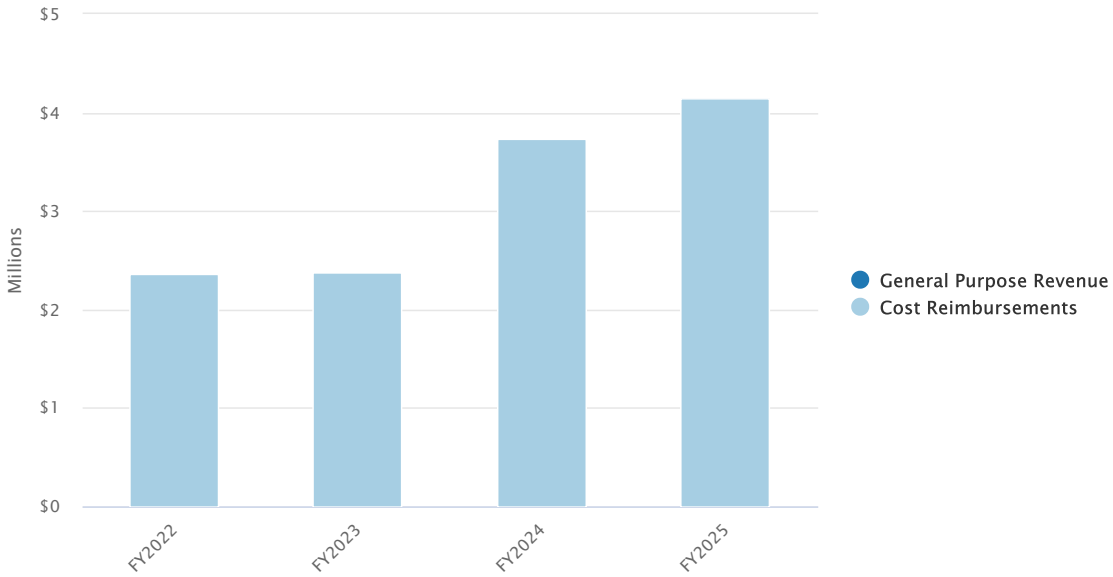
The 2024-2025 Proposed Budget includes $4,144,476 in cost reimbursements from San Joaquin Flood Control & Water Conservation District (District), Water Investigation Zone 2, District Zone 9 & Zone 10, San Joaquin Flood Control Assessment Fund, Delta Activities, and County Service Area 54 (National Pollutant Discharge Elimination System).

For additional information on these funding sources, please visit sjwater.org/About-the-District/Funding.

$4,144,476 $405,189
(10.84% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Cost Reimbursements	$2,359,684	$2,375,596	$3,739,287	$4,144,476	10.8%
General Purpose Revenue	$0	$799	$0	$0	0%
Total:	$2,359,684	$2,376,395	$3,739,287	$4,144,476	10.8%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	13.0	13.0	0.0
Temporary (FTE)	2.3	2.3	0.0
Position Total	15.3	15.3	0.0

Program Discussion

Water Resources continues to face increasing workload demands, largely due to complex and frequently changing State and Federal requirements affecting its flood control, stormwater management, and water resources management functions.

Water Resources staff provide technical and administrative support for several stakeholder-driven water resources programs. Water Resources provides the primary support staff to the District's Advisory Water Commission, the Greater San Joaquin County Regional Water Coordinating Committee, the Eastern San Joaquin Groundwater Authority, and the Tracy Subbasin Coordinating Committee. The latter two groups were created to address the requirements of the Sustainable Groundwater Management Act of 2014.

Water Resources administers the County's Flood Hazards Ordinance, which involves regulating development in Special Flood Hazard Areas in accordance with Federal Emergency Management Agency (FEMA) requirements. Part of this effort is voluntary participation in FEMA's Community System program, through which unincorporated County property owners receive flood insurance discounts of up to 15%.

San Joaquin Area Flood Control Agency

The County and District are member agencies of the San Joaquin Area Flood Control Agency (SJAFCA). During 2023-2024, the District and SJAFCA established the Levee and Channel Maintenance Assessment (LCMA) to provide funding for improved levees in North and Central Stockton and additional funding for Federal project levee maintenance within District Zone 9. LCMA also provides funding for operation and maintenance of SJAFCA's Smith Canal Gate Structure, which will be maintained by the District when it comes online by the end of 2024. During 2024-2025, one of SJAFCA's priorities will be to establish an Assessment District that will be the final piece of the local funding mechanism for 200-year flood protection improvements in the Mossdale Tract area.

Mokelumne River Water Rights Application

Through the Mokelumne River Water and Power Authority, the County will continue to pursue its Water Rights Application 29835 on the Mokelumne River. Identifying projects to beneficially use available water will also be a top priority for 2024-2025. This State grant-funded work is critical to preventing Application 29835 from being canceled by the State Water Resources Control Board.

Sustainable Groundwater Management Act (SGMA)

SGMA establishes a State-mandated framework for sustainable groundwater management by local Groundwater Sustainability Agencies. The two groundwater subbasins in the County are subject to SGMA: the Eastern San Joaquin (ESJ) Subbasin and the Tracy Subbasin. The ESJ Subbasin consists of roughly two-thirds of the County northeast of the San Joaquin River, and the Tracy Subbasin consists of roughly one-third of the County southwest of the San Joaquin River.

Groundwater Sustainability Plans (GSPs) have been prepared for both subbasins in accordance with SGMA. The ESJ Subbasin GSP has been reviewed and approved by Department of Water Resources (DWR) after it was revised in 2022. The Tracy Subbasin GSP was approved by DWR in January 2024. Water Resources, in collaboration with the other GSAs in both subbasins, will focus on implementing the GSPs, which are intended to result in sustainable groundwater use within 20 years. The 2024-2025 District Zone 2 budget contains appropriations of $225,000 to support ESJ GSP implementation activities and $85,000 to fund Tracy Subbasin implementation activities.

Demonstration Recharge Extraction and Aquifer Management (DREAM) Project

The DREAM Project is a demonstration scale groundwater storage project in Eastern San Joaquin County. The project allows the East Bay Municipal Utility District (EBMUD), under permit from the County, to temporarily store groundwater in the underground basin and recover up to half of the banked water in the future. The project will provide a supplemental dry-year supply for EBMUD and additional groundwater for local users, while reducing groundwater overdraft. Demonstration project operations are scheduled to conclude in 2024-2025, after which the project results will be evaluated and future larger-scale DREAM Project phases considered.

Delta Activities

Advocating for the County's interests in the Delta has been a longstanding Board priority. Public Works has worked closely on Delta-related activities with other County departments. Water Resources will continue to support efforts to advocate for County positions, respond to proposed legislation, build and participate in coalitions, communicate County positions through the media and other outreach avenues, and coordinate with various Delta and Statewide interests.

The County is participating in litigation challenging the State's Delta Conveyance Project, and it is possible that funding beyond that proposed in the Delta Activities budget may be needed at some point to continue these efforts.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Development Reviews, Environmental Impact Reports, Other Agency Document Reviews	55	55	65	65
Investigation of Complaint-Violations	10	10	15	20
Central Valley Flood Protection Board Endorsements & Watercourse Encroachment Permits	15	13	16	16
Elevation Certificate Review	40	23	20	20
Flood Zone Inquiries	60	60	65	65
Plan Checks for Building Permits	120	125	125	125
Project Information Reviews	25	25	25	25
Conduct Groundwater Monitoring Investigations	960	960	960	960
Support and Attend Water Related Commission, Committee, & Board Meetings	194	194	148	150
Industrial Site Inspections	14	14	19	23
Commercial Site Inspections	20	20	209	209
Enforcement Actions	2	2	5	8
Public Outreach Activities	24	24	24	24

Public Works - Delta Activities

Fritz Buchman
Director of Public Works

The Delta Activities budget (#2023070000) supports ongoing planning, legislative, outreach, and coalition-building activities that protect the County's interests in the Sacramento-San Joaquin Delta. Funding is provided to reimburse County departments for staff support, and to perform historical and technical research, legal services, public affairs, and legislative advocacy. The budget also funds the County's cost share of the Delta Counties Coalition Coordinator.

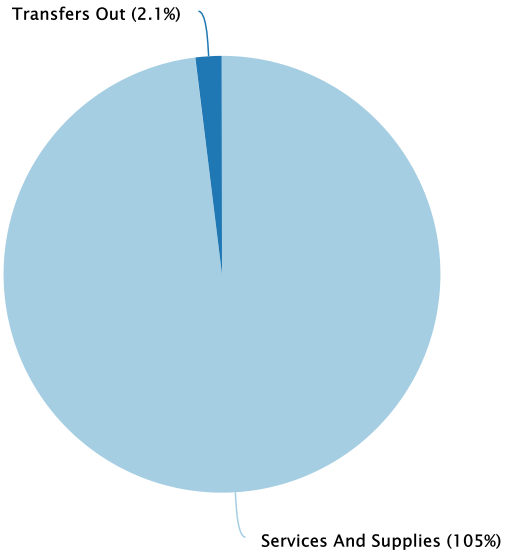
Expenditures Summary

The 2024-2025 Proposed Budget of $960,000 is an increase of $230,000 from the 2023-2024 Adopted Budget of $730,000, primarily due to an increase in professional services.

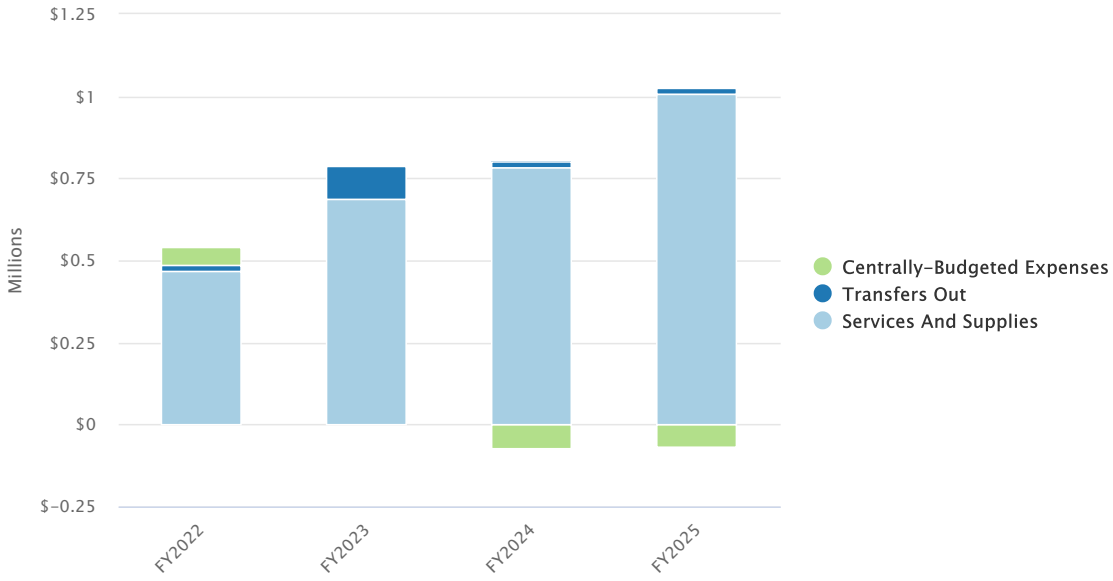
$960,000 $230,000
(31.51% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$467,436	$688,361	$783,224	$1,007,932	28.7%
Centrally-Budgeted Expenses	$55,060	$5,501	-$73,224	-$67,932	-7.2%
Transfers Out	$20,000	$98,590	$20,000	$20,000	0%
Total Expense Objects:	$542,496	$792,452	$730,000	$960,000	31.5%

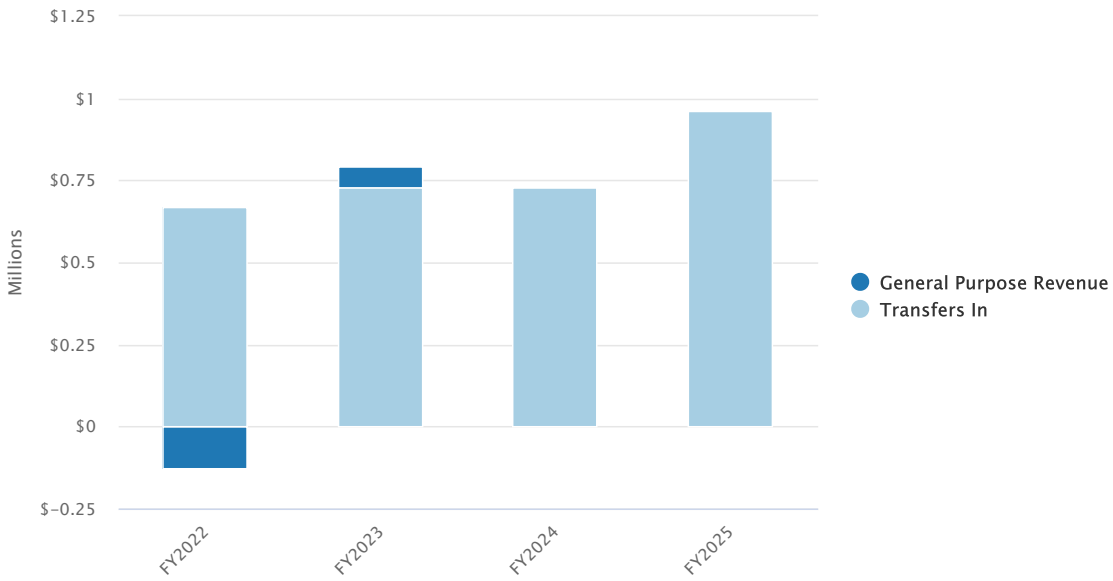
Funding Summary

The 2024-2025 Proposed Budget includes $960,000 in revenue funded by an operating transfer in from the Tobacco Settlement budget (#1010805000).

$960,000 $230,000
(31.51% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Transfers In	$670,000	$730,000	$730,000	$960,000	31.5%
General Purpose Revenue	-$127,504	$62,452	$0	$0	0%
Total:	$542,496	$792,452	$730,000	$960,000	31.5%

Program Discussion

The 2024-2025 Proposed Budget for Delta Activities reflects the Board of Supervisors' adopted policy (R-21-93) to allocate 10% of Tobacco Settlement funds for Delta activities and other water-related matters. The County is currently engaged in litigation regarding the Environmental Impact Report and environmental assessments prepared for the State of California's Delta Conveyance Project and supplemental funding may be necessary to support these efforts.

In 2023-2024, the County filed a petition to challenge the State of California's approval of the Delta Conveyance Project environmental analysis and may elect to engage in additional litigation in 2024-2025. It is possible that funding beyond what is proposed in the budget may be needed at some point to continue these efforts.

Support and advocacy for the Sacramento-San Joaquin Delta continues to be among the top priorities in the Board's Legislative/Regulatory Platform. With two-thirds of the Delta located in San Joaquin County, it is an important natural resource locally and Statewide. The Board has engaged with a variety of partners to defend the Delta through:

- Responding to public review and comment opportunities for a single tunnel conveyance project.
- Improving and maintaining the system of levees that protect life and property for both agricultural and urban areas and also supports the current system of through-Delta exports.
- Advocating for continued access to Delta water supplies of sufficient quantity and quality for farmers, urban users, and the environment.
- Supporting efforts to have a healthy and viable Bay-Delta estuary.
- Enhancing Delta maritime commerce and recreation.
- Recognizing the Delta as a place.
- Advocating for administrative and legal remedies in defense of the County's authority and the community's interest in the Delta.

The County has also committed to participating in the Delta Counties Coalition (DCC), which consists of Contra Costa, Sacramento, Solano, San Joaquin, and Yolo counties. The DCC is active in the following areas:

- Engaging and building coalitions with agencies looking for alternative solutions to the Governor's proposed single tunnel conveyance project.
- Committing to be highly involved in reformulating Statewide water policy
- Responding to anticipated legislative and administrative proposals regarding drought and flood conditions, Statewide water policy, the Water Resilience Portfolio, the Delta Levee Investment Strategy, the Delta Plan, and the potential impact of Federal and State legislation on Delta water operations.
- Ensuring that State funding directed to the Delta is allocated to projects that benefit the Delta and are not used to mitigate State and Federal water projects that impact the Delta.
- Participating in legal and administrative proceedings tied to the Governor's single tunnel conveyance project, State Water Project contract extensions, Delta Plan consistency and the Water Quality Control Plan for the Bay-Delta.

Public Works - Community Infrastructure Engineering

Fritz Buchman
Director of Public Works

There are over 100 dependent Special Districts (Districts) in the unincorporated area of San Joaquin County that provide a combination of sewer, water, storm drainage, street lighting, and/or landscaping services. The Community Infrastructure Engineering (CIE) Division (#3030900000) performs administrative, financial, and rate-setting functions related to the districts; provides technical and engineering support to the Utility Maintenance Division; processes zone formation and annexation proceedings; performs capital asset management; and develops and delivers capital improvement projects for the Districts. CIE ensures ongoing delivery of vital utility services that provide quality of life benefits to the residents and businesses throughout the unincorporated County.

Please visit sjgov.org/department/pwk/cie for more information.

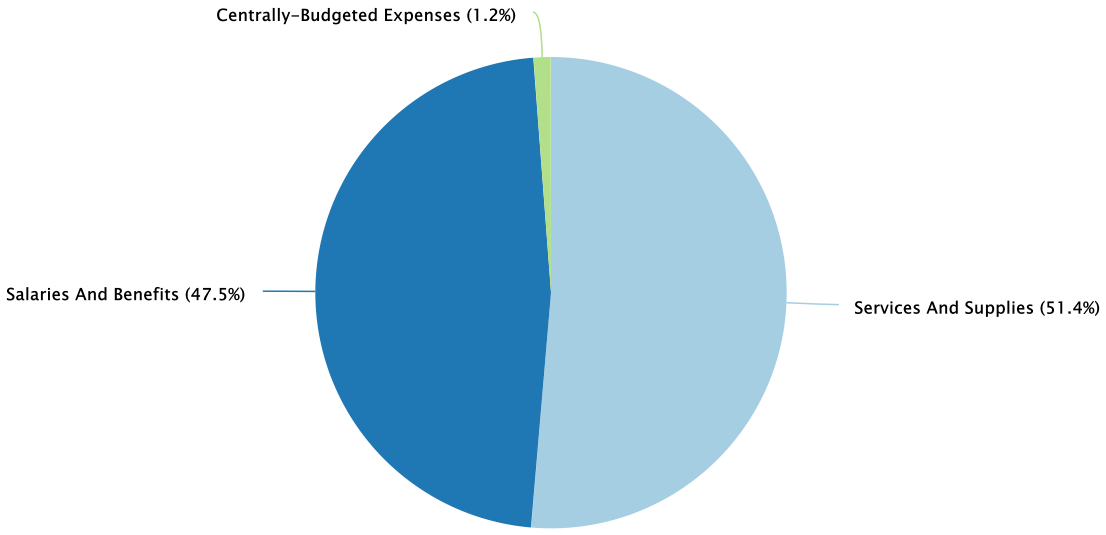
Expenditures Summary

The 2024-2025 Proposed Budget of $2,856,534 is an increase of $267,248 from the 2023-2024 Adopted Budget of $2,589,286, primarily due to an increase in professional services ($130,000) and salaries and benefits adjustments ($125,840).

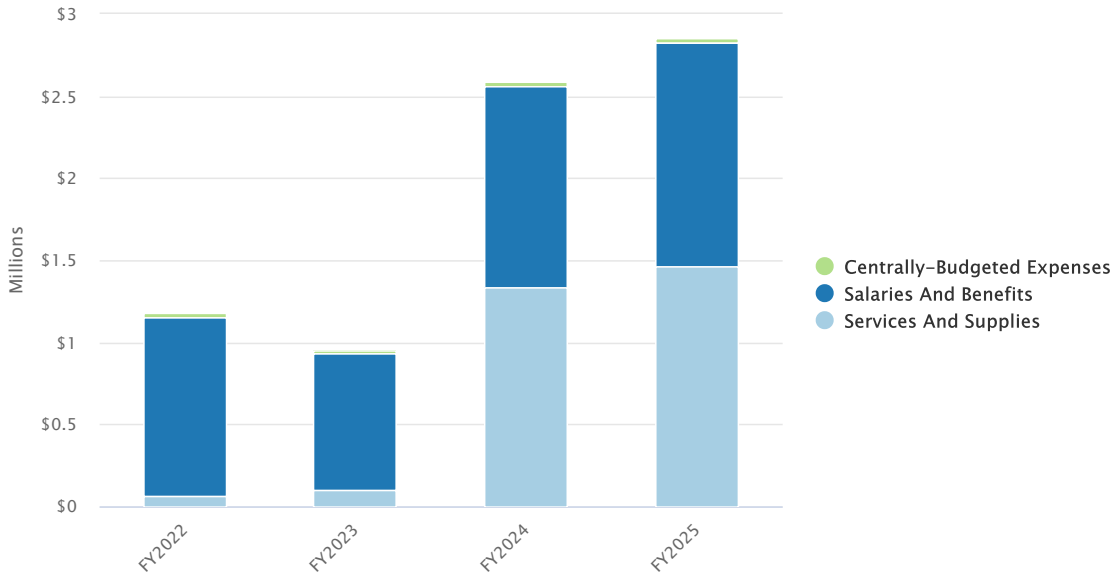
$2,856,534 $267,248
(10.32% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,086,072	$830,379	$1,229,824	$1,355,664	10.2%
Services And Supplies	$66,033	$101,524	$1,334,600	$1,467,000	9.9%
Centrally-Budgeted Expenses	$30,654	$21,899	$24,862	$33,870	36.2%
Total Expense Objects:	$1,182,759	$953,801	$2,589,286	$2,856,534	10.3%

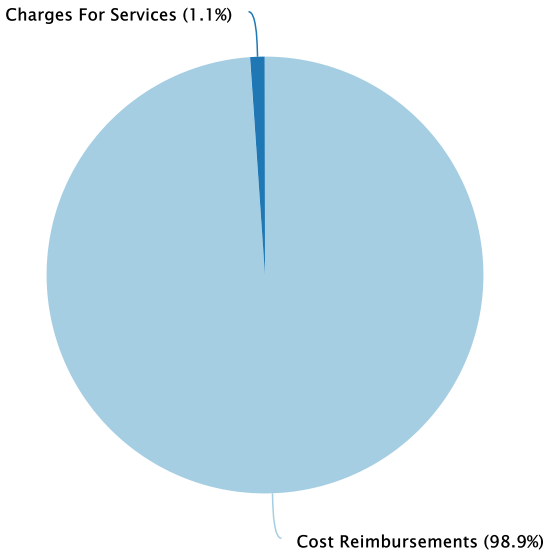
Funding Summary

The 2024-2025 Proposed Budget includes $2,825,534 in cost reimbursements and $31,000 in charges for services. CIE manages 106 Districts, including financial administration, engineering support, and project delivery. The Districts reimburse CIE for these administrative costs primarily via customer service charges. Additionally, CIE receives revenue for services associated with development, utility research efforts, and district annexations. The 2024-2025 Proposed Budget reflects increased reimbursements from the Districts and service charge revenues.

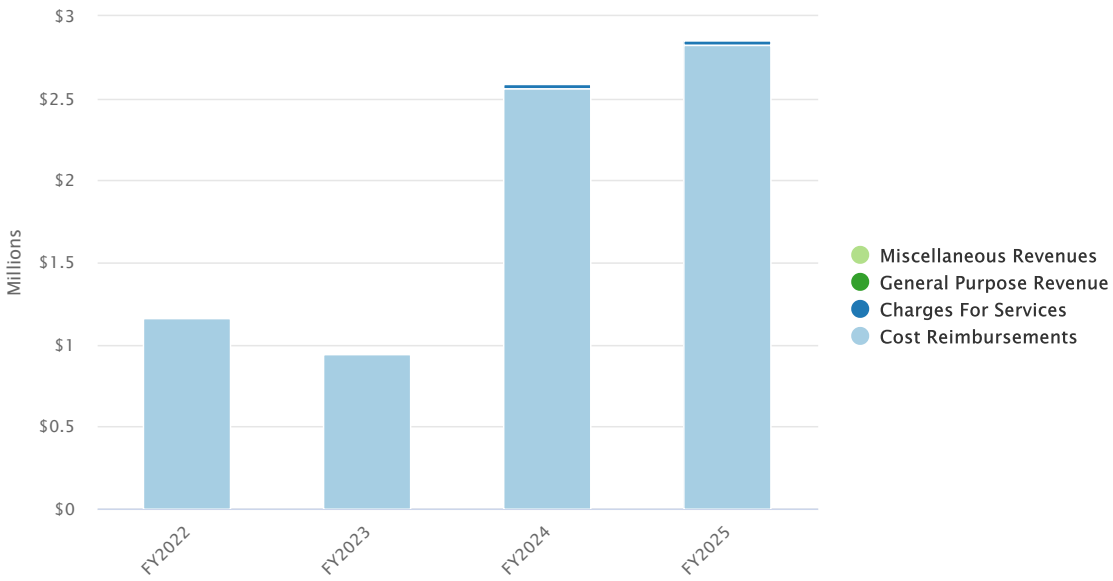
$2,856,534 $267,248
(10.32% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Charges For Services	$14,475	$7,318	$30,000	$31,000	3.3%
Miscellaneous Revenues	$10,357	$2,200	$0	$0	0%
Cost Reimbursements	$1,157,927	$944,153	$2,559,286	$2,825,534	10.4%
General Purpose Revenue	$0	$130	$0	$0	0%
Total:	$1,182,759	$953,801	$2,589,286	$2,856,534	10.3%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	7.0	7.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	7.0	7.0	0.0

Program Discussion

In 2024-2025, CIE will continue to focus on securing sufficient revenues to ensure long-term sustainability of County-administered Districts. This requires evaluating each utility rate structure as well as conducting cost-of-service analyses. California State law, Proposition 218, mandates that any increase in property-related fees or benefit assessments be approved by the affected property owners. Significant public outreach efforts are required to educate customers about the need for revised rate structures. Approximately 10% of the Districts require inflationary rate adjustments annually to keep revenues aligned with expenses. Additional details regarding financially challenged Districts and proposed rate increases for 2024-2025 are provided in the Special Districts narrative.

Providing utility services with constrained revenues continues to be a challenge when faced with increasing regulatory, capital replacement, and operations and maintenance costs. Staff continue to seek legislative and/or regulatory actions that address the challenges of maintaining sustainable revenue levels under Proposition 218 requirements, particularly for small sewer, water, and storm drainage systems. Staff will continue to present a series of individual recommendations to the Board of Supervisors to address the long-term sustainability of County-administered Districts.

Aging infrastructure is an ongoing challenge for many of the Districts. CIE will continue to focus on developing capital projects to repair and replace critical infrastructure. To support this effort, the 2024-2025 Proposed Budget includes funds for grant administration, design, and construction management consultant services. These costs will be expensed to the affected Districts.

CIE has developed an easy-to-access web page for each District on sjgov.org/pw/special-districts-home. The information for each District includes the district services and financial conditions, upcoming rate adjustments, maintenance news, construction activities, and frequently asked questions. Customers can subscribe to their District's web page to be notified when updates are made and/or additional information is posted.

In addition to addressing the Districts' financial sustainability, CIE provides administrative and engineering support functions. The Workload Data section highlights some of the services provided by CIE over the past few years, projections for the current fiscal year, and estimates for 2024-2025.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Special Districts Engineering Support				
Engineer Reports	6	8	6	7
Special District Projects	4	8	8	7
Special Districts Administration				
Rate Adjustments	5	5	3	8
Special Districts Budgets	106	106	106	106
Street Light Service Calls	200	92	132	100

Public Works - Road Districts

Fritz Buchman
Director of Public Works

Road District budgets provide funding from property taxes for construction projects and road maintenance materials within the five County Road Districts, which coincide with the supervisorial districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code. Collectively, Road Districts receive approximately 1% of Countywide property tax revenues.

This narrative includes the following budgets:

- Road District 1 (#3031300000)
- Road District 2 (#3031400000)
- Road District 3 (#3031500000)
- Road District 4 (#3031600000)
- Road District 5 (#3031700000)

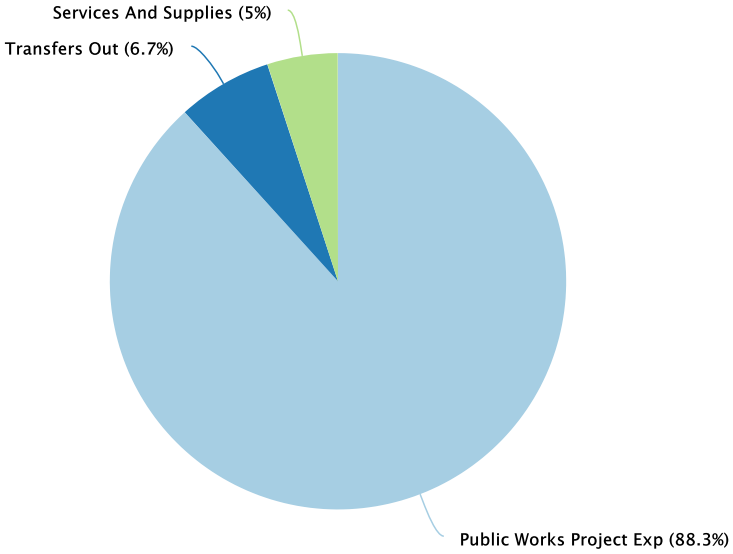
Expenditures Summary

The 2024-2025 Proposed Budget of $20,925,261 is an increase of $6,049,527 from the 2023-2024 Adopted Budget of $14,875,734, primarily due to three resurfacing projects that were not awarded in 2023-2024 and have been re-budgeted in 2024-2025.

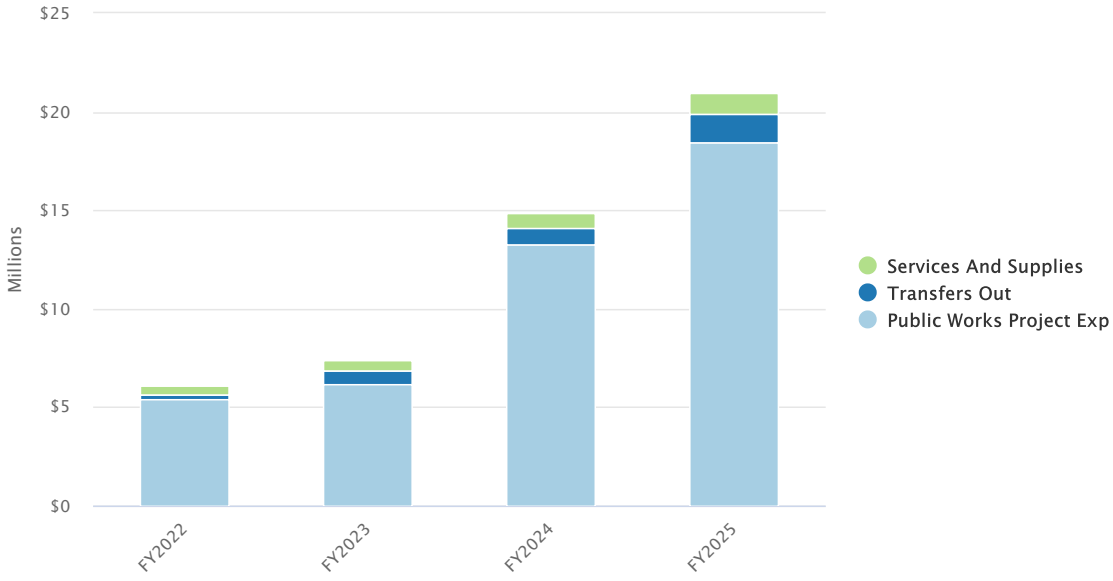
$20,925,261 $6,049,527
(40.67% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$475,486	$543,442	$780,830	$1,046,665	34%
Transfers Out	$243,974	$636,534	$863,000	$1,405,800	62.9%
Public Works Project Exp	$5,413,913	$6,193,254	$13,231,904	$18,472,796	39.6%
Total Expense Objects:	$6,133,373	$7,373,229	$14,875,734	$20,925,261	40.7%

Funding Summary

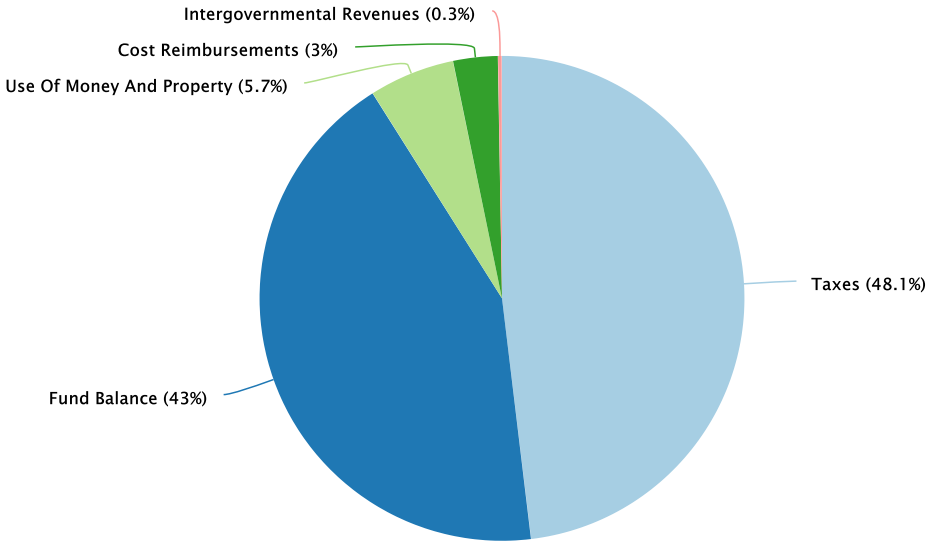
The 2024-2025 Proposed Budget includes $10,062,806 in tax revenue, $9,988,150 in fund balance from Road District Funds, $1,195,800 in interest income, and $625,000 in cost reimbursements from the American Rescue Plan Act fund (#20250) for the Larch Clover Road Storm project in Tracy.

Property tax revenues fund the Road Districts and are used to supplement the Public Works Road Fund to provide basic road-related services within the individual Road Districts. Monies collected in a particular Road District can only be expended on the road system within that District. In 2024-2025, Public Works assumes a 4% growth in Road District property tax revenue.

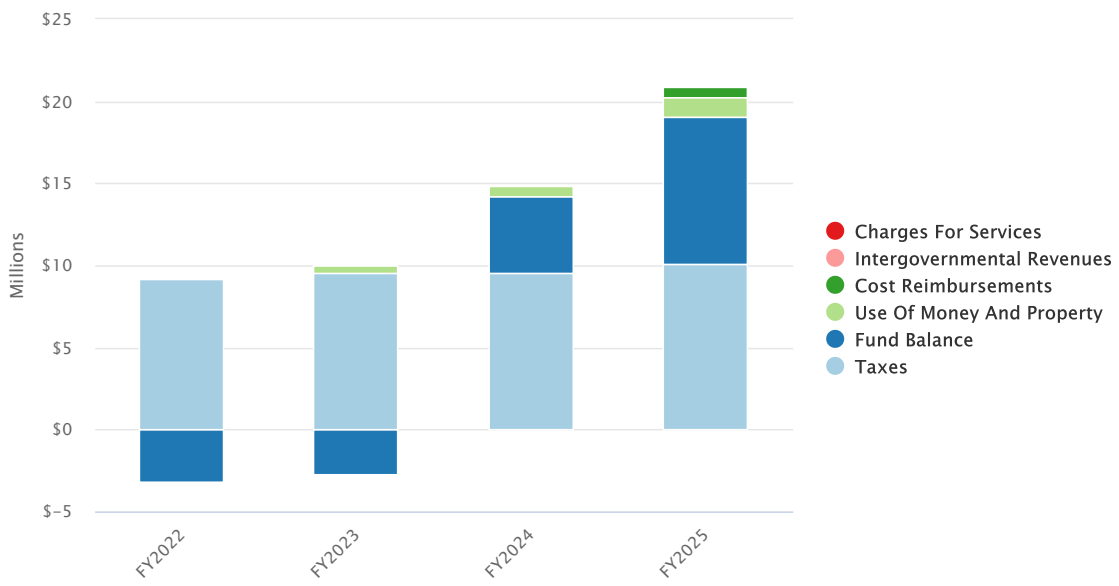
$20,925,261 $6,049,527
(40.67% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$9,163,456	$9,558,701	$9,579,175	$10,062,806	5%
Use Of Money And Property	$83,974	$476,534	$653,000	$1,195,800	83.1%
Intergovernmental Revenues	$56,769	$54,619	$54,901	$53,505	-2.5%
Charges For Services	$1,067	$0	$500	$0	-100%
Cost Reimbursements	$0	$0	$0	$625,000	N/A
Fund Balance	-$3,171,894	-$2,716,624	$4,588,158	$8,988,150	95.9%
Total:	$6,133,373	$7,373,229	$14,875,734	$20,925,261	40.7%

Program Discussion

Road District expenditures fund the following road-related activities:

- Road and bridge maintenance materials: signs, striping, railing, and pavement repairs.
- Preventative maintenance: crack seal, chip seal, slurry seal, and surface restoration programs.
- Replacement of road maintenance equipment.
- Traffic signal and ferry operations (where applicable).
- Contract resurfacing and reconstruction.

Funds are prioritized for routine preventive maintenance activities. An emergency reserve is kept for items such as flood response, bridge damage, and collapsed pipes. Any remaining funds are earmarked for contract resurfacing and reconstruction projects on local roadways, which are not eligible for other State and Federal funding programs.

Road District-funded crack sealing and chip seals are performed by Public Works maintenance staff, while slurry seals for the various Districts are combined into one contracted project annually. In 2024-2025, Public Works expects to chip seal approximately 128 miles of roads, slurry seal approximately 31 miles, and complete approximately 20 miles of restoration and construction projects. The roadways included in the restoration and construction projects for each Road District are as follows:

Road District 1

The Road District 1 budget of $2,634,530 includes $997,000 for a walkway on Pock Lane and a storm drainage project on S. Ash Street and S. Laurel Street in Stockton.

Road District 2

The Road District 2 budget of $1,182,782 includes general road maintenance.

Road District 3

The Road District 3 budget of $1,018,069 includes $274,000 for the restoration of a segment of Holt Road in Stockton.

Road District 4

The Road District 4 budget of $10,056,187 includes $634,000 for restorations on segments of Correia Road, Gilmore Road, Guard Road and Murphy Road and $4,919,000 for resurfacing of Beecher Road, Bruella Road, Buck Road, Confer Road, Cox Road, Ferguson Road, Realty Road, Sargent Road, Stephens Road and Underwood Road (East) in Stockton.

Road District 5

The Road District 5 budget of $6,033,693 includes $2,980,000 for resurfacing of Eleventh Street, Koster Road and S. 99 Frontage Road (East), and $625,000 for a community storm drainage project near Larch Road and Clover Road in Tracy.

Fund Balance

As of March 31, 2024, the fund balance for each Road District was:

Road District	Budget #	Fund #	Balance
District 1	3031300000	20013	$4,581,958
District 2	3031400000	20014	$2,334,555
District 3	3031500000	20015	$3,430,540
District 4	3031600000	20016	$13,616,120
District 5	3031700000	20017	$7,634,845
		Total	**$31,598,018**

In 2024-2025, revenues are expected to be slightly below anticipated expenditures in Road Districts 1, 2, 4 and 5. This is primarily due to the anticipated award of projects in 2024-2025 that were originally programmed for 2023-2024. The existing fund balance will support these projects. Public Works expects revenue in Road District 3 to exceed expenditures, resulting in a slight increase in the fund balance.

Public Works - Community Infrastructure Program

Fritz Buchman
Director of Public Works

The Community Infrastructure Program budget provides funding for the administration and management of the County Development Impact Fee programs administered by the Department of Public Works. These fees provide a method of charging new development for its impact on community infrastructure equitably. The Department of Public Works collects the impact fees for traffic mitigation, regional transportation, and water facilities.

This Program includes the following budgets:

- 3039900000 Community Infrastructure - Traffic Impact Fee (TIMF)
- 3039902000 Community Infrastructure - Regional Transportation Impact Fee (RTIF)

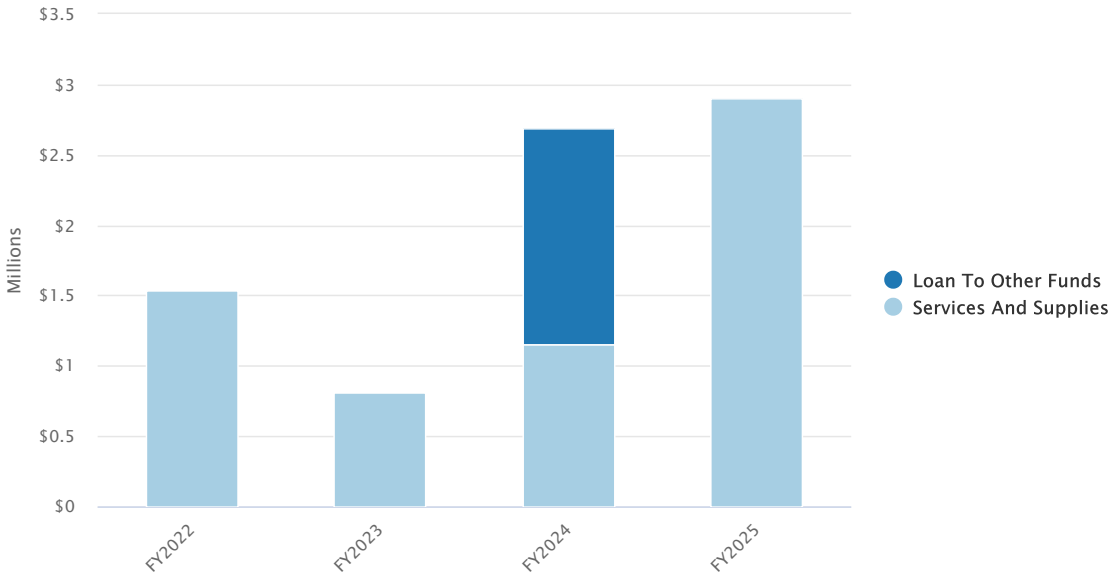
Expenditures Summary

The 2024-2025 Proposed Budget of $2,900,000 is an increase of $215,000 from the 2023-2024 Adopted Budget of $2,685,000, primarily due to an increase in services and supplies. The majority of these expenditures are related to advanced planning and engineering activities for future capital improvement projects. Public Works expects these project-related costs to increase 157% from the 2023-2024 appropriation of $1.16 million to $2.9 million. Significant activities related to this increase are associated with the design of the Grant Line Road Realignment Project and the commencement of planning studies on Mariposa Road, Escalon-Bellota Road, and Airport Way. A decrease of $1.53 million from removing an unnecessary interfund loan will partially offset this increase.

$2,900,000 $215,000
(8.01% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$1,539,489	$815,383	$1,155,000	$2,900,000	151.1%
Loan To Other Funds	$0	$0	$1,530,000	$0	-100%
Total Expense Objects:	$1,539,489	$815,383	$2,685,000	$2,900,000	8%

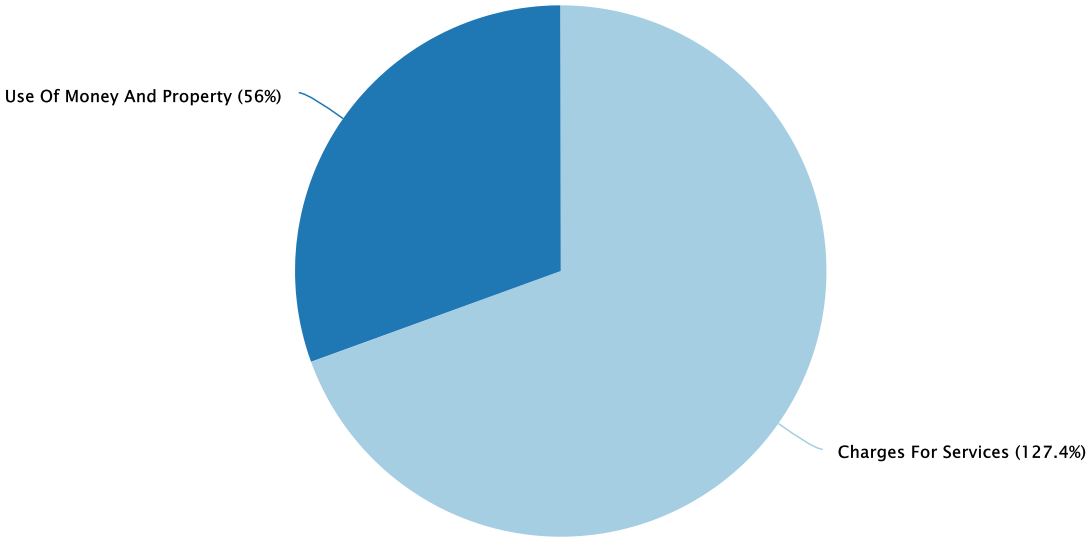
Funding Summary

The 2024-2025 Proposed Budget includes $3,694,000 in revenue from TIMF, RTIF, and Water Impact Mitigation Fee (WIMF) fees and $1,625,000 in interest income, resulting in a contribution of $2,419,000 to fund balance. The Department is projecting a 16% decrease in impact fee revenue from 2023-2024.

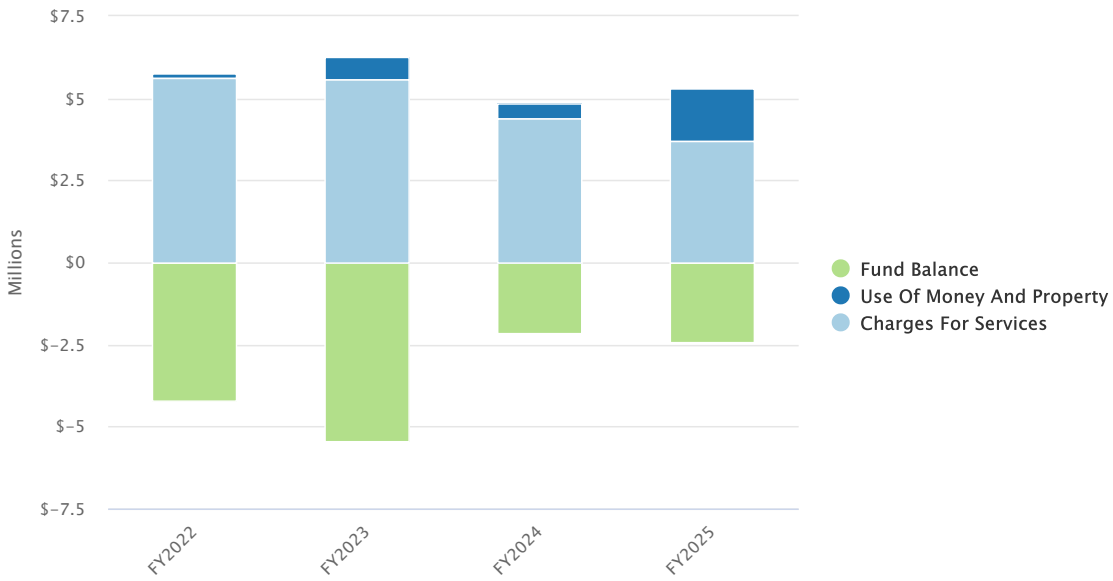
$2,900,000 $215,000
(8.01% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$116,095	$682,877	$462,000	$1,625,000	251.7%
Charges For Services	$5,646,692	$5,573,632	$4,393,000	$3,694,000	-15.9%
Fund Balance	-$4,223,298	-$5,441,126	-$2,170,000	-$2,419,000	11.5%
Total:	$1,539,489	$815,383	$2,685,000	$2,900,000	8%

Program Discussion

Two programs collect traffic mitigation fees: the Traffic Impact Mitigation Fee (TIMF) and the Regional Transportation Impact Fee (RTIF). TIMF is a County-only fee, originating in 1990 to provide funding for transportation system improvements needed to accommodate the impact of new development. It focuses solely on roads in the unincorporated County areas. The County and its cities (Escalon, Lathrop, Lodi, Manteca, Ripon, Stockton, and Tracy) adopted the RTIF program in 2006. This fee is based on land use and is the same throughout all jurisdictions. RTIF is applied to specific regional transportation projects, including highways, interchanges, and regional roads, to help fund additional improvements and mitigate regional impacts from new development.

The Water Impact Mitigation Fee (WIMF) is collected from an area generally covering the central and eastern areas of the County and is passed along directly to the Stockton East Water District to fund the County's share of costs related to various water conveyance facilities.

The Community Infrastructure Program provides funding for transportation systems that enhance people's mobility, improve the environment, and are safe, efficient, and cost-effective. The main priority of the program is to ensure timely identification of County roadways that require capacity improvements while providing acceptable service to the community. In 2024-2025, design activities for the Grant Line Road Realignment Project and the commencement of three advanced planning studies on Airport Way, Escalon-Bellota Road, and Mariposa Road will advance this effort.

Fund Balance

The Community Infrastructure Special Revenue Fund (#20039) is the operating fund for TIMF and RTIF activities. The fund balance as of March 31, 2024, was $47,111,307. This amount is divided between TIMF and RTIF at similar amounts. A majority of TIMF's $22.4 million balance has been earmarked to be used in future years as matching funds to leverage additional State and Federal grants for the Grant Line Road Realignment Project. Public Works expects TIMF revenues in 2024-2025 to be slightly below project expenditures. RTIF's balance of $24.0 million will also be used in future years to leverage funds for larger regional projects as they are identified. RTIF revenues in 2024-2025 are expected to outpace expenditures on projects. During 2024-2025, revenues are expected to exceed expenditures, increasing the fund balance by approximately $2.4 million.

Summary - Airport

Richard J. Sokol
Airport Director

This is a summary of the budgets administered by the Airport Director:

- 9230901000 – Airport Enterprise Fund
- 9231000000 – Airport Capital Projects

Please visit flystockton.com for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity/Technology Utilization				
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Develop formal mentorship and job training programs to maximize employee development and engagement.	No formal program	Formal program developed	Documented programs with activities and resources	June 2024
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Digitize old leases, permits, contracts, etc. to reduce paper documents, improve efficiency, and implement an electronic system to facilitate notification to tenants and staff for expiring leases, lease options, permits, and insurance requirements.	30%	50%	60%	June 2024
	60%		100%	June 2025
Fiscal Optimization				
Effectively Manage One-Time Funds	**Initial**	**Current**	**Target**	**Deadline**
Develop a project list and revise as necessary to utilize 100% of funding available by grant expiration dates to improve airport infrastructures and services.				
Coronavirus Aid, Relief, and Economic Security Act (CARES) – $18.6 Million.	46%	81%	100%	June 9, 2024
Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) – $1.5 Million.	8%	15%	100%	March 25, 2025
American Rescue Plan Act (ARPA) – $2.3 Million.	10%	28%	100%	June 10, 2025
Economic Development				
Increase Transportation / Logistics / Warehousing Businesses	**Initial**	**Current**	**Target**	**Deadline**
Increase outreach to cargo operators to increase daily lift by 50%.	1 carrier	1 carrier	2 carriers	June 2025
Update Air Service recruitment program to add 400 daily scheduled departure seats.	240 departure seats	160 departure seats	640 departure seats	June 2023

Analysis of Priority Activity

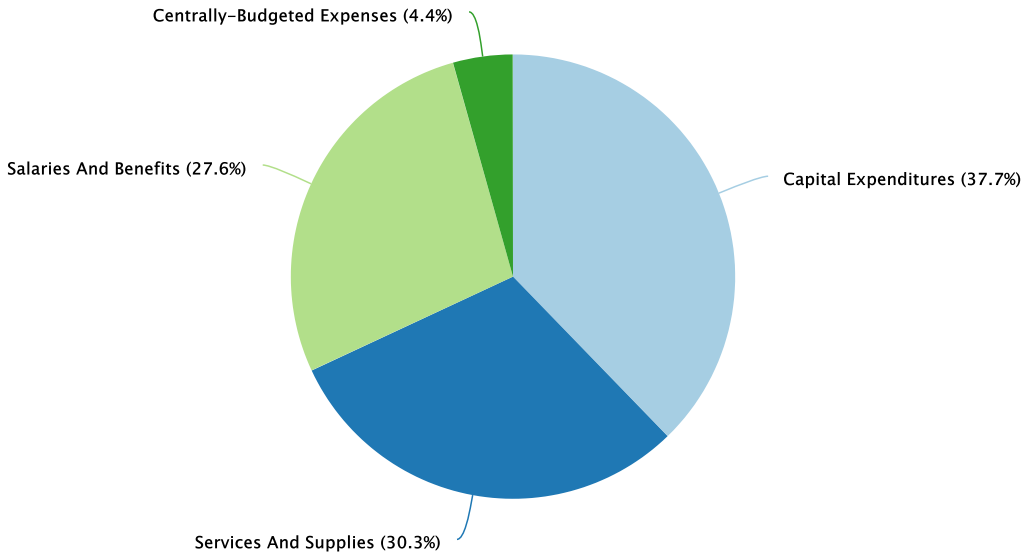
The Airport is on track to meet the majority of its goals. The goal to increase outreach to cargo operators to increase daily lift by 50% will not meet the deadline. The national market is receding post-Covid resulting in layoffs by FedEx, United Parcel Service, and other operators. Airport staff and the County Aviation Advisory Committee are exploring perishable (i.e.; agricultural) air cargo opportunities. The goal to update the Air Service recruitment program to add 400 daily scheduled departure seats was not met partially due to events surrounding problems at Boeing, which have impacted air carrier business plans.

Expenditures Summary

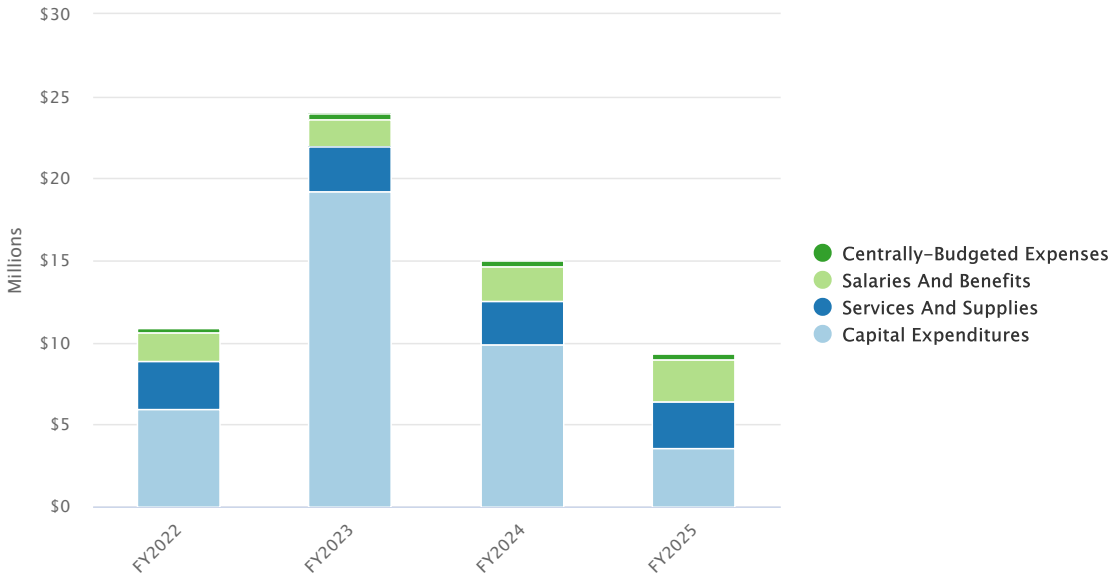
$9,353,117 -$5,626,732
(-37.56% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



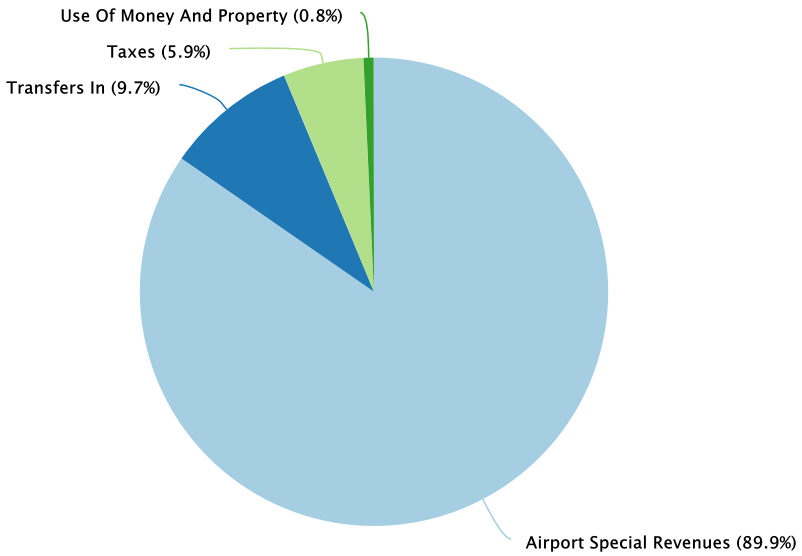
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,747,724	$1,673,419	$2,112,621	$2,579,452	22.1%
Services And Supplies	$2,861,308	$2,704,814	$2,636,053	$2,836,384	7.6%
Centrally-Budgeted Expenses	$297,599	$355,995	$358,066	$407,273	13.7%
Capital Expenditures	$5,987,214	$19,210,182	$9,873,109	$3,530,008	-64.2%
Total Expense Objects:	$10,893,844	$23,944,410	$14,979,849	$9,353,117	-37.6%

Funding Summary

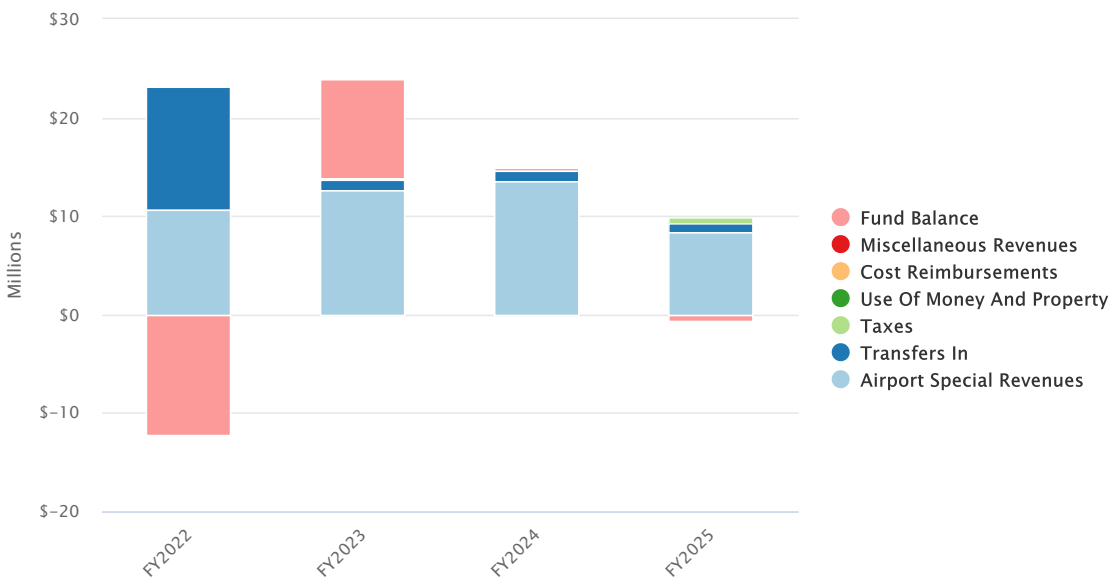
$9,353,117 -$5,626,732
(-37.56% vs. prior year)

Funding by Source

Projected Funding by Source



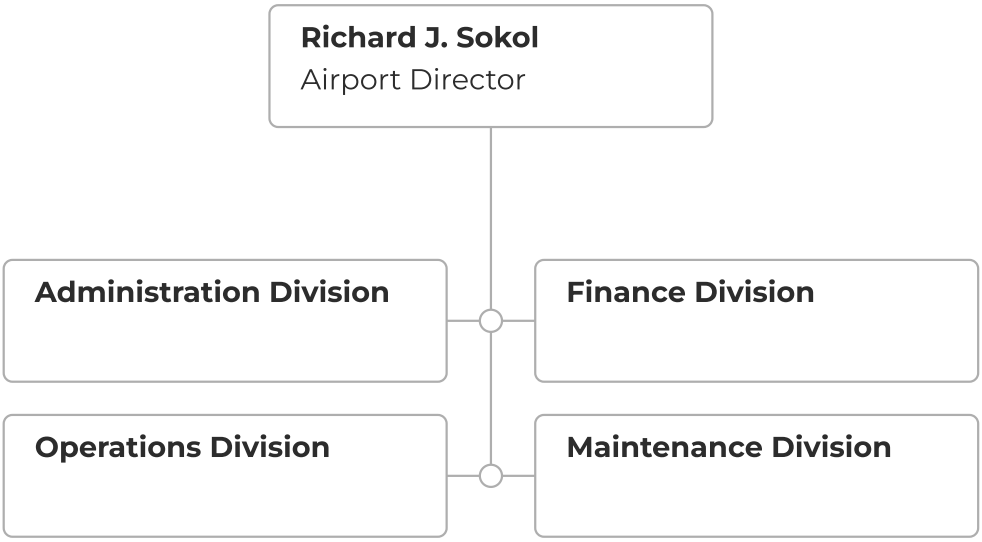
Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$0	$0	$0	$550,000	N/A
Use Of Money And Property	$1,489	$139,047	$25,000	$71,234	184.9%
Miscellaneous Revenues	$2,286	$44,545	$0	$0	0%
Transfers In	$12,403,032	$1,115,501	$953,789	$905,270	-5.1%
Airport Special Revenues	$10,683,768	$12,579,247	$13,605,193	$8,403,869	-38.2%
Cost Reimbursements	$12,000	$0	$0	$0	0%
Fund Balance	-$12,208,730	$10,066,071	$395,867	-$577,256	-245.8%
Total:	$10,893,844	$23,944,410	$14,979,849	$9,353,117	-37.6%

Organizational Chart

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	17.0	16.0	(1.0)
Temporary (FTE)	0.0	2.5	2.5
Position Total	17.0	18.5	1.5



Airport Enterprise Fund

Richard J. Sokol
Airport Director

The Stockton Metropolitan Airport (Airport) serves the commercial, corporate business, and general aviation needs of San Joaquin County. The Airport is in a foreign trade zone and is conveniently located and easily accessible by two major north-south arterials in California – Interstate 5 and State Route 99.

The Department of Aviation operates and maintains the Airport to meet the highest standards through application of its core values – Safety, Commitment, and Knowledge. Through the Airport Enterprise Fund budget (#9230901000), the Department also manages numerous tenant agreements and facilities; provides a safe and efficient facility for the operation of aircraft; promotes development of Airport property for aviation and commercial-related services; obtains and administers Federal Aviation Administration (FAA) grants; and reviews all development proposals within the Airport's sphere-of-influence to ensure compatibility with Federal, State, and local standards.

Please visit flystockton.com for more information.

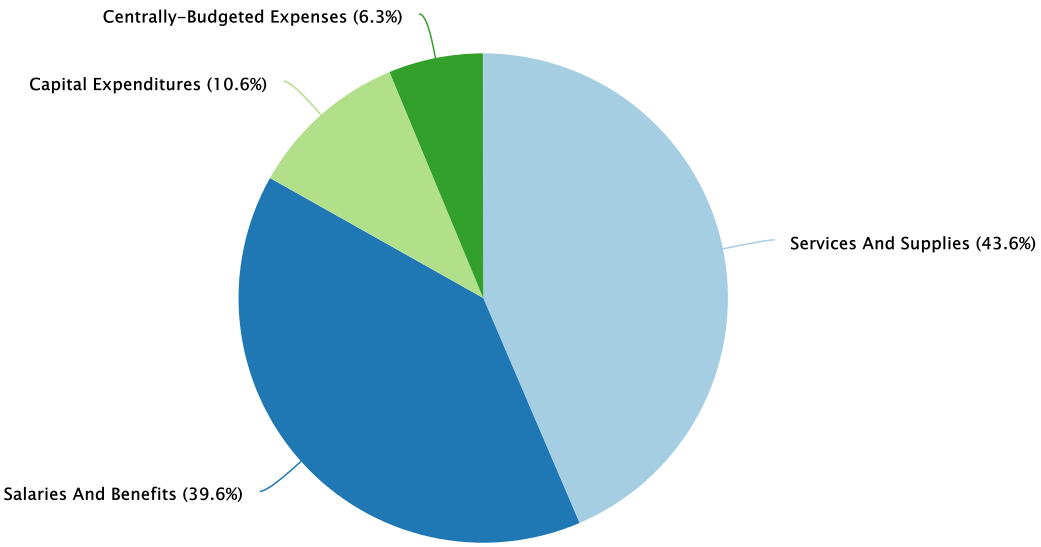
Expenditures Summary

The 2024-2025 Proposed Budget of $6,511,109 is an increase of $301,784 from the 2023-2024 Adopted Budget of $6,209,325. The increase is primarily due to salaries and benefits adjustments ($254,194), the full-year cost of the Marketing and Business Development Administrator position added midyear 2023-2024 ($187,719), and an increase in extra-help ($121,919). The increase is partially offset by decreases in capital expenditures ($414,585) and the deletion of a Crafts Worker I-II ($97,001).

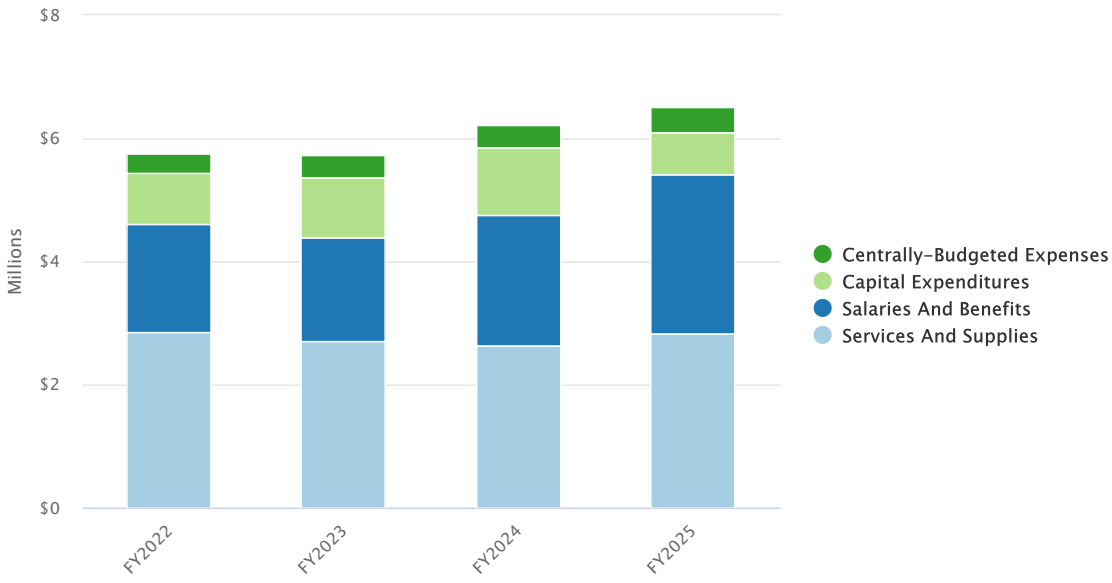
$6,511,109 $301,784
(4.86% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,747,724	$1,673,419	$2,112,621	$2,579,452	22.1%
Services And Supplies	$2,861,308	$2,704,814	$2,636,053	$2,836,384	7.6%
Centrally-Budgeted Expenses	$297,599	$355,995	$358,066	$407,273	13.7%
Capital Expenditures	$837,415	$993,207	$1,102,585	$688,000	-37.6%
Total Expense Objects:	$5,744,044	$5,727,436	$6,209,325	$6,511,109	4.9%

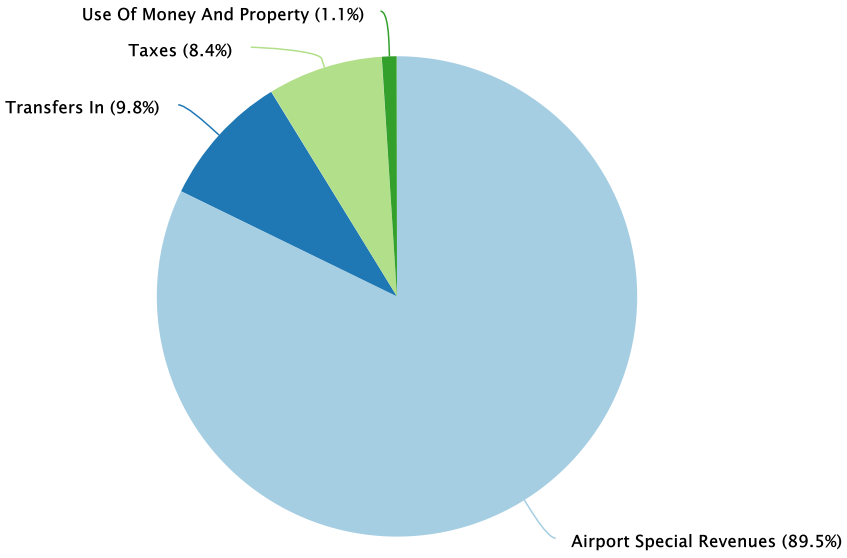
Funding Summary

The 2024-2025 Proposed Budget includes $5,827,305 from Airport leases and fees, a General Fund contribution of $639,826, and $550,000 from unsecured property taxes generated within Airport boundaries. As a result, $577,256 will be contributed to the Airport Enterprise Fund (#39023).

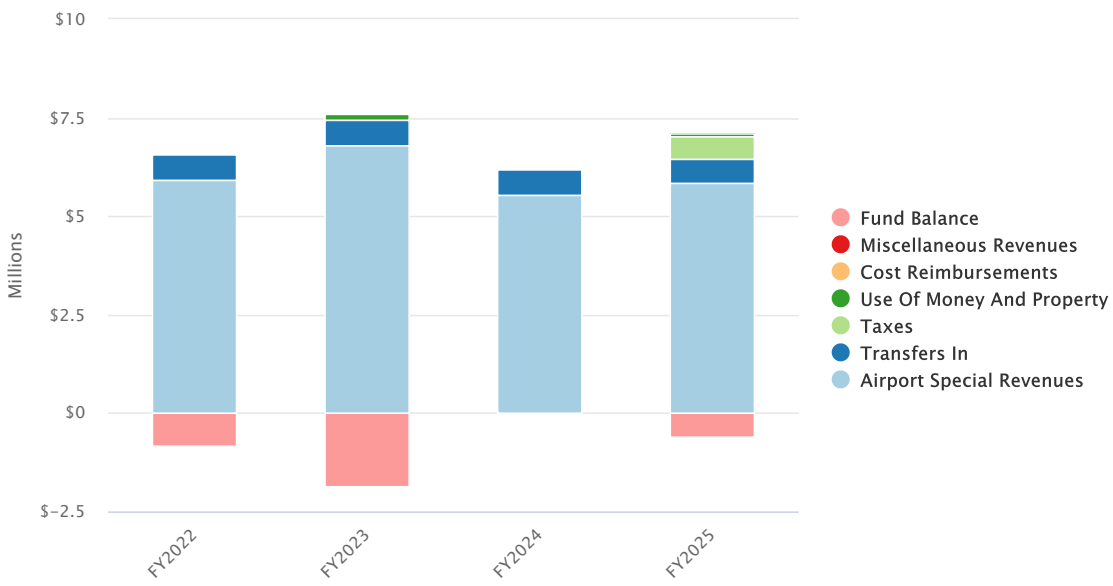
$6,511,109 $301,784
(4.86% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

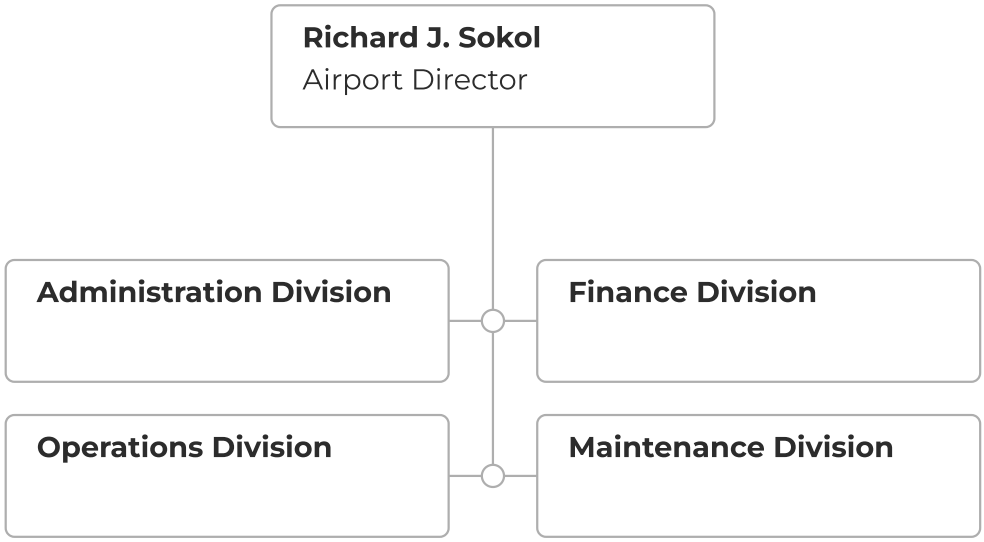


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$0	$0	$0	$550,000	N/A
Use Of Money And Property	$1,489	$139,047	$25,000	$71,234	184.9%
Miscellaneous Revenues	$2,286	$95	$0	$0	0%
Transfers In	$639,826	$639,826	$639,826	$639,826	0%
Airport Special Revenues	$5,926,531	$6,809,706	$5,544,499	$5,827,305	5.1%
Cost Reimbursements	$12,000	$0	$0	$0	0%
Fund Balance	-$838,087	-$1,861,239	$0	-$577,256	N/A
Total:	$5,744,044	$5,727,436	$6,209,325	$6,511,109	4.9%

Organizational Chart

The 2024-2025 Proposed Budget includes the deletion of one Crafts Worker I-II and one position added midyear 2023-2024. On February 27, 2024, the Board of Supervisors approved adding a Marketing and Business Development Administrator to focus on marketing aviation services, recruit new customers and tenants, and manage Airport revenue growth (R-24-27). The Proposed Budget also includes funding for 2.5 Temporary FTE positions to provide additional support for Airport facilities maintenance and clerical needs.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	17.0	16.0	(1.0)
Temporary (FTE)	0.0	2.5	2.5
Position Total	17.0	18.5	1.5



Program Discussion

The Department of Aviation is responsible for the safe and efficient operation, maintenance, and development of Stockton Metropolitan Airport (SCK). Under 14 Code of Federal Regulations Part 139, Certification of Airports, the FAA issues Airport Operating Certificates to allow airport operators to serve air carrier passenger operations. The Airport adheres to Federal Aviation Regulations Part 139 operations and Transportation Security Administration (TSA) security regulations. The Sheriff's Office and the Montezuma Fire Protection District support safe airport operations. SCK, a non-hub, commercial service airport, served more than 130,000 airline passengers and 150 based aircraft (aircraft stored at the Airport) in calendar year 2023. FAA air traffic controllers safely guided more than 55,000 flight operations. Wide-body air cargo operations occur daily.

Air Services

Allegiant Air continues to provide service to Harry Reid International Airport, Las Vegas, Nevada, and Phoenix Sky Harbor International Airport, Phoenix, Arizona.

2024-2025 Initiatives

Market research indicates that 2,200 airline passengers within 40 miles of SCK drive to other airports each day due to a lack of competitive airline seats. That is the equivalent of 15 full B-737 jets each day. Management is convinced that strong opportunities exist to increase airport use and stimulate new employment opportunities and that new revenue development opportunities need to be pursued. On February 27, 2024, the Board of Supervisors approved adding a Marketing and Business Development Administrator position to focus on marketing aviation services, recruiting new customers and tenants, and managing Airport revenue growth (R-24-27). The Airport website will be simplified and updated to convey a contemporary message of a modern, up-to-date, and vibrant airport community.

In 2024-2025, Department initiatives are intended to recruit airline seats and retain customers who 'leak' to other regional airports. Capital projects are intended to replace outdated and un-serviceable infrastructure, primarily serving the lower end of general aviation. These initiatives include new T-hangars and a self-serve fueling facility. General aviation self-serve fueling services, and related marketing, are intended to rejuvenate single-engine general aviation traffic. Aviation and general community engagements are intended to increase participation. Potential new revenue sources include fixed base operation land and building leases, revenue from self-serve fuel sales, rent-a-car commissions, and air carrier user fees. With additional airline services, the Airport anticipates increased revenue from rental car, shuttle service, and car-exchange services. New air carrier services would also increase revenue from landing fees, fuel flowage fees, and terminal rentals. By ordinance, the Airport's landing fee will increase by 19% in the new fiscal year, while remaining one of the lowest landing fees for any commercial service airport in the State.

With the support of the Airport Aviation Advisory Committee, the Department is also focusing on new agricultural air cargo opportunities. Given its proximity to Silicon Valley, the Airport will position itself to become a leader in sustainable aviation power-plant research, development, and implementation.

SCK 2026 Airport Transformation

On April 9, 2024, the Board of Supervisors approved an investment of $26,225,000 to fund transformative improvements at the Airport to support revitalization of key facilities, increase capacity for commercial airline service, and attain economic development goals (B-24-186). This funding will support several one-time capital improvements intended to unlock the Airport's development potential. The complete list of projects is included in the Airport Capital Projects budget (#9231000000). The Board's approval also directed the Auditor-Controller's Office to reallocate unsecured property taxes generated from property located within Airport boundaries to the Airport Enterprise Fund budget. This additional revenue source will support Airport operations, supplementing base revenues as these capital improvements and related growth initiatives are implemented.

Fund Balance

Airport Enterprise Fund (#39023)

As of March 31, 2024, the fund balance totaled $4,519,048. The 2024-2025 Proposed Budget includes a contribution of $577,256 to this fund.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Commercial Passengers				
Enplanements	76,148	70,362	68,120*	68,120*
Deplanements	75,904	70,407	68,120*	68,210*
Total	**152,052**	**140,769**	**136,240**	**136,240**
Aircraft Operations				
Air Carrier	2,254	1,840	1,673	1,673
Air Taxi	2,135	2,332	2,559	2,687
Military	4,172	4,676	4,480	4,570
General Aviation	41,039	45,915	49,769	50,764
Total	**49,600**	**54,763**	**58,481**	**59,694**

*The airline has reduced its flight frequency and number of available seats for business reasons.

** Operational changes at the Airport's only flight school could negatively impact total aircraft operations.

Airport Capital Projects

Richard J. Sokol
Airport Director

The Airport Capital Projects budget (#9231000000) includes capital improvement projects in support of Stockton Metropolitan Airport (Airport) efforts to plan, operate, and maintain the safety and appearance of the Airport to meet the highest standards. The Airport prioritizes capital project development to address safety and capacity infrastructure needs. Project phases typically include scope development, environmental clearance, design, engineering, and construction.

Please visit flystockton.com for more information.

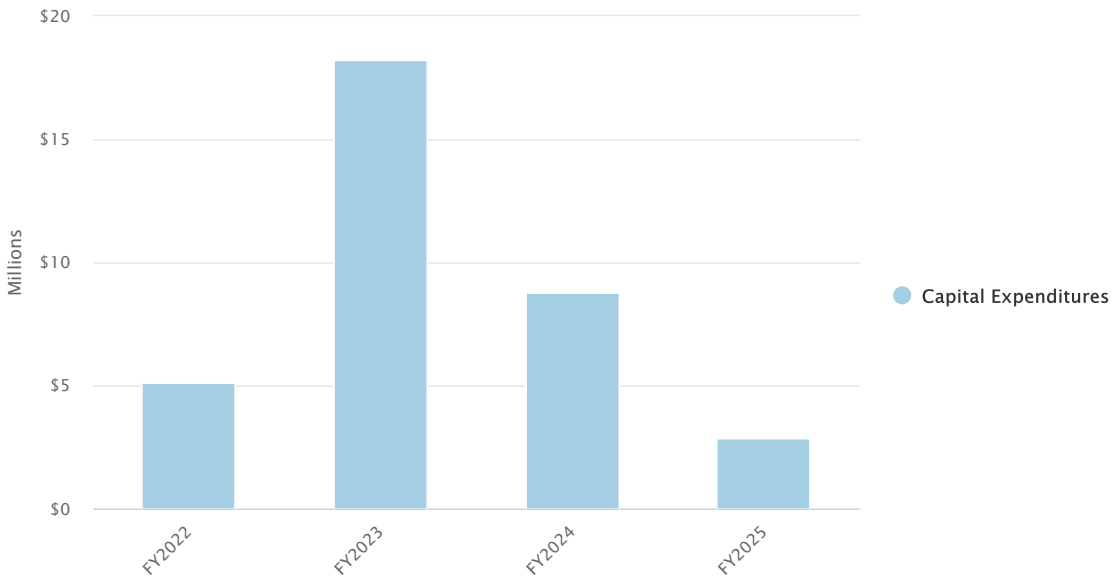
Expenditures Summary

The 2024-2025 Proposed Budget of $2,842,008 is a decrease of $5,928,516 from the 2023-2024 Adopted Budget of $8,770,524. The decrease is primarily due to the completion of several projects, including the Terminal Security Access Control System, Cargo Apron Expansion, Rehabilitate General Aviation Taxilane, and Rehabilitate Cargo Taxilane projects.

$2,842,008 **-$5,928,516**
(-67.60% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Capital Expenditures	$5,149,800	$18,216,975	$8,770,524	$2,842,008	-67.6%
Total Expense Objects:	$5,149,800	$18,216,975	$8,770,524	$2,842,008	-67.6%

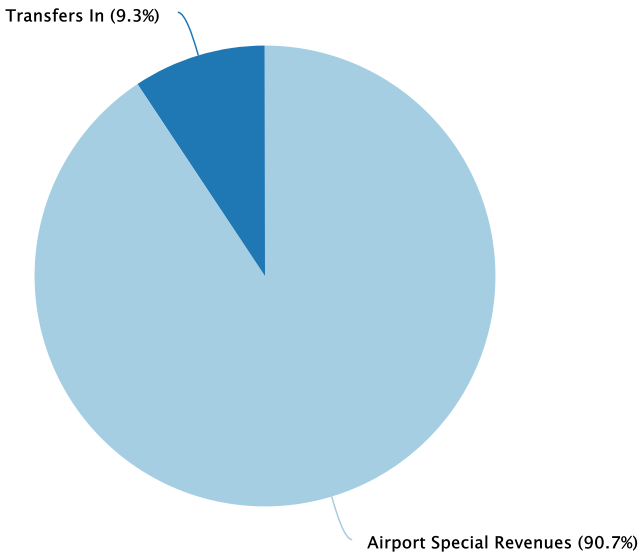
Funding Summary

The 2024-2025 Proposed Budget includes $2,576,564 in Federal grant revenues from the Federal Aviation Administration, and a transfer in of $265,444 from the Airport Passenger Facility Charges Program Fund (#39700).

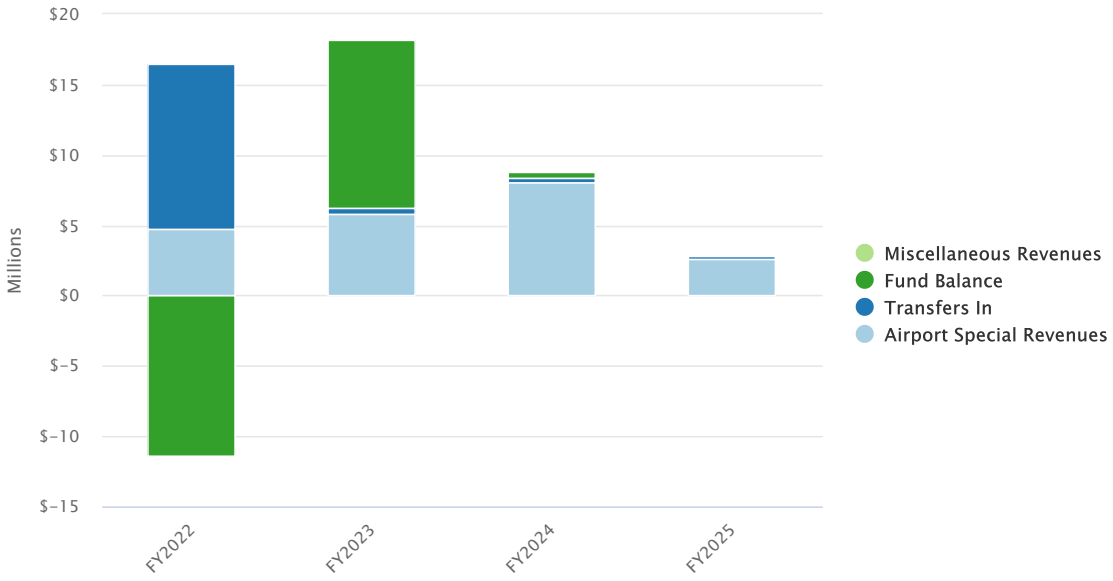
$2,842,008 -$5,928,516
(-67.60% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Miscellaneous Revenues	$0	$44,450	$0	$0	0%
Transfers In	$11,763,206	$475,675	$313,963	$265,444	-15.5%
Airport Special Revenues	$4,757,237	$5,769,540	$8,060,694	$2,576,564	-68%
Fund Balance	-$11,370,643	$11,927,310	$395,867	$0	-100%
Total:	$5,149,800	$18,216,975	$8,770,524	$2,842,008	-67.6%

Program Discussion

The 2024-2025 Proposed Budget includes the following projects which will improve Airport, passenger, and tenant security and safety; increase the useful life of taxilanes, infrastructure and facilities; and support the long-term planning and development of the Airport.

Decommission Taxiways M and L

The existing geometry of Taxiways M and L no longer meets Federal Aviation Administration (FAA) standards and creates a confusing intersection of two taxiways leading to and from a runway. The project entails the removal of pavement for both taxiways, with a section of Taxiway M remaining to maintain access to the calibration pad. Aircraft will continue to access runway 11R-29L via taxiways G, H, and B. In addition, the current Taxiways' nomenclature needs to be updated to meet current FAA standards.

Rehabilitate Taxiways B, D, D7, and D9

The last seal coat and crack seal project on the taxiways was completed in 2019. These airfield pavements are essential for airport operations and staying ahead of any further distresses is crucial for increasing the lifespan of the pavement before it is necessary to conduct a full pavement rehabilitation/reconstruction.

West General Aviation Taxilane

The project will replace deteriorating pavement on and off the airfield.

2024-2025 Proposed Capital Projects Budget

(with projected sources of funding by project)

Description	FAA	Local*	Total
Decommission Taxiways M and L	$437,531	$45,075	$482,606
Rehabilitate Taxiways B, D, D7, and D9	739,243	76,159	815,402
West General Aviation Taxilane	1,399,790	144,210	1,544,000
Total**	**$2,576,564**	**$265,444**	**$2,842,008**

**Local funding from Airport Passenger Facility Charges Program Fund (#39700).*

***These amounts are based on engineer estimates. Actual costs and timing of reimbursements may vary significantly.*

SCK 2026 Airport Transformation

On April 9, 2024, the Board of Supervisors approved an investment of $26,225,000 to fund transformative improvements at the Airport to support revitalization of key facilities, increase capacity for commercial airline service, and attain economic development goals (B-24-186). This funding will support several one-time capital improvements intended to unlock the Airport's development potential. In addition, $2.5 million of available Measure K funding from the San Joaquin Council of Governments will support terminal improvements. Requests for project-specific appropriations will accompany future recommendations to award contracts for project design and construction.

SCK 2026 Airport Transformation Projects		
Description		**Estimated County Cost**
Terminal Investment*		
Construct a new five gate, at-grade hold room designed to comfortably accommodate 400 peak hour passengers. Remodel parts of the existing baggage claim, Transportation Security Administration (TSA) security, and ticket counter portions of the existing airport terminal. Add new baggage conveyors, provide space for rent-a-car counters, and update restrooms.		$10,500,000
	Measure K Funding	(2,500,000)
		$8,000,000
Air Traffic Control Tower**		
Complete a siting study for a new FAA-operated/County-owned air traffic control tower.		325,000
Commercial Hangar Acquisition		
Acquire an existing commercial hangar to update and repurpose portions, or all, of the building and its site. Bring the land lease into FAA compliance.		4,500,000
West Ramp Restoration/Redesign**		
Restore and redesign the west ramp to accommodate new hangar construction.		7,000,000
Pilot Center and Self-Serve Fueling		
Construct new pilot center and self-serve fueling facility.		600,000
New Hangars/Awnings**		
Construct new aircraft storage hangars (38 units), aircraft sunshade awnings (10 units), Aircraft Rescue and Fire Fighting (ARFF) awning, and replacement commercial hangar.		5,800,000
	Total	**$26,225,000**

*$2.5 million of available Measure K funding from the San Joaquin Council of Governments will support terminal improvements, reducing the County's cost to $8 million.

**Includes projects eligible for construction cost reimbursement from the Federal Aviation Administration.

Fund Balance

Airport Passenger Facility Charges Program Fund (#39700)

As of March 31, 2024, the fund balance totaled $179,517. The 2024-2025 Proposed Budget includes a $265,444 transfer from this fund.

Airport Transform Cap Outlay Fund (#39024)

The Airport Transform Cap Outlay Fund was established on April 9, 2024, by the Board of Supervisors with a contribution of $26,225,000 to fund transformative improvements at the Stockton Metropolitan Airport to support revitalization of key facilities, increase capacity for commercial airline service and attain economic development goals (B-24-186). The 2024-2025 Proposed Budget does not include transfers from this fund. Requests for project-specific appropriations and fund transfers will accompany future recommendations to award contracts for design and construction.

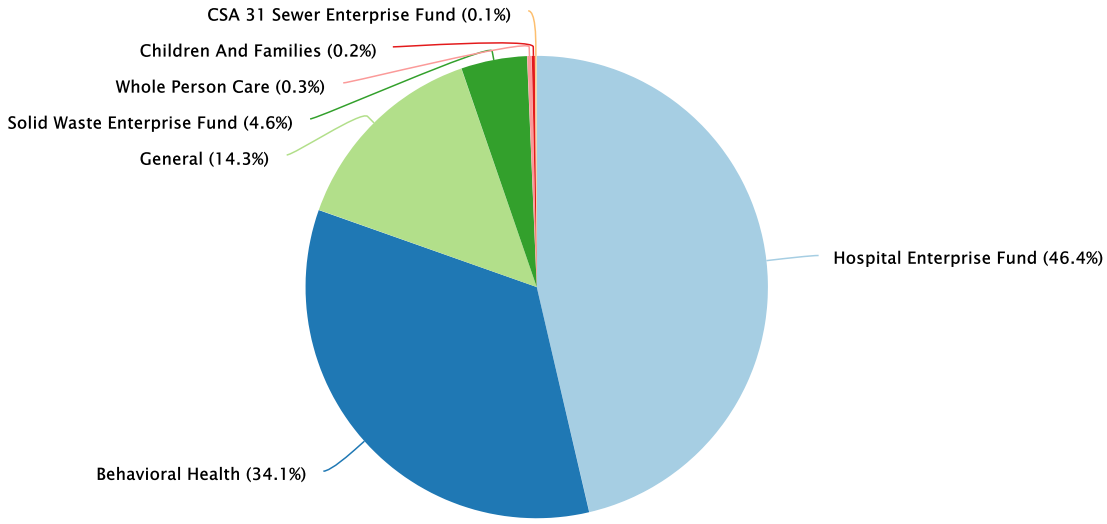
Health Services

Expenditures Summary

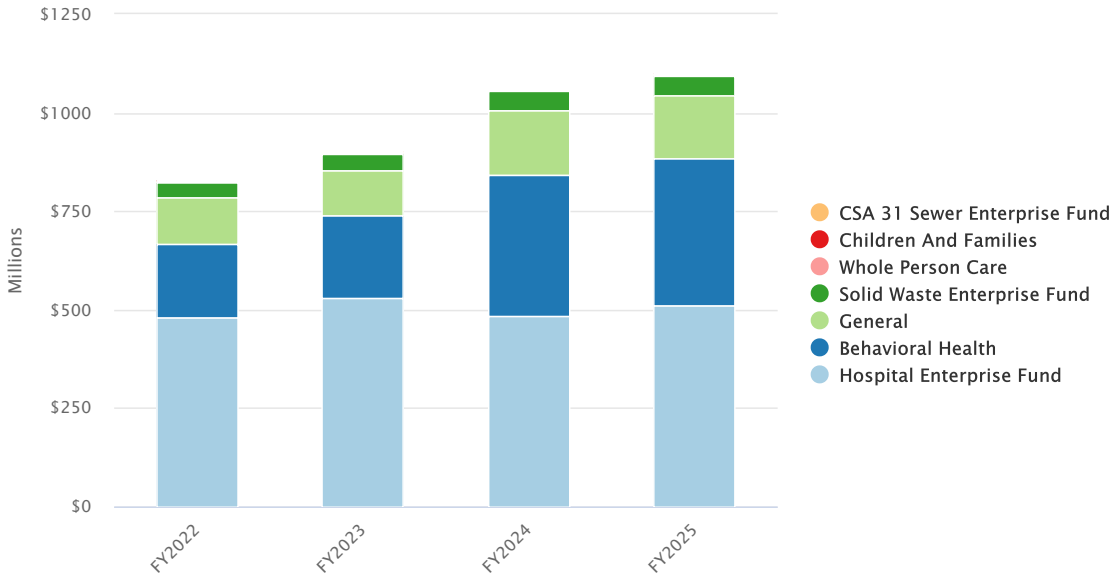
$1,101,554,406 $41,427,289
(3.91% vs. prior year)

Expenditures by Fund

Expenditures by Fund



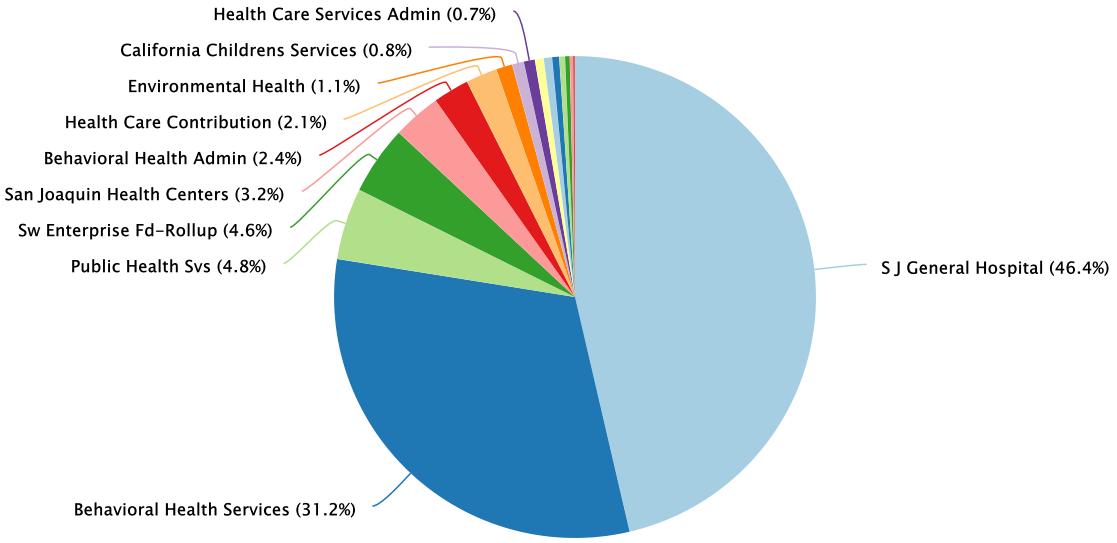
Budgeted and Historical Expenditures by Fund



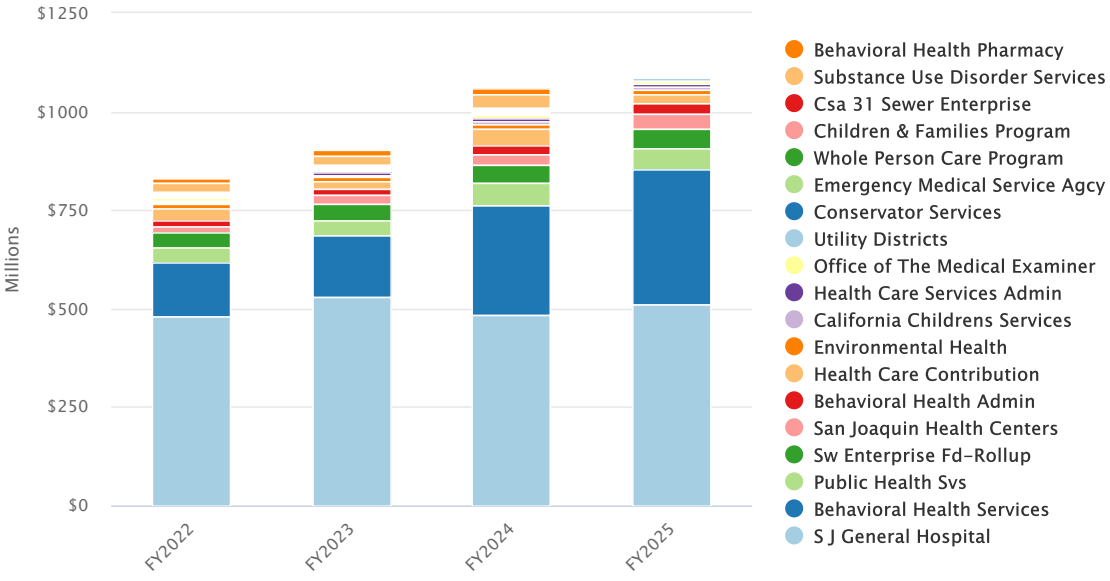
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General	$117,933,944	$114,371,191	$166,301,207	$157,518,301	-5.3%
Behavioral Health	$188,258,518	$210,999,561	$357,938,270	$375,225,732	4.8%
Children And Families	$1,933,749	$2,036,435	$2,226,147	$2,362,096	6.1%
Whole Person Care	$3,921,353	$1,542,550	$2,732,954	$3,622,224	32.5%
Solid Waste Enterprise Fund	$37,419,790	$41,698,113	$46,264,898	$50,863,493	9.9%
Hospital Enterprise Fund	$480,174,578	$530,177,454	$483,357,353	$510,628,587	5.6%
CSA 31 Sewer Enterprise Fund	$994,967	$925,079	$1,306,288	$1,333,973	2.1%
Total:	$830,636,900	$901,750,384	$1,060,127,117	$1,101,554,406	3.9%

Expenditures by Department

Budgeted Expenditures by Department



Budgeted and Historical Expenditures by Department



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
Public Works					
Utility Districts	$3,378,525	$3,622,664	$4,636,234	$6,122,852	32.1%

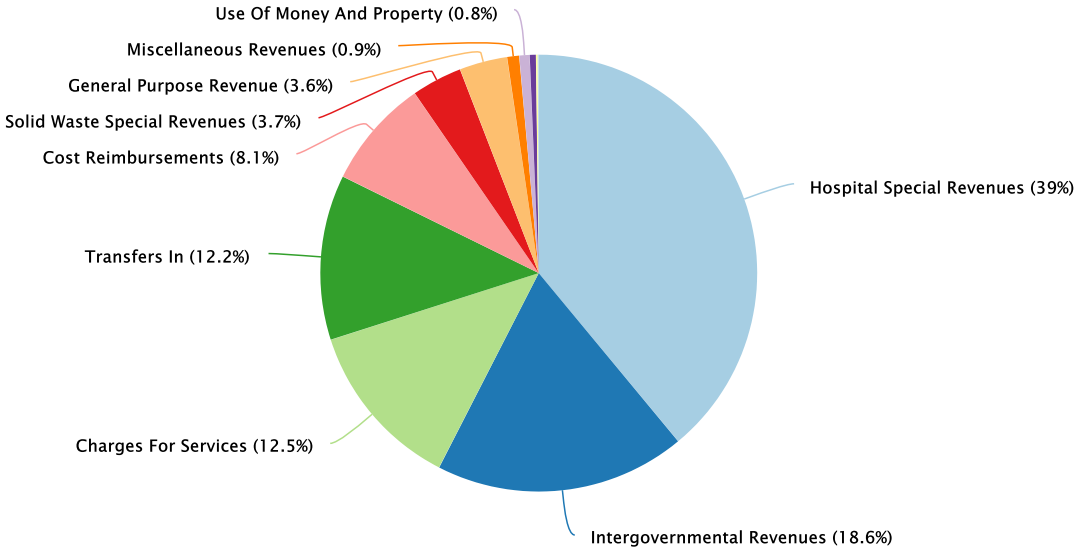
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Sw Enterprise Fd-Rollup	$37,419,790	$41,698,113	$46,264,898	$50,863,493	9.9%
Csa 31 Sewer Enterprise	$994,967	$925,079	$1,306,288	$1,333,973	2.1%
Total Public Works:	$41,793,282	$46,245,857	$52,207,420	$58,320,318	11.7%
Health Care Services Agency					
Behavioral Health Pharmacy	$12,467,600	$12,897,529	$14,458,052	$0	-100%
Behavioral Health Services	$136,319,093	$155,467,905	$279,170,439	$343,549,765	23.1%
Substance Use Disorder Services	$20,894,083	$24,048,587	$36,357,348	$0	-100%
Behavioral Health Admin	$14,948,691	$14,770,387	$23,172,847	$26,559,925	14.6%
Public Health Svs	$37,810,138	$40,003,054	$55,094,401	$52,821,098	-4.1%
Conservator Services	$3,629,051	$3,815,154	$4,779,584	$5,116,042	7%
Emergency Medical Service Agcy	$2,652,511	$2,682,799	$4,175,333	$4,224,715	1.2%
California Childrens Services	$5,545,012	$5,571,870	$7,862,364	$8,603,121	9.4%
Health Care Services Admin	$5,197,844	$5,292,558	$6,655,939	$8,146,583	22.4%
Whole Person Care Program	$3,921,353	$1,542,550	$2,732,954	$3,622,224	32.5%
Office of The Medical Examiner	$5,301,276	$5,223,438	$6,274,839	$6,584,232	4.9%
Total Health Care Services Agency:	$248,686,652	$271,315,831	$440,734,100	$459,227,705	4.2%
Environmental Health					
Environmental Health	$9,780,400	$9,479,284	$11,238,879	$12,168,624	8.3%
Total Environmental Health:	$9,780,400	$9,479,284	$11,238,879	$12,168,624	8.3%
Human Services Agency					
Children & Families Program	$1,933,749	$2,036,435	$2,226,147	$2,362,096	6.1%
Total Human Services Agency:	$1,933,749	$2,036,435	$2,226,147	$2,362,096	6.1%
Health Care Contribution					
Health Care Contribution	$30,178,485	$21,543,053	$43,166,123	$23,166,123	-46.3%
Total Health Care Contribution:	$30,178,485	$21,543,053	$43,166,123	$23,166,123	-46.3%
San Joaquin Health Centers					
San Joaquin Health Centers	$18,089,753	$20,952,470	$27,197,095	$35,680,953	31.2%
Total San Joaquin Health Centers:	$18,089,753	$20,952,470	$27,197,095	$35,680,953	31.2%
San Joaquin General Hospital					
S J General Hospital	$480,174,578	$530,177,454	$483,357,353	$510,628,587	5.6%
Total San Joaquin General Hospital:	$480,174,578	$530,177,454	$483,357,353	$510,628,587	5.6%
Total Expenditures:	$830,636,900	$901,750,384	$1,060,127,117	$1,101,554,406	3.9%

Funding Summary

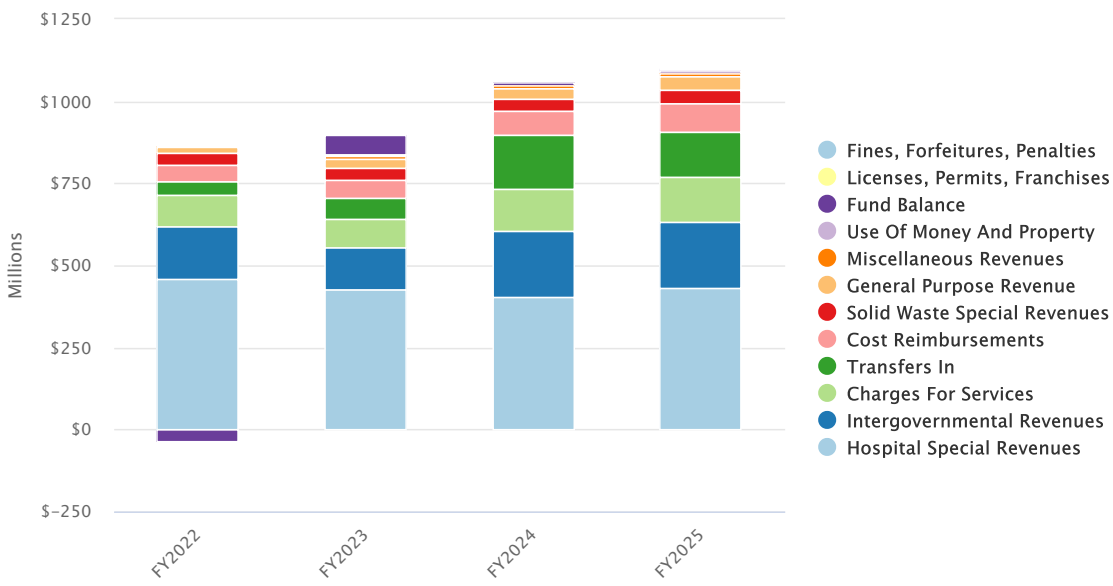
$1,101,554,406 $41,427,289
(3.91% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Licenses, Permits, Franchises	$1,183,853	$1,671,808	$1,194,585	$1,348,505	12.9%
Fines, Forfeitures, Penalties	$1,098	$1,061	$500	$845,514	169,002.8%
Use Of Money And Property	$920,531	$5,152,242	$2,006,078	$8,285,302	313%
Intergovernmental Revenues	$158,671,313	$129,514,029	$201,473,620	$204,500,063	1.5%
Charges For Services	$98,643,275	$86,406,686	$125,710,177	$137,939,839	9.7%
Miscellaneous Revenues	$2,560,592	$10,434,707	$7,605,137	$9,825,420	29.2%
Transfers In	$37,345,216	$63,401,194	$162,825,401	$134,528,540	-17.4%
Solid Waste Special Revenues	$38,054,473	$39,502,250	$38,959,049	$41,212,835	5.8%
Hospital Special Revenues	$459,331,062	$426,477,333	$405,609,399	$429,499,461	5.9%
Cost Reimbursements	$52,340,270	$53,531,521	$73,511,807	$89,239,323	21.4%
General Purpose Revenue	$18,047,466	$25,167,140	$33,164,929	$39,221,655	18.3%
Fund Balance	-$36,462,249	$60,490,414	$8,066,435	$5,107,949	-36.7%
Total:	$830,636,900	$901,750,384	$1,060,127,117	$1,101,554,406	3.9%

Summary - Health Care Services

Greg Diederich
Director of Health Care Services

The Health Care Services Agency provides quality care and services to residents of San Joaquin County. In the course of fulfilling its governmental mandate, the Agency advocates for the comprehensive physical and psychological health needs of the disadvantaged, for good public health, and for accessible services for all. The Agency educates health professionals who serve the community and through service, improves health in the community as a whole.

This is a summary of the 11 budgets administered by the Director of Health Care Services (HCS) consisting of:

- 2022621000 – Correctional Health Services
- 4040500000 – Behavioral Health Services*
- 4040700000 – Behavioral Health Administration
- 4041000000 – Public Health Services
- 4041200000 – Public Guardian/Conservator
- 4041800000 – Emergency Medical Services
- 4045415000 – California Children's Services
- 4049500000 – HCS Administration
- 4049600000 – Whole Person Care Program
- 4049700000 – Office of the Medical Examiner
- 5055600000 – Veterans Services Office

*Behavioral Health Pharmacy (#4040300000) and Substance Use Disorder Services (#4040600000) are included in the Behavioral Health Services budget (#4040500000) effective July 1, 2024.

The information presented here, both current and historical, excludes the Neighborhood Preservation budget (#5055246000) which was transferred to the Human Services Agency effective June 3, 2024.

Please visit sjgov.org/hcs for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Office of the Medical Examiner[1] Improve staffing rates by maintaining current staff and filling all vacancies. The referenced classifications have the listed percentage of allocated positions unfilled.	Sup. Death Investigator 50% Death Investigator 20% Office Assistant 33% Forensic Autopsy Tech 33%	Sup. Death Investigator 50% Death Investigator 0% Office Assistant 33% Forensic Autopsy Tech 33%	0% Fully staffed	December 2023
Public Health Services (PHS) Institute a formal curriculum for nursing student interns designed to enhance their practicum experience and consideration of Public Health as a career.	Not started	Completed	Completed	June 2023
Behavioral Health Services (BHS) Work with Human Resources to identify new recruitment strategies and ensure vacancies are posted and filled timely, and reduce departmental vacancy rates by five percentage points.	25.7%	23.3%	20.7%	June 2025
Veterans Services Office Hire three full-time Veterans Services Representatives.	In progress	Completed	Completed	June 2023
Formalize Succession Planning	**Initial**	**Current**	**Target**	**Deadline**
Emergency Medical Services[2] Work with HR on class study to combine/reclassify Regional Disaster Medical Health Coordinator and EMS Specialist positions to create series as needed; ensure organizational charts are logical and match mobility paths; and ensure job descriptions/duties align with workflow and organizational chart.	Not started	In progress	Completed	December 2024
Behavioral Health Services Partner with HR to review current administration leadership roles and create appropriate BHS leadership job descriptions which support succession planning.	Not started	Completed	Completed	December 2024
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**

Health Care Services Agency[3] All members of the Agency's management team will complete relevant NIMS/SIMS 300/400/700 training.	0%	12%	100%	June 2024
Public Health Services All PHS managers and supervisors will have completed the Department's one-year intensive leadership training institute conducted by Max Potential, incorporating at least three elements from coursework into everyday practice.	0%	100%	100%	June 2023
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Correctional Health Services Complete RFP and convert to new electronic medical health records system.	In progress	Completed	Completed	June 2024
Behavioral Health Services Implement regional electronic health records system.	Not started	Completed	Completed	July 2023
Fiscal Optimization				
Maintain a Structurally Balanced Budget	**Initial**	**Current**	**Target**	**Deadline**
Office of the Medical Examiner (OME) Work with Auditor-Controller's Office to recommend revisions to OME fees to help offset County annual General Fund expenditures and realize full cost reimbursement.	Removal fee $352 Body storage fee $45 Report fee $25 Autopsy fee $1,676 Death investigation fee $813	Removal fee $427 Body storage fee $45 Report fee $25 Autopsy fee $3,031 Death investigation fee $767	New rates determined by ACO audit/review	July 2024
Public Health Services PHS will have a formalized methodology to determine funding priorities that align with the Department's Strategic Plan, national Public Health Accreditation standards, the Countywide Community Health Improvement Plan, and initiatives under the California Department of Public Health.	Not started	Completed	Completed	July 2023
Public Guardian/Conservator[4] Develop protocols to compliantly access Mental Health Services Act (MHSA) funding and increase Medi-Cal billable services to reduce reliance on Realignment funding.	Not started	Deemed not feasible	Completed	June 2025
Effectively Manage One-Time Funds	**Initial**	**Current**	**Target**	**Deadline**
Public Health Services Implement a Health Equity Plan, as required under the California Equity Recovery Initiative grant with California Department of Public Health, to include specific objectives to prioritize the allocation of resources to address conditions affecting equitable health outcomes.	Not started	Completed	Completed	July 2023
Public Safety / Criminal Justice / Quality of Life				
Reduction in Response Times for Emergency Services	**Initial**	**Current**	**Target**	**Deadline**
Emergency Medical Services[5] Ambulance Patient Offload Times (APOT) data is a 90th percentile measurement of the overall time in minutes from the time an ambulance arrives at a hospital emergency department until the transfer of patient care to the receiving hospital's emergency department medical personnel. The standard is within twenty minutes.	Combined hospital APOT performance in 2021 = 55.6%	Combined hospital APOT performance in 2023 = 49.76%	60.0%	December 2023
Homelessness				
Expand Unsheltered Bed Capacity	**Initial**	**Current**	**Target**	**Deadline**

Health Care Services Agency[6] Continue to partner with St. Mary's Dining Hall and other community stakeholders to develop and bring online a minimum of 250 new non-congregate shelter beds in Stockton.	0 Beds	0 beds	At least 250 beds	December 2023
Promote Expansion of Behavioral Health Clinicians and Services	**Initial**	**Current**	**Target**	**Deadline**
Behavioral Health Services Expansion of staffed BHS Mobile Crisis Support Teams throughout the County via Crisis Care Mobile Units grant to increase rapid response to urgent mental health situations. Establish a team at both the Tracy and Lodi BHS clinic locations.	4 Units currently located out of Stockton and French Camp	5.5 Units located out of Stockton (2), French Camp, Lodi, Tracy, and Manteca (1/2)	7 Units located out of Stockton, French Camp, Tracy, and Lodi	June 2025
Behavioral Health Services Implement the CalMHSA Regional Workforce Education and Training (WET) program for loan forgiveness, tuition, and retention stipends.	Not started	Implemented	Implemented	July 2023
Health Care Services Agency Complete contracting and begin providing student proctorships, supervised clinical hours, tuition reimbursement, and other educational supports for BHS and Community-Based Organization providers.	In progress	Completed	Completed	July 2023

Analysis of Priority Activity

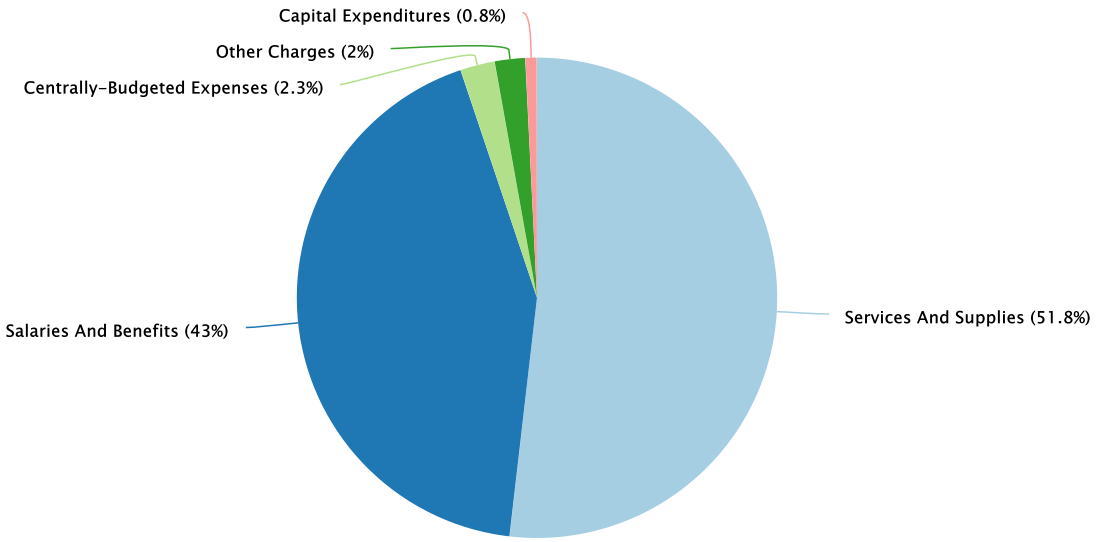
[1]Management continues to work diligently to fill newly vacated positions and projects zero vacancies within six months.
[2]Project started March 2024. Expected timeline to complete the classification study exceeds nine months for two positions.
[3]Due to vacancies, new staff, and competing priorities with minimalflexibility for training times this goal will not be met.
[4]Determined not feasible due to CalAIM Payment reform. Does not meet MHSA funding requirements.
[5]Target corrected from prior year; a subcommittee of stakeholders is being established to address APOT.
[6]Work continues, however, deadline was not met. St. Mary's Pathways groundbreaking occurred in April 2024.

Expenditures Summary

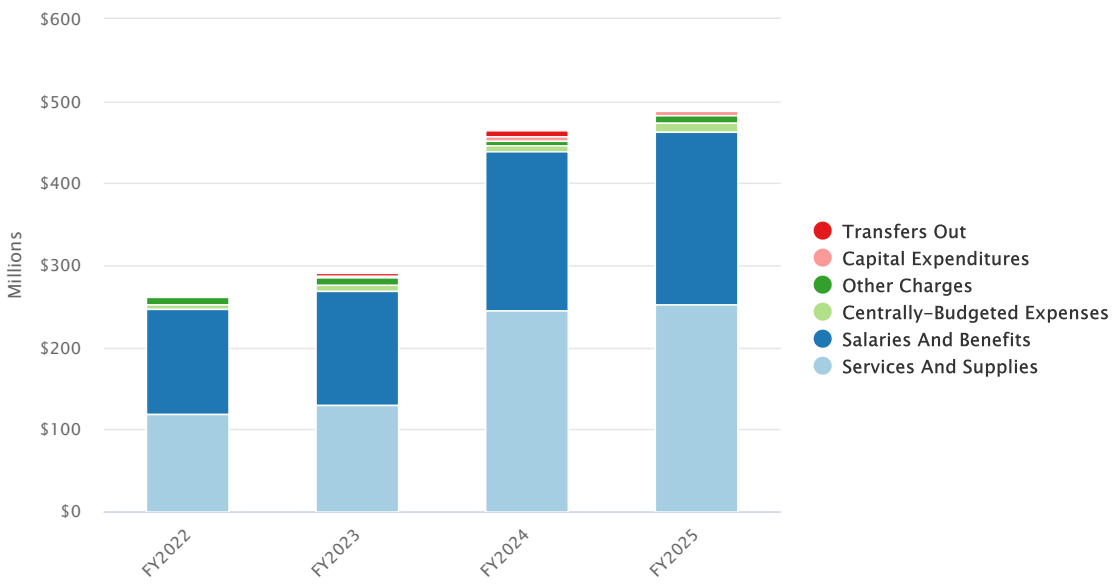
$487,508,674 $23,005,585
(4.95% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$127,937,644	$138,740,196	$192,817,249	$209,724,881	8.8%
Services And Supplies	$118,883,650	$130,675,350	$245,357,041	$252,661,158	3%
Centrally-Budgeted Expenses	$6,242,438	$7,137,826	$8,318,223	$11,387,979	36.9%
Other Charges	$8,188,204	$9,194,175	$4,812,321	$9,969,880	107.2%
Capital Expenditures	$1,720,200	$1,454,472	$6,843,255	$3,764,776	-45%
Transfers Out	$2,038,066	$2,749,791	$6,355,000	$0	-100%
Total Expense Objects:	$265,010,201	$289,951,810	$464,503,089	$487,508,674	5%

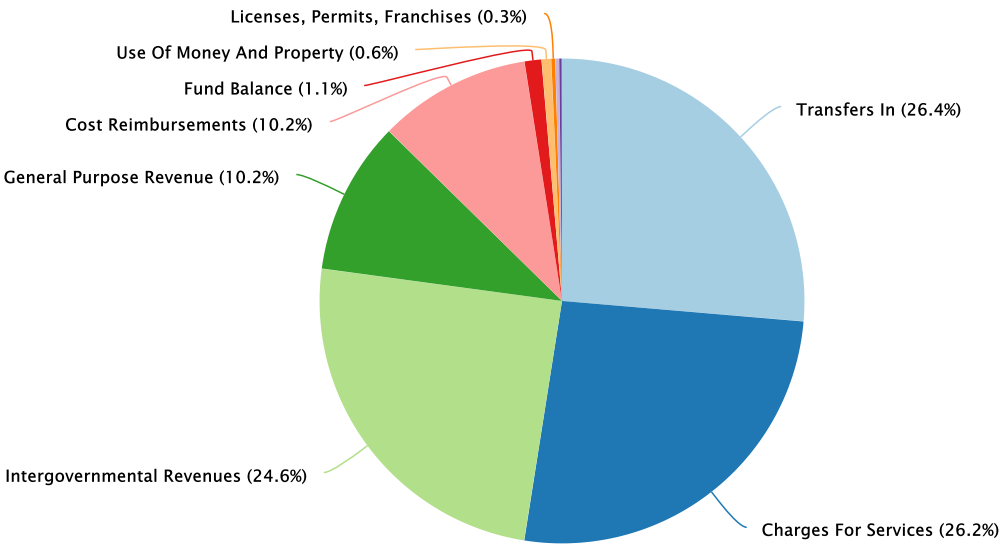
Funding Summary

$487,508,674 $23,005,585
(4.95% vs. prior year)

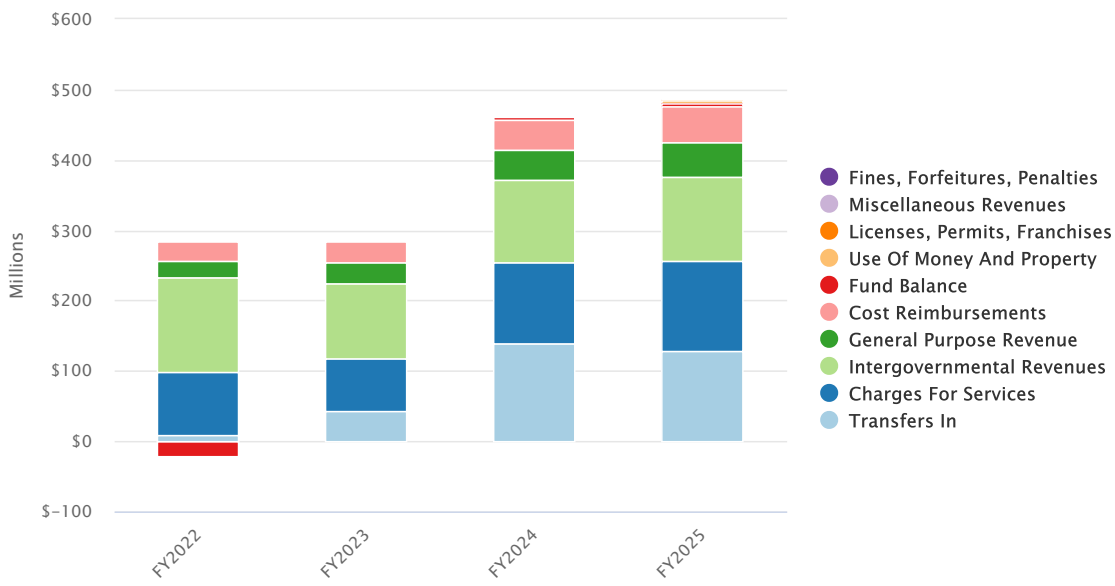
Funding by Source

Operating Transfers In includes a General Fund Contribution of $3,647,001 representing the Minimum Maintenance of Effort required of $1,395,617 and a Discretionary Contribution of $2,251,384.

Projected Funding by Source



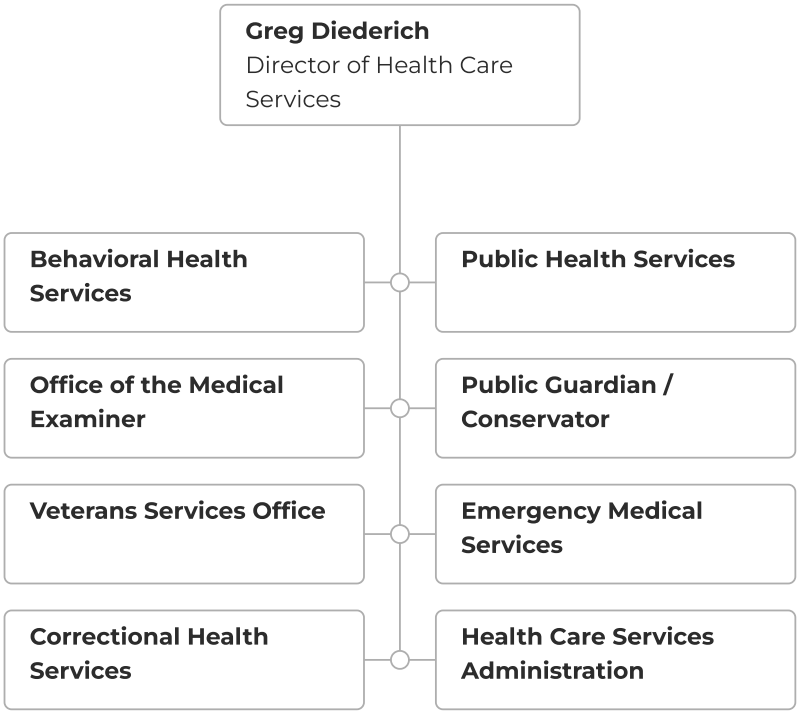
Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Licenses, Permits, Franchises	$1,183,853	$1,671,808	$1,194,585	$1,348,505	12.9%
Fines, Forfeitures, Penalties	$1,098	$1,061	$500	$845,514	169,002.8%
Use Of Money And Property	$131,907	$1,034,908	$515,000	$3,076,000	497.3%
Intergovernmental Revenues	$136,266,739	$104,896,100	$117,350,031	$120,073,963	2.3%
Charges For Services	$88,585,455	$76,354,798	$114,974,323	$127,501,717	10.9%
Miscellaneous Revenues	$524,048	$1,266,709	$893,428	$1,268,945	42%
Transfers In	$8,913,087	$42,343,645	$138,599,266	$128,467,251	-7.3%
Cost Reimbursements	$28,849,224	$29,188,229	$42,224,824	$49,550,179	17.3%
General Purpose Revenue	$22,271,987	$31,228,995	$42,920,316	$49,841,453	16.1%
Fund Balance	-$21,717,200	$1,965,558	$5,830,816	$5,535,147	-5.1%
Total:	$265,010,201	$289,951,810	$464,503,089	$487,508,674	5%

Organizational Chart

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	1,263.0	1,270.0	7.0
Temporary (FTE)	164.1	148.4	(15.7)
Position Total	1,427.1	1,418.4	(8.7)



Program Discussion

Health Care Services - Summary of Net County Cost (2024-2025 Proposed Budget)						
Budget	**Budget Name**	**Required Match/MOE***	**Overmatch/ Discretionary**	**Total Net County Cost**	**Total Budget (Expenditures)**	**NCC % of Total Budget**
2022621000	Correctional Health Services	$0	$17,959,093	$17,959,093	$26,450,470	67.9%
4040500000	Behavioral Health Services	1,063,736	1,323,311	2,387,047	343,549,765	0.7%
4040700000	Behavioral Health Administration	0	0	0	26,559,925	0.0%
4041000000	Public Health Services	331,881	20,800,947	21,132,828	52,821,098	40.0%
4041200000	Public Guardian/Conservator	0	928,073	928,073	5,116,042	18.1%
4041800000	Emergency Medical Services	0	1,516,788	1,516,788	4,224,715	35.9%
4045415000	California Children's Services	545,334	1,661,294	2,206,628	8,603,121	25.6%
4049500000	HCS Administration	0	0	0	8,146,583	0.0%
4049600000	Whole Person Care Program	0	0	0	3,622,224	0.0%
4049700000	Office of the Medical Examiner	0	6,151,010	6,151,010	6,584,232	93.4%
5055600000	Veterans Services Office	0	1,206,987	1,206,987	1,830,499	65.9%
	Total	**$1,940,951**	**$51,547,503**	**$53,488,454**	**$487,508,674**	**11.0%**

*Maintenance of Effort

Behavioral Health Pharmacy

Greg Diederich
Director of Health Care Services

The Behavioral Health Pharmacy budget (#4040300000) is consolidated within the Behavioral Health Services budget (#4040500000) effective July 1, 2024. This budget is included for the purpose of displaying prior year actuals.

Expenditures Summary

$0 -$14,458,052
(-100.00% vs. prior year)

Expenditures by Expense Type

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,948,880	$2,037,286	$2,164,515	$0	-100%
Services And Supplies	$10,499,226	$10,839,716	$12,269,245	$0	-100%
Centrally-Budgeted Expenses	$19,493	$20,527	$24,292	$0	-100%
Total Expense Objects:	$12,467,600	$12,897,529	$14,458,052	$0	-100%

Funding Summary

$0 -$14,458,052
(-100.00% vs. prior year)

Funding by Source

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$0	$23,250	$0	$0	0%
Charges For Services	$10,267,238	$11,489,106	$12,074,753	$0	-100%
Miscellaneous Revenues	$3,883	$3,050	$3,890	$0	-100%
Cost Reimbursements	$528,561	$397,694	$680,983	$0	-100%
Fund Balance	$1,667,917	$984,428	$1,698,426	$0	-100%
Total:	$12,467,600	$12,897,529	$14,458,052	$0	-100%

Position Summary

The 2024-2025 Proposed Budget transfers seven positions to the Behavioral Health Services budget (#4040500000) and deletes four positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	11.0	0.0	(11.0)
Temporary (FTE)	3.8	0.0	(3.8)
Position Total	14.8	0.0	(14.8)

Behavioral Health Services

Greg Diederich
Director of Health Care Services

Behavioral Health Services (BHS) provides programs to all age groups, including but not limited to, inpatient and outpatient treatment services and 24-hour emergency crisis intervention. Clinics are located in Lodi, Manteca, Stockton, and Tracy, but BHS services are provided throughout the County by both County staff and contractors.

Effective July 1, 2024, this Behavioral Health Services budget unit (#4040500000) includes the consolidation of the Substance Use Disorder Services budget (#4040600000) and Behavioral Health Pharmacy (#4040300000).

Please visit sjcbhs.org for more information.

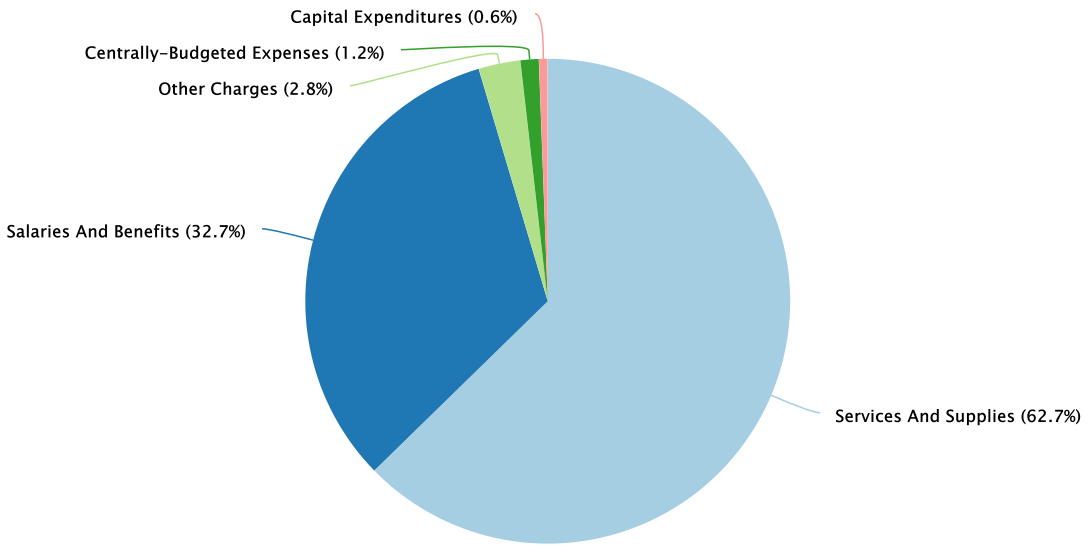
Expenditures Summary

The 2024-2025 Proposed Budget of $343,549,765 is an increase of $64,379,326 from the 2023-2024 Adopted Budget of $279,170,439, primarily due to the transfer of salaries and benefits, services and supplies, and centrally-budgeted charges from the Substance Use Disorder Services and Pharmacy budgets ($50,027,531); increased costs for professional services and residential contract providers ($6,471,513); salaries and benefits adjustments ($5,707,839); and increased costs for inpatient hospital contracts ($5,157,559). These increases are offset by a decrease in one-time transfers out for capital projects ($6,355,000).

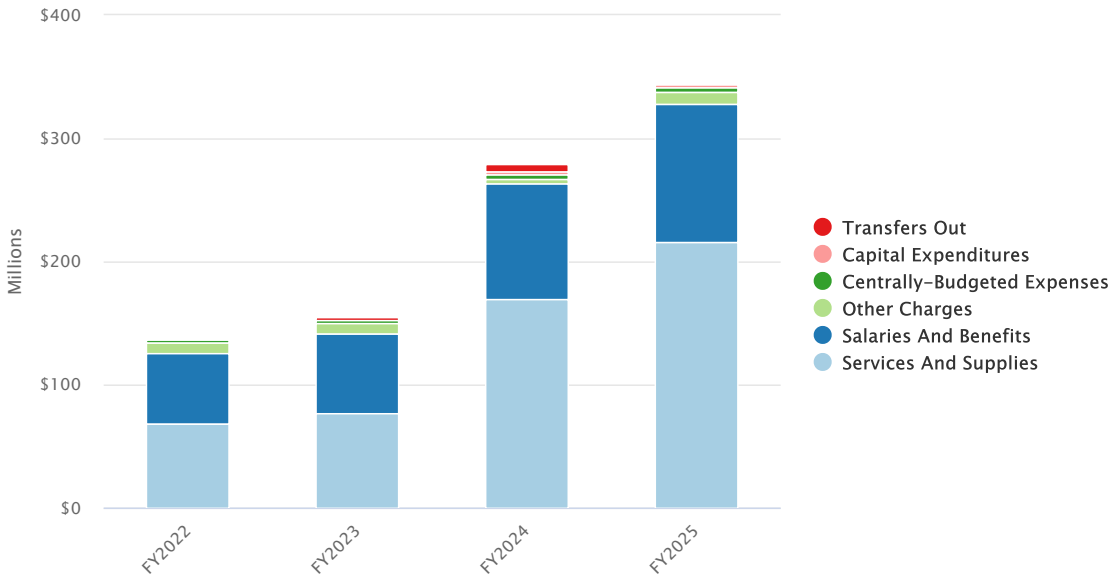
$343,549,765 $64,379,326
(23.06% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$57,343,117	$63,831,623	$93,543,091	$112,440,439	20.2%
Services And Supplies	$68,825,457	$77,082,337	$169,575,242	$215,362,901	27%
Centrally-Budgeted Expenses	$1,873,382	$2,433,981	$2,762,990	$4,224,545	52.9%
Other Charges	$8,025,739	$9,061,306	$4,387,321	$9,544,880	117.6%
Capital Expenditures	$251,399	$308,867	$2,546,795	$1,977,000	-22.4%
Transfers Out	$0	$2,749,791	$6,355,000	$0	-100%
Total Expense Objects:	$136,319,093	$155,467,905	$279,170,439	$343,549,765	23.1%

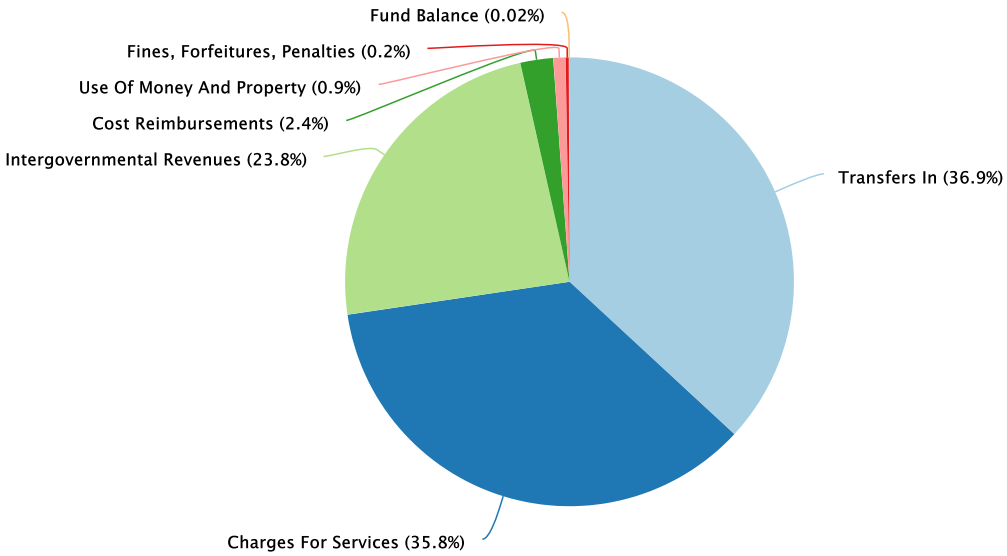
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $324,388,520 in department earned revenues including Medi-Cal, Mental Health Services Act (MHSA), State Mental Health Realignment, and Federal Block Grant funding; General Purpose Revenue of $2,387,047 processed through operating transfers in; and Proposition 172 revenue of $360,847.

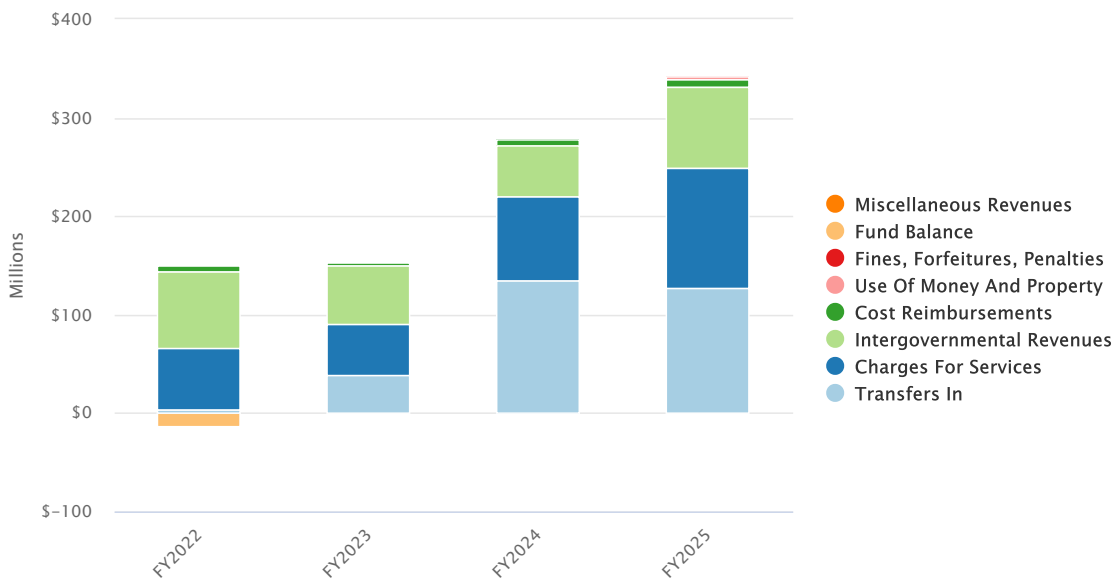
$343,549,765 $64,379,326
(23.06% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Fines, Forfeitures, Penalties	$0	$0	$0	$844,514	N/A
Use Of Money And Property	$125,497	$997,224	$500,000	$3,000,000	500%
Intergovernmental Revenues	$78,604,754	$58,745,700	$51,461,933	$81,800,521	59%
Charges For Services	$61,770,344	$52,428,659	$85,710,297	$122,936,507	43.4%
Miscellaneous Revenues	$31,415	$76,948	$45,399	$48,295	6.4%
Transfers In	$4,176,593	$38,773,928	$134,980,353	$126,703,817	-6.1%
Cost Reimbursements	$5,163,726	$3,791,164	$5,657,043	$8,141,542	43.9%
Fund Balance	-$13,553,236	$654,282	$815,414	$74,569	-90.9%
Total:	$136,319,093	$155,467,905	$279,170,439	$343,549,765	23.1%

Organizational Chart

The 2024-2025 Proposed Budget includes a transfer of 94 positions from the Behavioral Health Pharmacy (#4040300000) and Substance Use Disorder Services (#4040600000) budgets, which are consolidated into this budget effective July 1, 2024. A net of two positions are transferred out to the Behavioral Health Administration budget (#4040700000). Eight new positions are recommended as part of the Proposed Budget consisting of one Staff Nurse V, two Licensed Vocational Nurses, one Senior Licensed Vocational Nurse, two Mental Health Specialist IIs, one Mental Health Clinician III, and one Mental Health Consumer Outreach Coordinator. Lastly, the Proposed Budget deletes four vacant positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	592.0	688.0	96.0
Temporary (FTE)	84.9	99.7	14.8
Position Total	676.9	787.7	110.8

Program Discussion

California Advancing and Innovating Medi-Cal (CalAIM)

In 2019-2020, the California Department of Health Care Services began implementing a multi-year, multi-phase restructuring of Medi-Cal. Changes have included: payment reform (billing restructure), upgrade of electronic health records, revised medical necessity documentation standards, redefinition of Health Care Services' (HCS) role in providing services to at risk populations (including the jail population, older adults, and foster youth), data exchanges, service integrity requirements, and added data and outcome measurement expectations. BHS has worked diligently to stay on pace with these significant systemic changes and will continue to work closely with the State and local partners to enhance infrastructure and service delivery models that ensure San Joaquin County Medi-Cal members receive quality care.

Many of the new positions included in the Proposed Budget are directly related to initiating new programs and expanding existing programs to fulfill the intent of CalAIM reforms and maintain network adequacy requirements. The State's transition to a fee-for-service (FFS) model has required BHS to streamline its functions and operate more efficiently to maximize revenue. In addition to the positions deleted in the Proposed Budget, the Department has converted several vacant clinician positions that were difficult to fill to specialist positions, resulting in progress toward the Department's goal to reduce its vacancy rate.

Mental Health Services Act (MHSA)

MHSA continues to be a major funding source for BHS with expenses of $119.2 million programmed for use in the 2024-2025 Proposed Budget. The overall purpose of MHSA is to reduce long-term adverse impacts on individuals, families, and State and local budgets as a result of untreated, serious mental illness. MHSA funding is used for a wide variety of prevention, intervention, and treatment programs for mental health concerns.

BHS carefully scrutinizes the use of MHSA funds and evaluates the outcomes of MHSA-funded projects. In the past several years, BHS has made a concerted effort to substantially increase the number of MHSA-funded projects while paying careful attention to strict State regulations governing the use of MHSA funds. An annual community-wide planning process is conducted to determine community needs and priorities and only projects in an approved MHSA plan can be funded.

With the passage of Proposition 1 in March 2024, the Department will begin planning for the transition of MHSA to the BHSA (Behavioral Health Services Act), in January 2026. The BHSA 18-month transition will encompass a new community planning process by expanding community engagement to a larger pool of residents, including stakeholders participating in Managed Care Plans and Public Health community assessments. Additional changes include shifts in guidelines for spending with a renewed focus on housing provision and early intervention. New positions of a Business Analyst (allocated in Behavioral Health Administration #4040700000) and Mental Health Outreach Coordinator are recommended to perform the additional work resulting from Proposition 1 implementation.

Services for Homeless Individuals

BHS provides a substantial number of outreach and engagement services for homeless, mentally ill individuals. The Projects for Assistance in Transition from Homelessness (PATH) team provides various services at encampments and shelters. BHS also partners with various law enforcement agencies with co-responding efforts to link homeless individuals to safe housing, mental health services, and substance use disorder services.

BHS operates a Whole Person Care-funded team linking homeless individuals with local services. In 2024-2025, the Department plans to continue its partnership with Public Health Services to assist individuals living on the street with complex mental health and substance use needs and to those who struggle with overutilization of emergency room visits. It is anticipated the implementation of these additional "street services" will reduce incarceration and improve interagency data sharing regarding the County's most vulnerable populations.

Since 2019, HCS, in conjunction with BHS and Housing Authority of the County of San Joaquin (HACSJ), has successfully built 74 units of permanent supported housing in San Joaquin County. In 2023-2024, HCS again partnered with HACSJ to purchase the building for the Park Center project, which will provide an additional 50 units of housing, dedicated to BHS clients. Completion of this project is anticipated in late 2025.

Mobile Crisis Services

In late 2023-2024, the Department implemented 24 hours a day, 7 days per week mobile crisis response services, as required by the California Department of Health Care Services. To meet the anticipated demand for this new mandated benefit, two new Licensed Vocational Nurse positions have been included in the Proposed Budget. These positions can perform mobile triage services and will be granted detention privileges.

CARE Act

The Community Assistance, Recovery and Empowerment (CARE) Act creates a new pathway to deliver mental health and substance use disorder services to the most severely impaired Californians who often suffer in homelessness or incarceration without treatment. San Joaquin County is part of the State's second cohort and will implement Care Court in October 2024. A new civil process designed to provide eligible clients with an array of court-ordered intensive services, Care Court is intended as a diversion to prevent more restrictive conservatorships or incarceration. Two new positions in the Proposed Budget, a Staff Nurse V and a Mental Health Clinician III, will be dedicated to this collaborative program.

Substance Use Disorder Services

Substance Use Disorder Services (SUDS) programs provide a range of drug and alcohol prevention and treatment services for County residents including outpatient, intensive outpatient, residential, and narcotic treatment. SUDS plays a significant role in the community's effort to reduce the harmful effects of alcohol and drug addiction. Expenditures and revenues for SUDS are transferred to the Behavioral Health Services budget effective July 1, 2024.

Drug Medi-Cal Organized Delivery System (DMC-ODS)

The continuum of care in the DMC-ODS is modeled after the American Society of Addiction Medicine (ASAM) criteria for substance use disorder treatment services. In the last two years, BHS increased both its internal ASAM levels of care and its extended provider network for these services. In 2024-2025, continued expansion will focus on filling the remaining gaps in service providers, such as access to local adolescent residential treatment.

Residential Treatment

BHS operates two residential substance use disorder treatment programs, Recovery House (licensed for men) and the Family Ties Program (for women and children). Funding is provided by DMC-ODS, Federal substance abuse block grants, and State funds. In 2023-2024, Recovery House successfully transitioned into its new modular facility, which was a welcome change after many years of maintaining deteriorating facilities.

Many BHS clients struggle with co-occurring disorders (COD) for substance use and mental health. In 2023-2024, BHS opened a program via a contracted operator designed to treat those with COD, a condition that can reduce the likelihood of successful recovery. The 2024-2025 Proposed Budget includes $4,494,024 in MHSA funding for this program as well as $401,397 for the creation of an additional dual diagnosis program which will further enhance continuity of care.

Pharmacy Services

The 2023-2024 Behavioral Health Pharmacy budget included the use of $1.7 million in Mental Health Services Fund balance to offset the Pharmacy's annual operating deficit. A multiyear review of pharmacy operations to improve fiscal sustainability has been ongoing. Recently, the State's transition of Medi-Cal pharmacy benefits from managed care to fee-for-service standardized benefits under a single delivery system and applied Statewide utilization management protocols to all outpatient drugs, including a medication formulary. Member access to pharmacy services has increased as the Medi-Cal pharmacy network now includes nearly all retail pharmacies in the state.

With alternatives available, BHS reduced retail outpatient pharmacy services in the spring of 2024, no longer providing oral medications and window service. Moving forward in 2024-2025, pharmacy services will be tailored to clients inside the outpatient clinics, with pharmacy staff providing long-acting injectable medications and controlled substances to clients. The Department is planning further improvements to increase opportunities to bill Medi-Cal for pharmacy services and reduce reliance on fund balance contributions in the future.

Effective July 1, 2024, Pharmacy expenditures and revenues are transferred to the Behavioral Health Services budget. This includes the deletion of four vacant positions, prior to the transfer of the remaining seven positions. Elimination of oral medication dispensing by BHS outpatient services, in combination with new billable services, is expected to result in a net savings of $1 million annually.

Fund Balance

Dorothy Chase Estate Mental Health Fund

The Dorothy Chase Estate Mental Health Trust Fund (#81261) is dedicated to the development and funding of mental health services, especially those benefiting senior citizens in the County. Fund balance as of March 31, 2024, was $42,746. The 2024-2025 Proposed Budget includes no transfers from this fund.

Construction Capital Outlay Fund

The Health Construction Capital Outlay Fund (#37400) received proceeds of $9 million from the State General Fund via Assembly Bill 179 for the renovation of a county-owned building to serve as an additional 16-bed inpatient psychiatric health facility (PHF). These funds are being held in trust as HCS finalizes plans for a new Behavioral Health campus in French Camp, which will include the additional PHF. Fund balance as of March 31, 2024, was $9,268,989. The 2024-2025 Proposed Budget includes no transfers from this fund.

Mental Health Special Revenue Fund

The Mental Health Special Revenue Fund (#20007) is the operating fund for Behavioral Health Pharmacy, Behavioral Health Services, Behavioral Health Administration, and Public Guardian/Conservator. Fund balance as of March 31, 2024, was -$24,723,558. The CalAIM restructure to service documentation and Medi-Cal billing, along with the simultaneous implementation of a new electronic health record system, has resulted in a significant delay in claiming for Medi-Cal services, which has fallen nearly eight months behind schedule. Roughly $50 million of billable charges are unclaimed as of March 2024, contributing to the negative fund balance. With a full-time vacancy rate of approximately 24% specifically in positions that provide billable services, the Department has averaged $6.2 million in Medi-Cal billable charges monthly. The Public Guardian/Conservator budget (#4041200000) includes a Mental Health Special Revenue Fund contribution of $3,455,969 and the BHS budget includes $74,569 in fund balance use, as the expectation is to regain timely Medi-Cal billing and restore a positive fund balance.

Substance Abuse Problem Assessment Fund

The Substance Abuse Problem Assessment Special Revenue Fund (#20604) receives funds collected by the Court from individuals ordered to participate in a County alcohol and drug problem assessment program. Fund balance as of March 31, 2024, was $96,956. The 2024-2025 Proposed Budget includes $32,799 in transfers from this fund.

Alcohol/Drug Abuse Education Funds

The Alcohol Abuse Education Special Revenue Fund (#20605) and Drug Abuse Education Special Revenue Fund (#20607) support the County's alcohol and drug abuse education and prevention efforts. Fund balances as of March 31, 2024, were $703,652 and $253,323, respectively. The 2024-2025 Proposed Budget includes no transfers from these funds.

Statham Drunk Driving Fund

The Statham Drunk Driving Special Revenue Fund (#20609) is used for treatment of clients with alcohol dependency in certified residential programs. Fines are collected by the County from Driving while Under the Influence offenses. Fund balance as of March 31, 2024, was $1,746,577. The 2024-2025 Proposed Budget includes $811,715 in transfers from this fund.

Mental Health Services Act Funds

MHSA funds are generated through a 1% personal State income tax for taxable earnings exceeding $1 million. Revenues generated are used to provide funding for mental health services and programs. Funds must be appropriated within three years of receipt or be subject to reversion to the State. Funds can only be used in accordance with the MHSA legislation and as part of an approved local MHSA program and expenditure plan, which is subject to stakeholder input. As of March 31, 2024, MHSA Special Revenue Fund balances and budgeted use for 2024-2025 are:

MHSA Fund	March 31, 2024 Balance	2024-2025 Budgeted Use
20606 - Prudent Reserve	$6,939,866	$0
20610 - Community Services & Supports	104,224,836	98,942,113
20611 - Prevention & Early Intervention	37,901,493	15,833,235
20612 - Innovation	8,780,962	1,547,947
20613 - Capital Facility & Technology Needs	9,221,367	1,876,800
20614 - Workforce Education & Training	857,711	967,730
Total	**$167,926,235**	**$119,167,825**

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Adult Services (Days)				
Psychiatric Health Facility	5,673	5,567	5,856	5,860
State Hospital	1,095	1,500	1,600	1,750
Crisis Residential	10,896	9,436	12,089	13,870
Adult Transitional	5,370	5,346	5,475	5,475
Day Treatment (Hours)				
UOP Socialization	2,123*	4,546	5,412	5,953
Crisis Stabilization	32,082	81,768	92,016	92,160
Outpatient (Hours)				
Adult Outpatient/Crisis	38,298	38,296	44,359	45,000
Crisis	1,557	1,095	1,123	1,750
Children's Services	57,592	67,105	67,700	69,000
Older Adults	8,558	7,912	9,810	10,000
Children's Placements	2,780	2,519	3,845	6,000
MHSA Services (Hours)				
Adult Outpatient	62,638	43,770	43,282	44,500
Crisis	20,596	23,555	26,464	29,364
Children's Services	46,440	47,815	46,693	40,000
Older Adults	6,213	6,640	6,590	7,000
System-wide Cost Per Consumer	$8,589	$7,540	$7,736	$8,045
Substance Use Disorder Services (previously included in budget unit #4040600000)				
Prevention Activities				
Schools Contacted	201	201	229	229
Students Contacted	198	213	293	307
Organizations Contacted	23	88	98	103
Individuals Contacted	409	976	1,020	1,071
Treatment Services				
Recovery House-Admissions	279	764	1,080	1,080
Average Cost Per Client	$10,446	$4,509	$17,800	$18,512
Recovery House-Client Days	8,399	9,387	7,508	7,508
Family Ties-Admissions	85	349	1,584	1,584
Average Cost Per Client	$22,658	$5,752	$5,928	$6,166
Family Ties-Client Days	4,280	5,618	7,676	7,676
Chemical Dependency Counseling Center				
Intakes	738	715	750	730
Average Cost per Client	$3,105	$3,500	$3,500	$3,640
Narcotic Treatment Program				
Admissions	1,772	1,724	1,772	1,772
Average Cost per Client	$4,968	$6,432	$7,972	$8,291

*Restated.

Substance Use Disorder Services

Greg Diederich
Director of Health Care Services

The Substance Use Disorder Services budget (#4040600000) is consolidated within the Behavioral Health Services budget (#4040500000) effective July 1, 2024. This budget is included for the purpose of displaying prior year actuals.

Expenditures Summary

$0 **-$36,357,348**
(-100.00% vs. prior year)

Expenditures by Expense Type

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$5,937,592	$6,483,419	$10,159,893	$0	-100%
Services And Supplies	$14,561,527	$17,069,184	$25,232,758	$0	-100%
Centrally-Budgeted Expenses	$394,964	$483,574	$571,737	$0	-100%
Capital Expenditures	$0	$12,410	$392,960	$0	-100%
Total Expense Objects:	$20,894,083	$24,048,587	$36,357,348	$0	-100%

Funding Summary

$0 **-$36,357,348**
(-100.00% vs. prior year)

Funding by Source

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$20,202,426	$15,257,273	$22,417,908	$0	-100%
Charges For Services	$11,813,279	$9,517,158	$12,365,311	$0	-100%
Transfers In	$776,288	$853,839	$1,125,066	$0	-100%
Cost Reimbursements	$457,686	$334,728	$449,063	$0	-100%
Fund Balance	-$12,355,596	-$1,914,412	$0	$0	0%
Total:	$20,894,083	$24,048,587	$36,357,348	$0	-100%

Position Summary

The 2024-2025 Proposed Budget transfers 87 positions to the Behavioral Health Services budget (#4040500000) and deletes two positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	89.0	0.0	(89.0)
Temporary (FTE)	21.0	0.0	(21.0)
Position Total	110.0	0.0	(110.0)

Behavioral Health Administration

Greg Diederich
Director of Health Care Services

Behavioral Health Administration (#4040700000) provides administrative support for Behavioral Health Services (BHS), which includes the specialty Mental Health Medi-Cal Managed Care Plan and Substance Use Disorder Services, the Public Guardian/Conservator's Office, and youth Psychiatric Services at the Juvenile Justice Center. Behavioral Health Administration (BHA) consists of Accounting and Business Offices, Contracts, Medical Records, Quality Improvement, Administration Leadership, Service Integrity, and Human Resources divisions.

Please visit sjcbhs.org for more information.

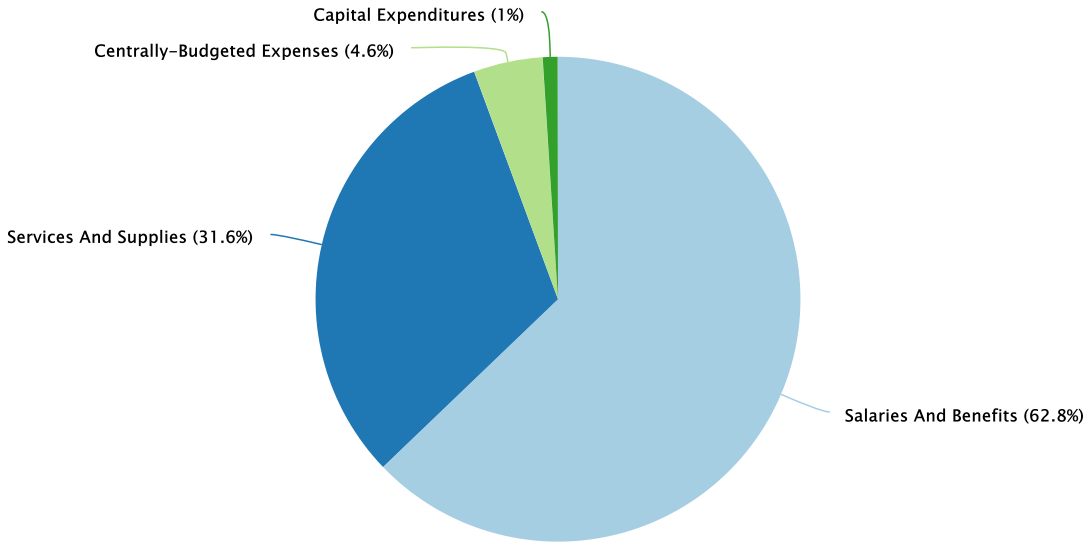
Expenditures Summary

The 2024-2025 Proposed Budget of $26,559,925 is an increase of $3,387,078 from the 2023-2024 Adopted Budget of $23,172,847, primarily due to the recommended addition of 11 positions ($1,335,288), salaries and benefits adjustments ($1,085,361), software compliance contracts ($389,036), and additional systems support from Health Care Services Administration ($358,811).

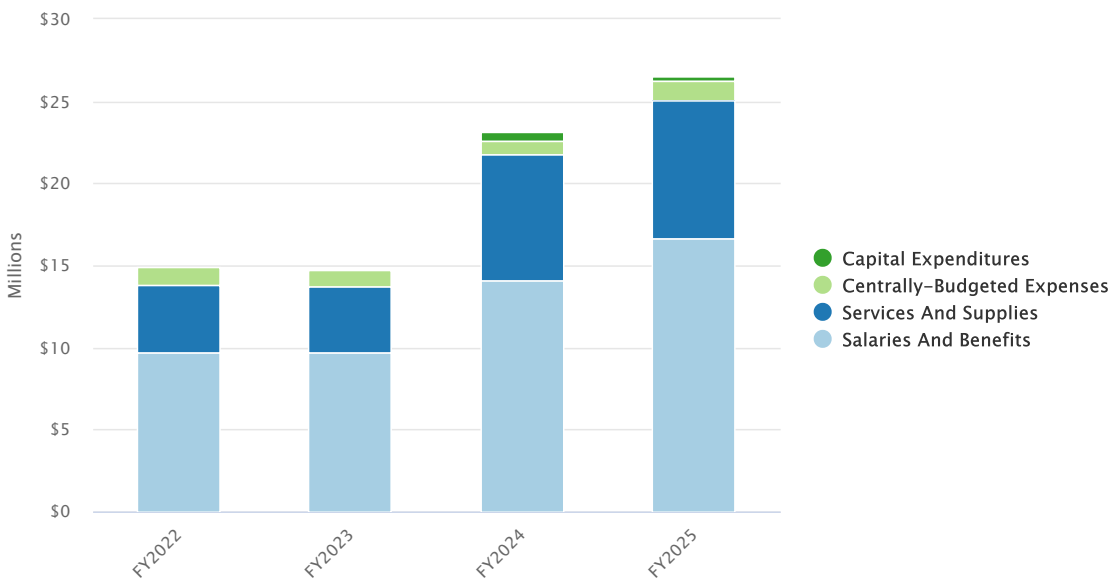
$26,559,925 **$3,387,078**
(14.62% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$9,655,338	$9,671,035	$14,125,981	$16,689,392	18.1%
Services And Supplies	$4,175,259	$4,024,547	$7,624,596	$8,381,369	9.9%
Centrally-Budgeted Expenses	$1,105,799	$1,057,746	$873,270	$1,219,164	39.6%
Capital Expenditures	$12,294	$17,059	$549,000	$270,000	-50.8%
Total Expense Objects:	$14,948,691	$14,770,387	$23,172,847	$26,559,925	14.6%

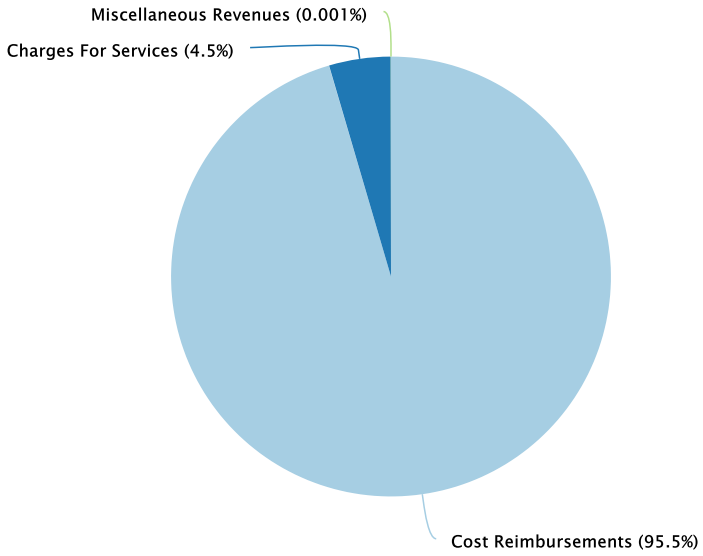
Funding Summary

The 2024-2025 Proposed Budget is funded by $25,352,566 in cost reimbursements from supported divisions and $1,207,359 in department-earned revenue.

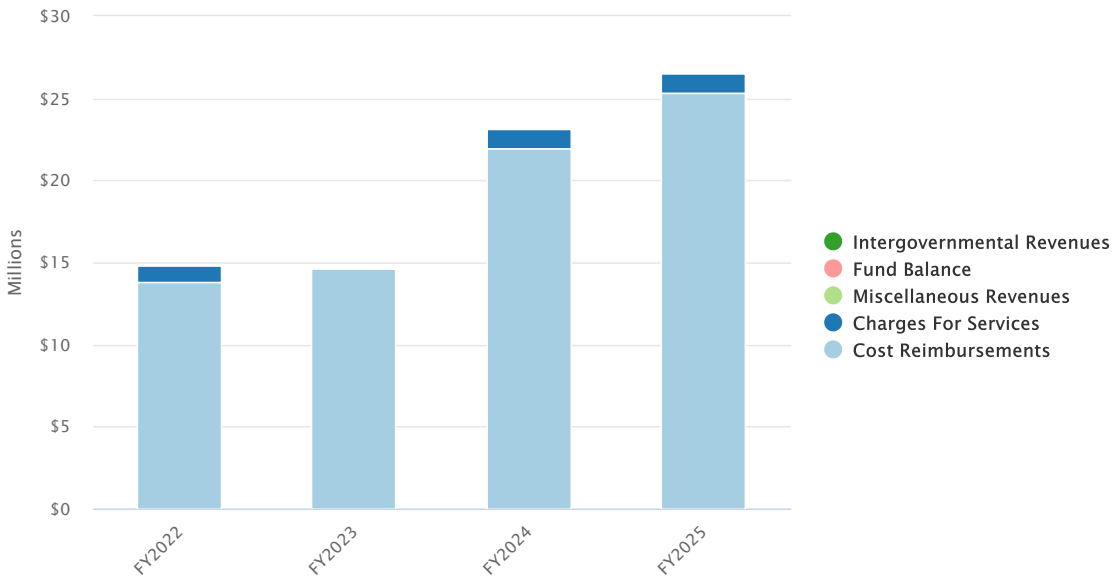
$26,559,925 $3,387,078
(14.62% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$0	$94,750	$0	$0	0%
Charges For Services	$957,102	$22,789	$1,207,209	$1,207,209	0%
Miscellaneous Revenues	$1,692	$119	$150	$150	0%
Cost Reimbursements	$13,851,562	$14,647,178	$21,965,488	$25,352,566	15.4%
Fund Balance	$138,336	$5,551	$0	$0	0%
Total:	$14,948,691	$14,770,387	$23,172,847	$26,559,925	14.6%

Organizational Chart

The 2024-2025 Proposed Budget includes one Senior Deputy Director-BHS-Clinical position approved midyear 2023-2024 (R-23-197), to serve as a clinically licensed Assistant Director for BHS. Adoption of the budget will add 11 new positions, delete 3 vacant positions, and transfer a net of 2 positions from Behavioral Health Services (#4040500000). New positions consist of two Business Analysts, one Contracts Analyst, one Crafts Worker III, one Management Analyst III, one Accounting Technician II, two Medical Records Technicians, one Office Technician/Coordinator, and two Office Assistant Specialists.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	98.0	108.0	10.0
Temporary (FTE)	15.4	16.6	1.2
Position Total	113.4	124.6	11.2

Program Discussion

The 2024-2025 Proposed Budget adds 11 new full-time positions to support:

- New and expanded requirements as a result of Proposition 1 and Senate Bill 43 and to implement various new California Advancing and Innovating Medi-Cal (CalAIM) regulatory requirements: two Business Analysts, one Management Analyst III, and two Office Assistant Specialists
- Facility expansion in French Camp: one Crafts Worker III
- The smaller Health Care Services divisions lacking dedicatedfiscal staff: one Accounting Technician II
- The appropriate credentialing and registering of Clinical staff to recoup maximum revenue: one Office Technician/Coordinator
- Clinical staff in Children and Youth Services: one Contracts Analyst
- Patient medical records: two Medical Records Technicians

The Department adopted a SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goal of implementing the California Mental Health Services Authority (CalMHSA) Regional Workforce Education and Training (WET) program for loan forgiveness, tuition reimbursement, and retention stipends in exchange for service commitments. BHS completed this objective in 2023-2024, resulting in over 200 service commitments that are expected to help stabilize the workforce over the next year.

As a result of CalAIM requirements and other recent legislation, BHS anticipates serving an increased number of clients in the next three years. To accommodate the need for increased space to provide outpatient services, BHA is relocating off campus to a leased space on Transworld Drive in the summer of 2024 (B-23-571). The 2024-2025 Proposed Budget includes $585,674 for lease costs and related moving expenses for the new home of Behavioral Health Administration.

Public Health Services

Greg Diederich
Director of Health Care Services

Public Health Services (PHS) (#4041000000) provides a wide variety of health programs and services to the community. Services include but are not limited to, patient education and case management, monitoring and investigation of reportable communicable diseases, maintaining vital records, statistical analysis and mapping of disease data, regional public health laboratory services, public health emergency preparedness planning, health promotion, and chronic disease prevention activities.

Please visit sjcphs.org for more information.

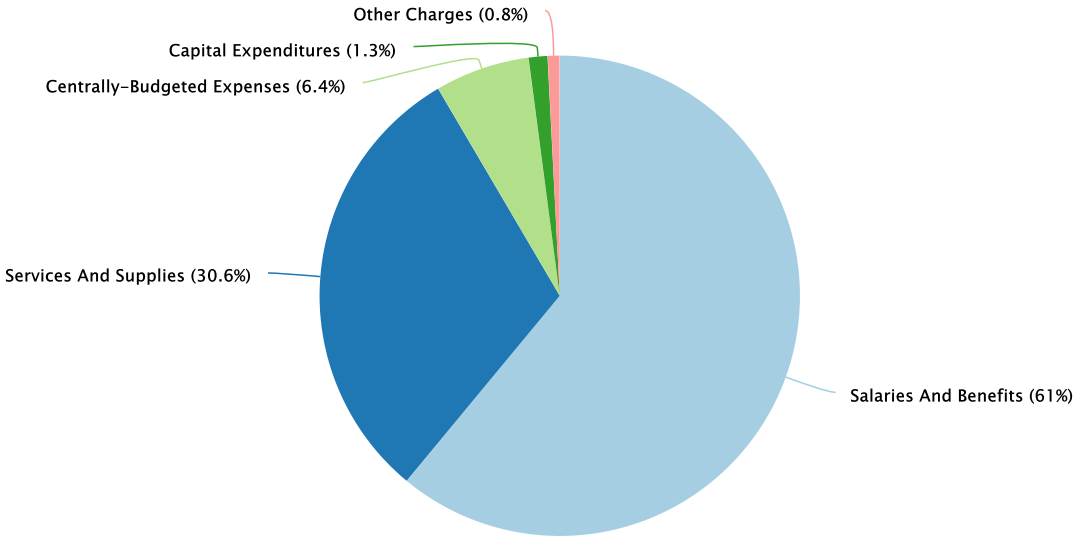
Expenditures Summary

The 2024-2025 Proposed Budget of $52,821,098 is a decrease of $2,273,303 from the 2023-2024 Adopted Budget of $55,094,401, primarily due to salaries and benefits adjustments ($2,214,416), increases in centrally-budgeted costs ($1,223,967), and the addition of five positions ($782,116); offset by reduced services costs related to sunsetting grant programs ($3,075,000), the deletion of 17 positions ($2,114,981), and a decrease in capital expenditures ($1,083,500).

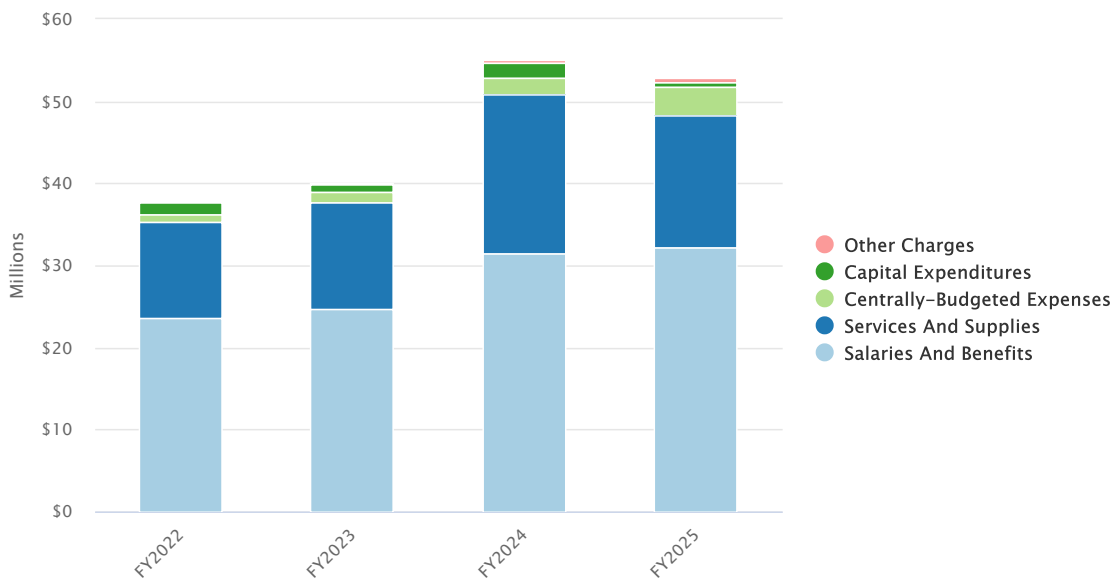
$52,821,098 -$2,273,303
(-4.13% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$23,568,110	$24,705,823	$31,480,124	$32,217,782	2.3%
Services And Supplies	$11,722,486	$12,954,679	$19,293,582	$16,142,154	-16.3%
Centrally-Budgeted Expenses	$1,006,146	$1,272,903	$2,143,195	$3,367,162	57.1%
Other Charges	$162,464	$132,869	$425,000	$425,000	0%
Capital Expenditures	$1,350,932	$936,780	$1,752,500	$669,000	-61.8%
Total Expense Objects:	$37,810,138	$40,003,054	$55,094,401	$52,821,098	-4.1%

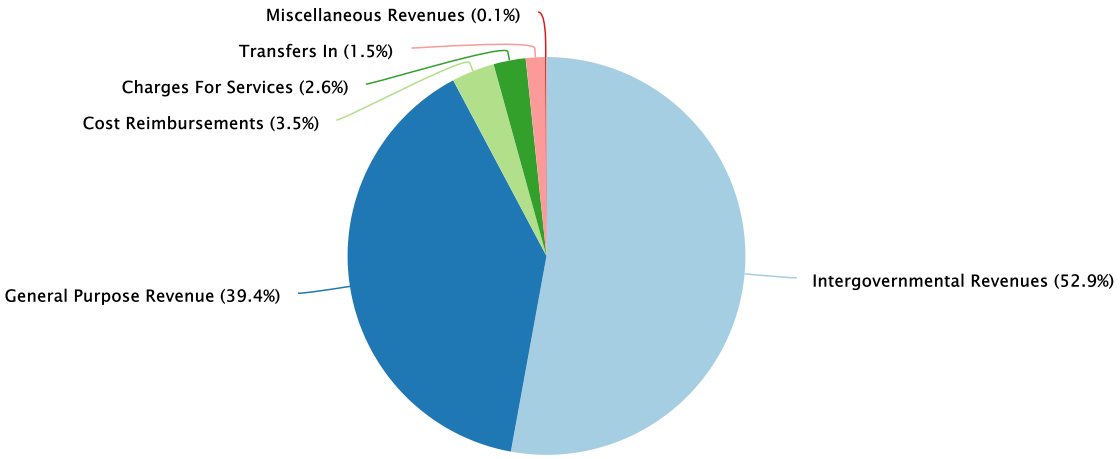
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $31,202,790 in department earned revenues and cost reimbursements and $21,132,828 in General Purpose Revenue including $331,881 via operating transfers in.

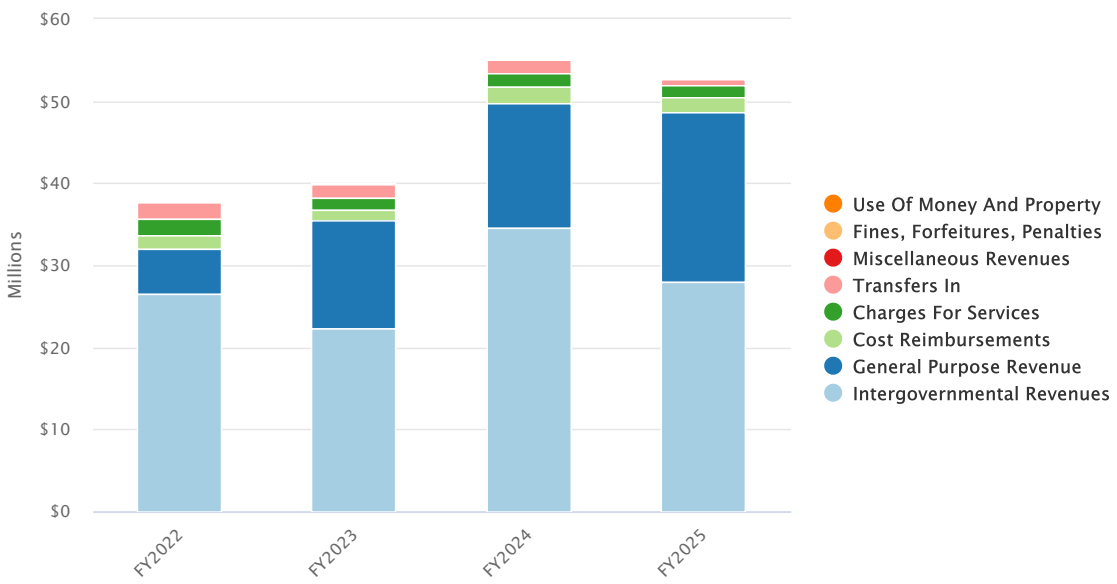
$52,821,098 -$2,273,303
(-4.13% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

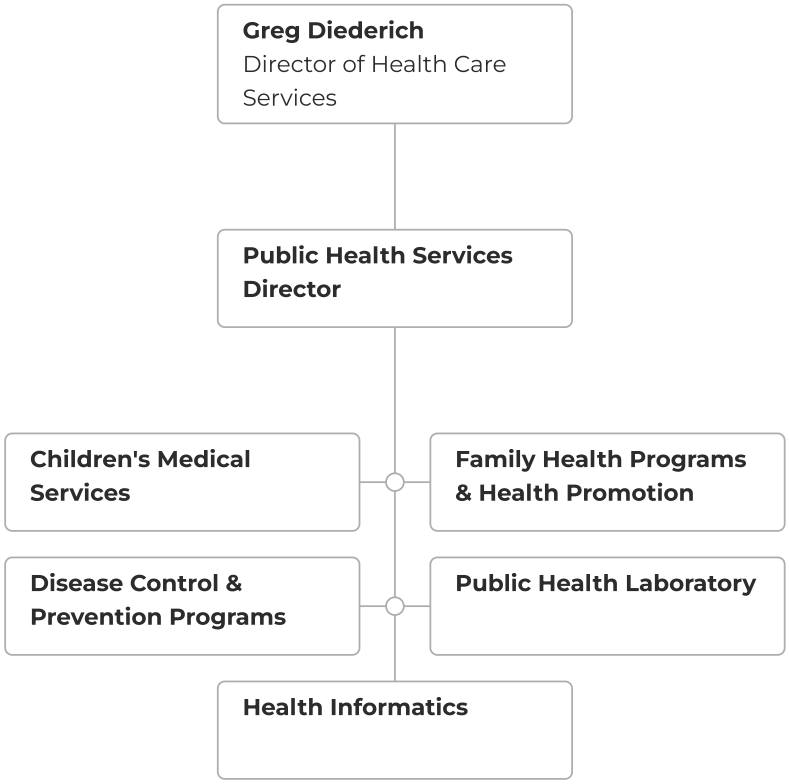


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Fines, Forfeitures, Penalties	$1,098	$1,061	$500	$1,000	100%
Use Of Money And Property	$0	$6,068	$0	$0	0%
Intergovernmental Revenues	$26,513,308	$22,360,679	$34,633,785	$27,923,928	-19.4%
Charges For Services	$2,030,800	$1,558,127	$1,695,000	$1,390,000	-18%
Miscellaneous Revenues	$155,679	$76,446	$60,000	$60,000	0%
Transfers In	$1,991,244	$1,640,888	$1,541,774	$817,361	-47%
Cost Reimbursements	$1,669,169	$1,248,066	$2,004,400	$1,827,862	-8.8%
General Purpose Revenue	$5,448,841	$13,111,719	$15,158,942	$20,800,947	37.2%
Total:	$37,810,138	$40,003,054	$55,094,401	$52,821,098	-4.1%

Organizational Chart

The 2024-2025 Proposed Budget includes two positions approved midyear 2023-2024 (R-23-200 and R-23-157). Approval of the budget will delete 17 vacant positions and add the following five positions: one Epidemiology Program Manager, two Supervising Public Health Educators, one Case Manager Supervisor, and one Social Worker Supervisor for a total of 196 full-time positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	208.0	196.0	(12.0)
Temporary (FTE)	15.1	8.9	(6.2)
Position Total	223.1	204.9	(18.2)



Program Discussion

The Proposed Budget deletes 17 vacant grant-funded positions at a cost reduction of $2,114,981 to manage available funding for existing grant programs and in anticipation of reduced availability of funds in the future. This is in accordance with the County's no back-fill policy requiring departments to seek replacement funding or eliminate or phase out programs and positions when funding is reduced or eliminated. These vacant positions are: one Management Analyst II, one Epidemiologist, two Senior Public Health Nurses, two Public Health Microbiologist IIs, two WIC Nutrition Assistant IIs, six Senior Office Assistants, one Case Manager, and two Public Health Educators.

Adoption of the Proposed Budget adds five positions to the Public Health Services (PHS) budget for a cost of $782,116 as follows: one Epidemiology Program Manager, two Supervising Public Health Educators, one Case Manager Supervisor, and one Social Worker Supervisor. These positions are funded by Public Health grant programs in addition to one position of Supervising Public Health Educator funded by the County's Opioid Settlement Funds ($153,641).

Opioid Safety Coalition

Combating the escalating use of fentanyl and other opioid misuse and abuse remains a priority. The distribution of naloxone, the life-saving opioid overdose reversal drug, continues to be a cornerstone of PHS' overdose prevention strategy. In 2023, Opioid Safety Coalition members conducted 42 training courses on naloxone use for 1,087 participants. PHS distributed 1,116 boxes of naloxone through its on-site distribution program and at eight community events. PHS also began a fentanyl test strip kit distribution pilot program in January 2023. The Proposed Budget includes $85,000 in program costs for the Opioid Safety Coalition effort, with reimbursement from Opioid Settlement Funds, in addition to the new Supervising Public Health Educator position.

Youth Cannabis Use Prevention Program

On February 27, 2024, the Board approved funding for the Youth Cannabis Use Prevention Program (B-24-100). Funds were used in 2023-2024 for marketing development and advertising placements and to support a part-time Public Health Educator for oversight of program activities. The Proposed Budget includes $134,948 to continue activities into 2024-2025.

Disease Control and Prevention (DCP)

DCP continued to monitor and respond to over 80 reportable communicable diseases and outbreaks, with syphilis and tuberculosis (TB) remaining priorities. DCP continues to collaborate with Correctional Health Services to provide rapid syphilis testing and treatment at the jail and initiated multiple weekly test-and-treat clinics across the County. In 2023, 51 active TB cases and 2,031 latent TB infections (LTBI) were reported. Following the successful LTBI Pilot Project, the Department established an LTBI Outreach program in 2023. In calendar year 2023, the TB Control program received 30,030 electronic lab reports of individuals testing positive for TB.

2023 was also a busy year for the HIV team, with 105 new HIV cases reported and investigated, and outreach and supportive services provided to 138 clients. To maintain preparedness levels after the end of the COVID-19 public health emergency, PHS continued its immunization efforts and collaborated with the Emerging Diseases Program (EDP), to hold weekly vaccine clinics at PHS, 119 field clinics, and have administered 3,400 doses of Flu, MPOX, and COVID-19 vaccines.

Maternal, Child, and Adolescent Health (MCAH)

The Healthy Families San Joaquin (HFSJ) program aims to cultivate and strengthen parent-child relationships, promote healthy childhood growth and development, and enhance family functioning by reducing risk and building protective factors among overburdened families. Healthy Families America (HFA) is one of MCAH's newer home visiting programs and is a national evidenced-based home visiting program launched in 1992 by Prevent Child Abuse America. The program is intensive and designed to promote positive parenting, enhance child health and development, and prevent child abuse and neglect. Families are eligible to enroll prenatally until three months postpartum and can remain in the program until the child's third birthday. The HFSJ program served 43 families in 2022-2023. Those who often benefited most from services included families lacking social support and positive adult influences, families with an extensive trauma history seeking to break generational cycles, and first-time parents.

MCAH also continued to implement its Title V Children and Youth with Special Health Care Needs Innovation Grant from the California Department of Public Health (CDPH). MCAH is working closely with the California Children's Services program to identify families of children with medical complexities that would benefit from home visiting and family emotional support.

Public Health Laboratory

The Public Health Lab (PHL) continued performing COVID-19 as well as non-COVID-19 routine testing, surveillance activities, and made significant progress on expanding testing capability with improved infrastructure despite new building construction challenges, supply chain constraints, and staffing challenges. The PHL successfully implemented new tests and now offers testing for multiple emergent infections. System upgrades increased testing capacity for sexually transmitted infections to 500 tests. The upgrades reduced reporting turn-around time and supported surveillance and rapid patient treatment.

PHL successfully established several web-based interfaces with new and existing clients for user-friendly web portal use. This modernized feature allows for faster turnaround times, reduces manual data entry errors, and improves efficiency. PHL updated its webpage to offer more resources for external clients. The PHL also installed an electronic inventory management system to improve efficiency and replace manual error-prone workflows.

Health Equity Program

The Health Equity Program implemented its California Strengthening Public Health Initiative (CASPHI) with $1 million in multi-year funding allocated by CDPH (R-23-200). PHS hired a new staff member to lead the Department in continuing progress on the actions outlined in its five-year Health Equity Action Plan (HEAP), established in spring 2023. Priorities identified in the plan include improving capacity to communicate data on health disparities in user-friendly public-facing dashboards, engaging communities in planning activities in a culturally responsive way, conducting equity-centered training for PHS staff, and continuing to improve practices addressing risk factors that lead to health inequities.

Community Health Workers (CHW) Program

Throughout 2023, PHS' cohort of CHWs focused on conducting outreach, providing health education, and connecting County residents to free social and health services. This last year, the program served over 450 families, with more than 850 referrals. Housing, shelter, and food assistance were the most requested services. The Community Health Workers Program is a three-year project funded by the Centers for Disease Control and Prevention (CDC). Grant funds are used in conjunction with community partners to recruit, train, and place CHWs, with authentic racial and cultural competencies in 14 designated priority neighborhoods most impacted by historical health disparities. PHS funded six community-based organizations serving these neighborhoods with two CHWs each and hired two of its own for a total of 14 CHWs.

Collaborative Efforts

PHS continues to work with community partners on innovative ways to promote public safety and quality of life. Examples of grant-funded projects include funding for community partners to assist in disseminating critical public health messages to their constituents, implementing interventions to improve safety and access to local parks in low-income neighborhoods, working with public safety officers on child passenger safety and other strategies to prevent childhood injuries, and conducting community-level outreach and education to reduce the impact of both acute and chronic diseases.

Strengthening Organizational Capacity

Reflecting the Board's priority to improve recruitment and retention rates, PHS contracted with Public Health Foundation (PHF), a nationally renowned public health workforce development expert. In January 2023, PHF initiated a multi-level assessment of PHS' organizational structure to offer recommendations to enhance the overall structure, addressing staffing, adequacy of management structure, and span of control. It is anticipated this will improve the ability to recruit and retain employees, especially in hard-to-fill classifications.

Innovative Technology Support

Preparing to support data sharing between healthcare providers as required by the Data Exchange Framework (DxF) has been a key focus of the Information Technology (IT) team. This effort will accelerate significantly in 2024-2025 due to pending targets for Managed Care Plans (MCPs) and many other community health providers. The IT team has been working with the new Public Health Informatics team to provide tools, technology, and skills to support data analytics. The Informatics team is working to connect with a number of external sources of data to build a comprehensive and accurate picture of community health within San Joaquin County

Fund Balance

Ryan White Care Consortium Fund

The Ryan White Care Consortium General Fund Special Account (#13403) receives donations to assist HIV patients and serves as a last resort when clients do not qualify for other assistance. Fund balance as of March 31, 2024, was $48,368. The 2024-2025 Proposed Budget does not include transfers from this fund.

Child Passenger Restraint Fund

The Child Passenger Restraint General Fund Special Account (#13404) receives a portion of fines charged to violators for not utilizing car seats appropriately. Funds are used to support the Child Passenger Safety Program, which provides education and reduced-priced car seats to clients attending training on the proper use of car seats. Fund balance as of March 31, 2024, was $125,366. The 2024-2025 Proposed Budget includes $20,000 in transfers from this fund.

Public Health Vital Statistics Fund

The Public Health Vital Statistics General Fund Special Account (#13407), funded through a restricted portion of each birth and death certificate sold, defrays the administrative costs of collecting and reporting fees, technical support of vital record systems, and community health data collection and analysis. Fund balance as of March 31, 2024, was $912,044. The 2024-2025 Proposed Budget includes $15,000 in transfers from this fund.

Tobacco Program Funds

General Fund Special Accounts for the Tobacco Control Program/Proposition 99 (#13410) and California Healthcare Research and Prevention Tobacco Tax Act/Proposition 56 (#13405) receive State tobacco tax revenues for the Smoking and Tobacco Outreach/Prevention Program. Funds are transferred to the General Fund based on Program expenditures. Fund balances as of March 31, 2024, were $190,875 and $185,886 respectively. The 2024-2025 Proposed Budget includes no transfers from these funds.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Health Promotion & Administration				
Births & Deaths Registered	14,126	12,968	13,500	13,750
Health Education Presentations	3,212	3,278	3,525	3,750
Disease Control & Prevention				
Presentations/Consultations	1,760	700	1,000	1,200
Surveillance/Investigations	5,120	3,125	4,000	4,000
Acquired Immunodeciency Syndrome Program				
HIV Test & Counseling	388	473	600	600
Case Management for HIV Clients	160	108	150	150
Syphilis	1,640	1,908	2,000	2,100
Chlamydia/Gonorrhea	4,252	5,632	6,000	6,200
Tuberculosis (TB) Control				
Case/Contact Investigations	2,256	3,330	4,000	4,000
Presentations/Consultations	2,350	2,800	3,500	3,500
Observed TB Therapy Visits	5,446	4,361	4,500	4,500
Public Health Laboratory				
Billable Events	32,116	27,622	23,167	24,000
Family Health Division				
Women, Infants, & Children Caseload/Month	6,455	7,438	8,000	8,000
Maternal Child & Adolescent Health Home Visits	604	1,833	1,320	1,950

Public Guardian/Conservator

Greg Diederich
Director of Health Care Services

The Office of the Public Guardian/Conservator (#4041200000) ensures the protection of both the person and the estate of individuals incapacitated either by a mental illness or a major neurocognitive disorder and have been deemed to meet the medical and legal criteria for conservatorship when there is no viable alternative to public conservatorship.

The Office of the Public Guardian/Conservator (PG/C) provides:

- **Lanterman Petris Short (LPS) Conservatorship** services for residents who have been adjudicated by the Superior Court to be gravely disabled due to a mental illness. Services include investigation of all LPS referrals from acute care hospitals and criminal courts, establishing and maintaining benefits, paying all valid bills with conservatees' funds, consenting to mental health treatment, storage and protection of personal property, monitoring of legal matters connected to the conservatorship, and assisting Behavioral Health Services (BHS) to help the conservatee meet treatment goals.
- **Probate Guardianship/Conservatorship** services for residents who have been adjudicated by the Superior Court to be incapacitated due to a major neurocognitive disorder. These services include investigation of referrals, placement of conservatees in appropriate least restrictive placements, consenting to medical treatment, managing estates including real and personal property, establishing and maintaining benefits, and paying valid bills with the conservatees' funds.
- **Representative Payee** services as defined by the United States Social Security Administration and United States Department of Veterans Affairs for persons deemed by those agencies as unable to responsibly utilize funds for food, clothing, and shelter. The PG/C provides these services for consumers actively case managed by BHS, for incapacitated individuals in order to avoid the more restrictive conservatorship process, and for incapacitated individuals to avoid homelessness.

Please visit sjgov.org/public-guardian-conservator for more information.

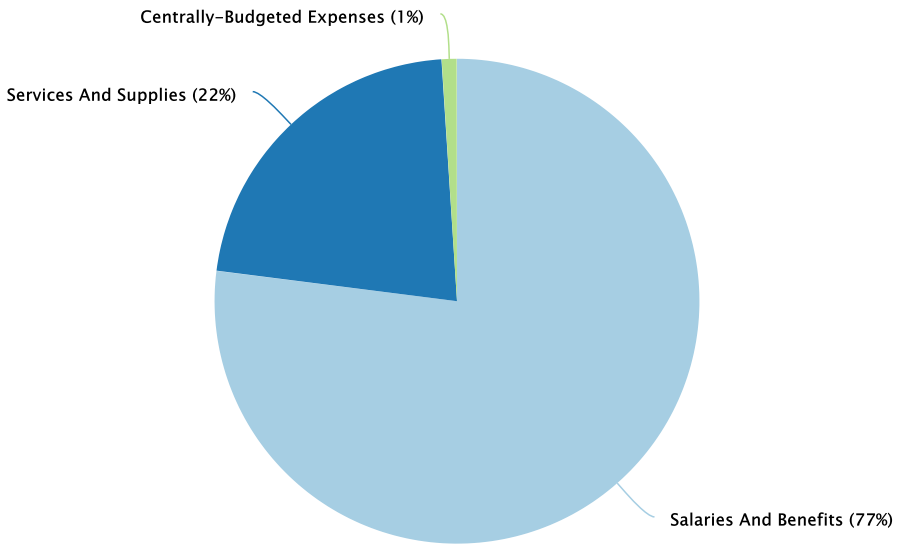
Expenditures Summary

The 2024-2025 Proposed Budget of $5,116,042 is an increase of $336,458 from the 2023-2024 Adopted Budget of $4,779,584, primarily due to the addition of two new positions ($240,289) and an increase in cost for legal services ($225,000), offset by a decrease in planned capital expenditures ($265,000).

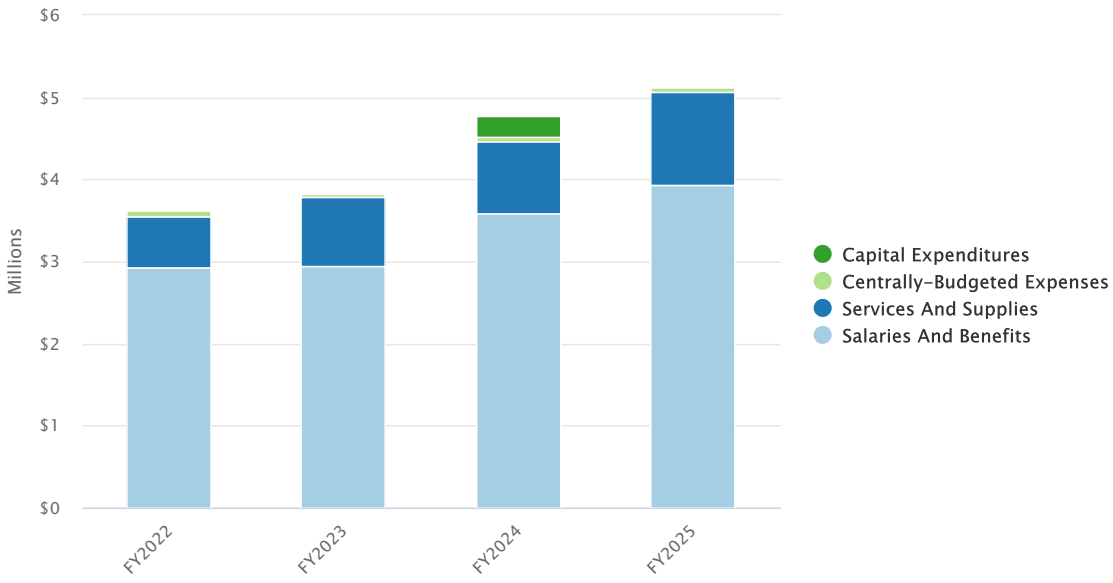
$5,116,042 $336,458
(7.04% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$2,919,391	$2,940,115	$3,592,558	$3,940,088	9.7%
Services And Supplies	$626,612	$847,096	$868,583	$1,124,071	29.4%
Centrally-Budgeted Expenses	$83,048	$27,943	$53,443	$51,883	-2.9%
Capital Expenditures	$0	$0	$265,000	$0	-100%
Total Expense Objects:	$3,629,051	$3,815,154	$4,779,584	$5,116,042	7%

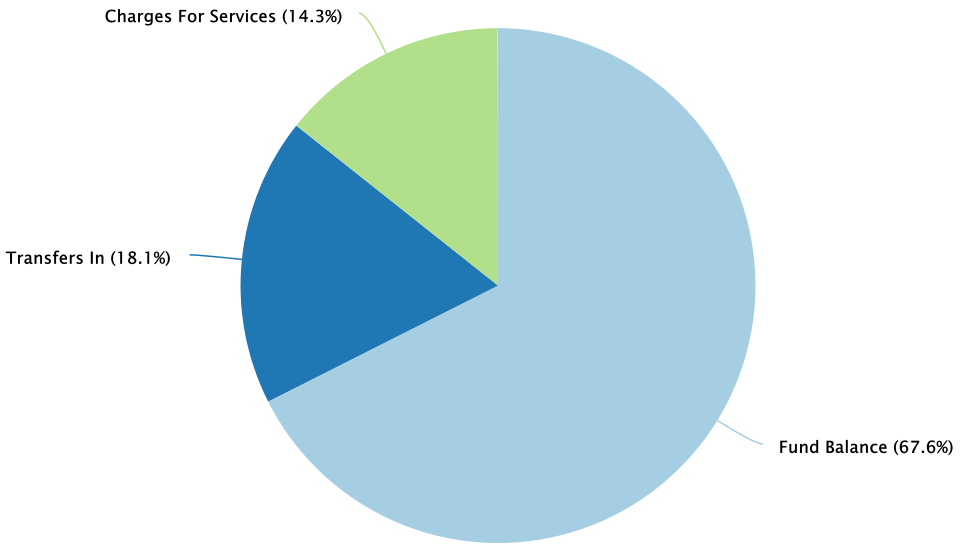
Funding Summary

The 2024-2025 Proposed Budget is funded by $3,455,969 of fund balance, $928,073 in General Fund contributions processed through operating transfers in to support probate conservatorships, and $732,000 in departmental earned revenues.

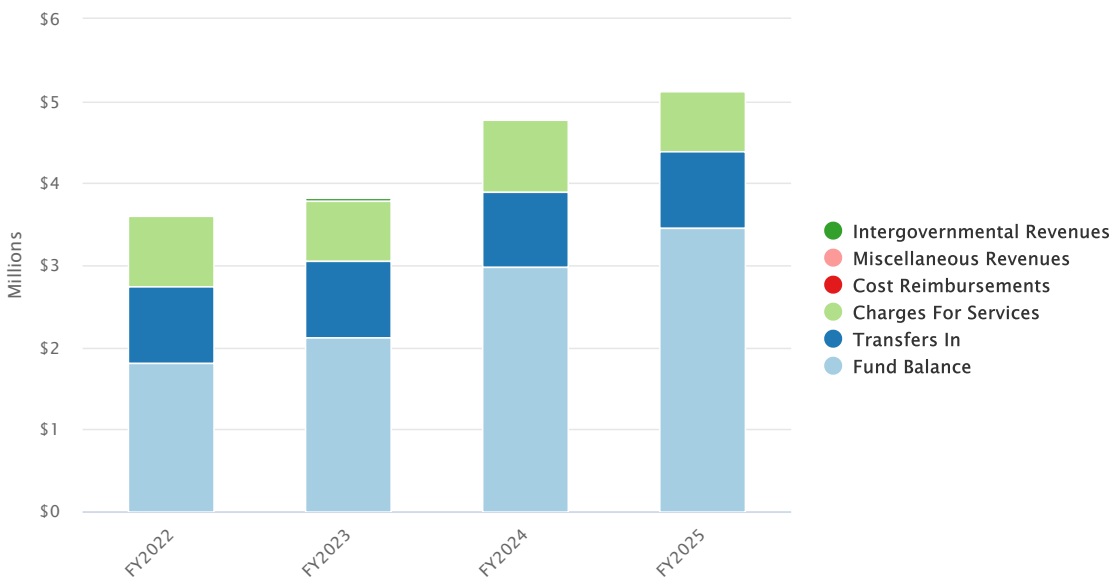
$5,116,042 $336,458
(7.04% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

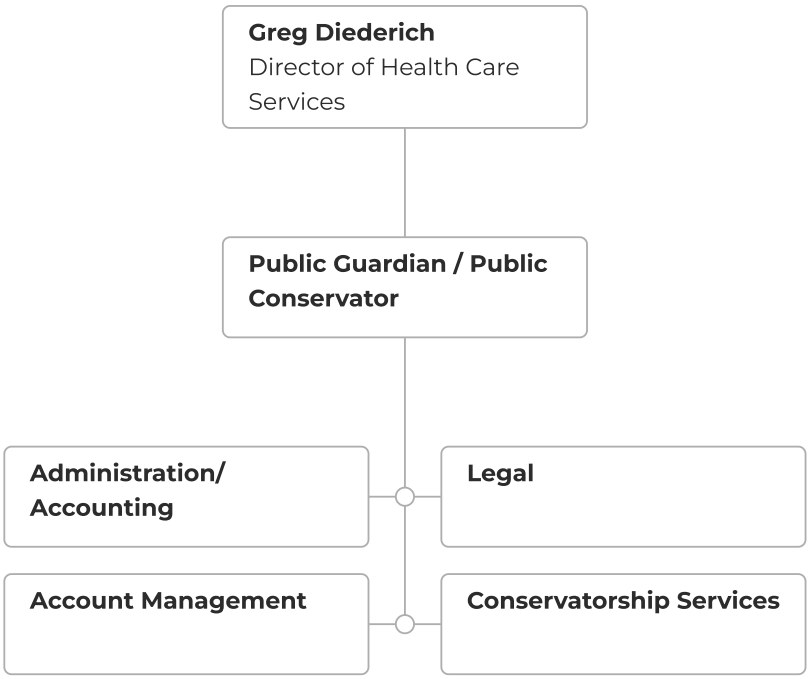


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$0	$34,500	$0	$0	0%
Charges For Services	$855,950	$726,589	$875,000	$732,000	-16.3%
Miscellaneous Revenues	$0	$808	$0	$0	0%
Transfers In	$928,073	$928,073	$928,073	$928,073	0%
Cost Reimbursements	$29,000	$0	$0	$0	0%
Fund Balance	$1,816,028	$2,125,183	$2,976,511	$3,455,969	16.1%
Total:	$3,629,051	$3,815,154	$4,779,584	$5,116,042	7%

Organizational Chart

Adoption of the 2024-2025 Proposed Budget adds a Deputy Public Guardian I-II and a Supervising Deputy Public Guardian position for a total of 32 full-time positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	30.0	32.0	2.0
Temporary (FTE)	1.5	1.5	0.0
Position Total	31.5	33.5	2.0



Program Discussion

Lanterman Petris Short (LPS) Conservatorship

The PG/C's Office continues to receive a high volume of referrals from the criminal justice system for arrested clients who may have a mental illness and be incompetent to stand trial. These referrals account for over half of the LPS referrals received by the PG/C's Office. The PG/C's Office is obligated by law to perform a new investigation for each referral and evaluations are subsequently performed to determine if the client will meet the criteria for LPS conservatorship.

CARE Court

San Joaquin County is part of the second cohort of the Community Assistance, Recovery, and Empowerment (CARE) Court, which will need to be established by December 1, 2024. The PG/C's Office is actively collaborating with BHS partner agencies. Although the PG/C's Office has no formal role in CARE Court proceedings, LPS referrals will likely increase due to the court's only recourse of ordering an evaluation for involuntary treatment or referral to the PG/C's Office for individuals refusing to participate or who do not successfully complete the CARE Court treatment plan. Either option would lead to an increase in referrals and likely the total number of conservatees. Another concern is an influx of individuals entering CARE Court requiring housing and treatment, which could potentially generate competition with conservatees for limited placement and treatment services. Housing shortages exist at all levels of placement.

BHS has received draft guidance from the California Department of Health Care Services that certain activities related to CARE Court will be reimbursable to counties including court hearing time, court reporting, outreach and engagement, notices, and data reporting. Due to unknown impacts, estimated reimbursement for CARE Court has not been included in the 2024-2025 PG/C budget, however, it is anticipated reimbursement will offset the use of fund balance.

Senate Bill (SB) 43

SB 43 was signed into law in 2023 and expands the definition of grave disability to include individuals unable to provide for personal safety or necessary medical care due to a severe substance use disorder (SUD). On December 12, 2023, the Board approved a recommendation to delay implementation of SB 43 until January 1, 2026 (R-23-211), in order to build and expand the treatment, workforce, delivery networks, housing capacity, and models of care for locked treatment settings and involuntary SUD treatment. The Proposed Budget includes two new positions, Deputy Public Guardian I-II and Supervising Deputy Public Guardian, for the workload associated with the anticipated increase in referrals to the PG/C's Office for both CARE Court and SB 43, as well as to address overall caseload.

Probate Conservatorship

Although referral numbers remain stable, the PG/C faces a number of challenges. Timeframes for the courts to hear conservatorship petitions remain long; contested conservatorships are being set for trial over a year out. This requires the Deputy Public Guardian Investigator to manage the case longer and increases the size of caseloads. Increased processing times also affect petitions to sell property and for temporary conservatorships. Also, the implementation of CARE Court may impact probate referrals. Petitioners not able to differentiate between schizophrenia-type disorders and major neurocognitive disorders could make an inappropriate petition to CARE Court. Since major neurocognitive disorders do not meet the criteria for CARE Court, this could lead the court or BHS to make a probate referral to the PG/C's Office.

The PG/C is responsible for probate conservatees' client care, including case management and placement. Shortages of appropriate housing placements persist, especially for clients with a major neurocognitive disorder and an accompanying behavioral disturbance diagnosis. Referrals from criminal courts where the proposed conservatee is incompetent due to a major neurocognitive disorder continue. Facilities are hesitant to admit these conservatees directly from the jail. Adult Protective Services accounts for a significant number of probate referrals. These referrals may involve abuse and neglect and require swift action. There are no emergency placements for probate conservatees requiring immediate placement due to neglect, abuse, or for conservatees with behavioral or criminal issues.

The PG/C's Office continues to explore an increase in General Fund contribution to support the discharge of probate conservatees from inpatient beds and placement into an appropriate level of care as the cost of probate conservatorships and related placements are not a compliant use of Mental Health Realignment funds. The General Fund currently contributes $928,073 annually. The Department plans to evaluate the cost of probate conservatorships as well as non-reimbursable CARE Court activities for possible adjustments to the General Fund contribution.

Fund Balance

The Mental Health Special Revenue Fund (#20007) is the operating fund for Behavioral Health Services and the Public Guardian/Conservator, which is discussed further in the Behavioral Health Services (#4040500000) narrative. The 2024-2025 Proposed Budget includes $3,455,969 in use of fund balance.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Referrals				
LPS Conservatorship Referrals	125	114	125	138
Probate Conservatorship Referrals	44	49	50	53
Sub-Payee Referrals	24	33	36	39
Cases				
LPS Conservatorship Cases	280	278	279	285
Probate Conservatorship Cases	184	160	170	175
Sub-Payee Cases	510	494	524	528
Homeless (all are Sub-Payee Cases)	14	16	16	16

Emergency Medical Services

Greg Diederich
Director of Health Care Services

The California Emergency Medical Services System and the Prehospital Emergency Medical Care Personnel Act provides for state and local coordination and integration of emergency medical services systems through the local designation of an agency. The San Joaquin County Emergency Medical Services Agency (EMS) (#4041800000) monitors and enforces more than 60 agreements, permits, and authorizations to provide response and transport, receiving and specialty care hospital designations, and training programs, ensuring an organized and coordinated response to EMS system needs. EMS serves as the lead agency for all Continuous Quality Improvement (CQI) activities throughout the County's EMS system.

EMS serves as the Medical Health Operational Area Coordinator and is the designated point of contact for medical and health mutual aid with local, regional, and State agencies. EMS maintains an on-call duty officer, 24 hours a day, 7 days per week to respond to mutual aid requests, coordinate disaster medical operations, and assist hospitals and providers. EMS ensures accountability and transparency to the public through detailed system reports on the EMS website, a public and stakeholder comment process to receive input on policy development, and the ability to participate in quarterly EMS Advisory Committee meetings which are open to designated stakeholder representatives and EMS system participants.

Please visit sjgov.org/ems for more information.

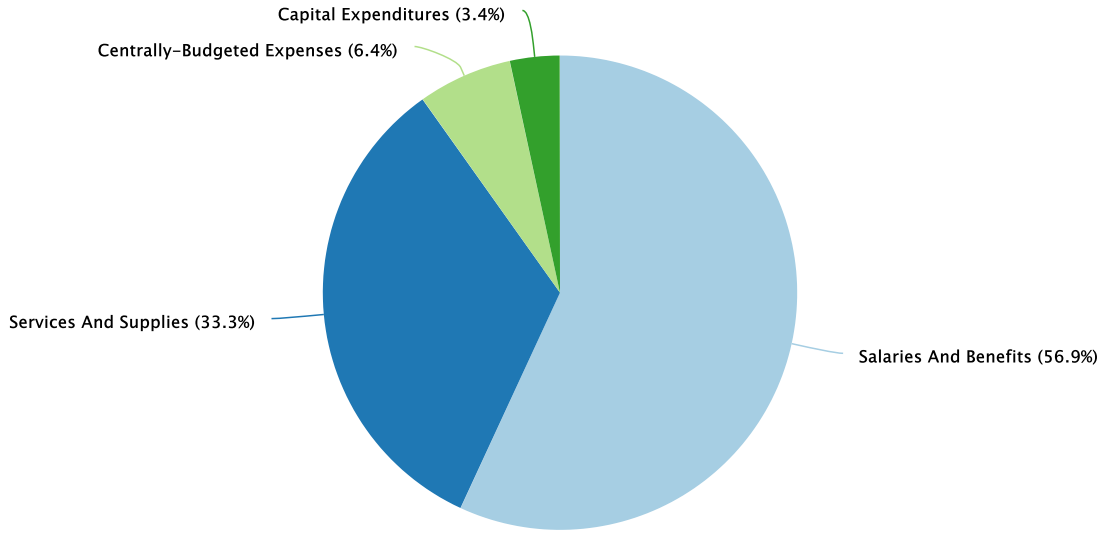
Expenditures Summary

The 2024-2025 Proposed Budget of $4,224,715 is an increase of $49,382 from the 2023-2024 Adopted Budget of $4,175,333, primarily due to increases in centrally-budgeted charges and equipment ($167,194), salaries and benefits adjustments ($136,279), and software ($129,104), offset by reduced professional services costs for completed projects ($200,000) and the deletion of one vacant position ($148,076).

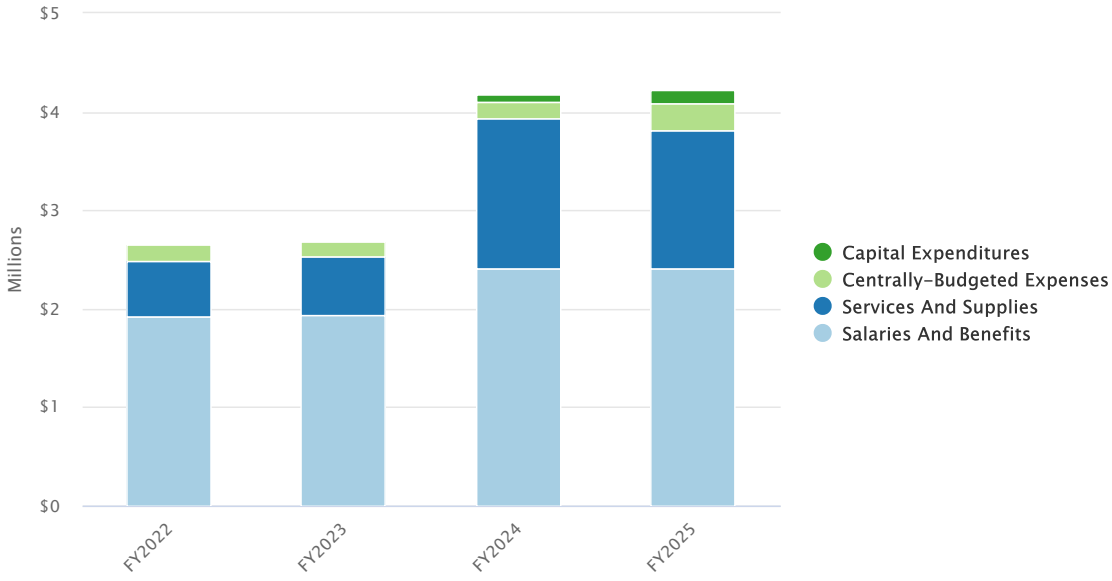
$4,224,715 $49,382
(1.18% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,916,825	$1,943,167	$2,415,323	$2,403,526	-0.5%
Services And Supplies	$564,014	$584,235	$1,512,295	$1,406,280	-7%
Centrally-Budgeted Expenses	$171,672	$155,397	$177,215	$271,133	53%
Capital Expenditures	$0	$0	$70,500	$143,776	103.9%
Total Expense Objects:	$2,652,511	$2,682,799	$4,175,333	$4,224,715	1.2%

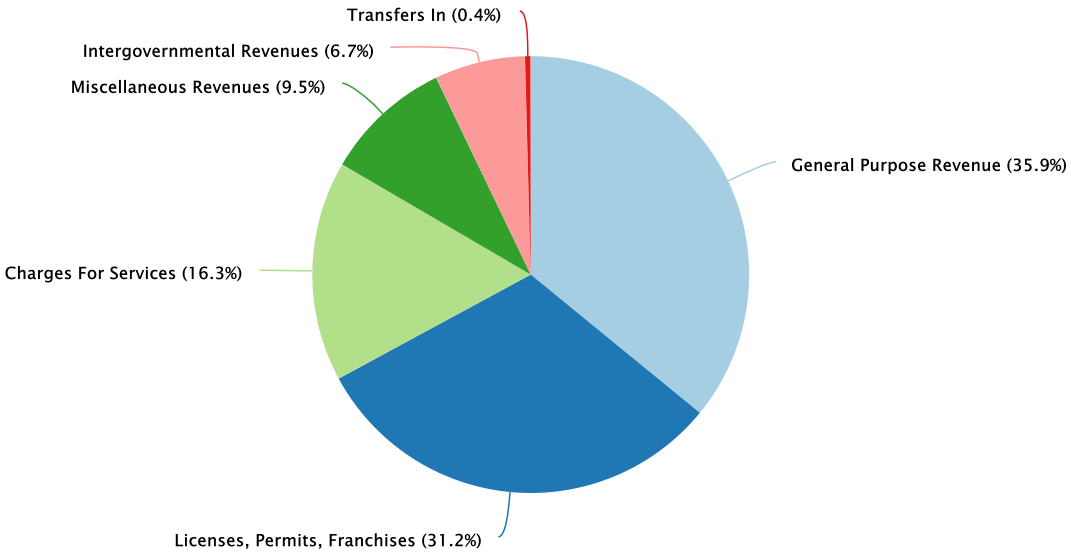
Funding Summary

The 2024-2025 Proposed Budget is funded by General Purpose Revenue of $1,516,788 and earned revenue of $2,707,927. Earned revenue includes the collection of contractual revenues, fees, grants, accumulated reserves from ambulance contract performance penalties, and Maddy EMS Funds. EMS administers the Hospital Preparedness Program (HPP) grant, which provides funding for disaster planning and training, including hospital surge capacity, mass fatality management, emergency communications, and advanced registration of medical volunteers ($282,643).

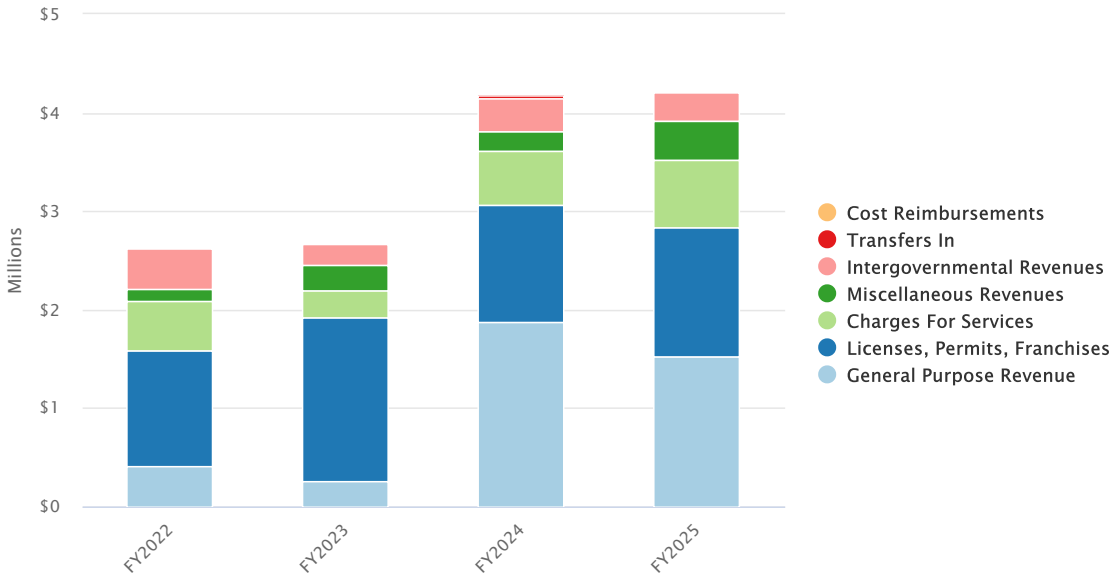
$4,224,715 $49,382
(1.18% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

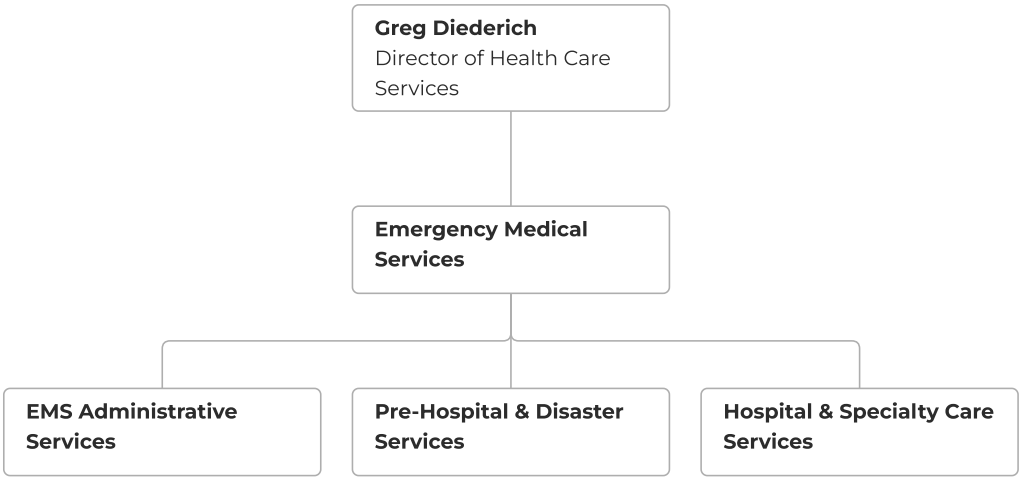


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Licenses, Permits, Franchises	$1,166,889	$1,656,836	$1,179,585	$1,318,505	11.8%
Intergovernmental Revenues	$408,259	$207,184	$340,000	$282,643	-16.9%
Charges For Services	$499,481	$276,433	$553,753	$688,779	24.4%
Miscellaneous Revenues	$129,206	$263,867	$200,000	$400,000	100%
Transfers In	$21,856	$20,096	$24,000	$18,000	-25%
Cost Reimbursements	$12,000	$0	$0	$0	0%
General Purpose Revenue	$414,820	$258,384	$1,877,995	$1,516,788	-19.2%
Total:	$2,652,511	$2,682,799	$4,175,333	$4,224,715	1.2%

Organizational Chart

Adoption of the 2024-2025 Proposed Budget will delete one vacant Pre-Hospital Care Coordinator position.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	14.0	13.0	(1.0)
Temporary (FTE)	0.0	0.0	0.0
Position Total	14.0	13.0	(1.0)



Program Discussion

EMS Replacement Facility Project

An EMS replacement facility to accommodate office space, training and meeting space, medical supply storage, and distribution needs was included in the County's Five-Year Capital Improvement Plan. Construction is planned to start in 2024-2025.

Stroke, Cardiac, and Trauma Systems

San Joaquin County continues to benefit from EMS efforts to designate all seven general acute care hospitals as Primary Stroke Centers, focusing on rapid identification, treatment, and under specific circumstances, transfer to Comprehensive Stroke Center hospitals located outside of the County. In addition, EMS continues to evaluate and monitor two designated ST Elevation Myocardial Infarction (STEMI) Receiving Centers, providing specialized personnel and care for specific heart attack cases due to blocked arteries. EMS continues to monitor the performance of San Joaquin General Hospital as the locally designated Level II Trauma Center and evaluate the trauma system of care in San Joaquin County.

Ambulance Patient Offload Delay

EMS will continue to address Ambulance Patient Offload Delay (APOD) at receiving hospitals. APOD results in extensive wait times for arriving ambulance patients, while also negatively impacting the availability of ambulances for other emergency responses. San Joaquin County has continued to experience increased APOD over the last four years. Regulations were implemented in 2024 to address the issue Statewide. EMS will be implementing stakeholder focus groups and subcommittees to address the issues in 2024-2025. EMS has adopted new technology measuring APOD and enabling real-time tracking of delays by hospitals, ambulance providers, public safety dispatch centers, and other system participants. These tools will assist in meeting State mandates for tracking and reporting APOD data.

EMT and Paramedic Training Access

In 2023, EMS collaborated with the National College of Technical Instruction (NCTI) to establish a local paramedic "bridge" program. NCTI applied for and was approved by EMS to teach two paramedic training cohorts starting in 2024. EMS has also collaborated with local college institutions to expand access to EMT and paramedic training programs. In 2023, EMS approved Delta College for an EMT training program and is pursuing a partnership with Delta College for a jointly administered San Joaquin County paramedic program starting in 2025. A Pre-Hospital Care Coordinator position added in the 2023-2024 budget is no longer needed for the local paramedic training program as a result of EMS's partnership with Delta College.

EMS Assessment and Emergency Ambulance RFP

In 2023, EMS procured a professional vendor to assess and report on the current state of San Joaquin County's EMS system. The purpose of this action was to use the results of the professional assessment to assist EMS with developing an emergency ambulance Request for Proposal (RFP) to ensure those services are continued for up to 10 years after the current agreement's expiration on May 1, 2026.

EMS Data Management

In 2021, the Stockton Fire Department (SFD) took over a large portion of EMS 911 call processing from the existing consolidated EMS 911 call taking center due to changes in State statute. As a result, in 2023-2024, EMS budgeted for an expanded EMS data interface to connect and receive EMS data from the SFD Computer Aided Dispatch (CAD) system. In 2024-2025, EMS plans to migrate all electronic patient care records (ePCR) systems into one data repository for better reporting, quality improvement, and EMS data management. Finally, EMS will obtain software through the same data repository system to review all ePCR activities as they are submitted for real time quality assurance measures in the EMS system.

Fund Balance

Maddy EMS Special Revenue Funds are generated from court fines, penalties, forfeitures, and a portion of violator traffic school fees. Monies collected are distributed by formula to fund EMS administrative activities, physicians and surgeons for uncompensated emergency services, hospitals providing disproportionate trauma services, and other emergency medical services as determined by the County, including capital projects supporting EMS. In 2017-2018, 2018-2019, and 2020-2021 the Board (B-18-329, B-19-309, B-21-362) authorized transfers totaling $4.5 million in net penalty revenue to the Maddy-Other EMS fund (#20804) for future EMS capital facility needs, in the amounts of $2,097,000, $1,301,000, and $1,122,000 respectively. These funds will be significant in offsetting General Fund costs for construction of the EMS replacement facility. As of March 31, 2024, Maddy EMS Special Revenue Fund balances were:

Maddy EMS	Fund No.	Amount
Maddy Administration Fund	20801	$15,809
Maddy Physician Services Fund	20802	$119,827
Maddy Hospital Services Fund	20803	$786,395
Maddy Other EMS Fund	20804	$6,649,382

The 2024-2025 Proposed budget includes $18,000 in transfers in from the Maddy Administration Special Revenue Fund (#20801) based on anticipated revenue collections in 2024-2025.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
911 EMS Patient Contacts	70,243	89,598	90,494	91,400
Major Trauma Patients	3,739	3,743	3,892	4,047
Cardiac STEMI Patients	312	303	313	327
Acute Stroke Patients	1,439	1,608	1,672	1,738
Emergency Personnel Certification, Accreditation, and Authorizations	702	786	715	700
Training/Continuing Education Program Applications	5	9	10	11

California Children's Services

Greg Diederich
Director of Health Care Services

California Children's Services (CCS) (#4045415000) is a State-mandated program providing diagnostic and treatment services, medical case management, and physical and occupational therapy services to financially- and residentially-eligible children and young adults under age 21 with a qualifying medical condition.

Public Health Services (PHS) administers CCS by arranging, directing, authorizing, and paying for medical care, equipment, and rehabilitation services for participants with a CCS-eligible chronic medical condition such as cystic fibrosis, hemophilia, cerebral palsy, heart disease, cancer, traumatic injury, and infectious disease producing major sequelae. CCS also provides medical therapy services delivered at public schools.

Please visit sjcphs.org for more information.

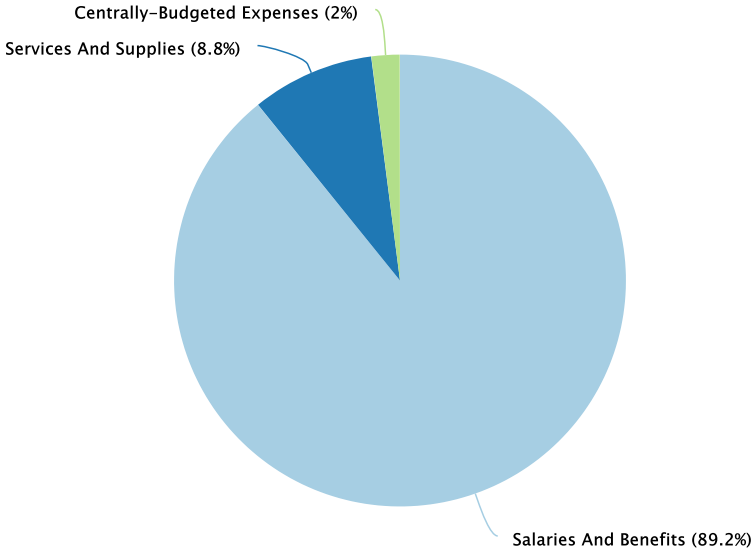
Expenditures Summary

The 2024-2025 Proposed Budget of $8,603,121 is an increase of $740,757 from the 2023-2024 Adopted Budget of $7,862,364, primarily due to salaries and benefits adjustments ($579,475) and an increase in Health Care Services Administration allocated costs ($92,141).

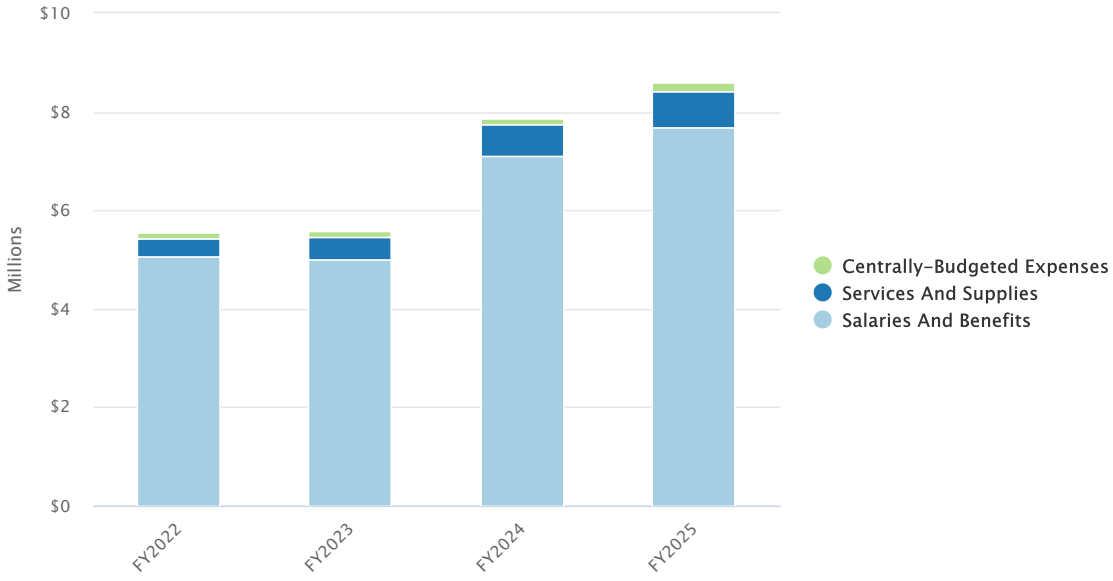
$8,603,121 $740,757
(9.42% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$5,051,777	$5,002,162	$7,093,558	$7,673,033	8.2%
Services And Supplies	$374,892	$446,649	$649,273	$755,434	16.4%
Centrally-Budgeted Expenses	$118,343	$123,059	$119,533	$174,654	46.1%
Total Expense Objects:	$5,545,012	$5,571,870	$7,862,364	$8,603,121	9.4%

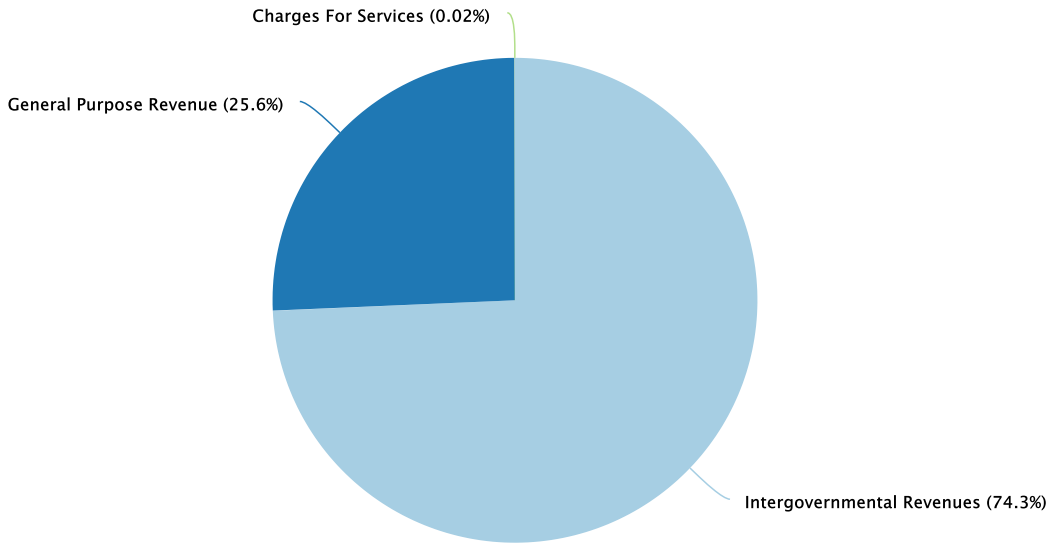
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $6,394,493 in CCS program revenue derived from a State/County cost-sharing formula and $2,206,628 in General Purpose Revenue.

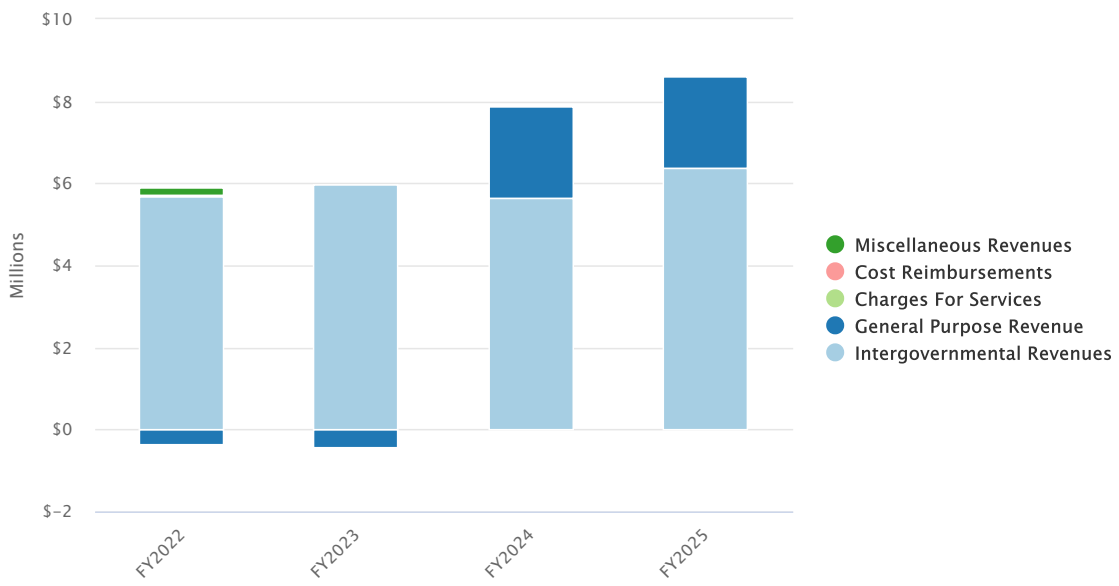
$8,603,121 $740,757
(9.42% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

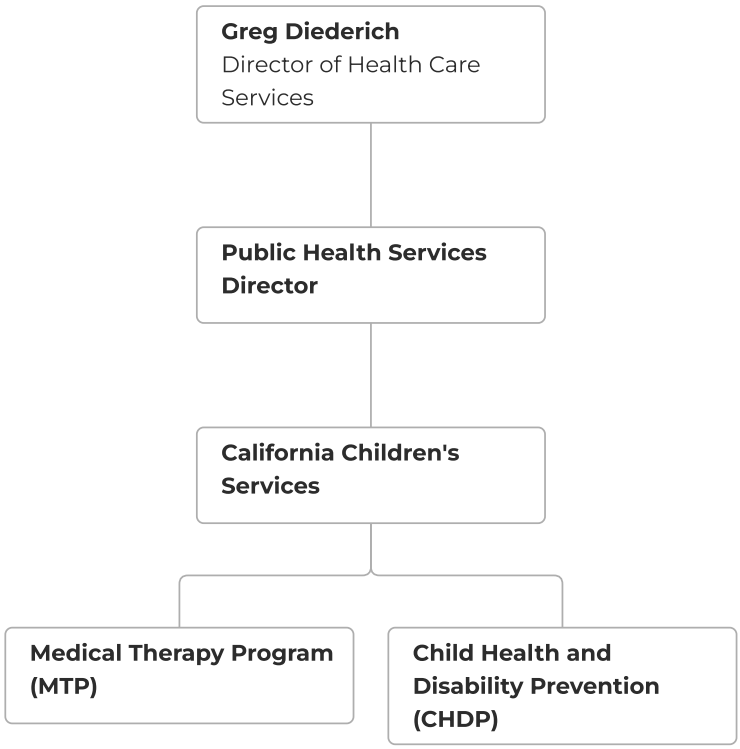


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$5,697,893	$5,978,188	$5,654,736	$6,394,493	13.1%
Charges For Services	$900	$2,420	$1,000	$2,000	100%
Miscellaneous Revenues	$181,277	$1,715	$0	$0	0%
Cost Reimbursements	$36,881	$0	$0	$0	0%
General Purpose Revenue	-$371,938	-$410,453	$2,206,628	$2,206,628	0%
Total:	$5,545,012	$5,571,870	$7,862,364	$8,603,121	9.4%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	46.0	46.0	0.0
Temporary (FTE)	1.5	1.5	0.0
Position Total	47.5	47.5	0.0



Program Discussion

Diagnostic and Treatment Claims

In any given fiscal year, Public Health Services (PHS) may receive excessive referrals of children with CCS-eligible conditions for which there are insufficient funds available for diagnosis, treatment, and therapy. In such instances, program options may include:

- Increasing County General Fund contribution to meet program needs.
- Ceasing to authorize services not covered by Medi-Cal.
- Prioritizing conditions for which authorizations are issued and declining those not meeting priority criteria.

While the number of authorization requests for services covered by Medi-Cal has been growing, funding for CCS expenditures is expected to be sufficient in 2024-2025.

Medical Therapy Program (MTP)

In accordance with Federal statutes, some children may receive therapy services medically necessary to receive an education. State law requires CCS provide physical and occupational therapy to children in public schools when such therapy is included in their individualized education plans. Children receiving services through the MTP are not necessarily enrolled in CCS.

The MTP will undergo a re-certification by the California Department of Health Care Services (DHCS) for all four sites. The first site to be surveyed for Outpatient Rehabilitation Certification (OPRC) status is the Hoover site in Stockton in spring 2024. OPRC allows sites to bill Medi-Cal for physical and occupational therapy services, thereby securing revenue for the County.

Fund Balance

The California Children's Services (CCS) General Fund Special Account (#13401) receives donations to provide CCS clients with items deemed necessary by the medical case manager but do not qualify for reimbursement through the CCS program. Fund balance as of March 31, 2024, was $3,244. The 2024-2025 Proposed Budget includes no transfers from this fund.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
New Referrals	3,002	3,142	3,300	3,350
New Cases Opened	2,161	2,117	2,200	2,250
Medical Therapy Treatment Units	8,828	8,819	8,900	9,000

Health Care Services Administration

Greg Diederich
Director of Health Care Services

Health Care Services Administration (HCSA) (#4049500000) provides administrative, fiscal, human resources, information technology, and policy oversight and coordination for the Health Care Services (HCS) Agency, which is composed of the following eleven budget units:

Behavioral Health Administration (BHA)	4040700000	Office of the Medical Examiner (OME)	4049700000
Behavioral Health Services (BHS)	4040500000	Public Guardian/Conservator (PG/PC)	4041200000
California Children's Services (CCS)	4045415000	Public Health Services (PHS)	4041000000
Correctional Health Services (CHS)	2022621000	Veterans Services Office (VSO)	5055600000
Emergency Medical Services (EMS)	4041800000	Whole Person Care (WPC) Program	4049600000
HCS Administration (HCSA)	4049500000		

Please visit sjgov.org/hcs for more information.

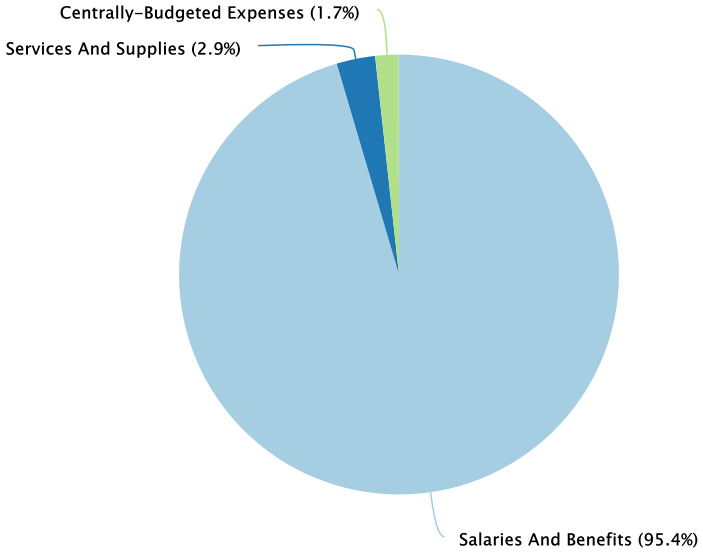
Expenditures Summary

The 2024-2025 Proposed Budget of $8,146,583 is an increase of $1,490,644 from the 2023-2024 Adopted Budget of $6,655,939, primarily due to the addition of four positions midyear 2023-2024 ($720,117), salaries and benefits adjustments ($531,998), and one position recommended in the Proposed Budget ($182,227).

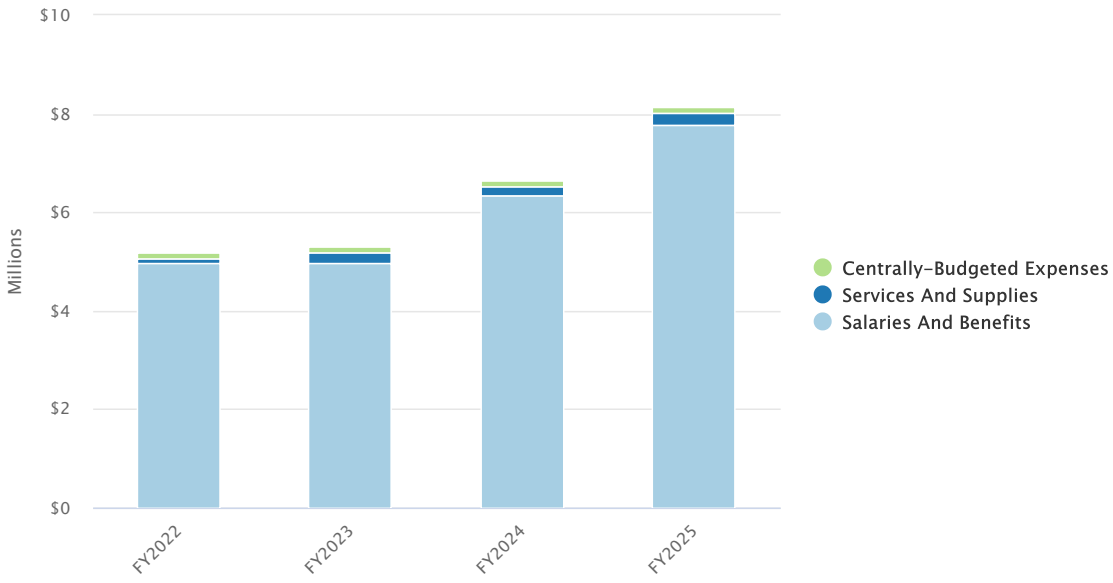
$8,146,583 $1,490,644
(22.40% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$4,957,513	$4,979,552	$6,339,110	$7,773,452	22.6%
Services And Supplies	$105,773	$190,642	$190,650	$233,144	22.3%
Centrally-Budgeted Expenses	$134,558	$122,364	$126,179	$139,987	10.9%
Total Expense Objects:	$5,197,844	$5,292,558	$6,655,939	$8,146,583	22.4%

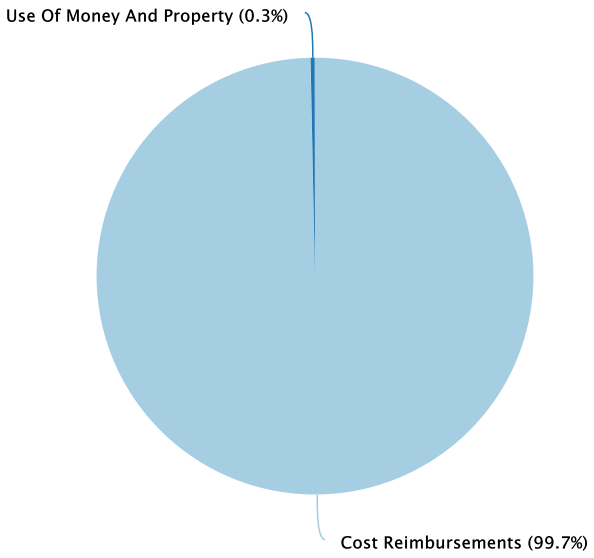
Funding Summary

Funding for Health Care Services Administration is provided through reimbursement from the wider Health Care Services operational budgets. The 2024-2025 Proposed Budget includes $8,120,583 in cost reimbursements and $26,000 in anticipated rental revenue.

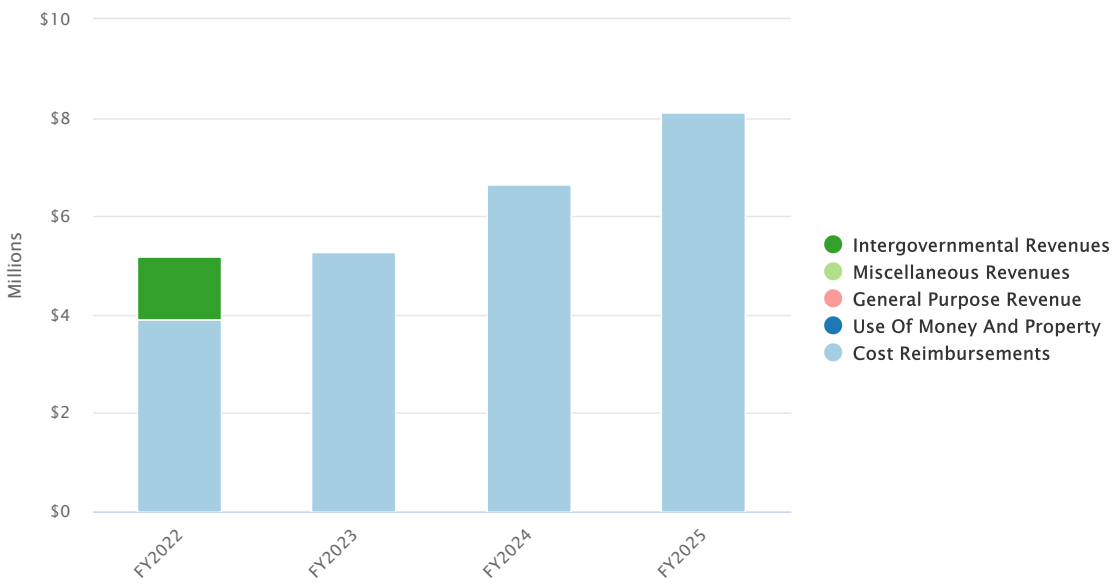
$8,146,583 $1,490,644
(22.40% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

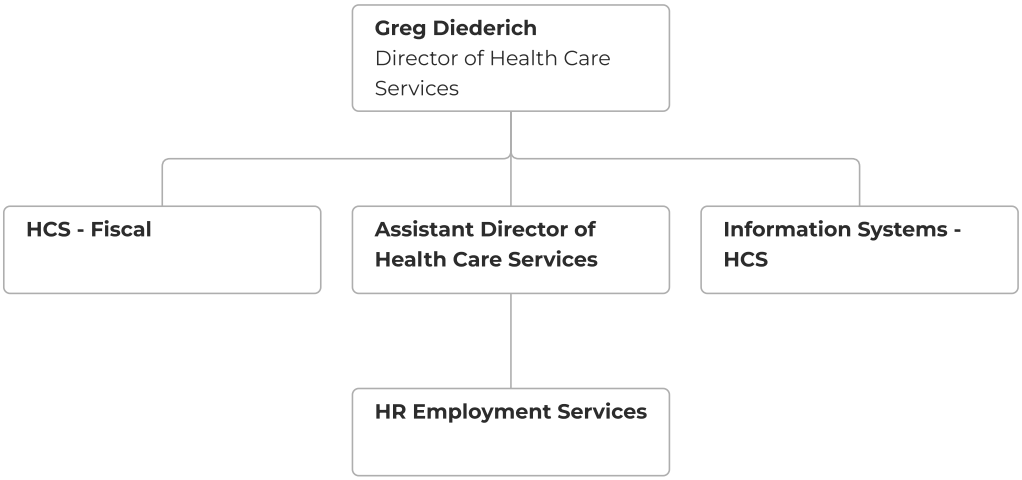


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$0	$0	$0	$26,000	N/A
Intergovernmental Revenues	$1,280,787	$28,250	$0	$0	0%
Miscellaneous Revenues	$0	$403	$0	$0	0%
Cost Reimbursements	$3,917,057	$5,261,451	$6,655,939	$8,120,583	22%
General Purpose Revenue	$0	$2,454	$0	$0	0%
Total:	$5,197,844	$5,292,558	$6,655,939	$8,146,583	22.4%

Organizational Chart

The 2024-2025 Proposed Budget includes one Business Analyst and three Information Technology positions approved by the Board mid-year 2023-2024 (R-23-199). Approval of the Proposed Budget will add one new Department Applications Analyst III for a total of 37 positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	36.0	37.0	1.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	36.0	37.0	1.0



Program Discussion

Staffing

The 2024-2025 Proposed Budget includes an additional Information Technology (IT) position to support the expanding technology needs of the Health Care Services (HCS) Agency, including the continued transition of all HCS divisions to internal support and to further increase capacity and for Health Insurance Portability and Accountability Act (HIPAA) security and compliance needs. The budget includes an increase of $902,344 for four positions added midyear 2023-2024 and one additional position recommended in the Proposed Budget.

Health Care Services Administration Funding

Due to the net loss of 1991 Mental Health Realignment funding over recent years and recoupment of funds due to a Statewide audit, HCS changed its overhead allocation methodology in fiscal year 2022-2023 and this budget no longer includes a base transfer of Realignment funds to subsidize Agency operations. Net unallocated expenses are now reimbursed by HCSA-supported divisions based upon a Full-Time Equivalent (FTE) methodology.

Fund Balance

Opioid Settlement Funds

Opioid Settlement funds consist of settlements and bankruptcy awards by organization. The Board initially approved Opioid Settlement Fund (#13412) on December 13, 2022 (B-22-692) to account in aggregate for the County's abatement and subdivision receipts and related expenditures. Due to State reporting requirements, new funds were established to track revenues and expenses separately by individual settlement. Fund balances as March 31, 2024, were:

Opioid Settlement Funds	March 31, 2024 Balance	2024-2025 Budgeted Use
13413 - Opioid - Allergan	-	-
13414 - Opioid - CVS	-	-
13415 - Opioid - Distributors	$3,646,536	$238,641
13416 - Opioid - Janssen	2,330,503	-
13417 - Opioid - Walgreens	-	-
13418 - Opioid - Walmart	-	-
13419 - Opioid - Teva	-	-
13420 - Opioid - Mallinckrodt	348,769	-
Total	**$6,325,809**	**$238,641**

The 2024-2025 Proposed Budget includes $238,641 in Opioid Settlement funding to reimburse Public Health Services (PHS) for the cost of a new Supervising Public Health Educator position ($153,641) and programmatic expenses for the Opioid Coalition ($85,000), which are included in the PHS budget (#4041000000).

Whole Person Care Program

Greg Diederich
Director of Health Care Services

The Whole Person Care (WPC) Program (#4049600000) provides a whole-person approach to care to address both clinical and non-clinical needs for high-need individuals experiencing homelessness. WPC began as a pilot under the former Medi-Cal 2020 Section 1115 Federal Medicaid (Medi-Cal in California) Waiver approved by the Centers for Medicare and Medicaid Services on December 30, 2015. After the Medicaid demonstration waiver ended on December 31, 2021, the WPC Program began to operate under a new multi-year initiative implemented by the California Department of Health Care Services (DHCS) effective January 1, 2022, called California Advancing and Innovating Medi-Cal (CalAIM). CalAIM created overarching policy changes across all Medi-Cal delivery systems to transition all existing managed care authorities into one consolidated 1915(b) California managed care waiver, including existing WPC Pilot Program services.

The WPC Program helps effectively coordinate the physical health, behavioral health, and social service needs of the most vulnerable, high-risk, service resistant individuals, with a primary focus on Medi-Cal beneficiaries, who are high utilizers of multiple publicly funded systems and who continue to have poor outcomes. WPC uses a person-centered approach in addressing the social determinants of health with the goal of a better quality of life for individuals as well as long-term cost avoidance to publicly funded systems of care.

Please visit sjcphs.org for more information.

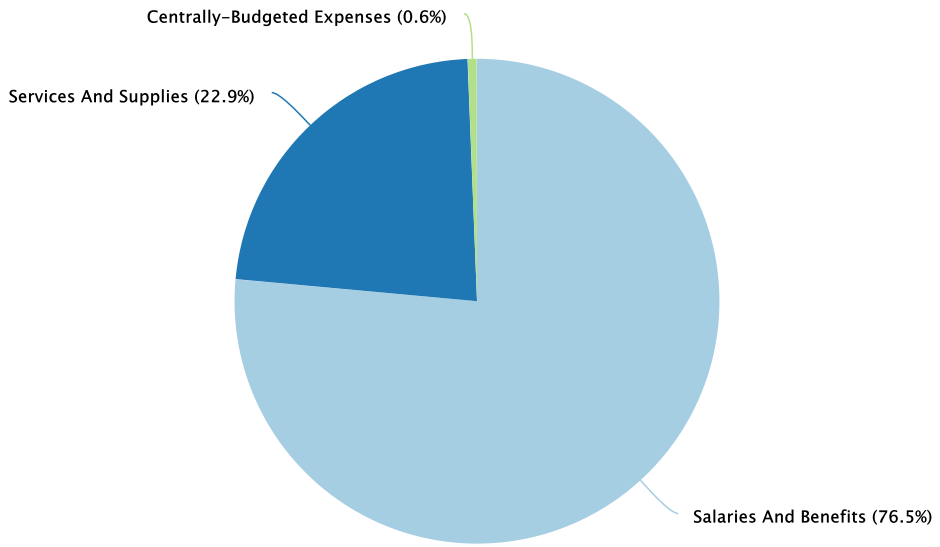
Expenditures Summary

The 2024-2025 Proposed Budget of $3,622,224 is an increase of $889,270 from the 2023-2024 Adopted Budget of $2,732,954, primarily due to salaries and benefits adjustments ($327,007) and the addition of three positions ($295,056).

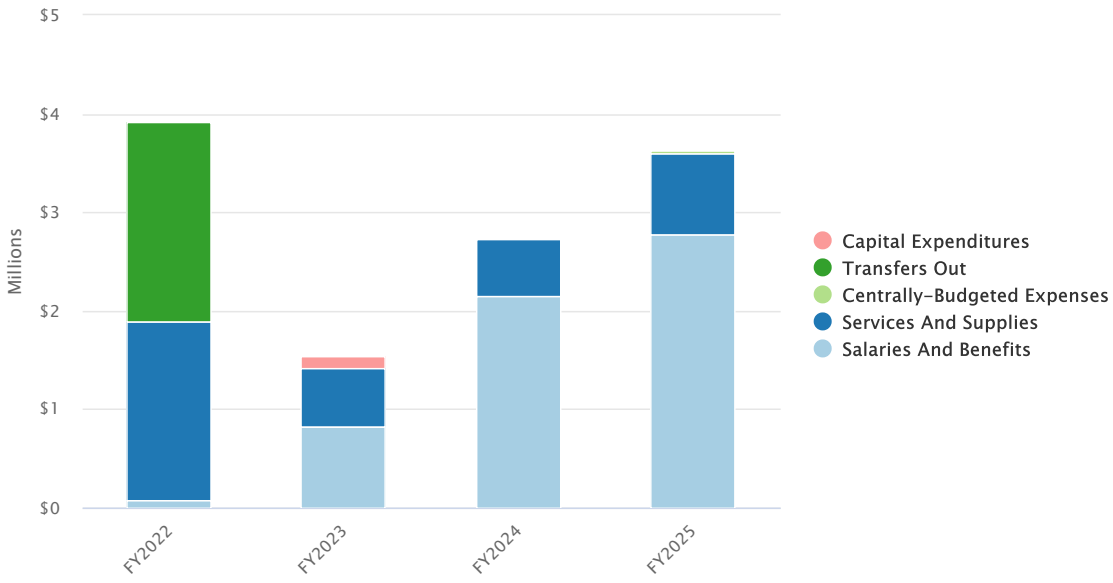
$3,622,224 $889,270
(32.54% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$74,141	$824,999	$2,147,242	$2,769,305	29%
Services And Supplies	$1,809,146	$590,729	$574,650	$831,050	44.6%
Centrally-Budgeted Expenses	$0	$0	$11,062	$21,869	97.7%
Capital Expenditures	$0	$126,822	$0	$0	0%
Transfers Out	$2,038,066	$0	$0	$0	0%
Total Expense Objects:	$3,921,353	$1,542,550	$2,732,954	$3,622,224	32.5%

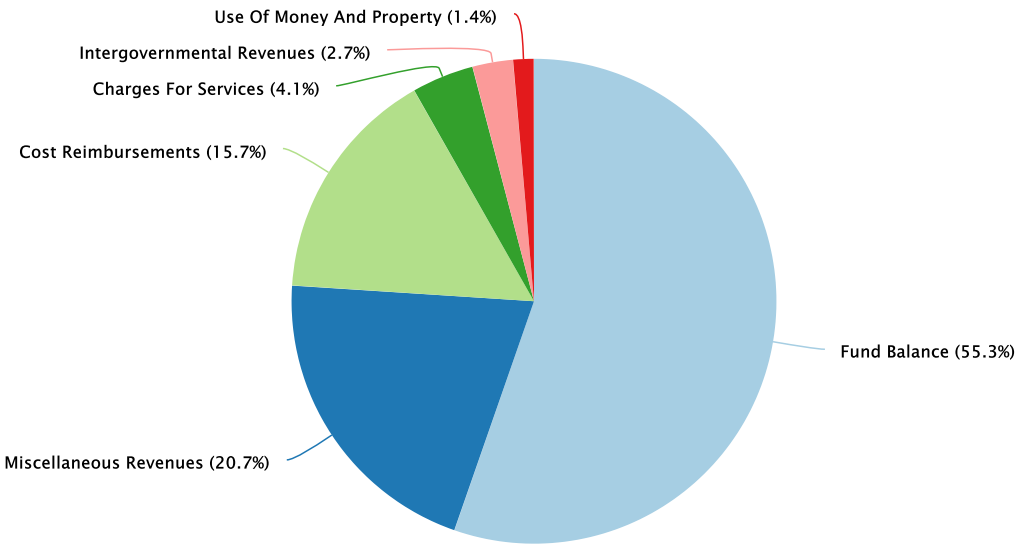
Funding Summary

The 2024-2025 Proposed Budget is funded by $1,617,615 in estimated revenue and cost reimbursements and $2,004,609 in fund balance use. An increased use of fund balance ($1,664,144) results largely from a decrease in anticipated Capacity and Infrastructure Transition, Expansion, and Development (CITED) grant revenue. Current fund balance combined with anticipated new revenue is expected to be sufficient to cover 2024-2025 expenditures, however, the long-term sustainability of funding is a concern and will require the ability to eventually draw down considerably more billable Enhanced Care Management (ECM) and other California Advancing and Innovating Medi-Cal (CalAIM) revenue from Medi-Cal managed care plans.

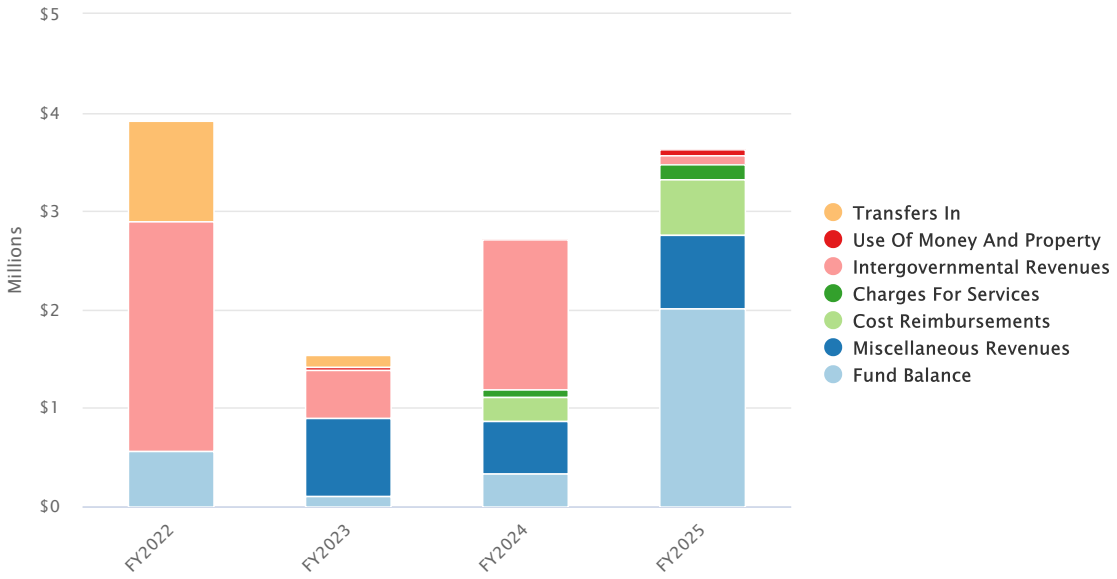
$3,622,224 $889,270
(32.54% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$6,410	$31,616	$15,000	$50,000	233.3%
Intergovernmental Revenues	$2,326,559	$483,500	$1,523,000	$97,851	-93.6%
Charges For Services	$0	$5,346	$75,000	$150,000	100%
Miscellaneous Revenues	$0	$784,740	$529,489	$750,000	41.6%
Transfers In	$1,019,033	$126,822	$0	$0	0%
Cost Reimbursements	$0	$0	$250,000	$569,764	127.9%
Fund Balance	$569,351	$110,526	$340,465	$2,004,609	488.8%
Total:	$3,921,353	$1,542,550	$2,732,954	$3,622,224	32.5%

Organizational Chart

The 2024-2025 Proposed Budget includes an Accounting Technician I position approved by the Board midyear 2023-2024 (R-23-182). Approval of the Proposed Budget will add a Mental Health Outreach Worker and Mental Health Specialist I-II, for a total of 24 positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	22.0	24.0	2.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	22.0	24.0	2.0

Program Discussion

Participating entities in the WPC Program continue to expand and currently include: Health Care Services Administration, Behavioral Health Services (BHS), San Joaquin General Hospital, San Joaquin Health Centers, Correctional Health Services, Veterans Services Office, Human Services Agency, City of Lodi, City of Tracy, Gospel Center Rescue Mission, St. Mary's Community Services, Health Plan of San Joaquin, Health Net, Stocktonians Taking Action to Neutralize Drugs (STAND), the Housing Authority of the County of San Joaquin, Central Valley Low Income Housing Corporation, Community Medical Centers, Dignity Health St. Joseph's Medical Center, and other community-based organizations providing services and support to individuals experiencing homelessness.

California Advancing and Innovating Medi-Cal (CalAIM)

CalAIM is a multi-year initiative adopted by the State as a framework to improve the quality of life and health outcomes by implementing a broad delivery system, programs, and payment reforms. The major components of CalAIM build upon the successful outcomes of various pilot programs from previous Federal Waivers (including but not limited to WPC, Health Homes, and the Coordinated Care Initiative) and are anticipated to result in better quality of life for Medi-Cal members as well as long-term cost avoidance. The three primary goals of CalAIM are: 1) identify and manage member risk and need through whole person care approaches and addressing social determinants of health; 2) convert Medi-Cal into a more consistent and seamless delivery system by reducing complexity and increasing flexibility; and 3) improve quality outcomes, reduce health disparities, and drive delivery system transformation and innovation through value based initiatives, modernization of systems, and payment reform. The implementation of CalAIM began on January 1, 2022.

Justice Involved Re-Entry Program

WPC, in collaboration with Behavioral Health Services, Correctional Health Services, the Sheriff's Office, and Probation, implemented a coordinated re-entry program for justice-involved populations. Plans for the re-entry program include Medi-Cal reimbursement for 90 days pre-release beginning in October 2024. Services will continue post release and will be coordinated until client graduation from the WPC Program.

Public Health Street and Shelter Outreach

In conjunction with other Public Health Services (PHS) programs, the WPC team continues to participate in street and shelter outreach in both cities and unincorporated areas of the County to provide low-barrier public health and WPC services to persons experiencing homelessness, including enrollment in Medi-Cal, comprehensive needs assessment, connecting to community support services, linkage to primary care, transportation to medical and social service appointments as necessary, and Tuberculosis (TB) and Sexually Transmitted Disease (STD) screenings. In addition, WPC works closely with housing agencies including the Housing Authority of San Joaquin, Central Valley Low Income Housing, and STAND to provide transitional and permanent supportive housing.

Fund Balance

The Whole Person Care Special Revenue Fund (#20046) is the operating fund for WPC activities. Fund balance as of March 31, 2024, was $1,052,125. The 2024-2025 budget includes $2,004,609 in fund balance use, including anticipated revenue earned in late 2023-2024 and in 2024-2025, for WPC activities during the continued transition to CalAIM.

Office of the Medical Examiner

Greg Diederich
Director of Health Care Services

The Office of the Medical Examiner (#4049700000) is responsible for determining the circumstances, cause, and manner of all deaths falling under the jurisdiction of the Office of the Medical Examiner (OME), including sudden, unattended, unusual, violent, or accidental deaths. Field death investigations, postmortem examinations, and related forensic testing processes are used to establish a medical cause and manner of death.

The OME budget provides funding for the County's mandated responsibility to provide for disposition of indigent decedents. The Board of Supervisors' adopted policy of cremation, with exceptions only in certain limited cases, helps contain costs by scrutinizing financial eligibility.

Please visit sjgov.org/ome for more information.

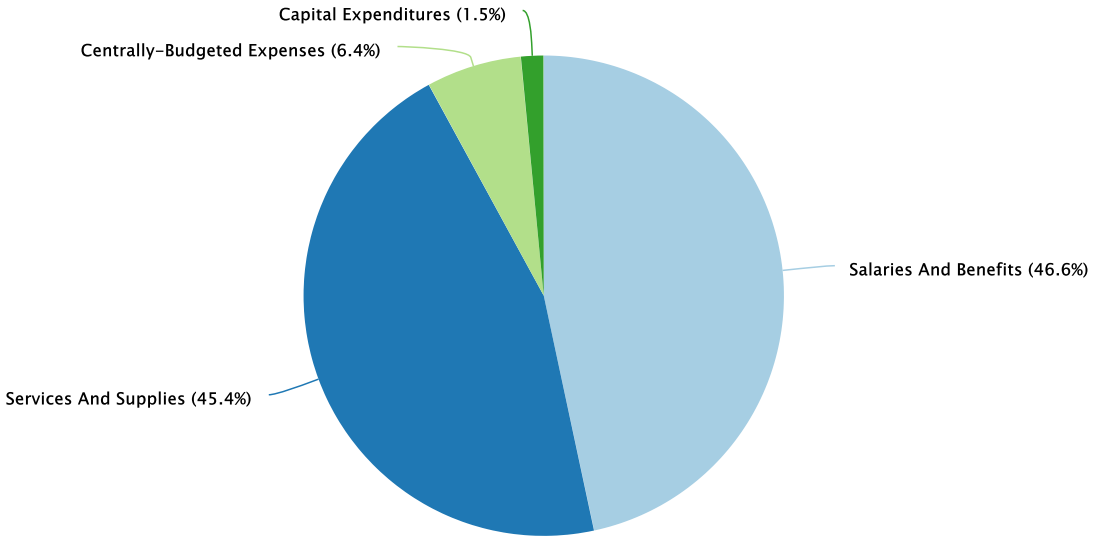
Expenditures Summary

The 2024-2025 Proposed Budget totals $6,584,232, an increase of $309,393 from the 2023-2024 Adopted budget of $6,274,839, primarily due to centrally-budgeted charges ($181,585) and salaries and benefits adjustments ($135,735).

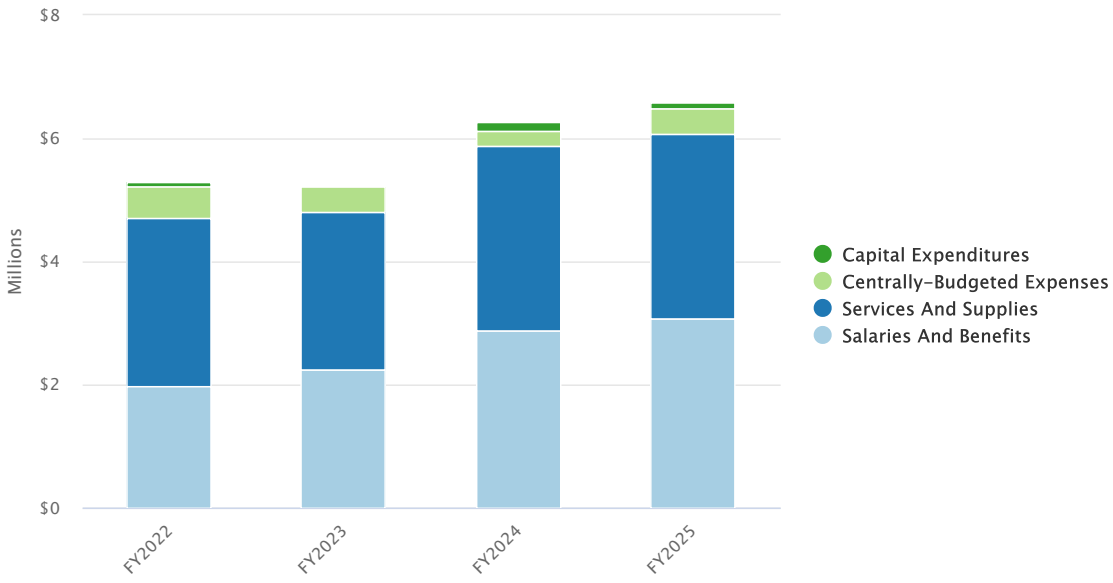
$6,584,232 $309,393
(4.93% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,975,302	$2,255,821	$2,875,437	$3,071,172	6.8%
Services And Supplies	$2,729,542	$2,548,073	$3,008,303	$2,990,376	-0.6%
Centrally-Budgeted Expenses	$514,714	$419,545	$241,099	$422,684	75.3%
Capital Expenditures	$81,718	$0	$150,000	$100,000	-33.3%
Total Expense Objects:	$5,301,276	$5,223,438	$6,274,839	$6,584,232	4.9%

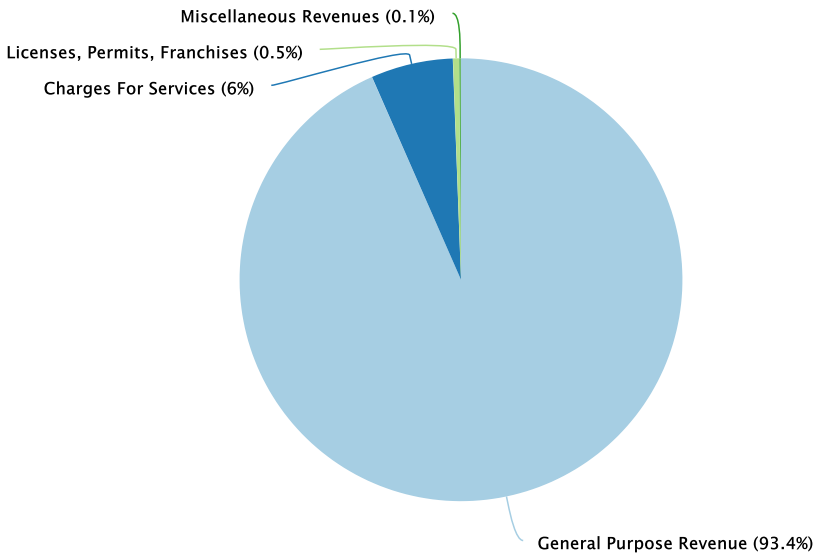
Funding Summary

The 2024-2025 Proposed Budget includes $6,151,010 in General Purpose Revenue and $433,222 in department earned revenue from permitting fees and charges for services.

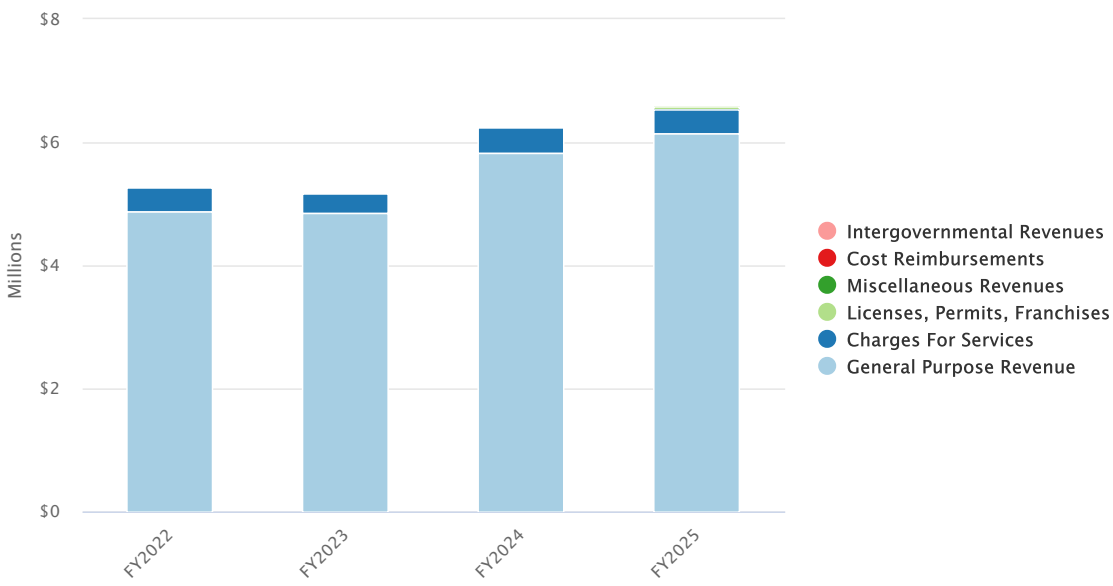
$6,584,232 $309,393
(4.93% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

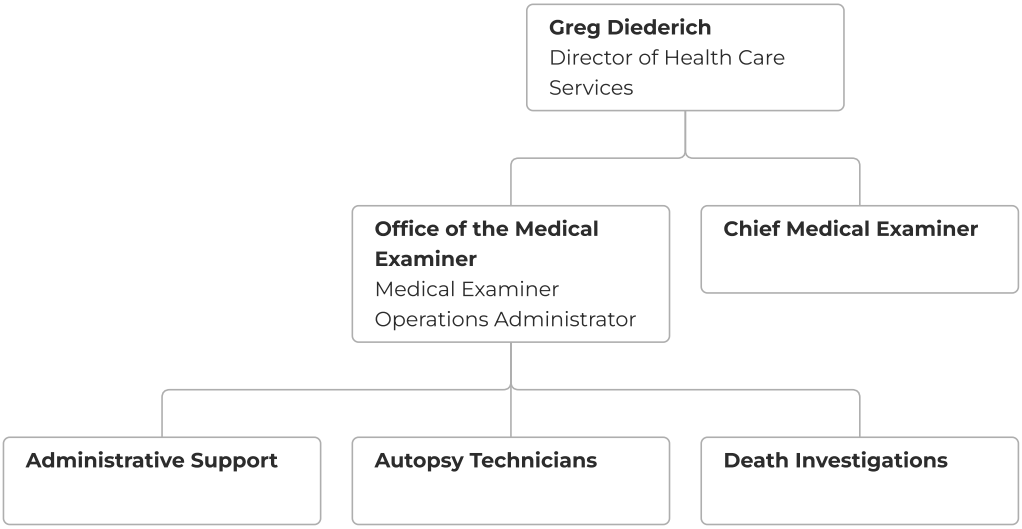


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Licenses, Permits, Franchises	$16,964	$14,972	$15,000	$30,000	100%
Intergovernmental Revenues	$0	$16,500	$0	$0	0%
Charges For Services	$388,706	$325,666	$417,000	$395,222	-5.2%
Miscellaneous Revenues	$10,460	$9,411	$8,000	$8,000	0%
Cost Reimbursements	$11,500	$0	$0	$0	0%
General Purpose Revenue	$4,873,646	$4,856,889	$5,834,839	$6,151,010	5.4%
Total:	$5,301,276	$5,223,438	$6,274,839	$6,584,232	4.9%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	19.0	19.0	0.0
Temporary (FTE)	1.5	1.5	0.0
Position Total	20.5	20.5	0.0



Program Discussion

Transition to Health Care Services Agency

On May 15, 2018, the Board adopted Ordinance No. 4507 establishing the OME as a separate division within the Health Care Services Agency (HCS). Following an extensive recruitment process, Dr. Michael Hunter was appointed the County's first Chief Medical Examiner for a four-year term from July 1, 2019 through June 30, 2023 (A-19-208). Dr. Hunter's Chief Medical Examiner services are provided under a negotiated professional services agreement with Forensic Doctors Group, PC (A-19-208), which also includes the provision of pathology and autopsy services. HCS worked with Forensic Doctors Group, PC, on a new contract approved by the Board on May 23, 2023 (A-23-127), extending services through June 30, 2027.

The OME completed the operational transition from the prior Sheriff-Coroner model to the Medical Examiner model and began handling 100% of the County's death call volume as of January 3, 2022.

Facility Needs/Morgue Replacement Project

In late 2022, office space within HCS Administration (HCSA) in Benton Hall became available when Whole Person Care staffing moved to newly leased space in Lathrop. OME staff relocated to five offices in Benton Hall in early 2023, following the previous move from the Sheriff's Office to San Joaquin General Hospital grounds in 2021. This arrangement allows for better coordination with funeral homes and improved supervisory oversight of operations. The nearly 100-year-old morgue facility remains operational on grounds of the County Jail.

The OME has worked with County officials from the General Services Department, HCSA, and the Sheriff's Office as well as multiple architectural firms over the past two years to finalize architectural plans for a new Morgue and Office Facility. A ribbon cutting ceremony was held on November 29, 2023. Construction is planned to start in May 2024 with substantial completion anticipated by July 2025. Currently, staff work out of two separate buildings in two different locations. Both buildings are less-than-desirable as it relates to working conditions. This new structure will improve working conditions with a positive impact on overall staff well-being, recruitment, and retention.

Case Management Software Project

In January 2024, OME began working with Information Systems Division and Public Health Services Information Technology on the case management software upgrade project, with the intent to simplify and improve statistical inquiries, creating efficiencies and saving staff time when responding to public record requests. Currently, most public inquiries require many staff hours to search and respond to requests. The Proposed Budget includes $100,000 to upgrade the OME's case management software.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Cases Reported	3,913	2,937	3,003	3,284
Cases Certified	994	954	1,196	1,048
Postmortem Examinations	673	877	1,010	853
Indigent Cremations	107	130	99	112

San Joaquin Health Centers

Greg Diederich
Interim Chief Executive Officer

San Joaquin Health Centers (SJ Health) operates seven primary health care clinics and a mobile clinic serving more than 33,000 patients annually through more than 123,000 patient visits to its campuses located in French Camp, Manteca, and downtown Stockton. The budget presented here (#4049800000) represents a portion of SJ Health's total operating budget, and consists of staffing, insurance, and other expenses charged by County service departments including Auditor-Controller, County Administrator, County Counsel, Fleet Services, and Information Systems Division. SJ Health's total operating budget is approved annually by the Board of Supervisors prior to the start of the fiscal year, separate from the County Budget.

Please visit sjhealth.org for more information.

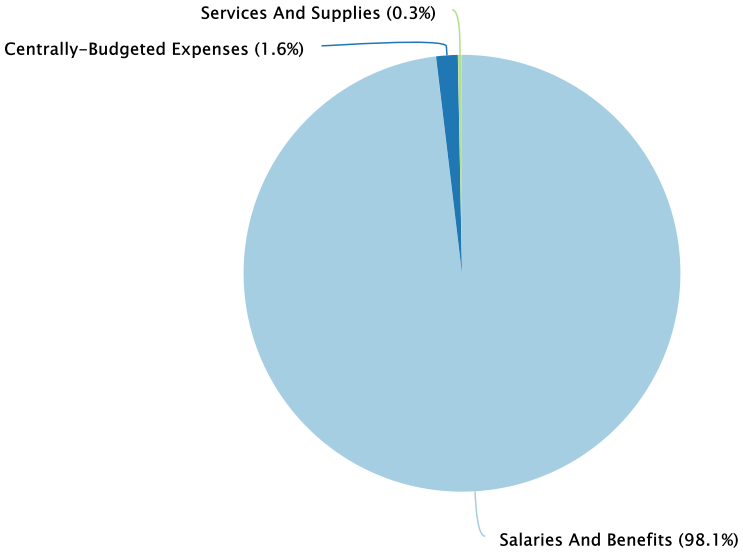
Expenditures Summary

The 2024-2025 Proposed Budget of $35,680,953 is an increase of $8,483,858 from the 2023-2024 Adopted Budget of $27,197,095, primarily due to the addition of 41 positions recommended in the Proposed Budget ($5,311,299), the full-year cost of 13 positions added midyear 2023-2024 ($1,206,002), and salaries and benefits adjustments ($883,333).

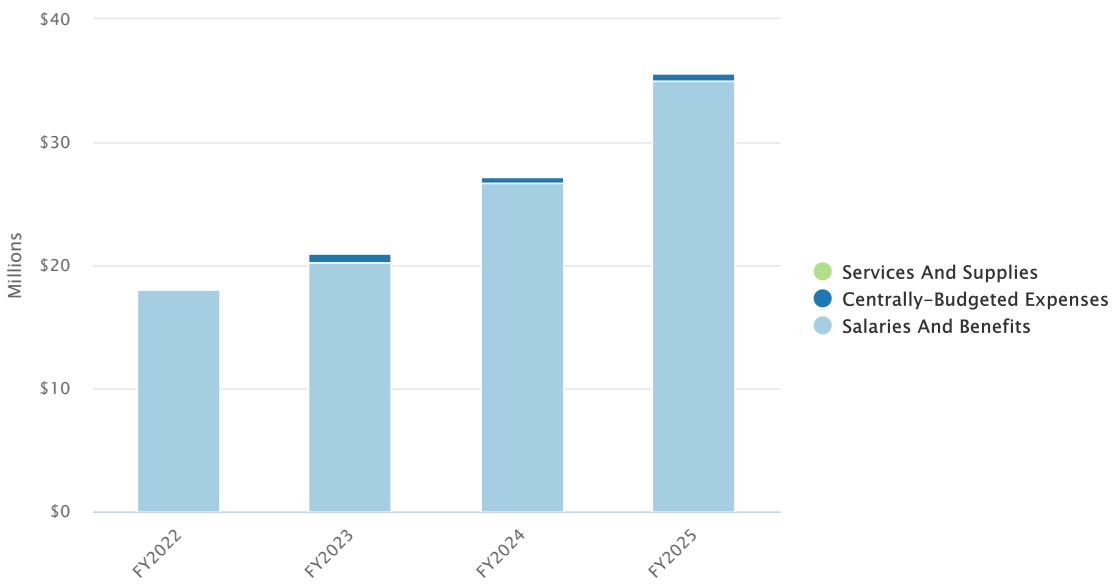
$35,680,953 **$8,483,858**
(31.19% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$18,050,613	$20,196,033	$26,698,550	$35,002,608	31.1%
Services And Supplies	$7,993	$30,365	$15,089	$102,564	579.7%
Centrally-Budgeted Expenses	$31,147	$726,072	$483,456	$575,781	19.1%
Total Expense Objects:	$18,089,753	$20,952,470	$27,197,095	$35,680,953	31.2%

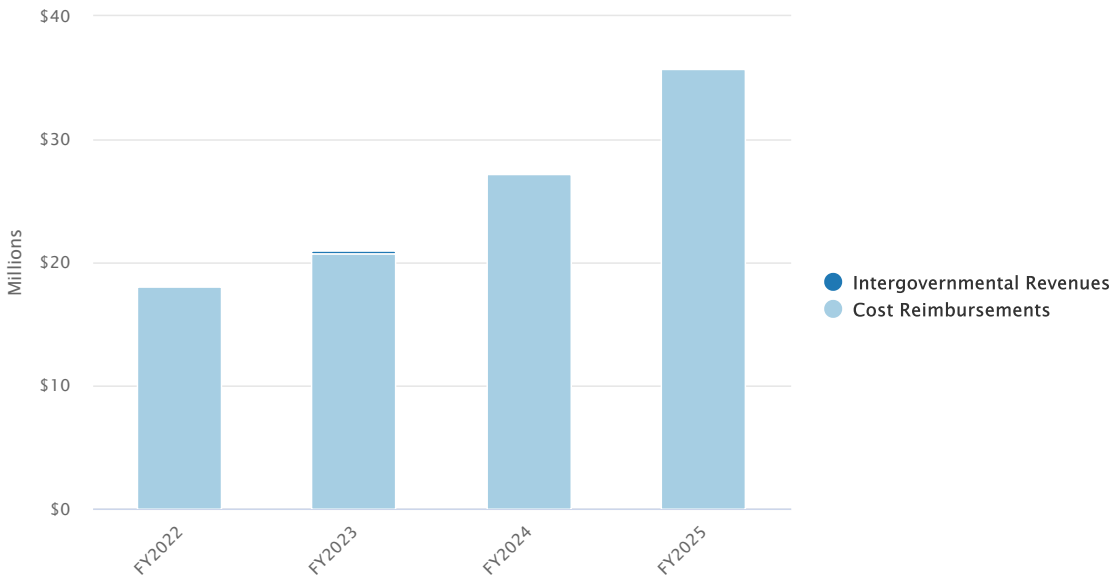
Funding Summary

The 2024-2025 Proposed Budget is fully funded by reimbursements from SJ Health's operating fund (#59001).

$35,680,953 $8,483,858
(31.19% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



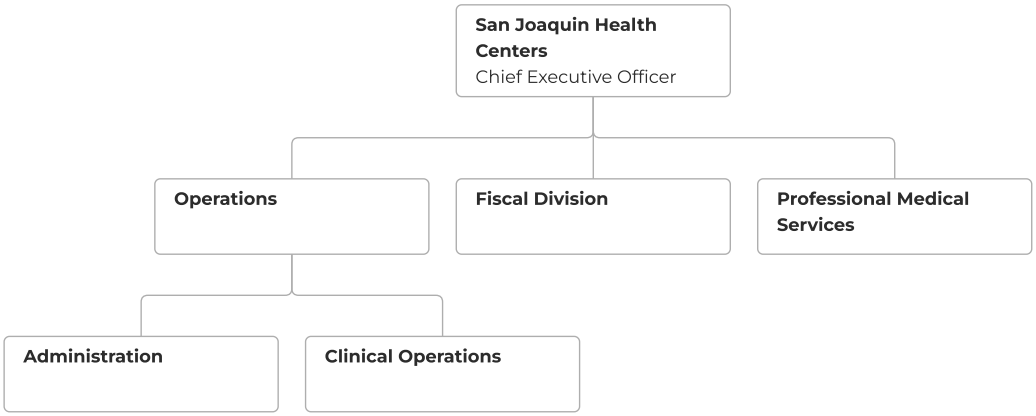
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$0	$180,000	$0	$0	0%
Cost Reimbursements	$18,089,753	$20,772,470	$27,197,095	$35,680,953	31.2%
Total:	$18,089,753	$20,952,470	$27,197,095	$35,680,953	31.2%

Organizational Chart

The 2024-2025 Proposed Budget includes 13 positions approved midyear 2023-2024 (B-24-152). Adoption of the Proposed Budget will add 41 positions consisting of:

Clinical Dietitian	1	Pharmacist - Clinical	1
Community Health Outreach Worker	3	Physician	2
Management Analyst II	1	Senior Nurse Practitioner	2
Medical Assistant	14	Senior Office Assistant	4
Medical Coder-Certified	2	Social Worker	3
Mental Health Clinician II	3	Staff Nurse V	2
Patient Registration Clerk	3		

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	172.0	213.0	41.0
Temporary (FTE)	42.0	38.3	(3.7)
Position Total	214.0	251.3	37.3



Program Discussion

The County was designated as a Federally Qualified Health Center (FQHC) Look-Alike (LAL) by the Health Resources and Services Administration (HRSA) in 2014. To fulfill its duties as an FQHC-LAL, the County partners with San Joaquin County Clinics (SJCC), a 501 (c)(3) corporation, with authorization from the Board of Supervisors (B-10-839). The County and SJCC jointly operate San Joaquin Health Centers (SJ Health) in accordance with the governance model laid forth in the Co-Applicant Agreement last ratified by the Board in January 2021 (B-21-45).

Under the co-applicant arrangement, the County, as the HRSA FQHC designee, is the public entity responsible for the operation of SJ Health and retains authority over certain general personnel and financial management functions. Accordingly, employees of SJ Health are employed by the County. However, in late 2022, prior SJ Health leadership took the direction of moving toward independence from the County. Since that time, the County and SJCC Board have reached an understanding as to the interpretation of the Co-Applicant Agreement and it has been determined only the County will employ staff at SJ Health.

To begin the process of unwinding prior action and also to reduce reliance on contracted labor, the Board approved the addition of 13 positions on March 26, 2024 (B-24-152), which were urgently needed prior to the start of 2024-2025. The Proposed Budget recommends the further addition of 41 positions to continue efforts to decrease turnover, reduce the use of externally-contracted labor, support a redesign of the management structure, and expand clinic services, as well as other patient-centered and revenue-generating activities. These new positions will additionally support the ongoing effort to transition SJCC employees to County employment.

On April 23, 2024, the Board approved classification specifications for the new position of Federally Qualified Health Center (FQHC)-Project Director (B-24-201), to act in the capacity of SJ Health's Chief Executive. The role had previously been filled through a different classification. Although not included as part of this Proposed Budget, once a position has been allocated, SJ Health plans to begin recruitment under the direction of the SJCC Board, targeting the most qualified and applicable candidate pool with the new specifications.

SJ Health's total 2024-2025 operating budget is estimated at $58.6 million, of which $35.7 million (61%) represents staffing and centrally-budgeted costs paid through this budget (#4049800000). This is a $10.2 million increase from the 2023-2024 Adopted Budget of $48.4 million (B-23-410). The agency's budget is primarily funded by patient revenues of $32.5 million and supplemental, grant, and other revenue of $26.7 million. Nearly all of the $10.2 million budgeted increase, the majority of which is for new positions, relies on an anticipated increase in patient revenue which is expected to ramp up gradually as new positions are filled. The Board of Supervisors and the SJCC Board will be presented with SJ Health's agency budget for approval under separate cover prior to the start of 2024-2025.

SJ Health operates seven brick-and-mortar health centers and a mobile health center providing adult and pediatric primary care, prenatal and women's health care, integrated behavioral health and substance use counseling, chronic disease management, and community health services. During 2024-2025, SJ Health plans to expand its operations by adding chiropractic services at its French Camp location at the beginning of the fiscal year. SJ Health will work with health plan partners to deliver Enhanced Care Management (ECM) services and Community Supports (CS) services to assigned members. Street medicine and care delivery through its mobile health center are also expected to continue and increase in reach throughout the County.

Fund Balance

The San Joaquin County Clinics Trust Fund (#59001) is used as an operating account for SJ Health. Reimbursements to the SJ Health budget are processed from this fund. Fund balance as of March 31, 2024, was $16,388,492. The 2024-2025 Proposed Budget includes $35,680,953 in reimbursements from this fund, based on fund balance and anticipated new revenue. Estimated revenues to the fund in 2024-2025 consist of patient service revenue (55%), supplemental revenue (36%), and other revenue (9%).

Supplemental Requests

In addition to 13 positions approved by the Board on March 26, 2024, SJ Health requested 58 new positions as part of the 2024-2025 budget process. Of these, 41 positions are recommended in the Proposed Budget. Positions requested, but not recommended, include one Department Information Systems Analyst III and one Department Information Systems Analyst IV for which the Department is requesting Board approval. These positions will be used to reduce reliance on contracted vendors performing Information Technology (IT) support.

Human Resources was not afforded the opportunity to perform a thorough evaluation of these IT requests due to a pending external assessment of SJ Health's IT operations, which was not received until recently. It is recommended that SJ Health work with Human Resources to review the results of the assessment to determine the appropriate level of IT staffing and approach the Board for position allocation adjustments if needed during 2024-2025.

The cost for these two positions, $379,448, has not been included in the Proposed Budget. If approved, SJ Health will reimburse the County from its operating fund (#59001). There is no Net County Cost associated with this request.

Public Works - Utility Maintenance

Fritz Buchman
Director of Public Works

The Utility Maintenance Division (UMD) budget (#4040800000) supports the operation and maintenance of more than 100 utility districts governed by the Board of Supervisors. This budget funds staffing, services, and equipment needed to provide domestic water, sanitary sewer, and/or storm drain maintenance services for these districts. UMD operates and maintains 30 water systems with 52 wells; 3 sewage treatment plants; 9 sewer pumping stations; and 70 storm drain pumping stations. These facilities are spread over a significant portion of the County's 1,448 square miles.

Please visit sjgov.org/pw for more information.

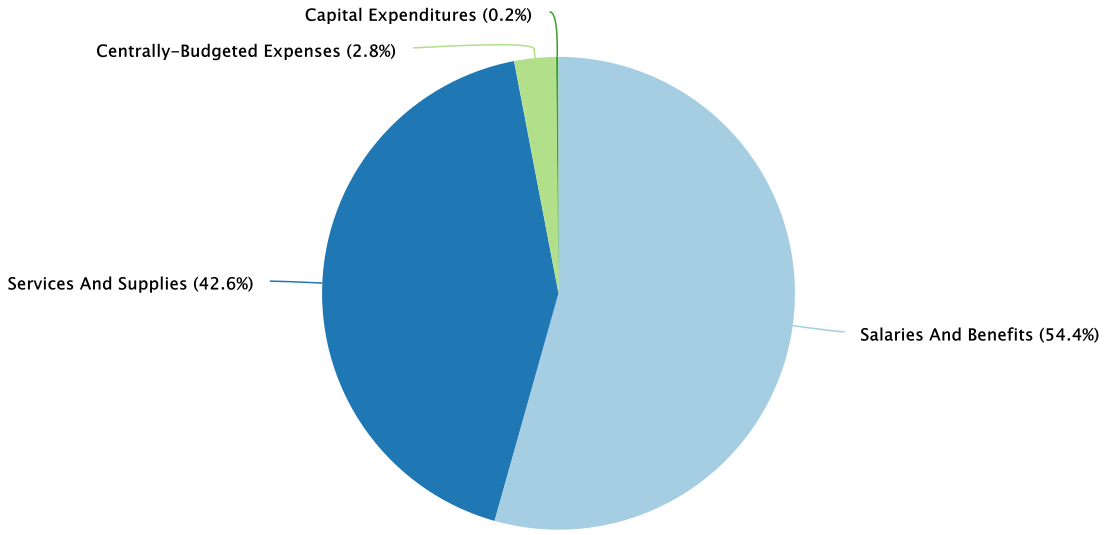
Expenditures Summary

The 2024-2025 Proposed Budget of $6,122,852 is an increase of $1,486,618 from the 2023-2024 Adopted Budget of $4,636,234, primarily due to the planned implementation of a Supervisory Control and Data Acquisition project ($1,000,000), salaries and benefits adjustments ($238,805), and a new computerized maintenance management / work order system ($94,603).

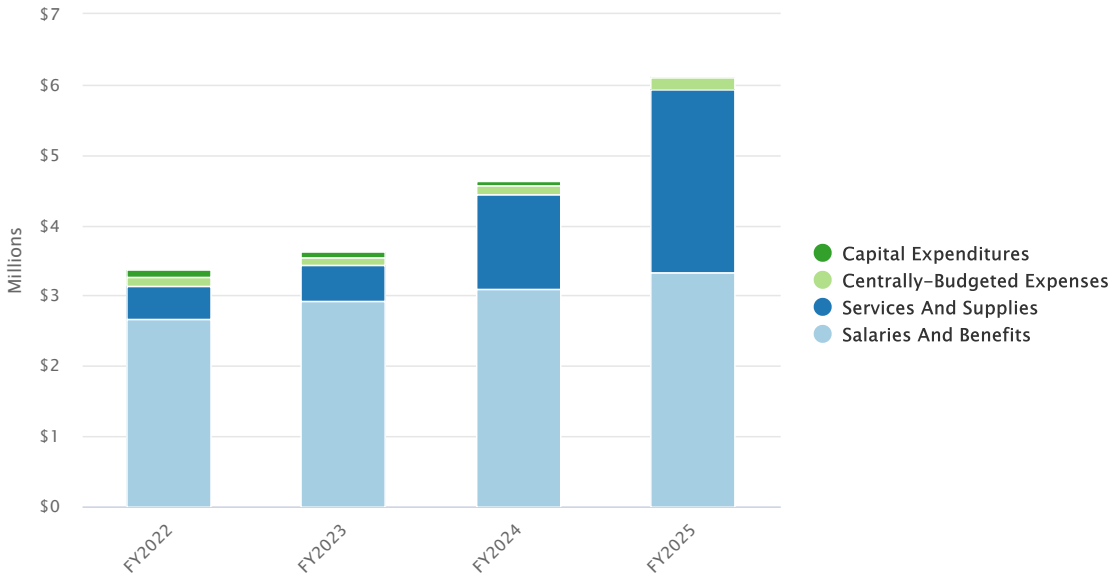
$6,122,852 $1,486,618
(32.07% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$2,670,797	$2,930,183	$3,090,020	$3,328,825	7.7%
Services And Supplies	$472,306	$503,823	$1,347,305	$2,610,900	93.8%
Centrally-Budgeted Expenses	$130,469	$118,242	$138,909	$173,127	24.6%
Capital Expenditures	$104,952	$70,416	$60,000	$10,000	-83.3%
Total Expense Objects:	$3,378,525	$3,622,664	$4,636,234	$6,122,852	32.1%

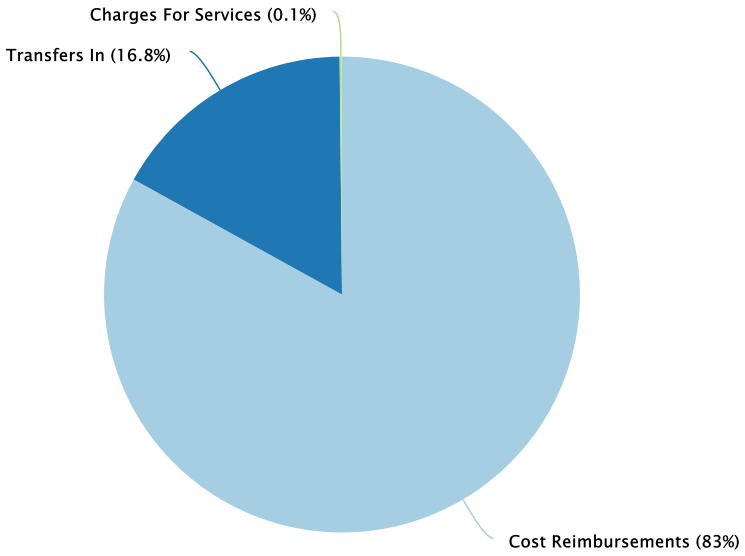
Funding Summary

The 2024-2025 Proposed Budget includes $4,867,052 in cost reimbursements from Special Districts and $1,030,000 in operating transfers from the American Rescue Plan Act fund (#20250). The Utility Maintenance Division budget is funded by the utility districts governed by the Board of Supervisors. Annually, these utility districts reimburse the County for staffing, services, and equipment required to provide maintenance of district infrastructure.

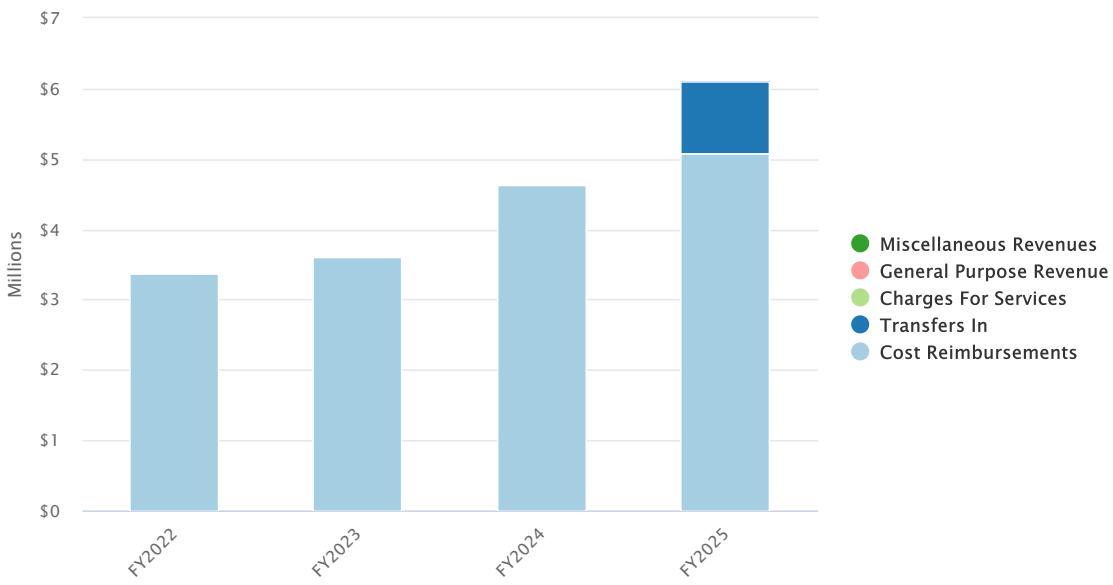
$6,122,852 $1,486,618
(32.07% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Charges For Services	$1,841	$878	$8,800	$8,800	0%
Miscellaneous Revenues	$161	$1	$0	$0	0%
Transfers In	$0	$0	$0	$1,030,000	N/A
Cost Reimbursements	$3,376,524	$3,613,081	$4,627,434	$5,084,052	9.9%
General Purpose Revenue	$0	$8,704	$0	$0	0%
Total:	$3,378,525	$3,622,664	$4,636,234	$6,122,852	32.1%

Position Summary

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	24.0	24.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	24.0	24.0	0.0

Program Discussion

The Division's mission is to provide safe, reliable, and economical water, sewer, and storm water services in a timely, environmentally friendly, and fiscally responsible manner. Primary objectives for 2024-2025 include:

- Incorporating emerging technologies into UMD operations, including ongoing efforts to implement a Supervisory Control and Data Acquisition project and the Computerized Maintenance Management System for asset and work order tracking and management. These efforts will increase efficiency and productivity.
- Employee development, retention, and succession planning.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Water				
Distribution Systems	30	30	30	30
Service Calls	450	318	400	400
Service Connections	5,997	5,997	5,998	5,998
Wells Operated	52	52	52	52
Sewer				
Collection Systems	9	9	9	9
Pumping Stations	9	9	9	9
Service Calls	450	438	350	350
Service Connections	5,431	5,431	5,431	5,431
Sewer Lines Cleaned (Feet)	500,000	475,000	500,000	500,000
Treatment Plants	3	3	3	3
Drainage				
Pumps	70	70	70	70

Solid Waste Enterprise Fund

Fritz Buchman
Director of Public Works

The Solid Waste Enterprise Fund provides funding for the operation of the County's Solid Waste Division (#9210000000) programs. These programs include long-range planning, operation of the County's solid waste transfer and disposal facilities, and acquisition, design, and development of landfill sites. It also includes refuse collection, franchise management, Countywide waste reduction activities, and the Countywide household hazardous waste program. More than 84% of this Fund's revenue is derived from tip fees charged on disposal tonnage.

Please visit sjgov.org/pw/solid-waste for more information.

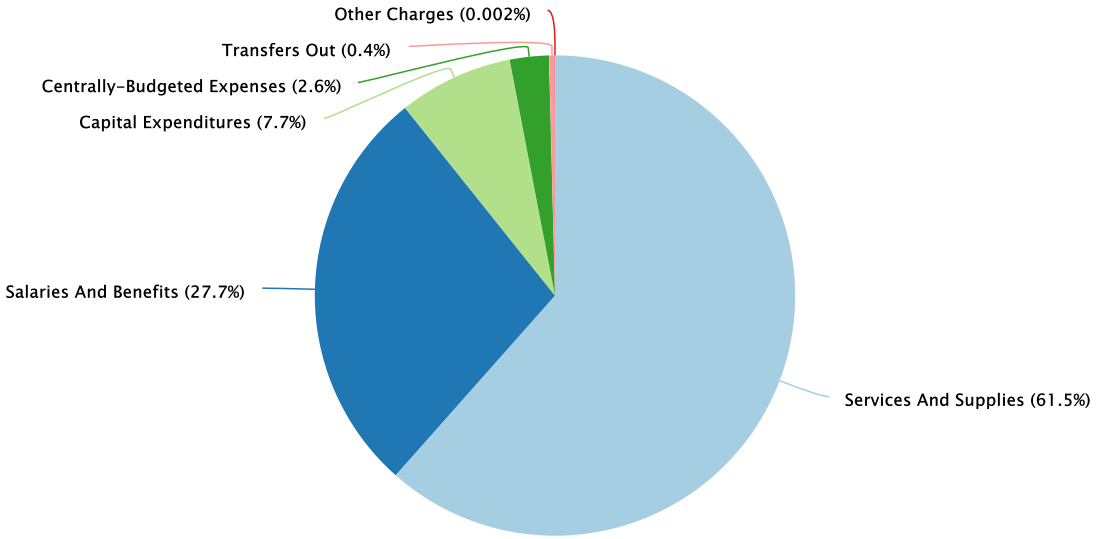
Expenditures Summary

The 2024-2025 Proposed Budget of $50,863,493 is an increase of $4,598,595 from the 2023-2024 Adopted Budget of $46,264,898, primarily due to an increase in equipment repairs ($1,290,425), fleet services costs ($863,300), salaries and benefits adjustments ($760,382), utilities and maintenance ($578,600), recycling and Senate Bill (SB) 1383 activities ($546,125), overtime ($418,332), and extra-help ($384,594), partially offset by a decrease in professional services ($2,184,192) due to the completion of an environmental assessment and a reduction to waste volumes collected by contract haulers.

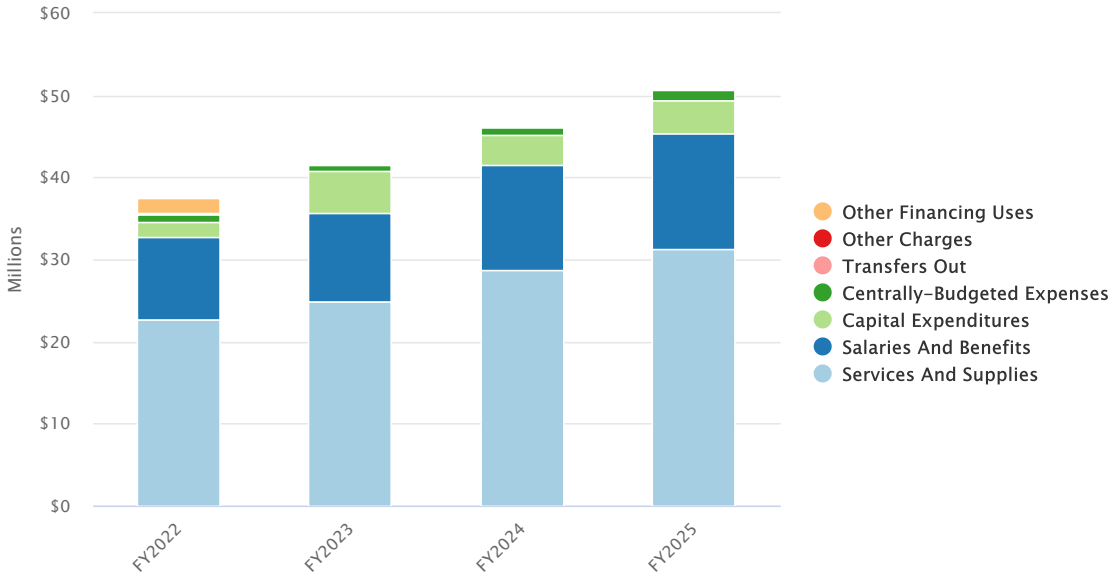
$50,863,493 $4,598,595
(9.94% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$10,097,738	$10,820,336	$12,891,796	$14,113,199	9.5%
Services And Supplies	$22,735,378	$24,810,725	$28,641,081	$31,301,215	9.3%
Centrally-Budgeted Expenses	$900,766	$790,619	$968,124	$1,341,976	38.6%
Other Charges	$88	$1,701	$895	$903	0.9%
Other Financing Uses	$1,790,250	$0	$0	$0	0%
Capital Expenditures	$1,735,571	$5,152,733	$3,583,002	$3,906,200	9%
Transfers Out	$160,000	$122,000	$180,000	$200,000	11.1%
Total Expense Objects:	$37,419,790	$41,698,113	$46,264,898	$50,863,493	9.9%

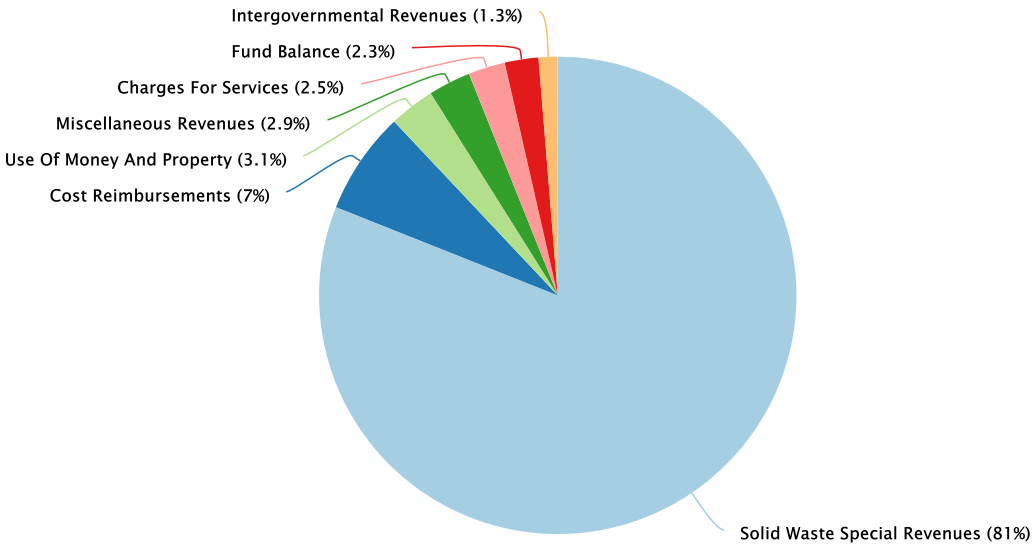
Funding Summary

The 2024-2025 Proposed Budget includes $38,041,668 in landfill fee revenues, $3,542,367 in cost reimbursements from Road Maintenance (#3030105000), Flood Channel Maintenance (#2024100000) and other County departments; $3,163,367 in operating transfers in from the Solid Waste Special Assembly Bill 939 Fund (#39052); $1,565,000 in interest income revenue; $1,466,159 in miscellaneous revenue including the sale of landfill gas and recycled material; and $1,253,000 from special assessments.

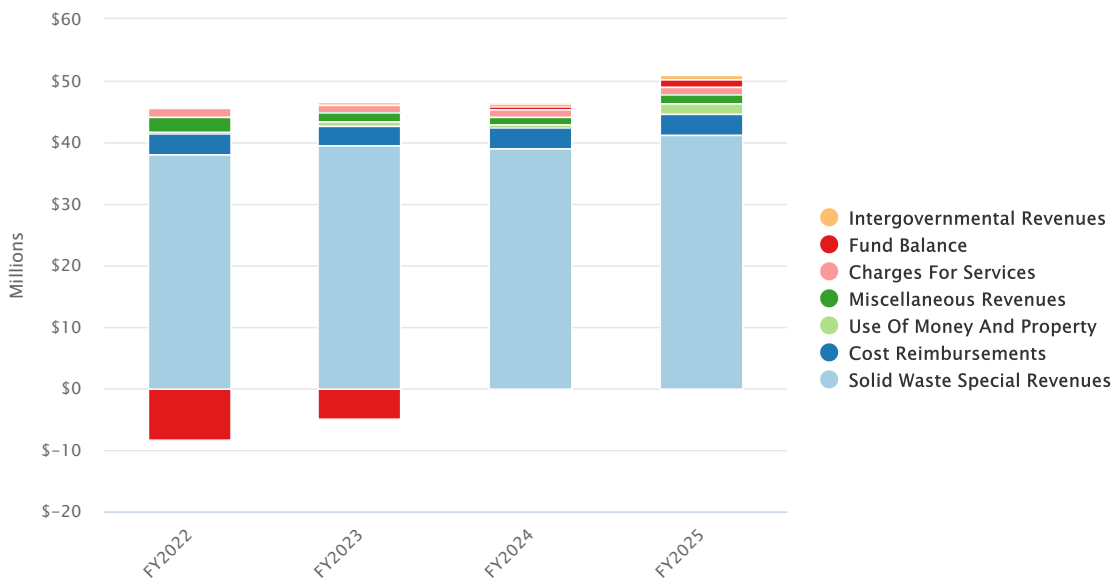
$50,863,493 $4,598,595
(9.94% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$98,863	$574,009	$429,000	$1,565,000	264.8%
Intergovernmental Revenues	$269,724	$541,379	$305,066	$649,054	112.8%
Charges For Services	$1,416,418	$1,325,371	$1,168,022	$1,263,000	8.1%
Miscellaneous Revenues	$2,503,816	$1,415,862	$1,393,600	$1,466,159	5.2%
Solid Waste Special Revenues	$38,054,473	$39,502,250	$38,959,049	$41,212,835	5.8%
Cost Reimbursements	$3,461,355	$3,271,492	$3,470,131	$3,542,367	2.1%
Fund Balance	-$8,384,859	-$4,932,249	$540,030	$1,165,078	115.7%
Total:	$37,419,790	$41,698,113	$46,264,898	$50,863,493	9.9%

Position Summary

The 2024-2025 Proposed Budget includes the transfer of two Accounting Technician I positions and one Accountant I position to Public Works-Administration (#3030101000) as part of the Department's Administration Restructure Plan and an increase of 5.82 FTE in temporary/part-time positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	103.0	100.0	(3.0)
Temporary (FTE)	9.6	15.42	5.82
Position Total	112.6	115.42	2.82

Program Discussion

The Solid Waste Division (Solid Waste) continues to lead regional solid waste planning for all jurisdictions in the County. Additionally, Solid Waste maintains contractual relationships for waste disposal with the cities of Lodi and Manteca and informal arrangements with the cities of Escalon, Lathrop, and Stockton for incoming waste volumes at County facilities.

Organics Facility and New Economic Model

Senate Bill (SB) 1383 is State legislation requiring local jurisdictions to implement various measures to lower greenhouse gas emissions by 2025, including diverting 75% of organic material from landfills, developing a purchasing policy for recycled organic materials, and recovering 20% of edible food waste. Over the next 10 years, Public Works expects the volume of organic waste diverted from landfills to increase dramatically, which will require new infrastructure and processing methods.

SB 1383 requires the County to provide appropriate waste collection service levels for residents and businesses, perform outreach and education to the public, track and monitor compliance, and report to the State periodically. Staff have embarked on education and outreach efforts through a direct mailer, web page creation, and community presentations. Once new waste collection contracts are negotiated to address SB 1383 requirements, a comprehensive education and outreach campaign targeting residents will continue under a County and waste collector partnership, based upon the relevant collection systems and rules that will be in place in residential neighborhoods.

Other County departments are affected by this legislation and have deliverables, ranging from the purchasing of recycled products and procurement of post-processed organic products to edible food programs that benefit the community. Solid Waste is currently conducting a needs assessment to evaluate how implementing SB 1383 requirements are likely to impact Solid Waste operations and ways to address the associated costs. Solid Waste added six additional positions in 2023-2024 in response to SB 1383 requirements and will likely propose to add additional positions in the future.

Waste Diversion Planning

Waste diversion planning continues to be challenging as the California Department of Resources Recycling and Recovery (CalRecycle) redefines waste diversion goals. Markets for recyclable materials are currently depressed and increases in organic materials diverted from the landfill are mandated with limited processing facilities. CalRecycle is taking an active role to ensure all jurisdictions meet complex new goals, and the County is initiating efforts to educate the public regarding new waste diversion practices.

Module Construction

Unless waste volumes increase dramatically, the next new module construction is anticipated for 2026-2027 at the Foothill Landfill site. The planned construction will consist of the installation of a landfill liner, leachate collection and monitoring systems, and storm water drainage. Planning for this project is expected to begin in 2024-2025.

Landfill Gas to Energy

Solid Waste is working to construct a landfill gas to energy plant at North County Landfill with a revenue sharing program similar to the program at Foothill Landfill. A request for proposals process has been completed and negotiations with a vendor are underway.

New Materials and Recovery Facility and Transfer Station

Solid Waste partnered with a private venture group, Project Finance Advisory LTD (PFAL) to relocate and build a new transfer station. The current Lovelace facility is reaching capacity due to increased tonnages and SB 1383 requirements. Development of site plans and preliminary design work is scheduled for early 2025.

Foothill Landfill Operations

Solid Waste renewed the operational contract with Foothill, Inc. in April 2024. However, according to the Board of Supervisor's direction, the Solid Waste Division will conduct a request for proposals process for Foothill Landfill operations in 2024-2025.

Fund Balance

Solid Waste Enterprise Fund

The Solid Waste Enterprise Fund (SWEF) (#39021) fund balance was $39,368,218 as of March 31, 2024. The projected use of fund balance for 2024-2025 is $1,165,078 to support the operations and administrative efforts of the Solid Waste Division.

Solid Waste Special Assembly Bill 939 Fund

The Solid Waste Special Assembly Bill 939 Fund (#39052) balance was $1,258,260 as of March 31, 2024. The projected ending fund balance for June 30, 2024, is $3.2 million. The 2024-2025 Proposed Budget includes a $3,163,367 operating transfer in to support the operations and administrative efforts of the Solid Waste Division.

Closure Enterprise Fund

The Solid Waste Closure Enterprise Fund (SWCEF) (#39033) is maintained for the exclusive purpose of accumulating and distributing funds for closure of presently active (Foothill and North County) landfills. An enterprise fund is one of several approved mechanisms by which the County can demonstrate financial assurance for closure, as required by State regulations. Monies placed in the SWCEF may only be used for closure of landfills. Prior to 2009-2010, monies were transferred from the SWEF into the SWCEF to provide funding for future closures of the Foothill and North County Landfills. Evaluation of SWCEF requirements and balances indicated a transfer was needed from the SWEF into the SWCEF beginning in 2021-2022. For 2024-2025, the transfer is estimated to be $200,000. Interest earned is directly deposited into the SWEF. The fund balance as of March 31, 2024, was $5,570,008.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Waste Received (Tons)				
Foothill Landfill	176,603	174,410	171,517	171,380
Lovelace Transfer Station	268,285	271,350	275,964	276,476
North County Landfill	202,005	211,260	219,399	220,437
Total Tons Received	**646,893**	**657,020**	**666,880**	**668,293**
Transfers - Lovelace				
Tons Transferred	249,055	276,934	299,596	300,566
Number of Loads	11,207	14,770	10,474	10,363
Recycled Materials (Tons)				
Foothill Landfill	3,900	4,103	3,294	3,291
Lovelace Transfer Station	4,102	17,420	17,636	17,450
North County Landfill	14,564	22,126	21,791	21,898
Total Tons Diverted	**22,566**	**43,649**	**42,721**	**42,639**
Groundwater Monitoring Samples	75	75	N/A	N/A
Landfill Gas Collection Wells Adjusted	215	215	N/A	N/A
Landfill Gas Flare Stations Maintained	4	4	N/A	N/A
Perimeter Landfill Gas Monitoring	200	200	N/A	N/A
Soil Gas Volatile Organic Comp. Samples	64	64	N/A	N/A
Discharge Permit Requirements	1	1	N/A	N/A

N/A - Data is no longer tracked. Monitoring is performed by consultants.

CSA 31 Sewer Enterprise Fund

Fritz Buchman
Director of Public Works

The County Service Area 31 (CSA 31) Sewer Enterprise Fund (SWEF) (#9312000000) provides funding for the operation and maintenance of the District's wastewater system. The system consists of a collection system and a pump station, which discharges wastewater to the City of Lodi's White Slough Water Pollution Control Facility. Revenue is derived primarily from service charges levied on the benefiting properties.

In February 2018, $7.8 million in Revenue Refunding Bonds was issued to refinance the Series 2007 CSA 31 Wastewater Project Certificates of Participation and the 2007 County General Fund loan to CSA 31, which funded the construction of wastewater system improvements. These Revenue Refunding Bonds are secured by the District's revenue from wastewater service charges.

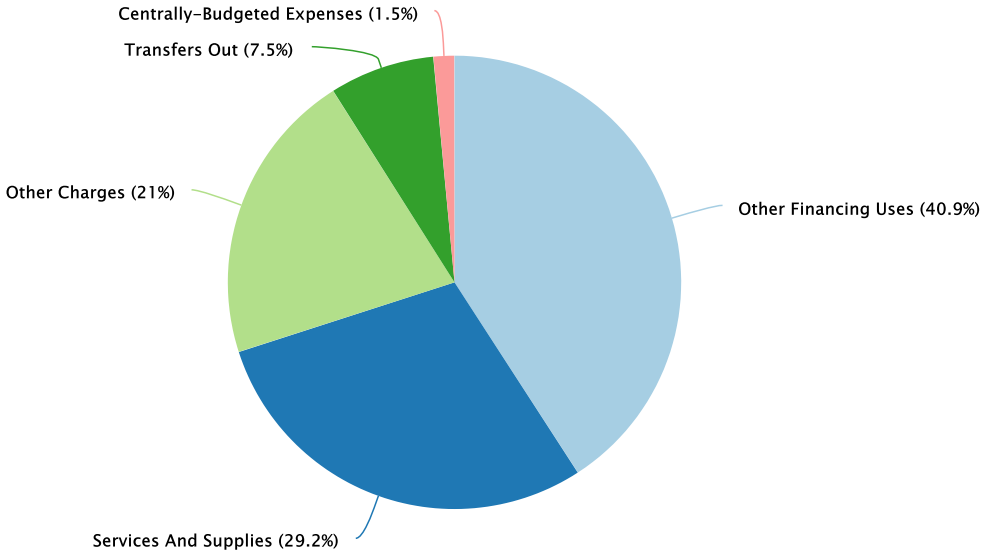
Expenditures Summary

The 2024-2025 Proposed Budget of $1,333,973 represents an immaterial change from the 2023-2024 Adopted Budget of $1,306,288.

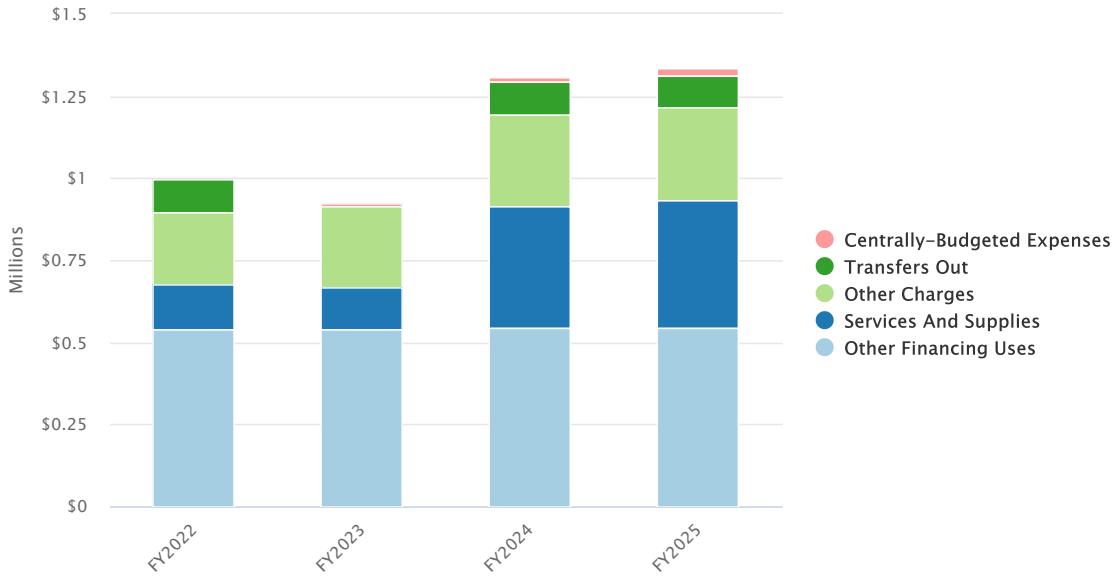
$1,333,973 $27,685
(2.12% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$139,409	$126,109	$371,604	$389,316	4.8%
Centrally-Budgeted Expenses	$0	$11,369	$12,664	$19,757	56%
Other Charges	$216,208	$246,051	$277,020	$279,900	1%
Other Financing Uses	$539,350	$541,550	$545,000	$545,000	0%
Transfers Out	$100,000	$0	$100,000	$100,000	0%
Total Expense Objects:	$994,967	$925,079	$1,306,288	$1,333,973	2.1%

Funding Summary

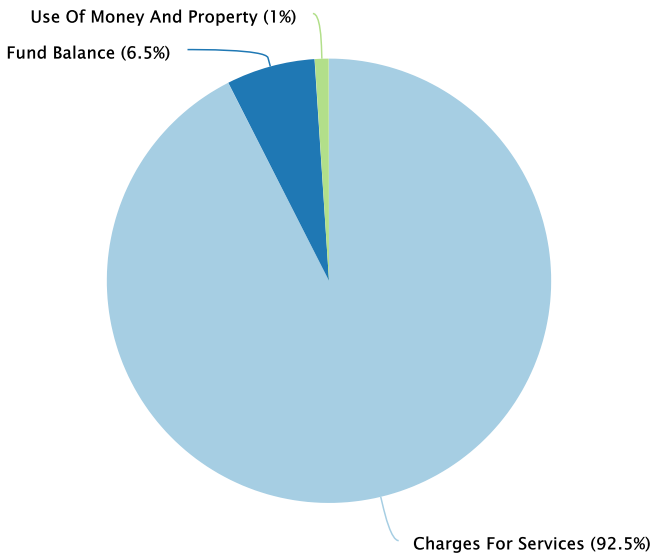
The 2024-2025 Proposed Budget includes $1,234,200 in charges for services revenue, $13,650 in interest income, and $86,123 in fund balance use due to a decrease in water consumption.

Revenues are from wastewater service charges based on the Equivalent Unit (EU), which equals 310,250 gallons of discharge. The minimum charge for service is 0.5 EU for developed lots and 0.3 EU for undeveloped lots. Due to decreased water consumption in 2023, Public Works projects revenues from service charges will decrease approximately 2.3% in 2024-2025.

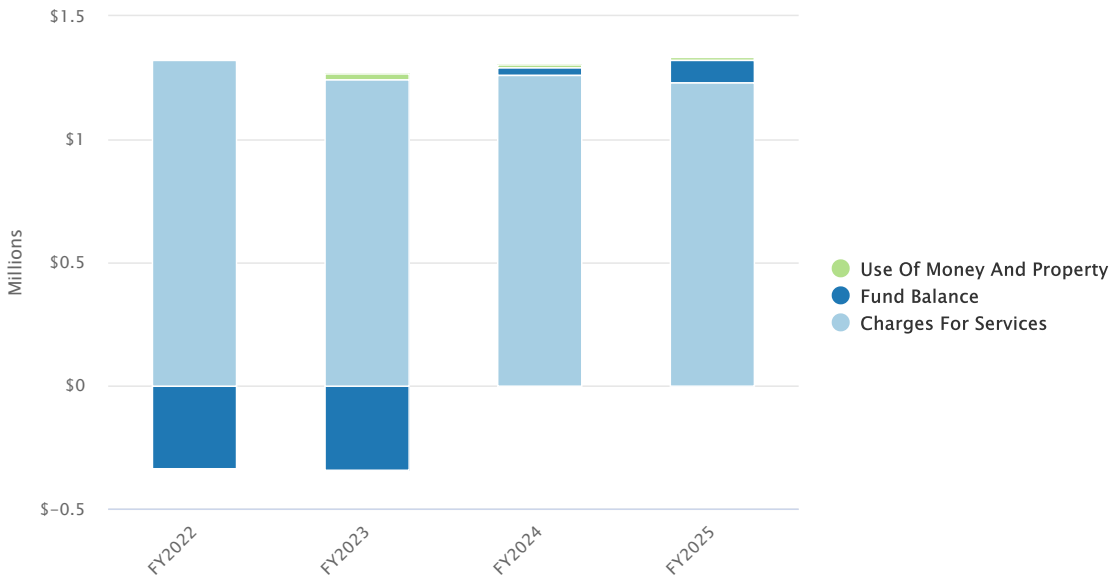
$1,333,973 $27,685
(2.12% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$4,108	$26,483	$13,650	$13,650	0%
Charges For Services	$1,325,281	$1,241,460	$1,259,390	$1,234,200	-2%
Fund Balance	-$334,422	-$342,864	$33,248	$86,123	159%
Total:	$994,967	$925,079	$1,306,288	$1,333,973	2.1%

Fund Balance

CSA 31 Sewer Enterprise Fund

The CSA 31 Sewer Enterprise Fund (#39312) balance as of March 31, 2024, was $1,929,858. The 2024-2025 Proposed Budget includes revenue of $1.2 million from service charges paid by customers and the use of $86,123 in fund balance. The fund balance covers administrative and operational costs that exceed the collected service charges.

Sewer Rate Stabilization Fund (RSF)

The CSA Sewer Rate Stabilization Enterprise Fund (#39315) balance as of March 31, 2024, was $423,220. Planned expenditures include a $100,000 contribution to the RSF. This fund was created to meet the bond indenture provisions and provide a contingency for revenue fluctuations resulting from changes in wastewater discharge by system users. If no Event of Default has occurred and the County complies with the indenture provisions, the County may deposit revenue as it deems appropriate into the RSF.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
EUs for Developed Lots				
Minimum Charge for Services = 0.5 EU	102.3	109.3	110.9	108.4
EUs for Undeveloped Lots				
Minimum Charge for Services = 0.3 EU	3.6	3.6	3.6	3.6

Environmental Health

Jasjit Kang, REHS
Director of Environmental Health

The Environmental Health Department (#4042000000) provides services to protect and enhance public health, well-being, and safety through prevention, education, inspection, and enforcement of State and local environmental laws, ordinances, and regulations. Oversight for business and property owners is provided in a multitude of areas including food, recreational health, wells, liquid waste, hazardous materials, underground storage tanks, solid waste, body art, and small public water systems.

Please visit sjgov.org/envhealth for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Decrease the vacancy rate by collaborating with environmental health organizations and educational institutions for potential candidates.	6.25%	5.08%	3.12%	June 2024
Increase retention rate through the onboarding process.	88%	93%	90%	June 2024
	90%		93%	June 2025
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Utilize software allowing electronic application capability paperless inspections, and electronic recordkeeping.	80%	75%	90%	June 2024
	90%		100%	June 2025
Fiscal Optimization				
Maintain a Structurally Balanced Budget	**Initial**	**Current**	**Target**	**Deadline**
Continuous monitoring of revenue and expenditures to minimize General Fund dependence by ensuring fees are in line with services provided.	Net County Cost Target 20%	22.5%	Net County Cost Target 18%	June 2024
	18%		15%	June 2025
Water Management				
Enhance Water Quality	**Initial**	**Current**	**Target**	**Deadline**
Create an enhanced monitoring system for domestic and agricultural wells drilled in the County. Decrease time taken for the permit approval process.	80%	85%	85%	June 2023
	85%	90%	90%	June 2024
	90%		95%	June 2025
Economic Development				
Expand Small Business Growth	**Initial**	**Current**	**Target**	**Deadline**
Decrease compliance violations through education and outreach. Offer workshops focusing on compliance violations.	60%*		65%	June 2023
	65%	82%	70%	June 2024
	70%		75%	June 2025

*Provide education information electronically with annual invoice.

Analysis of Priority Activity

The Environmental Health Department (EHD) is on track to meet all but two of its goals. Due to unanticipated delays in the deployment of the Department's new database software Accela, the go-live date has been extended to ensure the product is fully prepared for implementation. EHD remains committed to financial management while navigating the complexities of raising permit fees to offset the increase in program costs. EHD continues to explore additional revenue sources to stabilize financial dependence on the General Fund and aims to reduce unnecessary costs without compromising service quality.

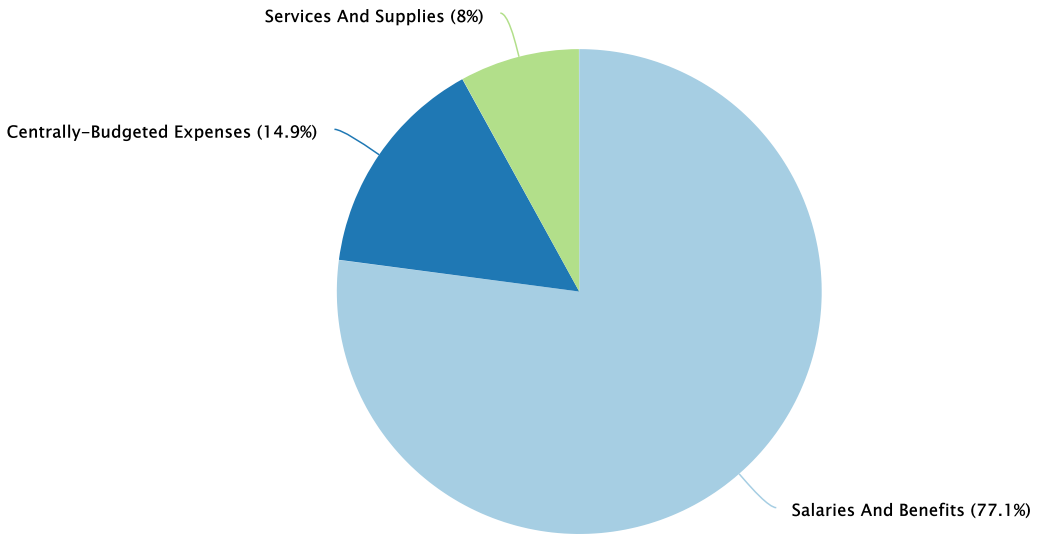
Expenditures Summary

The 2024-2025 Proposed Budget of $12,168,624, is an increase of $929,745 from the 2023-2024 Adopted Budget of $11,238,879, primarily due to salaries and benefits adjustments ($614,865), Cost Allocation Plan adjustment ($194,904), and data processing charges ($187,341).

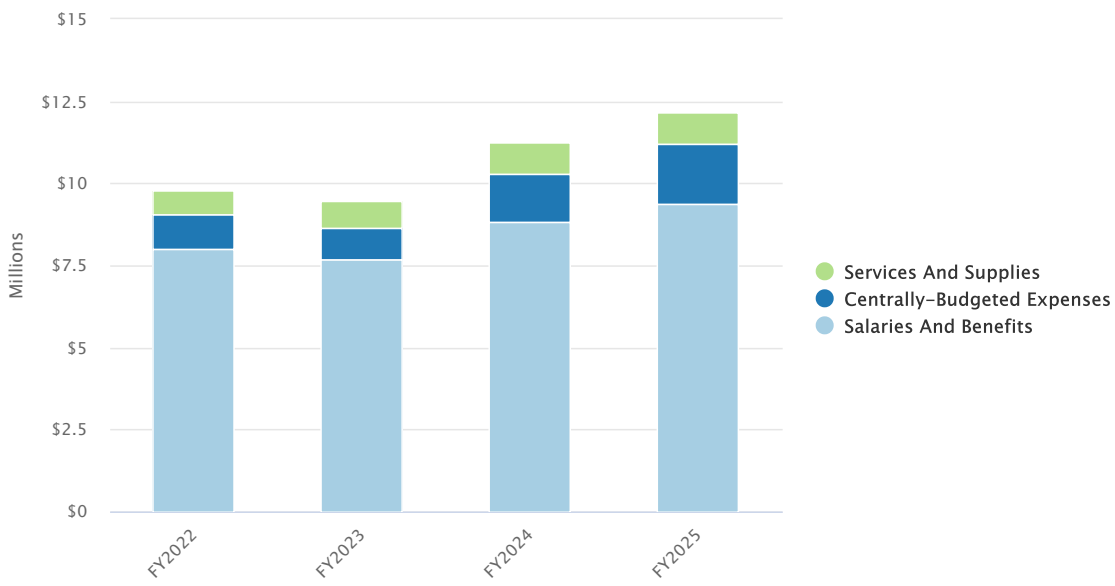
$12,168,624 $929,745
(8.27% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$7,996,247	$7,701,334	$8,805,334	$9,380,075	6.5%
Services And Supplies	$744,537	$855,487	$961,878	$973,160	1.2%
Centrally-Budgeted Expenses	$1,039,616	$922,463	$1,471,667	$1,815,389	23.4%
Total Expense Objects:	$9,780,400	$9,479,284	$11,238,879	$12,168,624	8.3%

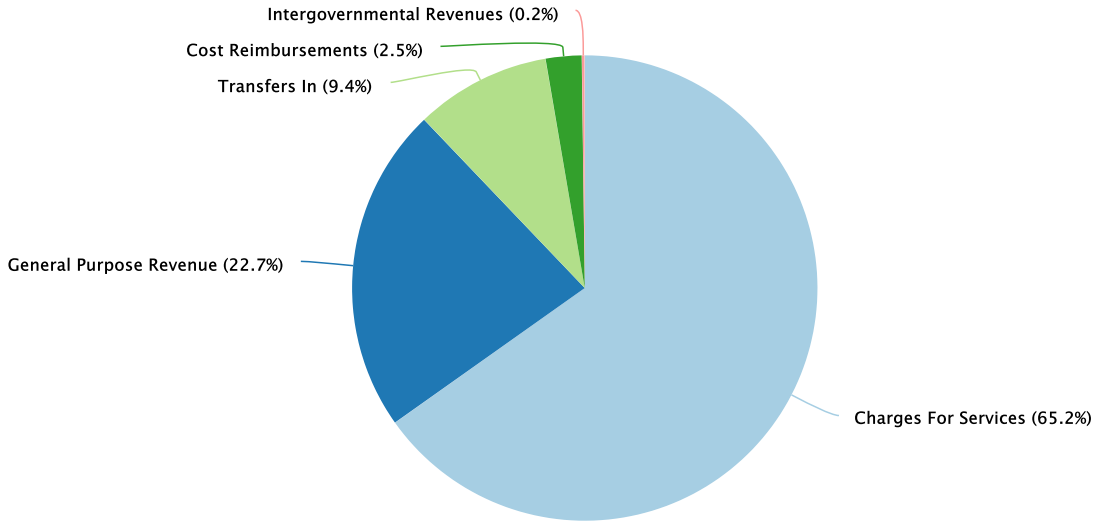
Funding Summary

The 2024-2025 Proposed Budget includes $2,761,228 in General Purpose Revenue, $7,932,122 in charges for services, $1,148,054 in operating transfers in from the Environmental Health Fund (#13424) and Solid Waste Management Fund (#13423), and $302,720 in cost reimbursements.

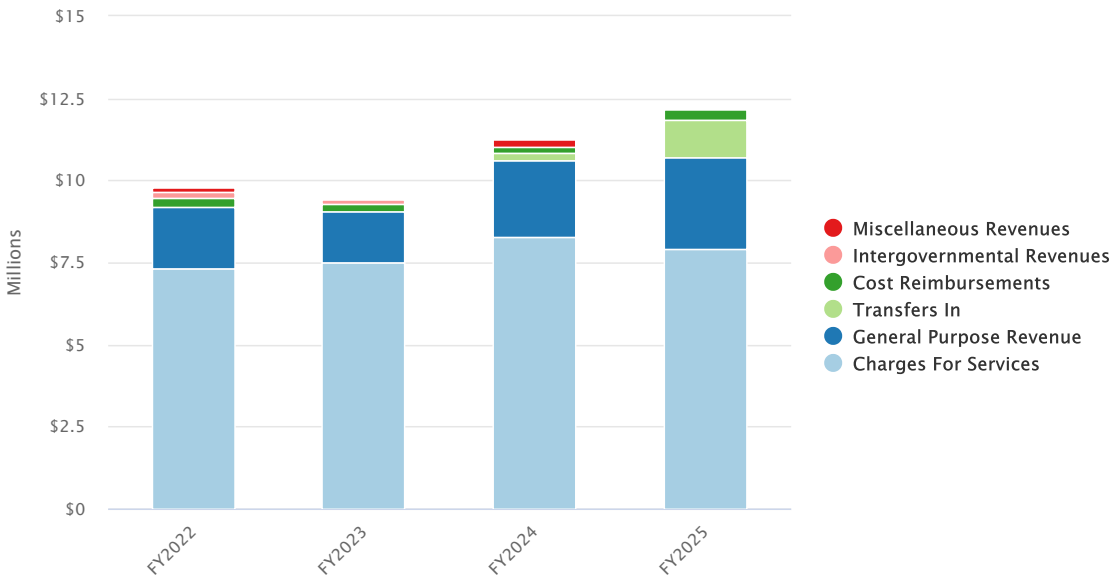
$12,168,624 $929,745
(8.27% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

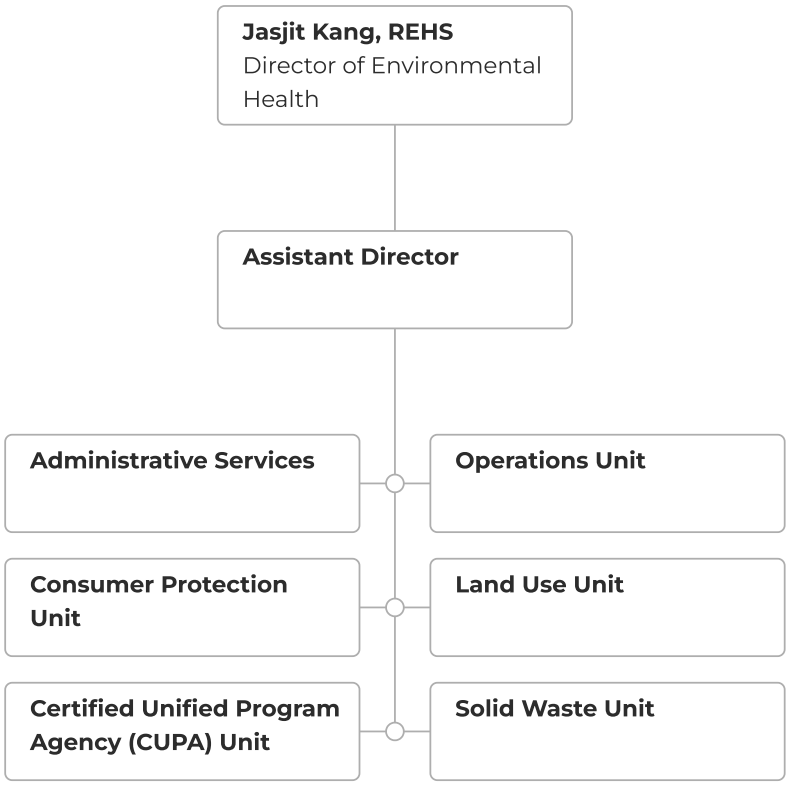


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$205,565	$146,500	$26,400	$24,500	-7.2%
Charges For Services	$7,315,937	$7,486,682	$8,299,642	$7,932,122	-4.4%
Miscellaneous Revenues	$124,358	$70,319	$195,200	$0	-100%
Transfers In	$0	$0	$222,000	$1,148,054	417.1%
Cost Reimbursements	$237,497	$221,394	$194,166	$302,720	55.9%
General Purpose Revenue	$1,897,044	$1,554,389	$2,301,471	$2,761,228	20%
Total:	$9,780,400	$9,479,284	$11,238,879	$12,168,624	8.3%

Organizational Chart

The 2024-2025 Proposed Budget includes the deletion of one Environmental Health Program Coordinator and one Hazardous Materials Specialist position and the addition of two Environmental Health Specialist positions to streamline operations and enhance service quality. Also included, is an increase to the temporary part-time budget for a one-time project in the Consumer Protection Unit.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	59.0	59.0	0
Temporary (FTE)	0.0	0.75	0.75
Position Total	59.0	59.75	0.75



Program Discussion

Retail Food Program

California Senate Bill (SB) 1383 effective January 1, 2023, aims to significantly reduce organic waste sent to landfills by the year 2025. The law mandates the recovery and donation of at least 20% of edible food that would otherwise be discarded. To achieve this, the legislation directs local jurisdictions to establish an Edible Food Recovery Program. Key components of the program include:

- Outreach and Education – EHD is tasked with educating the food facility operators about the program's objectives and requirements.
- Record Inspection – EHD inspectors will review records related to diversion activities to ensure compliance with SB 1383.
- Implementation – EHD Food Program began implementing portions of the Edible Food Recovery Program in 2023 at Tier I facilities, which encompass large grocery stores, supermarkets, food distributors, and warehouses. In 2024-2025, Tier II facilities, including restaurants, hotels, and schools, will be included.

There are currently approximately 220 food sites that qualify as Tier I and II generators. Education outreach and annual inspections, which include onsite inspections, records review, and reporting inspection results to the appropriate city jurisdiction, will be incorporated into the EHD workload. EHD will utilize grant funding, obtained by the Public Works Department from the California Department of Resources, Recycling and Recovery, to offset Department costs with the development of the Edible Food Recovery Program. An annual permit fee may be established as EHD tracks Department costs for the implementation of this program.

Recycling of Organic Waste

The vast scope of SB 1383 encompasses ambitious Statewide targets aimed at curbing organic waste disposal in landfills. By 2020, the goal was to achieve a 50% reduction, and by 2025, an even more substantial 75% reduction. Key provisions of the law as they relate to EHD include:

- Quarterly Waste Audits – EHD plays a pivotal role in regulating waste management practices. Inspectors are required to witness quarterly waste audits conducted at existing solid waste facilities. During these audits, organic materials are separated from co-mingled waste, and weights are recorded to calculate diversion rates.
- Documentation and Compliance – EHD reviews documentation of waste audits conducted by the solid waste facility when not in the presence of an inspector to ensure adherence to the SB 1383 diversion requirements.
- Potential New Facilities – As the program implementation evolves, new solid waste facilities – especially composting facilities – may need to come online. These facilities will play a crucial role in accommodating the increased diversion of organic waste. EHD will review plans and consult with potential new facility operators.
- Workload Integration – The new inspection requirements will be incorporated into the EHD workload to ensure effective enforcement. Daily time and activity data will be reviewed to determine the impact on current workload.

Technology Needs

EHD is collaborating closely with the Information Systems Division (ISD) to implement Accela, a robust replacement database catering to the diverse needs of multiple County departments. This transition involves moving away from the end-of-life database software used by EHD to a new system specifically designed for electronic permit application capabilities. This transition has encountered several hurdles:

- Vendor Delays – The initial go-live date, originally scheduled for July 2023, was postponed due to unforeseen delays from the vendor. Despite subsequent efforts, go-live dates in October 2023 and February 2024 also faced setbacks.
- Product Readiness – EHD acknowledges there have been challenges with the implementation and remains committed to assisting with the completion of the project and the next go-live date of May 6, 2024.

EHD is engaged in ongoing discussions with both ISD and the vendor to achieve a workable transition while minimizing disruptions to its critical operations. EHD is also seeking the expertise of a consultant that can provide guidance during the implementation and customization phase once the product is ready for deployment.

Small Public Water Systems Program

For over 50 years, EHD has managed the Small Public Water Systems Program, a critical responsibility that has evolved with growing program requirements. Currently, two full-time positions assist with the operations of this program. These positions oversee small and large community water systems, ensure consistent water quality and maintain compliance with mandated drinking water standards.

As part of the County's drought resilience planning, EHD plays a role in monitoring water systems and sharing essential data with other County and State agencies. Approximately 25% of the monitored water systems serve disadvantaged communities where financial constraints may prevent them from absorbing necessary fee increases to achieve full cost recovery. EHD has exhausted one-time grant funds totaling $760,000, originally received from the State in 2014, to offset revenue shortages resulting from current permit fees. During 2023-2024, EHD received $150,559 in supplemental General Purpose Revenue to continue the operation of the program while a thorough permit fee review was

completed. While most fees within the program have remained unchanged since 2017, EHD has proposed permit fee increases in 2024-2025. These adjustments aim to partially offset the staff costs associated with administering the program at the local jurisdiction level. If the proposed fees are not approved, EHD will need to evaluate the possibility of returning the program to State jurisdiction.

Fee Adjustments

EHD has prioritized maintaining a structurally balanced budget while reducing reliance on the General Fund. As part of the multi-year SMART goal improvement plan, efforts are underway to closely monitor expenses and revenues. EHD faces the critical challenge of delivering mandated services to the regulated community without imposing fees that could adversely impact businesses. The current permit and service request fees were evaluated during 2023-2024 using an established methodology. Fee increases will be proposed to the Board of Supervisors for consideration, reflecting increases in the EHD hourly rate and several specific program fees. If approved, the fee proposal increase will generate approximately $332,000 in revenue during 2024-2025. The additional revenue will significantly contribute to bridging the gap between existing program costs and Net County Cost contributions. Most program fees for service increases, range from 6% to 10% and align with the proposed hourly rate increases.

Also, during 2023-2024, there was a delay in launching the Department's new permitting system, Accela. As a result, the new technology fee effective July 1, 2024, was not implemented and the Department suffered a revenue loss of $170,775.

Fund Balance

Solid Waste Management Fund

The Solid Waste Management General Fund Special Account (#13423) maintains reserves required to fund the continued inspection, monitoring, and oversight of inactive, closed disposal facilities. The fund balance as of March 31, 2024, was $3,456,791. The 2024-2025 Proposed Budget includes an estimated $700,000 in operating transfers in to reimburse EHD for eligible costs.

Environmental Health Fund

The Environmental Health General Fund Special Account (#13424) is used to reimburse costs of compliance training for business and agricultural communities; inspection, response and enforcement activities; and equipment and resources relating to hazardous materials and hazardous waste programs. Fund revenue is derived from local and Statewide enforcement case fines and penalties. The fund balance as of March 31, 2024, was $2,969,748. The 2024-2025 Proposed Budget includes $164,054 in operating transfers in to support compliance training.

Supplemental Requests

EHD is requesting supplemental funding of $235,000.

EHD is requesting ongoing supplemental funding to assist with the cost of facilitating the Small Public Water Systems Program. For over 30 years, EHD has been designated as the Local Primacy Agency under a delegation from the California State Water Resources Control Board, Division of Drinking Water. One-time grant funds totaling $760,000 were provided by the State in 2013-2014, with funds allocated over multiple years, to offset costs of managing this program. Funds were exhausted in fiscal year 2022-2023, and there are no indicators this funding will be renewed in the near future. During 2023-2024, $150,559 in supplemental funding was provided to continue the operation of the program while a thorough permit fee review was completed. As a result, EHD has completed the permit fee review and developed a five-year fee plan to close the gap with an estimated full cost recovery program. EHD will continue to request support for this program until fiscal year 2028-2029, at which time the program will be fully supported by its fees.

The 2024-2025 Proposed Budget has been augmented by $235,000 to address this request.

The five-year fee plan is illustrated below.

Fiscal Year	Estimated Fee Increase	Net County Cost Target
2024-2025	$62,575	$235,000
2025-2026	$60,000	$175,000
2026-2027	$60,000	$115,000
2027-2028	$60,000	$55,000
2028-2029	$55,000	$0

As permit fees and hourly rate activities are increased, EHD will be less reliant on General Purpose Revenue and able to sustain the program through cost recovery.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Consumer Protection				
Retail Food	4,167	4,411	4,810	4,694
Small Public Water Systems	156	76	100	100
Public Pools/Spas/Beaches	773	583	710	798
Dairy Facilities-Milk for Market	332	312	330	296
Total Unit Permits/Facility Inventory	**5,428**	**5,382**	**5,950**	**5,888**
Groundwater Protection				
Site Mitigation/Monitoring Well Permits	225	197	90	290
Well and Pump Permits	1,073	1,084	1,340	790
Total Unit Permits/Facility Inventory	**1,298**	**1,281**	**1,430**	**1,080**
Hazardous Substances Management				
Hazardous Materials Business Plan/CalARP	706	495	710	338
Hazardous Waste Generators/Tiered Permitting	423	253	390	198
Aboveground Tank Facilities	63	12	75	25
Underground Storage Facilities	444	351	350	318
Emergency Response Incidents	218	225	220	220
Total Unit Permits/Facility Inventory	**1,854**	**1,336**	**1,745**	**1,099**
Housing Programs				
Lead/Employee Housing/Vectors/Jails	112	126	67	108
Homelessness Prevention	88	15	90	20
Total Unit Permits/Facility Inventory	**200**	**141**	**157**	**128**
Land Use and Liquid Waste				
Land Use Applications and Technical Reports	964	811	750	774
Onsite Wastewater Permits/Facilities/Septage Pumpers	885	818	920	702
Solid Waste				
Solid Waste Facilities - Active and Closed	327	298	320	306
Medical Waste Facilities	52	14	53	58
Total Unit Permits/Facility Inventory	**379**	**312**	**373**	**364**
Total Department Permits/Facility Inventory	**9,159**	**8,452**	**9,655**	**8,559**
Staff Hours	**65,776**	**59,019**	**73,660**	**57,572**

Children & Families Program (First 5)

Chris Woods
Director of Human Services

The Children and Families Act of 1998 (Proposition 10) created the San Joaquin County Children and Families Program for "promoting, supporting, and improving the early development of children from the prenatal stage to five years of age."

Excise taxes collected by the State on tobacco products are the program's primary funding source. San Joaquin County receives approximately $5.6 million annually into the County's First 5 San Joaquin Special Revenue Fund (#20491), established in 1999. First 5 San Joaquin must spend these funds according to the strategic plan prepared by the Children and Families Commission (Commission). Funds are contained in a separate budget not governed by the Board of Supervisors. The Commission is composed of nine members, including one member of the County Board of Supervisors (Board), the Director of Public Health, the Director of Human Services, and six members nominated by the Board.

The 2024-2025 Proposed Budget for the First 5 San Joaquin Children and Families Commission totals $16.6 million. The Children & Families Program budget (#4049100000) funds staffing and administrative support only, and the County is fully reimbursed for these costs.

Please visit sjckids.org for more information.

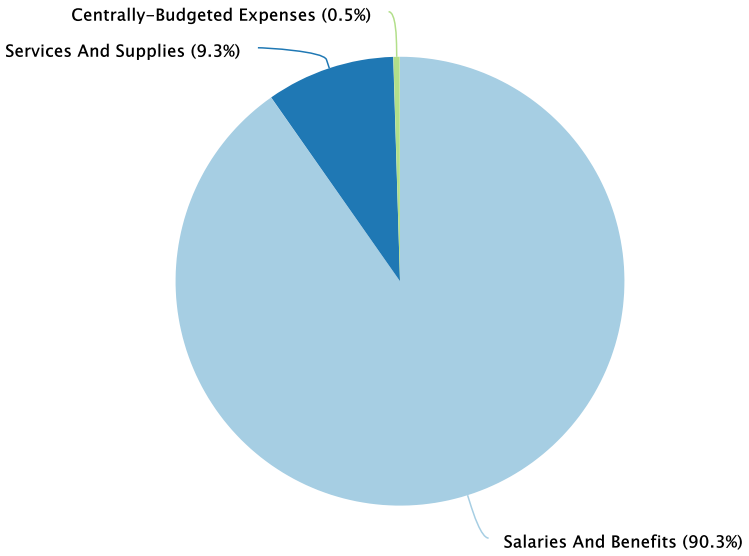
Expenditures Summary

The 2024-2025 Proposed Budget of $2,362,096 is an increase of $135,949 from the 2023-2024 Adopted Budget of $2,226,147, primarily due to salaries and benefits adjustments of $214,801, partially offset by a $69,696 decrease in Cost Allocation Plan charges.

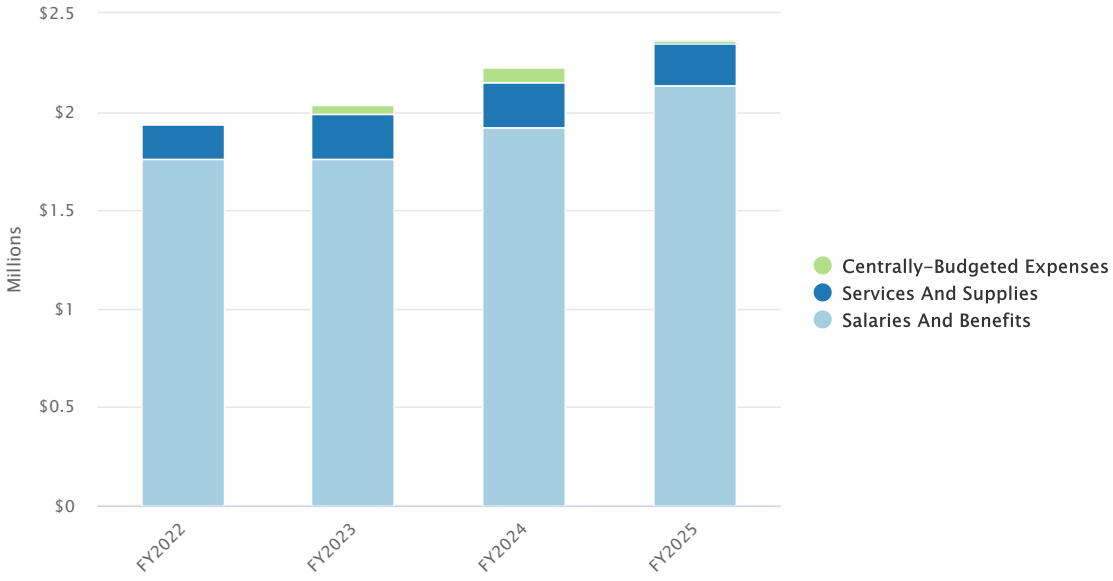
$2,362,096 $135,949
(6.11% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,759,910	$1,762,344	$1,917,311	$2,132,112	11.2%
Services And Supplies	$173,830	$229,498	$231,306	$219,010	-5.3%
Centrally-Budgeted Expenses	$8	$44,593	$77,530	$10,974	-85.8%
Total Expense Objects:	$1,933,749	$2,036,435	$2,226,147	$2,362,096	6.1%

Funding Summary

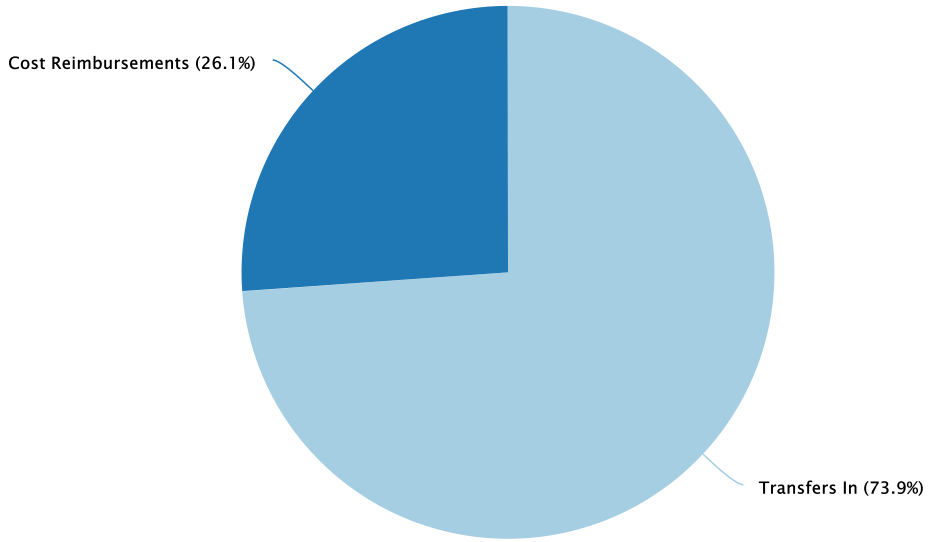
The 2024-2025 Proposed Budget includes an operating transfer in of $1,745,182 from the First 5 San Joaquin Special Revenue Fund (#20491) and $616,914 in cost reimbursements from the Human Services Agency-Administration budget (#5050101000) for the HousingWORKs program.

First 5 maintains a separate budget, approved by the First 5 Commission, that is primarily supported by $7,974,442 in California Work Opportunity and Responsibility to Kids (CalWORKs) funding and $5,745,369 in Proposition 10 funding from excise taxes on tobacco products.

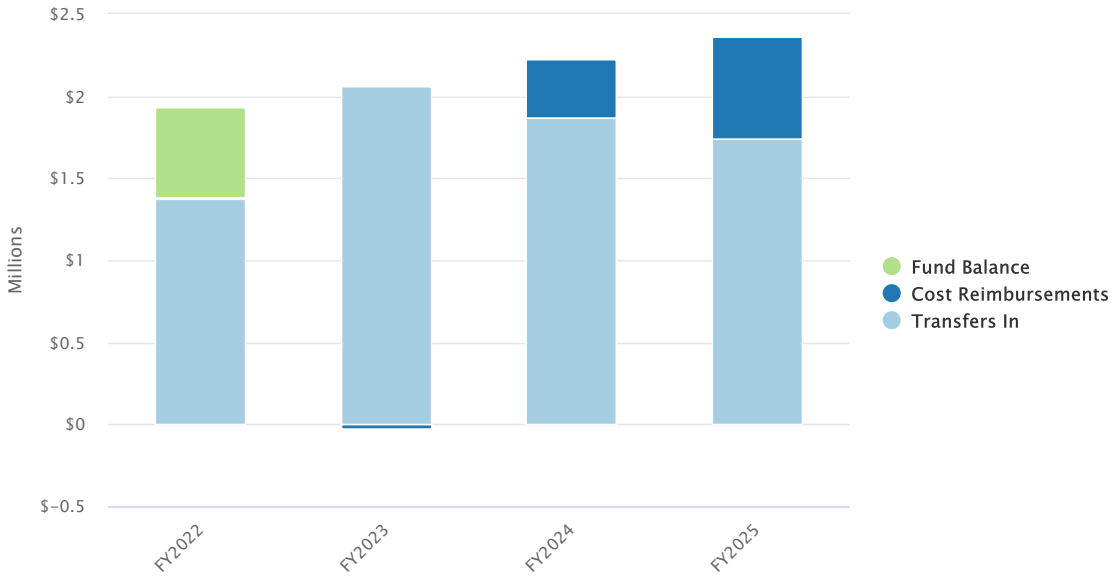
$2,362,096 $135,949
(6.11% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

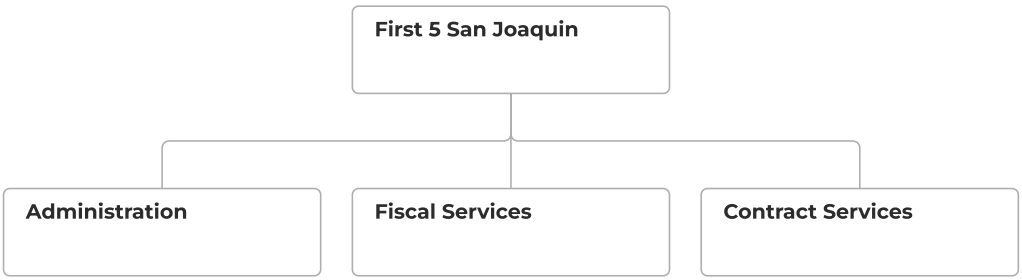


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Transfers In	$1,372,680	$2,063,632	$1,866,082	$1,745,182	-6.5%
Cost Reimbursements	$11,000	-$27,197	$360,065	$616,914	71.3%
Fund Balance	$550,069	$0	$0	$0	0%
Total:	$1,933,749	$2,036,435	$2,226,147	$2,362,096	6.1%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	12.0	12.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	12.0	12.0	0.0



Program Discussion

The First 5 Commission approves program costs not associated with staffing and administrative support. These costs are not part of the Children & Families Program budget (#4049100000) approved by the Board of Supervisors, and they are included in this discussion for informational purposes only.

American Rescue Plan Act (ARPA)

On September 14, 2021, the Board approved $4.16 million in ARPA funds to support and expand First 5 San Joaquin programs through June 30, 2024 (B-21-537). The Board approved an additional $2.45 million in ARPA funds on October 4, 2022, to support the continued expansion of programs through June 30, 2026 (B-22-695). These funds serve children ages 0 to 5 and their adult caretakers and are intended to address the long-term adverse effects of the COVID-19 pandemic and support continued service delivery.

First 5 San Joaquin will use approximately $200,000 of unspent ARPA funds in 2024-2025 to support the following initiatives:

- Help Me Grow – $150,000 for developmental screening support.
- Home Visitation – $50,000 for Home Visitation workforce development.

San Joaquin Treatment and Education for Everyone on Teeth and Health (SJ TEETH)

First 5 San Joaquin started SJ TEETH in 2017 after being awarded funds by the California Department of Health Care Services under the Statewide Local Dental Pilot Program. SJ TEETH coordinates and collaborates with agencies to improve children's access to oral health care by implementing a school-based Virtual Dental Home service. In 2022-2023, this program used ARPA funds to coordinate dental care for 1,451 children. First 5 San Joaquin plans to use $592,000 of its remaining Contingency Provision budget and $38,000 of Proposition 56 funding from San Joaquin County Public Health Services to replace ARPA funds that are no longer available and support dental care coordination services and promotion through June 30, 2025.

Improve and Maximize Programs so All Children Thrive Legacy (IMPACT Legacy)

First 5 San Joaquin received $893,846 of IMPACT Legacy funds from First 5 California to support the quality of childcare and education in the community in 2023-2024 and 2024-2025. The First 5 San Joaquin IMPACT Legacy Family, Friend, and Neighbor (FFN) program is intended to serve license-exempt providers with a focus on grandparents, family childcare homes, and home visiting programs not receiving Federal or State funding. First 5 San Joaquin plans to use $683,887 of First 5 California funds in 2024-2025 to continue the work of IMPACT FFN programs. First 5 San Joaquin anticipates the program will serve 100 underserved grandparents, 20 family childcare providers, and five home visitation programs in 2024-2025.

First 5 San Joaquin Strategic Plan 2022-2027

The First 5 San Joaquin Strategic Plan 2022-2027 (Plan) and the 2024-2025 Proposed Budget assume Proposition 10 revenue will continue to decline due to decreasing smoking and birth rates in California. First 5 San Joaquin created the Plan to determine its role post-COVID-19 pandemic. The Commission adopted the Plan on December 2, 2021, and reviews it annually. The Ten-Year Plan is updated annually to reflect current and future spending priorities. With revenues declining in most years, the Plan prioritizes leveraging new and existing resources.

For 2024-2025, 63% of programs administered are not funded by local Proposition 10 and come from other funding sources:

Source	2024-2025
California Department of Social Services (CDSS)	$7,974,442
CalWORKs Substance Abuse	$376,406
CalWORKs Mental Health	$250,938
CalWORKs Child Abuse Prevention	$200,000
First 5 California – Home Visitation Coordination	$50,000
First 5 California – IMPACT Legacy	$683,887
San Joaquin County Public Health Services – Proposition 56	$38,000
Sunlight Giving	$77,500

Projects funded by other sources include:

FamilyWORKs

The CDSS-funded Home Visiting Program (HVP) promotes self-sufficiency. It uses health education and the Parents as Teachers curriculum to encourage literacy, financial planning, and increased work participation rates for CalWORKs families. First 5 San Joaquin expects HVP, known locally as FamilyWORKs, to serve 400 families in 2024-2025, with $3.1 million in funding. FamilyWORKs will offset First 5 San Joaquin's salaries and benefits and administrative costs by approximately $187,276.

JourneyWORKs

JourneyWORKs, a CalWORKs-funded substance use and mental health program, provides care coordination and home visitation services to CalWORKs recipients who are pregnant or caring for a child under the age of five and have substance abuse or mental health concerns. Additional services support these families with care coordination related to substance use assessments, outpatient and inpatient services, as well as withdrawal management and opiate substitution therapies. JourneyWORKs expects to serve up to 154 families in 2024-2025, with $627,344 in funding. CalWORKs funding will offset First 5 San Joaquin's salaries and benefits and administrative costs by approximately $34,289.

HousingWORKs

HousingWORKs, a CalWORKs CDSS-funded Housing Support Program (HSP), provides homeless CalWORKs families with housing navigation and case management services. HSP, known locally as HousingWORKs, is coordinated by First 5 San Joaquin for HSA and began in December 2019. HousingWORKs expects to serve 500 families in 2024-2025, with $4,852,529 in funding. CalWORKs funding will offset First 5 San Joaquin's salaries and benefits and administrative costs by approximately $395,349.

Ongoing Evaluation of Program Requirements

The Commission has established a structure to evaluate funded programs and services to comply with Proposition 10 and ensure accountability. First 5 San Joaquin created customized databases to capture outcomes for each Commission-funded program or service. First 5 San Joaquin will continue to use these databases in 2024-2025.

Strategic Partnerships

First 5 San Joaquin staff continue to use a broad communications network and strategic partnerships to educate and engage varying audiences about critical early childhood issues. Communication strategies include outreach events, targeted messaging, electronic newsletters, media coverage, and hands-on educational materials.

First 5 San Joaquin will leverage shared materials, curriculum, and in-kind services to build and maintain relationships with the University of California, Davis Cooperative Extension; school districts; government agencies; faith-based organizations; and multiple community consortia. These partnerships will enable First 5 San Joaquin to address outcomes in identified areas of need for children and families.

Mental Health and Substance Abuse Campaign

First 5 San Joaquin receives funding from CalWORKs to support messaging that addresses the effects of substance use and mental health on families with young children. In 2023-2024, First 5 San Joaquin implemented a multi-tiered strategy through a family wellness campaign that integrates and leverages multiple First 5 San Joaquin campaign messaging areas, including mental health, substance use prevention, FamilyWORKs, and *Talk. Read. Sing. Draw. Play.* This campaign promotes family wellness by sharing messaging to increase awareness and connect families to available resources and information. Additional strategies include providing tools and support for positive health, well-being, and development with outdoor play activities through the Play in May campaign and building the capacity of community partners using toolkits, educational materials, and training on ways to share critical information with parents and caregivers. First 5 San Joaquin will continue this campaign in 2024-2025.

Child Abuse Prevention Campaign

First 5 San Joaquin receives funding from CalWORKs to support messaging that addresses child abuse prevention and awareness for families with young children and the general community. In 2023-2024, First 5 San Joaquin implemented a multi-strategy campaign that integrates child abuse prevention and awareness messaging and father engagement and promotes local career opportunities in social work. Strategies include holding listening sessions to inform future campaign efforts addressing the stigma of reporting child abuse and the lack of awareness of mandated reporting within specific communities. Father engagement strategies focus on supporting community events promoting father involvement and the newly formed Dear Dads Coalition. The social worker recruitment campaign promotes awareness of career opportunities in San Joaquin County. These campaign strategies will continue in 2024-2025.

Fund Balance

The 2023-2024 beginning balance for the First 5 San Joaquin Special Revenue Fund (#20491) was $8,031,308. The Commission's Ten-Year Plan incorporates fund drawdown over a multi-year period. First 5 San Joaquin will transfer $1,745,182 from the First 5 San Joaquin Special Revenue Fund to support staffing and administrative costs in 2024-2025. As of March 31, 2024, the First 5 San Joaquin Special Revenue Fund had a balance of $8,897,713.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
First 5 San Joaquin Contracts				
Contracts Monitored	100	100	80	75
Value of Contracts Administered	$13,220,874	$16,763,258	$16,528,561	$14,175,286
First 5 San Joaquin Service Delivery				
Number of Children Served	12,747	15,096	16,300	15,700
Number of Parents/ Caregivers Served	7,759	8,855	10,000	9,000
Number of Early Childhood Education/Home Visiting Technical Assistance	15	15	30	30

Hospital Enterprise Fund

Richard Castro
Chief Executive Officer

San Joaquin General Hospital (#9221100000) provides comprehensive and accessible health care services to citizens of San Joaquin County, specialized health care delivery programs not otherwise available in the community, and organized health care programs and services for public and private organizations. San Joaquin General Hospital (SJGH) also offers education and training programs for physicians and paramedical personnel and initiates and participates in community-wide health care planning. California Welfare and Institutions Code Section 17000 mandates the provision of medical care to the indigent population of the County. The Board of Supervisors determines the level of service. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations. As an Enterprise Fund of San Joaquin County, SJGH ensures its budget is self-sustaining by relying on effective business management and operating in a cost-effective manner.

Please visit sanjoaquingeneral.org for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Reduce 12 month nursing turnover rate	32%	21%	27%	March 2024
Fiscal Optimization				
Revenue Cycle Operational Improvements	**Initial**	**Current**	**Target**	**Deadline**
Decrease balance of receivables in the "Billing Work in Progress" category through improvement in revenue cycle operations.	$98.8 million	$59.0 million	$42.6 million	January 2024
Quality Program Management	**Initial**	**Current**	**Target**	**Deadline**
Improve Leapfrog Value-Based Purchasing score.	50%	79%	68% National Average	Fall 2023
Clinical Documentation Integrity (CDI) and Revenue Integrity	**Initial**	**Current**	**Target**	**Deadline**
Improve Medical Diagnosis Related Group (DRG) documentation with Complication or Comorbidity (CC) or Major Complication or Comorbidity (MCC)	71.55%	82%	81.00%	January 2024
Improve Surgical DRG documentation with CC or MCC	62.00%	72%	70.00%	January 2024
Economic Development				
Enhance COVID Recovery	**Initial**	**Current**	**Target**	**Deadline**
Reduce pandemic-related increase in contract nursing.	138 FTE	111 FTE	83 FTE	June 2025

Analysis of Priority Activity

SJGH anticipates reaching a balance of $42.6 million in Billing Work in Progress receivables by June 2025.

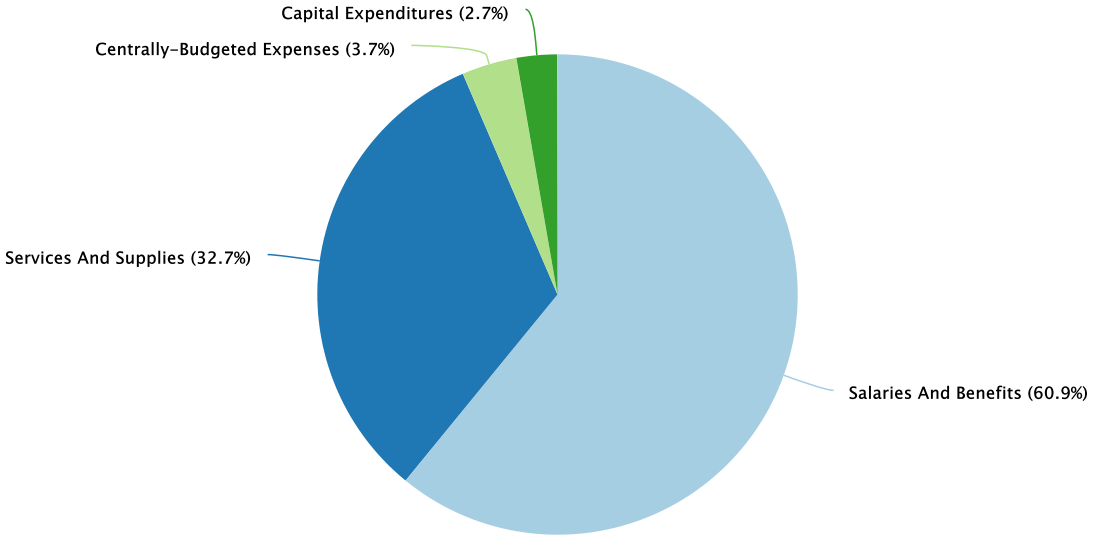
Expenditures Summary

The 2024-2025 Proposed Budget of $510,628,587 is an increase of $27,271,234 from the 2023-2024 Adopted Budget of $483,357,353, primarily due to salaries and benefits adjustments, ($11,370,635) overtime and holiday pay adjustments ($5,967,395), increases in medical supplies and pharmaceuticals ($4,471,821) and capital expenditures ($4,000,000), and the addition of 38 new positions ($3,289,202).

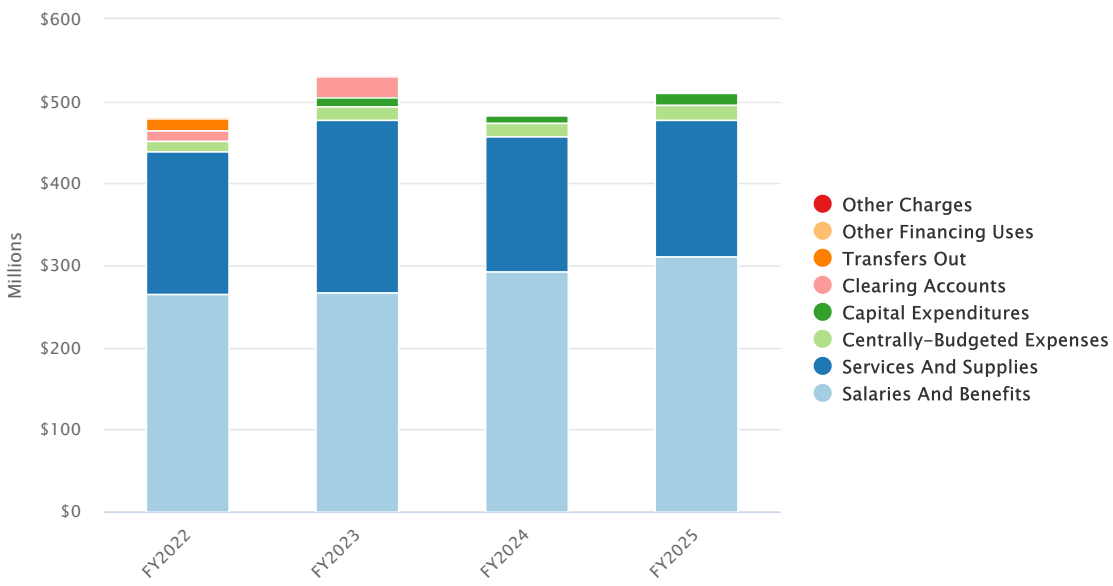
$510,628,587 $27,271,234
(5.64% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$264,827,646	$267,556,063	$292,199,806	$311,003,458	6.4%
Services And Supplies	$173,822,461	$210,295,759	$165,154,304	$166,775,745	1%
Centrally-Budgeted Expenses	$12,455,706	$16,079,260	$16,003,243	$18,849,384	17.8%
Other Charges	$0	$73,255	$0	$0	0%
Other Financing Uses	$3,832	$0	$0	$0	0%
Capital Expenditures	$1,023,824	$10,903,689	$10,000,000	$14,000,000	40%
Transfers Out	$14,842,186	$460,493	$0	$0	0%
Clearing Accounts	$13,198,923	$24,808,934	$0	$0	0%
Total Expense Objects:	$480,174,578	$530,177,454	$483,357,353	$510,628,587	5.6%

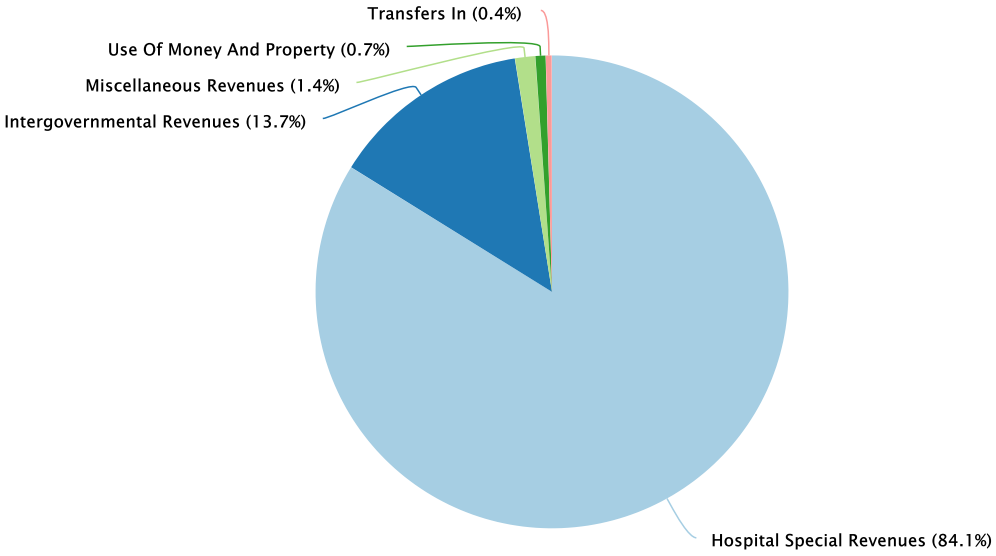
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by net patient revenue of $351,656,791 and supplemental funding of $129,384,589. A General Fund contribution of $2,138,053 is included in operating transfers. 2024-2025 operating activities are anticipated to increase the Hospital Enterprise Fund balance by $1,678,399.

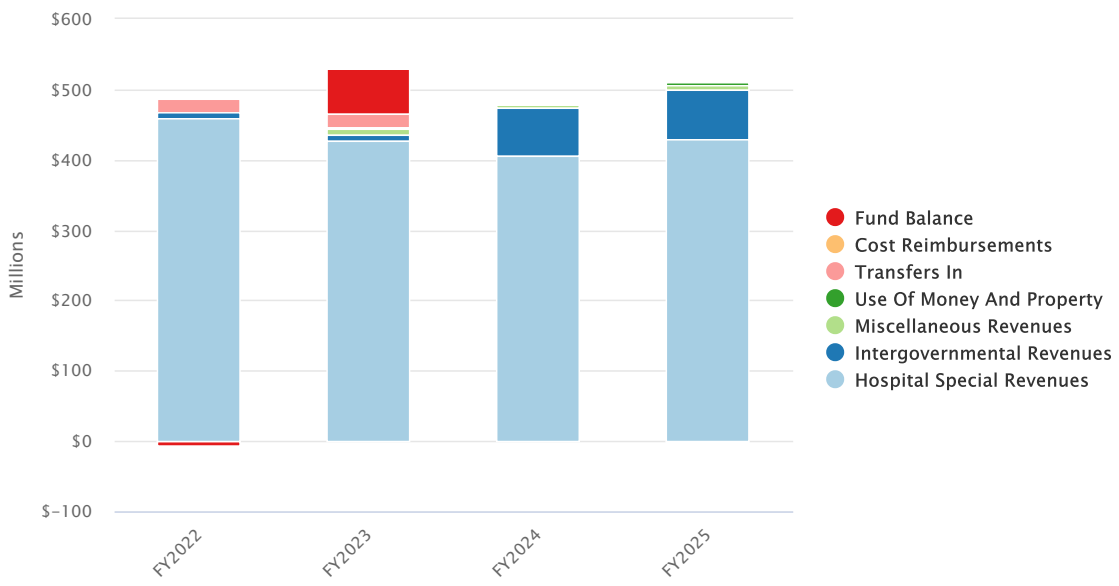
$510,628,587 $27,271,234
(5.64% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$685,653	$3,516,842	$1,048,428	$3,630,652	246.3%
Intergovernmental Revenues	$7,457,376	$9,658,377	$67,729,723	$69,946,004	3.3%
Miscellaneous Revenues	-$581,354	$7,731,017	$5,169,409	$7,092,816	37.2%
Transfers In	$18,370,679	$18,993,917	$2,138,053	$2,138,053	0%
Hospital Special Revenues	$459,331,062	$426,477,333	$405,609,399	$429,499,461	5.9%
Cost Reimbursements	$1,487,000	$0	$0	$0	0%
Fund Balance	-$6,575,838	$63,799,969	$1,662,341	-$1,678,399	-201%
Total:	$480,174,579	$530,177,454	$483,357,353	$510,628,587	5.6%

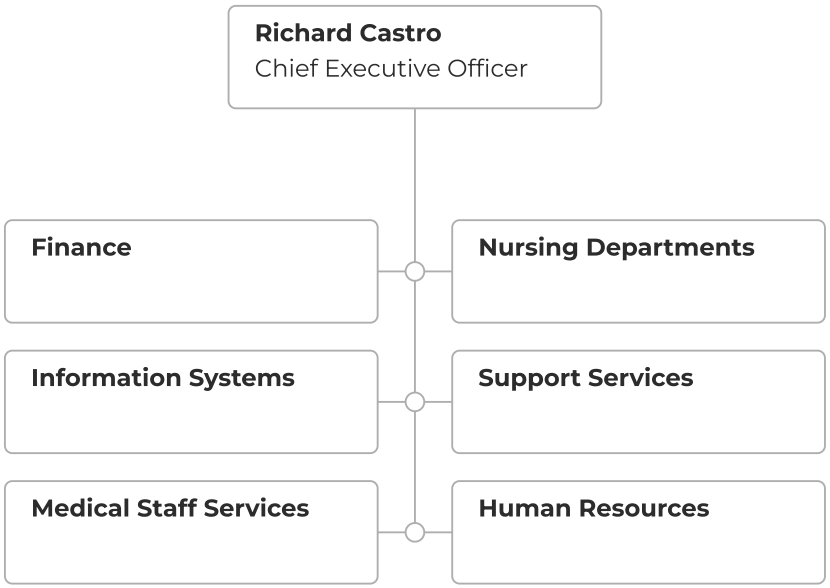
Organizational Chart

The 2024-2025 Proposed Budget recommends the addition of 38 full-time positions and the deletion of 8 full-time positions for a total of 1,459 positions. To compensate for the addition of full-time positions, the budget includes a decrease of 22.7 part-time and temporary full-time equivalents (FTEs). SJGH continues to focus on hiring and retaining nurses and other clinical ancillary staff to decrease the usage of supplemental (contracted) staffing.

38 new positions consist of the following:

Accounting Technician I	1	Pharmaceutical Inventory Technician	1
Credentialing Specialist	1	Purchasing Technician	1
Delivery Driver	1	Respiratory Care Practitioner II	5
Dept Info Systems Specialist II	1	Senior Office Assistant	2
Lead Housekeeper	1	Senior Park Worker	1
Management Analyst III	1	Staff Nurse V	2
Marketing & Business Development Administrator	1	Supply Distribution Technician	1
Nursing Assistant	16	Ultrasound Specialist IV	1
Office Building Engineer	1		

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	1,429.0	1,459.0	30
Temporary (FTE)	341.2	318.5	(22.7)
Position Total	1,770.2	1,777.5	7.3



Program Discussion

Hospital Operations

San Joaquin General Hospital (SJGH) provides comprehensive services to the community, including emergency, stroke, trauma, inpatient, outpatient, and specialty clinic care. As a designated Level II Trauma Center with a fully equipped emergency room and 11 operating rooms, SJGH can service community members needing a high level of care. Unique inpatient departments include the Medical Guarded Unit to treat patients covered by a contract with California Department of Corrections and Rehabilitation, and a state-of-the-art Neonatal Intensive Care Unit that allows newborns to receive optimal care without being transferred. The capital budget helps to keep the equipment in each unit up-to-date and prepared for innovations in medical care.

Staff Recruitment Efforts

As of April 3, 2024, 133 positions were vacant out of 1,429 full-time positions allocated (9.3%). This is a significant improvement over the 15.8% vacancy rate at the same time last year and compares to a vacancy rate of 14.4% for the County as a whole on the same date. Vacancies included 25 Registered Nurses (RNs) out of 442 (5.7%), also a significant improvement over the same rate in April 2023 (16.9%). Staff continue to work on hiring RNs and other clinical ancillary staff, including diagnostic imaging technicians. However, until vacancies are filled, full-time staff and extra-help are being augmented by the use of contracted staffing to perform critical tasks.

Partnership with Dignity Health

A Management Service Agreement (MSA) with Dignity Health became effective July 1, 2022, to provide advice, assistance, and management oversight of the day-to-day administration of SJGH (A-22-156). On October 24, 2023, the Board of Supervisors approved an 18-month extension of the original agreement, through June 30, 2025 (A-23-349). Under the terms of the MSA, the County continues to own and maintain authority and control of SJGH. SJGH's Designated Public Hospital (DPH) status did not change, nor did its access to supplemental funding revenue sources. The initial focuses of the partnership were revenue cycle operations, information technology connectivity and optimization, quality management and improvement, Group Purchasing Organization (GPO) affiliation, and clinical integration. From these initial focuses, SJGH has benefited from a reduction in accounts receivable (AR) days, Leapfrog quality scores have improved, and price reductions from vendors have materialized under the new GPO.

Revenue Cycle Uplift Project

SJGH engaged outside professionals to provide a post-implementation assessment of the Hospital's Revenue Cycle Solutions suite of products. The engagement will review, assess, and recommend changes to SJGH processes and the technology anticipated to increase cash collections by approximately $1.5 million to $2 million annually. Direct goals of the project include the following:

- Update the Health Plan Master with the most current information for all payers to ensure claims are transmitted to the appropriate location.
- Update the Charge Description Master with current coding and billing requirements to ensure compliance with regulations.
- Review workflows for Discharges Not Final Billed and Final Coded accounts to maximize functionalities to reduce the time from when the patient is discharged from the facility until the bill is transmitted to the payer.
- Identify claims within the billing software that need review before transmitting to payers, increasing the clean claims rate.
- Improve the payment posting module to limit manual intervention.
- Establish procedures and implement controls to track payer denials to lower denial rates.

Revenue

In 2024-2025, net patient revenue is expected to increase by $17.8 million (5.3%) from the 2023-2024 Adopted Budget of $333,838,605, driven by a 2% increase in hospital-wide volumes and a 5% increase in charges. In addition, one of the largest payers, Health Plan of San Joaquin, increased payment rates by 7% in January 2024. SJGH assumes an overall expected capacity of 92% inpatient census in its 152 licensed beds.

The 2024-2025 projected payer mix is based on actual experience through December 31, 2023, as follows:

Medi-Cal	54%
Medicare	22%
Private Pay	2%
Insurance	22%
Total	**100%**

Supplemental funding revenue, developed with the assistance of external specialists, represents approximately 25.7% of operating revenue and is projected to increase by $11.4 million over the 2023-2024 Adopted Budget of $117,955,301 in all programs, driven by a $2.5 million increase in the Quality Incentive Program.

SJGH Income Statement (includes depreciation, excludes capital)	Audited 2021-2022	Audited 2022-2023	Budgeted 2023-2024	Projected 2023-2024	Budgeted 2024-2025	Budget to Budget Incr/(Decr)
Operating Revenue						
Gross Patient Revenue Inpatient	$1,399,863,718	$1,308,846,444	$1,387,506,074	$1,379,704,866	$1,447,282,048	$59,775,974
Gross Patient Revenue Outpatient	721,087,380	806,043,455	870,993,246	920,133,032	998,255,708	127,262,462
Total Gross Patient Revenue	2,120,951,098	2,114,889,899	2,258,499,320	2,299,837,898	2,445,537,756	187,038,436
Net Patient Revenue %	14.30%	14.00%	14.80%	14.70%	14.40%	-0.40%
Net Patient Revenue	$302,420,312	$295,812,977	$333,838,605	$337,768,373	$351,656,791	$17,818,186
Supplemental Payments	110,697,604	123,583,856	117,955,301	116,206,724	129,384,589	11,429,288
Other Operating Revenue	39,967,069	33,933,409	20,263,053	26,130,846	21,627,553	1,364,500
Total Operating Revenue	**$453,084,985**	**$453,330,242**	**$472,056,959**	**$480,105,943**	**$502,668,933**	**$30,611,974**
Operating Expenses						
Salaries and Benefits	$231,439,450	$253,863,356	$292,199,806	$289,616,920	$311,003,458	$18,803,652
Prof Fees – Physicians & Locums	20,106,403	24,022,678	29,607,623	25,753,131	31,898,274	2,290,651
Prof Fees – Med Therapist	13,595,937	12,181,347	7,632,684	12,276,429	7,363,523	-269,161
Prof Fees – Temp Staffing	51,420,320	38,552,735	8,577,856	21,719,661	8,520,563	-57,293
Subtotal Salaries, Benefits, and Contract Labor	**$316,562,110**	**$328,620,116**	**$338,017,969**	**$349,366,141**	**$358,785,818**	**$20,767,849**
Prof Fees – Consulting	$12,613,001	$7,607,996	$8,438,532	$7,360,696	$5,352,384	-$3,086,148
Prof Fees – All Others	5,949,452	5,564,021	2,913,175	4,675,947	3,273,489	360,314
Supplies	59,127,119	60,535,463	62,182,738	63,684,872	66,560,963	4,378,225
Purchased Services	33,650,051	27,892,920	39,664,951	30,310,078	33,357,639	-6,307,312
Other	17,906,933	20,663,764	22,139,988	24,183,466	29,298,294	7,158,306
Depreciation	13,090,927	17,166,280	12,797,928	14,125,472	15,187,363	2,389,435
Total Operating Expense	**$458,899,593**	**$468,050,560**	**$486,155,281**	**$493,706,672**	**$511,815,950**	**$25,660,669**
Income from Operations	**-$5,814,608**	**-$14,720,318**	**-$14,098,322**	**-$13,600,729**	**-$9,147,017**	**$4,951,305**
Realignment	$19,410,835	$21,372,407	$7,500,000	$5,886,791	$7,500,000	$0
County General Fund Contribution	2,138,053	2,138,053	2,138,053	2,138,053	2,138,053	0
Net Income	**$15,734,280**	**$8,790,142**	**-$4,460,269**	**-$5,575,885**	**$491,036**	**$4,951,305**

Fund Balance

The projected balance of the Hospital Enterprise Fund (#39022) as of June 30, 2024, is $62.5 million. The 2024-2025 Proposed Budget projects a net increase to the fund balance of $1,678,399 on a cash basis, resulting in a projected balance of $64.2 million by June 30, 2025.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Inpatient (Average Daily Census)				
Medical/Surgical	70	70.8	64.1	66.3
Medical Guarded Unit	17.2	12.9	12.1	13
Intensive Care/Cardiac Care	14.5	14	14.8	15.2
Obstetrics	11.8	11.1	11.9	11.8
Intensive Care Nursery	11.1	9.3	10.2	10.8
Progressive Care Unit	23.8	23	23	23.4
Total Inpatient	**148.4**	**141.1**	**136.1**	**140.5**
Newborn Nursery	6.6	7.3	8.4	8.4
Outpatient (Visits)				
Specialty Care Clinics	57,385	55,893	60,639	63,497
Dialysis	24,685	22,132	23,334	23,971
Rehabilitation Therapies	39,921	41,820	43,526	44,832
Emergency Room	50,563	54,283	53,937	55,404
Total Outpatient	**172,554**	**174,128**	**181,436**	**187,704**
Average Patients Per Day				
Emergency Department	139	149	147	152
Clinics	225	214	229	240

Operating Transfers to Health Care

Sandy Regalo
Interim County Administrator

The Operating Transfers to Health Care budget (#4049400000) provides the required 1991 Realignment matching amounts and transfers to the Health and Behavioral Health Trust Funds, Maintenance of Effort (MOE) payments for Health and Behavioral Health, and other health care-related General Fund contributions.

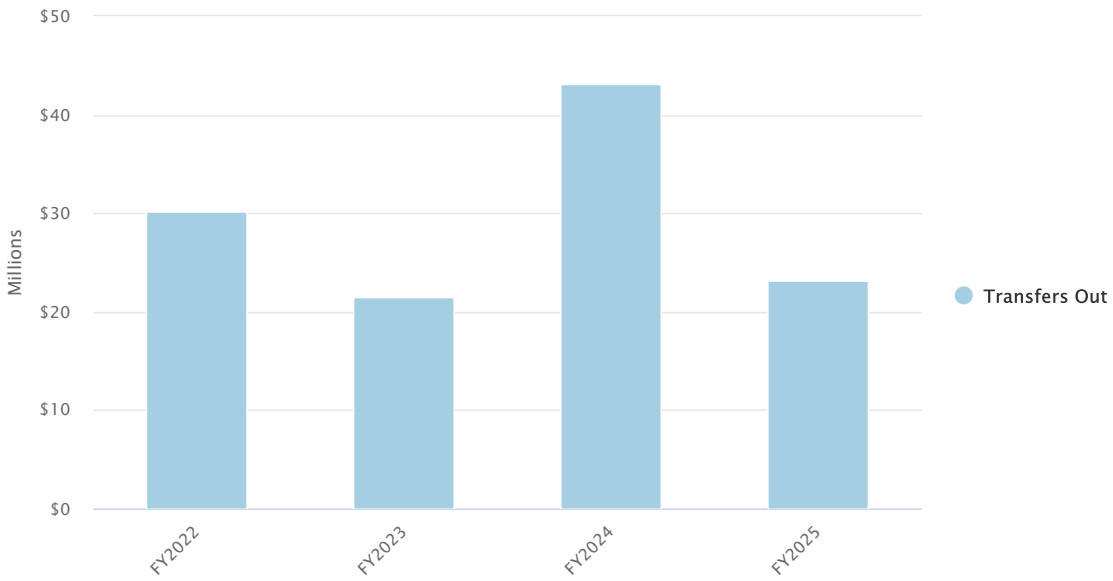
Expenditures Summary

The 2024-2025 Proposed Budget of $23,166,123 is a decrease of $20,000,000 from the 2023-2024 Adopted Budget of $43,166,123. This is due to the removal of appropriations for Medi-Cal Intergovernmental Transfer (IGT) payments to the State from this budget. IGT payments will be processed directly from the Hospital Enterprise Fund (#9221100000) in 2024-2025 and in future years.

$23,166,123 -$20,000,000
(-46.33% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Transfers Out	$30,178,485	$21,543,053	$43,166,123	$23,166,123	-46.3%
Total Expense Objects:	$30,178,485	$21,543,053	$43,166,123	$23,166,123	-46.3%

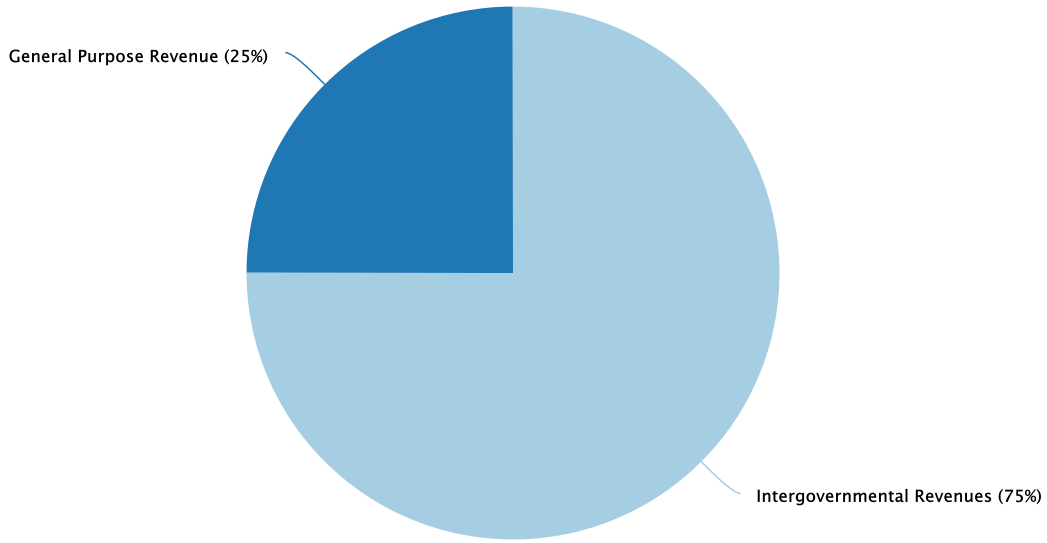
Funding Summary

The 2024-2025 Proposed Budget includes $5,785,054 in General Purpose Revenue, representing Realignment matching amounts and other General Fund contributions. Realignment revenue of $17,381,069 generated through vehicle license fees is anticipated to fund Health and Behavioral Health transfers.

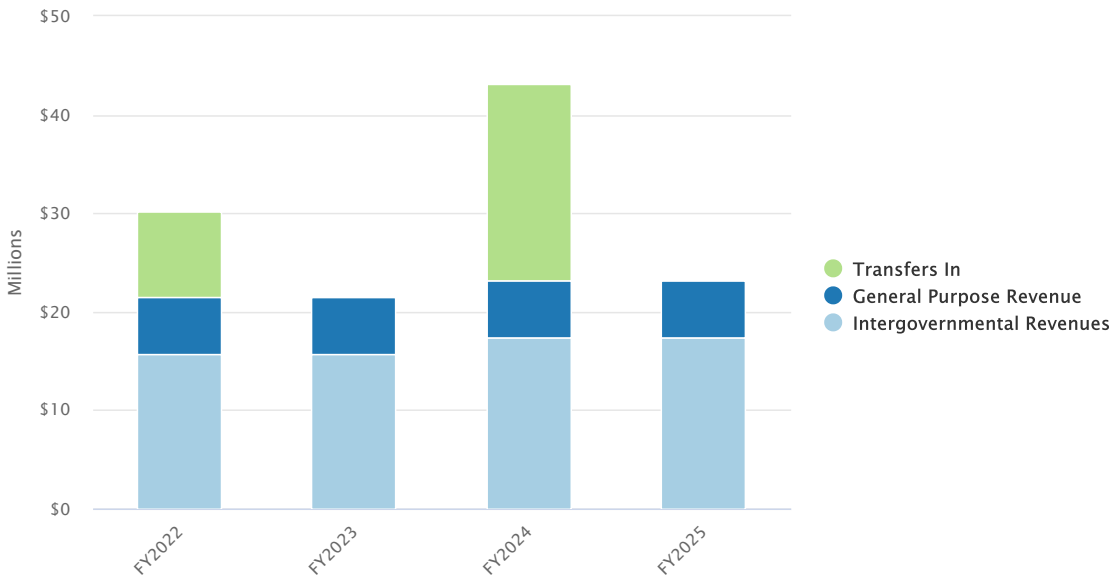
$23,166,123 -$20,000,000
(-46.33% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$15,704,662	$15,757,999	$17,381,069	$17,381,069	0%
Transfers In	$8,688,769	$0	$20,000,000	$0	-100%
General Purpose Revenue	$5,785,054	$5,785,054	$5,785,054	$5,785,054	0%
Total:	$30,178,485	$21,543,053	$43,166,123	$23,166,123	-46.3%

Program Discussion

The proposed 2024-2025 Net County Cost of $5,785,054 consists of the minimum required Realignment match and the discretionary County contribution as follows:

Minimum Required Realignment Match		Discretionary County Contribution *(Contained within the Behavioral Health Fund)*	
San Joaquin General Hospital	$2,138,053	Public Guardian/Conservator	$928,073
Behavioral Health Services	$1,063,736	Substance Use Disorder Services	$776,288
Public Health Services	$331,881	Behavioral Health Services	$547,023
Total	$3,533,670	Total	$2,251,384
Net County Cost $5,785,054			

Total appropriations of $23,166,123 are allocated as follows:

	2022-2023 Actual	2023-2024 Adopted Budget	2024-2025 Proposed Budget
Appropriations			
San Joaquin General Hospital			
*Health Trust Match-W&I 17608.10**	$2,138,053	$2,138,053	$2,138,053
Health Trust Transfer-W&I 17604	14,791,831	16,339,000	16,339,000
Intergovernmental Transfer-Medicaid	0	20,000,000	0
Total Hospital	**$16,929,884**	**$38,477,053**	**$18,477,053**
Behavioral Health Services			
Behavioral Health Trust Transfer-W&I 17604	$505,675	$491,069	$491,069
*Behavioral Health Trust Match-W&I 17608.05**	1,063,736	1,063,736	1,063,736
*Discretionary-Behavioral Health***	547,023	547,023	547,023
*Discretionary-Public Guardian/Conservator***	928,073	928,073	928,073
Total Behavioral Health	**$3,044,507**	**$3,029,901**	**$3,029,901**
Substance Use Disorder Services			
*Discretionary-Ongoing Operations***	$776,288	$776,288	$776,288
Total Substance Use Disorder	**$776,288**	**$776,288**	**$776,288**
Public Health Services			
*Health Trust Match-W&I 17608.10**	$331,881	$331,881	$331,881
Health Trust Transfer-W&I 17604	460,493	551,000	551,000
Total Public Health	**$792,374**	**$882,881**	**$882,881**
Total Appropriations	**$21,543,053**	**$43,166,123**	**$23,166,123**
Revenues			
VLF-Behavioral Health-W&I 17604	$505,675	$491,069	$491,069
VLF-Health-W&I 17604	15,252,324	16,890,000	16,890,000
Reimbursement from Hospital (non-Medicaid funds)	0	20,000,000	0
Total Revenues	**$15,757,999**	**$37,381,069**	**$17,381,069**
Net County Cost			
**Required Match*	$3,533,670	$3,533,670	$3,533,670
***Discretionary*	2,251,384	2,251,384	2,251,384
Total Net County Cost	**$5,785,054**	**$5,785,054**	**$5,785,054**

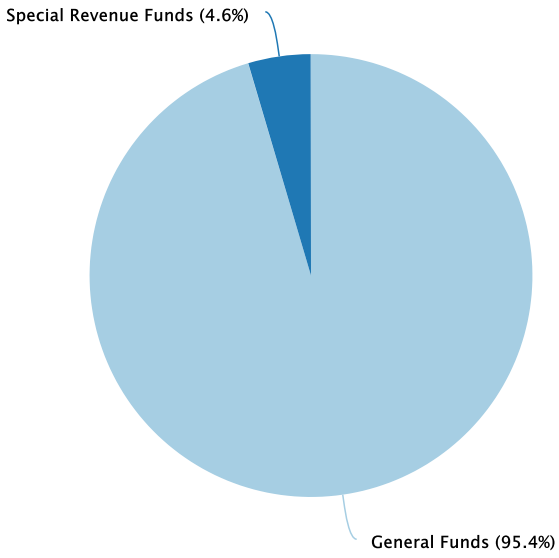
Human Services

Expenditures Summary

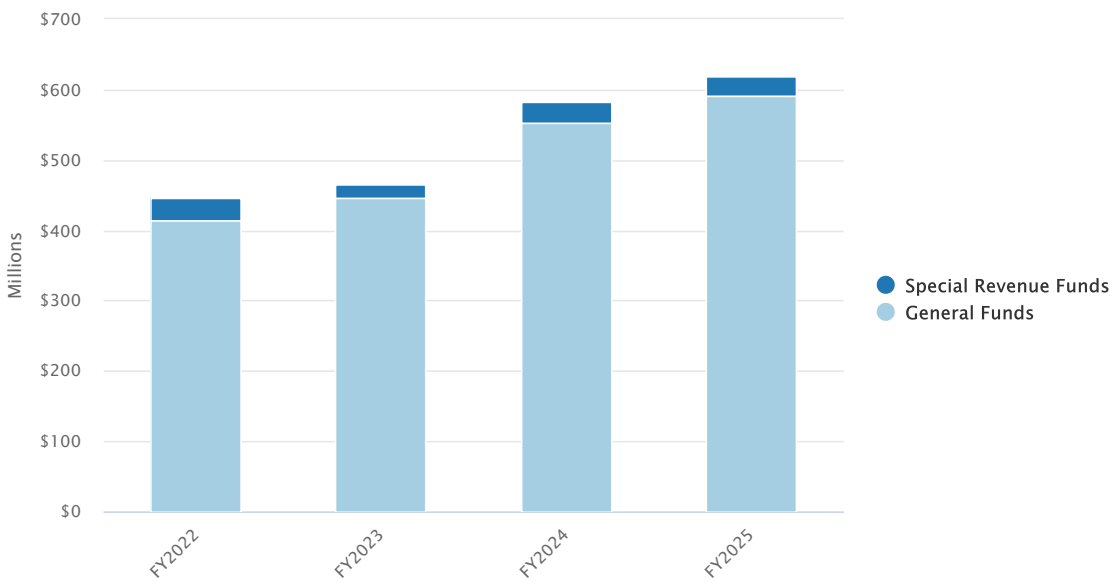
$618,926,419 $35,576,009
(6.10% vs. prior year)

Expenditures by Fund

Expenditures by Fund



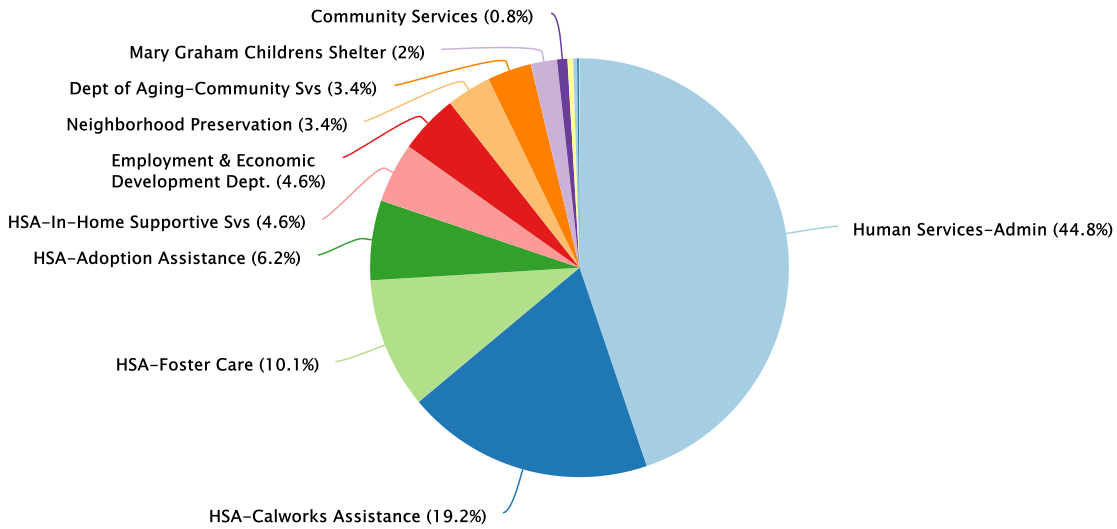
Budgeted and Historical Expenditures by Fund



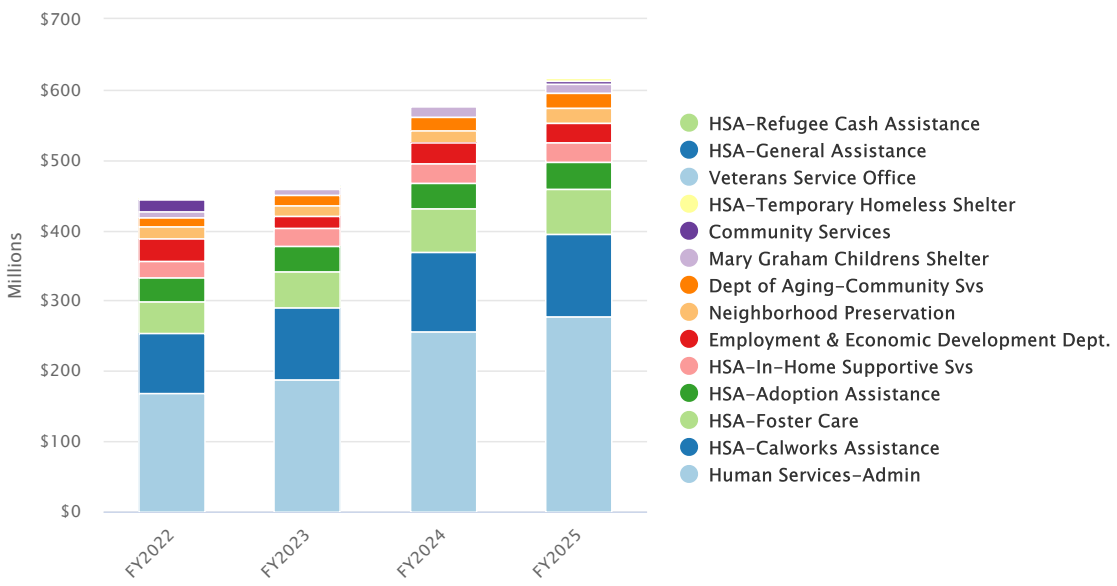
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General Funds	$413,430,641	$446,825,504	$553,037,578	$590,584,382	6.8%
Special Revenue Funds	$32,893,585	$18,019,861	$30,312,832	$28,342,037	-6.5%
Total:	$446,324,225	$464,845,365	$583,350,410	$618,926,419	6.1%

Expenditures by Department

Budgeted Expenditures by Department



Budgeted and Historical Expenditures by Department



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
Health Care Services Agency					
Veterans Service Office	$522,431	$694,527	$1,393,842	$1,830,499	31.3%
Total Health Care Services Agency:	$522,431	$694,527	$1,393,842	$1,830,499	31.3%
Human Services Agency					
Human Services-Admin	$169,035,670	$186,942,653	$255,380,339	$277,224,528	8.6%
HSA-Calworks Assistance	$84,653,585	$102,957,029	$113,918,542	$118,547,248	4.1%
HSA-Foster Care	$45,899,566	$51,979,324	$61,395,356	$62,457,997	1.7%
HSA-Adoption Assistance	$32,346,376	$34,886,346	$35,751,334	$38,238,501	7%
HSA-General Assistance	$336,733	$479,647	$924,818	$924,818	0%
HSA-In-Home Supportive Svs	$24,621,713	$25,926,578	$27,876,470	$28,545,089	2.4%
HSA-Temporary Homeless Shelter	$1,592,586	$2,043,387	$2,394,449	$2,658,925	11%
HSA-Refugee Cash Assistance	$137,164	$164,721	$96,000	$200,000	108.3%
Mary Graham Childrens Shelter	$7,780,973	$9,411,398	$14,437,571	$12,402,660	-14.1%
Dept of Aging-Community Svs	$12,748,528	$14,889,501	$18,425,411	$21,164,291	14.9%
Neighborhood Preservation	$16,386,078	$14,155,124	$18,320,119	$21,348,638	16.5%
Total Human Services Agency:	$395,538,972	$443,835,709	$548,920,409	$583,712,695	6.3%
Community Services					
Community Services	$17,369,237	$2,295,268	$2,723,327	$5,041,188	85.1%
Total Community Services:	$17,369,237	$2,295,268	$2,723,327	$5,041,188	85.1%
Employment & Economic Development Dept.					

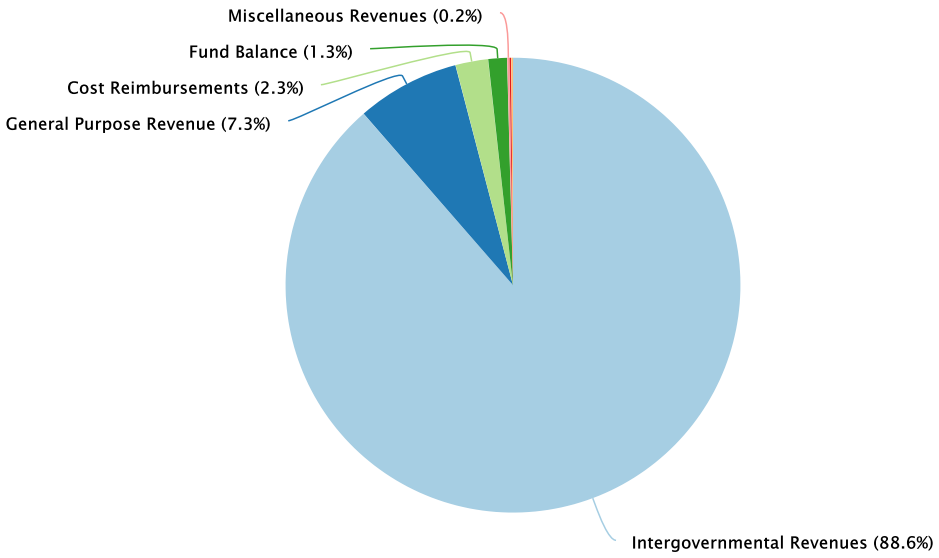
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Employ Economic Develop Dept	$32,893,585	$18,019,861	$30,312,832	$28,342,037	-6.5%
Total Employment & Economic Development Dept.:	$32,893,585	$18,019,861	$30,312,832	$28,342,037	-6.5%
Total Expenditures:	$446,324,225	$464,845,365	$583,350,410	$618,926,419	6.1%

Funding Summary

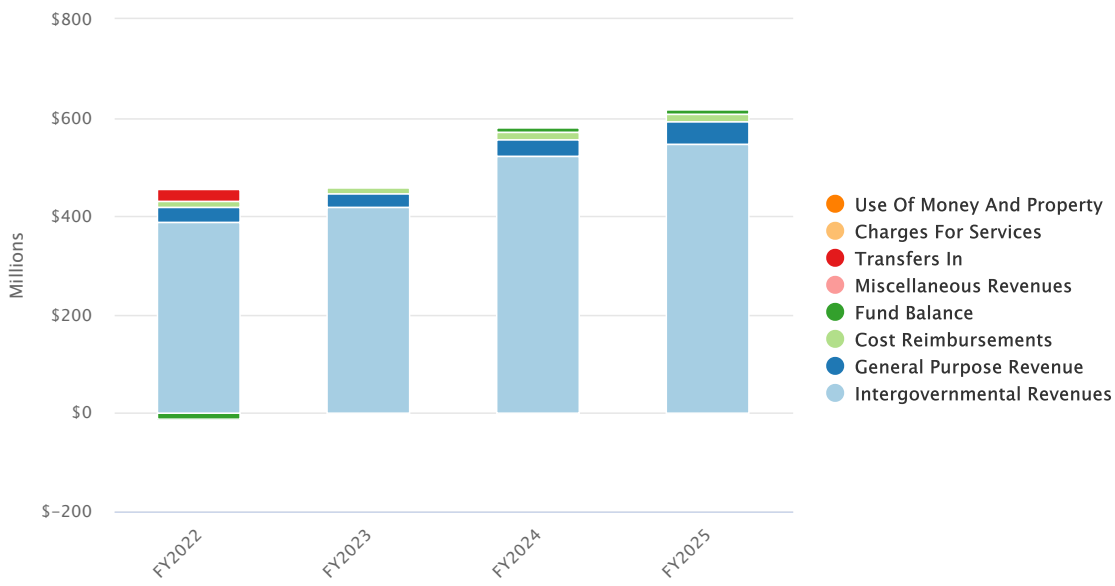
$618,926,419 $35,576,009
(6.10% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$11,335	$10,597	$10,775	$10,775	0%
Intergovernmental Revenues	$387,587,907	$419,559,770	$523,194,952	$548,355,431	4.8%
Charges For Services	$2,805,135	$382,206	$565,941	$685,315	21.1%
Miscellaneous Revenues	$823,976	$1,260,008	$1,010,123	$960,185	-4.9%
Transfers In	$23,871,025	$2,460,841	$1,248,417	$819,009	-34.4%
Cost Reimbursements	$10,641,743	$11,114,975	$15,792,926	$14,403,954	-8.8%
General Purpose Revenue	$31,740,869	$27,187,378	$33,292,793	$45,395,154	36.4%
Fund Balance	-$11,157,765	$2,869,590	$8,234,483	$8,296,596	0.8%
Total:	$446,324,225	$464,845,365	$583,350,410	$618,926,419	6.1%

Summary - Human Services Agency

Chris Woods
Director of Human Services

The Human Services Agency (HSA) provides State and Federal-mandated public assistance and various social service programs for the residents of San Joaquin County.

This is a summary of the 12 budgets administered by HSA:

- 4049100000 – Children & Families Program (First 5)
- 5050101000 – HSA - Administration
- 5050106000 – California Work Opportunity and Responsibility to Kids (CalWORKs)
- 5050107000 – Foster Care
- 5050108000 – Adoption Assistance
- 5050110000 – General Assistance
- 5050118000 – In-Home Supportive Services
- 5050132000 – Temporary Homeless Shelter
- 5050144000 – Refugee Cash Assistance
- 5053900000 – Mary Graham Children's Shelter
- 5054101000 – Aging & Community Services
- 5055246000 – Neighborhood Preservation

The information presented here, both current and historical, includes the Neighborhood Preservation budget (#5055246000), which was transferred to the Human Services Agency effective June 3, 2024.

Please visit sjchsa.org for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Train HSA staff in the principles of Diversity, Equity, and Inclusion (DEI) to enable staff to better understand other cultures and facilitate genuine communication.	July 2022 – 0% of staff trained.	92% of staff trained	75% of staff trained 85% of staff trained	December 2023 December 2024
Create a promotions page on HSA's intranet to expose employees to career pathways and facilitate professional development and employee retention.	July 2022 – Page does not exist.	Complete	Page will be deployed on the Agency's intranet	June 2023
Decrease HSA's vacancy rate, improving retention.	July 2022 – 13.80% vacancy rate.	11.7% vacancy rate	Reduce by 0.5% Reduce by 0.8% Maintain at or below 13%	December 2023 December 2024 June 2025
Demonstrate Leadership Development	**Initial**	**Current**	**Target**	**Deadline**
Train HSA's leadership team to increase capacity and collaboration to better serve our clients and internal teams.	July 2022, no supervisors, managers, or executives attended leadership training in the current window.	62% of staff trained	25% of staff trained 40% of staff trained 50% of staff trained	December 2023 December 2024 June 2025
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Increase HSA's social media presence in the community and create a uniform experience for all department social media sites.	5,186 social media followers on Facebook and Instagram.	5,941 social media followers	10,000 social media followers	June 2025
Reduce HSA's storage footprint by 50% by digitizing eligibilityfiles and destroying confidential hard copies of files.	July 2022, 28,498 boxes in storage	15,263 boxes in storage	22,000 boxes in storage 14,249 boxes in storage	December 2024 June 2025
Fiscal Optimization				
Effectively Manage One-Time Funds	**Initial**	**Current**	**Target**	**Deadline**
Develop a tentative project list for HOME-American Rescue Plan funding and allocate 100% of funding available to increase/improve unsheltered bed capacity and permanent supportive housing.*	0% Allocated	100% Allocated	100% Allocated	July 2023

Homelessness				
Increase Permanent Supportive Housing	**Initial**	**Current**	**Target**	**Deadline**
Continue to partner with the Housing Authority and break ground on the Park Center housing project for Behavioral Health Services consumers and 51 new permanent supportive housing units.*	In progress	Broken ground for 51 units	Broken ground for 51 units	December 2023
Continue to partner with the Housing Authority and break ground on Victory Gardens phase II (may be renamed) and a minimum of 49 new permanent supportive housing units in French Camp. This project will provide an example of modular construction technology and be the County's first use of HomeKey funds.*	In progress	Funding not awarded	Broken ground for 49 units	December 2023

*Prior to 2024-2025, Neighborhood Preservation SMART Goals were presented under Health Care Services.

Analysis of Priority Activity

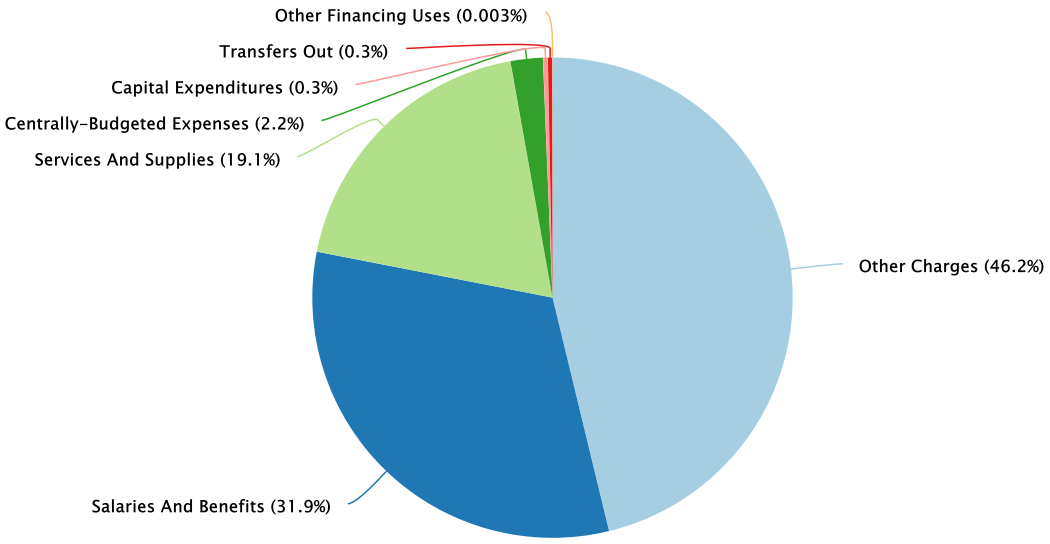
The Housing Authority applied to the California Department of Housing and Community Development for Homekey funds, and it was not approved. An appeal was also denied.

Expenditures Summary

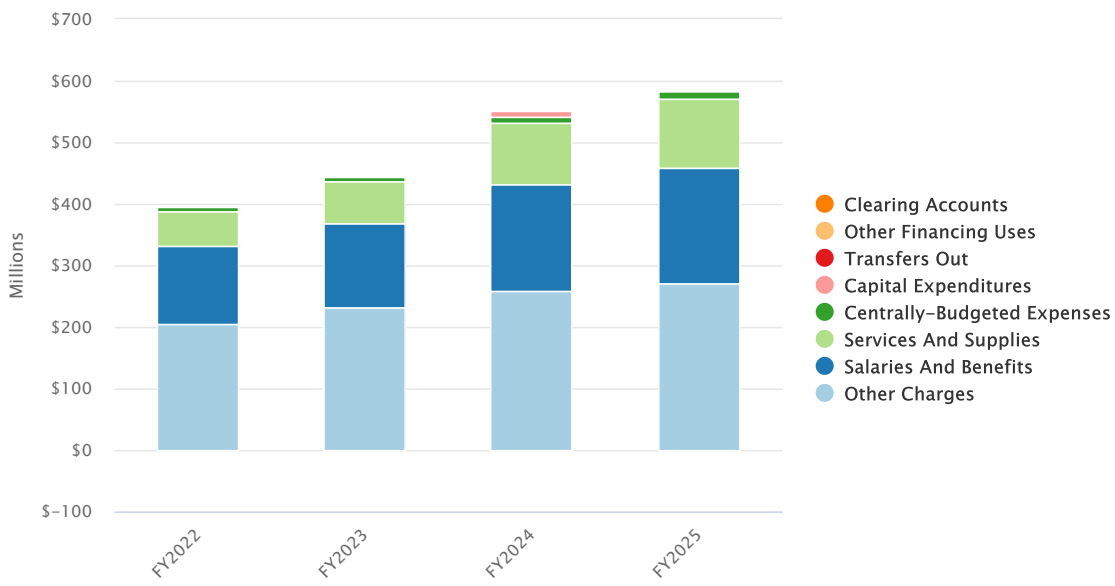
$586,074,791 $34,928,235
(6.34% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



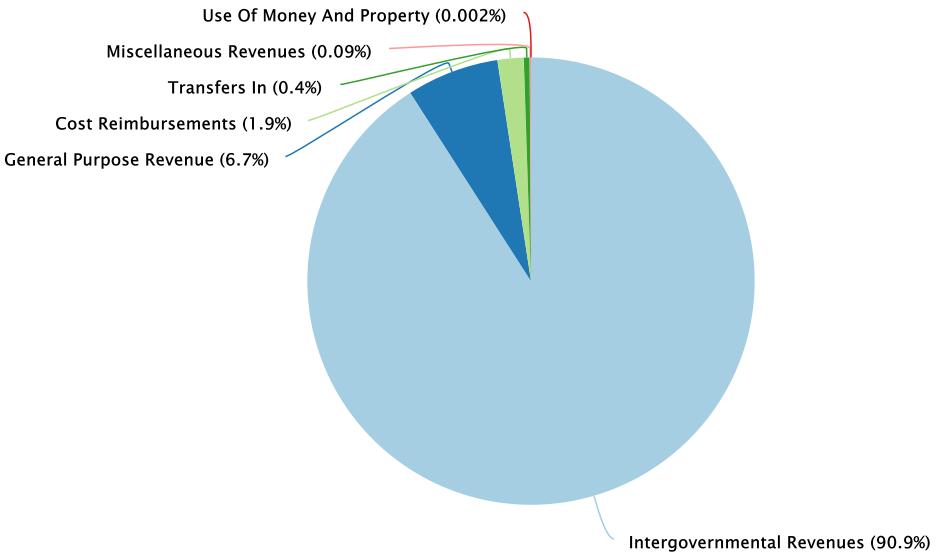
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$128,540,615	$137,625,376	$174,431,880	$186,723,735	7%
Services And Supplies	$54,750,928	$67,611,049	$98,065,481	$112,056,946	14.3%
Centrally-Budgeted Expenses	$8,102,536	$8,116,796	$9,804,301	$12,743,724	30%
Other Charges	$204,166,548	$230,569,570	$258,383,912	$270,853,286	4.8%
Other Financing Uses	$26	$2	$2,100	$17,100	714.3%
Capital Expenditures	$1,932,627	$1,952,205	$10,458,882	$1,930,000	-81.5%
Transfers Out	$0	$0	$0	$1,750,000	N/A
Clearing Accounts	-$20,560	-$2,854	$0	$0	0%
Total Expense Objects:	$397,472,722	$445,872,144	$551,146,556	$586,074,791	6.3%

Funding Summary

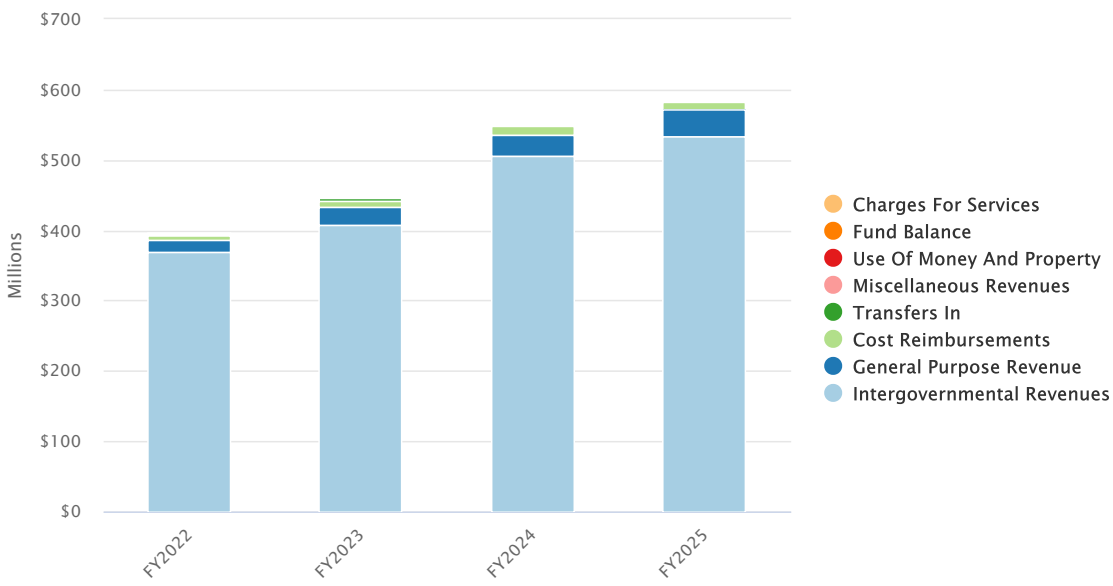
$586,074,791 $34,928,235
(6.34% vs. prior year)

Funding by Source

Projected Funding by Source



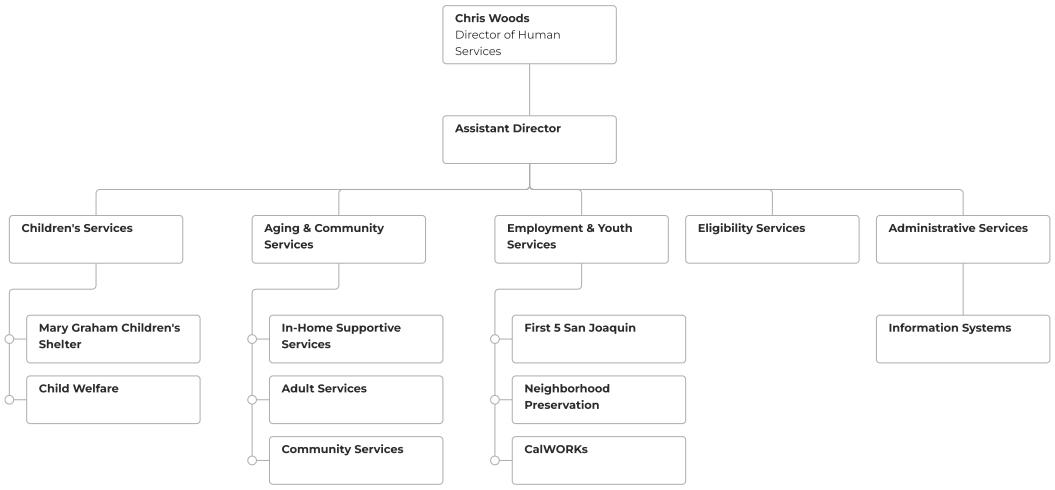
Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$11,335	$10,597	$10,775	$10,775	0%
Intergovernmental Revenues	$369,208,840	$407,541,800	$506,807,757	$532,827,609	5.1%
Charges For Services	$2,556,284	$0	$0	$0	0%
Miscellaneous Revenues	$617,705	$522,768	$539,500	$499,500	-7.4%
Transfers In	$1,547,708	$4,385,473	$3,014,499	$2,514,191	-16.6%
Cost Reimbursements	$6,205,457	$8,573,485	$11,028,401	$11,025,737	0%
General Purpose Revenue	$16,775,323	$24,838,021	$29,745,624	$39,196,979	31.8%
Fund Balance	$550,069	$0	$0	$0	0%
Total:	$397,472,722	$445,872,144	$551,146,556	$586,074,791	6.3%

Organizational Chart

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	1414	1415	1
Temporary (FTE)	27.6	25.5	(2.1)
Position Total	1441.6	1440.5	(1.1)



Human Services Agency - Administration

Chris Woods
Director of Human Services

The Human Services Agency-Administration budget narrative reflects the combined administrative and financial assistance program costs and funding for the public assistance programs administered by the Human Services Agency (HSA).

Administration	5050101000	General Assistance	5050108000
CalWORKs	5050106000	In-Home Supportive Services	5050118000
Foster Care	5050107000	Temporary Homeless Shelter	5050132000
Adoption Assistance	5050108000	Refugee Cash Assistance	5050144000

Please visit sjchsa.org for more information.

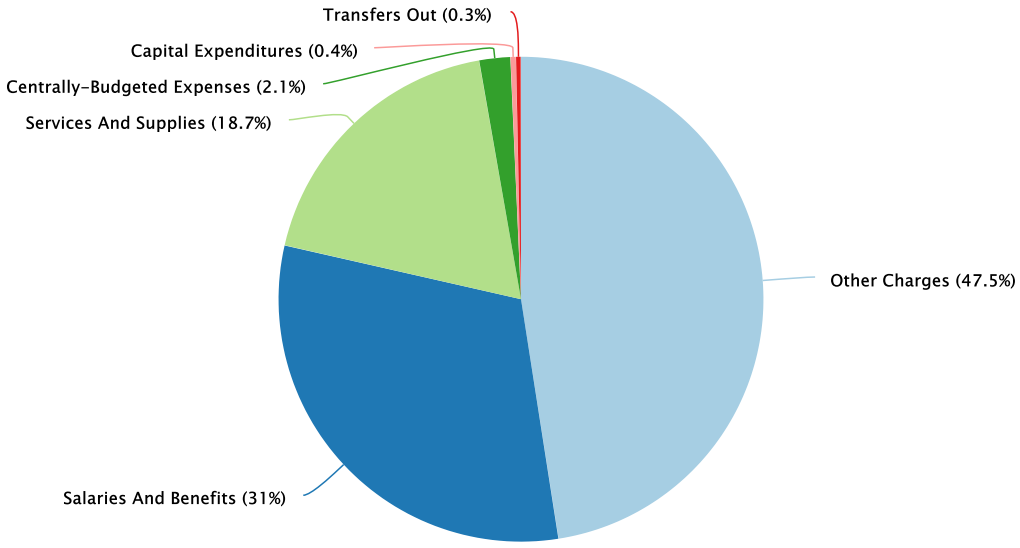
Expenditures Summary

The 2024-2025 Proposed Budget of $528,797,106 is an increase of $31,059,798 from the 2023-2024 Adopted Budget of $497,737,308, primarily due to a $13,043,361 increase in program expenses for contract expenses for Child Welfare Services, childcare, and Adult Protective Services; salaries and benefits adjustments of $10,521,553; and a $9,215,609 increase in the cost of assistance programs due to higher caseloads. The 2024-2025 Proposed Budget also includes a $1,750,000 transfer to the Capital Outlay Fund (#37004) and a $1,121,960 increase in data processing charges. A $6,611,000 decrease in capital expenditures for projects HSA has canceled, delayed, or moved to the Public Improvement budget (#1040148000) will partially offset the increases in other areas.

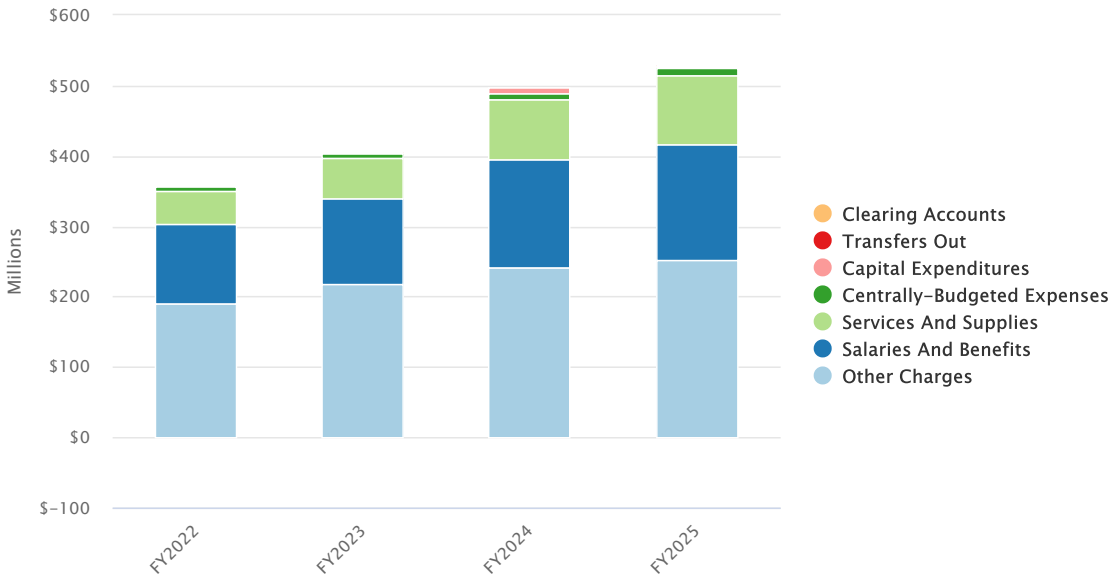
$528,797,106 $31,059,798
(6.24% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$113,393,701	$120,727,077	$153,338,087	$164,060,458	7%
Services And Supplies	$47,110,246	$57,499,122	$84,978,023	$98,775,970	16.2%
Centrally-Budgeted Expenses	$7,373,715	$7,227,569	$8,698,047	$10,882,918	25.1%
Other Charges	$189,505,526	$218,281,821	$242,182,151	$251,397,760	3.8%
Capital Expenditures	$1,260,766	$1,646,950	$8,541,000	$1,930,000	-77.4%
Transfers Out	$0	$0	$0	$1,750,000	N/A
Clearing Accounts	-$20,560	-$2,854	$0	$0	0%
Total Expense Objects:	$358,623,393	$405,379,685	$497,737,308	$528,797,106	6.2%

Funding Summary

The 2024-2025 Proposed Budget includes $491,961,503 in Federal and State funding for assistance programs and associated administrative costs, $28,819,808 in General Purpose Revenue, and $7,037,258 in cost reimbursements from assistance programs.

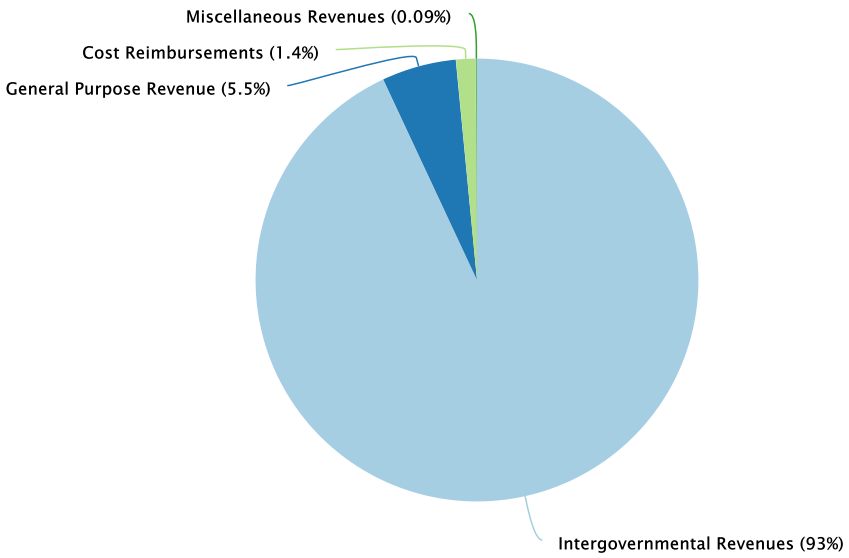
Realignment Impact

In 1991 and 2011, the State Legislature realigned programs, known as 1991 and 2011 Realignment, from the State to local governments. Realignment funds support critical programs at the local level, including health, behavioral health, public safety, and social services. The State Constitution protects these funds from being used for other purposes. However, the amount of funding available varies according to economic conditions in the State because it is based on sales tax and vehicle license fees. Compared to projected 2023-2024 actuals, HSA expects a slight increase in realignment revenue in 2024-2025 due to an estimated 1% increase in sales tax revenue and vehicle license fees.

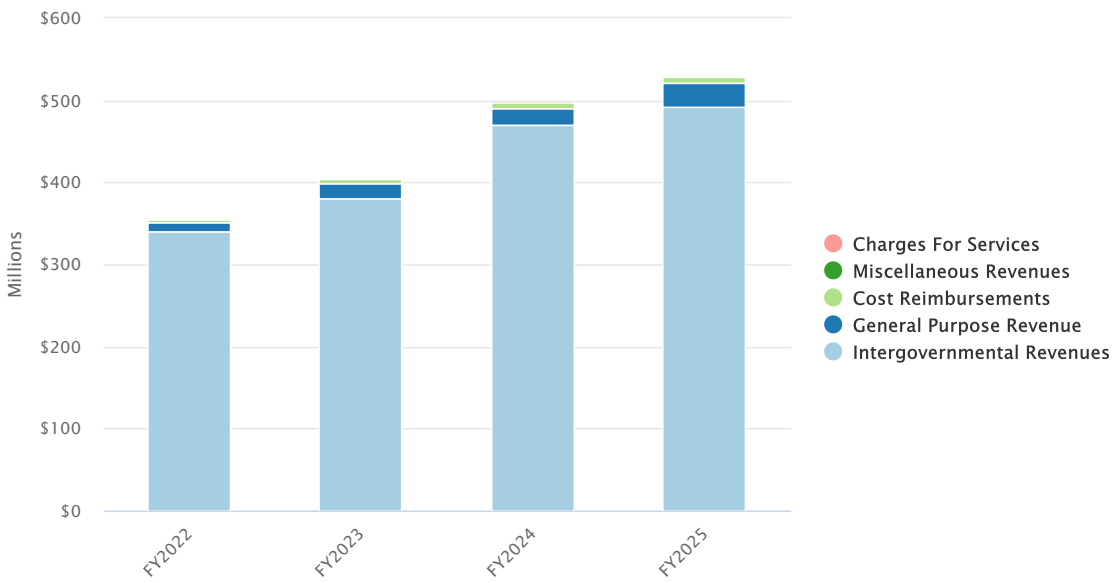
$528,797,106 $31,059,798
(6.24% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$340,732,940	$381,092,759	$469,720,568	$491,961,503	4.7%
Charges For Services	$2,556,284	$0	$0	$0	0%
Miscellaneous Revenues	$569,817	$478,214	$500,000	$460,000	-8%
Cost Reimbursements	$4,021,017	$6,084,158	$7,559,851	$7,555,795	-0.1%
General Purpose Revenue	$10,743,335	$17,724,554	$19,956,889	$28,819,808	44.4%
Total:	$358,623,393	$405,379,685	$497,737,308	$528,797,106	6.2%

Position Summary

The 2024-2025 Proposed Budget includes the addition of an Eligibility Worker III to assist the District Attorney's Public Assistance Fraud Prosecution Unit with benefit recovery calculations, the transfer of an Accounting Technician I from Mary Graham Children's Shelter (#5053900000) to HSA Administration to increase consistency in expense and reimbursement tracking, the transfer of a Senior Office Assistant from the Department of Aging (#5054101000) to HSA Administration to assist in Medi-Cal application tracking, and the deletion of a Collections Clerk II position.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	1,250.0	1252.0	2.0
Temporary (FTE)	3.9	3.5	(0.4)
Position Total	1,253.9	1,255.5	1.6

Program Discussion

The Human Services Agency (HSA) comprises five bureaus: Eligibility Services, Children's Services, Employment and Youth Services, Aging and Community Services, and Administrative Services.

Eligibility Services Bureau

The Eligibility Services Bureau is responsible for determining, issuing, and maintaining correct and timely Federal and State-mandated benefits for CalWORKs, CalFresh, Medi-Cal, Foster Care, and Refugee Cash Assistance programs. HSA continues to collaborate with community partners to reach potentially eligible households and assist with benefit program application and renewal processes. Eligibility Workers are co-located at the Boggs Tract, Garden Acres, Kennedy, Larch Clover, Lodi, and Northeast Community Centers to provide County residents with increased access to CalWORKs, CalFresh, and Medi-Cal programs. In collaboration with San Joaquin General Hospital (SJGH), HSA will continue providing a Medi-Cal eligibility unit to process Medi-Cal applications for patients served at SJGH, including inmates that receive acute inpatient hospital services. An Eligibility Worker will also rotate between Channel Medical Center, Tracy Care Center, and Woodbridge Medical Center to assist patients at those clinics with their Medi-Cal applications. The Eligibility Services Bureau provides benefits to more than 35% of the County's residents.

Children's Services Bureau

The Children's Services Bureau provides services to ensure the safety, permanency, and well-being of abused or neglected children. The major components of the Children's Services programs are Child Abuse Prevention, Emergency Response, Intensive Family Preservation, Family Maintenance, Family Reunification, Permanent Placement, Adoption, Extended Foster Care, Independent Living, and Resource Family Approval. Each component requires specific in-person service delivery by Social Workers to prevent or remedy neglect or abuse. State law requires Children's Services agencies to investigate reports of child maltreatment either within 24 hours or within 10 days, depending upon the severity of the allegations and risk to the child. When CPS receives a report of suspected child abuse or neglect, Social Workers investigate the report to determine if the alleged child maltreatment is substantiated as defined in State law. Substantiated reports require further action, such as providing supportive services to the child and family, or if there is imminent risk to the child's safety, the removal of the child from the home.

The Family First Prevention Services Act (FFPSA) became Federal law as part of the Bipartisan Budget Act on February 9, 2018. California implemented FFPSA Part IV on October 1, 2021. A licensed mental health professional must assess foster youth before placement in a short-term residential therapeutic program (STRTP). The Social Worker must provide additional documentation and receive court approval within 60 days of placing a youth in a STRTP. The Child Welfare Agency is also required to provide, arrange, and ensure aftercare services for youth transitioning from a STRTP to a home-based setting. Ongoing case management services assist in developing the life skills necessary to keep the family intact or develop alternate family structures when the child cannot safely remain in the home. The Children's Services Bureau provides support for approximately 12 months to children and families if the children can stay in the home safely.

If the Children's Services Bureau determines a child cannot remain in the home, even with intensive family preservation and support services, it will arrange for foster placement in the setting most consistent with the best interests of the child. The Children's Services Bureau will also try to place youth with relatives. Children and their families receive up to 18 months of services when a child is removed from the home, and the family is progressing toward reunification.

When the Children's Services Bureau cannot safely return a child to their home after delivering services, it must provide the child with a family-like living arrangement as soon as possible. Adoption services provide permanent options for children who cannot reunite with their birth parents. The Independent Living program provides foster youth with education and other supportive services to help transition youth from foster care to living independently.

Employment and Youth Services Bureau

The Employment and Youth Services Bureau provides employment, education, and training services under the CalWORKs program. Participation includes job preparation and placement services, work experience, employment activities, vocational training and education, mental health and substance abuse treatment, and referrals to community services.

The County's Home Visitation Program (HVP) focuses on health education using the Parents as Teachers curriculum and addresses literacy, financial planning, and increased work participation rates for CalWORKs families. The Employment and Youth Services Bureau expects HVP, known locally as FamilyWORKs and coordinated for HSA by First 5 San Joaquin, to serve 400 families in 2024-2025, with $3.1 million in funding.

CalWORKs Housing Support Program (HSP) provides CalWORKs families experiencing homelessness with housing navigation and case management services. HSP, known locally as HousingWORKs, coordinated for HSA by First 5 San Joaquin, began in December 2019. In 2024-2025, the program will receive $4.9 million in funding to provide housing stability and case management services to 500 homeless CalWORKs families.

The General Assistance (GA) Division determines eligibility for the GA program, which supports indigent adults who cannot support themselves and do not receive any other public assistance. The GA Division is also responsible for the Assembly Bill (AB) 109 and AB 720 (2013) programs. Because of AB 109, HSA will continue working with the Probation Department to enroll newly released individuals and probationers in the CalFresh and Expanded Medi-Cal programs. In addition, with the enactment of AB 720, HSA is collaborating with the Sheriff's Office and Correctional Health Services to enroll pre-sentenced inmates and inmates who receive acute inpatient hospital services in Medi-Cal. The GA Division also works with the Sheriff and local prison authorities to coordinate a pre-release program to begin the application process for Expanded Medi-Cal to shorten or eliminate any break in medical coverage upon release from jail or prison.

Aging and Community Services Bureau

The Aging and Community Services Bureau provides mandated services to abused, neglected, exploited, or disabled adults to prevent or reduce inappropriate institutional care. Aging and Community Services strives to help individuals achieve and maintain the highest level of independence, self-support, and self-sufficiency within the range and scope of their abilities. Mandated services for adults include Information and Referral, In-Home Supportive Services (IHSS), and Adult Protective Services (APS).

The Budget Act of 2021 appropriated funds for APS to implement the Home Safe program. Home Safe supports the safety and housing stability of older adults and adults with disabilities served by APS who are experiencing or at risk of homelessness because of alleged abuse, neglect, or self-neglect. APS customers eligible for Home Safe include those who have received a judgment for eviction, a Notice to Pay Rent or Quit, imminent eviction, or whose nighttime residence is a shelter, motel, or space not designed as a regular sleeping accommodation for human beings. Services include intensive case management, housing stabilization, housing navigation, and direct financial assistance. The program calls for coordination with the local homelessness response system and applying a Housing First strategy that includes racial equity principles. APS implemented Home Safe in August 2022, with an end term of June 30, 2024. The State may eliminate the funding for this program in 2024-2025.

IHSS provides services to help elderly and disabled people remain in their homes. To be eligible, customers must be over 65 years of age, disabled, or blind and meet the program's resource limits. IHSS provides an alternative to out-of-home care, such as nursing homes or board and care facilities. Children with disabilities are also eligible for IHSS. The IHSS caseload continues to grow as eligible Medi-Cal customers increase.

Administrative Services Bureau

The Administrative Services Bureau provides support services throughout HSA related to policies and procedures, staff development and training, information systems, fiscal and accounting, quality control, fair hearings, benefit recovery, collections, personnel, reception, benefit issuance, and staff support.

The Administrative Services Bureau has created a curriculum that delivers comprehensive instruction to HSA staff, focusing on CalWORKs, CalFresh, Medi-Cal, and the California Statewide Automated Welfare System. To meet the demands of the complex programs administered by HSA, Eligibility Workers must complete a comprehensive training course and ongoing monthly in-service training. Topics range from Medi-Cal eligibility to determining when and how to provide expedited benefits and services to customers. This group will conduct three induction training classes in 2024-2025. These classes provide the foundational training necessary for new Eligibility Workers.

The Administrative Services Bureau will evaluate a modification to the office configuration and workstations throughout the fourth floor. The changes will improve workflow and ensure compliance with the Americans with Disabilities Act.

The following sections discuss expenditure changes in HSA - Administration and the various assistance programs administered by HSA:

Administration – $277,224,528 (#5050101000)

The 2024-2025 Proposed Budget for the Administrative Services Bureau includes administrative costs for operating all HSA programs and totals $277,224,528, an increase of $21,844,189 from the 2023-2024 Adopted Budget. This increase is primarily due to negotiated salaries and benefits increases, higher Countywide indirect charges, and programmatic changes, including increased caseloads for assistance programs and an increase in child welfare program services. A reduction in capital projects partially offsets the increase.

CalWORKs Assistance – $118,547,248 (#5050106000)

The CalWORKs program is the most extensive cash assistance program for children and families, providing financial help to meet basic needs when a family cannot meet those needs independently. The CalWORKs program is part of a welfare system that places a high value on recipients securing work. Eligible families must include a child under the age of 18 who lacks parental support because of absence, death, incapacity, or unemployment. CalWORKs Assistance is time-limited for most adults in the household, and the program requires most recipients to work or attend Welfare to Work activities. Necessary supportive services, including childcare, are available to ensure recipients can work. The amount of a family's monthly assistance payment depends on several factors, including the number of eligible people and the special needs of those family members. The family's income is considered when calculating the amount of cash aid the family receives.

The 2024-2025 Proposed Budget reflects an increase of $4,628,706 from the 2023-2024 Adopted Budget. HSA projects the average monthly caseload will be 9,645 in 2024-2025, an increase of 3.2% from the budgeted caseload in 2023-2024. HSA expects the cost per case to increase by 0.9%.

Foster Care Assistance – $62,457,997 (#5050107000)

The Foster Care program provides support payments for children in out-of-home care. The out-of-home care system protects children who cannot safely remain with family. Most children who are removed from their parents become dependents of the Juvenile Dependency Court. A smaller number are wards of Juvenile Probation or live with legal guardians. Currently, these children are placed in family homes with relatives, resource family homes, homes certified by foster family agencies, and in short-term residential therapeutic programs. Statutorily, placement with relatives is given preference over other types of placements. All providers for these children are required to complete the Resource Family Approval process. A written case plan is developed for each child and family to ensure care and protection is provided in the best interests and individual needs of the child. The plan includes a judicial or administrative review every six months to determine if out-of-home care and court monitoring are still required. Independent living training and services are made available to youth ages 16 to 24 to provide job and career development skills needed to live independently. AB 12 extended Foster Care benefits to youth through age 21. To be eligible to receive extended Foster Care benefits, youth must be in Foster Care before age 18.

The 2024-2025 Proposed Budget reflects an increase of $1,062,641 from the 2023-2024 Adopted Budget. HSA projects the average monthly caseload will be 1,323 in 2024-2025, a decrease of 3.1% from the budgeted 2023-2024 caseload, offset by a cost per case increase of 4.8%.

Adoption Assistance Program (AAP) – $38,238,501 (#5050108000)

The AAP was developed to encourage the adoption of special needs children and remove the financial disincentives for families to adopt. If a child is deemed eligible, an adoption or deferred adoption assistance agreement is executed with the adoptive parents before the adoption is finalized. The amount of financial assistance is determined based on the child's individual needs and the family's circumstances, and they are reassessed every two years. AB 12 extended AAP benefits beyond the age of 18 for eligible youth adopted at age 16 or later. The extended AAP benefit is intended to help youth maintain a safety net as they transition to independence.

The 2024-2025 Proposed Budget includes an increase of $2,487,167 from the 2023-2024 Adopted Budget. HSA projects the average monthly caseload will be 2,204 in 2024-2025, a decrease of 0.9% from the budgeted 2023-2024 caseload, offset by a cost per case increase of 7.9%.

General Assistance (GA) – $924,818 (#5050110000)

The General Assistance (GA) Division determines eligibility for the GA program, which supports indigent adults who cannot support themselves and are not eligible to receive any other public assistance. California Welfare and Institutions Code Section 17000 requires California counties to administer a GA program, and it delegates the authority to define and develop the GA program to each County's Board of Supervisors. Participants repay GA payments by working a specified number of hours in the GA Work Program each month. Counties may also recoup GA payments by collecting proceeds from the sale of real property or withholding an amount equal to the GA interim assistance payments from a lump sum Social Security award. The recipient's sponsor may also repay GA payments.

The 2024-2025 Proposed Budget reflects no change from the 2023-2024 Adopted Budget. Historically, the County has funded 100% of the GA program. In 2015-2016, AB 109 funding became available to support the transitional housing portion of the GA program for eligible AB 109 customers. This dedicated funding, totaling $174,818 for 2024-2025, represents 18.9% of the total projected GA expenditures.

In-Home Supportive Services (IHSS) – $28,545,089 (#5050118000)

The IHSS program provides specified supportive services to enable eligible persons to remain in their homes as an alternative to out-of-home care, such as nursing homes or board and care facilities. Services include domestic services such as meal preparation, laundry, shopping, and errands; personal care services; assistance while traveling to medical appointments or other sources of supportive services; protective supervision; teaching and demonstration directed at reducing the need for supportive services; and certain paramedical services ordered by a physician.

The 2024-2025 Proposed Budget includes an increase of $668,619 from the 2023-2024 Adopted Budget. Senate Bill 80, effective July 1, 2019, established a Maintenance of Effort (MOE). The County's IHSS MOE payment increases annually according to an inflation factor and the County's share of any locally negotiated wage and benefit increases. The State funds IHSS administrative costs through an allocation from the State's General Fund. The County must fund any administrative costs above the State General Fund allocation. The General Purpose Revenue contribution for 2024-2025 is $19.7 million. IHSS expects caseloads to increase by 18.2% in 2024-2025.

The IHSS Public Authority (PA) is a separate entity that reports directly to the Board of Supervisors, which acts as the PA's Governing Board. The PA assists IHSS recipients and providers within the IHSS program. It is the employer of record for providers, maintains the provider registry, and facilitates provider training.

Temporary Homeless Shelter – $2,658,925 (#5050132000)

Families eligible for CalWORKs assistance and experiencing homelessness may apply for a special-need payment to meet temporary or permanent housing costs. The maximum homeless assistance payment is based on the size of a CalWORKs family. CalWORKs families may also be eligible to apply for Homeless Assistance benefits to assist with past-due rent.

The 2024-2025 Proposed Budget reflects an increase of $264,476 from the 2023-2024 Adopted Budget. HSA projects the average monthly caseload will be 1,791 in 2024-2025, which represents no change from the budgeted 2023-2024 caseload. HSA expects the cost per case to increase by 11%.

Refugee Cash Assistance – $200,000 (#5050144000)

The Refugee Cash Assistance program provides up to eight months of cash assistance to refugees without children who are not otherwise eligible for any other cash aid. These refugees are unable to return to their country of origin because of persecution or a well-founded fear of persecution on account of race, religion, nationality, or political opinion. During the same eight months, these individuals may also be eligible for employment and other social services. Refugee Cash Assistance program expenses are eligible for 100% Federal reimbursement.

The 2024-2025 Proposed Budget reflects an increase of $104,000 from the 2023-2024 Adopted Budget.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
CalWORKs Assistance Cases	8,799	9,498	9,494	9,645
Foster Care Cases				
Resource Families Home	751	777	795	822
Group Home/STRTP	130	125	128	132
Foster Family Agencies	311	349	357	369
Total Foster Care Cases	1,192	1,251	1,280	1,323
Adoption Assistance Cases	2,171	2,083	2,202	2,204
CalFresh				
CalFresh Cases	52,777	59,794	62,872	63,501
CalFresh Dollars	$25,608,028	$28,299,955	$21,445,616	$21,660,072
General Assistance				
General Assistance Cases	233	314	360	412
General Assistance Dollars	$19,637	$27,408	$30,712	$34,415
In-Home Supportive Services Cases	7,908	8,855	9,788	10,767
Medi-Cal Cases	135,186	144,913	147,969	145,010
Refugee Cash Assistance Cases	28	16	18	21
Temporary Homeless Shelter Cases	1,389	1,571	1,635	1,791

Note: Workload Data represents average cases and dollar amounts per month.

Mary Graham Children's Shelter

Chris Woods
Director of Human Services

Mary Graham Children's Shelter (MGCS) (#5053900000) provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. The Welfare and Institutions Code and the California Code of Regulations, Title 22, mandate MGCS' services, including food, clothing, health care, education, safety, supervision, counseling, recreation, and religious services.

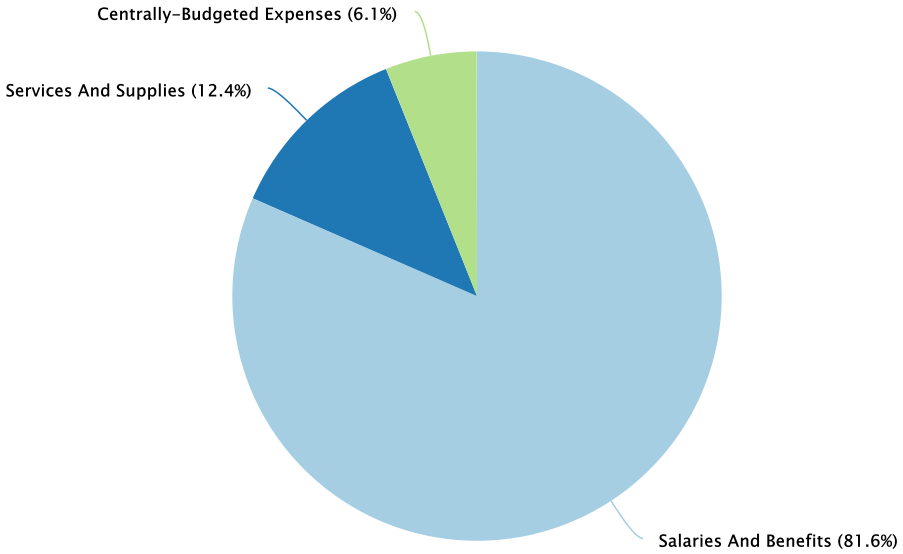
Expenditures Summary

The 2024-2025 Proposed Budget of $12,402,660 is a decrease of $2,034,911 from the 2023-2024 Adopted Budget of $14,437,571, primarily due to a $1,545,000 reduction in capital expenditures and a $1,057,000 reduction in security services. Salaries and benefits adjustments of $794,087 partially offset these decreases.

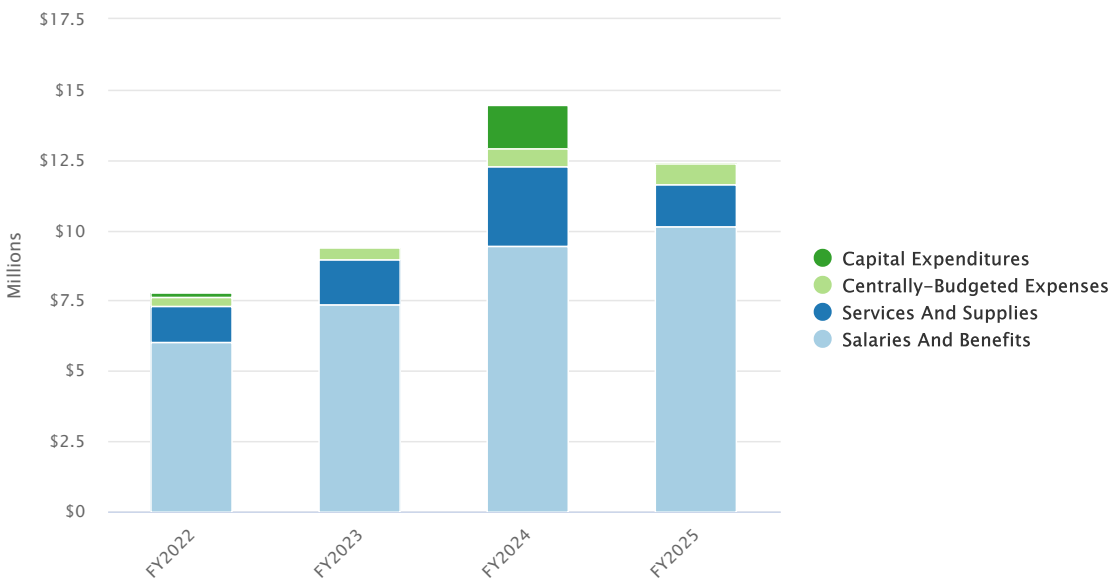
$12,402,660 **-$2,034,911**
(-14.09% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$6,035,775	$7,356,858	$9,428,356	$10,115,014	7.3%
Services And Supplies	$1,293,989	$1,623,544	$2,850,162	$1,536,182	-46.1%
Centrally-Budgeted Expenses	$297,166	$430,996	$614,053	$751,464	22.4%
Capital Expenditures	$154,044	$0	$1,545,000	$0	-100%
Total Expense Objects:	$7,780,973	$9,411,398	$14,437,571	$12,402,660	-14.1%

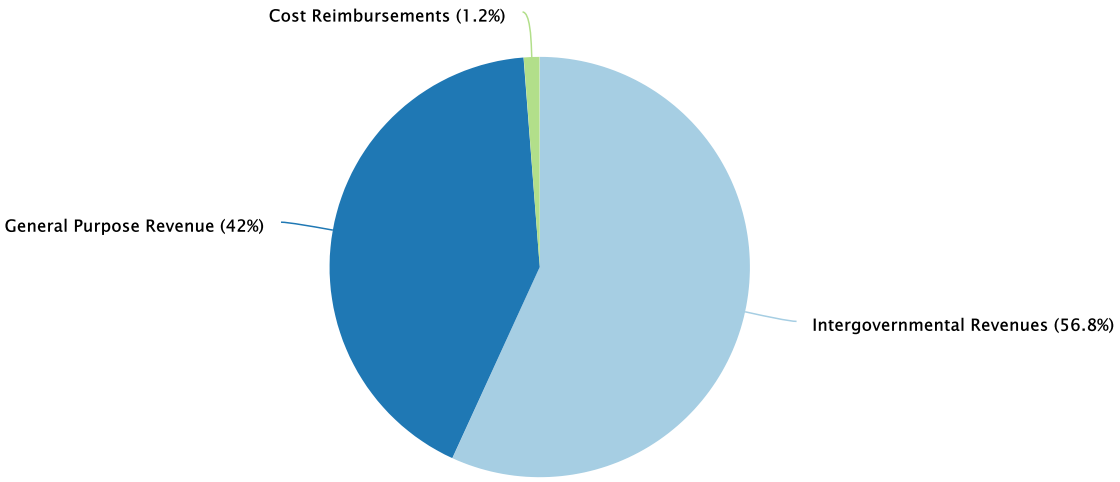
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $7,048,527 in Federal and State funding, a $969,445 decrease from the 2023-2024 Adopted Budget due to lower operational costs at MGCS, and $5,204,133 in General Purpose Revenue.

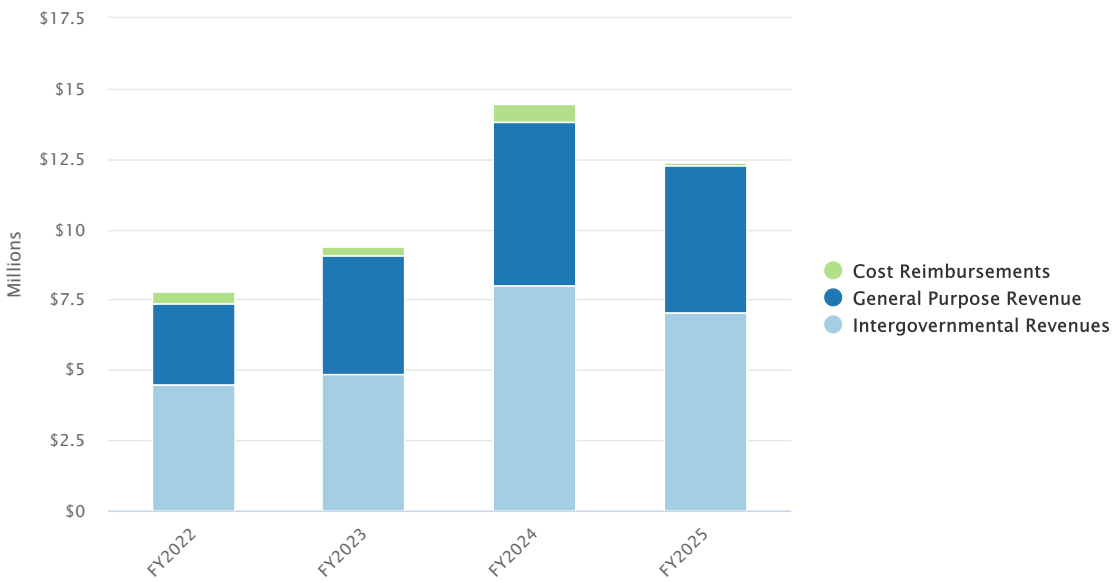
$12,402,660 -$2,034,911
(-14.09% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$4,497,074	$4,864,901	$8,017,972	$7,048,527	-12.1%
Cost Reimbursements	$398,841	$356,743	$600,500	$150,000	-75%
General Purpose Revenue	$2,885,058	$4,189,754	$5,819,099	$5,204,133	-10.6%
Total:	$7,780,973	$9,411,398	$14,437,571	$12,402,660	-14.1%

Position Summary

The 2024-2025 Proposed Budget includes the transfer of one Accounting Technician I position from the MGCS budget to the HSA Administration (#5050101000) budget. This transfer will help facilitate the appropriate classification of expenses and allow for improved claiming to State and Federal funding sources.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	76.0	75.0	(1.0)
Temporary (FTE)	3.7	2.7	(1.0)
Position Total	79.7	77.7	(2.0)

Program Discussion

Continuum of Care Reform

On January 1, 2016, Assembly Bill (AB) 403 codified the Continuum of Care Reform (CCR), with full implementation on January 1, 2017. The State intended CCR to advance California's goal of limiting the use of long-term group home care by increasing the placement of youth in family settings. For youth who are not ready to be placed with families, CCR provides places where they can receive short-term intensive treatment and services, as well as placement and treatment options for youth in foster care. As a Temporary Shelter Care Facility licensed by the California Department of Social Services (CDSS), Community Care Licensing Division (CCLD), children are expected to stay no longer than 10 calendar days at MGCS. For any stay that exceeds 10 calendar days, a written report must be submitted to CDSS within 24 hours, outlining the reasons and circumstances for the extended stay. The law also requires MGCS to assess children before placing them in the Foster Care System. MGCS performs assessments before accepting children into care to expedite the placement process. MGCS holds Placement Meetings twice a week with Child Protective Services (CPS), Behavioral Health Services staff, and other stakeholders to meet statutory deadlines. This effort has reduced the average daily population at MGCS from a high of 37 children in 2015-2016 to approximately nine children during 2023-2024.

Emergency Relative Placement Assessments

Instead of placement at MGCS, Shelter Social Workers perform Emergency Relative Placement Assessments (ERPAs) to place children with approved relatives until they can arrange permanent housing. The Shelter Social Workers are available daily to ensure they can perform the ERPA immediately upon a child's arrival and engage with children and assist them in transitioning to their next placement. They attempt to establish a rapport with the child and share the information they gather with the families and agencies caring for them. This practice increases the chance of success in the new placement. Changes in procedures, including the ERPA process, allow MGCS to transition most children from the Shelter into the Foster Care System within one or two days of arrival. Children who stay longer at MGCS typically require specific accommodations for their mental health challenges, behavioral issues, medical conditions, developmental disabilities, and/or a history of trauma, abuse, or neglect. While in the care of MGCS, these children often require additional services and one-on-one supervision.

Family First Prevention Services Act

The Family First Prevention Services Act (FFPSA) became Federal law in 2018. California implemented FFPSA Part IV on October 1, 2021. It requires a Qualified Individual to assess foster youth prior to placing them in a Short-Term Residential Therapeutic Program (STRTP) facility. A Social Worker is required to provide additional documentation and obtain court approval within 60 days of placing a youth in a STRTP.

Facility

MGCS is a 24-hour-a-day, 7-day-per-week facility that includes two residential cottages with two separate living pods in each cottage. MGCS utilizes the residential cottages according to the current needs of the children in care. The MGCS facility also includes:

- Child Advocacy Center – The Center provides comprehensive services for child victims of sexual abuse and serves as a pediatric medical clinic for MGCS residents and local foster youth. The Center offers a safe and respectful location for the San Joaquin County Sexual Assault Response Team's emergency evaluations, 24 hours a day, seven days per week for child and adult victims.
- Walter Britten Visitation Center – Families with children in the child welfare system may visit daily under the guidelines set forth by social workers and the courts. The Walter Britten Visitation Center provides a safe space for these visits.
- San Joaquin County Office of Education's (SJCOE) Dorothy Biddick School – The School shares its site and buildings with MGCS. It offers many options for activities and collaboration and facilitates the provision of comprehensive and integrated programs. The SJCOE ONE School (Field of Dreams) utilizes two classrooms for community and on-site elementary school children. The collaborative efforts provide cost-effective services to MGCS residents and increase their likelihood of developing into healthy individuals.

MGCS is a valuable resource in the system of care for youth in the County. Approximately 600 children are assessed or receive services at the facility annually. Many children are housed at the Shelter until they can be assessed and placed in an appropriate setting. County Child Welfare Agencies, like HSA, struggle to secure appropriate therapeutic placements for youth who need more intensive services and support, typically provided in a STRTP. State and Federal legislation and policy changes have reduced the number of available placement options for youth with the most severe needs. On January 1, 2017, nine group homes in San Joaquin County had 154 beds. As of March 1, 2024, there are two STRTPs with a total of 22 beds for females. There are no STRTPs for males in San Joaquin County.

Plan of Correction

On November 3, 2022, the CDSS CCLD issued a Plan of Correction (POC) to HSA. The POC is a two-year compliance plan and includes additional in-person visits from CCLD Licensing Program Analysts. The POC required enhanced staffing levels to provide increased supervision to youth, additional specialized training for staff on various subjects, improved documentation and communication, and enhanced clinical evaluations and assessments. MGCS met this requirement when the Board of Supervisors approved the addition of one Shelter Supervisor I position and 12 Shelter Counselor I-II positions on January 10, 2023 (R-23-4).

In addition to increased staffing, the HSA leadership team continues to collaborate with CCLD to meet or exceed the other requirements of the POC. CDSS, County staff, and other system of care partners continue participating in Technical Assistance calls to address the specific and complex needs of individual youth in care when existing resources and strategies have been exhausted.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Children Provided Care*	504	651	532	550
Average Daily Population provided care	18	15	9	10
Average Length of Stay (Days)*	19	10	6	9

*Figures include individuals who received care on multiple occasions throughout the year.

Aging & Community Services

Chris Woods
Director of Human Services

The Aging and Community Services (ACS) budget (#5054101000) administers Federal, State, private, and local funds allocated for services to adults aged 60 and over, adults with disabilities, and low-income individuals and families. Aging Services includes direct services for older adults such as ombudsman, in-home services, social day care, legal services, health services, congregate meals, Meals on Wheels, and long-term case management. Community Services includes direct anti-poverty services such as translation and interpretation, assistance with forms, employment and client advocacy, recreation activities for low-income youth and older adults, food distribution, payment of water and energy bills, and home weatherization.

Please visit sjchsa.org for more information.

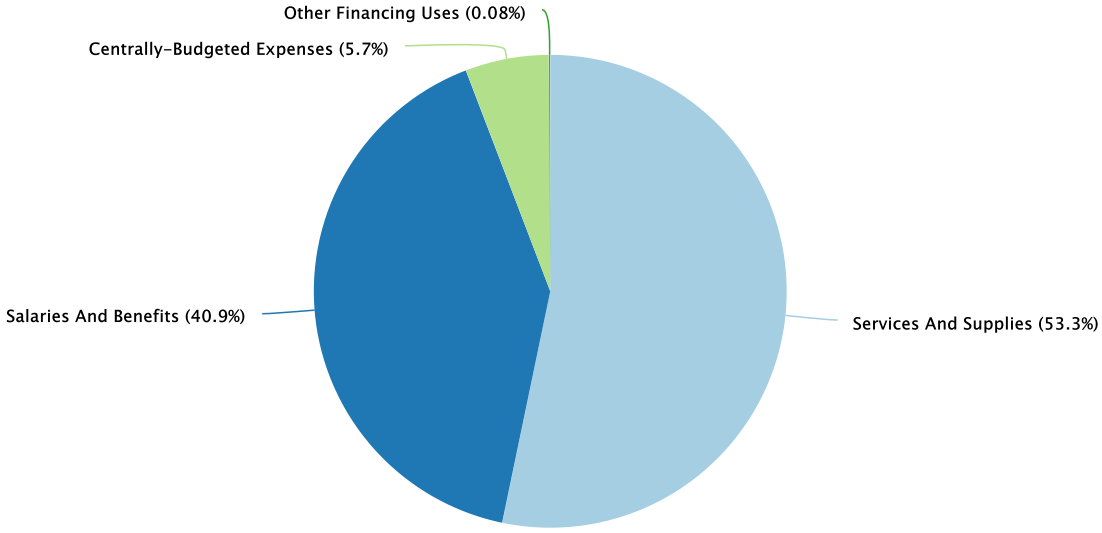
Expenditures Summary

The 2024-2025 Proposed Budget of $21,164,291 is an increase of $2,738,880 from the 2023-2024 Adopted Budget of $18,425,411, primarily due to a $1,893,903 increase in food distribution costs and a $832,622 Cost Allocation Plan adjustment.

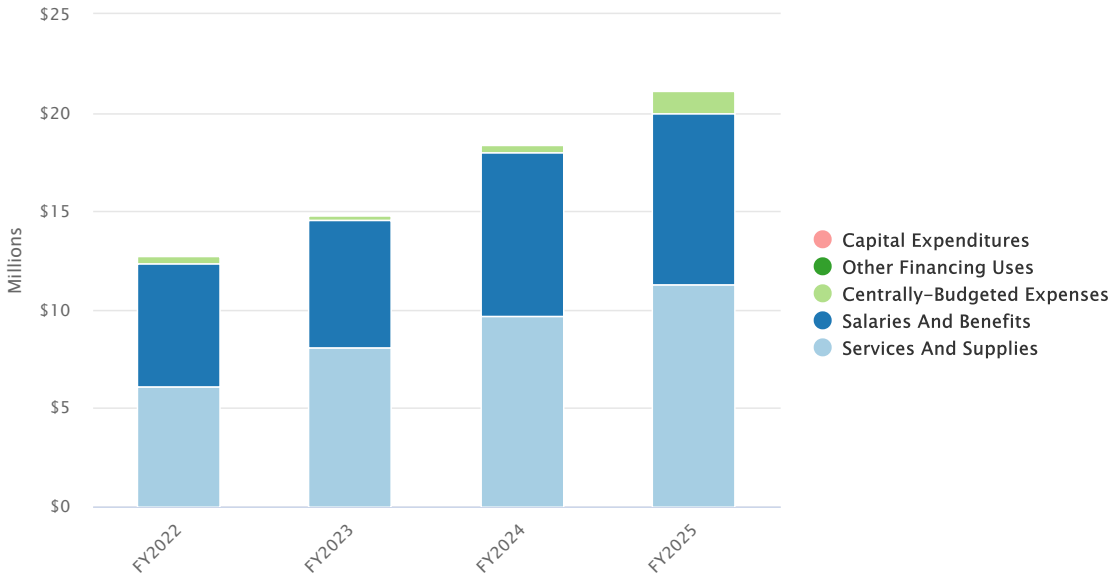
$21,164,291 $2,738,880
(14.86% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$6,189,694	$6,466,162	$8,291,171	$8,663,610	4.5%
Services And Supplies	$6,121,485	$8,080,160	$9,707,146	$11,272,209	16.1%
Centrally-Budgeted Expenses	$437,323	$274,289	$364,994	$1,211,372	231.9%
Other Financing Uses	$26	$2	$2,100	$17,100	714.3%
Capital Expenditures	$0	$68,888	$60,000	$0	-100%
Total Expense Objects:	$12,748,528	$14,889,501	$18,425,411	$21,164,291	14.9%

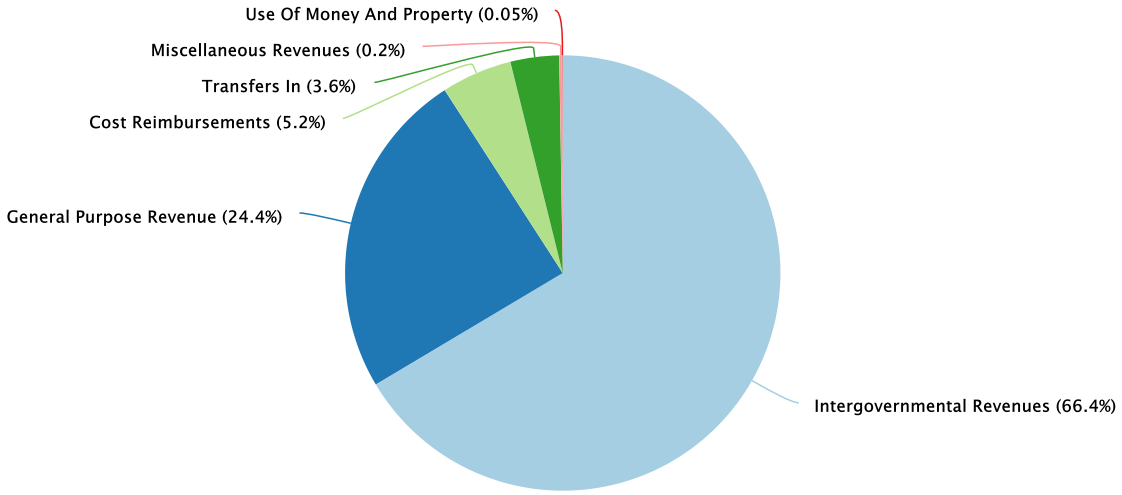
Funding Summary

The 2024-2025 Proposed Budget is primarily funded by $14,063,305 in Federal and State funding and $5,173,038 in General Purpose Revenue. The Department will transfer a total of $769,009 from the Community Action Donation Fund (#15307), the Department of Aging Trust Fund (#81872), and the Ombudsman Trust Fund (#81896).

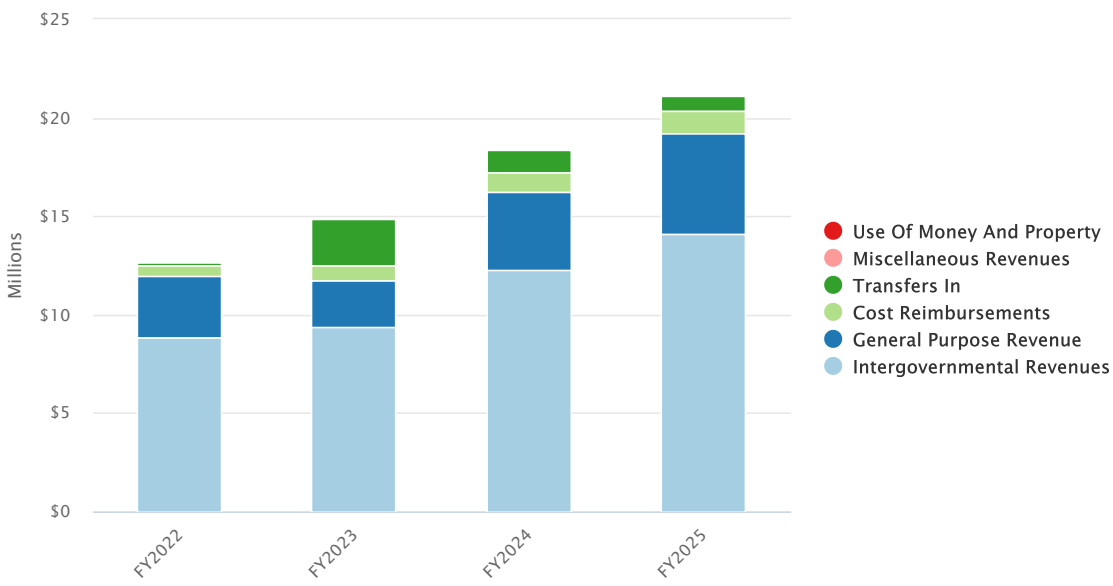
$21,164,291 $2,738,880
(14.86% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$11,335	$10,597	$10,775	$10,775	0%
Intergovernmental Revenues	$8,847,546	$9,409,091	$12,263,053	$14,063,305	14.7%
Miscellaneous Revenues	$47,888	$44,553	$39,500	$39,500	0%
Transfers In	$175,028	$2,321,841	$1,148,417	$769,009	-33%
Cost Reimbursements	$554,018	$807,142	$994,030	$1,108,664	11.5%
General Purpose Revenue	$3,112,714	$2,296,276	$3,969,636	$5,173,038	30.3%
Total:	$12,748,528	$14,889,501	$18,425,411	$21,164,291	14.9%

Position Summary

The 2024-2025 Proposed Budget includes the transfer of one Senior Office Assistant position to the HSA - Administration (#5050101000) budget.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	65.0	64.0	(1.0)
Temporary (FTE)	20.0	19.3	(0.7)
Position Total	85.0	83.3	(1.7)

Program Discussion

The 2024-2025 Proposed Budget only includes funding that ACS has formally accepted. Should additional funding become available, the Human Services Agency will return to the Board of Supervisors during 2024-2025 to request the necessary budget adjustments.

Aging Services

As the County's designated Area Agency on Aging, the Older Americans Act (OAA) funds the ACS Bureau. OAA and the Older Californians Act mandate various services for adults aged 60 and over. Services include family caregiver support, ombudsman program, congregate meals, Meals on Wheels, legal services, adult day care, information and assistance, and disease prevention/health promotion. State grants fund additional programs, including Fall Prevention, Intergenerational Nutrition Activities, and Caregiver Respite. ACS has built partnerships throughout the community to expand its core services. These partners include local and regional organizations, non-profit organizations, local government entities, and other County agencies.

ACS provides the following programs:

- Congregate Meals Program for Older Adults – Congregate Meals, also known as Senior Lunch, provides older adults with a hot meal that meets the United States Department of Agriculture (USDA) nutritional guidelines. ACS partners with San Joaquin General Hospital and Stockton Community Kitchen to prepare daily hot meals for adults age 60 and over. The Program funds 19 locations throughout the County. Congregate Meals serves food in Escalon, Lathrop, Lockeford, Lodi, Manteca, Ripon, Stockton, and Tracy.

- Meals on Wheels Program for Older Adults – Also known as home-delivered meals, this program provides frozen meals for homebound adults aged 60 and over, with meals delivered once a week.

- Ombudsman Program – Investigates reports of abuse or neglect and advocates for residents of skilled nursing facilities, residential facilities for older adults, assisted living, and adult day health care facilities. The Program regularly monitors facilities and liaises between staff, residents, and families.

- Case Management – Provides support to adults aged 60 and over who are living alone and to non-paid caregivers aged 18 and over taking care of their older adult family members. Services include assessment, referrals, advocacy, transportation, home-maker services, assistance navigating health insurance, obtaining needed equipment and supplies, coordinating respite hours, and identifying other resources that allow the older adult to remain safe in their home.

- Information and Assistance – Provides individuals with information and referrals to programs and resources available for older adults, caregivers, and disabled adults. ACS conducts community outreach throughout the year, and assistance is available through a helpline at: (209) 468-1104.

- Fall Prevention – Older adults are at an increased risk of falling, which can cause serious injuries, such as broken bones or head injuries. These injuries can affect an individual's quality of life, making it more difficult to conduct everyday activities or live independently. ACS assesses clients for fall risk, provides information to reduce future falls, and evaluates homes to identify potential locations for ramps, grab bars, and other equipment. ACS also provides home modification services to prevent falls.

Community Services

Community Services focuses on improving the quality of life for all ages, from youth to older adults. The Community Services Division offers the following programs:

- Food for You – Operating as the State-designated emergency food bank in the County, the Program receives a variety of nutritious, high-quality USDA foods from the State. Additional food is donated from local businesses or purchased with grant funds. Food for You distributes food through the County's eight community centers plus 13 other local distribution sites. The Program assists over 185,000 low-income persons annually and distributes more than three million pounds of food annually. The type and quantity of food provided to each household will vary depending on product availability, participation rate, and household size.

- Weatherization Program – The Weatherization Program can assist income-qualifying renters or owners by installing energy-saving measures and repairing homes, multi-unit dwellings, and mobile homes. Services may include repair or replacement of a refrigerator, stove, water heater, microwave, insulation, LED light bulbs, smoke and carbon monoxide detectors, shade screens, doors, weather-stripping, and other measures to improve the energy efficiency of the dwelling. The Low-Income Home Energy Assistance Program (LIHEAP) and the Department of Energy-Weatherization Assistance Program fund the Weatherization Program.

- Home Energy Assistance Programs – ACS provides financial assistance to low-income households by paying utility bills for gas, electricity, wood, propane, and oil. Those eligible for bill payment may also receive repair or replacement of home heating or cooling

units. In addition to the credit to their bill, clients will also receive valuable information about energy conservation and practical tips on saving energy. LIHEAP funds the Home Energy Assistance Programs.

Community Centers

The County has strategically located its eight Community Centers near areas where residents may have a higher need for supportive services and city services are not nearby. The comprehensive array of services offered at the Centers support low-income individuals and families by providing the resources and opportunities necessary for them to become self-sufficient. Services provided include information and referral, assistance with forms, advice on assistance programs (e.g., CalWORKs, CalFresh, Medi-Cal), translation and interpreter services, health fairs, food assistance, congregate lunches, after-school programs, and recreation for youth and older adults. Each Community Center is open from 8:00 a.m. to 5:00 p.m., Monday through Friday, at the following locations:

Community Centers	Location
Boggs Tract Center	Stockton
Garden Acres Center	Stockton
Kennedy Center	Stockon
Larch Clover Center	Tracy
Lodi Center	Lodi
Northeast Center	Stockton
Taft Center	Stockton
Thornton Center	Thornton

The Centers near schools serve as places for youth to participate in after-school activities. Activities are typically available year-round, with additional programming during the summer months.

Recreation Program – The Recreation Program offers youth an opportunity to participate in seasonal sports such as basketball and flag football and a year-round dance program. Older adult activities, such as walking groups and other exercise classes, are available to keep patrons invested in their health. The youth and older adult activities provide a free alternative to commercial exercise and sports activities.

Summer Youth Enrichment Program – The Centers provide recreational and educational services to youth during the summer. Field trips, arts and crafts, intramural sports, motivational speakers, and summer reading programs are positive activities for youth.

Summer Aquatics Program – The Summer Aquatics Program, located at the Kennedy Center, typically begins on Memorial Day and continues until school resumes in the fall. It offers recreational and instructional swimming as a constructive activity for the community

Fund Balance

ACS uses six General Fund Special Accounts and Trust Funds to provide community services, and each is restricted to a specific purpose.

Aging & Community Services Fund Accounts	Interest Bearing	Restricted	Balance on March 31, 2024
General Fund Special Accounts			
Weatherization Materials (#15302) *This fund accounts for weatherization material costs. One-time funds were utilized to establish a beginning balance. The account is charged as materials are purchased and placed in inventory. Credit is provided as the Program consumes materials.*	No	Yes	$96,119
Older Adults Program (#15306) *This fund accounts for revenue advanced from the California Department of Aging and periodically reimburses the General Fund for actual program expenses.*	Yes	Yes	$0
Community Action Agency – Donation (#15307) *This fund accounts for donations to County Community Centers and related expenditures of these discretionary funds.*	No	Yes	$161,773
Older Adult Community Outreach (#15309) *This fund accounts for donations and expenditures related to community outreach events for older adults. Expenditures may include outreach materials, imprinted items, and raffle or event items.*	Yes	Yes	$53,400
Trust Funds			
Department of Aging (#81872) *This fund accounts for revenue earned by aging and adult service programs.*	No	Yes	$492,047
Ombudsman (#81896) *This fund administers donations made to the Department for Ombudsman Program.*	No	Yes	$17,128

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Aging Services				
Clients Served	21,343	18,529	20,637	19,757
Congregate Meals*	130,875	214,903	85,552	92,308
Meals on Wheels*	124,569	392,854	274,950	370,788
In-Home Assistance Hours Served*	15,756	4,433	6,000	6,000
Long-Term Case Management	103	70	136	151
Ombudsman Complaints and Investigations	1,206	1,642	1,950	2,500
Community Services				
Anti-Crime	808	858	967	970
Clients Served (Unduplicated)	9,381	9,550	9,600	9,650
Food Assistance Households Served	56,111	65,029	67,200	68,000
Emergency Food & Clothing	2,483	2,704	3,500	3,600
Units of Service Provided to Clients	104,814	102,689	103,000	103,000
Energy Programs				
Utility Payments*	5,319	6,690	5,827	3,216
Weatherization Projects*	335	220	108	168

*Programs affected by available funding

Neighborhood Preservation

Chris Woods
Director of Human Services

Neighborhood Preservation (#5055246000) administers, plans, coordinates, and implements the County's grant-funded housing and community development programs. Neighborhood Preservation also performs these functions for the San Joaquin Continuum of Care (CoC) under a Memorandum of Understanding as their Collaborative Applicant and Administrative Entity.

Federal funding for these activities comes from the U.S. Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership (HOME) programs for the unincorporated County and five participating cities (Escalon, Lathrop, Manteca, Ripon, and Tracy), and the CoC.

State-funded programs administered by the California Department of Housing and Community Development (HCD) include the State ESG; California Emergency Solutions and Housing (CESH); Homeless Housing, Assistance, and Prevention (HHAP); Permanent Local Housing Allocation (PLHA); and Encampment Resolution Funding (ERF).

Neighborhood Preservation was transferred from the Health Care Services Agency to the Human Services Agency effective June 3, 2024.

Please visit sjgov.org/neighborhoodpreservation for more information.

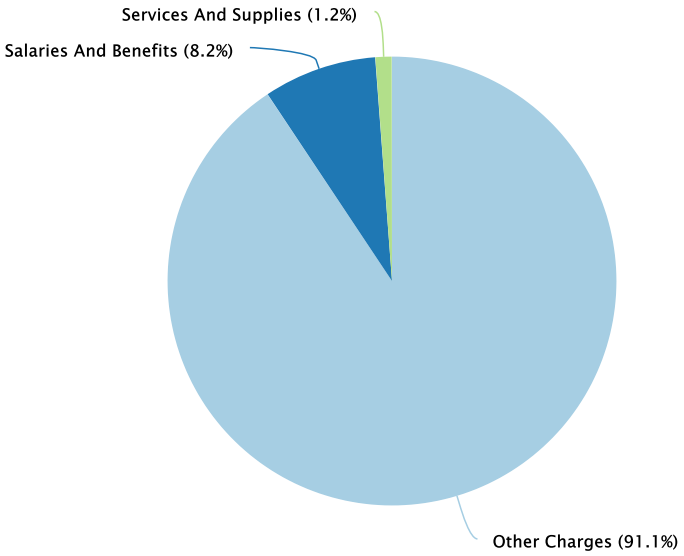
Expenditures Summary

The 2024-2025 Proposed Budget of $21,348,638 is an increase of $3,028,519 from the 2023-2024 Adopted Budget of $18,320,119, primarily due to an increase in expenditures for Encampment Resolution Funding (ERF) and CoC programs which are used to provide housing and supportive services to homeless individuals and families; partially offset by decreases in expenditures for sunsetting programs. The Proposed Budget includes an increase of $313,523 for one position added midyear 2023-2024 and one new position recommended in the Proposed Budget.

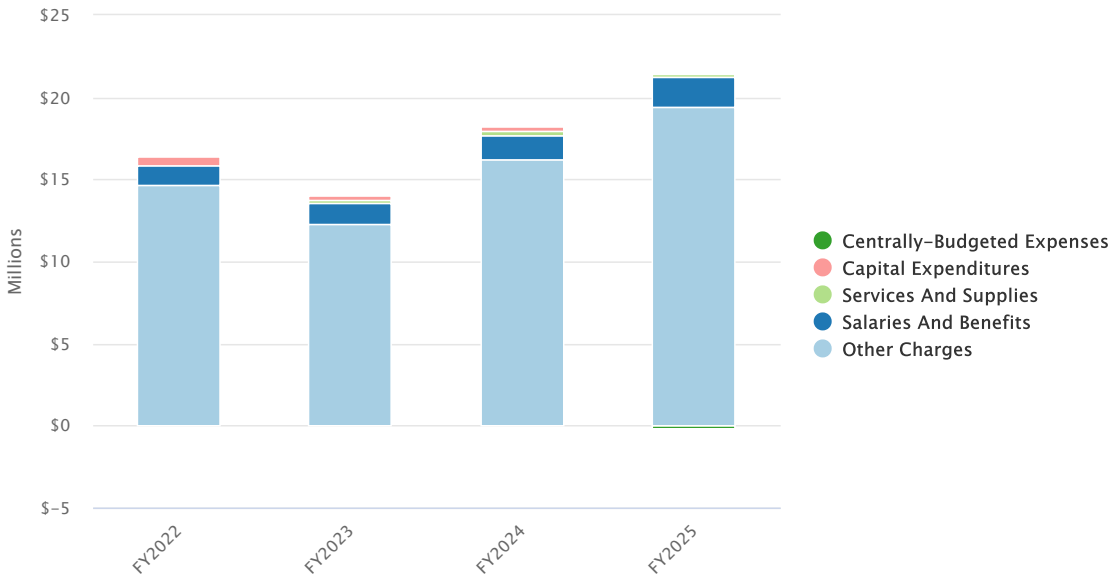
$21,348,638 $3,028,519
(16.53% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$1,161,536	$1,312,934	$1,456,955	$1,752,541	20.3%
Services And Supplies	$51,378	$178,725	$298,844	$253,575	-15.1%
Centrally-Budgeted Expenses	-$5,676	$139,349	$49,677	-$113,004	-327.5%
Other Charges	$14,661,022	$12,287,749	$16,201,761	$19,455,526	20.1%
Capital Expenditures	$517,818	$236,367	$312,882	$0	-100%
Total Expense Objects:	$16,386,078	$14,155,124	$18,320,119	$21,348,638	16.5%

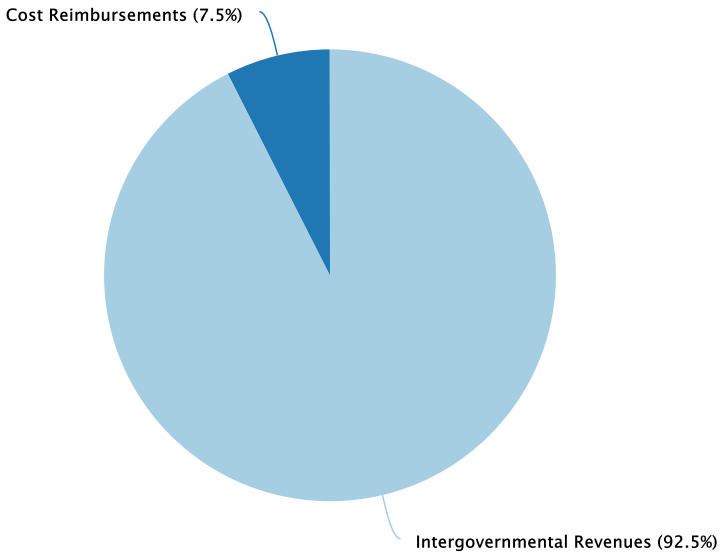
Funding Summary

Funding for the 2024-2025 Proposed Budget of $21,348,638 consists of State and Federal awards in addition to $92,364 supplied through the County's Local Community Corrections Partnership (CCP). Revenues and cost reimbursements fully offset costs. There is no General Fund contribution.

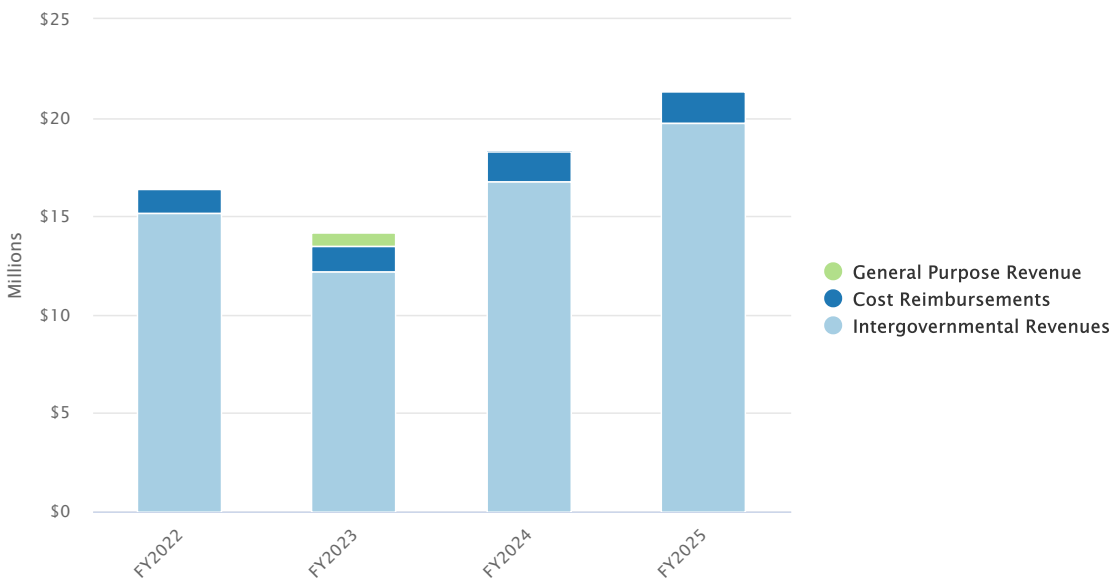
$21,348,638 $3,028,519
(16.53% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$15,131,280	$12,175,048	$16,806,164	$19,754,274	17.5%
Cost Reimbursements	$1,220,582	$1,352,639	$1,513,955	$1,594,364	5.3%
General Purpose Revenue	$34,216	$627,437	$0	$0	0%
Total:	$16,386,078	$14,155,124	$18,320,119	$21,348,638	16.5%

Organizational Chart

The 2024-2025 Proposed Budget includes a Management Analyst III position approved by the Board midyear 2023-2024 (R-24-21). Approval of the Proposed Budget will add a new Housing Rehabilitation Specialist I-II position, for a total of 12 positions.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	11.0	12.0	1.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	11.0	12.0	1.0

Program Discussion

Community Development Block Grant (CDBG)

The County uses CDBG funds for infrastructure, public facilities, public services, recreation projects, and affordable housing. During 2024-2025, the County plans to use $625,000 in new CDBG funding. In addition, $871,929 is being re-budgeted in 2024-2025 for projects not yet completed.

HOME Investment Partnerships

In 2024-2025, the unincorporated County's share of funding is approximately $438,521, which includes a nonprofit housing developer set-aside, with the remainder designated to the five participating cities (Escalon, Lathrop, Manteca, Ripon, and Tracy). The County's funds will be utilized for down payment assistance for first-time homebuyers, Countywide rehabilitation of single-family housing, and overall program administration. A local nonprofit housing corporation will be funded to conduct eligible housing activity providing a benefit to low-income households. An additional $1,256,154 is being re-budgeted in 2024-2025 for projects not yet completed.

Homeless Programs

Emergency Solutions Grant (ESG) – In 2024-2025, $327,008 in Federal ESG funding will support the operational costs of 14 homeless services and shelter providers in the County and $391,351 in State ESG funding will support 11 homeless services and shelter providers. Neighborhood Preservation acts as the administrative entity for these programs and is tasked with financial oversight and ensuring that projects are timely and in compliance with all regulations and agreements.

Continuum of Care (CoC) – The CoC is a non-governmental, non-incorporated association meeting Federal requirements as a collaborative and coordinating system including government, nonprofit homeless housing and service providers, and other community stakeholders, increasing public awareness and promoting programs addressing the needs of people experiencing homelessness. Neighborhood Preservation collaborates with the CoC Board and Committees on programs intended to make homelessness rare, brief, and non-recurring. Funding for Neighborhood Preservation's Program Administrator position requires a minimum 25% compliant source of local match, which has been provided through ongoing support from the Community Corrections Partnership (CCP) via Assembly Bill 109 funding. An annual request to renew this funding is presented to the CCP every March and became a baseline funded activity in 2021-2022. Absent this CCP funding, the local match may require direct County General Fund support. The 2024-2025 budget includes $92,364 in anticipated reimbursements from CCP.

All CoC program funds will be used to continue providing housing and supportive services to homeless individuals and families. In 2024-2025, applications for available programs will be submitted to maximize the availability of supportive services and housing.

On February 6, 2024, the Board approved adding one Management Analyst III position (R-24-21) to oversee, manage, and directly support the CoC in applying for new or existing State funds, support the Program Administrator and CoC in the planning and distribution of CoC and County funds, support external community-based organizations and municipal agencies who want to apply for and/or receive housing and homelessness funds, provide direct staffing support for the proposed standing County/city homeless review committee, and provide additional support to both the Program Administrator -Homeless Initiatives and existing Neighborhood Preservation personnel. This new position will also be supported in part by CCP matching funds.

California Emergency Solutions and Housing Program (CESH) – In 2024-2025, CESH funds will be used for rental assistance and housing relocation, affordable permanent housing for the homeless, emergency housing, and system support for the Coordinated Entry and/or Homeless Management Information System. Unexpended Round 2 funds of $294,618 are budgeted in 2024-2025 for projects not yet completed.

Homeless Housing, Assistance, and Prevention (HHAP) – In 2024-2025, HHAP funds will be used for rental assistance, rapid re-housing designated for youth, and new temporary and emergency shelter activities. The 2024-2025 budget includes unexpended Round 1 funds of $1,302,582, unexpended Round 2 funds of $284,740, and Round 3 funding of $1,768,945.

Completion of a Regionally Coordinated Homeless Action Plan, a detailed funding plan describing the planned use of HHAP 5 funds, and a Memorandum of Understanding signed by each eligible applicant participating in the Regionally Coordinated Action Plan are required components of the HHAP 5 grant application and for any future HHAP rounds. Significant local planning efforts between the County, the City of Stockton, and the CoC commenced in late January 2024. The Board approved the HHAP Round 5 application for $6.9 million on behalf of the County and CoC on March 26, 2024 (B-24-159).

Permanent Local Housing Allocation (PLHA) – In 2024-2025, PLHA funds will be used for an emergency shelter for women and children. The funds will go towards construction of a Health and Wellness unit housing 12 additional beds, to support the needs of women and children experiencing poor physical and mental health concerns. Neighborhood Preservation continues to explore establishing a regional housing pool for the development of permanent supportive housing projects with PLHA funding. Unexpended Round 2 and Round 3 funds of $1,888,747 are budgeted in 2024-2025 for projects not yet completed. Round 3 funds are included in the budget in the amount of $374,406. These funds will also be used for permanent housing projects.

Encampment Resolution Funding (ERF) – The California Department of Housing and Community Development (HCD) ERF funds will connect people experiencing homelessness in encampments to interim shelters with clear pathways to permanent housing, or place people directly into permanent housing. Neighborhood Preservation received funds from the State's Round 2 funding. New funding of $2,793,047 is budgeted for 2024-2025.

	New Funding	Rollover Funding	2024-2025 Program Budget*
Community Development Block Grant (CDBG)	$625,000	$871,929	$1,496,929
HOME Investment Partnership (HOME)	438,521	1,256,154	1,694,675
Emergency Solutions Grant-Federal (ESG)	123,071	203,937	327,008
Emergency Solutions Grant-State (ESG)	191,884	199,467	391,351
Continuum of Care (CoC)	6,138,731	699,747	6,838,478
California Emergency Solutions and Housing (CESH)	-	294,618	294,618
Homeless Housing, Assistance, and Prevention (HHAP)	1,768,945	1,587,322	3,356,267
Permanent Local Housing Allocation (PLHA)	374,406	1,888,747	2,263,153
Encampment Resolution Funding (ERF)	2,793,047	-	2,793,047
Total	$12,453,605	$7,001,921	$19,455,526

*Direct Program Charges (Other Charges)

Fund Balance

Neighborhood Preservation manages multiple funds in conjunction with its State and Federal grant awards. Program income is received and funds are transferred to the General Fund and to subrecipients as needed throughout the year.

Balances as of March 31, 2024:

Fund	Fund #	March 31, 2024 Balance
Neighborhood Stabilization Program (NSP)	21095	$1,902,119
Disaster Recovery Initiative (DRI)	21096	$175,452
Home Investment Partnership (HOME)	21097	$4,267,735
Community Development Block Grant (CDBG)*	21098	($60,364)
Entitlement-CDBG	81375	$470,989
Homeless and Housing Assistance and Prevention (HHAP)	81385	$14,547,990
Permanent Local Housing Allocation (PLHA)	81390	$2,376,607
Encampment Resolution (ERF)	81395	$11,224,410

*Negative balance due to accounting error which was in the process of correction on March 31, 2024.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Total Program Expenditures (net after cost reimbursements)				
Community Development Block Grant (CDBG)	$2,249,963*	$2,211,655	$1,807,048	$1,987,561
Emergency Solutions Grant (ESG)	3,325,667	1,515,358	990,977	327,008
HOME Investment Partnership (HOME)	65,170	70,907	1,347,203	1,694,675
Continuum of Care (CoC)	4,667,472	5,188,390	5,632,587	6,838,478
State Emergency Solutions Grant (ERG)	2,671,656	1,084,640	430,447	199,467
California Emergency Solutions and Housing (CESH)	116,924	537,341	150,000	294,618
Homeless and Housing Assistance and Prevention (HHAP)	1,902,443	2,166,497	1,942,510	3,356,267
Permanent Local Housing Allocation (PLHA)	5,552	27,697	1,751,771	2,263,153
California Emergency Solutions and Housing (CEHF)	82,747	N/A	N/A	N/A
Homeless Emergency Aid Program (HEAP)	77,902	N/A	N/A	N/A
Encampment Resolution Funding (ERF-2-R)**	N/A	N/A	N/A	2,793,047
Total	**$15,165,496**	**$12,802,485**	**$14,052,543**	**$19,754,274**
Housing Rehabilitation				
Homeless Prevention (Households)	286	247	183	100
Housing Rehabilitation (CDBG & HOME)	2	9	3	10
First Time Homebuyers Assistance (CDBG & HOME)	1	1	0	3
Tenant Based Assistance (CoC)	1,105	1,167	1,233	1,300
CESH (Individuals)	44	79	86	0
HEAP ended 6/30/21 (Individuals) #	43	N/A	N/A	N/A
CEHF ended 6/30/21 (Individuals) #	811	N/A	N/A	N/A
HHAP (Individuals)	1,939	4,127	4,012	4,000

*Restated.

**ERF-2-R: New funding through 2026.

#Grant ended June 30, 2021. Activity reflects run-off.

Community Services

Sandy Regalo
Interim County Administrator

The Community Services budget (#5054000000) provides funding contributions to non-County/non-profit organizations and serves as a vital mechanism for fostering collaboration between the County, non-profit organizations, and the community at large. The Community Services budget allows for flexibility and adaptability to respond to evolving community needs, demographic shifts, economic conditions, and emerging priorities. The budget allocation for community services is subject to an annual review as part of the broader budgetary process. During this review, the County Administrator staff evaluates the impact and effectiveness of the organization's programs/projects in achieving their intended outcomes, evaluates funding requests from non-profit organizations, and makes recommendations on resource allocation based on community needs and available resources.

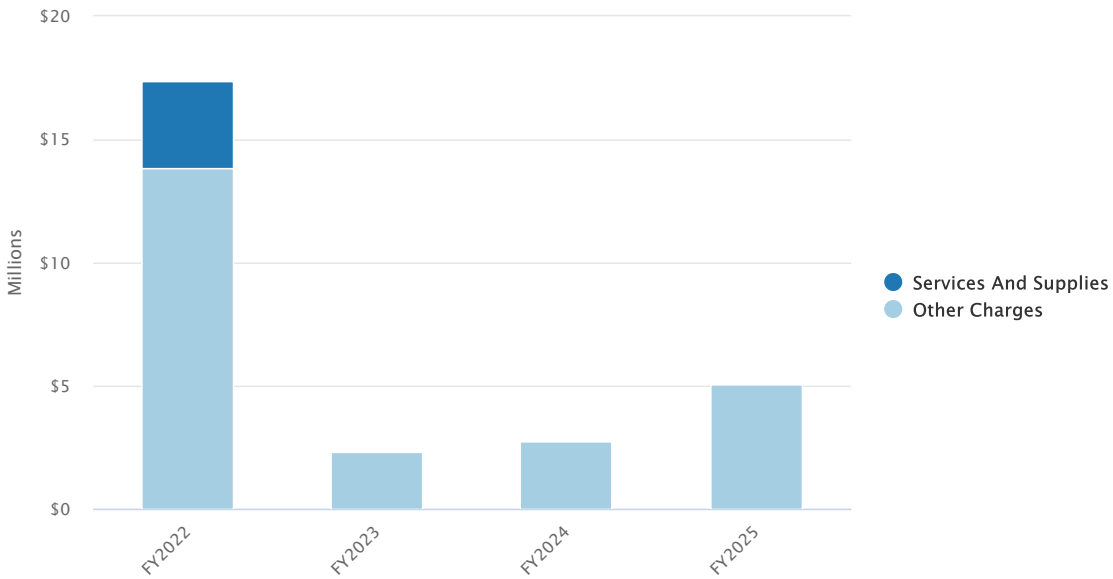
Expenditures Summary

The 2024-2025 Proposed Budget for Community Services totals $5,041,188, which is an increase of $2,317,861 from the 2023-2024 Adopted Budget of $2,723,327. In 2024-2025, this budget provides funding to 63 non-County/non-profit organizations.

$5,041,188 $2,317,861
(85.11% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$3,551,029	$2,167	$0	$0	0%
Other Charges	$13,818,208	$2,293,101	$2,723,327	$5,041,188	85.1%
Total Expense Objects:	$17,369,237	$2,295,268	$2,723,327	$5,041,188	85.1%

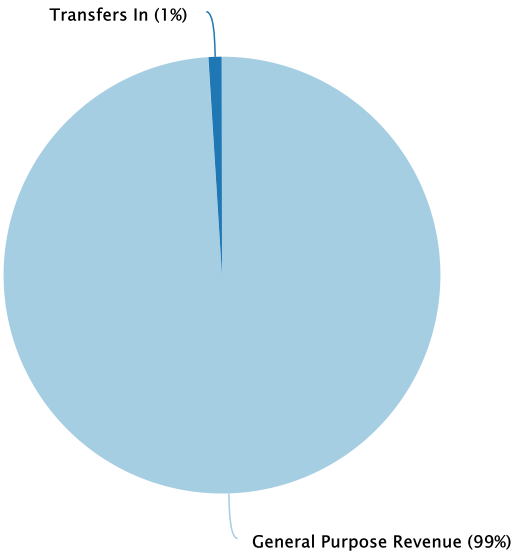
Funding Summary

The 2024-2025 Proposed Budget includes $4,991,188 in General Purpose Revenue and $50,000 in an operating transfer in from the Domestic Violence Trust Fund (#15304).

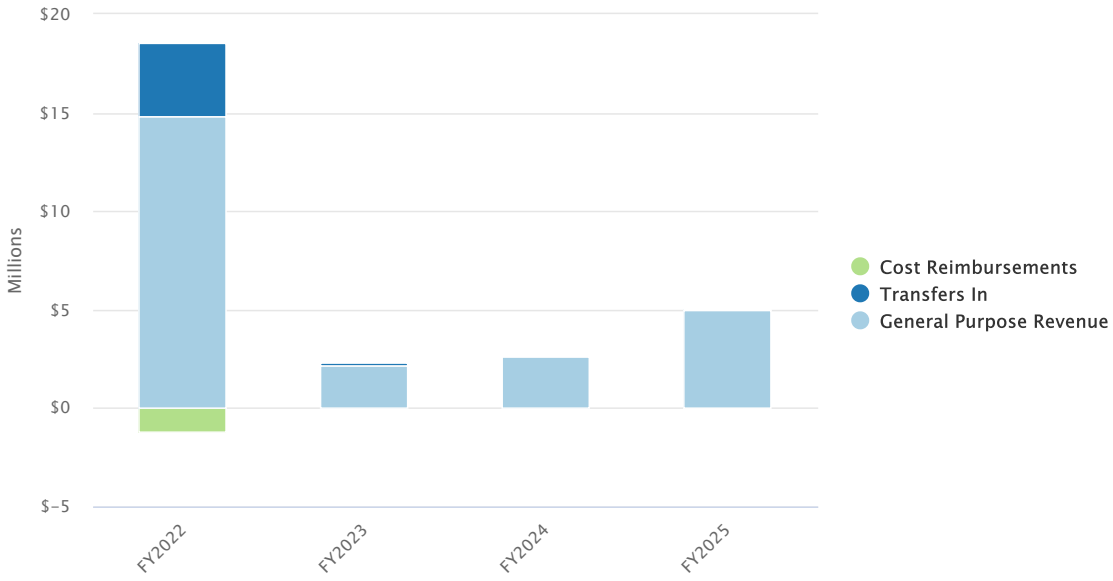
$5,041,188 $2,317,861
(85.11% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Transfers In	$3,679,997	$139,000	$100,000	$50,000	-50%
Cost Reimbursements	-$1,155,538	$0	$0	$0	0%
General Purpose Revenue	$14,844,778	$2,156,268	$2,623,327	$4,991,188	90.3%
Total:	$17,369,237	$2,295,268	$2,723,327	$5,041,188	85.1%

Program Discussion

In 2023-2024, 42 non-County/non-profit organizations submitted for funding, and 26 were recommended and approved by the Board of Supervisors. This year, the County Administrator's Office (CAO) used its social media platforms and collaborated with United Way of San Joaquin County, to kick off the 2024-2025 funding opportunity. As a result, 103 non-County/non-profit organizations submitted applications for 2024-2025, including 63 which are recommended to be fully or partially funded. This represents a 142% increase in applications from 2023-2024. Due to the increase, the County is looking to streamline the process in 2025-2026.

For 2024-2025, the CAO provided guidance documents and an application to agencies requesting funding from the County. The guidance specifies that funds should not be used to provide regular operating cost functions for the organization and should be considered as a one-time and not as a regular source of revenue for planning purposes. Furthermore, organizations must reside in the County and provide services to members of the community.

Agencies are required to include the following information:

- Demonstrate how requested funding will address one or more of the 2022-2023 through 2024-2025 Board Strategic Priorities;
- Organization's project plan, operating budget, and financial information;
- Other County funding received;
- Other non-County governmental funding received;
- Programmatic spending plans; and
- Performance-based metrics used in the evaluation of the projected outcomes.

The following table contains the organizations that applied for this funding.

Organizations	2022-2023 Amount Funded	2023-2024 Amount Funded	2024-2025 Requested Funding	2024-2025 Recommended Funding	2024-2025 Unfunded Requests
A to Z Psychotherapy	$0	$0	$13,856	$0	$13,856
Advance Peace	0	0	160,480	118,101	42,379
Amelia Ann Adams Whole Life Center	43,469	79,800	114,544	71,797	42,747
Animal Friends Connection Humane Society	0	0	200,000	35,474	164,526
Animal Protection League	0	0	654,626	102,242	552,384
Black Urban Farmers Association - Healing Harvest	0	0	200,000	0	200,000
Boys and Girls Club of Manteca	0	0	24,000	24,000	0
Bread of Life	220,000	115,700	300,000	42,000	258,000
Centro Cristiano De Fe	0	0	18,000	0	18,000
Check Mate	0	0	42,980	0	42,980
Children's Home of Stockton	188,957	200,000	250,000	200,000	50,000
Children's Museum of Stockton	0	0	326,053	0	326,053
City Center of San Joaquin DBA Oasis City Center	86,350	316,595	179,500	142,000	37,500
Community Center for the Blind and Visually Impaired	0	0	12,490	12,490	0
Community Partnership for Families of San Joaquin	0	0	150,000	11,000	139,000
Compassion With Purpose	0	0	1,500	0	1,500
Crush Colon Cancer Corporation	0	0	15,245	15,245	0
Defying All Odds	0	0	100,000	0	100,000
Delta Aquatic Center of Stockton	0	0	30,000	0	30,000
Delta Sculling Center Everybody Sculls, Inc.	48,000	66,412	104,379	104,379	0
Dining For Hope	0	0	5,000	5,000	0

Organizations	2022-2023 Amount Funded	2023-2024 Amount Funded	2024-2025 Requested Funding	2024-2025 Recommended Funding	2024-2025 Unfunded Requests
East of Eden K-9 Rescue	0	0	15,000	0	15,000
Emergency Food Bank Stockton/SJC	0	0	208,616	208,616	0
Encounter Global, Inc.	0	0	78,778	0	78,778
Equity Alliance Group, Inc.	0	32,000	150,000	11,000	139,000
Escalon Pentecostal Church of God	0	0	12,000	12,000	0
Escalon Strong	0	42,500	187,000	142,000	45,000
Family Promise of San Joaquin County	0	0	81,296	81,296	0
Five Keys Schools and Programs	0	99,834	42,000	42,000	0
Friends of Escalon Library	0	0	200,000	0	200,000
Friends Outside	0	0	196,945	193,745	3,200
GAME ON-Lakey's Youth Foundation	0	0	15,000	15,000	0
Gospel Center Rescue Mission, Inc.	0	90,000	158,995	158,995	0
Hard Luck Animal Welfare Advocates	0	0	500,000	0	500,000
Harvest Home Animal Sanctuary	0	0	3,000	3,000	0
Helping Others Provide Encouragement Ministries, Inc. DBA HOPE Family Shelter	0	0	140,000	140,000	0
Home Street Home	0	0	22,656	0	22,656
Hoover Tyler Little League	60,000	123,183	250,000	250,000	0
Ignite Well Within	0	0	24,000	24,000	0
InSpire Me, Inc.	1,842	12,000	25,000	25,000	0
Jackson 3 Foundation	0	0	59,200	0	59,200
Jene Wah, Inc.	20,304	0	500,000	94,895	405,105
Kelly's Angels Foundation	0	0	50,000	0	50,000
Kiwanis Club of Stockton Foundation	0	0	20,000	20,000	0
Linden Community Preschool	0	0	45,000	45,000	0
Linden Football and Cheer	0	0	167,894	0	167,894
Living4LilShawn Foundation	0	0	30,000	0	30,000
Lodi Boys and Girls Club	0	0	175,000	175,000	0
Lodi Community Concert Association	0	0	10,000	10,000	0
Lodi Community Foundation, Inc.	0	0	16,000	0	16,000
Lodi Grape Festival	0	0	200,000	200,000	0
Lodi Memorial Hospital Association, Inc. Camp Hutchins	0	0	45,000	45,000	0
LOEL Foundations, Inc. DBA LOEL Senior Center	200,000	0	5,000	0	5,000
Love Ripon	0	0	5,000	5,000	0
Mary Graham Children's Shelter Foundation	0	0	125,000	50,000	75,000
Mary Magdalene Community Services	0	109,232	197,800	80,800	117,000
Mexican Heritage Center & Gallery, Inc.	25,000	0	15,000	8,500	6,500

Organizations	2022-2023 Amount Funded	2023-2024 Amount Funded	2024-2025 Requested Funding	2024-2025 Recommended Funding	2024-2025 Unfunded Requests
New Genesis Housing Development Corporation	0	0	50,000	0	50,000
Northern California College Promise Coalition	0	0	2,000	0	2,000
Northgate Little League	0	0	25,000	25,000	0
Oracles of Truth	0	0	93,393	0	93,393
Painting and Decorating Contractors Association of Sacramento County	0	0	50,000	0	50,000
Parents By Choice	50,000	0	125,000	125,000	0
Prevail	229,000	227,000	150,000	150,000	0
Random Acts of Kindness Society	0	0	20,000	20,000	0
Ready to Work	0	0	1,047,000	0	1,047,000
Reinvent South Stockton	0	0	99,993	30,000	69,993
Restoration for Life Center	0	0	350,000	0	350,000
Restore the Delta	0	0	130,000	0	130,000
San Joaquin County Child Abuse Prevention Council	24,563	32,000	12,500	12,500	0
San Joaquin County K-9 Pack	0	0	40,000	38,100	1,900
San Joaquin Juneteenth Foundation, Inc.	0	0	40,000	0	40,000
San Joaquin Pathways	0	0	277,500	0	277,500
Save Our Kitties	0	0	10,000	0	10,000
Self-Help Enterprises	0	0	200,000	0	200,000
Shaw 4 Community	0	0	15,000	0	15,000
Sow A Seed Foundation	0	0	123,062	0	123,062
St. Basil Greek Orthodox Church of Stockton	0	125,000	350,000	0	350,000
St. Mary's Community Services (former: Dining Room)	0	0	427,333	427,333	0
Stockton Historical Maritime Museum	0	0	100,000	100,000	0
Stockton, Calvary Christian Center, Inc.	0	0	298,998	81,637	217,361
Sundown Little League	0	0	96,644	96,644	0
Sunset Little League	0	0	90,612	90,612	0
Temple Israel Rhyim Ahoovim	0	0	195,500	0	195,500
The Congregation of Zion	0	25,000	100,000	0	100,000
Tracy Breakfast Lions Club	0	0	9,000	9,000	0
Tracy Chamber of Commerce	0	0	30,000	11,500	18,500
Tracy Community Connections Center	0	0	132,000	125,000	7,000
Tracy Interfaith Ministries	60,000	0	60,000	60,000	0
Tracy Senior Association, Inc.	0	0	15,000	15,000	0
Tranz of Anarchii, Inc.	0	0	200,000	0	200,000
Triple H Youth Ranch, Inc.	0	0	14,079	14,079	0
Unbound Stockton Community School	0	0	65,000	65,000	0

Organizations	2022-2023 Amount Funded	2023-2024 Amount Funded	2024-2025 Requested Funding	2024-2025 Recommended Funding	2024-2025 Unfunded Requests
United Way of San Joaquin County	100,000	0	67,000	67,000	0
Uplift All Foundation	127,000	137,878	282,460	282,460	0
Victory Community Support Services, Inc.	0	0	113,000	0	113,000
Victory in Praise Church	0	0	200,000	0	200,000
Visionary Home Builders of California, Inc.	0	81,800	100,000	100,000	0
VIVO, Vietnamese Volunteer Foundation	0	0	383,906	0	383,906
Wide Horizons, Inc.	0	0	112,123	112,123	0
World of Wonders	0	12,400	41,625	41,625	0
YMCA of San Joaquin County	0	24,948	226,494	0	226,494
Zion Lutheran Church	0	0	17,000	17,000	0
Total	**$1,484,485**	**$1,953,282**	**$13,467,055**	**$5,041,188**	**$8,425,867**
Prior Year Contributions *	**$896,031**	**$770,045**			
Total County Contributions	**2,380,516**	**2,723,327**	**$13,467,055**	**$5,041,188**	
Less Trust Fund Contributions	**(139,000)**	**(100,000)**	**(50,000)**	**(50,000)**	
Total Net County Cost	**$2,241,516**	**$2,623,327**	**$13,417,055**	**$4,991,188**	

*Represents organizations who did not request funding for 2024-2025.

Fund Balance

Domestic Violence General Fund Special Account

The Domestic Violence General Fund Special Account (#15304) revenue is derived primarily from marriage license fees and domestic violence fines, and is dedicated to domestic violence programs. As of March 31, 2024, the fund balance was $108,243. Currently, the fund partially supports one non-County/non-profit organization, Prevail (Women's Center), with a $50,000 operating transfer in.

Employment & Economic Development

Patricia Virgen
Director of Employment & Economic Development

The Employment and Economic Development Department (#5055103000) provides employment training, education, and economic development services throughout the County. It serves as staff to the Workforce Development Board (WDB), San Joaquin County Economic Development Association (EDA), and the Revolving Loan Fund (RLF). Employment and training services for the California Work Opportunity and Responsibility to Kids Act (CalWORKs) program are also provided under a cooperative agreement with the Human Services Agency (HSA).

Local Workforce Development Area (LWDA) levels of service must conform to standards established by law. The Employment and Economic Development Department (EEDD) is the designated administrative entity and is responsible for managing these functions and ensuring compliance with Federal and State program guidelines. The EEDD budget is primarily supported by Federal and State funds from the Workforce Innovation and Opportunity Act (WIOA), the CalWORKs program, and special grants.

Please visit sjcworknet.org for more information.

Board Strategic Priorities

The Department's 2024-2025 Proposed Budget focuses on the implementation of the Board Strategic Priorities as adopted on May 24, 2022 (B-22-243).

1. Organizational Capacity / Technology Utilization
2. Fiscal Optimization
3. Public Safety / Criminal Justice / Quality of Life
4. Homelessness
5. Water Management
6. Economic Development

The following SMART (Specific, Measurable, Achievable, Relevant, and Time-Bound) goals have been developed in support of the Board Strategic Priorities.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Organizational Capacity / Technology Utilization				
Improve Recruitment & Retention Rates	**Initial**	**Current**	**Target**	**Deadline**
Improve office vacancy rate	25% as of April 30, 2023	13% as of December 2023	15%	January 2024
Augment Digitization & Automation	**Initial**	**Current**	**Target**	**Deadline**
Implement a process and provide ongoing training for staff to effectively digitize program application eligibility, case management, and performance-related documents in CalJOBS to eliminate hard copies	80% as of June 30, 2023	95%	100%	January 2024
Implement Track-It system to monitor Information Systems Division requests and completion of projects	50% as of June 30, 2023	100%	100%	January 2024
Fiscal Optimization				
Effectively Manage One-Time Funds	**Initial**	**Current**	**Target**	**Deadline**
Fully implement migration of financial management system to PeopleSoft	20% as of June 30, 2023	20%	100%	June 2025
Economic Development				
Enhance COVID Recovery	**Initial**	**Current**	**Target**	**Deadline**
Round 5 of Small Business Assistance Grant	0	0	300 Businesses	June 2024
Provide $5,000 Microbusiness grants to microbusinesses in the County	203 Grants	316 Grants	316 Grants	December 2022
RAD Card (Round 4) to provide small business relief funds for COVID-19 recovery	212 Businesses as of June 30, 2022	450+ Businesses	450 Businesses	April 2023
Expand Small Business Growth	**Initial**	**Current**	**Target**	**Deadline**
Complete and open the Small Business Concierge Center	50%	100%	100%	June 2023
Develop a Small Business Growth Academy combining resources from various County departments and community organizations to assist small businesses who are interested in growing or expanding by learning how to apply for funding	0	62 Businesses	50 Businesses	December 2023

Increase Transportation/Logistics/Warehousing Businesses	Initial	Current	Target	Deadline
50% of program development of training for transportation, logistics, and warehousing – First cohorts started at the Manteca Adult Schools	50%	100%	100%	September 2023

Analysis of Priority Activity

EEDD has achieved most of its SMART goals. EEDD transitioned the eligibility applications for CalJOBS entirely to online formats. The Department anticipates the complete digitization of case management by September 2024. The update to the fiscal management system may face delays due to the Countywide roll-out of a new Enterprise Resource Planning system. Additionally, funds allocated to the fifth round of the County's small business assistance grant are planned to be reallocated to alternative COVID-19 recovery and resiliency initiatives, with program proposals to be presented to the Board of Supervisors by the end of 2024.

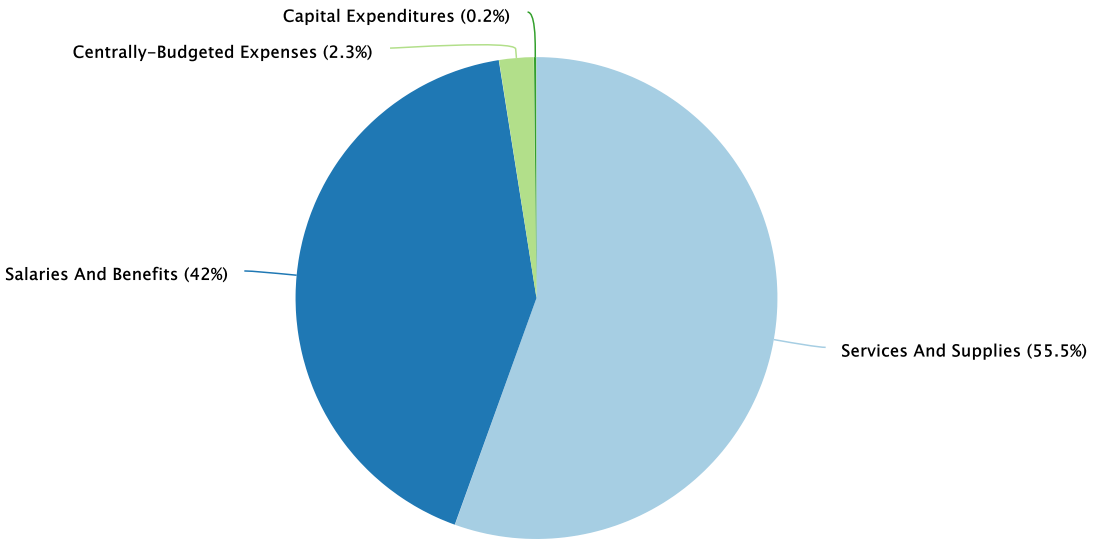
Expenditures Summary

The 2024-2025 Proposed Budget of $28,342,037 is a decrease of $1,970,795 from the 2023-2024 Adopted Budget of $30,312,832. This is primarily due to a $4,198,539 decrease in program expenditures, including a reduction in youth contractor expenses, discontinuation of the Human Services Agency (HSA) subsidized employment program, and a reduction in services to clients due to decreased Workforce Innovation and Opportunity Act (WIOA) funding. The decrease is partially offset by the full-year cost of 10 positions added midyear 2023-2024 ($1,137,757), salaries and benefits adjustments ($733,497), and an increase in costs for the addition of two new positions ($202,798).

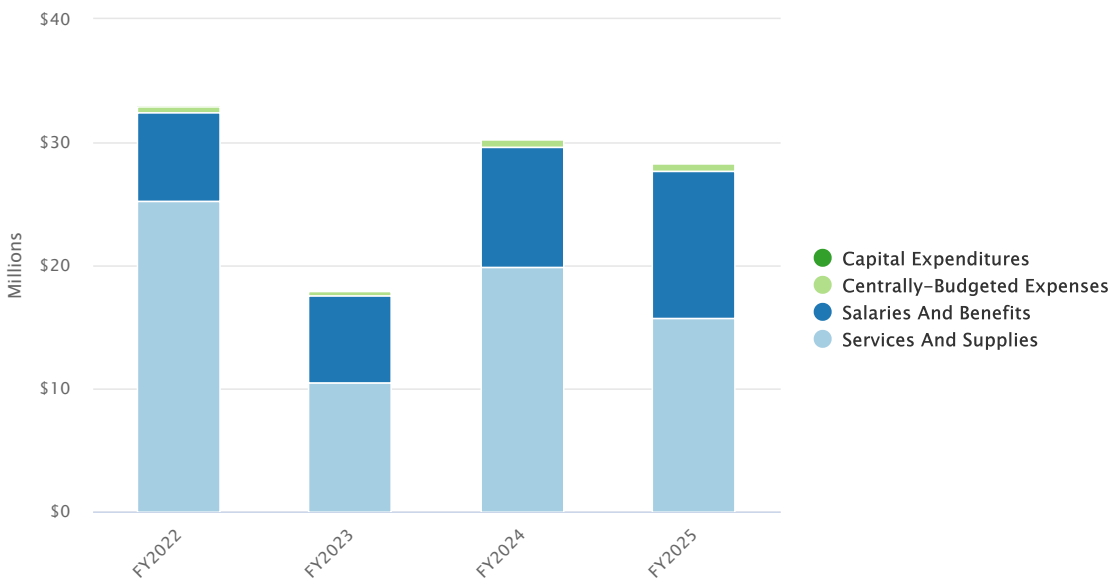
$28,342,037 **-$1,970,795**
(-6.50% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$7,251,496	$7,144,469	$9,780,655	$11,900,413	21.7%
Services And Supplies	$25,240,376	$10,428,164	$19,837,290	$15,734,283	-20.7%
Centrally-Budgeted Expenses	$401,713	$391,629	$604,887	$662,341	9.5%
Capital Expenditures	$0	$55,599	$90,000	$45,000	-50%
Total Expense Objects:	$32,893,585	$18,019,861	$30,312,832	$28,342,037	-6.5%

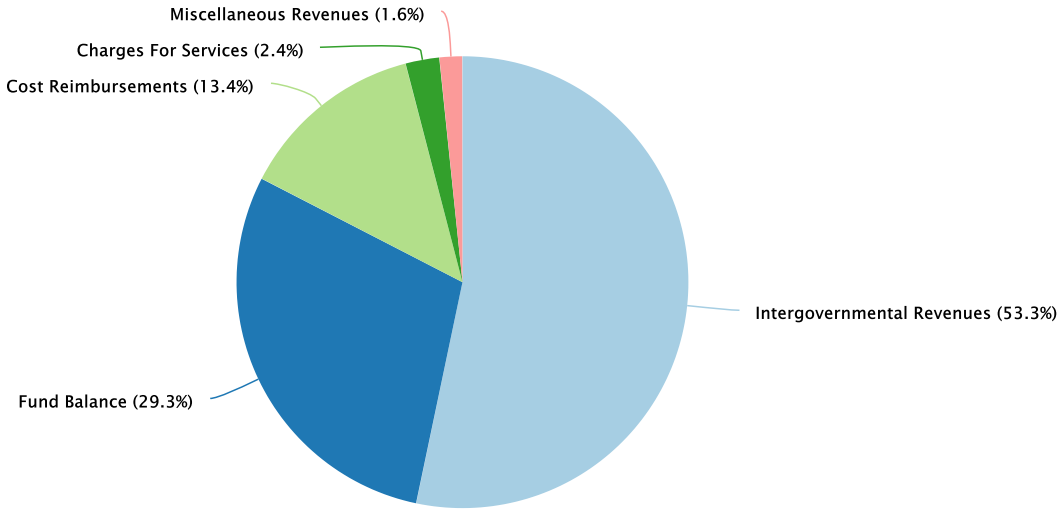
Funding Summary

The 2024-2025 Proposed Budget includes $15,107,822 in revenue from State and Federal sources, $8,296,596 from fund balance, and $3,791,619 in cost reimbursements.

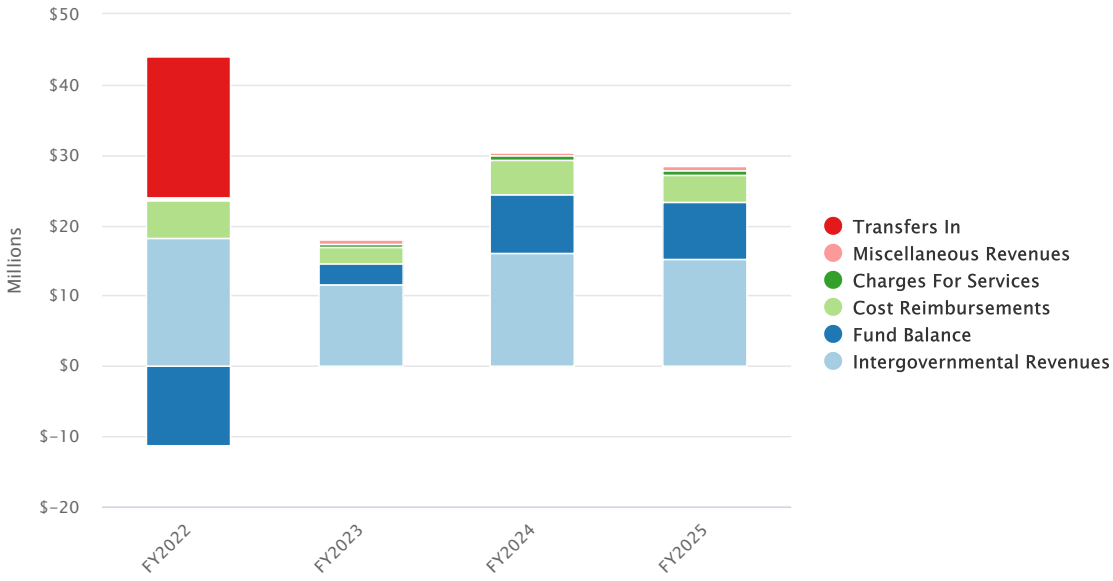
$28,342,037 -$1,970,795
(-6.50% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source

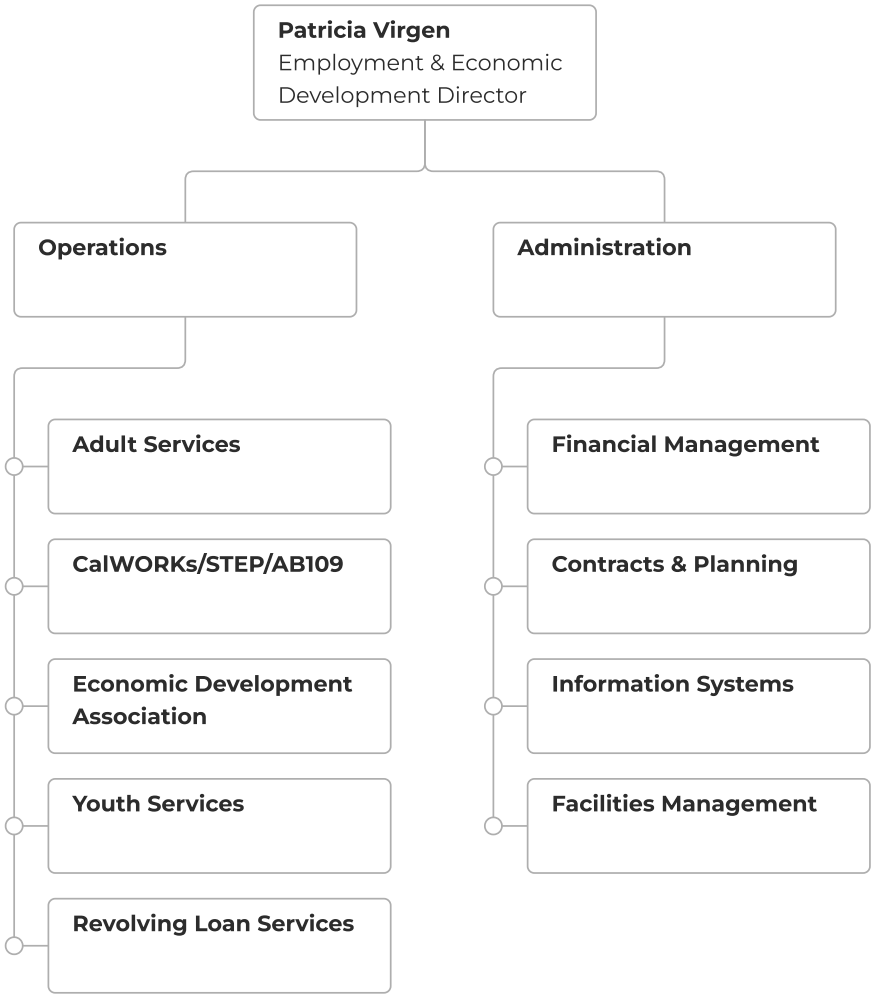


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$18,140,404	$11,676,532	$16,077,195	$15,107,822	-6%
Charges For Services	$248,851	$382,206	$565,941	$685,315	21.1%
Miscellaneous Revenues	$206,271	$737,240	$470,623	$460,685	-2.1%
Transfers In	$20,016,000	$0	$0	$0	0%
Cost Reimbursements	$5,439,824	$2,354,292	$4,964,590	$3,791,619	-23.6%
Fund Balance	-$11,157,765	$2,869,590	$8,234,483	$8,296,596	0.8%
Total:	$32,893,585	$18,019,861	$30,312,832	$28,342,037	-6.5%

Organizational Chart

The 2024-2025 Proposed Budget includes 10 positions added midyear 2023-2024. On February 6, 2024, the Board approved adding 10 positions to the EEDD budget to support the WIOA youth program, which was previously administered by three subcontractors (R-24-20). Additionally, EEDD is requesting two Employment Training Specialist I-II positions to support the CalWORKs program.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	87.0	89.0	2.0
Temporary (FTE)	12.9	12.9	0.0
Position Total	99.9	101.9	2.0



Program Discussion

Increased Staffing

On October 16, 2023, the Workforce Development Board (WDB) Youth Council met to discuss the status of WIOA Youth Program service provider performance during the final year of the three-year contract to provide youth services. Staff noted youth service providers have had difficulty meeting state performance requirements, and a constant need for training due to staff turnover among the providers, causing significant concern about maintaining program compliance with State and Federal policy, resulting in the possible loss of funding. At that meeting, the WDB Youth Council recommended bringing the program in-house at the end of the current contracts. This recommendation was approved by the WDB on December 13, 2023.

On February 6, 2024, the Board of Supervisors approved adding the following 10 positions midyear 2023-2024 to create a new division to support the WIOA Youth Program and effectively administer the program in-house (R-24-20):

- EEDD Division Manager
- Employment Training Supervisor
- EEDD Analyst I-II
- Employment Training Specialists I-II (3)
- EEDD Employment Services Specialist I-II
- EEDD Intake and Referral Specialist I-II
- Accounting Technician I
- Senior Office Assistant

Additionally, the 2024-2025 Proposed Budget includes the addition of two Employment Training Specialist I-II positions to support an expected surge in CalWORKs clients following the reinstatement of sanctions.

Workforce Innovation & Opportunity Act (WIOA)

The 2024-2025 Proposed Budget outlines an expected allocation of $10.4 million for employment and training services under the WIOA, a decrease of approximately $2.9 million, primarily due to reduced projected carry-over compared to the previous budget year. As the designated administrative entity for WIOA funding, EEDD oversees the operations of WorkNet Centers across multiple locations, including Stockton, Lodi, Manteca, Tracy, and the San Joaquin Delta College campus.

In partnership with the Board and the WDB, EEDD is committed to fostering economic growth in San Joaquin County. Through collaborative efforts with various agencies and the business community, EEDD aims to implement innovative employment training and job placement services tailored to meet the evolving needs of local businesses. EEDD plays a crucial role in providing a wide range of employment and training services in the County, making it easier for individuals to access the resources they need to obtain employment or advance in their careers. WIOA funding supports the following services:

- Career Counseling and Assessment – Individuals receive guidance on career exploration, skills assessment, and setting career goals.
- Job Search Assistance – This includes assistance with resume writing, interview preparation, job search strategies, and access to job listings.
- Training and Education Programs – EEDD offers access to various training and education programs, including vocational training, apprenticeships, on-the-job training, and adult education classes.
- Supportive Services – These include assistance with transportation, work attire, and other supportive services to help individuals overcome barriers to employment.
- Workforce Development Programs – WIOA funding supports programs aimed at helping individuals gain the skills and credentials necessary to succeed in high-demand industries and occupations.
- Employer Services – EEDD also offers services to employers, such as recruitment assistance, job posting services, labor market information, and assistance with workforce training programs.

Overall, WIOA funding supports EEDD in providing comprehensive employment and training services to individuals seeking employment and employers seeking skilled workers. These services are designed to improve workforce development, increase employment opportunities, and strengthen the overall local economy.

Youth Programs

Youth Services

WIOA youth services funding allows EEDD to provide at-risk and low income youth with tailored support, including job training, education services, career counseling, work-based learning, supportive services, and youth development activities. These services aim to help young people gain skills, explore career options, and overcome barriers to employment and education, ultimately promoting their success in the

workforce. For the 2024-2025 program year, EEDD will begin to administer the WIOA Youth Program in-house.

The 2024-2025 Proposed Budget includes $3.7 million in WIOA funding for Youth Programs, a decrease of approximately $873,000 from 2023-2024, primarily attributed to a reduction in projected carry-over.

Student Training and Employment Program (STEP)

For the 2024-2025 program year, EEDD anticipates receiving a $750,000 allocation (unchanged from the prior year) from the State Department of Rehabilitation (DOR). The STEP aims to provide vocational training and employment support to students with disabilities. This program assists students in preparing for and obtaining meaningful employment opportunities as they transition from school to work. Specifically, STEP offers services such as career exploration, vocational assessments, job readiness training, job coaching, and assistance with job placement. The goal is to equip students with the skills, knowledge, and resources necessary to achieve success in the workforce and pursue fulfilling careers despite any challenges posed by their disabilities. By partnering with schools, employers, and community organizations, STEP helps students with disabilities build a foundation for long-term employment and independence.

Local Workforce Development Areas (LWDAs)

EEDD continues to pursue additional funding opportunities as they become available. As a founding member of the Central California Workforce Collaborative (CCWC), EEDD partners with seven other Central Valley LWDAs to leverage resources and apply for regional grants. EEDD is actively participating in the California Jobs First initiative, previously known as Community Economic Resilience Fund (CERF), managed by North Valley Thrive. Patricia Virgen, EEDD Director, has been appointed as the workforce development representative on the steering committee, underscoring EEDD's commitment to regional engagement and collaboration.

Prison to Employment (P2E)

In July 2022, EEDD applied on behalf of the Regional Planning Unit (RPU) for a second round of State P2E program funding. EEDD was notified that the RPU will receive $3,064,984, with the County retaining $706,025 over the three-year term of the grant which ends on December 31, 2025. EEDD will continue to serve as the administrative entity and fiscal agent for the RPU. The 2024-2025 budget includes $1.9 million for this grant.

The P2E program helps formerly incarcerated individuals find stable jobs and reintegrate into society. It offers job training, support services, and assistance with employment placement to reduce recidivism and promote successful reentry. The goal is to empower participants to become self-sufficient and contribute positively to their communities.

Regional Equity and Recovery Partnership (RERP)

Another CCWC regional grant is the Regional Equity and Recovery Partnership (RERP) Grant. This funding opportunity is designated for the County to spearhead efforts in creating pathways to high-quality employment opportunities. These efforts involve close collaboration with community colleges, multiple employers, and various stakeholders, with a particular emphasis on bolstering the manufacturing sector. Stanislaus County is the administrative entity of this grant totaling $4.9 million. EEDD's share of this grant is $569,000, continuing until September 2025. The 2024-2025 Proposed Budget includes $523,000 for this grant.

High Road Construction Careers (HRCC)

High Road Construction Careers (HRCC) is an additional grant in the Central Valley. The Fresno Regional Workforce Development Board will act as the lead and fiscal agent for this project. San Joaquin County was allocated $1.3 million for this initiative, continuing until January 31, 2026. The initiative is to improve job opportunities and quality in the construction industry. It focuses on promoting fair wages, safe working conditions, and skills development for workers, especially those from marginalized backgrounds. The grant aims to elevate industry standards and support sustainable careers in construction. The 2024-2025 Proposed Budget includes $1,096,188 for this grant.

Economic Development Association (EDA)

The EDA, overseen and staffed by EEDD, plays a pivotal role as the primary agency in advancing Countywide economic development initiatives. Collaborating closely with the County Administrator's Office and regional partners, the EDA spearheads efforts to stimulate job creation, enhance business retention and expansion, and foster entrepreneurial development throughout the County.

Remaining proactive, the EDA continuously explores opportunities within State and Federal programs and legislation that would bring significant benefits to the County and its diverse range of businesses and industries. Through active engagement with these programs, the EDA aims to leverage additional resources and support mechanisms, driving further economic growth and prosperity within the region.

Business Retention and Expansion Program (BREP)

EEDD remains steadfast in its commitment to managing and implementing the comprehensive BREP through the EDA, in close collaboration with local municipalities, Chambers of Commerce, and other relevant organizations. These strategic partnerships are dedicated to disseminating valuable resources and support to both emerging and established businesses, cultivating an environment conducive to their sustained growth.

The EDA BREP specialists conduct on-site visits to local businesses, evaluating their sustainability, offering assistance and resources for essential economic development services. These efforts aim to stimulate job creation, retain businesses, encourage capital investment, and foster potential expansion opportunities within the County. The proven efficacy of BREP initiatives is evident in their ability to align economic development strategies and actively engage with businesses, serving as the catalyst for driving the County's economic growth initiatives forward.

Business Concierge Center and Services

The EDA has created a Business Concierge Center to cater to the needs of small local businesses, by offering a fully equipped office space for businesses to access essential technology including computers, printers, and phones within a private environment. This Center fills the gaps in essential resources for these businesses. Functioning as a central hub, this Center provides indispensable guidance and support for navigating the often-complex processes of applying for permits, licenses, and funding opportunities, all backed by the dedicated assistance of EEDD staff. Moreover, collaborative efforts with local Chambers of Commerce, Women's Business Centers, the Small Business Development Center (SBDC), and other pertinent organizations ensure that businesses also benefit from technical assistance. This holistic approach guarantees that small businesses gain access to the necessary tools and expertise crucial for flourishing within the local economy

Employment Training Panel (ETP)

The EDA has secured a contract with the Employment Training Panel (ETP), marking a significant stride in bolstering workforce development initiatives within our community. This collaborative effort aims to extend fund reimbursement to local employers who invest in training programs and enhance the professional development of their workplace. With the ETP's tailored program designed to meet the evolving demands of the State's economy, employers can access fund reimbursement to alleviate the financial burden associated with training endeavors aimed at maintaining high-performance workplaces. Acting as a conduit for reimbursing local employers, the EDA is poised to facilitate seamless access to these vital resources. This partnership underscores the EDA's commitment to supporting workforce development and fueling economic growth within the community

Other Services/Programs

Revolving Loan Fund Program (RLF)

The EDA operates the RLF program, which stimulates economic growth and development to businesses, organizations, or individuals undertaking projects within the County that may not meet the criteria for traditional financing options. The RLF offers various loan products tailored to support existing businesses in retention, expansion, relocation, gap financing, and start-ups throughout the County. As of January 31, 2024, the RLF manages 17 active loans, totaling $1,164,230 in outstanding principal. Approximately $5.1 million is available for RLF lending in 2024-2025.

On May 7, 2020, the U.S. EDA announced its Coronavirus Aid, Relief, and Economic Security Act (CARES Act) supplemental appropriation. In response, the County received authorization to establish the Sudden & Severe Economic Dislocation Revolving Loan Fund (SSED RLF), designed to provide substantial flexibility, low interest rates, and relaxed underwriting criteria to address urgent economic challenges. As of January 31, 2024, the SSED RLF has fully allocated all funds and currently manages 11 active loans, totaling $3,551,451 in outstanding principal.

Social Media

Since November 2023, EEDD has effectively broadened its outreach of services and job opportunities across various social media platforms such as Facebook, Instagram, LinkedIn, and X. Overall, a positive trend in attracting new followers has been evident with an audience growth rate of 1.79% for the last two months of 2023. The platforms have experienced overall growth in the engagement rate. These metrics demonstrate EEDD's effective utilization of social media platforms to connect with and support the community, paving the way for further enhancement of its online presence and engagement strategies. Throughout 2024-2025, EEDD will continue to explore additional means of technology to better serve the citizens of the County.

Funding Sources

For fiscal years 2023-2024 and 2024-2025, the funding sources for EEDD have largely remained stable, albeit with a modest overall decline of 6.5% in total funding. EEDD is actively seeking additional competitive grants to mitigate any potential reductions in spending. The following chart offers a comparative overview for each year.

Program	2023-2024 Funding	2024-2025 Funding	% of 2024-2025 Budget	Change +/(-)
Workforce Innovation and Opportunity Act	$13,348,155	$10,401,134	36.7%	($2,947,021)
ARPA Funds to Assist Small Businesses	8,234,482	8,296,596	29.3%	62,114
Human Services Agency	3,793,666	2,580,634	9.1%	(1,213,032)
Prison to Employment Grant	1,200,000	1,912,000	6.7%	712,000
High Road Construction Careers Resilient Workforce Fund	0	1,096,188	3.9%	1,096,188
Community Corrections Partnership/AB 109	911,855	976,692	3.4%	64,837
Miscellaneous Revenue	769,693	844,978	3.0%	75,285
Student Training and Employment Program	750,000	750,000	2.6%	0
SJC Economic Development Association	525,941	535,315	1.9%	9,374
Regional Equity and Recovery Partnership Grant	285,000	523,000	1.9%	238,000
Revolving Loan Fund	494,040	425,500	1.5%	(68,540)
Total Revenue	**$30,312,832**	**$28,342,037**	**100.0%**	**($1,970,795)**

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Adult Services				
Job Seekers Served	15,859	15,252	14,437	15,267
Job Seeker Services	72,299	81,386	85,270	89,855
Enrolled Participants	866	1,131	1,155	1,216
Job Placements	437	356	263	280
Average Hourly Earnings*	$22.40	$22.07	$22.79	$23.79
Major/Targeted Job Fairs	395	18	23	28
Employers Participating	623	251	279	291
Youth Services				
Youth Served	352	606	634	668
Youth Services	2,314	3,610	3,102	3,286
Work Experience	192	319	275	293
Job Placements	66	79	67	70
Business Services				
Businesses Served	3,446	318	818	845
Business Service Referrals	1,767	161	142	225
Layoff Aversion/Business Retention	1,961	260	84	130
Revolving Loan Fund Inquiries	50	34	58	70
Rapid Response				
Businesses Affected	30	27	49	36
Orientations	30	27	41	36
Impacted Employees	692	1,371	2,533	1,400
Website Usage				
User Sessions**	359,754	330,319	397,599	414,479
Site Hits**	3,608,101	2,386,026	3,211,446	3,372,018
CalWORKs/Welfare-to-Work				
Work Experience/Community Service/E-Works	3	274	384	615
Client Assessment	190	158	150	188
Homeless Served	94	125	166	174

*WIOA only.

**2022-2023 Actuals are lower due to lost logs from a server upgrade.

Veterans Services Office

Greg Diederich
Director of Health Care Services

The San Joaquin County Veterans Services Office (#5055600000) assists veterans and their families with navigating the complex Federal and State regulatory systems to apply for United States Department of Veterans Affairs (VA) and State of California benefits earned by members of the United States Armed Services.

The Veterans Services Office (VSO) also serves as a liaison between the Board of Supervisors and the Veterans Advisory Commission; Veterans Treatment Court; Veterans Administration Healthcare Systems; national, State, and local veteran service organizations; other County agencies; and the public, ensuring veterans receive the maximum level of benefits and advocacy.

Please visit sjgov.org/vso for more information.

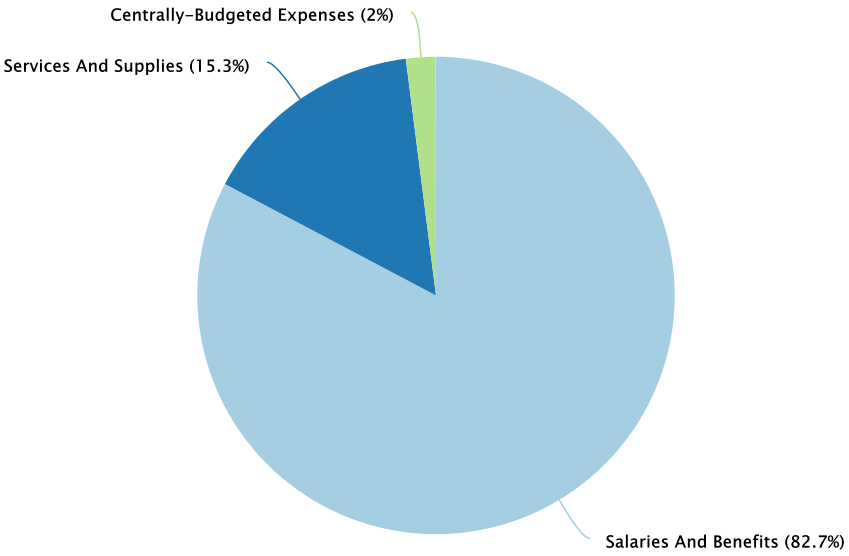
Expenditures Summary

The 2024-2025 Proposed Budget of $1,830,499 is an increase of $436,657 from the 2023-2024 Adopted Budget of $1,393,842, primarily due to the addition of four positions midyear 2023-2024 ($419,778).

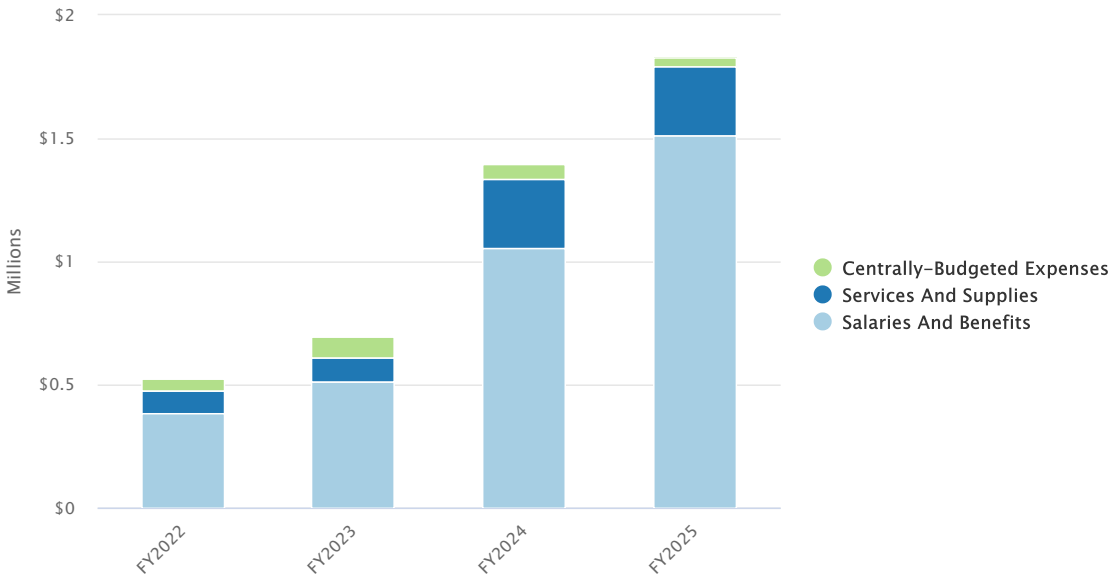
$1,830,499 $436,657
(31.33% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$383,427	$513,424	$1,054,624	$1,514,399	43.6%
Services And Supplies	$91,682	$98,021	$280,788	$279,280	-0.5%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Centrally-Budgeted Expenses	$47,321	$83,082	$58,430	$36,820	-37%
Total Expense Objects:	$522,431	$694,527	$1,393,842	$1,830,499	31.3%

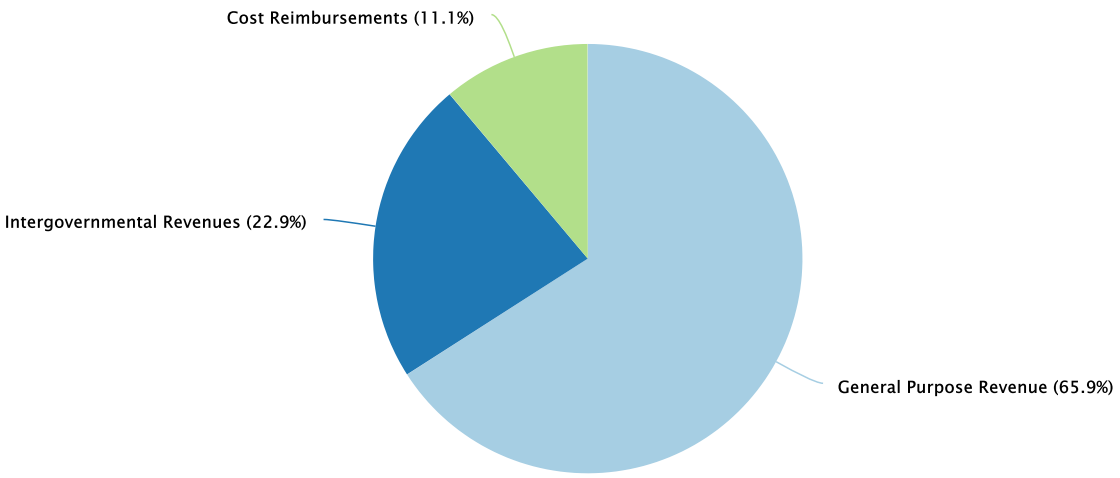
Funding Summary

The 2024-2025 Proposed Budget is funded by $1,206,987 in General Purpose Revenue, $420,000 in California Department of Veterans Affairs (CalVet) reimbursement/subvention, and $203,512 in cost reimbursements from Mental Health Services Act Community Services and Support funding.

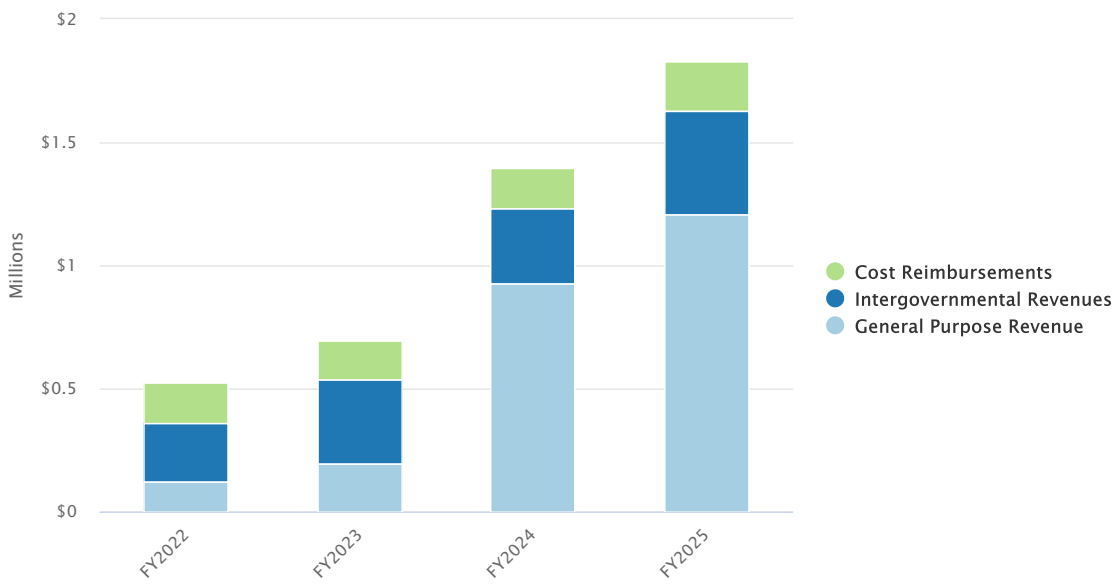
$1,830,499 $436,657
(31.33% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Intergovernmental Revenues	$238,663	$341,438	$310,000	$420,000	35.5%
Cost Reimbursements	$163,000	$160,000	$160,000	$203,512	27.2%
General Purpose Revenue	$120,769	$193,089	$923,842	$1,206,987	30.6%
Total:	$522,431	$694,527	$1,393,842	$1,830,499	31.3%

Organizational Chart

The Board approved four new positions for the VSO on March 26, 2024 (R-24-60). There are no position changes recommended as part of the 2024-2025 Proposed Budget.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	14.0	14.0	0.0
Temporary (FTE)	0.0	0.0	0.0
Position Total	14.0	14.0	0.0

Program Discussion

The 2024-2025 Proposed Budget includes 14 allocated full-time positions for the Veterans Services Office (VSO), including four positions approved by the Board on March 26, 2024 (R-24-60). This is an increase from 4 in 2020-2021, 7 in 2021-2022, and 10 in 2023-2024. The increase in staffing over several years is allowing the VSO to better meet an increasing demand for appointments and walk-in services at the main VSO location and plan for expansion of needed services through satellite offices for rural and underserved clients, as well as services for homebound and transportation impaired clients.

Demand for appointments is anticipated to continue to increase with the planned spring 2024 opening of a new Veterans Healthcare Administration (VHA) Community Based Outpatient Clinic (CBOC) facility in French Camp. The current Stockton VA clinic provides approximately 23,000 visits to enrolled veterans annually, but it is anticipated the new CBOC will provide more than 89,000 visits annually to regional veterans.

The VSO receives California Department of Veterans Affairs (CalVet) reimbursement dollars for every auditable VHA healthcare enrollment and benefits application submitted. Additionally, the County receives financial reimbursement for workload units through the State of California subvention awards program. The Proposed Budget includes an increase of $110,000 in estimated State revenue, primarily based on an increase in claims and workload units associated with the four new positions added mid-year 2023-2024.

Proposed Stand Alone Office and Satellite Outreach Clinics

The VSO worked with partner agencies, including the County of San Joaquin Housing Authority (Housing Authority), on plans for the potential construction of a new VSO office site, adjacent to the Victory Gardens low-income veterans housing project, as an optional component of a State HomeKey application to construct additional low-income housing units on County-owned land. Unfortunately, on March 1, 2024, the Housing Authority received notice that its appeal of the application's denial did not resolve the site control deficiencies and it will not be awarded HomeKey funding; this determination also removes the immediate potential to construct the intended VSO office as part of the larger housing project. Staff will engage with the General Services Department on the potential to occupy space in the existing Veterans Administration County leasehold, as well as submit a capital projects request for consideration. The VSO intends to maintain a long-term presence in the current Employment and Economic Development Department space, in addition to any newly developed office space.

Community and Veterans Affairs Affordable Housing Projects and Awards

San Joaquin County is fortunate to have four affordable veteran housing projects. In 2016, Anchor Village became the first Cap-and-Trade-funded transit project in the Central Valley, with 51 affordable housing units with a veteran's preference. Liberty Square, a 70-unit, 3-story, housing project located in downtown Stockton, was completed in December 2021 with a focus on serving low-income veterans. For the first time in the County's history, the State Veteran Housing and Homelessness Prevention Program (VHHP) partnered with the Housing Authority to create Victory Gardens, a $27 million, 48-unit veterans housing project located on County-owned land in French Camp, which was completed fall 2022.

The VSO has long-standing partnerships with the Central Valley Housing and Urban Development-Veterans Affairs Supportive Housing (HUD-VASH) team and community non-profit veteran housing support agencies. All agencies work together to assist homeless and unstably housed veteran families through utilities, rent, security deposits, housing goods, child care, financial support, and VA benefit applications. The VSO assists HUD-VASH social workers by determining a veteran's health care eligibility, requesting copies of discharge papers, and submitting disability and pension claims, often resulting in an increase to the veteran's income and stabilizing their housing situation.

Veterans Advisory Commission (VAC)

On November 6, 2018, the Board of Supervisors adopted a resolution establishing the San Joaquin County Veterans Advisory Commission and approved the Commission By-Laws (R-18-143). The Commission works in conjunction with the VSO to provide a forum for various representatives working with the County's veterans and works closely with other organizations to support and promote veterans' advocacy, benefits, and services; and serves as a liaison between the veteran community and the Board of Supervisors.

The VAC is developing a strategic plan to present to the Board in 2024-2025 and will continue to address the concerns of community members.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
Veteran Visits				
Appointments	1,632	1,035	900	1,000
Drop-Ins	2,235	3,395	5,000	5,100
Benefits Claims				
All Claims Activity	2,780	3,772	4,100	4,300
Benefits Claims Granted	891	901	800	800
Claims for VA Medical Care	140	158	145	150
Medi-Cal Cost Avoidance	102	73	25	95
Medi-Cal Benefits Claims Filed/Re-Opened	30	60	60	55
Verification of Veterans Benefits to Other Agencies	95	95	81	75
Other Assistance Provided				
Auditable Forms Filed	1,731	2,238	2,100	2,400
Educational Fee Waivers	268	314	270	268
Veterans Court Participants	85	75	85	80
Homeless Veterans Served				
Received Services From VSO	35	36	28	25
Referred to HUD-VASH	30	25	21	25
Referred to Behavioral Health Services	7	8	10	8
Benefits Claims Granted	N/A	30	35	35
New Benefits Paid to Veterans/Dependents	$9,134,524	$11,932,749	$12,000,000	$12,500,000

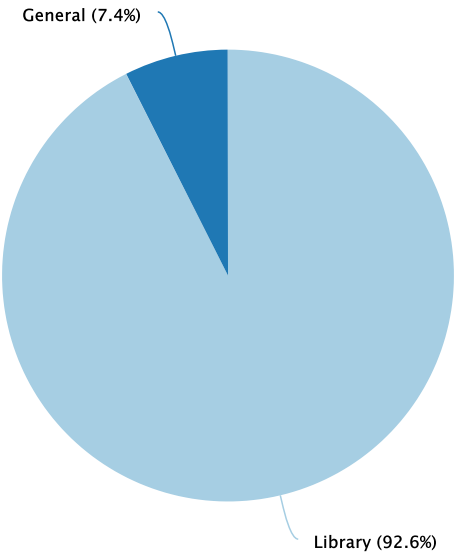
Education

Expenditures Summary

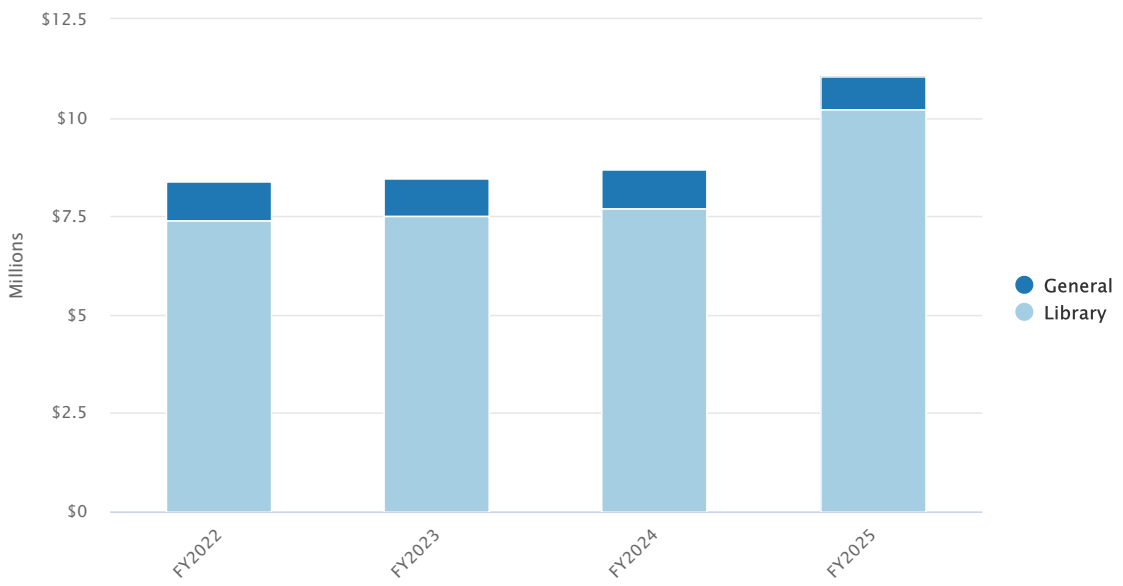
$11,033,820 $2,341,416
(26.94% vs. prior year)

Expenditures by Fund

Expenditures by Fund



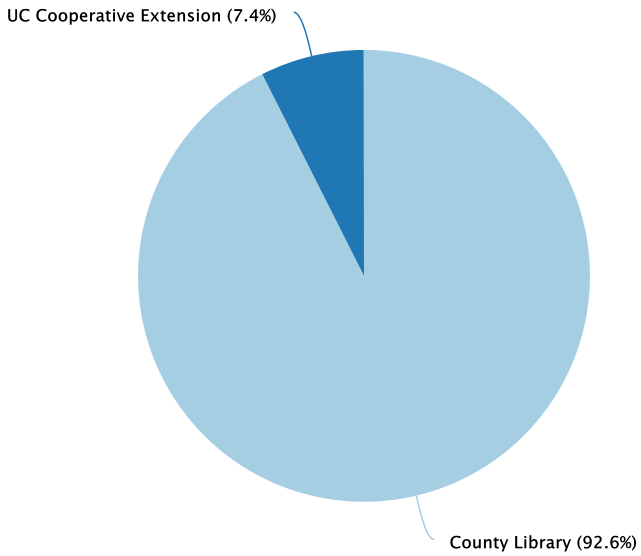
Budgeted and Historical Expenditures by Fund



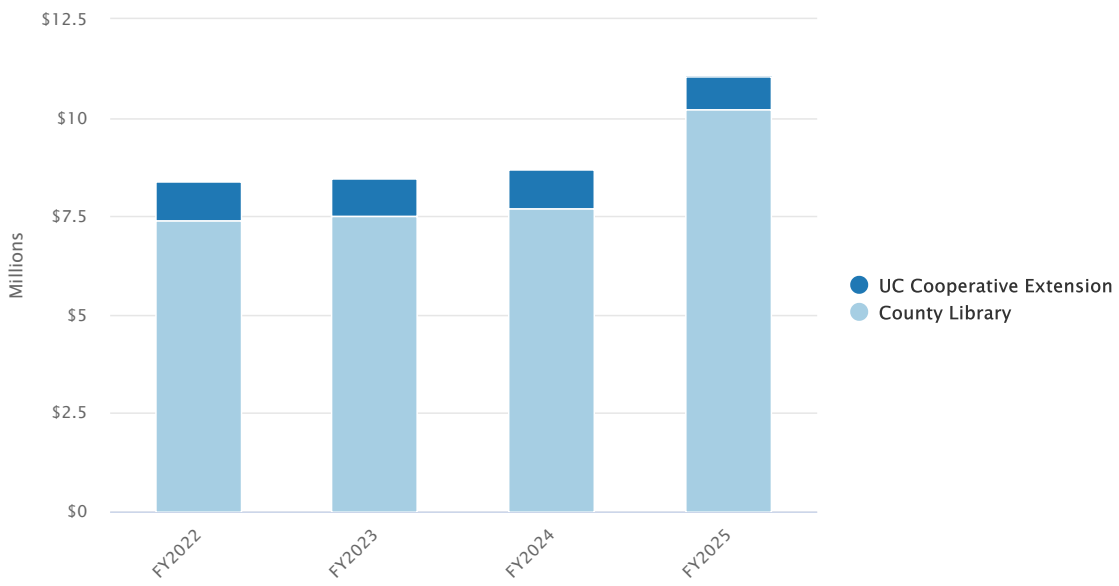
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General	$987,904	$949,752	$980,868	$820,357	-16.4%
Library	$7,395,395	$7,508,786	$7,711,536	$10,213,463	32.4%
Total:	$8,383,299	$8,458,538	$8,692,404	$11,033,820	26.9%

Expenditures by Department

Budgeted Expenditures by Department



Budgeted and Historical Expenditures by Department



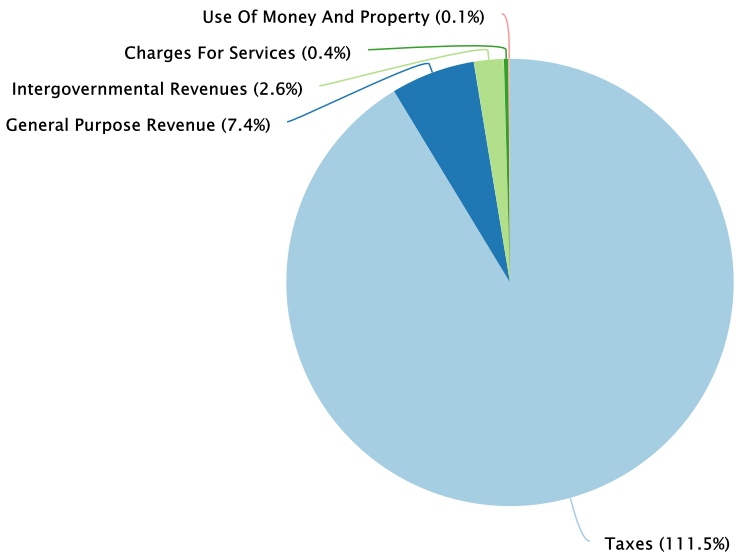
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
Library	$7,395,395	$7,508,786	$7,711,536	$10,213,463	32.4%
UC Cooperative Extension	$987,904	$949,752	$980,868	$820,357	-16.4%
Total Expenditures:	$8,383,299	$8,458,538	$8,692,404	$11,033,820	26.9%

Funding Summary

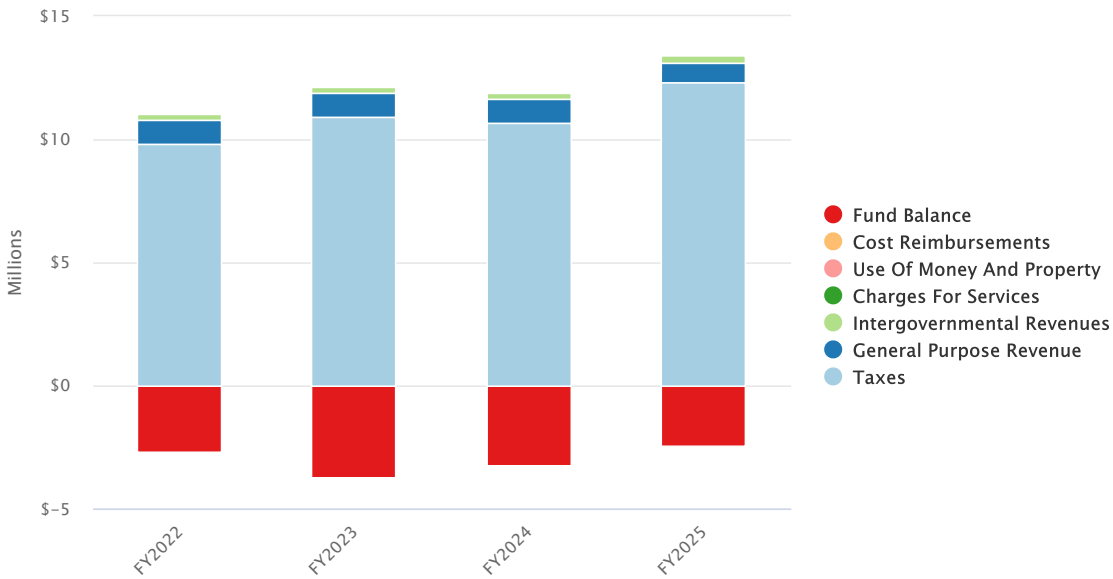
$11,033,820 $2,341,416
(26.94% vs. prior year)

Funding by Source

Projected 2025 Funding by Source



Budgeted and Historical 2025 Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$9,833,379	$10,923,004	$10,640,896	$12,298,376	15.6%
Use Of Money And Property	$2,057	$13,768	$8,060	$14,256	76.9%
Intergovernmental Revenues	$237,250	$267,223	$263,443	$290,697	10.3%
Charges For Services	$30,928	$53,520	$43,892	$43,892	0%
Cost Reimbursements	$4,640	$0	$0	$0	0%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General Purpose Revenue	$983,264	$949,752	$980,868	$820,357	-16.4%
Fund Balance	-$2,708,219	-$3,748,728	-$3,244,755	-$2,433,758	-25%
Total:	$8,383,299	$8,458,538	$8,692,404	$11,033,820	26.9%

County Library

Sandy Regalo
Interim County Administrator

The County Library budget (#6060900000) provides the County's share of the cost for the City/County Library System. The Library System serves the cities of Escalon, Lathrop, Manteca, Mountain House, Ripon, Stockton, and Tracy, as well as the unincorporated areas of the County. Through an agreement between the County and the City of Stockton, the City operates the City/County Library System. The County's funding for Library services is comprised of a library-specific dedicated property tax allocation, a pro rata share of Library fines and materials fees relative to County branch circulation, and any accumulated available balance from unspent prior years' activities.

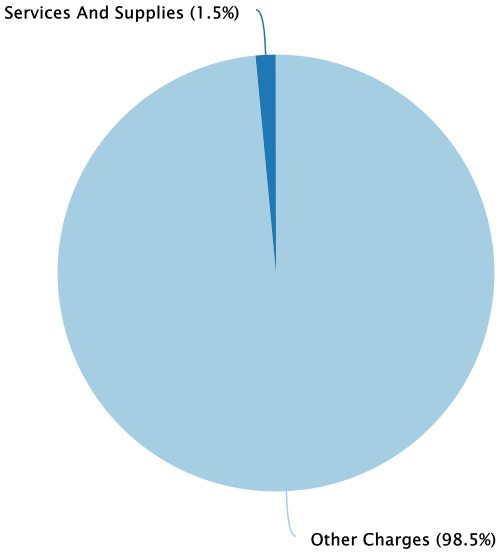
Expenditures Summary

The 2024-2025 Proposed Budget of $10,213,463 is an increase of $2,501,927 from the 2023-2024 Adopted Budget of $7,711,536, primarily due to an increase in County Library administrative and operating costs.

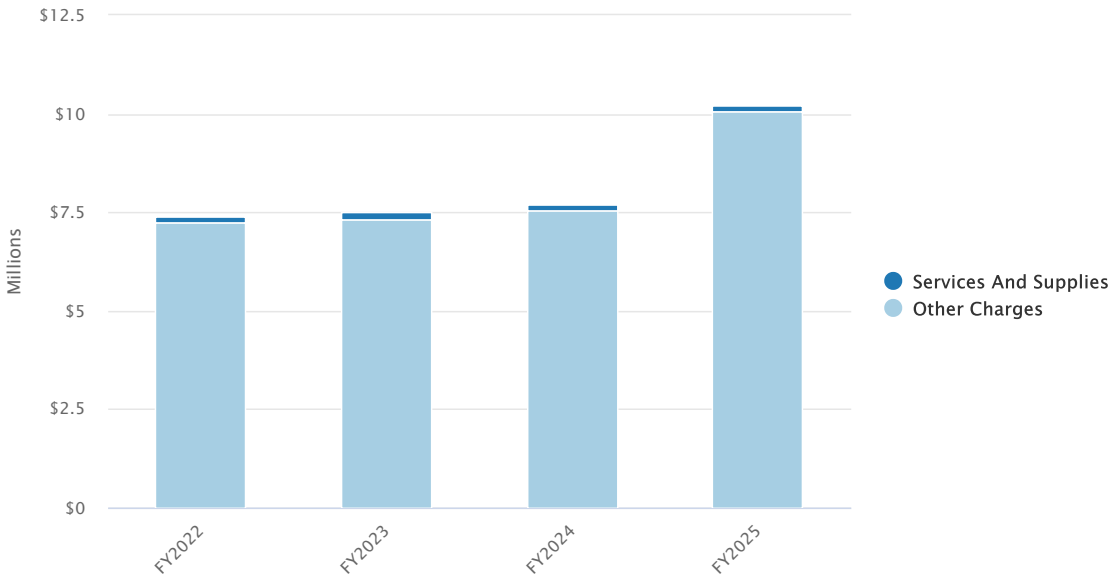
$10,213,463 $2,501,927
(32.44% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Services And Supplies	$153,395	$174,045	$154,000	$154,000	0%
Other Charges	$7,242,000	$7,334,741	$7,557,536	$10,059,463	33.1%
Total Expense Objects:	$7,395,395	$7,508,786	$7,711,536	$10,213,463	32.4%

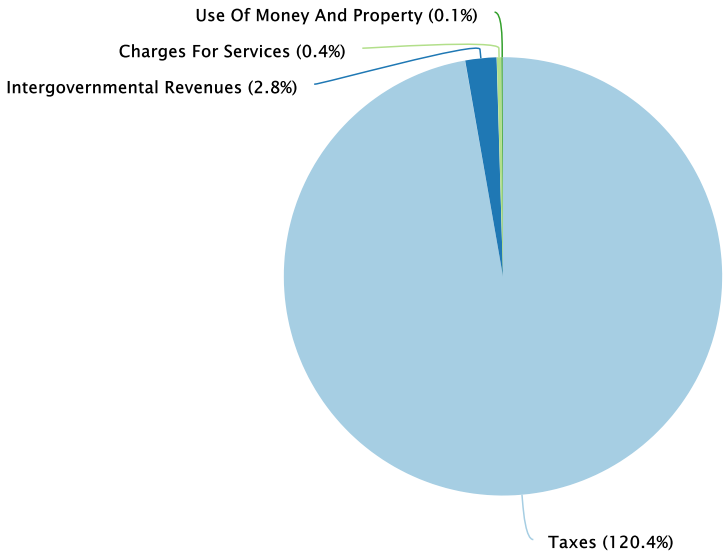
Funding Summary

The 2024-2025 Proposed Budget includes $12,298,376 in revenue from property taxes, $290,697 in intergovernmental revenues, and $43,892 in charges for services, resulting in a contribution of $2,433,758 to the Library Special Revenue Fund (#20018) balance.

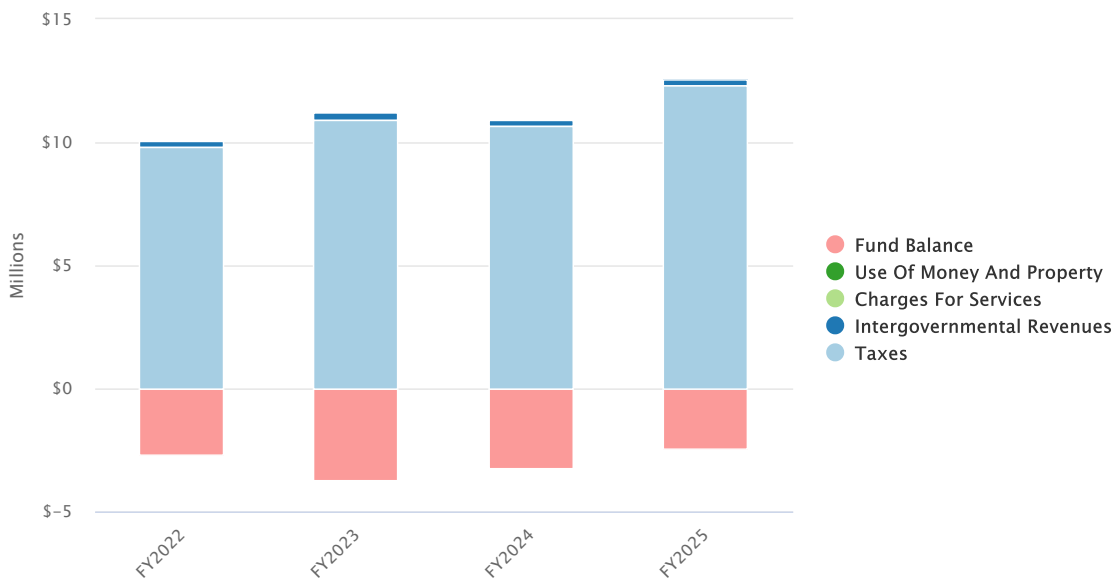
$10,213,463 $2,501,927
(32.44% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$9,833,379	$10,923,004	$10,640,896	$12,298,376	15.6%
Use Of Money And Property	$2,057	$13,768	$8,060	$14,256	76.9%
Intergovernmental Revenues	$237,250	$267,223	$263,443	$290,697	10.3%
Charges For Services	$30,928	$53,520	$43,892	$43,892	0%
Fund Balance	-$2,708,219	-$3,748,728	-$3,244,755	-$2,433,758	-25%
Total:	$7,395,395	$7,508,786	$7,711,536	$10,213,463	32.4%

Program Discussion

Library Services

In 2023-2024, the Library worked on several one-time funding projects. There were two interior redesign projects that were approved for the Tracy and Manteca libraries. Completed in October 2023, the Tracy Library redesign for the adult, teen, and circulation areas focused on enhanced service points, comfortable seating, and reconfiguration of spaces to provide a welcoming, 21st century library experience. The Manteca Children's Room and staff area has completed a final design concept and will be installed after Summer Reading is completed in August 2024. In 2024-2025, the Library will continue branch renovation projects to make all County and City of Stockton Library branches welcoming and conducive to community gatherings. A vendor for the new Bookmobile was selected, and the contract has been approved. The new Bookmobile is currently in the build phase with an anticipated delivery date in the third quarter of 2024-2025. The Library completed Self-Check vendor selection from a request for proposal and installation is scheduled in June 2024.

Below are weekly hours for County branches, including additional hours funded by the respective municipalities. Due to increased demand and usage, hours will expand in Lathrop and Escalon for 2024-2025.

County Branch	Base Weekly Hours*	Extra Hours Funded by Cities
Escalon	35	-
Lathrop	40	-
Linden	30	-
Manteca	40	8
Mountain House	40	16
Ripon	40	5
Thornton	30	-
Tracy	40	13

**The weekly hours do not reflect holidays or branch closures.*

All branches within the Stockton and County Public Library System will close during 2024-2025 on the following days in observance of the holidays:

Branches Closed - Holidays
July 4, 2024
September 2 and 20, 2024
October 14, 2024
November 11, 28, 29, 2024
December 25, 2024
January 1 and 20, 2025
February 10 and 17, 2025
March 7, 2025
April 20, 2025
May 26, 2025

Goals for 2024-2025

The Library continues to employ strategic planning in identifying services, resources, and programming that are responsive to community interests and needs. Guided by this, the Library plans to accomplish the following activities in 2024-2025:

- Complete the Manteca Children's Room renovation
- Enhance customer experiences by pursuing a new website that is user friendly
- Expand multilingual print collections
- Increase digital collections to meet patron demand
- Implement a book leasing program to support high demand materials
- Support the expansion of hours by adding two full time Circulation Assistants (Escalon & Lathrop)
- Explore facility expansion opportunities for the Lathrop Branch Library

Branch Funding				
Library Site or Classification	**Site #**	**Actual 2022-2023**	**Est./Act. 2023-2024**	**Proposed 2024-2025**
Countywide	807	$692,892	$1,053,135	$770,433
Escalon	808	392,969	436,666	502,111
Lathrop	809	304,501	333,996	473,109
Linden	810	340,091	343,642	357,181
Manteca	811	1,119,720	1,426,316	1,326,526
Mountain House	812	897,583	1,132,647	1,208,409
Ripon	813	600,159	729,154	687,957
Thornton	814	303,367	301,216	306,575
Tracy	815	1,405,380	1,463,718	1,225,967
Total Branch Funding		**$6,056,662**	**$7,220,490**	**$6,858,268**
Shared Services		2,134,536	2,240,706	2,206,618
New Funding Requests		N/A*	N/A*	994,577
Total Appropriations		**$8,191,198**	**$9,461,196**	**$10,059,463**
County Funding		8,001,536	7,557,536	10,059,463
Available Fund Balance/Charges for Services		1,929,943	1,994,100	338,511
Total Revenue		**$9,931,479**	**$9,551,636**	**$10,379,974**

***Actual expenditures for new funding requests are included in Total Branch Funding above.

Fund Balance

Library Special Revenue Fund

The County maintains a Library Special Revenue Fund (#20018) in which designated revenues are collected and dispersed to the City of Stockton. Fund balance as of March 31, 2024, was $17,319,182. The projected fund balance on June 30, 2024, is approximately $23.3 million. Based on preliminary forecasts, it is projected $2.4 million will be added to the fund balance, which includes $1,005,946 designated for operating reserves and capital improvements respectively, and $421,865 left as undesignated funds for 2024-2025.

In 2019-2020, Operating and Capital Reserves were created within the Library Special Revenue Fund (#20018) (R-19-101) and receive an annual 10% of the Library's operating budget.

Fiscal Year	Designated Operating Reserve	Designated Capital Improvement Reserve
2019-2020	$729,953	$1,000,000
2020-2021	693,902	693,902
2021-2022	724,200	724,200
2022-2023	800,154	800,154
2023-2024	755,754	755,754
2024-2025	1,005,946	1,005,946
Total	**$4,709,909**	**$4,979,956**

City of Stockton Fund Balance

Similarly, the City of Stockton operates the City/County Library System through a Governmental Fund. As part of the agreement, the City of Stockton reports this fund balance annually to the County. As of July 1, 2023, the County's portion of the City's Governmental Fund balance for the Library was $1,994,100. This amount is included in the City Treasury and represents the unspent County funding for the City/County Library System primarily resulting from carryover savings due to staff vacancies and supply-chain delays for renovations and the Bookmobile. The estimated fund balance at the end of 2023-2024 is $338,511. The estimated fund balance at the end of 2024-2025 is $352,313.

Funding Requests

The 2024-2025 overall Library operating budget for County branches includes an appropriation request of $10.1 million. The 2024-2025 Proposed Budget for the County's share includes base funding of $9,064,886 with additional one-time appropriations of $559,427, and new recurring costs of $435,150. These requests will provide resources for the following items:

One-Time Service/Equipment	Cost
New Library Website	$75,000
Linden Library Refresh	180,000
Escalon Library Roof Repairs	304,427
Total	**$559,427**

Recurring	Cost
2 Circulation Assistants – Escalon & Lathrop	$165,600
Book Leasing	65,000
Multilingual Materials	50,000
Digital Materials Expansion	65,000
Linked In Learning/Adventure Academy	48,750
Security Hours – County Branches	40,800
Total	**$435,150**

The 2024-2025 Proposed Budget includes $994,577 to address these requests.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
All Branches				
Library Materials Circulated*	1,013,666	1,175,080	1,206,975	1,219,044
Residents with Library Cards	134,988	143,844	145,282	149,372
Annual Visits to the Library	425,695	615,282	617,637	611,941
Program Attendance	38,640	84,869	90,433	91,337
Computer Use	43,925	52,790	68,551	67,865
Annual Hours of Service	28,692	29,576	28,842	28,867

**Includes digital downloads and Link + checkouts that are not included in individual branch counts.*

	Items Checked		Visits		Program Attendance	
	2021-2022	2022-2023	2021-2022	2022-2023	2021-2022	2022-2023
Bookmobile	3,837	6,677	1,611	1,955	N/A	N/A
Escalon	22,246	26,765	14,230	18,451	3,686	8,606
Lathrop	22,150	32,499	26,372	26,297	2,047	3,685
Linden	7,075	7,082	5,007	6,290	409	1,128
Manteca	35,160	57,961	39,925	67,623	1,427	7,980
Mountain House	138,083	145,962	65,827	92,479	7,101	13,449
Ripon	48,198	55,606	24,202	36,600	1,950	7,079
Stockton Branches	184,404	307,397	170,727	235,202	13,476	30,626
Thornton	3,322	3,606	5,051	8,540	745	2,814
Tracy	88,205	104,563	72,743	121,845	7,799	9,502
Total	**552,680**	**748,118**	**425,695**	**615,282**	**38,640**	**84,869**

UC Cooperative Extension

Brent A. Holtz
Cooperative Extension Director

Cooperative Extension is a nationwide system for non-formal education established by Congress in 1914 to improve America's agriculture and natural resources, youth development, and family nutrition education. Cooperative Extension's mission is to help all segments of the community benefit from the scientific advances made locally and at the nation's land grant universities.

The University of California Cooperative Extension (UCCE) (#6061500000) in San Joaquin County brings research, educational programs, and innovative solutions to growers, families, and communities in the County. Programs are carried out by university professionals and highly trained and dedicated community volunteers. Although not mandated, County support is governed by Education Code Section 32330 and a 1960 Memorandum of Understanding (MOU) between the Regents of the University of California (UC) and the County of San Joaquin. The total program budget is supported by the University, Advisor generated State and Federal grants, and the County.

Please visit cesanjoaquin.ucanr.edu for more information.

Board Strategic Priorities

The priorities below represent the UC's Division of Agriculture and Natural Resources (UC ANR) strategic vision, which will be in effect until 2025. The following highlights provide an overview of several projects, programs, and activities administered by the UCCE.

Legend	New Goal	Complete or On Track	May Meet Deadline	Not Complete or Not On Track

Economic Development				
Direct Education Outreach	**Initial**	**Current**	**Target**	**Deadline**
UC Cal Fresh Healthy Living will promote healthy living, food resource management, and physical activity though onsite classes to eligible residents in San Joaquin County	2,708 students	2,991	2,800 2,900 3,000	September 2023 September 2024 June 2025
Community Engagement	**Initial**	**Current**	**Target**	**Deadline**
UC Cal Fresh Healthy Living will work in community sites, conducting classes to put sustainability measures in place to ensure healthy eating and physical activity are practiced and continued.	3 sites, 25 reports	4 sites, 41 reports	4 sites, 27 reports 5 sites, 28 reports	September 2024 June 2025
Educational Events and Newsletters	**Initial**	**Current**	**Target**	**Deadline**
UC Farm Advisors provide growers in San Joaquin County with newsletters, field days, and educational workshops on economic and sustainable practices.	28,000	45,942	30,000	September 2023
UC Conducted Research Projects in Commodities	**Initial**	**Current**	**Target**	**Deadline**
Research projects conducted by UC Farm Advisors. A Viticulture Advisor was hired in 2023 that will increase projects.	41 43	43	43 45	September 2023 September 2024
Clientele Contact in Agriculture	**Initial**	**Current**	**Target**	**Deadline**
UC Farm Advisors will provide direct one-on-one technical assistance to San Joaquin County growers.	11,900 12,000 13,000	19,300	12,000 13,000 14,000	September 2023 September 2024 June 2025

Analysis of Priority Activity

The Cooperative Extension has completed or is on track to meet all five of its goals. The addition of our Viticulture Advisor, who was hired in January 2023 has helped us in reaching more growers with newsletters and one-on-one technical assistance. CalFresh Healthy Living (CFHL), UCCE increased outreach into the community by training staff from partner organizations to deliver CFHL, UC approved curricula. This ongoing professional development provided to partners not only helps the CFHL, UCCE program meet direct education numbers, but it also helps increase the number of sites reporting sustainability efforts.

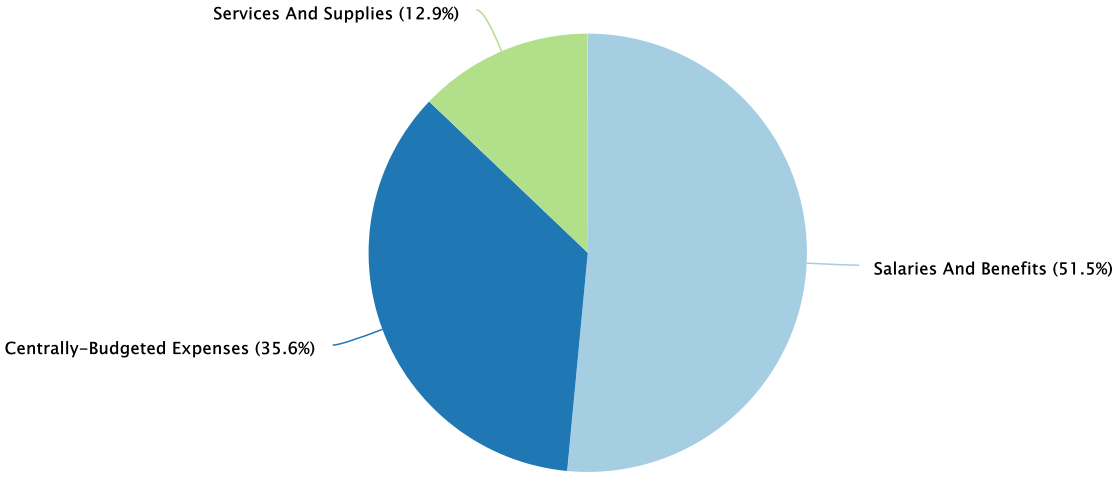
Expenditures Summary

The 2024-2025 Proposed Budget of $820,357 is a decrease of $160,511 from the 2023-2024 Adopted Budget of $980,868, primarily due to a reduction in centrally budgeted expenditures.

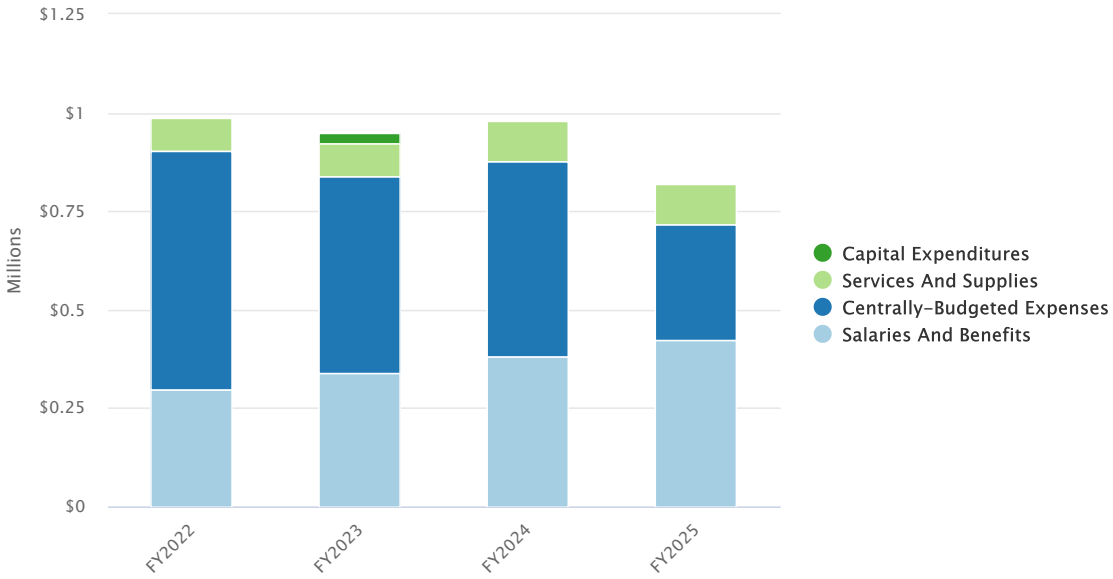
$820,357 -$160,511
(-16.36% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$298,245	$339,340	$379,683	$422,502	11.3%
Services And Supplies	$83,834	$86,227	$105,541	$105,541	0%
Centrally-Budgeted Expenses	$605,825	$497,388	$495,644	$292,314	-41%
Capital Expenditures	$0	$26,797	$0	$0	0%
Total Expense Objects:	$987,904	$949,752	$980,868	$820,357	-16.4%

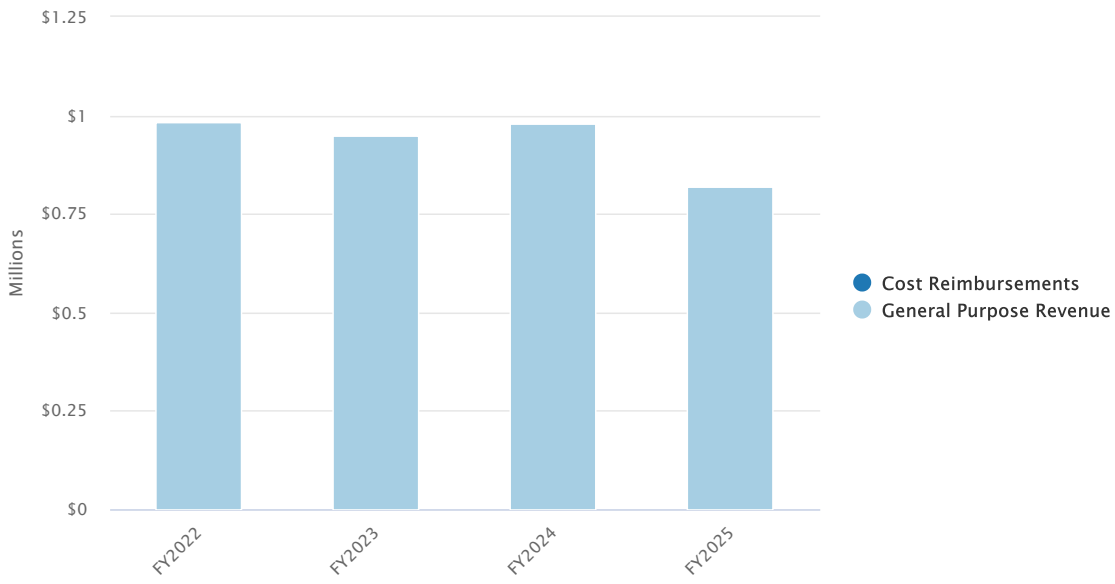
Funding Summary

The 2024-2025 Proposed Budget includes $820,357 in General Purpose Revenue.

$820,357 -$160,511
(-16.36% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source

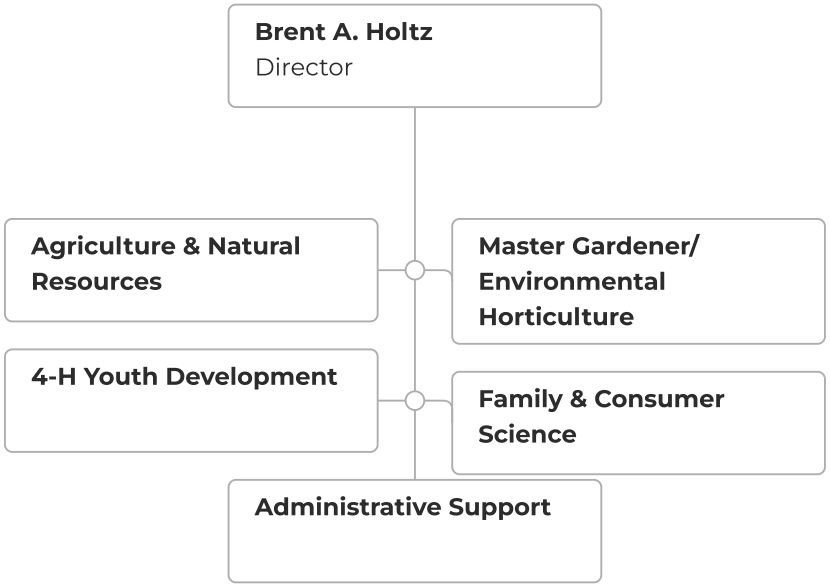


Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Cost Reimbursements	$4,640	$0	$0	$0	0%
General Purpose Revenue	$983,264	$949,752	$980,868	$820,357	-16.4%
Total:	$987,904	$949,752	$980,868	$820,357	-16.4%

Organizational Chart

The 2024-2025 Proposed Budget includes no position changes from the prior year.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	4.0	4.0	0
Temporary (FTE)	0.0	0.0	0
Position Total	4.0	4.0	0



Program Discussion

The County provides funding for UCCE by providing clerical and technical staff, operational support, and office facilities as established in the MOU between UC and the County. Through its partnership with the County, UCCE is able to leverage nearly $5.0 million in State and Federal funding for competitive research grants into the County to support its agricultural research mission. UCCE Advisors are renowned locally, Statewide, nationally, and internationally as leaders and are invited to speak on research that is generated in the County. In addition, individual grower co-operators, agricultural organizations, allied agricultural industries, and commodity boards provide in-kind support in the form of commodity research grants, land, labor, equipment, and materials necessary for conducting research in the County. UCCE also receives funding from the United States Department of Agriculture (USDA), and the California Department of Food and Agriculture (CDFA). The UCCE Farm Advisors and Field Technicians are involved with critical agricultural research in the County, diagnosing crop production problems, detecting crop pests, and providing growers with critical information, in order to protect food safety and ensure the continuity of food supplies.

Agricultural Programs

Cooperative Extension Advisors are actively engaged in sustaining the County's $3.2 billion agriculture industry. The major agricultural commodities produced are assigned to Advisors who coordinate problem-solving research and educational programs that address major issues in order to improve production, economic viability, and environmental sustainability. In 2023-2024, advisors conducted 43 research projects on 31 different commodities in the County.

The following are the 2023-2024 UCCE program highlights:

- Conducted the annual evaluation of Whole Orchard Recycling (WOR) as an alternative to open field or co-generation burning, which has improved soil organic matter, yield, and soil health. WOR was documented in a YouTube video produced by the Almond Board titled, "RESILIENCE: The Whole Orchard Recycling Origin Story" (https://www.youtube.com/watch?v=cMRFUusoHsI&list=PL4hcdcwd4bjZeshNvTeoC_TupxZamHKb&index=3) in February 2022.
- Collaborated with researchers from other onion-growing states to develop management strategies to combat bacterial bulb rot disease of onions. Goals of this large USDA-funded project are to give growers better information on management strategies, and to support the onion seed industry's attempts to breed more resistant cultivars.
- Worked with County potato producers and UC Davis researchers to evaluate ways to improve management of southern blight, a fungal disease that can rot potato tubers just prior to harvest.
- Continued to work closely with growers and the vegetable seed industry to evaluate processing tomato varieties in County commercial fields to provide growers and processors with information on variety performance under our local conditions. In particular, they have been assessing how varieties perform in fields with Fusarium, a disease that is having devastating impacts in local fields.
- Conducted evaluation of tomatoes grafted onto vigorous disease-resistant rootstocks to increase yields and reduce losses due to soil-borne disease. In local processing tomato field trials, advisors have demonstrated yield increases of up to 30%. Adoption of tomato grafting could also lead to reductions in use of fumigant pesticides, which is a high priority for the State's Department of Pesticide Regulation.
- Demonstrated the Spotted Wing Drosophila, a cherry orchard's most invasive fruit fly, is tolerant to commonly used insecticides and suggested rotational products to control this type of pest effectively.
- Conducted several years of research and suggested effective products and other orchard management practices to slow down the infestation by wood-boring fatheaded borer pest in walnuts.
- Educated nut crop growers and pest control advisers about the newly invasive beetle that has recently been found attacking almonds, pistachios, and walnuts in San Joaquin Valley, and suggested non-insecticidal methods to control this pest.
- Worked with the County Agricultural Commissioner to establish the Ag Livestock Pass for San Joaquin County and host the mandatory training to obtain the Ag Livestock Pass.
- Worked with the Plant Material Center to identify warm season perennials (C4 plants) that can be productive on Northern San Joaquin Valley irrigated pastures and then plant on local ranches to determine palatability. This will help enable ranchers to adapt to hotter summers and less irrigation water in the future.
- Worked with local sheep producers and orchards to conduct a multi-prong approach on integrated livestock/crop systems, specifically using sheep to terminate cover crops, testing for fecal pathogens, and developing cost studies.
- Conducted annual educational workshops for ranchette owners to improve natural resources and safeguard water quality.
- Evaluated rice, wheat, dry beans, and field corn varieties, pest management and nutrient management practices for the Delta. Growers receive the latest information about their local conditions. Growers can make informed decisions on agronomic practices that can result in higher yields and better economic outcomes.
- Evaluated compost application, cover cropping and deficit irrigation for impacts on soil health, salinity, and greenhouse gas emissions. Under conditions expected with climate change, these evaluations will provide information on how to manage natural resources.
- Partnered with the San Joaquin County and Delta Water Quality Coalition, Delta Conservancy, and Delta Stewardship Council to implement programs and policies that address water quantity and quality in the County and Delta watershed.
- Collaborated with industry stakeholders on vine mealybug control efforts using an integrated pest management approach to assess effectiveness.
- Monitored the spread of grapevine leafroll-associated viruses in vineyards with different vine mealybug control methods.

- Assessed the impact of vineyard ant control on the spread of grapevine leafroll-associated viruses.
- Developed and extended educational materials describing manure management practices that reduce greenhouse gas emissions, allow better management of manure nutrients to cropland, improve water use efficiency, and ultimately improve water quality:cdqap.org/ammp-outreach-project
- Determined byproduct feeding trends and opportunities in the dairy industry to increase feeding program resiliency in the face of water uncertainty.

4-H Youth Development Program

The 4-H Program is an innovative research-based youth development program designed to build confidence, learn responsibilities, develop life-long skills, enhance knowledge and social values, and promote community citizenship activities that help develop leadership skills. There are currently 101 adult volunteers and 465 youth members. This year, youth enrollments were slightly impacted due to the vacant 4-H Continuing Education Specialist. Despite the vacancy, the program managed to hold several trainings and events focused on leadership and mental health awareness in underrepresented communities, lead workshops in Washington, D.C. on social justice, and had participants represent the program in the National Family and Consumer Science Contest. The program also awarded eight college scholarships to 4-H youth totaling $9,500.

Master Gardener (MG) Program

The MG Program emphasizes sustainable gardening practices such as composting and green waste diversion, gardening for pollinators and beneficial insects, edible gardening, drought tolerant landscaping, water conservation and water quality, pest management, and many other topics. Since July 2007, the MG Program has volunteered over 78,000 hours of community service to the County at a UC-calculated value of $2,480,4002 ($31.80/hour). Since 2007, MGs have earned 22,800 Continuing Education (CE) hours and are projected to earn 1,400 CE hours in 2024-2025. Currently, there are 120 active volunteers.

Master Food Preserver (MFP) Program

The UCCE MFP Program is a public service community outreach service providing up-to-date information on food safety and preservation methods. An MFP is a volunteer who is formally educated in food preservation/safety and is certified by the UCCE. Volunteers are qualified to teach research-based food preservation/safety in addition to disseminating that information via lectures and other County events. There are currently 10 MFPs who have volunteered 10,000 hours to the community since 2013, valued at $318,000. From July 2023 to March 2024, MFPs volunteered over 462 hours, and anticipate reaching a total of 745 hours by June 30, 2024. MFPs have earned 2,100 CE hours since 2013.

Nutrition, Education, Research, & Outreach

UCCE's CalFresh Healthy Living (CFHL) and the Expanded Food and Nutrition Education Programs (EFNEP) are designed to prevent childhood obesity, prevent chronic diseases, reduce health disparities, improve consumer food safety practices, and reduce hunger and food insecurity. Improvement in one or more of these areas translates to better outcomes for County residents and a reduction in related economic impacts at the County, State, and national levels. In 2023-2024 (October - September), CFHL and EFNEP continued to partner with community-based organizations, preschools, and after-school programs. CFHL reached 950 low-income adults and 1,994 youth with direct nutrition education (workshops or classroom lessons). In addition, 3,991 low-income participants were reached indirectly through health fairs, while 2,984 youth and adults benefited from CFHL environmental change activities (policies, gardens, and structured physical activity). EFNEP reached over 220 eligible adults while improvement was made from the prior year in three major areas: food security 83%, food resource management 95%, and diet quality 95%. The CFHL and EFNEP programs continued to be part of the County's Community Health Improvement Plan.

Fund Balance

4-H Youth Development Trust Fund

UCCE maintains the 4-H Youth Development Trust Fund (#81603), to be utilized on 4-H educational programs. As of March 31, 2024, the Trust Fund balance totaled $1,556. This Trust Fund has not been utilized since 2016-2017 and its use is not anticipated during 2024-2025.

Farm Advisors Research Trust Fund

UCCE maintains the Farm Advisors Research Trust Fund (#81604), to be utilized by the Farm and Home Advisors in conducting needed agricultural research within the area of responsibility of the Cooperative Extension Service. As of March 31, 2024, the Trust Fund balance totaled $36,590. The Proposed Budget does not include any transfers from this fund.

Workload Data

	2021-2022 Actual	2022-2023 Actual	2023-2024 Est./Act.	2024-2025 Projected
UC Advisors/Staff				
Number assigned to SJC	19.1	20.8	19.84	19.42
Research Projects	79	71	43	47
Different Commodities	41	41	31	31
Agricultural Programs				
Clientele Contacts	13,385	11,900	7,400	7,500
Meeting Attendance	13,580	11,970	5,027	5,430
Newsletter Circulation	30,162	28,120	17,919	19,000
Publication Distribution*	235,600	248,400	202,747	128,600
4-H Youth Development Program				
4-H Youth Members	541	700	509	600
Volunteer Adults	164	200	125	125
Master Gardener Program				
Volunteers	125	122	120	120
Volunteer Hours (includes CE hours)	5,250	6,100	6,150	5,700
Master Food Preserver Program				
Volunteers	12	10	10	10
Volunteer Hours (includes CE hours)	400	400	745	550
Nutrition, Education, Research, & Outreach				
Adults attending workshops	1,200	1,350	950	1,250
Curriculum Distribution & Support to Low Income School/Teachers	127S/287T	130S/290T	76S/96T	83S/133T

**Reflects "Almond Tasks" section of the Pacific Nut Producer magazine with a distribution of 132,000 annually*

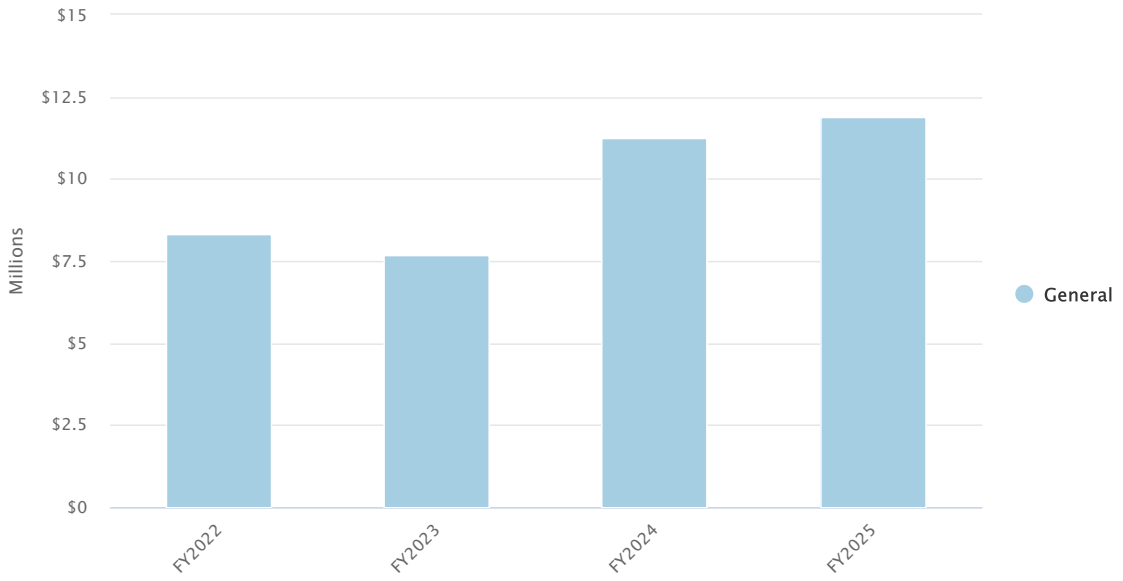
Parks & Recreation

Expenditures Summary

$11,911,274 $672,786
(5.99% vs. prior year)

Expenditures by Fund

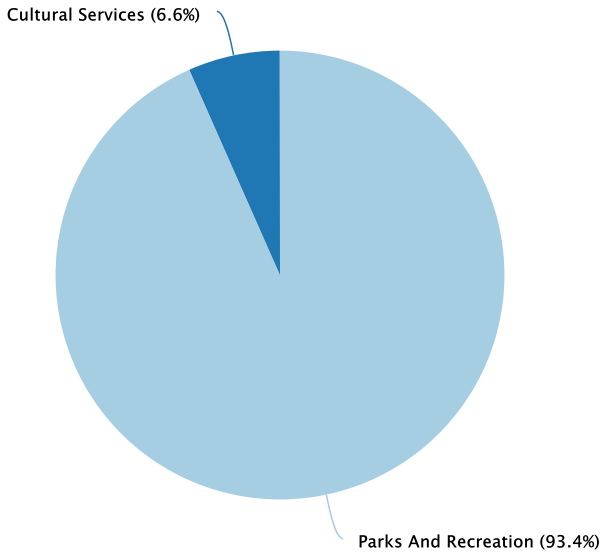
Budgeted and Historical Expenditures by Fund



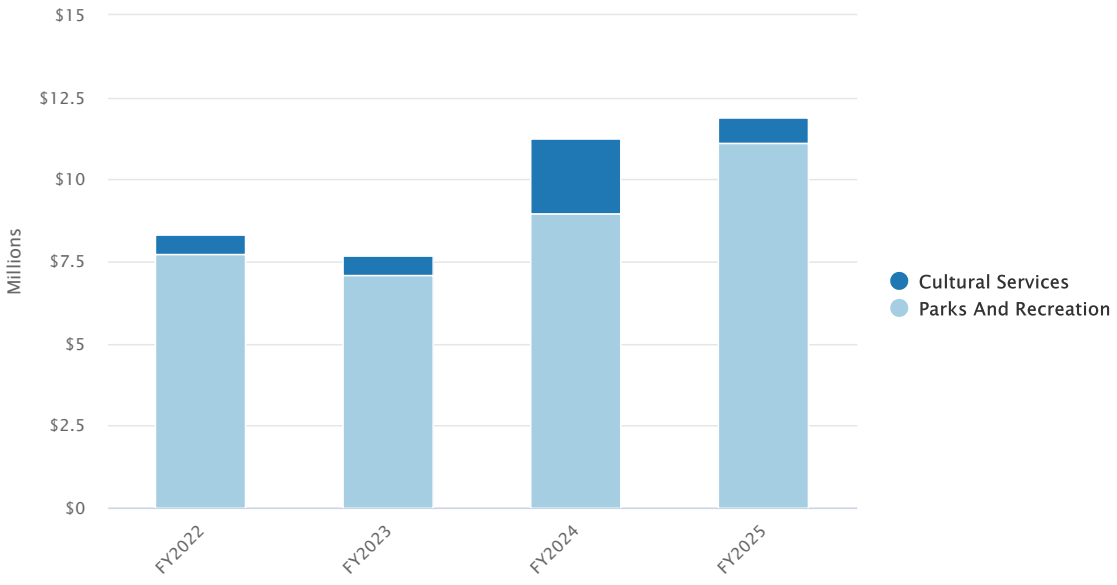
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General	$8,308,503	$7,694,986	$11,238,488	$11,911,274	6%
Total General:	$8,308,503	$7,694,986	$11,238,488	$11,911,274	6%

Expenditures by Department

Budgeted Expenditures by Department



Budgeted and Historical Expenditures by Department



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
General Services Department					
Parks And Recreation	$7,731,155	$7,066,429	$8,985,235	$11,122,729	23.8%

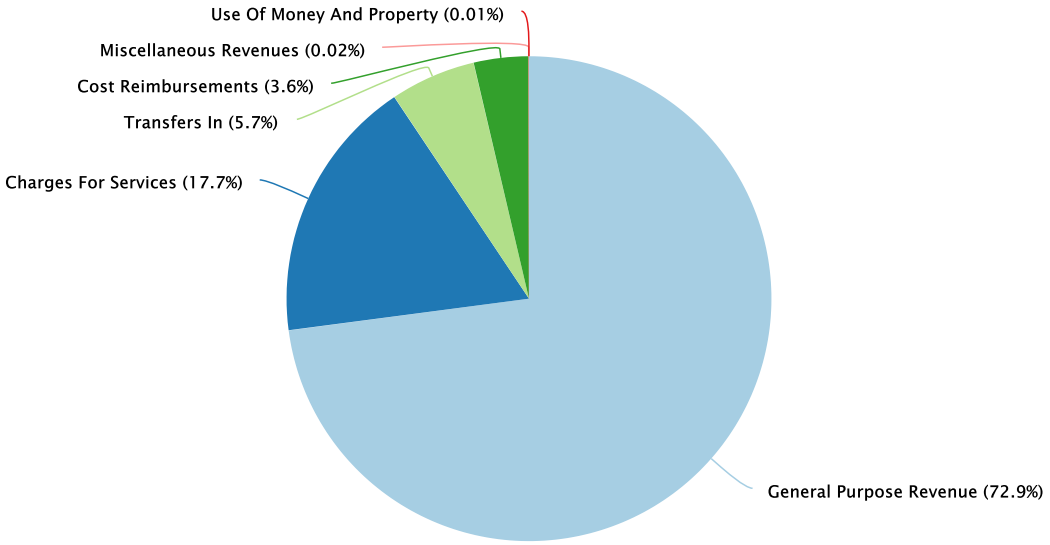
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Total General Services Department:	$7,731,155	$7,066,429	$8,985,235	$11,122,729	23.8%
Cultural Services					
Cultural Services	$577,348	$628,557	$2,253,253	$788,545	-65%
Total Cultural Services:	$577,348	$628,557	$2,253,253	$788,545	-65%
Total Expenditures:	$8,308,503	$7,694,986	$11,238,488	$11,911,274	6%

Funding Summary

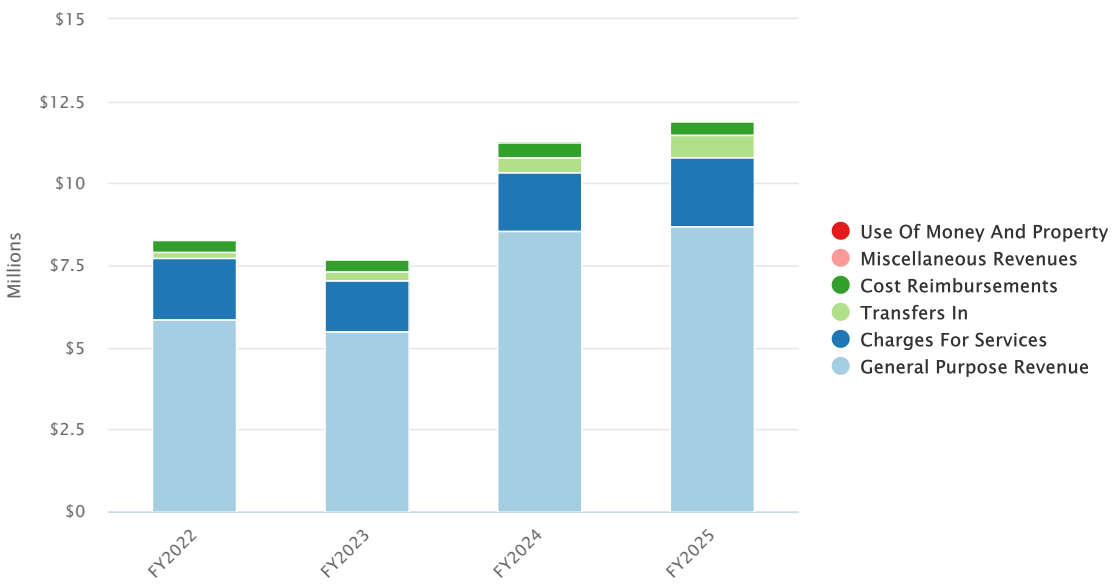
$11,911,274 $672,786
(5.99% vs. prior year)

Funding by Source

Projected Revenues by Source



Budgeted and Historical Revenues by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$713	$1,103	$1,200	$1,200	0%
Charges For Services	$1,838,245	$1,539,608	$1,790,909	$2,108,579	17.7%
Miscellaneous Revenues	$40,688	$14,300	$1,950	$1,950	0%
Transfers In	$212,845	$287,917	$464,000	$678,854	46.3%
Cost Reimbursements	$341,903	$360,637	$427,920	$434,176	1.5%
General Purpose Revenue	$5,874,109	$5,491,421	$8,552,509	$8,686,515	1.6%
Total:	$8,308,503	$7,694,986	$11,238,488	$11,911,274	6%

General Services - Parks & Recreation

Marcia Cunningham
Director of General Services

The Parks and Recreation Division (Parks) (#7070300000) of the General Services Department (GSD) plans, develops, operates, and maintains a system of regional parks; maintains the landscaping at various County-owned facilities and community parks; and manages eight County Service Area (CSA) parks. These activities are not mandated; however, County parks developed using State or Federal funds must be maintained for public recreation services.

Please visit sjparks.com for more information.

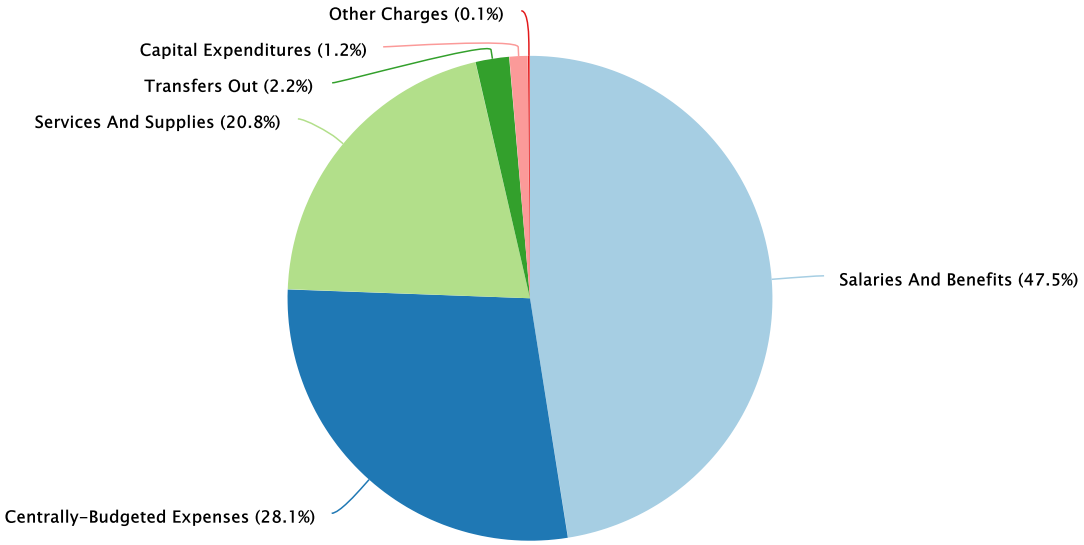
Expenditures Summary

The 2024-2025 Proposed Budget of $11,122,729 is an increase of $2,137,494 from the 2023-2024 Adopted Budget of $8,985,235. This is primarily due to a Cost Allocation Plan adjustment ($883,753), increases in extra help ($304,968), an increase in operating transfers out ($250,000), salaries and benefits adjustments ($221,428), and increases in costs for marketing and events ($149,750).

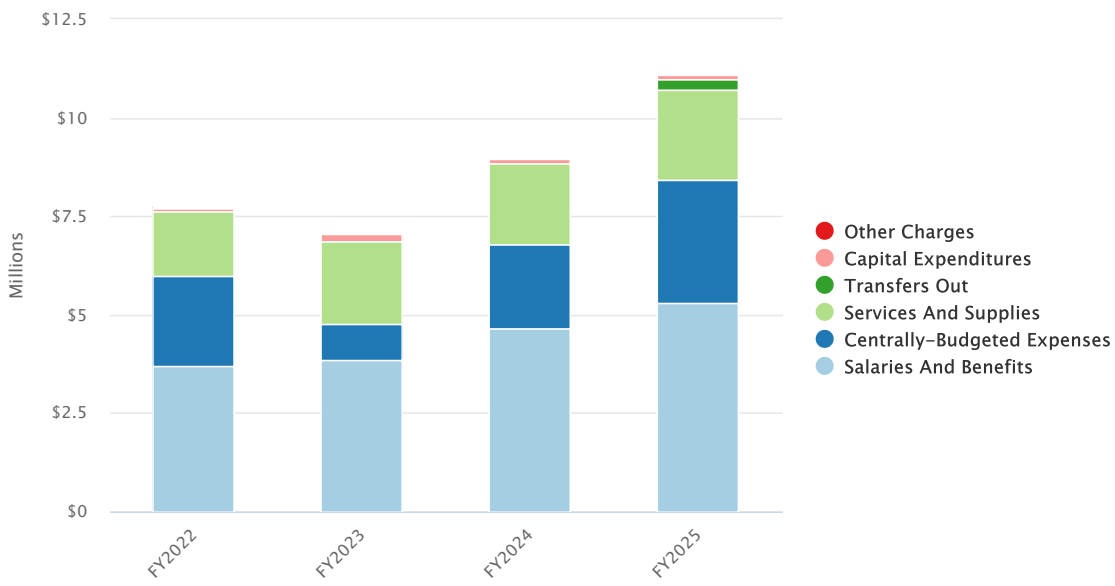
$11,122,729 **$2,137,494**
(23.79% vs. prior year)

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Salaries And Benefits	$3,690,570	$3,862,836	$4,661,250	$5,284,380	13.4%
Services And Supplies	$1,619,137	$2,086,827	$2,040,251	$2,314,075	13.4%
Centrally-Budgeted Expenses	$2,294,875	$918,936	$2,135,335	$3,123,875	46.3%
Other Charges	$18,304	$4,868	$15,399	$15,399	0%
Capital Expenditures	$108,269	$192,962	$133,000	$135,000	1.5%
Transfers Out	$0	$0	$0	$250,000	N/A
Total Expense Objects:	$7,731,155	$7,066,429	$8,985,235	$11,122,729	23.8%

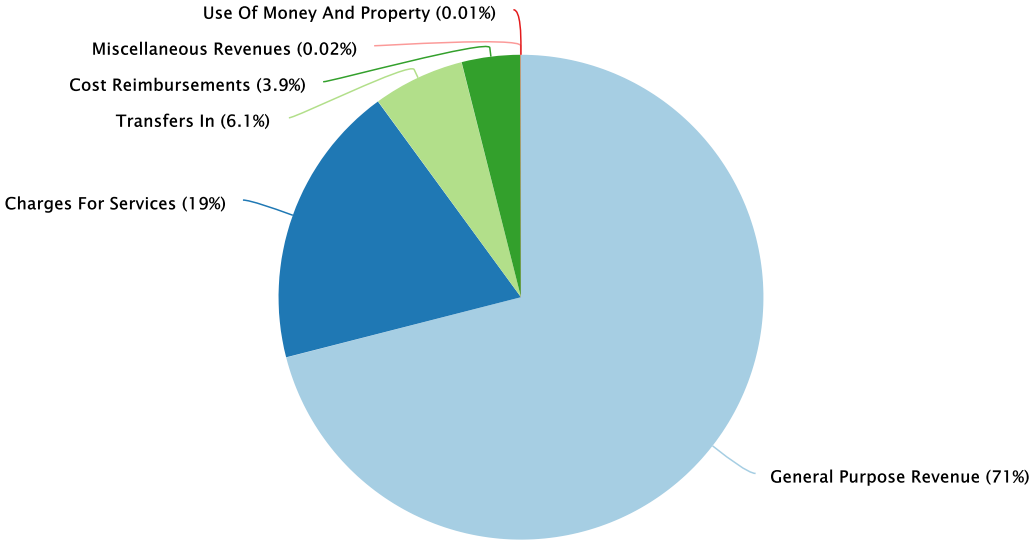
Funding Summary

The 2024-2025 Proposed Budget includes $7,897,970 in General Purpose Revenue and $2,108,579 in fee revenue generated by Parks and Recreation facilities. Operating transfers totaling $678,854 will fund ongoing Parks operations, as well as Parks and Zoo equipment and special projects. Cost reimbursements totaling $434,176 fund maintenance of Parks facilities in County Service Areas and other County facilities.

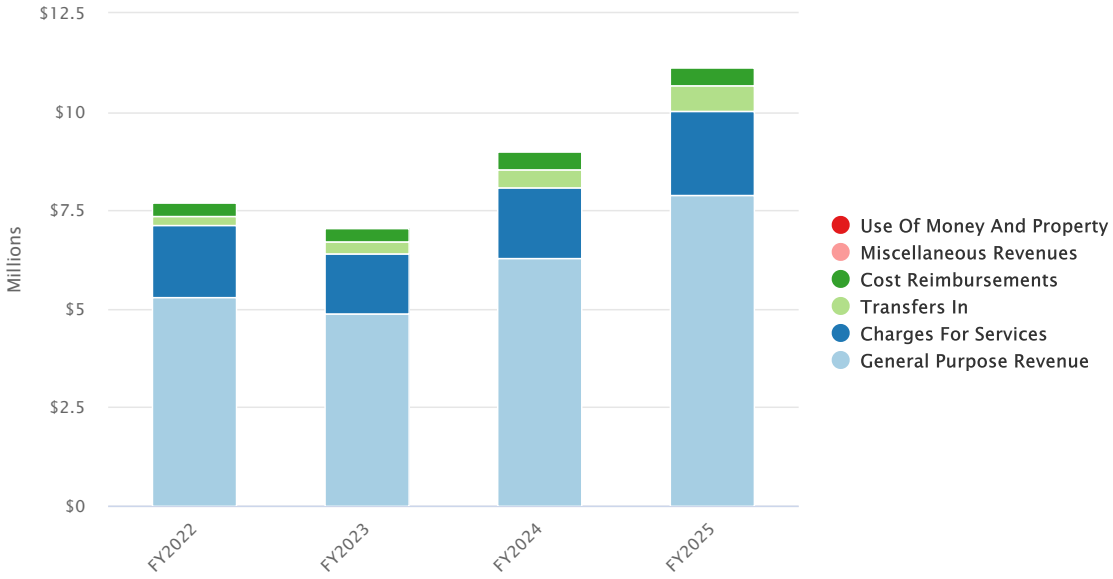
$11,122,729 $2,137,494
(23.79% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Use Of Money And Property	$713	$1,103	$1,200	$1,200	0%
Charges For Services	$1,838,245	$1,539,608	$1,790,909	$2,108,579	17.7%
Miscellaneous Revenues	$40,688	$14,300	$1,950	$1,950	0%
Transfers In	$212,845	$287,917	$464,000	$678,854	46.3%
Cost Reimbursements	$341,903	$360,637	$427,920	$434,176	1.5%
General Purpose Revenue	$5,296,761	$4,862,864	$6,299,256	$7,897,970	25.4%
Total:	$7,731,155	$7,066,429	$8,985,235	$11,122,729	23.8%

Position Summary

The 2024-2025 Proposed Budget includes the addition of one Education and Interpretive Services Coordinator and 6.3 FTEs for extra-help.

	Allocated June 2024	Proposed 2024-2025	Increase / (Decrease)
Allocated Total	41.0	42.0	1.0
Temporary (FTE)	9.1	15.4	6.3
Position Total	50.1	57.4	7.3

Program Discussion

In 2024-2025, the Parks and Recreation Division will expand its marketing plan in an effort to enhance public relations, bolster digital marketing presence, strengthen community and corporate relationships, increase public awareness, and promote Parks special events. The Proposed Budget includes $110,000 for the cost of a professional marketing firm to develop a fundamental plan that will assist the Division in reaching its goals, now and in the future.

Micke Grove Zoo Five-Year Strategic Plan

The Micke Grove Zoo Five-Year Strategic Plan tasks for 2024-2025 include the construction of Phase III electrical upgrades; continuation of water/sewer/drainage studies; deferred maintenance repairs; exhibit improvements, including the construction of the off-exhibit and quarantine areas; implementation of an education programming plan; identification of sponsorship and grant opportunities; accreditation planning; and identification of volunteer recruitment opportunities.

Parks Five-Year Strategic Plan

The Parks Five-Year Strategic Plan tasks for 2024-2025 include the design and construction of a miniature golf course at Micke Grove Regional Park, upgrading the overflow parking lot at Shumway Oak Grove Regional Park, utility mapping of the Regional Sports Complex and Shumway Oak Grove Regional Park, installation of smart restrooms at three community parks, a comprehensive study of all well sites, upgrading water and sewer infrastructure at Micke Grove Regional Park, and Phase II of South County Regional Park planning.

The strategic plans are reviewed and adjusted annually in order to stay up-to-date with the changing needs of the Parks and Recreation Division.

Fund Balance

Parks Funds

County parks are supported by revenue from General Fund Special Accounts and Special Revenue Funds established for their maintenance and operation. Fund account income from all sources for 2024-2025 is estimated to be $569,000.

The Proposed Budget includes transfers of $381,079 for ongoing park operations and $297,775 for Parks and Zoo equipment and special projects, for a total of $678,854. In addition to interest, the proposed transfers include the use of approximately $50,000 of the principal balance of the Park Endowment fund. As per policies and procedures relating to the Parks Special Projects fund, the Board of Supervisors must approve all expenditures.

The following table includes the estimated fund balances at the end of 2023-2024 and 2024-2025:

Fund Name	Fund Number	Estimated Balance 6/30/2024	Estimated Revenue	Budgeted Transfers	Estimated Balance 6/30/2025
MGZS Settlement*	16711	$680,764	$18,000	$0	$698,764
Micke Grove	16705	586,872	316,000	300,000**	602,872
Park Donations	16701	49,445	6,000	6,000**	49,445
Park Endowment	16702	671,560	118,500	50,000**	740,060
Parks and Recreation Activity	16707	9,515	35,500	25,079**	19,936
Parks Development	16709	161,041	30,000	0	191,041
Parks Special Projects*	16710	1,977,382	45,000	297,775	1,724,607
	Total	**$4,136,579**	**$569,000**	**$678,854**	**$4,026,725**

*Denotes estimated interest only for 2024-2025.
**Fund amount to support ongoing operations in 2024-2025.

Supplemental Requests

The Director of General Services (GSD) is requesting supplemental funding totaling $425,725 for the following:

Extra Help-Part Time Salaries and Benefits Increases

Funding of $16,976 is requested for salaries and benefits increases for existing part-time Park Fee Collectors. These employees are utilized throughout the year to collect parking and zoo entrance fees. While there is no change in the amount of hours, costs are projected to increase in 2024-2025 as a result of the 4% Cost-of-Living Adjustment effective July 1, 2024, and annual employee step increases.

Park Maintenance Aides

Funding in the amount of $255,094 is requested for 5.5 FTE part-time Park Maintenance Aides to assist with the maintenance of 14 outlying areas and parks. The addition of part-time Park Maintenance Aides will assist the Division in addressing increasing workload demands driven by external factors including an increasing population, homelessness, illegal dumping, theft/vandalism, and deferred maintenance.

Replacement Tractor

Funding of $70,000 is requested to purchase a tractor as a replacement for an existing tractor that is now past its useful life, has become unreliable, and increasingly expensive to maintain and operate. A tractor is an essential piece of equipment for the Division and is used to move other equipment and install/remove materials for the general maintenance and operations of Parks facilities.

Micke Grove Zoo Education Program Expansion

Funding of $83,655 is requested to expand the Micke Grove Zoo education program. In 2020, the Micke Grove Zoological Society terminated its agreement with the County and the Micke Grove Zoo ceased all Zoo educational programs, including use of part-time staff and volunteers, until further analysis could be completed. In 2021, the Zoo resumed educational programming in a limited capacity and established a fee schedule for on-site elementary school field trips only.

The request includes one Education and Interpretive Services Coordinator position and 0.8 FTE extra-help Office Worker II. The Education and Interpretive Services Coordinator would be responsible for developing educational and interpretive programs that will benefit Micke Grove Zoo's visitors, students, and special groups, including providing age-appropriate science programs at local elementary schools. The part-time Office Worker II will assist with general administrative duties. The request also includes associated costs for one vehicle and ongoing maintenance and equipment.

The total cost of the Micke Grove Zoo education program expansion is $174,655. The Division projects a $91,000 increase in revenue to be generated by the expanded programs, reducing the overall funding request to $83,655.

The 2024-2025 Proposed Budget has been augmented by $425,725 to address these requests.

Workload Data

	2021-2022 Actual*	2022-2023 Actual**	2023-2024 Est./Act.	2024-2025 Projected
Park Visitors				
Dos Reis Park	51,979	32,400	47,356	49,213
Micke Grove Regional Park	372,870	332,418	370,991	437,094
Micke Grove Zoo	59,570	45,742	71,667	71,958
Mossdale Landing	28,923	18,042	29,855	30,064
Oak Grove Park	147,065	141,957	145,097	158,548
Regional Sports Complex	120,435	92,207	116,768	122,500
Stillman Magee Park	13,211	8,684	11,323	13,003
Westgate Landing	10,681	9,879	10,385	11,463
Total Park Visitors	**804,734**	**681,329**	**803,442**	**893,843**

*Data reflects COVID-19 park, Zoo, and facility closures, restrictions, and modifications.

**Data reflects 2023 Winter Storm related park, Zoo and facility closures, restrictions, and modifications.

Cultural Services

Sandy Regalo
Interim County Administrator

The San Joaquin County Historical Society & Museum (SJCHSM) acquires, conserves, and manages historic buildings, artifacts, and documents owned by the County. In addition, the SJCHSM has a contractual arrangement with the County to operate the museum located in Micke Grove Park and provide public access, exhibits, and educational services at the museum. The Cultural Services (#7070800000) budget includes a contribution to the organization.

Please visit sanjoaquinhistory.org for more information.

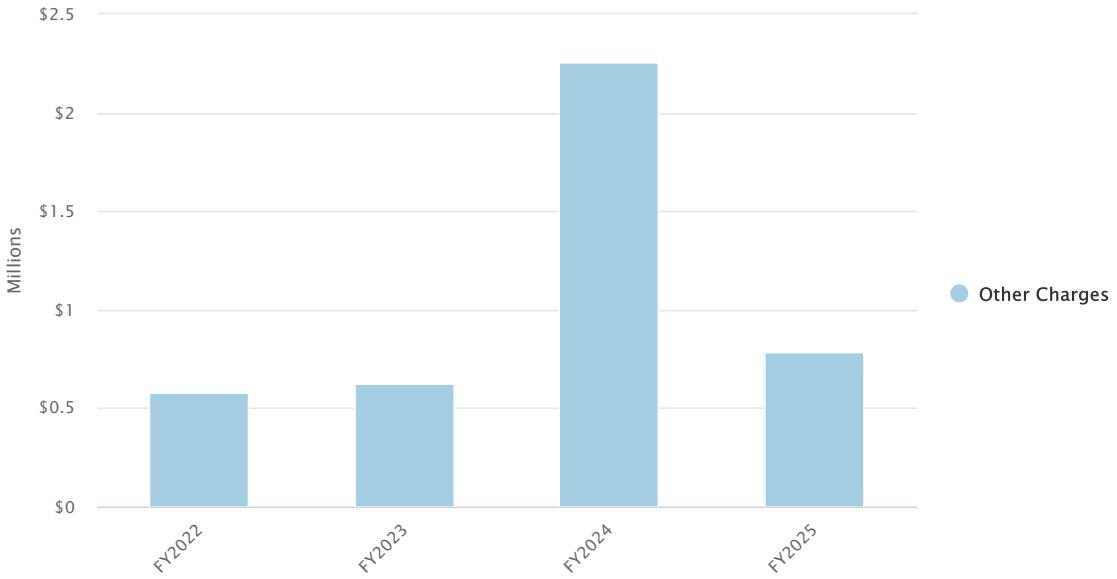
Expenditures Summary

The 2024-2025 Proposed Budget of $788,545 is a decrease of $1,464,708 from the 2023-2024 Adopted Budget of $2,253,253, primarily due to a decrease in one-time funding for the remodel of the museum's Pioneer Village.

$788,545 -$1,464,708
(-65.00% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Other Charges	$577,348	$628,557	$2,253,253	$788,545	-65%
Total Expense Objects:	$577,348	$628,557	$2,253,253	$788,545	-65%

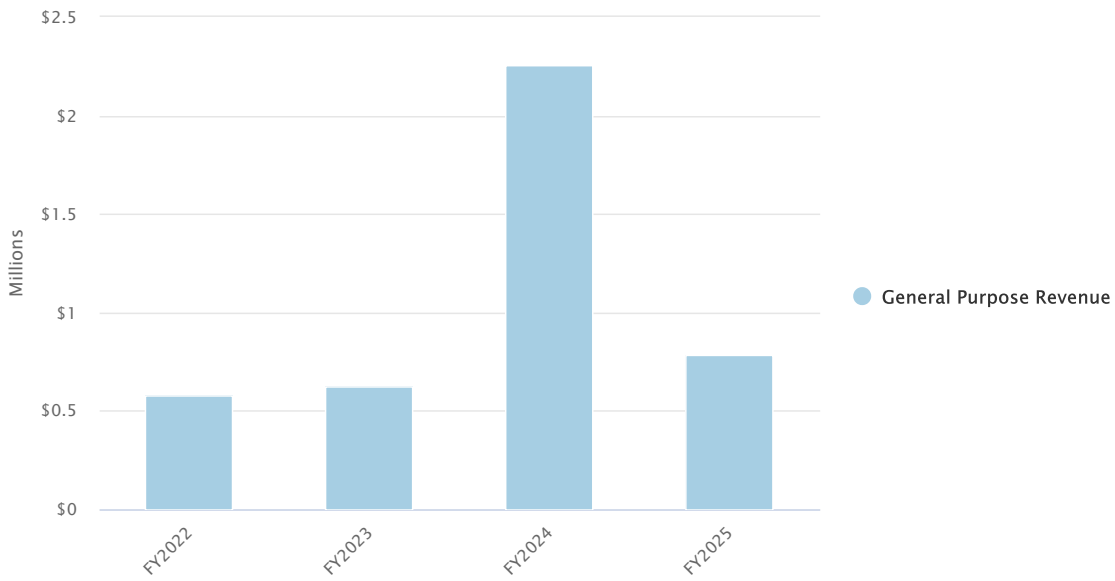
Funding Summary

The 2024-2025 Proposed Budget includes $788,545 in General Purpose Revenue which supports the operations of the San Joaquin County Historical Society and Museum.

$788,545 -$1,464,708
(-65.00% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General Purpose Revenue	$577,348	$628,557	$2,253,253	$788,545	-65%
Total General Purpose Revenue:	$577,348	$628,557	$2,253,253	$788,545	-65%

Program Discussion

The 2024-2025 County contribution to the San Joaquin County Historical Society & Museum (SJCHSM) is $788,545 and reflects an increase in base funding to support administrative costs associated with archival consultations, campus programming, marketing/outreach and other museum operations. An appropriation of $1.6 million will be rolled over from the 2023-2024 Adopted Budget for the Pioneer Village project, which was approved by the Board of Supervisors during the 2023-2024 Final Budget Hearing (B-23-344). The budget includes in-kind County support services of approximately $153,106 for facilities and grounds maintenance, irrigation and potable water, liability insurance, and waiver of parking fees for SJCHSM members and volunteers.

The County contribution of $788,545, excluding the in-kind County support services, represents approximately 16.3% of the SJCHSM 2024-2025 operating budget of $4,833,728. Expectations of the County are that the SJCHSM will continue to accomplish the following objectives:

1. Mark historical sites and stimulate research into the cultural and natural heritage of the County.
2. Assist the County in the collection, restoration, and preservation of historical materials and make these available to the public through the operation of the museum. This would include maintaining a comprehensive inventory and catalog of existing collections and new acquisitions, and disposing of those no longer of value.
3. Undertake programs and activities, including museum operations and educational tour programs, which provide for the collection, preservation, and interpretation of the history of the County; the surrounding area; and the history of all cultures and heritage of all people.
4. Capitalizing, where possible, on reimbursement for services provided.

2022-2023 Volunteer Hours of Service	
Board of Trustees	1,225
Committees	47
Docent Council	8,697
Friends of the Museum	107
Temporary Events*	1,680
Tractor & Ag Equipment	295
Valley Days*	3,598
Total	**15,649**

*Categories of volunteerism not previously tracked.

2022-2023 Museum Visitation	
Weekends	8,627
Weekdays*	1,020
Tours	7,150
Total	**16,797**

*Inclusive of Valley Days, event rentals, and membership programming.

In 2023-2024, the SJCHSM preserved artifacts and presented programs that showcase the history of San Joaquin County (SJC). The SJCHSM conserves artifacts associated with the region's history, including the 1848 Charles Weber Cottage, over 300,000 documents and photos representing local history, the records of County departments such as the Board of Supervisors, Assessor-Recorder-County Clerk (ARCC), Auditor-Controller, and Sheriff-Public Administrator, along with large collections of documents and artifacts related to the County's agricultural, industrial, and cultural histories. The SJCHSM leverages these artifacts and collections to provide educational programs to the public, such as Valley Days, Pioneer School, the Festival of Trees, four to six annual exhibits, and creative-aging programs for members and volunteers.

2022-2023 was a year of consistent growth for the SJCHSM. Membership grew to 983 by the end of the year, up 68% from 2021-2022. This trend has carried into 2023-2024, with membership growing to 1,040 by April 2024. The Docent Council grew to 93 docents, and volunteer hours grew by approximately 6.7%. The Board of Trustees grew to 23 members and maintained a 72% average attendance rate for the year. Education program attendance remained steady during 2022-2023, with approximately 12,000 students attending SJCHSM programs.

The SJCHSM Collections & Archives Department conducted significant work on behalf of the County in 2022-2023. Staff completed its partnership project with the ARCC to digitize significant volumes of County records, and responded to 1,191 research requests from 145 individuals, agencies, and businesses throughout 2023-2024. The SJCHSM also acquired several major collections in 2022-2023, including the Little Manila Rising Collection of Farm Labor Trunks, the personal papers of famous civil rights leader and Stockton's first African-American teacher, Wilhelmina Henry, and the family papers of Richard Yoshikawa, well-known County Supervisor and Japanese community leader. The Yoshikawa collection includes one of the largest collections of photos documenting WWII-era Japanese incarceration, and has attracted national interest.

The SJCHSM conducted significant outreach work on behalf of the County during 2022-2023. SJCHSM staff notably supported the development of an exhibit and publication concerning the history of the Sikh community in San Joaquin County, titled *The Sikhs in America: Faith, Resilience, and Power,* in partnership with the Stockton Sikh Gurdwara. The museum also helped produce a docuseries on the history of

Stockton's Khmer community for KCRA 3 that won an Emmy for best docuseries. Also, during 2022-2023, SJCHSM staff helped lobby for a Smithsonian Museum of American History Exhibit, coming in fall 2025, on the history of Stockton's Little Manila, Chinatown, and Japanese Quarter. This will be the first Smithsonian exhibit focused entirely on a San Joaquin County subject.

Outreach work continues into 2023-2024, with grants received from the State for the digitization of the Yoshikawa collection, support for several documentaries on histories of agriculture and law/order in San Joaquin County, presentations of the exhibit with the Sikh community, lectures across San Joaquin County on local historical topics, and notably, work with NBC on a potential historical crime drama on the Wild-West in San Joaquin County.

In 2023-2024, the SJCHSM had a banner year for collections acquisition. In the fall of 2023, the SJCHSM acquired the photography collections of renowned local photographer Rich Turner, a 30-year veteran of the Stockton Record who subsequently launched his own art studio and took corporate photographs for hundreds of local businesses between 1992 and the 2010s. His collection includes approximately 150,000 photos of San Joaquin County that are now available to the public, including hundreds of well-known landscape photographs of the California Delta.

Also, during 2023-2024, the SJCHSM acquired the business papers and research records of the Stockton Record, the County's longtime newspaper of record. This includes hundreds of thousands of organized newspaper clippings, every photo ever taken by the Stockton Record photographers since 1950, thousands of cassette and VHS tapes of recorded interviews, and thousands of interview transcripts. The SJCHSM did not have enough room to store all of this new material, and took on considerable expense to cover the cost of storage. In addition to these keynote collections, the SJCHSM acquired a historical tractor from the Oye family and the papers of the Gianelli family, well-known grocers and developers in early 20th century Stockton.

In 2024-2025, the SJCHSM's goals are to build on significant progress by initiating the redevelopment of the campus through the construction of Pioneer Village, apply for re-accreditation from the American Alliance of Museums, revive the Century Business Dinner Awards, and continue with efforts to promote the narratives of San Joaquin County history to local and nationwide audiences.

Supplemental Requests

The San Joaquin Historical Society and Museum is requesting additional funding of $135,292 for the following:

Executive Director's Raise

Funding is requested to cover the Executive Director's raise approved by the SJCHSM Board of Trustees on February 28, 2024. A 15% raise ($11,866) has been included in the 2024-2025 Proposed Budget.

Maintenance Project Coordinator

Funding of $47,123 is requested to increase the Maintenance Project Coordinator from part-time to full-time to assist with campus programming and an increase in museum operations.

Office Manager

Funding of $76,303 is requested to support an Office Manager to assist with clerical duties and the management of museum donations.

The 2024-2025 Proposed Budget has been augmented by $135,292 to address these requests.

Base Funding Level

The County is under contractual obligation to provide base (ongoing) funding to cover an appropriate share of SJCHSM operating costs. The following table shows the base funding contributions made by the County:

Year	Base Funding	% of Inc./Dec. From Prior Year
2013-2014	$303,000	0.00%
2014-2015	$303,000	0.00%
2015-2016	$303,000	0.00%
2016-2017	$349,965	15.50%
2017-2018	$349,965	0.00%
2018-2019	$384,300	9.80%
2019-2020	$384,300	0.00%
2020-2021	$384,300	0.00%
2021-2022	$520,762	35.50%
2022-2023	$583,253	12.00%
2023-2024	$653,253	12.00%
2024-2025*	$788,545*	17.16%

**2024-2025 is recommended*

Contingency Provision

Sandy Regalo
Interim County Administrator

Government Code Section 29084 permits county budgets to contain an appropriation for contingencies in such an amount that the Board of Supervisors deems appropriate. In San Joaquin County, the Board established the Contingency Provision budget (#1019000000), which provides funds for unanticipated expenditures or revenue shortfalls occurring in all County operations during the fiscal year. The level of the appropriation is set annually as part of the County budget development process. Various factors are evaluated in determining the appropriation level. These include demands on County services, economic outlook, pending Federal and State legislative/budgetary impacts on County programs, the County's short and long-term infrastructure needs, and the availability of funds.

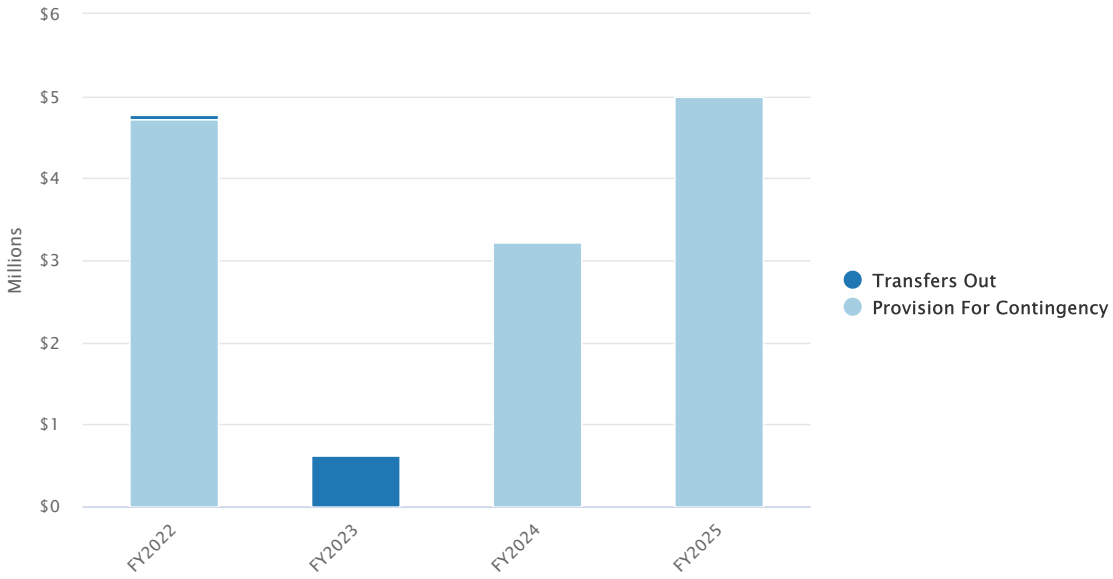
Expenditures Summary

The 2024-2025 Proposed Budget of $5,000,000 is an increase of $1,783,288 from the 2023-2024 Adopted Budget of $3,216,712, to be used for unanticipated expenditures and revenue shortfalls throughout the year.

$5,000,000 $1,783,288
(55.44% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expense Objects					
Transfers Out	$45,000	$617,800	$0	$0	0%
Provision For Contingency	$4,722,498	$0	$3,216,712	$5,000,000	55.4%
Total Expense Objects:	$4,767,498	$617,800	$3,216,712	$5,000,000	55.4%

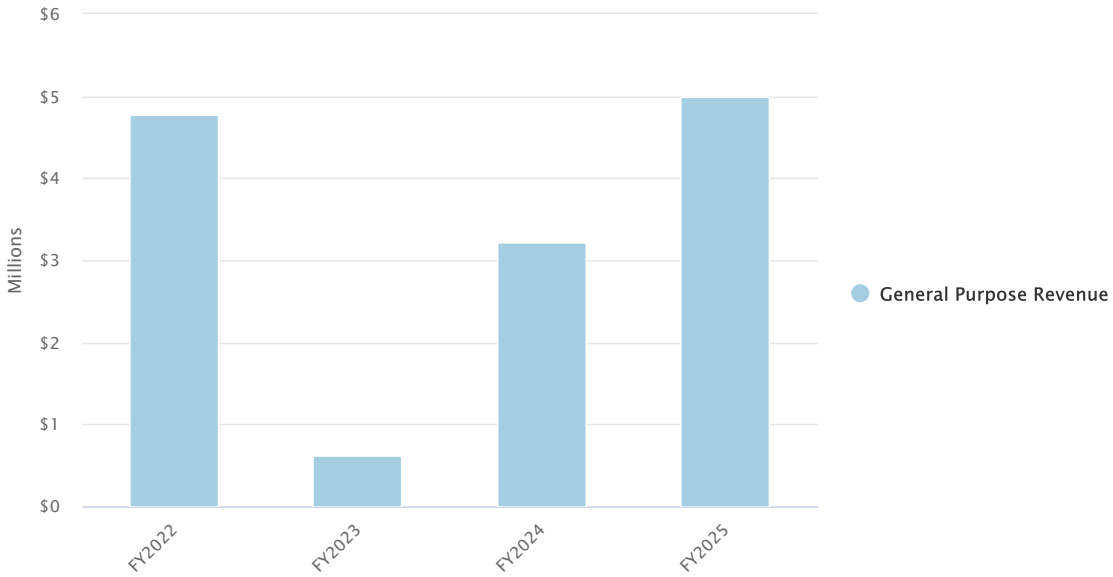
Funding Summary

The 2024-2025 Proposed Budget is entirely funded by General Purpose Revenue.

$5,000,000 $1,783,288
(55.44% vs. prior year)

Funding by Source

Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
General Purpose Revenue	$4,767,498	$617,800	$3,216,712	$5,000,000	55.4%
Total General Purpose Revenue:	$4,767,498	$617,800	$3,216,712	$5,000,000	55.4%

Program Discussion

The Contingency Provision budget (#1019000000) is a General Fund budget which provides funds for unanticipated expenditures or revenue shortfalls occurring in all County operations during the fiscal year. The Reserve for Contingencies (#10011) is a separate fund, also called a General Fund Special Account, which is discussed below

Use Guidelines & Policies

On October 5, 2010, the Board adopted the Use Guidelines and Policies for the Reserve for Contingencies (R-10-525) in an effort to stabilize the long-term financial viability of the County and to correct the structural imbalance of the budget over a 10-year period. The Use Guidelines and Policies are summarized below:

1. Set the Reserve at 5% of the County budget by 2020-2021.
2. Starting 2011-2012, establish a goal to provide an annual appropriation to the Reserve at a minimum of 1% of the County budget and provide an annual appropriation increase sufficient to reach the 2020-2021 goal of 5%.
3. Define the Reserve as a one-time resource and not be used to support ongoing operating expenses on an ongoing basis.
4. Use the Reserve to balance the County budget only if other options are unavailable or highly impractical.
5. Cap the annual drawdown of the Reserve at 20% of the amount appropriated in the adopted budget.

2024-2025 Reserve Level

The 2024-2025 Proposed Budget recommends replenishing and establishing the Reserve at $130,046,470 or 5% of the 2024-2025 Proposed Budget. The balance in the Reserve as of March 31, 2024 was $129,565,129, thus a transfer of $481,341 from the General Fund is recommended.

The following chart shows the Contingency Reserve levels for 2015-2016 through 2024-2025:

Fiscal Year	Adopted Budget	Reserve for Contingencies	% of Budget
2015-2016	$1,375,647,801	$38,724,546	2.82%
2016-2017	$1,439,598,787	$54,062,431	3.76%
2017-2018	$1,616,211,310	$74,630,220	4.62%
2018-2019	$1,747,206,329	$87,378,644	5.00%
2019-2020	$1,803,049,348	$90,152,470	5.00%
2020-2021	$1,910,352,049	$95,517,602	5.00%
2021-2022	$2,137,967,942	$106,898,397	5.00%
2022-2023	$2,169,165,884	$108,458,294	5.00%
2023-2024	$2,591,302,580	$129,565,129	5.00%
2024-2025*	$2,600,929,394	$130,046,470	5.00%

*Represents Proposed Budget.

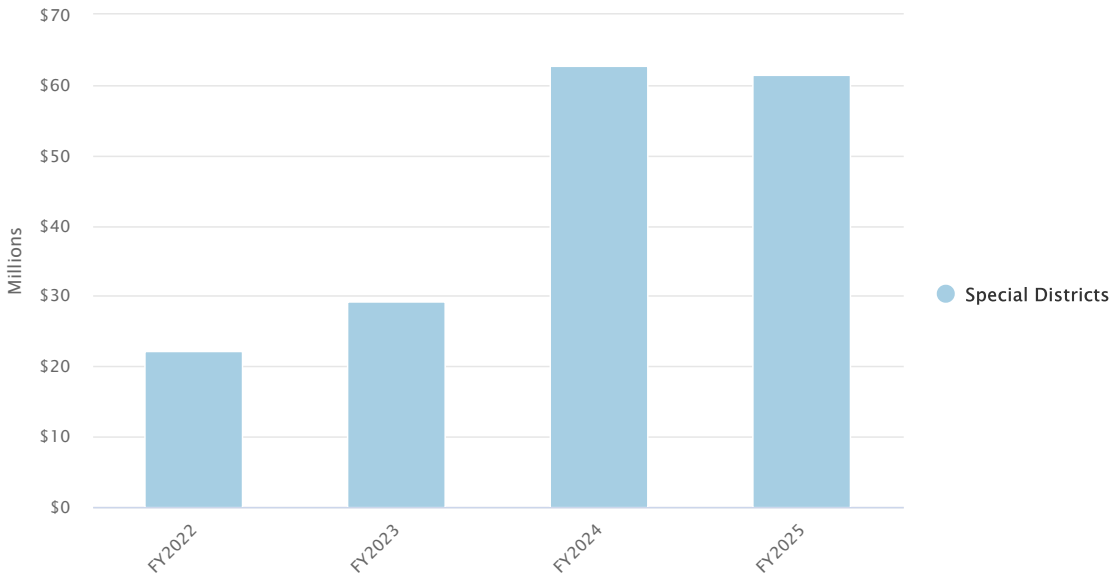
Special Districts

Expenditures Summary

$61,462,362 -$1,181,873
(-1.89% vs. prior year)

Expenditures by Fund

Budgeted and Historical 2025 Expenditures by Fund



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Special Districts					
SJC Flood Control & Wtr Consv Dist	$969,866	$2,870,955	$2,609,958	$3,822,709	46.5%
SJC Flood Control-Zone 9	$3,130,994	$3,003,708	$7,273,350	$6,920,797	-4.8%
SJC Flood Control-Zone 10	$840	$206	$349,357	$352,700	1%
SJ Area Flood Control Agency	$523,583	$495,899	$985,000	$2,176,000	120.9%
SJCFC-Water Investigations Zn 2	$1,717,728	$1,416,330	$1,622,282	$2,080,416	28.2%
SJC Flood Control-Construction	$858,483	$5,131,211	$6,000,000	$6,000,000	0%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Mokelumne River Water & Power Auth	$315,307	$364,587	$3,750,200	$3,445,200	-8.1%
San Joaquin Water No 2	$380,253	$160,681	$281,670	$275,015	-2.4%
Ash Street Lighting	$20,366	$18,696	$157,095	$50,719	-67.7%
Boggs Tract Lighting	$5,267	$4,752	$34,596	$14,533	-58%
Burkett Garden Acres Lighting	$15,185	$13,925	$43,110	$31,274	-27.5%
Burkett Gardens Lighting	$34,787	$41,287	$56,718	$59,146	4.3%
Eastview Lighting	$7,645	$7,080	$26,096	$17,502	-32.9%
Elkhorn Lighting	$4,389	$4,115	$10,653	$12,055	13.2%
Farmington Lighting	$2,061	$2,054	$6,013	$6,349	5.6%
Linden Lighting	$19,334	$17,880	$98,231	$35,637	-63.7%
Lockeford Lighting	$14,081	$13,732	$66,542	$26,870	-59.6%
Mariposa Heights Lighting	$1,636	$1,651	$17,285	$11,573	-33%
Mission Village Lighting	$2,434	$2,228	$9,467	$9,879	4.4%
Morada Estates Lighting	$3,981	$3,652	$13,935	$14,754	5.9%
Morada Manor Lighting	$1,435	$1,409	$6,462	$6,744	4.4%
North Oaks Lighting	$3,727	$3,780	$16,016	$11,669	-27.1%
North Wilson Way Lighting	$9,025	$7,618	$61,526	$26,290	-57.3%
Northeast Stockton Lighting	$42,034	$36,632	$96,241	$83,262	-13.5%
Oro Street Lighting	$25,423	$20,688	$133,166	$59,690	-55.2%
Plymouth Village Lighting	$19,500	$17,922	$72,186	$36,368	-49.6%
Rancho Village Lighting	$614	$597	$877	$1,343	53.1%
Shasta Avenue Lighting	$5,730	$5,400	$10,950	$11,977	9.4%
Shippee-French Camp Lighting	$1,915	$1,777	$4,750	$4,984	4.9%
Silva Gardens Lighting	$1,839	$1,792	$3,614	$3,963	9.7%
South French Camp Lighting	$3,059	$2,765	$7,084	$7,852	10.8%
Southwest Stockton Lighting	$11,458	$10,089	$70,911	$24,295	-65.7%
Stockton No 5 Lighting	$1,696	$1,649	$4,786	$5,109	6.7%
Tuxedo-Country Club Lighting	$14,077	$12,847	$39,052	$27,566	-29.4%
Victor Lighting	$3,581	$3,308	$5,967	$6,882	15.3%
West Lane Lighting	$2,490	$2,216	$15,672	$7,071	-54.9%
Woodbridge Lighting	$46,369	$44,558	$217,123	$80,245	-63%
West Stockton Lighting	$42,525	$38,853	$132,420	$68,004	-48.6%
Acampo Water Maintenance	$82,912	$59,152	$224,928	$167,945	-25.3%
Almond Park Water Maintenance	$28,850	$53,376	$136,068	$164,506	20.9%
Ashley Drainage Maintenance	$222	$262	$3,622	$3,723	2.8%
Bear Creek Terrace Light & Drain	$19,559	$15,629	$37,711	$40,626	7.7%
Bowling Green Estates Maintenance	$1,907	$3,565	$10,352	$10,564	2%
Country Club Vista Maintenance	$5,359	$5,316	$325,247	$326,410	0.4%
Colonial Heights Maintenance	$985,919	$1,602,443	$5,162,439	$4,043,770	-21.7%
Corral Hollow Maintenance	$75,078	$116,832	$167,505	$196,318	17.2%
Elkhorn Estates Maintenance	$95,772	$138,016	$490,841	$495,115	0.9%
Gayla Manor Maintenance	$81,688	$109,017	$188,070	$228,930	21.7%
Lambert Village Maintenance	$5,147	$4,720	$39,197	$29,004	-26%
Lincoln Vill Lws Maintenance	$3,158,737	$3,545,443	$8,582,726	$7,451,050	-13.2%

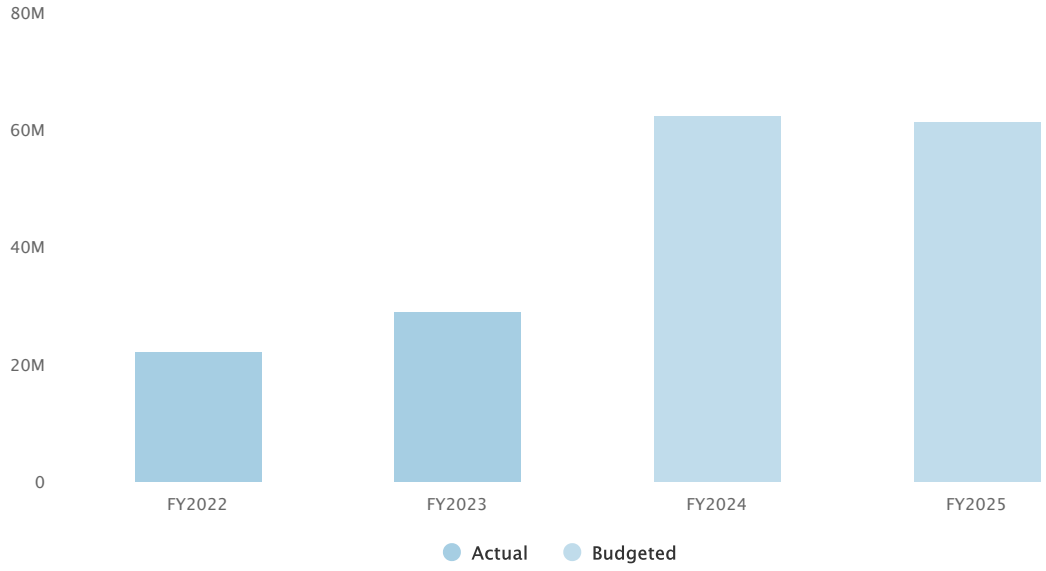
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Lockeford Light & Drain Maint	$2,989	$3,417	$8,876	$9,691	9.2%
Maurland Manor Maintenance	$28,379	$54,072	$62,951	$63,730	1.2%
Mokelumne Acres Maintenance	$323,884	$284,256	$455,825	$466,388	2.3%
Morada Acres Maintenance	$41,411	$60,860	$1,014,810	$1,325,729	30.6%
Morada Estates Maintenance	$99,131	$140,099	$243,329	$256,415	5.4%
Morada Manor Maintenance	$45,093	$88,266	$131,459	$421,376	220.5%
Pacific Gardens Sanitary	$2,074,311	$2,149,600	$4,224,489	$3,161,298	-25.2%
Rancho San Joaquin Maintenance	$82,896	$131,299	$444,038	$549,872	23.8%
Raymus Village Maintenance	$412,520	$749,684	$4,003,297	$1,054,696	-73.7%
Riviera Cliffs Maintenance	$5,144	$4,643	$21,723	$12,872	-40.7%
Shaded Terrace Maintenance	$55,089	$56,982	$377,168	$383,097	1.6%
Shaded Terrace Maintenance-Debt	$18,232	$17,880	$20,815	$22,635	8.7%
Spring Creek Estates Maintenance	$45,379	$34,973	$350,663	$379,049	8.1%
Summer Home Estates Maintenance	$1,266	$13,768	$10,033	$10,123	0.9%
Sunnyside Estates Maintenance	$41,727	$38,546	$224,077	$778,382	247.4%
Walnut Acres Maintenance	$86,343	$66,904	$154,756	$159,145	2.8%
Wilkinson Manor Maintenance	$256,591	$272,545	$453,875	$474,010	4.4%
Wilkinson Manor Maintenance Zone A	$59,080	$57,783	$223,975	$228,921	2.2%
CSA 1-Boggs Tract Park	$18,178	$19,561	$27,580	$23,332	-15.4%
CSA 2-Madison Park	$41,606	$57,440	$57,515	$58,557	1.8%
CSA 3-Garden Acres & Eastside Parks	$65,722	$71,896	$82,828	$85,343	3%
CSA 3-Zone A-Tallahatchey Terrace	$5,756	$5,655	$29,415	$30,585	4%
CSA 4-Lathrop (Dos Reis) Park	$22,184	$30,227	$28,191	$30,508	8.2%
CSA 5-Raymus Village Park	$14,517	$20,068	$40,110	$32,652	-18.6%
CSA 56-Peters-General	$1,532	$6,520	$12,538	$12,808	2.2%
CSA 8-Taft Park	$36,231	$44,293	$50,498	$54,648	8.2%
CSA 11-Larch Clover Park	$7,214	$6,761	$7,368	$7,775	5.5%
CSA 12-Thornton	$183,609	$221,919	$1,617,526	$2,382,403	47.3%
CSA-12 Debt Service	$8,968	$0	$0	$0	0%
CSA 14-Victor	$2,697	$17,837	$21,198	$19,357	-8.7%
CSA 15-Waterloo 99	$217,787	$246,886	$435,685	$433,505	-0.5%
CSA 16-Par Country Estates	$168,783	$292,569	$284,857	$290,216	1.9%
CSA 17-Cherokee Industrial Park	$69,648	$20,016	$157,219	$139,450	-11.3%
CSA 18-Fairway Estates	$38,311	$45,117	$124,810	$128,007	2.6%
CSA 21-Oak Creek	$9,837	$8,345	$31,162	$25,094	-19.5%
CSA 23-Granada Glen	$7,658	$8,768	$21,228	$22,734	7.1%
CSA 24-Moznett Estates-General	$3,055	$3,100	$22,020	$22,456	2%
CSA 25-Capewood	$324	$340	$12,324	$12,404	0.6%
CSA 29-Forest Lake	$7,651	$4,763	$25,683	$26,062	1.5%
CSA 30-Manteca Industrial Park	$51,664	$95,651	$157,332	$150,348	-4.4%
CSA 31-Saddle-Flag City-General	$138,918	$142,519	$318,869	$397,763	24.7%
CSA 31-Zone W Nitrate Treatment	$55,321	$64,332	$164,184	$182,177	11%
CSA 35-Los Ranchos	$304,732	$122,585	$262,490	$255,414	-2.7%
CSA 35 Los Ranchos Water Fund	$0	$0	$130,000	$130,000	0%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
CSA 36-Lloyd Lane-General	$8,985	$4,931	$14,640	$14,735	0.6%
CSA 36-Zone A Lloyd Lane	$718	$742	$9,322	$9,372	0.5%
CSA 36-Zone B Lloyd Lane	$827	$732	$9,531	$9,596	0.7%
CSA 37-Marty Court	$1,257	$1,193	$9,196	$9,526	3.6%
CSA 41-Eaglecrest	$6,385	$7,679	$31,363	$24,397	-22.2%
CSA 41 Zone N-Tierra Del Sol	$8,044	$5,137	$51,476	$52,259	1.5%
CSA-41 Zone C-Solari Ranch	$2,224	$2,906	$15,495	$16,256	4.9%
CSA 42-Blatt Estates	$2,098	$3,220	$17,252	$18,004	4.4%
CSA 43-Clements-General	$117,141	$74,226	$174,171	$194,145	11.5%
CSA 43-Zone D Clements-Oakridge Estates	$2,508	$2,332	$16,698	$16,836	0.8%
CSA 44-Fair Oaks-Apricot Acres	$422,165	$391,305	$547,438	$1,091,727	99.4%
CSA 44-Zone E Castello Estates	$319,880	$348,542	$588,337	$592,942	0.8%
CSA 44-Zone G Linne Estates	$408,837	$444,503	$763,572	$785,665	2.9%
CSA 45-Lockeford Bluffs	$2,347	$2,603	$27,549	$27,710	0.6%
CSA 46-Morada North	$300,644	$330,408	$507,153	$517,641	2.1%
CSA 46-Zone L Heather Moore Estates	$626	$598	$3,698	$3,820	3.3%
CSA 47-Hempstead Court	$655	$710	$20,154	$20,461	1.5%
CSA 48-Woodbridge Community Park	$14,551	$28,403	$32,185	$41,996	30.5%
CSA 48-Zone K-Woodbridge Main St	$19,503	$26,358	$62,772	$64,911	3.4%
CSA 49-Zone L Rural Intersection Ltg	$3,762	$2,048	$10,515	$11,561	9.9%
CSA 49-Zone L-1 Rural Intersection Ltg	$4,823	$3,843	$28,337	$17,241	-39.2%
CSA 50-Patterson Pass Business Park	$15,324	$10,801	$85,436	$50,033	-41.4%
CSA 51-Acampo Village	$1,809	$1,785	$7,987	$8,279	3.7%
CSA 52-Blossom Court	$2,017	$1,781	$15,828	$16,103	1.7%
CSA 53-Household Hazard Waste	$1,669,214	$1,350,766	$1,567,978	$1,479,628	-5.6%
CSA 54-Npdes	$969,538	$911,878	$1,774,000	$1,552,501	-12.5%
CSA 55-Shaylynn Estates	$1,051	$3,001	$7,122	$7,295	2.4%
CSA 55-Zone C-Stonegate Estates	$2,571	$1,687	$17,174	$17,492	1.9%
PW DWR FMAP Grant	$0	$0	$0	$1,084,800	N/A
Total Special Districts:	$22,276,743	$29,189,165	$62,644,235	$61,462,362	-1.9%

Funding Summary

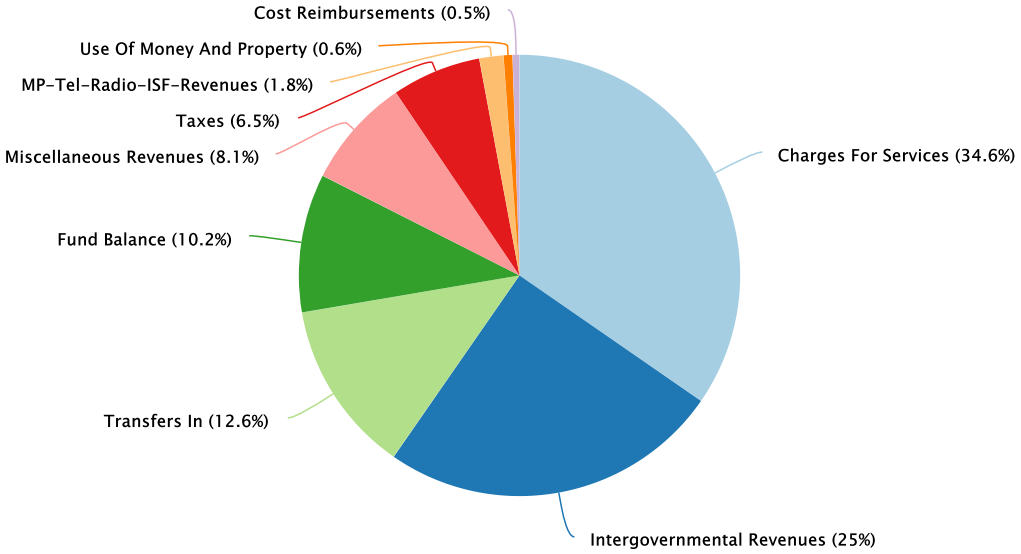
$61,462,362 -$1,181,873
(-1.89% vs. prior year)

Special Districts Proposed and Historical Budget vs. Actual

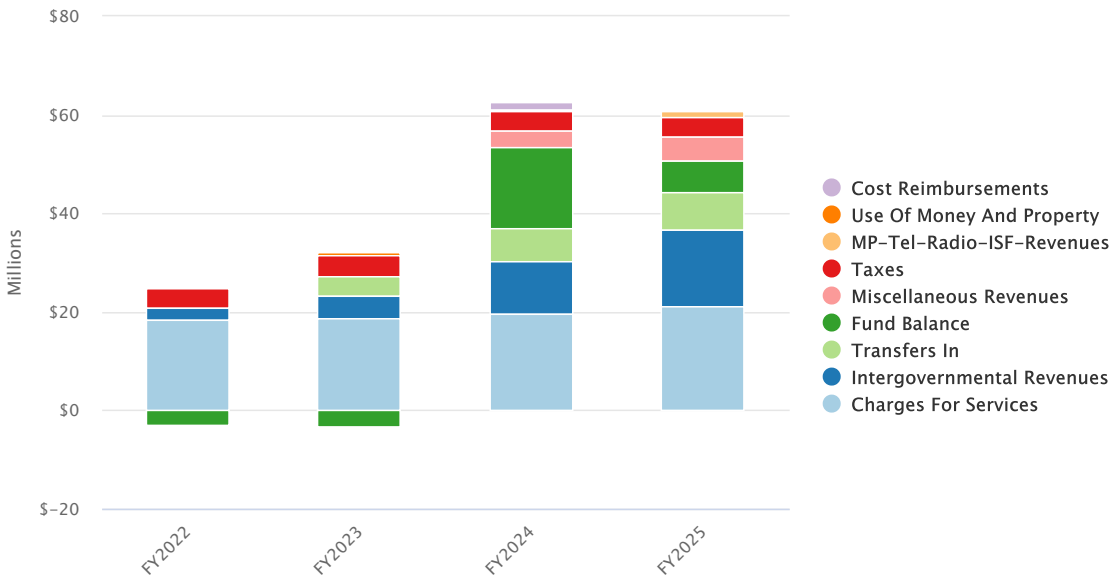


Funding by Source

Projected 2025 Funding by Source



Budgeted and Historical 2025 Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$3,767,755	$4,020,037	$3,853,865	$4,019,564	4.3%
Use Of Money And Property	$151,526	$748,270	$306,975	$399,469	30.1%
Intergovernmental Revenues	$2,425,664	$4,699,590	$10,811,618	$15,385,542	42.3%
Charges For Services	$18,404,900	$18,719,281	$19,622,608	$21,286,825	8.5%
Miscellaneous Revenues	$90,641	$129,112	$3,597,781	$4,965,509	38%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Transfers In	$28,968	$3,815,857	$6,470,007	$7,771,384	20.1%
MP-Tel-Radio-ISF-Revenues	$0	$0	$0	$1,084,800	N/A
Cost Reimbursements	$270,136	$377,565	$1,542,314	$309,074	-80%
Fund Balance	-$2,862,847	-$3,320,547	$16,439,067	$6,240,195	-62%
Total:	$22,276,743	$29,189,165	$62,644,235	$61,462,362	-1.9%

Special Districts - Parks

Marcia Cunningham
Director of General Services

Special Districts are a form of government created by a local community to meet a specific need. Each District budget is developed to address projected District operations and maintenance needs, as well as to provide funding for reserves for future system replacement and capital improvement projects. Revenues are provided through assessments and service charges from benefitting properties within each District's boundaries.

A County Service Areas (CSA) may be established to provide a variety of extended services within a particular area that are not available in all parts of the County. At the time a CSA is established, the Board of Supervisors specifies the types of services proposed to be provided within the area. CSAs in the County typically provide utilities and/or other services.

The General Services Department's Parks and Recreation Division manages and operates eight CSAs that provide parks and recreation services. The following parks are located within these CSA's:

- Boggs Tract Park (CSA 1)
- Madison Park (CSA 2)
- Garden Acres and Eastside Parks (CSA 3)
- Lathrop (Dos Reis) Park (CSA 4)
- Raymus Village Park (CSA 5)
- Taft Park (CSA 8)
- Larch Clover Park (CSA 11)
- Woodbridge Community Park (CSA 48)

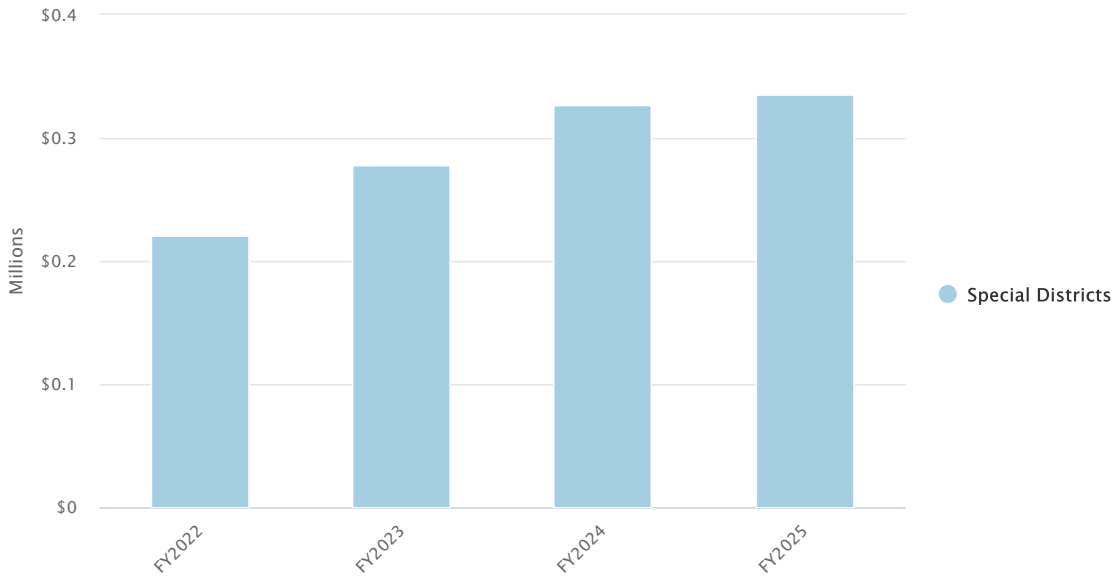
Expenditures Summary

The 2024-2025 Proposed Budget of $334,811 represents an immaterial change from the 2023-2024 Adopted Budget.

$334,811 $8,536
(2.62% vs. prior year)

Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Expenditures					
Services And Supplies	$215,805	$273,096	$320,500	$328,401	2.5%
Centrally-Budgeted Expenses	$4,399	$5,553	$5,775	$6,410	11%
Total Expenditures:	$220,204	$278,649	$326,275	$334,811	2.6%

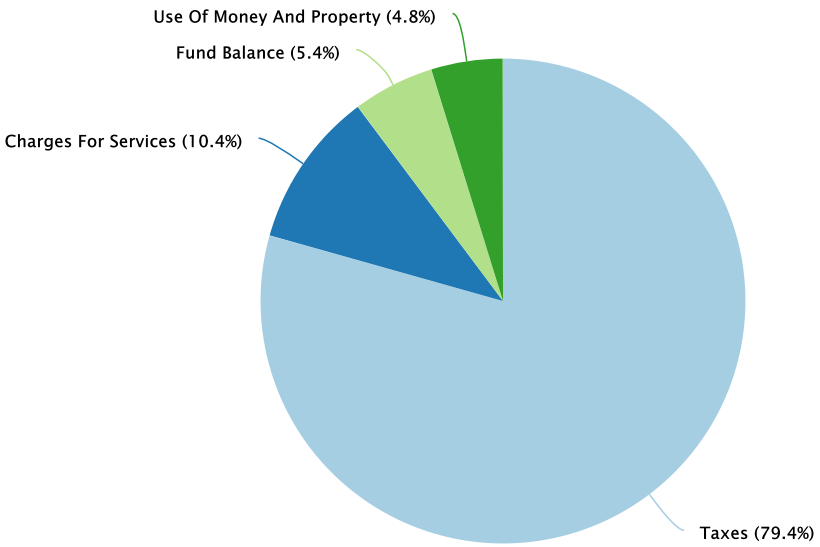
Funding Summary

The 2024-2025 Proposed Budget includes $316,651 in revenue from County Service Area property tax assessments, rental income, and interest. These facilities are also supported by $18,160 from fund balance.

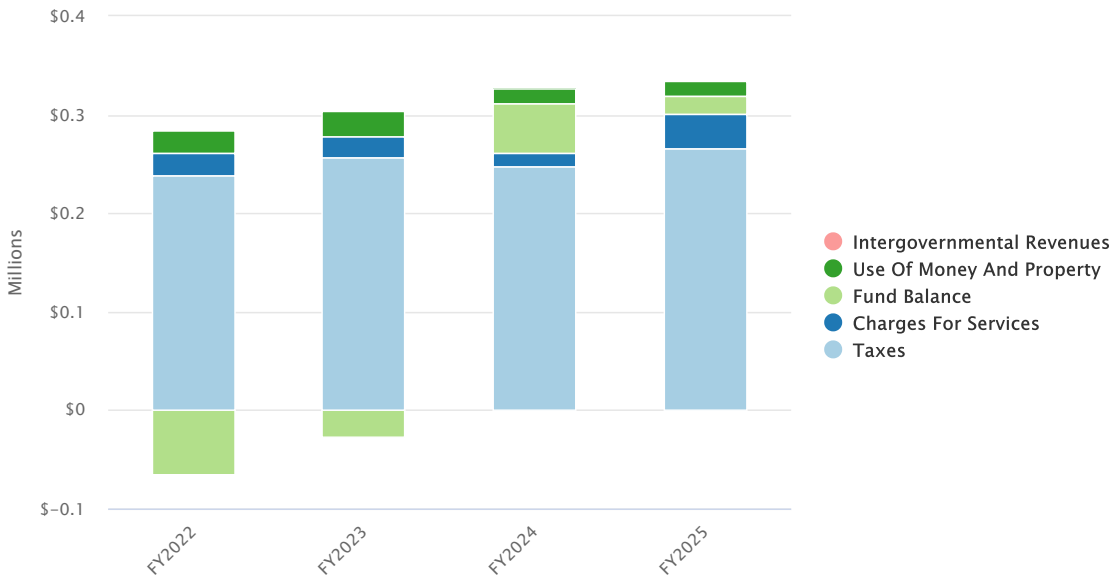
$334,811 $8,536
(2.62% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$238,621	$256,088	$248,268	$265,736	7%
Use Of Money And Property	$22,726	$25,461	$14,725	$16,000	8.7%
Intergovernmental Revenues	$1,566	$1,561	$0	$0	0%
Charges For Services	$22,542	$22,500	$12,500	$34,915	179.3%
Fund Balance	-$65,251	-$26,961	$50,782	$18,160	-64.2%
Total:	$220,204	$278,649	$326,275	$334,811	2.6%

Program Discussion

In 2024-2025, the eight County Service Area (CSA) Parks will continue to be supported by Parks maintenance staff. Additional efforts by volunteers and General Relief Workers at the Community Centers will also be used to assist with maintenance when available.

The following table shows the 2024-2025 Proposed Budget appropriations for each CSA park:

	Projected Fund Balance as of July 1, 2024	2024-2025 Appropriations	2024-2025 Revenues	Projected Fund Balance as of June 30, 2025
County Service Areas - Parks				
#1 Boggs Tract Park	$4,950	$23,332	$22,788	$4,406
#2 Madison Park	42,996	58,557	51,925	36,364
#3 Garden Acres and Eastside Park	14,615	85,343	83,712	12,984
#4 Lathrop Park	4,898	30,508	29,953	4,343
#5 Raymus Village Park	35,113	32,652	31,863	34,324
#8 Taft Park	96,838	54,648	53,664	95,854
#11 Larch Clover Park	399	7,775	7,631	255
#48 Woodbridge Community Park	22,645	41,996	35,115	15,764
Total	**$222,454**	**$334,811**	**$316,651**	**$204,294**

Special Districts - Public Works

Fritz Buchman
Director of Public Works

Special Districts are a form of government created by a local community to meet a specific need. The budget requests below are for Special Districts administered by the Public Works Department (Public Works). These Districts provide one or a combination of the following services to properties within the respective District boundaries: water, sewer, storm drainage, stormwater treatment, streetlights, nitrate treatment, household hazardous waste disposal, landscape, and lighting maintenance. Each District budget is developed to address projected District operations and maintenance needs, future system replacement and capital improvement project needs, and District fiscal administration. Revenues are provided through assessments and service charges on benefiting properties within each District's boundaries.

Expenditures Summary

The 2024-2025 Proposed Budget of $61,127,551 is a decrease of $1,190,409 from the 2023-2024 Adopted Budget of $62,317,960, primarily due to the removal of the streetlight acquisition project.

$61,127,551 **-$1,190,409**
(-1.91% vs. prior year)

Expenditures by Fund

The table below summarizes historical expenditures and the 2024-2025 Proposed Budget appropriations for each District.

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
SJC Flood Control & Wtr Consv Dist	$969,866	$2,870,955	$2,609,958	$3,822,709	46.5%
SJC Flood Control-Zone 9	$3,130,994	$3,003,708	$7,273,350	$6,920,797	-4.8%
SJC Flood Control-Zone 10	$840	$206	$349,357	$352,700	1%
SJ Area Flood Control Agency	$523,583	$495,899	$985,000	$2,176,000	120.9%
SJCFC-Water Investigations Zn 2	$1,717,728	$1,416,330	$1,622,282	$2,080,416	28.2%
SJC Flood Control-Construction	$858,483	$5,131,211	$6,000,000	$6,000,000	0%
Mokelumne River Water & Power Auth	$315,307	$364,587	$3,750,200	$3,445,200	-8.1%
San Joaquin Water No 2	$380,253	$160,681	$281,670	$275,015	-2.4%
Ash Street Lighting	$20,366	$18,696	$157,095	$50,719	-67.7%
Boggs Tract Lighting	$5,267	$4,752	$34,596	$14,533	-58%
Burkett Garden Acres Lighting	$15,185	$13,925	$43,110	$31,274	-27.5%
Burkett Gardens Lighting	$34,787	$41,287	$56,718	$59,146	4.3%
Eastview Lighting	$7,645	$7,080	$26,096	$17,502	-32.9%
Elkhorn Lighting	$4,389	$4,115	$10,653	$12,055	13.2%
Farmington Lighting	$2,061	$2,054	$6,013	$6,349	5.6%
Linden Lighting	$19,334	$17,880	$98,231	$35,637	-63.7%
Lockeford Lighting	$14,081	$13,732	$66,542	$26,870	-59.6%
Mariposa Heights Lighting	$1,636	$1,651	$17,285	$11,573	-33%

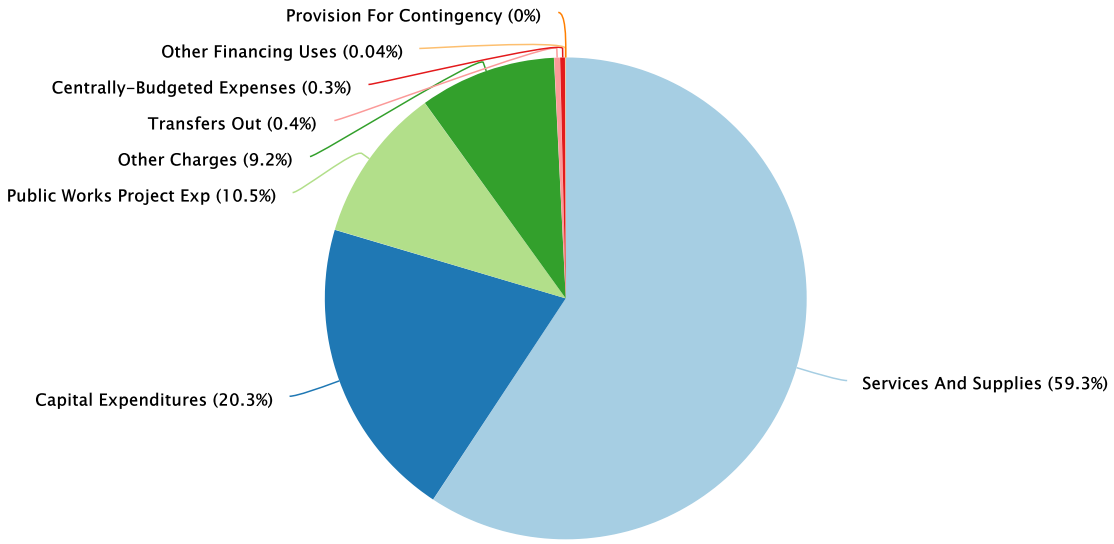
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Mission Village Lighting	$2,434	$2,228	$9,467	$9,879	4.4%
Morada Estates Lighting	$3,981	$3,652	$13,935	$14,754	5.9%
Morada Manor Lighting	$1,435	$1,409	$6,462	$6,744	4.4%
North Oaks Lighting	$3,727	$3,780	$16,016	$11,669	-27.1%
North Wilson Way Lighting	$9,025	$7,618	$61,526	$26,290	-57.3%
Northeast Stockton Lighting	$42,034	$36,632	$96,241	$83,262	-13.5%
Oro Street Lighting	$25,423	$20,688	$133,166	$59,690	-55.2%
Plymouth Village Lighting	$19,500	$17,922	$72,186	$36,368	-49.6%
Rancho Village Lighting	$614	$597	$877	$1,343	53.1%
Shasta Avenue Lighting	$5,730	$5,400	$10,950	$11,977	9.4%
Shippee-French Camp Lighting	$1,915	$1,777	$4,750	$4,984	4.9%
Silva Gardens Lighting	$1,839	$1,792	$3,614	$3,963	9.7%
South French Camp Lighting	$3,059	$2,765	$7,084	$7,852	10.8%
Southwest Stockton Lighting	$11,458	$10,089	$70,911	$24,295	-65.7%
Stockton No 5 Lighting	$1,696	$1,649	$4,786	$5,109	6.7%
Tuxedo-Country Club Lighting	$14,077	$12,847	$39,052	$27,566	-29.4%
Victor Lighting	$3,581	$3,308	$5,967	$6,882	15.3%
West Lane Lighting	$2,490	$2,216	$15,672	$7,071	-54.9%
Woodbridge Lighting	$46,369	$44,558	$217,123	$80,245	-63%
West Stockton Lighting	$42,525	$38,853	$132,420	$68,004	-48.6%
Acampo Water Maintenance	$82,912	$59,152	$224,928	$167,945	-25.3%
Almond Park Water Maintenance	$28,850	$53,376	$136,068	$164,506	20.9%
Ashley Drainage Maintenance	$222	$262	$3,622	$3,723	2.8%
Bear Creek Terrace Light & Drain	$19,559	$15,629	$37,711	$40,626	7.7%
Bowling Green Estates Maintenance	$1,907	$3,565	$10,352	$10,564	2%
Country Club Vista Maintenance	$5,359	$5,316	$325,247	$326,410	0.4%
Colonial Heights Maintenance	$985,919	$1,602,443	$5,162,439	$4,043,770	-21.7%
Corral Hollow Maintenance	$75,078	$116,832	$167,505	$196,318	17.2%
Elkhorn Estates Maintenance	$95,772	$138,016	$490,841	$495,115	0.9%
Gayla Manor Maintenance	$81,688	$109,017	$188,070	$228,930	21.7%
Lambert Village Maintenance	$5,147	$4,720	$39,197	$29,004	-26%
Lincoln Vill Lws Maintenance	$3,158,737	$3,545,443	$8,582,726	$7,451,050	-13.2%
Lockeford Light & Drain Maint	$2,989	$3,417	$8,876	$9,691	9.2%
Maurland Manor Maintenance	$28,379	$54,072	$62,951	$63,730	1.2%
Mokelumne Acres Maintenance	$323,884	$284,256	$455,825	$466,388	2.3%
Morada Acres Maintenance	$41,411	$60,860	$1,014,810	$1,325,729	30.6%
Morada Estates Maintenance	$99,131	$140,099	$243,329	$256,415	5.4%
Morada Manor Maintenance	$45,093	$88,266	$131,459	$421,376	220.5%
Pacific Gardens Sanitary	$2,074,311	$2,149,600	$4,224,489	$3,161,298	-25.2%
Rancho San Joaquin Maintenance	$82,896	$131,299	$444,038	$549,872	23.8%
Raymus Village Maintenance	$412,520	$749,684	$4,003,297	$1,054,696	-73.7%
Riviera Cliffs Maintenance	$5,144	$4,643	$21,723	$12,872	-40.7%
Shaded Terrace Maintenance	$55,089	$56,982	$377,168	$383,097	1.6%
Shaded Terrace Maintenance-Debt	$18,232	$17,880	$20,815	$22,635	8.7%

Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Spring Creek Estates Maintenance	$45,379	$34,973	$350,663	$379,049	8.1%
Summer Home Estates Maintenance	$1,266	$13,768	$10,033	$10,123	0.9%
Sunnyside Estates Maintenance	$41,727	$38,546	$224,077	$778,382	247.4%
Walnut Acres Maintenance	$86,343	$66,904	$154,756	$159,145	2.8%
Wilkinson Manor Maintenance	$256,591	$272,545	$453,875	$474,010	4.4%
Wilkinson Manor Maintenance Zone A	$59,080	$57,783	$223,975	$228,921	2.2%
CSA 3-Zone A-Tallahatchey Terrace	$5,756	$5,655	$29,415	$30,585	4%
CSA 56-Peters-General	$1,532	$6,520	$12,538	$12,808	2.2%
CSA 12-Thornton	$183,609	$221,919	$1,617,526	$2,382,403	47.3%
CSA-12 Debt Service	$8,968	$0	$0	$0	0%
CSA 14-Victor	$2,697	$17,837	$21,198	$19,357	-8.7%
CSA 15-Waterloo 99	$217,787	$246,886	$435,685	$433,505	-0.5%
CSA 16-Par Country Estates	$168,783	$292,569	$284,857	$290,216	1.9%
CSA 17-Cherokee Industrial Park	$69,648	$20,016	$157,219	$139,450	-11.3%
CSA 18-Fairway Estates	$38,311	$45,117	$124,810	$128,007	2.6%
CSA 21-Oak Creek	$9,837	$8,345	$31,162	$25,094	-19.5%
CSA 23-Granada Glen	$7,658	$8,768	$21,228	$22,734	7.1%
CSA 24-Moznett Estates-General	$3,055	$3,100	$22,020	$22,456	2%
CSA 25-Capewood	$324	$340	$12,324	$12,404	0.6%
CSA 29-Forest Lake	$7,651	$4,763	$25,683	$26,062	1.5%
CSA 30-Manteca Industrial Park	$51,664	$95,651	$157,332	$150,348	-4.4%
CSA 31-Saddle-Flag City-General	$138,918	$142,519	$318,869	$397,763	24.7%
CSA 31-Zone W Nitrate Treatment	$55,321	$64,332	$164,184	$182,177	11%
CSA 35-Los Ranchos	$304,732	$122,585	$262,490	$255,414	-2.7%
CSA 35 Los Ranchos Water Fund	$0	$0	$130,000	$130,000	0%
CSA 36-Lloyd Lane-General	$8,985	$4,931	$14,640	$14,735	0.6%
CSA 36-Zone A Lloyd Lane	$718	$742	$9,322	$9,372	0.5%
CSA 36-Zone B Lloyd Lane	$827	$732	$9,531	$9,596	0.7%
CSA 37-Marty Court	$1,257	$1,193	$9,196	$9,526	3.6%
CSA 41-Eaglecrest	$6,385	$7,679	$31,363	$24,397	-22.2%
CSA 41 Zone N-Tierra Del Sol	$8,044	$5,137	$51,476	$52,259	1.5%
CSA-41 Zone C-Solari Ranch	$2,224	$2,906	$15,495	$16,256	4.9%
CSA 42-Blatt Estates	$2,098	$3,220	$17,252	$18,004	4.4%
CSA 43-Clements-General	$117,141	$74,226	$174,171	$194,145	11.5%
CSA 43-Zone D Clements-Oakridge Estates	$2,508	$2,332	$16,698	$16,836	0.8%
CSA 44-Fair Oaks-Apricot Acres	$422,165	$391,305	$547,438	$1,091,727	99.4%
CSA 44-Zone E Castello Estates	$319,880	$348,542	$588,337	$592,942	0.8%
CSA 44-Zone G Linne Estates	$408,837	$444,503	$763,572	$785,665	2.9%
CSA 45-Lockeford Bluffs	$2,347	$2,603	$27,549	$27,710	0.6%
CSA 46-Morada North	$300,644	$330,408	$507,153	$517,641	2.1%
CSA 46-Zone L Heather Moore Estates	$626	$598	$3,698	$3,820	3.3%
CSA 47-Hempstead Court	$655	$710	$20,154	$20,461	1.5%
CSA 48-Zone K-Woodbridge Main St	$19,503	$26,358	$62,772	$64,911	3.4%
CSA 49-Zone L Rural Intersection Ltg	$3,762	$2,048	$10,515	$11,561	9.9%

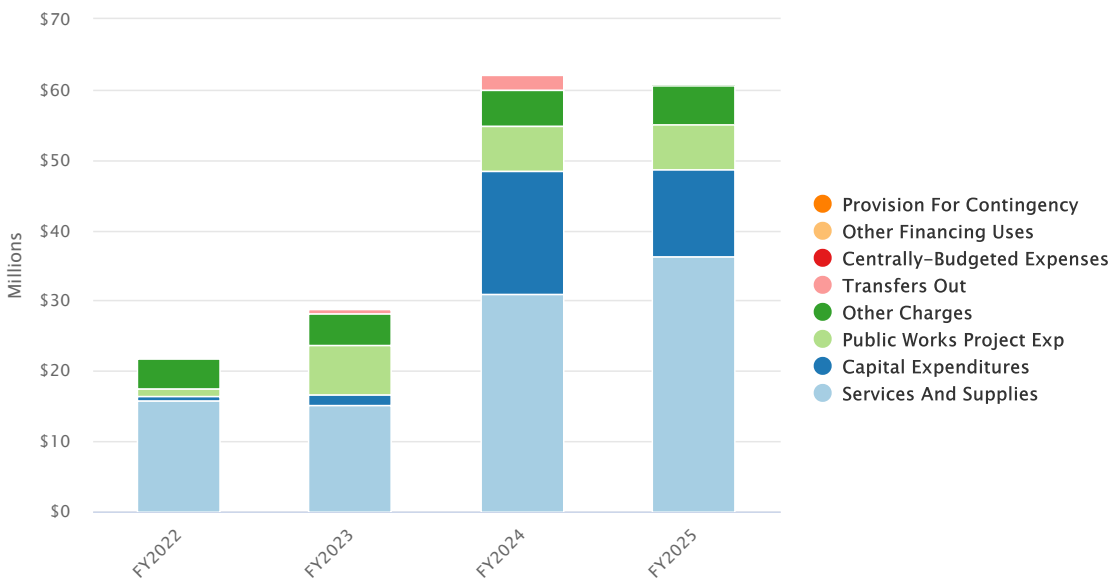
Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
CSA 49-Zone L-1 Rural Intersection Ltg	$4,823	$3,843	$28,337	$17,241	-39.2%
CSA 50-Patterson Pass Business Park	$15,324	$10,801	$85,436	$50,033	-41.4%
CSA 51-Acampo Village	$1,809	$1,785	$7,987	$8,279	3.7%
CSA 52-Blossom Court	$2,017	$1,781	$15,828	$16,103	1.7%
CSA 53-Household Hazard Waste	$1,669,214	$1,350,766	$1,567,978	$1,479,628	-5.6%
CSA 54-Npdes	$969,538	$911,878	$1,774,000	$1,552,501	-12.5%
CSA 55-Shaylynn Estates	$1,051	$3,001	$7,122	$7,295	2.4%
CSA 55-Zone C-Stonegate Estates	$2,571	$1,687	$17,174	$17,492	1.9%
PW DWR FMAP Grant	$0	$0	$0	$1,084,800	N/A
Total:	$22,056,539	$28,910,517	$62,317,960	$61,127,551	-1.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Object



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Services And Supplies	$15,696,145	$15,110,526	$30,986,571	$36,235,075	16.9%
Centrally-Budgeted Expenses	$186,175	$187,785	$210,434	$200,616	-4.7%
Other Charges	$4,305,283	$4,433,948	$5,192,588	$5,599,678	7.8%
Other Financing Uses	$17,916	$17,558	$20,360	$22,180	8.9%
Capital Expenditures	$653,690	$1,463,122	$17,538,005	$12,425,000	-29.2%
Transfers Out	$11,968	$496,134	$2,040,001	$250,001	-87.7%
Provision For Contingency	$0	$0	$1	$1	0%
Public Works Project Exp	$1,185,363	$7,201,444	$6,330,000	$6,395,000	1%
Total:	$22,056,539	$28,910,517	$62,317,960	$61,127,551	-1.9%

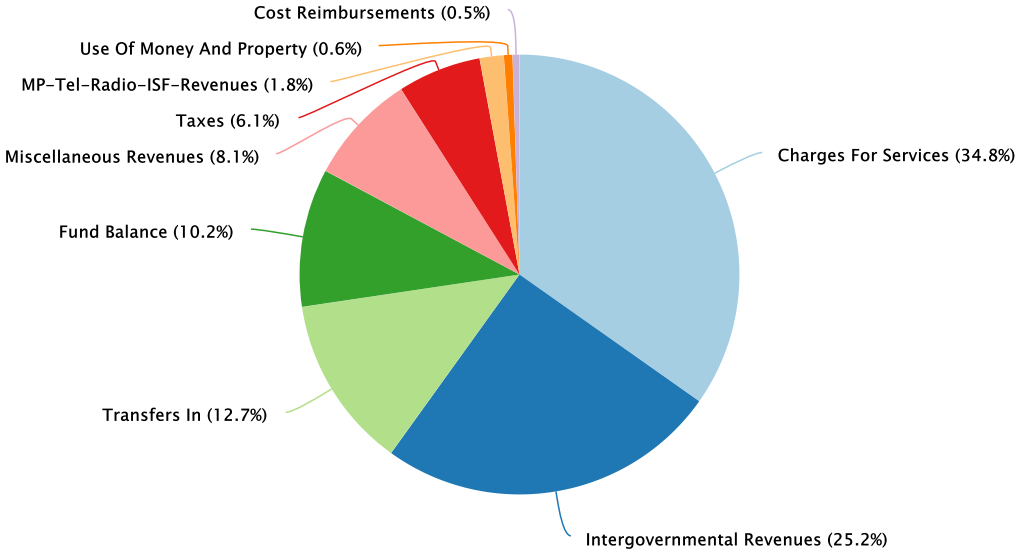
Funding Summary

The 2024-2025 Proposed Budget includes $21,251,910 in charges for services, $15,385,542 in State and Federal revenue, $7,771,384 in transfers from other funds, $6,222,035 in fund balance, $4,965,509 in miscellaneous evenue, and $3,753,828 in taxes.

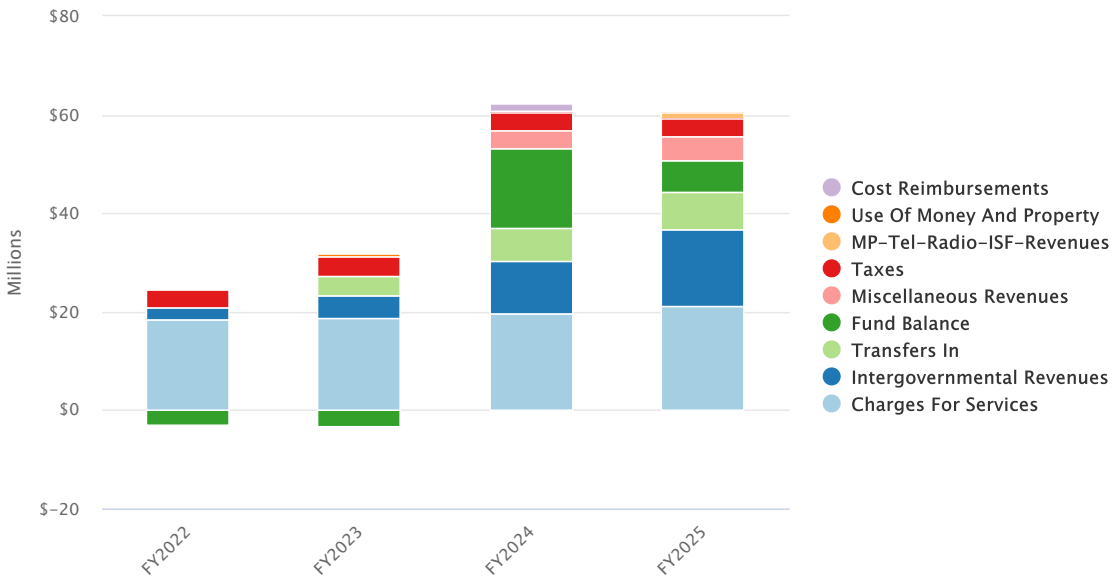
$61,127,551 -$1,190,409
(-1.91% vs. prior year)

Funding by Source

Projected Funding by Source



Budgeted and Historical Funding by Source



Name	FY2022 Actual	FY2023 Actual	FY2024 Budget	FY2025 Budget	FY2024 Budget vs. FY2025 Budget (% Change)
Taxes	$3,529,135	$3,763,949	$3,605,597	$3,753,828	4.1%
Use Of Money And Property	$128,800	$722,809	$292,250	$383,469	31.2%
Intergovernmental Revenues	$2,424,098	$4,698,029	$10,811,618	$15,385,542	42.3%
Charges For Services	$18,382,358	$18,696,781	$19,610,108	$21,251,910	8.4%
Miscellaneous Revenues	$90,641	$129,112	$3,597,781	$4,965,509	38%
Transfers In	$28,968	$3,815,857	$6,470,007	$7,771,384	20.1%
MP-Tel-Radio-ISF-Revenues	$0	$0	$0	$1,084,800	N/A
Cost Reimbursements	$270,136	$377,565	$1,542,314	$309,074	-80%
Fund Balance	-$2,797,596	-$3,293,586	$16,388,285	$6,222,035	-62%
Total:	$22,056,539	$28,910,517	$62,317,960	$61,127,551	-1.9%

Program Discussion

Lighting Districts

Each District provides funds for specific improvements and/or services, including the maintenance and operation of street lighting and associated structures located within the public rights-of-way and dedicated easements. There are a total of 30 Lighting Districts. The 2024-2025 Lighting District Proposed Budget is $763,605, of which $618,321 is funded by revenue and $145,284 in fund balance. The appropriations request is a decrease of $674,939 from the 2023-2024 Adopted Budget, primarily due to the removal of the streetlight acquisition project.

Maintenance Districts

Each District provides funds for operation and maintenance costs, which include labor, electricity, regulatory compliance, repairs, pump taxes (for some Water Districts), and capital improvement projects. The 2024-2025 Maintenance District Proposed Budget is $23,190,406, of which $22,633,579 is funded by revenue and $556,827 by utilizing the existing fund balance. The appropriations request is a decrease of $4,886,130 from the 2023-2024 Adopted Budget, primarily due to a reduction of capital improvement project expenditures and the removal of the streetlight acquisition project.

Public Works expects Almond Park, Elkhorn Estates, Gayla Manor, Morada Acres, Walnut Acres, and Wilkinson Manor Zone A to have a negative cash balance on June 30, 2024. Property owners approved rate increases in 2023 for Gayla Manor, in 2022 for Almond Park, and in 2019 for Elkhorn Estates, Morada Acres, Walnut Acres, and Wilkinson Manor Zone A, which will be phased in over five years.

County Service Areas (CSAs)

A CSA may be established to provide a variety of extended services within a particular area that is not available in all parts of the County. When a CSA is established, the Board of Supervisors specifies the types of services proposed to be provided.

Each CSA funds maintenance expenses, including labor, electricity, regulatory compliance, repairs, pump taxes (for some water districts), and capital improvement projects. The 2024-2025 CSA Proposed Budget is $11,290,918, of which $7,553,878 is funded by revenue and $3,737,040 in fund balance. The requested appropriations request is an increase of $1,078,185 from the 2023-2024 Adopted Budget, primarily due to an increase in grant-funded capital improvement project expenses.

CSA 53 will receive a Household Hazardous Waste (HHW) grant totaling $100,000 from Cal-Recycle in 2024-2025. Due to the rising costs of maintaining the HHW facility and disposing of hazardous materials, analysis is planned for 2024-2025 to evaluate the District's financial sustainability and investigate potential revenue opportunities.

Flood Control and Water

The San Joaquin County Flood Control and Water Conservation District (FC and WCD) was created through State legislation to plan, construct, operate and maintain flood control and water supply projects. The Board of Supervisors is the governing body of the FC and WCD, and it has the authority to establish assessments and fees in accordance with State law to help fund district activities. There are a total of eight budgets:

1. FC and WCD
2. FC Zone No. 9
3. FC Zone No. 10
4. Department of Water Resources FMAP Grant
5. San Joaquin Area Flood Control Agency
6. Water Investigation Zone No.2
7. FC Construction Fund
8. Mokelumne River Water and Power Authority

Revenues from these budgets support flood management, water resources project planning, and levee and channel maintenance activities.

The 2024-2025 Proposed Budget for the FC and WCD budgets totals $25,882,622 and is funded by $24,099,775 in revenue and $1,782,847 in fund balance. The appropriations request is an increase of $3,292,475 from the 2023-2024 Adopted Budget, primarily due to the State-funded Delta 2 alert system upgrade and Acampo Area Drainage Innovation projects.

The 2024-2025 Proposed Budget for Flood Control Zone 9 reflects an overall decrease of $352,553, primarily due to the completion of the Mormon Slough and Calaveras River Flood System Repair projects.

San Joaquin Area Flood Control Agency

The City of Stockton, San Joaquin County, and the FC and WCD created the San Joaquin Area Flood Control Agency (SJAFCA) in 1995 to develop and implement a project to reduce flooding in the Stockton Metropolitan area. Under an agreement with SJAFCA, the FC and WCD maintain the levee improvements constructed in 1998 using funding allocated from the SJAFCA Assessment District 96-1 Benefit Assessment. The 2024-2025 Proposed Budget for SJAFCA totals $2,176,000, an increase of $1,191,000 from the 2023-2024 Adopted Budget, due to contributions from SJAFCA's new Levee Construction and Maintenance Assessment for maintenance related to Federal project levees and the Smith Canal Gate Structure. The SJAFCA Board of Directors approves this funding at their annual budget hearing.

Mokelumne River Water and Power Authority

The Mokelumne River Water and Power Authority (MRWPA) is a joint powers authority consisting of the FC and WCD and San Joaquin County. The 2024-2025 MRWPA Proposed Budget totals $3,445,200, a decrease of $305,000 from the 2023-2024 Adopted Budget of $3,750,200. The MWRPA budget funds efforts related to the County's water rights application for the Mokelumne River, and develops projects with local stakeholders to put the water to beneficial use and address critical overdraft. These water rights development activities are almost entirely funded through $3.3 million in State grant proceeds.

Online Information

Information about these Special Districts is available online at the links below:

CSA 53 Household Hazardous Waste (HHW)

CSA 54 National Pollution Discharge Elimination System (NPDES)

All remaining CSAs, Lighting Districts, and Maintenance Districts

Flood Control and Water Districts

San Joaquin Area Flood Control Agency

Planned Projects

Special District Projects

Public Works has successfully secured outside funding for a variety of Special District projects:

In 2023-2024, Public Works initiated construction of the Raymus Village TCP Mitigation Project, and expects to complete the project by June 2024. The Pacific Gardens Sewer Maintenance Hole Replacement Project was initiated and completed in 2023-2024. Additionally, the Mokelumne River Integrated Water Storage and Conjunctive Use Project (MICUP) began and includes activities focused on developing the County's Mokelumne River water right application and developing projects in collaboration with local stakeholders to put the water to beneficial use and address critical groundwater overdraft. The secured funding for this effort is $3,300,000. It is derived from the DWR Sustainable Groundwater Management Act (SGMA) Implementation Round 1 grant, which funds project activities focused on groundwater recharge, water conservation, and beneficial use of Mokelumne River water.

For 2024-2025, Public Works plans to start construction on five water related capital improvement projects at an estimated cost of $7,000,000. These include the Rancho San Joaquin Backup Generator Project, CSA 12 Thornton Water Looping Project, and water system improvement projects for Colonial Heights, Lincoln Village, and Morada Acres Maintenance Districts. The County received $2,250,000 in State funds for the Acampo Area Drainage Innovation Project, which seeks to reduce flood risks by intercepting and redirecting storm drainage runoff to the Mokelumne River and agricultural lands with suitable soil profiles. Public Works expects these funds to support the planning, environmental, and design costs.

Public Works also secured outside funding for flood preparedness and emergency response. The FC and WCD seek to update the local advanced flood warning network (ALERT) by purchasing and installing $44,000 in equipment. FC Zone 9 plans to hire a consultant to provide emergency operations training, update the flood safety and emergency operations plans, and implement a web-based Geographic Information System platform for an estimated $583,950. The FC Construction Fund will fund $6,000,000 in repairs to levee pipe penetrations within the State Plan of Flood Control.

On September 23, 2014, the Board of Supervisors approved County Ordinance No. 4502 for the Uniform Public Construction Cost Account Act (UPCCAA) and Job Order Contracting (JOC) to streamline the bidding process for minor construction projects. During 2024-2025, Public Works will utilize County labor or JOC to deliver various projects in the Special Districts. Public Works will use the JOC mechanism to rehabilitate or repair various water, storm, and sewer systems.

The 2024-2025 planned project list summarizes planned capital improvement expenditures for 2024-2025.

2024-2025 County Special Districts - Planned Projects List				
Flood Control and Water				
Fund	**District**	**Service**	**Description**	**Cost**
21101	San Joaquin County FC & WCD	FC	ALERT 2 Equipment	$44,000
21101	San Joaquin County FC & WCD	FC	Acampo Area Drainage Innovation Project	2,250,000
21113	Flood Control Zone 9	FC	Statewide 3 Flood Preparedness Materials	583,950
21192	Flood Control Construction	FC	Deferred Maintenance Phase 2 Levee Pipe Repairs	6,000,000
21201	Mokelumne River Water & Power Authority	W	Mokelumne River Integrated Conjunctive Use Project (MICUP)	3,020,000
			Flood Control and Water Total	**$11,897,950**
Maintenance Districts				
Fund	**District**	**Service**	**Description**	**Cost**
22101	Acampo	W	Motor Control Panels	$15,000
22201	Almond Park	W	District System Improvements	20,000
22701	Colonial Heights	W	Water Line Replacement	2,200,000
22701	Colonial Heights	S	Sewer Main CIPP	30,000
22701	Colonial Heights	W	Water Meter & Valve Replacement	20,000
22701	Colonial Heights	W	Pershing Water Line Replacement	350,000

22801	Corral Hollow	W	Chlorinator Unit	6,000
22801	Corral Hollow	W	District System Improvements	15,000
22601	Country Club Vista	SL, D	District System Improvements	300,000
23001	Elkhorn Estates	W	District System Improvements	6,000
23001	Elkhorn Estates	W	Backup Generator	250,000
23101	Gayla Manor	W	District System Improvements	6,000
23101	Gayla Manor	W	District System Improvements	15,000
23401	Lincoln Village	D	Lift Station Portable Generator	200,000
23401	Lincoln Village	S	Sewer and Storm CIPP	30,000
23401	Lincoln Village	W	Water Line Replacement	2,400,000
23401	Lincoln Village	D	Storm Pumps	150,000
23401	Lincoln Village	W	Water Meter & Valve Replacement	20,000
23801	Morada Acres	W	Water Line Replacement	1,200,000
24001	Morada Manor	W	Back-up Generator	250,000
24001	Morada Manor	W	District System Improvements	20,000
24201	Pacific Gardens	S	Sewer Main CIPP	30,000
24301	Rancho San Joaquin	W	Generator	300,000
24301	Rancho San Joaquin	D	Storm Pump Rehabilitation	30,000
24301	Rancho San Joaquin	W	District System Improvements	12,000
24401	Raymus Village	W	Replace Valves	25,000
24401	Raymus Village	S	Sewer Main CIPP	30,000
24401	Raymus Village	W	TCP Filter	350,000
24601	Shaded Terrace	W	Backup Generator	250,000
24701	Spring Creek	W	Backup Generator	250,000
24901	Sunnyside Estates	W	Water Line Replacement	700,000
21501	SJ Water Works	W	Pump Motor Replacement	40,000
21501	SJ Water Works	W	Chlorine Pump	6,000
21501	SJ Water Works	W	Electrical Panel	8,000
25101	Wilkinson Manor	W	Switchboard	20,000
25101	Wilkinson Manor	W	Variable Frequency Drive (VFD)	25,000
25131	Wilkinson Manor Zone A	W	Pump Switchboard	8,000
25131	Wilkinson Manor Zone A	W	Water Storage Tank	64,000
			Maintenance Districts Total	**$9,651,000**

County Service Areas

Fund	District	Service	Water Tank Recoat & Repairs	Cost
31201	CSA 12	W	Water Pipe Rehabilitation	$60,000
31201	CSA 12	W	Water Main Looping	1,200,000
31201	CSA 12	W	Water Tank Recoat & Repairs	750,000
31701	CSA 17	D	Storm Drain Pipe Repair	50,000
33101	CSA 31	W	Chlorinator Unit	18,000
34301	CSA 43	W	Chlorinator Unit	12,000

34401	CSA 44	W	Back-up Generator	250,000
34401	CSA 44	W	Well #3 Rehabilitation	162,500
34401	CSA 44	W	Well #4 Rehabilitation	162,500
34441	CSA 44 Zone G	S	Bar Screen Replacement	30,000
34501	CSA 45	D	Storm Pump Rehabilitation	15,000
			County Service Areas Total	**$2,710,000**
			Special Districts Planned Projects & Capital Expenses Total	**$24,258,950**

Service Abbreviations:
L-Streetlights
W-Water
S-Sewer
SD-Storm Drainage
FC-Flood Control
WCD-Water Conservation District
CIPP-Cast-in-Place Pipe
HHW-Household Hazardous Waste
JOC-Job Order Construction
UPPCCA-Uniform Public Construction Cost Accounting Act

Fund Balance

		Projected Fund Balance as of July 1, 2024	2024-2025 Expenditures	2024-2025 Revenue	Projected Fund Balance as of June 30, 2025
Flood Control and Water - Districts & Zones					
21101	SJC Flood Control & Wtr Consv District	$4,507,738	$3,822,709	$4,367,605	$5,052,634
21113	SJC Flood Control-Zone 9	3,847,213	6,920,797	5,060,970	1,987,386
21114	SJC Flood Control-Zone 10	371,753	352,700	28,300	47,353
21116	SJAFCA Assessment District 96-1	-	2,176,000	2,176,000	-
21121	PW DWR FMAP GRANT	-	1,084,800	1,084,800	-
21168	SJCFC-Water Inv Zone 2	869,496	2,080,416	1,829,000	618,080
21192	SJC Flood Control-Construction	65,880	6,000,000	6,000,000	65,880
21201	Mokelumne River Water & Pwr Auth	(83,686)	3,445,200	3,553,100	24,214
	Flood Control Total	**$9,578,394**	**$25,882,622**	**$24,099,775**	**$7,795,547**
Lighting Districts					
22001	Ash Street	$290,617	$50,719	$38,084	$277,982
22002	Boggs Tract	69,992	14,533	9,839	65,298
22003	Burkett Garden Acres	52,540	31,274	24,874	46,140
22004	Burkett Gardens	77,310	59,146	62,243	80,407
22005	Eastview Lighting	49,132	17,502	13,534	45,164
22006	Elkhorn Lighting	14,593	12,055	5,648	8,186
22007	Farmington	9,646	6,349	3,508	6,805
22008	Linden	113,712	35,637	29,961	108,036
22009	Lockeford	102,850	26,870	23,163	99,143
22010	Mariposa Heights	29,871	11,573	3,044	21,342
22011	Mission Village	21,605	9,879	3,791	15,517
22012	Morada Estates	21,574	14,754	5,994	12,814
22013	Morada Manor	13,946	6,744	2,471	9,673
22014	North Oaks Lighting	32,148	11,669	7,419	27,898
22015	North Wilson Way Lighting	118,103	26,290	20,902	112,715
22016	Northeast Stockton	120,468	83,262	57,082	94,288
22017	Oro Street	180,661	59,690	48,899	169,870
22018	Plymouth Village	97,311	36,368	29,964	90,907
22019	Rancho Village	775	1,343	1,224	656
22021	Shasta Avenue	17,926	11,977	9,066	15,015
22022	Shippee-French Camp	19,270	4,984	3,962	18,248
22023	Silva Gardens	7,974	3,963	3,556	7,567
22024	South French Camp	32,219	7,852	6,082	30,449
22025	Southwest Stockton	168,058	24,295	23,020	166,783

22026	Stockton No 5	14,933	5,109	2,983	12,807
22027	Tuxedo-Country Club	87,535	27,566	26,358	86,327
22028	Victor Lighting	15,498	6,882	6,553	15,169
22029	West Lane	44,166	7,071	6,518	43,613
22030	Woodbridge Lighting	340,803	80,245	69,674	330,232
22031	West Stockton	162,441	68,004	68,905	163,342
	Lighting Districts Total	**$2,327,677**	**$763,605**	**$618,321**	**$2,182,393**
Maintenance Districts					
21501	San Joaquin Water No 2	$622,630	$275,015	$154,105	$501,720
22101	Acampo	465,352	167,945	48,347	345,754
22201	Almond Park	(2,450)	164,506	31,075	(135,881)
22295	Ashley Drainage	19,147	3,724	1,495	16,918
22401	Bear Creek Terrace	45,946	40,626	25,067	30,387
22501	Bowling Green Estates	14,498	10,564	6,032	9,966
22601	Country Club Vista	509,641	326,410	22,610	205,841
22701	Colonial Heights	2,266,494	4,043,770	5,723,415	3,946,139
22801	Corral Hollow	7,004	196,318	119,835	(69,479)
23001	Elkhorn Estates	(166,052)	495,115	376,009	(285,158)
23101	Gayla Manor	(40,503)	228,930	106,583	(162,850)
23201	Lambert Village	178,846	29,004	15,453	165,295
23401	Lincoln Vill Lws Maintenance	7,130,069	7,451,050	8,358,632	8,037,651
23501	Lockeford Light & Drain Maintenance	5,849	9,691	3,823	(19)
23601	Maurland Manor	61,522	63,730	34,758	32,550
23701	Mokelumne Acres	1,658,364	466,388	318,784	1,510,760
23801	Morada Acres	(5,815)	1,325,729	1,315,308	(16,236)
23901	Morada Estates	314,627	256,415	132,797	191,009
24001	Morada Manor	81,768	421,376	321,534	(18,074)
24201	Pacific Gardens	3,985,673	3,161,298	2,629,117	3,453,492
24301	Rancho San Joaquin	143,077	549,872	334,090	(72,705)
24401	Raymus Village	2,388,895	1,054,696	610,494	1,944,693
24501	Riviera Cliffs	55,343	12,872	10,030	52,501
24601	Shaded Terrace	124,033	383,097	307,573	48,509
24661	Shaded Terrace-Debt	14,192	22,635	18,370	9,927
24701	Spring Creek Estates	127,563	379,049	286,257	34,771
24801	Summer Home Estates	21,020	10,123	2,202	13,099
24901	Sunnyside Lighting Estates	74,911	778,382	750,607	47,136
25001	Walnut Acres	19,909	159,145	90,979	(48,257)
25101	Wilkinson Manor	463,630	474,010	385,466	375,086
25131	Wilkinson Manor-Zone A	(7,620)	228,921	92,732	(143,809)
	Maintenance Districts Total	**$20,577,563**	**$23,190,406**	**$22,633,579**	**$20,020,736**

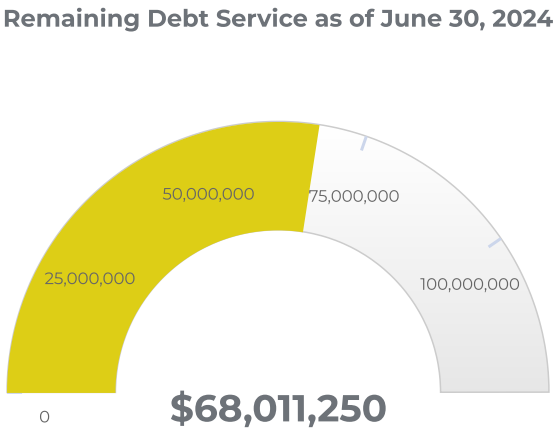
County Service Areas					
30331	CSA 3 Zn A Tallahatchey Terrace	$34,285	$30,585	$13,138	$16,838
30601	CSA 56 Peters	57,160	12,808	2,890	47,242
31201	CSA 12 Thornton	79,509	2,382,403	2,127,867	(175,027)
31401	CSA 14 Victor	18,774	19,357	872	289
31501	CSA 15 Waterloo 99	789,963	433,505	334,468	690,926
31601	CSA 16 Par Country Estates	214,227	290,216	177,191	101,202
31701	CSA 17 Cherokee Industrial Park	212,890	139,450	34,862	108,302
31801	CSA 18 Fairway Estates	10,105	128,007	43,498	(74,404)
32101	CSA 21 Oak Creek	88,982	25,094	10,888	74,776
32301	CSA 23 Granada Glen	20,492	22,734	15,283	13,041
32401	CSA 24 Moznett Estates	333,091	22,456	10,616	321,251
32501	CSA 25 Capewood	32,796	12,404	844	21,236
32901	CSA 29 Forest Lake	144,791	26,062	7,381	126,110
33001	CSA 30 Manteca Ind Park	276,674	150,348	77,003	203,329
33101	CSA 31 Flag City	902,054	397,763	201,346	705,637
33131	CSA 31 Zn W Flag City Nitrate Treatment	573,920	182,177	71,992	463,735
33501	CSA 35 Los Ranchos	318,154	255,414	121,898	184,638
33597	CSA 35 Los Ranchos Water Fund	404,407	130,000	4,000	278,407
33601	CSA 36 Lloyd Lane	33,686	14,735	2,255	21,206
33631	CSA 36 Zn A Lloyd Lane	15,361	9,372	1,141	7,130
33632	CSA 36 Zn B Lloyd Lane	39,786	9,596	2,391	32,581
33701	CSA 37 Marty Court	3,299	9,526	1,283	(4,944)
34101	CSA 41 Eaglecrest	57,570	24,397	8,326	41,499
34114	CSA 41 Zn N Tierra Del Sol	406,963	52,259	18,420	373,124
34131	CSA 41 Zn C Solari Ranch	50,476	16,256	12,092	46,312
34201	CSA 42 Blatt Estates	53,130	18,004	4,661	39,787
34301	CSA 43 Clements	14,090	194,145	98,283	(81,772)
34331	CSA 43 Zn D Clements Oakridge Est	58,507	16,836	5,190	46,861
34401	CSA 44 Fair Oaks-Apricot Acres	(235,925)	1,091,727	974,550	(353,102)
34431	CSA 44 Zn E Castello Estates	(815,219)	592,942	345,110	(1,063,051)
34441	CSA 44 Zn G Linne Estates	(598,921)	785,665	501,289	(883,297)
34501	CSA 45 Lockeford Bluffs	64,304	27,710	6,331	42,925
34601	CSA 46 Morada North	45,933	517,641	339,320	(132,388)
34631	CSA 46 Zn L Heather Moore Estates	5,991	3,820	1,155	3,326
34701	CSA 47 Hempstead Court	43,430	20,461	1,485	24,454
34831	CSA 48 Zn K Woodbridge Main St	61,514	64,911	12,758	9,361
34901	CSA 49 Zn L Rural Intersection Ltg	4,316	11,561	4,470	(2,775)

34931	CSA 49 Zn L-1 Rural Intersection Ltg	68,684	17,241	9,070	60,513
35001	CSA 50 Patterson Pass Business Park	293,701	50,033	24,464	268,132
35101	CSA 51 Acampo Village	2,259	8,279	1,970	(4,050)
35201	CSA 52 Blossom Court	66,056	16,103	5,141	55,094
35301	CSA 53 Household Hazardous Waste	405,179	1,479,627	1,104,618	30,170
35401	CSA 54 NPDES	546,662	1,552,501	805,000	(200,839)
35501	CSA 55 Shaylynn Estates	5,685	7,295	1,915	305
35531	CSA 55 Zn C Stonegate Estates	123,682	17,492	5,153	111,343
County Service Areas - Public Works Total		**$5,332,473**	**$11,290,918**	**$7,553,878**	**$1,595,433**
Districts Governed by the Board of Supervisors Total		**$37,816,107**	**$61,127,551**	**$54,905,553***	**$31,594,109**

*Revenue amounts may be off due to rounding

DEBT

Government Wide Debt



Annual Debt Service Requirement

As of June 30, 2024, the County will have a total of $68.0 million of remaining debt service outstanding. This represents a decrease of $8.8 million from the previous year when factoring scheduled payments for debt service. The 2024-2025 Proposed Budget includes appropriations to fund $8.25 million of scheduled debt service costs related to the County's General Government Certificate of Participation (COP).

The County's Debt Management Guidelines and Procedures (DMGP) documents the County's goals for the use of debt instruments and provides guidelines for the use of debt for financing County needs. The debt policy emphasizes an adherence to industry best practices and regulatory guidelines. A copy of the DMGP is attached.

Debt Profile Summary

Transaction	Purpose	Original Par Amount	Oustanding Par Amount	Final Maturity	Optional Call Provision	Credit Rating	Long CUSIP
General Fund							
Series 2017 Refunding COPs	Refunded 2007 COPs for savings, shortened maturity	$79,865,000	$49,210,000	11/15/2031	11/15/2027	"AA" (insured) "AA-" / "Aa3"	798085JQ0
Non-General Fund							
Series 2018 Refunding Revenue Bonds (CSA No. 31)	Refunded 2007 Revenue COPs for savings	$7,750,000	$6,605,000	8/1/2042	8/1/2028	No rating	798107AD0

Equipment Use Allowance / Debt Service Budget (#1018000000)

The County has two Certificates of Participation (COPs) outstanding in 2024-2025. One is the General Government COP for the 2017 Administration Building Project. The other is a Revenue COP for the 2018 Wastewater Conveyance Project, whose debt payment is funded by user fees.

The table below illustrates debt obligations as of June 30, 2024.

Debt Service Schedule With Principal and Interest Payments

Administration Building COP

Administration Building Debt Service Table			
Year Ending November 15	Principal	Interest	Total Payment
2017	$0	$901,356.94	$901,356.94
2018	4,605,000.00	3,909,500.00	8,514,500.00
2019	4,715,000.00	3,679,250.00	8,394,250.00
2020	4,950,000.00	3,443,500.00	8,393,500.00
2021	5,195,000.00	3,196,000.00	8,391,000.00
2022	5,460,000.00	2,936,250.00	8,396,250.00
2023	5,730,000.00	2,663,250.00	8,393,250.00
2024	6,020,000.00	2,376,750.00	8,396,750.00
2025	6,320,000.00	2,075,750.00	8,395,750.00

Administration Building Debt Service Table			
2026	6,645,000.00	1,759,750.00	8,404,750.00
2027	6,985,000.00	1,427,500.00	8,412,500.00
2028	7,335,000.00	1,078,250.00	8,413,250.00
2029	7,695,000.00	711,500.00	8,406,500.00
2030	8,045,000.00	326,750.00	8,371,750.00
2031	165,000.00	4,950.00	169,950.00
Total	**$79,865,000.00**	**$30,490,306.94**	**$110,355,306.94**

2018 CSA 31 Revenue Bonds

CSA 31 Debt Service Table							
	Series A Bonds			Series B Bonds			
Year Ending June 30	Principal	Interest	Total Payment	Principal	Interest	Total Payment	2018 Total Bond Payment
2019	$0	$302,223.61	$302,223.61	$195,000.00	$41,932.22	$236,932.22	$539,155.83
2020	0	325,750.00	325,750.00	175,000.00	38,100.00	213,100.00	538,850.00
2021	0	325,750.00	325,750.00	180,000.00	31,000.00	211,000.00	536,750.00
2022	0	325,750.00	325,750.00	190,000.00	23,600.00	213,600.00	539,350.00
2023	0	325,750.00	325,750.00	200,000.00	15,800.00	215,800.00	541,550.00
2024	0	325,750.00	325,750.00	205,000.00	7,700.00	212,700.00	538,450.00
2025	125,000.00	322,625.00	447,625.00	90,000.00	1,800.00	91,800.00	539,425.00
2026	225,000.00	313,875.00	538,875.00	0	0	0	538,875.00
2027	235,000.00	302,375.00	537,375.00	0	0	0	537,375.00
2028	250,000.00	290,250.00	540,250.00	0	0	0	540,250.00
2029	260,000.00	277,500.00	537,500.00	0	0	0	537,500.00
2030	275,000.00	264,125.00	539,125.00	0	0	0	539,125.00
2031	290,000.00	250,000.00	540,000.00	0	0	0	540,000.00
2032	300,000.00	235,250.00	535,250.00	0	0	0	535,250.00
2033	320,000.00	219,750.00	539,750.00	0	0	0	539,750.00
2034	335,000.00	203,375.00	538,375.00	0	0	0	538,375.00
2035	350,000.00	186,250.00	536,250.00	0	0	0	536,250.00
2036	370,000.00	168,250.00	538,250.00	0	0	0	538,250.00
2037	390,000.00	149,250.00	539,250.00	0	0	0	539,250.00
2038	410,000.00	129,250.00	539,250.00	0	0	0	539,250.00
2039	430,000.00	108,250.00	538,250.00	0	0	0	538,250.00
2040	450,000.00	86,250.00	536,250.00	0	0	0	536,250.00
2041	475,000.00	63,125.00	538,125.00	0	0	0	538,125.00
2042	500,000.00	38,750.00	538,750.00	0	0	0	538,750.00
2043	525,000.00	13,125.00	538,125.00	0	0	0	538,125.00
Total	**$6,515,000.00**	**$5,552,598.61**	**$12,067,598.61**	**$1,235,000.00**	**$159,932.22**	**$1,394,932.22**	**$13,462,530.83**

Debt Issuance Process and Debt Limits

The statutory debt limitation for counties is 5% of assessed valuation (pursuant to Government Code Section 29909), but it is actually 1.25% of assessed valuation pursuant to the California Constitution, which requires taxable property to be assessed at full cash value rather than ¼ of that value prior to the implementation of Proposition 13.

For 2023-2024, the County's net assessed valuation base was $108.3 billion and the growth rate of net assessed valuation in the County was 9.17%. The local portion of total assessed valuation can grow up to the maximum annual rate of 2% allowed under Proposition 13 for existing property plus additional growth from new construction and the sale and exchange of property.

The net assessed value of taxable property was $108.3 billion, resulting in a statutory bonded debt limitation of $5.4 billion (calculated by taking 5% of the net assessed value of taxable property) and a California Constitution limit of $1.4 billion (calculated by taking 1.25% of the net assessed value of taxable property). This limit applies to all County-controlled agencies, including the County General and Enterprise Funds, Successor Agency, Housing Authority and Special Districts. For technical auditing purposes, lease revenue bond debt and assessment district debt are not required to be included. Consequently, the County does not anticipate ever coming close to approaching this limit. As of June 30, 2024, the County's total debt was $68.0 million, which is approximately 0.063% of the assessment roll.

According to the DMGP, when analyzing the appropriateness of a debt issuance, the County shall compare generally accepted measures of affordability to the current values for the County. These measures shall include, but not be limited to Net Direct Debt as a Percentage of Operating Revenues.

A review of recent credit rating agency guidelines indicated the County should strive to maintain debt statistics at the following levels:

- Net Direct Debt as a percentage of operating revenues: Less than 30%.
    - The County's Net Direct Debt as a percentage of Total Governmental Funds Revenue was 3.67% as of June 30, 2022.
- Total Governmental Funds Debt Service/ Total Governmental Expenditures: Less than 8%.
    - The County's Total Governmental Funds Debt Service as a percentage of Total Governmental Funds Expenditure was 0.54% as of June 30, 2022.

In assessing affordability, the County shall also examine the direct costs and benefits of the proposed project. The decision of whether to assume new debt shall be based on these costs and benefits, current conditions of the municipal bond market, and the County's ability to "afford" new debt as determined by the aforementioned measurements.

Credit Rating

Long- term credit ratings provided by a rating agency are an independent assessment of the relative credit risk associated with purchasing and holding a particular bond through its scheduled term of repayment. Long-term credit ratings serve as unbiased opinions of a borrower's financial strength and ability to repay its debt on a timely basis and are one of the most important indicators of creditworthiness readily available to the investment community. For this reason, credit ratings have a direct impact on the borrowing rates paid by the County when issuing bonds.

San Joaquin County maintains credit ratings from Moody's Investors Service and S&P Global Ratings. Each rating agency provides an Issuer Credit Rating (ICR) and a rating for specific bonds, including Lease Revenue Bonds (LRBs).

In February 2024, Moody's provided its Annual Issuer Comment Report providing a credit overview and financial performance analysis for San Joaquin County. Moody's issued an Issuer Rating of Aa2 for San Joaquin Countyconsistent with previous years' rating.

In July of 2023, S&P Global Ratings raised its underlying bond rating (SPUR) to 'AA-' from 'A+' for San Joaquin County's Series 2017 COPs. The rating action reflects its view of the County's improved economic indicators and financial management policies, as well as its sustained strength in General Fund reserves.

The rating further reflects their view of the County's:

- Adequate economy, with access to a broad and diverse metropolitan statistical area;
- Recent history of strong budgetary performance, with General Fund and total government operating surpluses;
- Very strong available reserves that are unlikely to significantly weaken below current levels;
- Strong management, with a robust framework of financial policies and practices under its financial management assessment (FMA) methodology;
- Adequate debt and contingent liability position with low carrying charges and a large pension and Other Post Employment Benefits (OPEB) obligation; and
- Strong institutional framework score.

A full copy of the 2023 S&P Global Rating Report and 2024 Moody's Annual Issuer Comment Report are attached.

Rating Table

Moody's	S&P
Aaa	AAA
Aa1	AA+
Aa2	AA
Aa3	AA-
A1	A+
A2	A
A3	A-
Baa1	BBB+
Baa2	BBB
Baa3	BBB-
Ba1	BB+
Ba2	BB
Ba3	BB-
B1	B+
B2	B
B3	B-
Caa1	From CCC+ to CCC-
Caa2	CC
Caa3	C
Caa	D

Reimbursement Resolution

In February 2022, the County approved a Reimbursement Resolution (R-22-30) to reimburse expenditures from various County capital projects within three years of expenditure with proceeds of debt to be incurred for a maximum principal amount of $100.0 million. The County will continue to analyze the best long-term solutions to finance the cost of facility replacement or new construction.

Future Debt Plans

At this time, the County does not anticipate issuing any new debt obligations in fiscal year 2024-2025.

Conclusion

All County staff involved with debt issuance will be provided pertinent educational resources, enrolled in training/educational seminars and classes, and trained by knowledgeable staff to ensure compliance with all public-debt related laws and regulations and reporting requirements. Material records must be maintained for as long as the bonds are outstanding plus three years after the final redemption date of the bonds. San Joaquin County is committed to sound debt management practices to ensure clarity, transparency and adherence to best practices in governmental finance.

REPORTS

Capital Assets Budget Detail

	Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
	1010801000: ACO - ERP Support		
6453320100	ERP Support Computers	12	$42,960
		Total	**$42,960**
	1011200000: Purchasing and Support Services		
6451001100	Cameras and Lighting for the Records Center and Outfit (3) Offices	1	$31,800
		Total	**$31,800**
	1012400000: Human Resources		
6451001100	Cubicle Addition and Reconfiguration	1	$30,000
		Total	**$30,000**
	1013000000: Registrar of Voters		
6411000000	Shatter Proof Glass for Candidate Services Counter	1	$98,000
6451000800	Cargo Vans	2	125,000
		Total	**$223,000**
	1014200000: Facilities Management		
6451000000	Parking Equipment	1	$135,365
6451000800	Vehicles	7	490,000
		Total	**$625,365**
	1014300000: Capital Project Admin		
6451000800	Vehicle	1	$60,000
		Total	**$60,000**
	1040148000: Public Improvement		
6411022110	Capital Projects Contingency	1	$1,301,700
6411022140	Park Improvements - ARPA	1	300,000
6411022700	Capital Projects Planning and Development	1	300,000
6411022960	Morgue/Medical Examiner Facility Replacement	1	6,044,819
6411023160	6 S. El Dorado St Secure Parking Improvements	1	100,000
6411023580	Dorothy J. Heisler Detention and Program Facility (SB 1022)	1	11,212,920
6411024010	Shumway Oak Grove Regional Park Overflow Parking Lot Repairs	1	500,000
6411031170	Countywide Unanticipated Major Repairs	1	500,000
6411032045	Juvenile Hall Wiring Cable Upgrade	1	1,900,000
6411032070	Micke Grove Regional Park Electrical Upgrade Phase III	1	1,350,000
6411032115	Assessor's Office Remodel	1	225,000
6411032200	6 S. El Dorado St Tenant Improvements and Renovations	1	17,148,699
6411032205	Emergency Medical Services Warehouse	1	4,906,244
6411032210	Sheriff's Office Classroom Building	1	4,153,800
6411032215	Sheriff's Office Evidence Building	1	6,780,184
6411032220	Sheriff's Office Training Facility	1	5,876,761

	Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
6411032240	Human Services Agency Roof Replacement	1	2,000,000
6411032250	Jail Complex Digital HVAC Controls Phase III	1	1,250,000
6411032275	Parks Strategic Planning	1	1,500,000
6411032280	Property Assessments	1	100,000
6411032300	Thornton Radio Tower Improvements	1	341,000
6411032315	Shumway Oak Grove Regional Park Capital Project Building Improvements	1	50,000
6411032400	Hazelton Complex Facility Replacement	1	600,000
6411032405	Registrar of Voters New Facility	1	360,000
6411032410	Solid Waste Transfer Station Replacement	1	266,000
6411032415	Old Court House Demolition	1	1,125,000
6411032420	Mount Oso Radio Tower Improvements	1	918,000
6411032425	Clerk of the Board Remodel	1	850,000
6411032440	Parks Smart Restroom	1	3,750,000
6411032445	Micke Grove Miniature Golf Course	1	3,500,000
6411032450	Micke Grove Zoo East End Construction	1	1,750,000
6411056680	Underground Storage Tank Remediation	1	350,000
		Total	$81,310,127
	1040150000: Energy-Related Capital Projects		
6411000000	HVAC and Other Upgrades	1	$3,561,000
6411022110	Capital Projects Contingency	1	3,000,000
6411024390	District Attorney's Office Solar	1	1,925,288
6411024400	Mary Graham Children's Shelter Solar	1	993,836
6411024410	Robert J. Cabral Agricultural Center Solar	1	847,959
6411024420	Stockton Metropolitan Airport Solar	1	1,457,611
6411024440	Micke Grove Park Solar	1	1,178,675
6411024450	San Joaquin General Hospital Solar	1	4,337,295
6411024470	Hunter Street Garage Solar	1	2,631,392
6411024540	Boggs Tract Community Center Solar	1	100,000
6411024550	Garden Acres Community Center Solar	1	100,000
6411024560	Kennedy Community Center Solar	1	100,000
6411024570	Taft Community Center Solar	1	100,000
6411024580	Northeast Community Center Solar	1	100,000
6411024650	Shumway Oak Grove Regional Park Water Upgrades	1	500,000
6411024660	Micke Grove Regional Park Water/Sewer Upgrades	1	3,500,000
6411066600	Sheriff's Campus Solar	1	11,567,450
6411066700	San Joaquin General Hospital Electric Vehicle Chargers	1	840,000
6411106650	Behavioral Health Services Solar	1	1,256,661
6451002500	Procurement of Solar Panels for Nine Projects	1	2,273,711
		Total	$40,370,878

	Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
	2020200000: District Attorney		
6451000800	Vehicles	13	$609,000
		Total	**$609,000**
	2020400000: Public Defender		
6451001100	Cubicle Addition and Reconfiguration	1	$23,400
		Total	**$23,400**
	2021200000: Pretrial Services		
6451660285	Kiosks	2	$47,550
		Total	**$47,550**
	2021609000: Sheriff-Cal MMET		
6451000000	Canine	1	$13,769
6451000800	Vehicles	3	187,750
6452000000	Mobile Radios	3	29,250
6452000000	Portable Radios	3	31,650
6451000000	Plane Engine Replacement	1	242,945
		Total	**$505,364**
	2021610000: Sheriff-Automated Fingerprint		
6453000000	Automation Equipment	1	$750,000
		Total	**$750,000**
	2021614000: Sheriff-Spec Services Division		
6451000800	Motorcycles	2	$92,668
6452000000	Mobile Radios	2	18,800
		Total	**$111,468**
	2021615000: Sheriff-Mountain House		
6451000800	Motorcycle	1	$46,312
6452000000	Portable Radios	3	21,870
6451000800	Trailer	1	6,377
6452000000	Mobile Radios	3	28,230
6451000800	Vehicles	2	151,044
		Total	**$253,833**
	2021616000: Sheriff-Port Security Grant		
6451000000	Patrol Vessel	1	$525,000
		Total	**$525,000**
	2021626000: Sheriff-Detectives		
6451000800	Vehicles	3	$169,500
6452000000	Portable Radios	3	26,110
6452000000	Mobile Radio	1	9,410
6452000000	Portable Radios	2	14,580

	Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
		Total	$219,600
	2021655000: Sheriff-Patrol-SLESF-AB 109		
6451000800	Surveillance Van	1	$225,629
6452000000	Mobile Radio	1	9,410
6452000000	Mobile Data Computer	1	6,971
6451000800	Inflation Adjustment	1	12,100
		Total	$254,110
	2022610000: Sheriff-Loc Comm Corr-AB 109		
6451000000	Golf Cart	1	$21,000
6452000000	Portable Radios	2	14,580
		Total	$35,580
	2022621000: Correctional Health Services		
6451000000	Pharmacy Pill Machine	1	$605,000
		Total	$605,000
	2022702000: Probation-Adult		
6451000800	Sport Utility Vehicles	6	$390,000
6451002300	Workstations	19	95,000
6451660150	Canine	1	11,000
6451000800	Sport Utility Vehicle	1	82,500
6451002300	Tech Support for Workstations	1	24,500
		Total	$603,000
	2022702510: Probation-Loc Comm Corr-AB 109		
6451000800	Vehicle	1	$60,000
6452000000	Radios	15	120,000
6451000800	Vehicle	1	77,500
		Total	$257,500
	2022800000: Probation-Juvenile Detention		
6411021655	Security Fencing	1	$50,000
6451000800	Vehicle	1	60,000
6451660200	Mail Scanner	1	170,000
6452000000	Radio Equipment	15	126,000
6453330260	Surveillance System for Juvenile Hall	1	300,000
6451000800	Vehicle	1	75,000
6451660200	Juvenile Hall Contraband Detection - Drug Analyzer	1	30,000
6451660200	Phone Scanner	1	10,000
		Total	$821,000
	2024700000: Agricultural Commissioner		
6411000000	Cubicles	1	$21,000
6451000800	Vehicles	3	120,000

	Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
		Total	$141,000
	2026000000: Emergency Services		
6451000000	Trailer with Tiger Dam Rack System	1	$142,500
6451000000	Drone	1	100,000
6451000000	Plotter	1	12,000
		Total	$254,500
	2026000150: ISD-Homeland Security Grants		
6451000000	Scope System, Aerial Drone Adaptor, Coil Barrier, and Camera System for Lodi Police Department	1	$63,407
6451000800	Mobile Operations Center Specialty Vehicle for Lodi Police Department	1	391,959
6451000000	Emergency Medical Services Equipment and Supplies to Facilitate Paramedic Training	1	141,000
6451000000	Ballistic Shields for Manteca Police Department	1	50,249
		Total	$646,615
	3030105000: Public Works-Road Maint		
6451000000	Planner/Grinder	1	$12,700
6451000000	Sand Spreader Attachment	1	47,800
6451000000	Towable Portable Compressor	1	31,300
6451000000	Larger Vessel for Bridge Maintenance Repairs	1	25,000
		Total	$116,800
	4040500000: Behavioral Health Services		
6411000000	Painting / Chemical Dependency Counseling Center	1	$15,000
6451000000	Generator Replacement / Family Ties	1	60,000
6451000800	12 Passenger Van / Recovery House	1	57,000
6411000000	Painting / Recovery House Main Building	1	10,000
6411000000	Flooring / Recovery House	1	30,000
6411000000	Heat Pump Replacement	1	60,000
6411000000	Concrete/Flatwork Additions	1	60,000
6411000000	Exterior Lighting LED Upgrades	1	60,000
6411000000	Interior Lighting LED Upgrades	1	60,000
6411000000	Fencing Enclosure-Repair Project / BHS Main Campus	1	60,000
6411000000	Courtyard Upgrade / 24 Hr Services	1	60,000
6411000000	Equipment Storage Container	1	60,000
6411000000	IS Reconfiguration Project	1	300,000
6411000000	Flooring / Breakrooms	4	60,000
6411000000	Office Reconfiguration / Children and Youth Services	1	300,000
6411000000	Front Window Redesign / Crisis	1	20,000
6411000000	Office Reconfiguration / PHF Administration	1	80,000
6411000000	Office Reconfiguration / Medical Records	1	60,000
6411000000	Office Reconfiguration / QAPI	1	135,000
6411000000	Flooring / QAPI	1	52,000

	Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
6411000000	Office Reconfiguration / PHF	1	5,000
6451000800	Sedan / Children and Youth Services	1	47,000
6451000800	Vehicles	4	120,000
6451000000	Electronic Whiteboards	2	40,000
6451000000	Network Server Cluster	1	96,000
6451000800	Vehicles	2	70,000
		Total	$1,977,000
	4040700000: Behavioral Health Admin		
6411000000	Water Heater Replacement	1	$30,000
6453000000	Data Center Hardware	1	200,000
		Total	$230,000
	4040800000: Utility Districts		
6453000000	Data Acquisition	1	$10,000
		Total	$10,000
	4041000000: Public Health Svs		
6451000000	Mobile Outreach Van	1	$300,000
6451000000	Datacenter Equipment	1	200,000
6451000000	Generator Upgrades	1	100,000
6451000000	Keyboard Video Mouse Units	2	12,000
6451000000	DVR Upgrade	1	10,000
6451000000	Incubator	1	15,000
6451000000	Laboratory Refrigerator	1	17,000
6451000000	Laboratory Plate Washer	1	15,000
		Total	$669,000
	4041800000: Emergency Medical Service Agcy		
6453000000	Remote Client System	1	$143,776
		Total	$143,776
	4049700000: Office of the Medical Examiner		
6453000000	Case Management Software	1	$100,000
		Total	$100,000
	5050101000: Human Services-Admin		
6411022510	General Building Maintenance	1	$50,000
6451000000	Print Shop Equipment	1	20,000
6451001100	Reconfigure Workstations	100	750,000
6453300100	Badge Access System Replacement	1	600,000
6453300100	Projectors for the Staff Development Training Room	3	75,000
6453300600	Network Blade	1	90,000
6453300600	Storage Area Network (SAN) Device	1	45,000
6453300600	Network Equipment	1	300,000

	Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
		Total	$1,930,000
	5055103000: Employ Economic Develop Dept		
6453000000	Server/Data Storage and Backup	1	$15,000
6453000000	Security Camera System	1	30,000
		Total	$45,000
	7070300000: Parks and Recreation		
6451000000	Tractor	1	$70,000
6451000800	Vehicle	1	35,000
6451000000	Hydrologic Lift Dump Trailer	1	15,000
6451000000	Storage Shed	1	15,000
		Total	$135,000
	8190000000: Fleet Services		
6451000000	EV Charging Equipment	1	$100,000
6451000800	Vehicle Replacements	58	2,908,990
		Total	$3,008,990
	8240000000: Information Systems Div-ISF		
6451000000	Enterprise Access Control System	1	$668,124
		Total	$668,124
	8250000000: Office Automation		
6451000000	Audio-Visual Equipment	1	$110,000
		Total	$110,000
	8260000000: Central Telephone		
6451000000	Disaster Recovery Infrastructure Upgrade	1	$250,000
6451000000	Network Firewalls	1	400,000
		Total	$650,000
	8270000000: Radio Communications		
6452000000	Sherriff's Custody and Interoperability Legacy System	1	$1,017,240
6452000000	EMS Communication System	1	324,658
		Total	$1,341,898
	9210000000: SW Enterprise Fund-Rollup		
6451000000	Refuse Transfer Trailer at Lovelace Transfer Station	2	$250,000
6451000000	Outdoor LED Monitor Screen at Lovelace Transfer Station	1	100,000
6451000000	Forklift (4-Ton) at Lovelace Transfer Station	1	80,000
6451000000	LFG Blowers at Harney Lane Landfill	2	75,000
6451000000	LFG Blowers at North County Landfill	1	75,000
6451000000	Towable Lift at All Sites	1	70,000
6451000000	Granulated Activated Carbon (GAC) Treatment System at Corral Hollow Landfill	2	50,000
6451000000	Landfill Tarps at North County Landfill	3	39,000
6451000000	10,000 Gallon Water Fill and Storage Station at North County Landfill	1	20,000

	Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
6451000000	Portable Welder at All Sites	1	13,000
6453000000	Point of Sale Kiosk at North County Landfill	2	49,200
6411000000	Leachate Management System at Foothill Landfill	1	1,000,000
6411000000	Flare Rehabilitation at Harney Lane Landfill	1	300,000
6411000000	Vertical LFG Wells at North County Landfill	4	240,000
6411000000	Organics Pad Improvements at North County Landfill	1	200,000
6411000000	Tipping Floor Replacement at Lovelace Transfer Station	1	150,000
6411000000	2024 Horizontal Collectors at Foothill Landfill	1	120,000
6411000000	2024 Horizontal Collectors at North County Landfill	1	100,000
6411000000	Flare Station at North County Landfill	1	100,000
6411000000	Dry Groundwater Monitoring Well at Foothill Landfill	1	80,000
6411000000	Dry Groundwater Monitoring Well at North County Landfill	1	80,000
6411000000	Roll Up Doors at Lovelace Transfer Station	2	50,000
6411000000	Roll Up Doors at North County Landfill	2	50,000
6411000000	HVAC at Lovelace Transfer Station Office Breakroom	1	35,000
6411000000	Shop Heater at North County Landfill	2	20,000
6411000000	HVAC at North County Landfill Scale House	1	15,000
6411000000	Dry Groundwater Monitoring Wells Replacement at Harney Lane Landfill	3	225,000
6411000000	Contingency for Rehab Flare Station at Corral Hollow Landfill	1	300,000
6451007634	Contingency for Planning Equipment	1	20,000
		Total	$3,906,200
	9221100000: SJ General Hospital		
6451000000	Colorectal Examination Table	1	$15,500
6451000000	Mobile C-arm for Vascular Procedures	1	299,900
6451000000	Surgical Imaging Table	1	65,700
6451000000	Continuous Renal Replacement Therapy Fluid Warmers	2	73,200
6451000000	Audio Exam Room Equipment	1	49,400
6451000000	Cardiac Ultrasound Machine	1	194,600
6451000000	Rapid Infusers	2	82,500
6451000000	Temperature Management System	1	77,600
6451000000	Radiology Reporting Platform Upgrade	1	140,400
6451000000	Radiology Information System Upgrade	1	118,500
6451000000	Vital Signs Monitors	25	201,000
6451000000	Vital Signs Monitors	8	61,104
6451000000	Vital Signs Monitors	20	159,900
6451000000	Vascular Diagnostic System	1	44,000
6451000000	Ventilators	4	293,600
6451000000	Automated Osmometer	1	58,500
6451000000	Handheld Ultrasound Transducers	2	12,000

	Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
6451000000	Counter and Cabinet Install for Social Services	1	17,600
6451000000	Washing Machine	1	290,900
6451000000	Therapeutic EGD Scope	1	44,300
6451000000	Gurneys	2	19,300
6451000000	Nuclear Medicine Equipment Replacement	1	695,800
6451000000	Ultrasound Table Replacements	4	50,700
6451000000	Surgical Table	1	114,100
6451000000	Bone Mills	2	33,900
6451000000	3D Imaging System	1	398,500
6451000000	Hemodynamic Monitoring System	1	54,800
6451000000	Audiology Sound Room	1	89,800
6411000000	Emergency Department Expansion	1	1,500,000
6411000000	Emergency Department Observation Unit	1	3,000,000
6411000000	Elevator Replacements	1	500,000
6451000000	Contingency	1	1,805,983
6411000000	Sterile Processing Department Renovation Construction	1	1,000,000
6411000000	Radiology Corridor	1	24,750
6451000000	Time Clock Project	1	400,000
6451000000	Medical Imaging Viewer System Upgrade	1	611,000
6411000000	Radiology Cath Lab Replacement	1	1,000,000
6451000000	Medical Coding Software System	1	401,163
		Total	$14,000,000
	9230901000: Airport Enterprise		
6411000000	Parking Lot Lighting	1	$25,000
6411112400	Measure K Interest Payment	1	310,000
6411000000	HVAC Room	1	40,000
6411000000	Firehouse Upgrade	1	30,000
6411000000	Firehouse Showers/Bathroom	1	50,000
6451000000	Roller	1	18,000
6451000000	ATV	1	50,000
6451000000	Genie Lift	1	20,000
6451000000	Dump Truck	1	70,000
6451000000	Backhoe	1	50,000
6451000000	Communication Equipment	1	25,000
		Total	$688,000
	9231000000: Airport-Capital Projects		
6411110024	Rehab Taxiways B, D, D7, and D9	1	$815,402
6411110028	Decommission Taxiways M and L	1	482,606
6411110029	West General Aviation Taxilane	1	1,544,000

Budget Unit Description of Equipment/Structures and Improvements	2024-2025 Proposed Units	2024-2025 Proposed Amount
	Total	$2,842,008
	Grand Total	$161,929,446

Position Budget Detail

San Joaquin County

Position Detail

Job Code	Position Title	Allocated June 2024	Proposed 2024-25	Representation Unit
Budget Unit 1010100000 Board Of Supervisors				
OB1290	Board of Supervisors	4	4	O:Elected Official Unrepresented
OB1291	Chairman Board of Supervisors	1	1	O:Elected Official Unrepresented
EB1220	Clerk of the Board	1	1	B:Senior Management Unrepresented
EB4295	Board of Supervisors' Chief of Staff	5	5	D:Confidential Unrepresented
EB1221	Chief Deputy Clerk of the Board	1	1	D:Confidential Unrepresented
EB4201	Deputy Clerk of the Board II	2	2	D:Confidential Unrepresented
EO2010	Office Secretary-Exempt	1	1	D:Confidential Unrepresented
EB0205	Public Information Specialist	1	1	D:Confidential Unrepresented
EO6112	Senior Office Assistant-Exempt	2	2	D:Confidential Unrepresented
	Allocated Total	**18.0**	**18.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**18.0**	**18.0**	
Budget Unit 1010200000 County Administrator				
HB1100	Administrator-County	1	1	A:Executive Unrepresented
HB1120	Assistant County Administrator	2	2	A:Executive Unrepresented
EB2200	Chief Deputy County Administrator	1	1	B:Senior Management Unrepresented
EM0261	Senior Deputy County Administrator	7	7	B:Senior Management Unrepresented
RB6502	Administrative Assistant II	1	1	D:Confidential Unrepresented
RM0228	Management Analyst III	1	1	D:Confidential Unrepresented
RO2011	Management Secretary II	2	2	D:Confidential Unrepresented
RO6111	Senior Office Assistant	1	1	D:Confidential Unrepresented
	Allocated Total	**16.0**	**16.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**16.0**	**16.0**	
Budget Unit 1010800000 Auditor-Controller				
OB1190	Auditor/Controller	1	1	O:Elected Official Unrepresented
EB2190	Assistant Auditor-Controller	1	1	B:Senior Management Unrepresented
RM0200	Chief Deputy Auditor Controller	3	3	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	3	4*	G:SEIU 1021 Office-Office Technical
RO3021	Accounting Technician I	4	4	D:Confidential Unrepresented
RO3012	Accounting Technician II	2	2	G:SEIU 1021 Office-Office Technical
RO3022	Accounting Technician II	1	1	D:Confidential Unrepresented
RB6501	Administrative Assistant I	1	1	D:Confidential Unrepresented
RB6205	Business Analyst II	1	1	F:SEIU 1021 Para-Professional
RM0201	Chief Deputy Auditor-Controller	1	1	D:Confidential Unrepresented
RB4103	Deputy Auditor-Controller III	9	9	E:SEIU 1021 Professional
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	7	7	G:SEIU 1021 Office-Office Technical
	Allocated Total	**35.0**	**36.0***	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**35.0**	**36.0***	
Budget Unit 1010801000 ACO - ERP Support				
RM0207	Enterprise Resource Planning Analyst	0	6*	D:Confidential Unrepresented
	Allocated Total	**0.0**	**6.0***	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**0.0**	**6.0***	
Budget Unit 1011000000 Treasurer-Tax Collector				
OB1690	Treasurer-Tax Collector	1	1	O:Elected Official Unrepresented

EB2690	Assistant Treasurer-Tax Collector	1	1	B:Senior Management Unrepresented
EB2691	Chief Deputy Treasurer	1	1	B:Senior Management Unrepresented
RB2500	Chief Deputy Treasurer-Tax Collector	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4003	Accountant III	1	1	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	6	6	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	6	6	G:SEIU 1021 Office-Office Technical
RI1103	Department Information Systems Analyst III	1	1	E:SEIU 1021 Professional
RO2060	Executive Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	6	5*	G:SEIU 1021 Office-Office Technical
RB2010	Tax Collection Specialist	1	2*	G:SEIU 1021 Office-Office Technical
	Allocated Total	**27.0**	**27.0**	
	Temporary (FTE)	**0.7**	**0.6***	
	Position Total	**27.7**	**27.6***	

Budget Unit 1011100000 Assessor

OB1490	Assessor/Recorder/County Clerk	1	1	O:Elected Official Unrepresented
EB2491	Assistant Assessor Recorder County Clerk	1	1	B:Senior Management Unrepresented
RM0270	Business Intelligence Administrator	1	1	C:San Joaquin Management Assoc (SJCMA)
RI1011	Department Information Systems Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4306	Principal Appraiser	3	3	C:San Joaquin Management Assoc (SJCMA)
RB4303	Appraiser III	22	22	F:SEIU 1021 Para-Professional
RB4304	Appraiser IV	4	4	R:SEIU 1021 Supervisors
RE0213	Assessor's Chief Mapping Tech	1	1	R:SEIU 1021 Supervisors
RE0211	Assessor's Mapping Tech II	2	2	F:SEIU 1021 Para-Professional
RE0212	Assessor's Senior Mapping Tech	1	1	F:SEIU 1021 Para-Professional
RI4201	Associate Geographic Information Systems Analyst	1	1	E:SEIU 1021 Professional
RB4203	Auditor-Appraiser III	8	8	F:SEIU 1021 Para-Professional
RB4204	Auditor-Appraiser IV	1	1	R:SEIU 1021 Supervisors
RI1102	Department Information Systems Analyst II	2	2	E:SEIU 1021 Professional
RI1103	Department Information Systems Analyst III	2	2	E:SEIU 1021 Professional
RO2060	Executive Secretary	1	1	G:SEIU 1021 Office-Office Technical
RI4102	Geographic Information Systems Specialist II	1	1	F:SEIU 1021 Para-Professional
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	3	3	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	2	2	R:SEIU 1021 Supervisors
RI4203	Principal Geographic Information Systems Analyst	1	1	E:SEIU 1021 Professional
RO4451	Property Technician	8	8	G:SEIU 1021 Office-Office Technical
RO4460	Property Technician Supervisor	2	2	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	10	10	G:SEIU 1021 Office-Office Technical
RO4423	Transfer Technician III	6	6	G:SEIU 1021 Office-Office Technical
RO1200	Transfer Technician Supervisor	1	1	R:SEIU 1021 Supervisors
	Allocated Total	**89.0**	**89.0**	
	Temporary (FTE)	**1.6**	**1.6**	
	Position Total	**90.6**	**90.6**	

Budget Unit 1011200000 Purchasing Support Services

HB1950	Director of Purchasing and Support Services	1	1	A:Executive Unrepresented
EB1960	Deputy Director - Purchasing & Support Services	1	1	B:Senior Management Unrepresented
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB0510	Deputy Purchasing Agent	12	14*	E:SEIU 1021 Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RB0701	Records Management Technician I	1	1	F:SEIU 1021 Para-Professional
RB0710	Records Supervisor	1	1	R:SEIU 1021 Supervisors
RO7302	Senior Support Services Tech	2	2	G:SEIU 1021 Office-Office Technical
RC2000	Stock Clerk I	1	1	I:SEIU 1021 Trades, Labor & Institutional
RO7301	Support Services Technician II	5	5	G:SEIU 1021 Office-Office Technical
	Allocated Total	**27.0**	**29.0***	

		Temporary (FTE)	**4.5**	**6.0***
		Position Total	**31.5**	**35.0***

Budget Unit 1011600000 Revenue And Recovery

RO3011	Accounting Technician I	2	2	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RO1100	Collections Supervisor	1	1	R:SEIU 1021 Supervisors
RO6115	Office Assistant Specialist	2	2	G:SEIU 1021 Office-Office Technical
RO4603	Senior Collections Clerk	5	5	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	2	2	G:SEIU 1021 Office-Office Technical
	Allocated Total	**13.0**	**13.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**13.0**	**13.0**	

Budget Unit 1011800000 County Counsel

HL1100	County Counsel	1	1	A:Executive Unrepresented
HL1110	Assistant County Counsel	1	1	A:Executive Unrepresented
EL2100	Chief Deputy County Counsel	1	1	B:Senior Management Unrepresented
RL2054	Deputy County Counsel IV	11	11	D:Confidential Unrepresented
RO2061	Executive Secretary	1	1	D:Confidential Unrepresented
RL0402	Legal Technician II	2	2	D:Confidential Unrepresented
RL0105	Paralegal II	1	2*	D:Confidential Unrepresented
RO6111	Senior Office Assistant	2	2	D:Confidential Unrepresented
	Allocated Total	**20.0**	**21.0***	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**20.0**	**21.0***	

Budget Unit 1012400000 Human Resources

HB1600	Director of Human Resources	1	1	A:Executive Unrepresented
EB2600	Asst Human Resources Director	1	1	B:Senior Management Unrepresented
RM0252	County Safety & Risk Manager	1	1	D:Confidential Unrepresented
RB5304	Disability Management Coordinator	1	1	D:Confidential Unrepresented
RM0250	Employee Benefits Manager	1	1	D:Confidential Unrepresented
RB5402	Employee Relations Analyst III	2	3*	D:Confidential Unrepresented
RO2061	Executive Secretary	1	1	D:Confidential Unrepresented
RM0228	Management Analyst III	1	1	D:Confidential Unrepresented
RO6116	Office Assistant Specialist	5	5	D:Confidential Unrepresented
RO6701	Office Technician/Coordinator	1	1	D:Confidential Unrepresented
RB5103	Personnel Analyst III	24	27*	D:Confidential Unrepresented
RB5001	Position Control Technician	3	3	D:Confidential Unrepresented
RB5403	Principal Employee Relations Analyst	1	1	D:Confidential Unrepresented
RB5110	Principal Personnel Analyst	4	5*	D:Confidential Unrepresented
RB5310	Safety Officer	1	1	D:Confidential Unrepresented
RO6111	Senior Office Assistant	7	6*	D:Confidential Unrepresented
RB5004	Senior Position Control Tech	1	1	D:Confidential Unrepresented
RB5200	Staff Development Coordinator	1	1	D:Confidential Unrepresented
	Allocated Total	**57.0**	**61.0***	
	Temporary (FTE)	**0.0**	**1.0***	
	Position Total	**57.0**	**62.0***	

Budget Unit 1013000000 Registrar Of Voters

HB1550	Registrar of Voters	1	1	A:Executive Unrepresented
EB2500	Assistant Registrar of Voters	1	1	B:Senior Management Unrepresented
RO4725	Elections Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB6205	Business Analyst II	1	1	F:SEIU 1021 Para-Professional
RO4715	Elections Specialist	4	4	G:SEIU 1021 Office-Office Technical
RO4711	Elections Technician	12	12	G:SEIU 1021 Office-Office Technical
RO4720	Elections Technician Supervisor	4	4	R:SEIU 1021 Supervisors
RI4102	Geographic Information Systems Specialist II	1	1	F:SEIU 1021 Para-Professional
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional

RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RC2011	Storekeeper I	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC2012	Storekeeper II	1	1	R:SEIU 1021 Supervisors
	Allocated Total	**30.0**	**30.0**	
	Temporary (FTE)	**12.1**	**15.7***	
	Position Total	**42.1**	**45.7***	

Budget Unit 1014000000 General Services - Admin

HC1200	Director of General Services	1	1	A:Executive Unrepresented
EC1205	Assistant Director General Services	1	1	B:Senior Management Unrepresented
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
	Allocated Total	**3.0**	**3.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**3.0**	**3.0**	

Budget Unit 1014200000 Facilities Management

RM0345	District Maintenance & Construction Superintendent	3	3	C:San Joaquin Management Assoc (SJCMA)
RE1420	Energy Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RB6601	Engineering Program Manager	0	1*	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	0	1*	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RC0402	Crafts Worker II	2	2	I:SEIU 1021 Trades, Labor & Institutional
RC0403	Crafts Worker III	23	29*	I:SEIU 1021 Trades, Labor & Institutional
RC0404	Crafts Worker IV	5	7*	R:SEIU 1021 Supervisors
RC0410	Electrician	4	6*	I:SEIU 1021 Trades, Labor & Institutional
RB6512	Management Analyst II	3	3	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	0	2*	G:SEIU 1021 Office-Office Technical
RC4001	Office Building Engineer	7	8*	I:SEIU 1021 Trades, Labor & Institutional
RO1000	Office Supervisor	1	1	R:SEIU 1021 Supervisors
RE5005	Property Manager	1	1	E:SEIU 1021 Professional
RO6110	Senior Office Assistant	3	3	G:SEIU 1021 Office-Office Technical
RC2011	Storekeeper I	1	1	I:SEIU 1021 Trades, Labor & Institutional
	Allocated Total	**55.0**	**70.0***	
	Temporary (FTE)	**2.5**	**3.3***	
	Position Total	**57.5**	**73.3***	

Budget Unit 1014300000 Capital Project Admin

EC2201	Capital Projects Administrator	1	1	B:Senior Management Unrepresented
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	1	1	G:SEIU 1021 Office-Office Technical
RE0131	Capital Projects Management Specialist II	3	3	F:SEIU 1021 Para-Professional
RE0133	Capital Projects Supervisor	1	1	R:SEIU 1021 Supervisors
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
	Allocated Total	**9.0**	**9.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**9.0**	**9.0**	

Budget Unit 1016000000 Surveyor

RE3002	Assistant County Surveyor	1	1	C:San Joaquin Management Assoc (SJCMA)
RE0112	Engineering Assistant II	1	1	F:SEIU 1021 Para-Professional
	Allocated Total	**2.0**	**2.0**	
	Temporary (FTE)	**0.8**	**0.7***	
	Position Total	**2.8**	**2.7***	

Budget Unit 2020200000 District Attorney

OL1390	District Attorney	1	1	O:Elected Official Unrepresented
EL2390	Assistant District Attorney	1	1	B:Senior Management Unrepresented
EL2391	Chief Deputy District Attorney	5	5	B:Senior Management Unrepresented
EL2392	Chief District Attorney Investigator	1	1	B:Senior Management Unrepresented
RL3025	DA Investigative Lieutenant	3	3	J:SJC Law Enforcement Management (LEMA)

RI1011	Department Information Systems Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RS6050	Family Justice Program Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0224	Management Services Administrator	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	0	1*	F:SEIU 1021 Para-Professional
RB4003	Accountant III	0	1*	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	4	4	G:SEIU 1021 Office-Office Technical
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RP4001	Crime Analyst	2	2	F:SEIU 1021 Para-Professional
RL3012	District Attorney Investigative Assistant II	12	12	H:SEIU 1021 Safety, Investigative & Custodial
RL3022	District Attorney Investigator II	32	41*	Q:SJ District Attorney Investigators Association
RO6120	Department Payroll Specialist	1	1	G:SEIU 1021 Office-Office Technical
RI1202	Department Applications Analyst II	0	1*	E:SEIU 1021 Professional
RI1203	Department Applications Analyst III	0	1*	E:SEIU 1021 Professional
RI1102	Department Information Systems Analyst II	1	1	E:SEIU 1021 Professional
RI1103	Department Information Systems Analyst III	1	1	E:SEIU 1021 Professional
RI1104	Department Information Systems Analyst IV	1	1	E:SEIU 1021 Professional
RI1302	Department Information Systems Specialist II	1	1	F:SEIU 1021 Para-Professional
RI1303	Department Information Systems Specialist III	1	2*	F:SEIU 1021 Para-Professional
RL2014	Deputy District Attorney IV	92	102*	T:SJC Attorneys Association
RL3026	District Attorney Investigative Sergeant	0	4*	Q:SJ District Attorney Investigators Association
RO2060	Executive Secretary	1	1	G:SEIU 1021 Office-Office Technical
RL0310	Legal Administrative Supervisor	1	1	R:SEIU 1021 Supervisors
RL0302	Legal Technician II	36	36	G:SEIU 1021 Office-Office Technical
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	2	4*	G:SEIU 1021 Office-Office Technical
RI0110	Office Systems Specialist	1	1	F:SEIU 1021 Para-Professional
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RL0102	Paralegal II	16	16	F:SEIU 1021 Para-Professional
RB0205	Public Information Specialist	2	2	F:SEIU 1021 Para-Professional
RL0303	Senior Legal Technician	5	5	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	9	19*	G:SEIU 1021 Office-Office Technical
RC2001	Stock Clerk II	2	2	I:SEIU 1021 Trades, Labor & Institutional
RS6002	Victim Witness Advocate II	5	7*	F:SEIU 1021 Para-Professional
RS6003	Victim Witness Advocate III	1	1	F:SEIU 1021 Para-Professional
	Allocated Total	**247.0**	**289.0***	
	Temporary (FTE)	**10.5**	**11.0***	
	Position Total	**257.5**	**300.0***	

Budget Unit 2020204000 DA-Family Justice Center

RO6110	Senior Office Assistant	1	1	G:SEIU 1021 Office-Office Technical
RS6002	Victim Witness Advocate II	1	1	F:SEIU 1021 Para-Professional
	Allocated Total	**2.0**	**2.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**2.0**	**2.0**	

Budget Unit 2020205000 DA-Victim Assistance

RO6110	Senior Office Assistant	1	1	G:SEIU 1021 Office-Office Technical
RO6022	Victim Claims Specialist II	8	7*	F:SEIU 1021 Para-Professional
RO6023	Victim Claims Specialist III	0	1*	F:SEIU 1021 Para-Professional
RS6025	Victim Claims Supervisor	1	1	R:SEIU 1021 Supervisors
	Allocated Total	**10.0**	**10.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**10.0**	**10.0**	

Budget Unit 2020206000 DA-Consumer Fraud-Prop 64

RL3022	District Attorney Investigator II	2	2	Q:SJ District Attorney Investigators Association
RL2014	Deputy District Attorney IV	1	1	T:SJC Attorneys Association
RL0102	Paralegal II	2	2	F:SEIU 1021 Para-Professional
	Allocated Total	**5.0**	**5.0**	
	Temporary (FTE)	**0.0**	**0.0**	

		Position Total	**5.0**	**5.0**	
Budget Unit 2020209000 DA-Child Abduction					
RL3012	District Attorney Investigative Assistant II		1	1	H:SEIU 1021 Safety, Investigative & Custodial
RL3022	District Attorney Investigator II		1	1	Q:SJ District Attorney Investigators Association
RO6110	Senior Office Assistant		1	1	G:SEIU 1021 Office-Office Technical
		Allocated Total	**3.0**	**3.0**	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**3.0**	**3.0**	
Budget Unit 2020217000 DA-Public Assistance Fraud					
RL3025	DA Investigative Lieutenant		1	1	J:SJC Law Enforcement Management (LEMA)
RL3012	District Attorney Investigative Assistant II		4	4	H:SEIU 1021 Safety, Investigative & Custodial
RL3022	District Attorney Investigator II		12	12	Q:SJ District Attorney Investigators Association
RL0302	Legal Technician II		2	2	G:SEIU 1021 Office-Office Technical
		Allocated Total	**19.0**	**19.0**	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**19.0**	**19.0**	
Budget Unit 2020273000 DA-Victim Witness Prog					
RS6040	Victim Witness Program Manager		1	1	C:San Joaquin Management Assoc (SJCMA)
RO6110	Senior Office Assistant		2	2	G:SEIU 1021 Office-Office Technical
RS6002	Victim Witness Advocate II		13	13	F:SEIU 1021 Para-Professional
RS6003	Victim Witness Advocate III		1	1	F:SEIU 1021 Para-Professional
RS6005	Victim Witness Advocate Supervisor		2	2	R:SEIU 1021 Supervisors
		Allocated Total	**19.0**	**19.0**	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**19.0**	**19.0**	
Budget Unit 2020278250 DA-Criminal Restitution Prog					
RL0102	Paralegal II		2	2	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant		1	1	G:SEIU 1021 Office-Office Technical
		Allocated Total	**3.0**	**3.0**	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**3.0**	**3.0**	
Budget Unit 2020300000 Child Support					
HL1300	Director of Child Support Services		1	1	A:Executive Unrepresented
EL2300	Assistant Director of Child Support Services		1	1	B:Senior Management Unrepresented
RL1055	Child Support Program Manager		5	5	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III		1	1	C:San Joaquin Management Assoc (SJCMA)
RL2005	Principal Child Support Attorney		1	1	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II		1	1	F:SEIU 1021 Para-Professional
RB4003	Accountant III		1	1	F:SEIU 1021 Para-Professional
RB6002	Administrative Assistant II		1	1	F:SEIU 1021 Para-Professional
RO2050	Administrative Secretary		1	1	G:SEIU 1021 Office-Office Technical
RB6205	Business Analyst II		2	1*	F:SEIU 1021 Para-Professional
RL2004	Child Support Attorney IV		5	5	T:SJC Attorneys Association
RL1002	Child Support Officer II		91	82*	F:SEIU 1021 Para-Professional
RL1003	Child Support Officer III		16	16	F:SEIU 1021 Para-Professional
RL1010	Child Support Supervisor		13	13	R:SEIU 1021 Supervisors
RL1021	Child Support Compliance Analyst		2	2	F:SEIU 1021 Para-Professional
RL3050	Civil Process Server		2	2	H:SEIU 1021 Safety, Investigative & Custodial
RO6115	Office Assistant Specialist		1	2*	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor		3	3	R:SEIU 1021 Supervisors
RL0102	Paralegal II		1	1	F:SEIU 1021 Para-Professional
RO1500	Senior Administrative Supervisor		1	1	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant		36	33*	G:SEIU 1021 Office-Office Technical
RC2001	Stock Clerk II		1	1	I:SEIU 1021 Trades, Labor & Institutional
RC2011	Storekeeper I		1	1	I:SEIU 1021 Trades, Labor & Institutional
		Allocated Total	**188.0**	**176.0***	

		Temporary (FTE)	**0.6**	**0.6**
		Position Total	**188.6**	**176.6***

Budget Unit 2020400000 Public Defender

HL1200	Public Defender	1	1	A:Executive Unrepresented
EL2200	Assistant Public Defender	1	1	B:Senior Management Unrepresented
EL2201	Chief Deputy Public Defender	2	2	B:Senior Management Unrepresented
RL3033	Chief Public Defender Investigator	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RB6002	Administrative Assistant II	2	2	F:SEIU 1021 Para-Professional
RS3042	Clinical Social Worker II	1	1	E:SEIU 1021 Professional
RI1102	Department Information Systems Analyst II	1	1	E:SEIU 1021 Professional
RL2034	Deputy Public Defender IV	51	55*	T:SJC Attorneys Association
RL0302	Legal Technician II	10	10	G:SEIU 1021 Office-Office Technical
RO6115	Office Assistant Specialist	0	1*	G:SEIU 1021 Office-Office Technical
RL0102	Paralegal II	2	6*	F:SEIU 1021 Para-Professional
RL3030	Public Defender Investigator Assistant	4	4	H:SEIU 1021 Safety, Investigative & Custodial
RL3032	Public Defender Investigator II	12	12	H:SEIU 1021 Safety, Investigative & Custodial
RL0303	Senior Legal Technician	1	2*	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	3	4*	G:SEIU 1021 Office-Office Technical
RS3001	Senior Social Worker	5	7*	F:SEIU 1021 Para-Professional
RS3005	Social Worker Supervisor	1	2*	R:SEIU 1021 Supervisors
	Allocated Total	**99.0**	**113.0***	
	Temporary (FTE)	**4.9**	**6.4***	
	Position Total	**103.9**	**119.4***	

Budget Unit 2021200000 Pretrial Services

RL0505	Pre-Trial Program Specialist	12	12	H:SEIU 1021 Safety, Investigative & Custodial
RL0510	Pre-Trial Senior Program Specialist	6	6	H:SEIU 1021 Safety, Investigative & Custodial
RP2002	Probation Officer II	3	3	U:SJC Probation Officers Association (POA)
RP2003	Probation Officer III	2	2	U:SJC Probation Officers Association (POA)
RP2004	Probation Unit Supervisor	2	2	U:SJC Probation Officers Association (POA)
RO6110	Senior Office Assistant	1	1	G:SEIU 1021 Office-Office Technical
	Allocated Total	**26.0**	**26.0**	
	Temporary (FTE)	**2.3**	**2.3**	
	Position Total	**28.3**	**28.3**	

Budget Unit 2021602000 Sheriff-Boating Safety

RP1010	Sergeant	1	1	L:Sheriff Deputy Sergeant Association
RP1003	Deputy Sheriff II	8	8	K:SJ Deputy Sheriffs Association (DSA)
	Allocated Total	**9.0**	**9.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**9.0**	**9.0**	

Budget Unit 2021609000 Sheriff-Cal MMET

RP1030	Sheriffs Captain	1	1	J:SJC Law Enforcement Management (LEMA)
RP1020	Lieutenant	1	1	J:SJC Law Enforcement Management (LEMA)
RP1010	Sergeant	1	2*	L:Sheriff Deputy Sergeant Association
RP1003	Deputy Sheriff II	7	9*	K:SJ Deputy Sheriffs Association (DSA)
RO6115	Office Assistant Specialist	1	2*	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	1	0*	G:SEIU 1021 Office-Office Technical
	Allocated Total	**12.0**	**15.0***	
	Temporary (FTE)	**0.0**	**0.6***	
	Position Total	**12.0**	**15.6***	

Budget Unit 2021614000 Sheriff-Spec Services Division

RP1030	Sheriffs Captain	1	1	J:SJC Law Enforcement Management (LEMA)
RP1020	Lieutenant	3	3	J:SJC Law Enforcement Management (LEMA)
RP1010	Sergeant	5	5	L:Sheriff Deputy Sergeant Association
RP4001	Crime Analyst	5	7*	F:SEIU 1021 Para-Professional
RP1003	Deputy Sheriff II	54	56*	K:SJ Deputy Sheriffs Association (DSA)

RO6110	Senior Office Assistant		1	1	G:SEIU 1021 Office-Office Technical
RP4010	Supervising Crime Analyst		1	1	R:SEIU 1021 Supervisors
		Allocated Total	**70.0**	**74.0***	
		Temporary (FTE)	**5.9**	**5.4***	
		Position Total	**75.9**	**79.4***	

Budget Unit 2021615000 Sheriff-Mountain House

RP1025	Lieutenant		0	1*	J:SJC Law Enforcement Management (LEMA)
RP1010	Sergeant		1	1	L:Sheriff Deputy Sergeant Association
RP1003	Deputy Sheriff II		7	9*	K:SJ Deputy Sheriffs Association (DSA)
		Allocated Total	**8.0**	**11.0***	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**8.0**	**11.0***	

Budget Unit 2021619000 Sheriff-Animal Control

RO6110	Senior Office Assistant		1	1	G:SEIU 1021 Office-Office Technical
RP0315	Sheriffs Animal Services Officer II		10	10	H:SEIU 1021 Safety, Investigative & Custodial
		Allocated Total	**11.0**	**11.0**	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**11.0**	**11.0**	

Budget Unit 2021620000 Sheriff-Patrol

RP1030	Sheriffs Captain		1	1	J:SJC Law Enforcement Management (LEMA)
RP1020	Lieutenant		8	8	J:SJC Law Enforcement Management (LEMA)
RP1010	Sergeant		13	13	L:Sheriff Deputy Sergeant Association
RP4002	Civilian Crime Prevention Coordinator		1	1	F:SEIU 1021 Para-Professional
RP4005	Civilian Crime Prevention Program Asst.		1	1	F:SEIU 1021 Para-Professional
RP1003	Deputy Sheriff II		97	97	K:SJ Deputy Sheriffs Association (DSA)
RO6110	Senior Office Assistant		1	1	G:SEIU 1021 Office-Office Technical
		Allocated Total	**122.0**	**122.0**	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**122.0**	**122.0**	

Budget Unit 2021622000 Sheriff-Communications

RP1020	Lieutenant		1	1	J:SJC Law Enforcement Management (LEMA)
RP0102	Communications Dispatcher II		25	25	G:SEIU 1021 Office-Office Technical
RP0103	Communications Dispatcher III		6	6	G:SEIU 1021 Office-Office Technical
RP0104	Communications Dispatcher IV		7	7	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant		1	1	G:SEIU 1021 Office-Office Technical
		Allocated Total	**40.0**	**40.0**	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**40.0**	**40.0**	

Budget Unit 2021626000 Sheriff-Detectives

RP1030	Sheriffs Captain		1	1	J:SJC Law Enforcement Management (LEMA)
RP1020	Lieutenant		1	1	J:SJC Law Enforcement Management (LEMA)
RP1010	Sergeant		5	6*	L:Sheriff Deputy Sergeant Association
RP1003	Deputy Sheriff II		28	30*	K:SJ Deputy Sheriffs Association (DSA)
RP4012	Evidence Technician II		14	14	H:SEIU 1021 Safety, Investigative & Custodial
RP4013	Evidence Technician III		1	1	H:SEIU 1021 Safety, Investigative & Custodial
RO6110	Senior Office Assistant		3	3	G:SEIU 1021 Office-Office Technical
		Allocated Total	**53.0**	**56.0***	
		Temporary (FTE)	**0.3**	**0.0***	
		Position Total	**53.3**	**56.0***	

Budget Unit 2021627000 Sheriff-Auto Theft Prog

RO6110	Senior Office Assistant		1	1	G:SEIU 1021 Office-Office Technical
		Allocated Total	**1.0**	**1.0**	
		Temporary (FTE)	**0.8**	**0.8**	
		Position Total	**1.8**	**1.8**	

Budget Unit 2021628000 Sheriff-Records				
RP3003	Correctional Lieutenant	1	1	C:San Joaquin Management Assoc (SJCMA)
RO6115	Office Assistant Specialist	30	30	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	8	8	R:SEIU 1021 Supervisors
RO1500	Senior Administrative Supervisor	2	2	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	13	13	G:SEIU 1021 Office-Office Technical
	Allocated Total	**54.0**	**54.0**	
	Temporary (FTE)	**1.7**	**1.5***	
	Position Total	**55.7**	**55.5***	

Budget Unit 2021635000 Sheriff-Civil				
RP1010	Sergeant	1	1	L:Sheriff Deputy Sergeant Association
RL3050	Civil Process Server	2	2	H:SEIU 1021 Safety, Investigative & Custodial
RP1003	Deputy Sheriff II	4	4	K:SJ Deputy Sheriffs Association (DSA)
RO6115	Office Assistant Specialist	4	4	G:SEIU 1021 Office-Office Technical
RO1500	Senior Administrative Supervisor	1	1	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	2	2	G:SEIU 1021 Office-Office Technical
RS3001	Senior Social Worker	1	1	F:SEIU 1021 Para-Professional
	Allocated Total	**15.0**	**15.0**	
	Temporary (FTE)	**0.6**	**0.6**	
	Position Total	**15.6**	**15.6**	

Budget Unit 2021645000 Sheriff-Admin Support Services				
OP1590	Sheriff Coroner Public Administrator	1	1	O:Elected Official Unrepresented
EP2580	Undersheriff	1	1	B:Senior Management Unrepresented
EP2590	Assistant Sheriff-Coroner	1	1	B:Senior Management Unrepresented
RP1030	Sheriffs Captain	1	1	J:SJC Law Enforcement Management (LEMA)
RP1020	Lieutenant	1	1	J:SJC Law Enforcement Management (LEMA)
RM1010	Sheriff Director of Administrative Services	1	1	D:Confidential Unrepresented
RM0226	Management Analyst III	2	2	C:San Joaquin Management Assoc (SJCMA)
RB6401	Sheriff Administrative Analyst	1	1	C:San Joaquin Management Assoc (SJCMA)
RP1010	Sergeant	5	5	L:Sheriff Deputy Sergeant Association
RO3011	Accounting Technician I	6	6	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	2	2	G:SEIU 1021 Office-Office Technical
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RP0120	Background Investigator	3	3	H:SEIU 1021 Safety, Investigative & Custodial
RP3001	Correctional Officer	4	4	N:SJC Correctional Officer's Assoc (COA)
RP3002	Correctional Sergeant	1	1	N:SJC Correctional Officer's Assoc (COA)
RB5500	Departmental Personnel Analyst	1	1	D:Confidential Unrepresented
RP1003	Deputy Sheriff II	7	7	K:SJ Deputy Sheriffs Association (DSA)
RP4000	Evidence Custodian	4	4	H:SEIU 1021 Safety, Investigative & Custodial
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO2000	Office Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO6700	Office Technician/Coordinator	2	2	G:SEIU 1021 Office-Office Technical
RB0205	Public Information Specialist	2	2	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	2	3*	G:SEIU 1021 Office-Office Technical
	Allocated Total	**52.0**	**53.0***	
	Temporary (FTE)	**6.0**	**5.4***	
	Position Total	**58.0**	**58.4***	

Budget Unit 2021649000 Sheriff-Information Systems				
RI1011	Department Information Systems Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RI1102	Department Information Systems Analyst II	4	4	E:SEIU 1021 Professional
RI1103	Department Information Systems Analyst III	1	1	E:SEIU 1021 Professional
RI1104	Department Information Systems Analyst IV	1	1	E:SEIU 1021 Professional
	Allocated Total	**7.0**	**7.0**	
	Temporary (FTE)	**0.0**	**0.4***	
	Position Total	**7.0**	**7.4***	

Budget Unit 2021655000 Sheriff-Patrol-SLESF-AB 109

RP1003	Deputy Sheriff II		1	1	K:SJ Deputy Sheriffs Association (DSA)
		Allocated Total	**1.0**	**1.0**	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**1.0**	**1.0**	

Budget Unit 2021657000 Sheriff-Custody-SLESF-AB 109

RP3001	Correctional Officer		1	1	N:SJC Correctional Officer's Assoc (COA)
		Allocated Total	**1.0**	**1.0**	
		Temporary (FTE)	**0.0**	**0.0**	
		Position Total	**1.0**	**1.0**	

Budget Unit 2021658000 Sheriff-Court Services

RP1030	Sheriffs Captain		1	1	J:SJC Law Enforcement Management (LEMA)
RP1020	Lieutenant		1	1	J:SJC Law Enforcement Management (LEMA)
RP1010	Sergeant		5	5	L:Sheriff Deputy Sergeant Association
RP3001	Correctional Officer		8	8	N:SJC Correctional Officer's Assoc (COA)
RP1003	Deputy Sheriff II		39	39	K:SJ Deputy Sheriffs Association (DSA)
		Allocated Total	**54.0**	**54.0**	
		Temporary (FTE)	**5.0**	**4.9***	
		Position Total	**59.0**	**58.9***	

Budget Unit 2022600000 Sheriff-Custody

EP2600	Correctional Assistant Sheriff		1	1	B:Senior Management Unrepresented
RM1020	Central Services Administrator		1	1	C:San Joaquin Management Assoc (SJCMA)
RM1025	Central Services Manager		1	1	C:San Joaquin Management Assoc (SJCMA)
RP3010	Correctional Captain		2	2	C:San Joaquin Management Assoc (SJCMA)
RP3003	Correctional Lieutenant		8	8	C:San Joaquin Management Assoc (SJCMA)
RP0701	Inmate Programs & Services Director		1	1	C:San Joaquin Management Assoc (SJCMA)
RP1010	Sergeant		2	2	L:Sheriff Deputy Sergeant Association
RP3001	Correctional Officer		218	218	N:SJC Correctional Officer's Assoc (COA)
RP3002	Correctional Sergeant		17	17	N:SJC Correctional Officer's Assoc (COA)
RP0710	Custody Recreation Assistant		1	1	H:SEIU 1021 Safety, Investigative & Custodial
RP0705	Custody Recreation Supervisor		1	1	H:SEIU 1021 Safety, Investigative & Custodial
RP1003	Deputy Sheriff II		26	26	K:SJ Deputy Sheriffs Association (DSA)
RF0300	Housekeeping Service Worker		2	2	I:SEIU 1021 Trades, Labor & Institutional
RP0700	Inmate Case Worker		1	1	H:SEIU 1021 Safety, Investigative & Custodial
RP0750	Jail Librarian		1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist		2	2	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant		10	10	G:SEIU 1021 Office-Office Technical
RP0722	Sheriff Inmate Labor Specialist II		15	15	H:SEIU 1021 Safety, Investigative & Custodial
RP0723	Sheriff Inmate Labor Specialist III		2	2	H:SEIU 1021 Safety, Investigative & Custodial
RC2052	Sheriff Matl Specialist II		5	5	H:SEIU 1021 Safety, Investigative & Custodial
RC2053	Sheriff Matl Specialist III		2	2	H:SEIU 1021 Safety, Investigative & Custodial
		Allocated Total	**319.0**	**319.0**	
		Temporary (FTE)	**2.2**	**2.0***	
		Position Total	**321.2**	**321.0***	

Budget Unit 2022610000 Sheriff-Loc Comm Corr-AB 109

RO3011	Accounting Technician I		1	1	G:SEIU 1021 Office-Office Technical
RP3001	Correctional Officer		16	16	N:SJC Correctional Officer's Assoc (COA)
RP3002	Correctional Sergeant		2	2	N:SJC Correctional Officer's Assoc (COA)
RP0710	Custody Recreation Assistant		1	1	H:SEIU 1021 Safety, Investigative & Custodial
RP1003	Deputy Sheriff II		2	2	K:SJ Deputy Sheriffs Association (DSA)
RP0700	Inmate Case Worker		1	1	H:SEIU 1021 Safety, Investigative & Custodial
RO6115	Office Assistant Specialist		6	6	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant		1	1	G:SEIU 1021 Office-Office Technical
RS3001	Senior Social Worker		2	2	F:SEIU 1021 Para-Professional
RP0722	Sheriff Inmate Labor Specialist II		2	2	H:SEIU 1021 Safety, Investigative & Custodial
RP0650	Work Program Specialist I		0	1*	H:SEIU 1021 Safety, Investigative & Custodial
		Allocated Total	**34.0**	**35.0***	
		Temporary (FTE)	**0.4**	**1.9***	

	Position Total	**34.4**	**36.9***	

Budget Unit 2022620000 Sheriff-Work Program

RP3002	Correctional Sergeant	1	1	N:SJC Correctional Officer's Assoc (COA)
RP1003	Deputy Sheriff II	1	1	K:SJ Deputy Sheriffs Association (DSA)
RP0650	Work Program Specialist I	5	5	H:SEIU 1021 Safety, Investigative & Custodial
RP0651	Work Program Specialist II	2	2	H:SEIU 1021 Safety, Investigative & Custodial
	Allocated Total	**9.0**	**9.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**9.0**	**9.0**	

Budget Unit 2022621000 Correctional Health Services

EM0270	Correctional Health Administrator	1	1	B:Senior Management Unrepresented
RS2014	Chief Mental Health Clinician	1	1	C:San Joaquin Management Assoc (SJCMA)
RH1300	Nursing Dept Manager - Inpatient	1	1	C:San Joaquin Management Assoc (SJCMA)
RH4325	Pharmacy Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RB6205	Business Analyst II	1	1	F:SEIU 1021 Para-Professional
RH3100	Dental Assistant	1	1	F:SEIU 1021 Para-Professional
RF0300	Housekeeping Service Worker	2	2	I:SEIU 1021 Trades, Labor & Institutional
RB6000	Junior Administrative Assistant	1	1	F:SEIU 1021 Para-Professional
RH3200	Medical Assistant	3	3	F:SEIU 1021 Para-Professional
RO4202	Medical Records Technician II	1	1	G:SEIU 1021 Office-Office Technical
RS2012	Mental Health Clinician II	10	10	E:SEIU 1021 Professional
RS2013	Mental Health Clinician III	1	1	R:SEIU 1021 Supervisors
RH2005	Mental Health Unit Supervisor	1	1	R:SEIU 1021 Supervisors
RH1162	Nurse Practitioner II-Inpatient	2	2	M:California Nurses Association (C.N.A.)
RO6115	Office Assistant Specialist	2	2	G:SEIU 1021 Office-Office Technical
RH4355	Pharmacist	1	1	E:SEIU 1021 Professional
RH4453	Pharmacy Technician III	2	2	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	5	5	G:SEIU 1021 Office-Office Technical
RH2502	Senior Psychiatric Technician	23	27*	F:SEIU 1021 Para-Professional
RH1106	Staff NurseV - Assistant Nursing Department Manager-Inpatient	1	1	M:California Nurses Association (C.N.A.)
RH1105	Staff Nurse V - Clinical-Inpatient	19	24*	M:California Nurses Association (C.N.A.)
RC2001	Stock Clerk II	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC2011	Storekeeper I	1	1	I:SEIU 1021 Trades, Labor & Institutional
	Allocated Total	**84.0**	**93.0***	
	Temporary (FTE)	**19.4**	**18.7***	
	Position Total	**103.4**	**111.7***	

Budget Unit 2022700000 Probation-Juvenile

RM1050	Assistant Deputy Chief Probation Officer	1	1	C:San Joaquin Management Assoc (SJCMA)
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	1	1	R:SEIU 1021 Supervisors
RP2002	Probation Officer II	15	15	U:SJC Probation Officers Association (POA)
RP2003	Probation Officer III	10	10	U:SJC Probation Officers Association (POA)
RP2004	Probation Unit Supervisor	3	3	U:SJC Probation Officers Association (POA)
RO6110	Senior Office Assistant	8	8	G:SEIU 1021 Office-Office Technical
RS3001	Senior Social Worker	4	4	F:SEIU 1021 Para-Professional
RS3403	Social Worker III	1	1	F:SEIU 1021 Para-Professional
RS3005	Social Worker Supervisor	1	1	R:SEIU 1021 Supervisors
	Allocated Total	**46.0**	**46.0**	
	Temporary (FTE)	**7.5**	**6.0***	
	Position Total	**53.5**	**52.0***	

Budget Unit 2022702000 Probation-Adult

RM1050	Assistant Deputy Chief Probation Officer	1	1	C:San Joaquin Management Assoc (SJCMA)
RO6115	Office Assistant Specialist	4	4	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	1	1	G:SEIU 1021 Office-Office Technical

RO1000	Office Supervisor	1	1	R:SEIU 1021 Supervisors
RP2002	Probation Officer II	32	32	U:SJC Probation Officers Association (POA)
RP2003	Probation Officer III	7	7	U:SJC Probation Officers Association (POA)
RP2004	Probation Unit Supervisor	5	5	U:SJC Probation Officers Association (POA)
RO6110	Senior Office Assistant	13	13	G:SEIU 1021 Office-Office Technical
	Allocated Total	**64.0**	**64.0**	
	Temporary (FTE)	**5.0**	**5.3***	
	Position Total	**69.0**	**69.3***	

Budget Unit 2022702300 Prob-Adult-SB 678

RB6205	Business Analyst II	1	1	F:SEIU 1021 Para-Professional
RP2003	Probation Officer III	2	2	U:SJC Probation Officers Association (POA)
RP2004	Probation Unit Supervisor	1	1	U:SJC Probation Officers Association (POA)
RO6110	Senior Office Assistant	2	2	G:SEIU 1021 Office-Office Technical
	Allocated Total	**6.0**	**6.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**6.0**	**6.0**	

Budget Unit 2022702510 Probation-Loc Comm Corr-AB 109

RP2005	Deputy Chief Probation Officer	1	1	C:San Joaquin Management Assoc (SJCMA)
RM1050	Assistant Deputy Chief Probation Officer	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	1	1	F:SEIU 1021 Para-Professional
RB4003	Accountant III	1	1	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	1	1	G:SEIU 1021 Office-Office Technical
RB6205	Business Analyst II	1	1	F:SEIU 1021 Para-Professional
RB6210	Contracts Analyst	1	1	F:SEIU 1021 Para-Professional
RB6512	Management Analyst II	2	2	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	0	1*	R:SEIU 1021 Supervisors
RP2002	Probation Officer II	26	26	U:SJC Probation Officers Association (POA)
RP2003	Probation Officer III	13	13	U:SJC Probation Officers Association (POA)
RP2004	Probation Unit Supervisor	5	5	U:SJC Probation Officers Association (POA)
RO6110	Senior Office Assistant	3	3	G:SEIU 1021 Office-Office Technical
RC2001	Stock Clerk II	1	1	I:SEIU 1021 Trades, Labor & Institutional
	Allocated Total	**60.0**	**61.0***	
	Temporary (FTE)	**3.0**	**3.0**	
	Position Total	**63.0**	**64.0***	

Budget Unit 2022745000 Probation-Administration

HP1400	County Probation Officer	1	1	A:Executive Unrepresented
EL2400	Asst County Probation Officer	1	1	B:Senior Management Unrepresented
RP2005	Deputy Chief Probation Officer	2	2	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	0	1*	C:San Joaquin Management Assoc (SJCMA)
RM0224	Management Services Administrator	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0227	Principal Business Analyst	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	1	1	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	1	1	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	2	2	G:SEIU 1021 Office-Office Technical
RB6205	Business Analyst II	1	1	F:SEIU 1021 Para-Professional
RB5500	Departmental Personnel Analyst	1	1	D:Confidential Unrepresented
RO6120	Department Payroll Specialist	2	2	G:SEIU 1021 Office-Office Technical
RI1104	Dept Info Systems Analyst IV	1	1	E:SEIU 1021 Professional
RO2060	Executive Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO5501	Mail Clerk	1	1	G:SEIU 1021 Office-Office Technical
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RP2002	Probation Officer II	1	1	U:SJC Probation Officers Association (POA)
RP2003	Probation Officer III	2	2	U:SJC Probation Officers Association (POA)
RP2004	Probation Unit Supervisor	2	2	U:SJC Probation Officers Association (POA)

RO1500	Senior Administrative Supervisor		1	1	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant		2	2	G:SEIU 1021 Office-Office Technical
RC2011	Storekeeper I		1	1	I:SEIU 1021 Trades, Labor & Institutional
RC2012	Storekeeper II		1	1	R:SEIU 1021 Supervisors
		Allocated Total	**29.0**	**30.0***	
		Temporary (FTE)	**6.6**	**6.6**	
		Position Total	**35.6**	**36.6***	

Budget Unit 2022785000 AB 118-Eleas-Cops-JJP

RP2002	Probation Officer II		12	12	U:SJC Probation Officers Association (POA)
RP2003	Probation Officer III		3	3	U:SJC Probation Officers Association (POA)
RP2004	Probation Unit Supervisor		3	3	U:SJC Probation Officers Association (POA)
RO6110	Senior Office Assistant		1	1	G:SEIU 1021 Office-Office Technical
		Allocated Total	**19.0**	**19.0**	
		Temporary (FTE)	**0.0**	**2.3***	
		Position Total	**19.0**	**21.3***	

Budget Unit 2022800000 Probation-Juvenile Detention

RP2005	Deputy Chief Probation Officer		1	1	C:San Joaquin Management Assoc (SJCMA)
RM1050	Assistant Deputy Chief Probation Officer		2	2	C:San Joaquin Management Assoc (SJCMA)
RP0710	Custody Recreation Assistant		1	1	H:SEIU 1021 Safety, Investigative & Custodial
RP2506	Juvenile Detention Officer		56	56	H:SEIU 1021 Safety, Investigative & Custodial
RP2510	Juvenile Detention Unit Supervisor		19	19	H:SEIU 1021 Safety, Investigative & Custodial
RP2515	Juvenile Facility Supervisor		7	7	H:SEIU 1021 Safety, Investigative & Custodial
RB6512	Management Analyst II		1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist		1	1	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary		1	1	G:SEIU 1021 Office-Office Technical
RP2002	Probation Officer II		7	7	U:SJC Probation Officers Association (POA)
RP2003	Probation Officer III		5	5	U:SJC Probation Officers Association (POA)
RP2004	Probation Unit Supervisor		3	3	U:SJC Probation Officers Association (POA)
RO6110	Senior Office Assistant		3	3	G:SEIU 1021 Office-Office Technical
		Allocated Total	**107.0**	**107.0**	
		Temporary (FTE)	**10.6**	**11.9***	
		Position Total	**117.6**	**118.9***	

Budget Unit 2023060000 Water Resources

EC2155	Water Resource Coord		1	1	B:Senior Management Unrepresented
RE1005	Engineer V		2	2	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III		1	1	C:San Joaquin Management Assoc (SJCMA)
RB6002	Administrative Assistant II		2	2	F:SEIU 1021 Para-Professional
RE0112	Engineering Assistant II		2	2	F:SEIU 1021 Para-Professional
RE1004	Engineer IV		2	2	E:SEIU 1021 Professional
RB6512	Management Analyst II		3	3	F:SEIU 1021 Para-Professional
		Allocated Total	**13.0**	**13.0**	
		Temporary (FTE)	**2.3**	**2.3**	
		Position Total	**15.3**	**15.3**	

Budget Unit 2024100000 Flood Channel Maintenance

RM0335	Channel Maintenance Superintendent		1	1	C:San Joaquin Management Assoc (SJCMA)
RC1000	Public Works Maintenance Manager		1	1	C:San Joaquin Management Assoc (SJCMA)
RE0112	Engineering Assistant II		0	1*	F:SEIU 1021 Para-Professional
RC1005	Equipment Operator Foreman		1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0651	Equipment Operator I		9	9	I:SEIU 1021 Trades, Labor & Institutional
RC0652	Equipment Operator II		4	5*	I:SEIU 1021 Trades, Labor & Institutional
RC0501	Highway Maintenance Worker		8	12*	I:SEIU 1021 Trades, Labor & Institutional
RO6700	Office Technician/Coordinator		1	1	G:SEIU 1021 Office-Office Technical
RC0572	Pest Abatement Operator II		1	1	I:SEIU 1021 Trades, Labor & Institutional
RE0101	Senior Engineering Aide		1	1	F:SEIU 1021 Para-Professional
RC0420	Welder		1	1	I:SEIU 1021 Trades, Labor & Institutional
		Allocated Total	**28.0**	**34.0***	
		Temporary (FTE)	**1.5**	**4.5***	

	Position Total	**29.5**	**38.5***	

Budget Unit 2024700000 Agricultural Commissioner

HA1100	Agricultural Commissioner/Sealer	1	1	A:Executive Unrepresented
EA2200	Assistant Agricultural Commissioner	1	1	B:Senior Management Unrepresented
RM0121	Deputy Ag Commissioner/Sealer	5	5	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	0	1*	C:San Joaquin Management Assoc (SJCMA)
RB4003	Accountant III	1	1	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	1	0*	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RO2050	Administrative Secretary	1	0*	G:SEIU 1021 Office-Office Technical
RA0177	Ag Bio/Standards Inspector III	25	27*	E:SEIU 1021 Professional
RA0178	Ag Bio/Standards Inspector IV	2	2	R:SEIU 1021 Supervisors
RA0160	Ag & Standards Technician	1	1	I:SEIU 1021 Trades, Labor & Institutional
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	3	3	G:SEIU 1021 Office-Office Technical
	Allocated Total	**43.0**	**44.0***	
	Temporary (FTE)	**13.7**	**13.7**	
	Position Total	**56.7**	**57.7***	

Budget Unit 2025600000 Community Development Services

HE1100	Director of Community Development	1	1	A:Executive Unrepresented
EE1105	Assistant Director of Community Development	1	1	B:Senior Management Unrepresented
EE4010	Code Enforcement Division Chief	1	1	B:Senior Management Unrepresented
EC2150	Deputy Director Building Inspector	1	1	B:Senior Management Unrepresented
EE2101	Deputy Director of Planning	1	1	B:Senior Management Unrepresented
RE4004	Code Enforcement Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RC0104	Deputy Building Official	1	1	C:San Joaquin Management Assoc (SJCMA)
RP6030	Deputy Fire Warden	1	1	C:San Joaquin Management Assoc (SJCMA)
RI4006	Geographic Info Systems Program Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RE2003	Principal Planner	1	1	C:San Joaquin Management Assoc (SJCMA)
RE2004	Senior Planner	2	2	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	2	2	G:SEIU 1021 Office-Office Technical
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RE2002	Associate Planner	5	5	E:SEIU 1021 Professional
RC0102	Building Inspector II	6	6	F:SEIU 1021 Para-Professional
RE4002	Code Enforcement Officer II	7	7	H:SEIU 1021 Safety, Investigative & Custodial
RE0301	Development Services Senior Technician	1	1	F:SEIU 1021 Para-Professional
RE0300	Development Services Technician	5	5	F:SEIU 1021 Para-Professional
RP6035	Fire Prevention Inspector	1	1	F:SEIU 1021 Para-Professional
RI4102	Geographic Info Systems Specialist II	1	1	F:SEIU 1021 Para-Professional
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	2	2	G:SEIU 1021 Office-Office Technical
RE1101	Plan Check Engineer II	2	2	E:SEIU 1021 Professional
RI4203	Principal Geographic Info Sys Analyst	1	1	E:SEIU 1021 Professional
RC0103	Senior Building Inspector	3	3	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	5	5	G:SEIU 1021 Office-Office Technical
RE1102	Senior Plan Check Engineer	1	1	R:SEIU 1021 Supervisors
RE4003	Sr Code Enforcement Officer	2	2	H:SEIU 1021 Safety, Investigative & Custodial
RI4202	Senior Geographic Info Sys Analyst	1	1	E:SEIU 1021 Professional
	Allocated Total	**61.0**	**61.0**	
	Temporary (FTE)	**1.0**	**0.5***	
	Position Total	**62.0**	**61.5***	

Budget Unit 2025700000 Sheriff-Public Administrator

RM0245	Chief Deputy Public Administrator	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	1	1	G:SEIU 1021 Office-Office Technical
RM0241	Deputy Public Administrator II	3	3	F:SEIU 1021 Para-Professional
	Allocated Total	**5.0**	**5.0**	

		Temporary (FTE)	**0.0**	**0.0**
		Position Total	**5.0**	**5.0**

Budget Unit 2025900000 Recorder-County Clerk

RM0910	Recorder-County Clerk Operations Mgr	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	0	1*	F:SEIU 1021 Para-Professional
RO3012	Accounting Technician II	1	0*	G:SEIU 1021 Office-Office Technical
RI1102	Dept Info Systems Analyst II	1	1	E:SEIU 1021 Professional
RO1000	Office Supervisor	1	1	R:SEIU 1021 Supervisors
RO4400	Recordable Documents Examiner	4	4	G:SEIU 1021 Office-Office Technical
RO4405	Recordable Documents Indexer	1	0*	G:SEIU 1021 Office-Office Technical
RO4450	Record-County Clerk Ops Supervisor	1	1	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	15	16*	G:SEIU 1021 Office-Office Technical
RO4401	Senior Recordable Documents Examiner	1	1	R:SEIU 1021 Supervisors
	Allocated Total	**26.0**	**26.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**26.0**	**26.0**	

Budget Unit 2026000000 Emergency Services

HB1800	Director of Emergency Operations	1	1	A:Executive Unrepresented
EB1805	Deputy Director of Emergency Operations	1	1	B:Senior Management Unrepresented
RO3011	Accounting Technician I	1	1	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	0	1*	G:SEIU 1021 Office-Office Technical
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RP0602	Emergency Planner	3	3	F:SEIU 1021 Para-Professional
RB0205	Public Information Specialist	1	1	F:SEIU 1021 Para-Professional
RP0604	Senior Emergency Planner	2	2	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	1	1	G:SEIU 1021 Office-Office Technical
	Allocated Total	**11.0**	**12.0***	
	Temporary (FTE)	**1.3**	**0.0***	
	Position Total	**12.3**	**12.0***	

Budget Unit 3030101000 Public Works-Administration

HC1100	Director of Public Works	1	1	A:Executive Unrepresented
EC2101	Deputy Director-Public Works	3	3	B:Senior Management Unrepresented
EC2102	Public Works Business Administrator	1	1	B:Senior Management Unrepresented
RB3010	Accounting Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	0	1*	C:San Joaquin Management Assoc (SJCMA)
RM0224	Management Services Administrator	0	1*	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	2	4*	F:SEIU 1021 Para-Professional
RB4003	Accountant III	1	2*	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	2	7*	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RI4201	Associate Geographic Info Sys Analyst	1	1	E:SEIU 1021 Professional
RO6120	Department Payroll Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO2060	Executive Secretary	1	1	G:SEIU 1021 Office-Office Technical
RI4102	Geographic Info Systems Specialist II	1	1	F:SEIU 1021 Para-Professional
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	0	1*	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RI4203	Principal Geographic Info Sys Analyst	1	1	E:SEIU 1021 Professional
RO1050	Public Works Records Supervisor	1	0*	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	6	5*	G:SEIU 1021 Office-Office Technical
	Allocated Total	**29.0**	**38.0***	
	Temporary (FTE)	**3.0**	**2.3***	
	Position Total	**32.0**	**40.3***	

Budget Unit 3030103000 Public Works-Engineering

EC2165	Engineering Services Manager	2	2	B:Senior Management Unrepresented
RB6601	Engineering Program Manager	0	1*	C:San Joaquin Management Assoc (SJCMA)
RE1005	Engineer V	3	3	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RE2004	Senior Planner	1	1	C:San Joaquin Management Assoc (SJCMA)
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB6002	Administrative Assistant II	3	3	F:SEIU 1021 Para-Professional
RE5001	Assistant Real Property Agent	1	1	F:SEIU 1021 Para-Professional
RE2002	Associate Planner	1	1	E:SEIU 1021 Professional
RE5002	Associate Real Property Agent	1	1	F:SEIU 1021 Para-Professional
RE0112	Engineering Assistant II	17	17	F:SEIU 1021 Para-Professional
RE0113	Engineering Assistant III	3	3	F:SEIU 1021 Para-Professional
RE1004	Engineer IV	16	16	E:SEIU 1021 Professional
RE3001	Licensed Land Surveyor	1	1	E:SEIU 1021 Professional
RB6512	Management Analyst II	2	2	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RE0101	Senior Engineering Aide	11	11	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	2	2	G:SEIU 1021 Office-Office Technical
	Allocated Total	**67.0**	**68.0***	
	Temporary (FTE)	**2.7**	**3.0***	
	Position Total	**69.7**	**71.0***	

Budget Unit 3030105000 Public Works-Road Maint

RM0330	Maintenance Superintendent	1	1	C:San Joaquin Management Assoc (SJCMA)
RC1000	Public Works Maintenance Manager	5	5	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	1	0*	F:SEIU 1021 Para-Professional
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RC1006	Bridge Maintenance Foreman	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0502	Bridge Maintenance Worker	4	4	I:SEIU 1021 Trades, Labor & Institutional
RC1503	Bridge Tender	1	1	I:SEIU 1021 Trades, Labor & Institutional
RE0112	Engineering Assistant II	1	1	F:SEIU 1021 Para-Professional
RC1005	Equipment Operator Foreman	4	4	I:SEIU 1021 Trades, Labor & Institutional
RC0651	Equipment Operator I	21	21	I:SEIU 1021 Trades, Labor & Institutional
RC0652	Equipment Operator II	8	8	I:SEIU 1021 Trades, Labor & Institutional
RC0501	Highway Maintenance Worker	38	38	I:SEIU 1021 Trades, Labor & Institutional
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	2	2	G:SEIU 1021 Office-Office Technical
RC2011	Storekeeper I	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC1003	Traffic Foreman	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0510	Traffic Sign Fabricator	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0551	Traffic Striper Operator I	2	2	I:SEIU 1021 Trades, Labor & Institutional
RC0552	Traffic Striper Operator II	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0507	Tree Crew Supervisor	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0506	Tree Crew Worker	3	3	I:SEIU 1021 Trades, Labor & Institutional
	Allocated Total	**99.0**	**98.0***	
	Temporary (FTE)	**5.2**	**6.6***	
	Position Total	**104.2**	**104.6***	

Budget Unit 3030108000 Public Works-Public Services

EC2165	Engineering Services Manager	1	1	B:Senior Management Unrepresented
RE0112	Engineering Assistant II	2	2	F:SEIU 1021 Para-Professional
RE1004	Engineer IV	2	2	E:SEIU 1021 Professional
RE0101	Senior Engineering Aide	1	1	F:SEIU 1021 Para-Professional
	Allocated Total	**6.0**	**6.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**6.0**	**6.0**	

Budget Unit 3030900000 Community Infra-Engineering Svs

RE1005	Engineer V	1	1	C:San Joaquin Management Assoc (SJCMA)
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RE0112	Engineering Assistant II	1	1	F:SEIU 1021 Para-Professional

RE0113	Engineering Assistant III	1	1	F:SEIU 1021 Para-Professional
RE1004	Engineer IV	2	2	E:SEIU 1021 Professional
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
	Allocated Total	**7.0**	**7.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**7.0**	**7.0**	

Budget Unit 4040300000 Behavioral Health- Pharmacy

RH4355	Pharmacist	1	0*	E:SEIU 1021 Professional
RH4350	Pharmacist - Clinical	1	0*	E:SEIU 1021 Professional
RH4331	Pharmacy Supervisor	1	0*	R:SEIU 1021 Supervisors
RH4454	Pharmacy Tech III Supervisor	1	0*	R:SEIU 1021 Supervisors
RH4453	Pharmacy Technician III	5	0*	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	2	0*	G:SEIU 1021 Office-Office Technical
	Allocated Total	**11.0**	**0.0***	
	Temporary (FTE)	**3.8**	**0.0***	
	Position Total	**14.8**	**0.0***	

Budget Unit 4040500000 Behavioral Health Services

ES2312	Deputy Director-BHS-Clinical	3	5*	B:Senior Management Unrepresented
RS2014	Chief Mental Health Clinician	27	28*	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RH1320	Nursing Dept Manager - Ambulatory	1	1	C:San Joaquin Management Assoc (SJCMA)
RM1122	Substance Abuse Program Manager	0	5*	C:San Joaquin Management Assoc (SJCMA)
RB6002	Administrative Assistant II	2	2	F:SEIU 1021 Para-Professional
RB6001	Administrative Assistant I	2	2	F:SEIU 1021 Para-Professional
RH2505	Chief Psychiatric Technician	8	8	R:SEIU 1021 Supervisors
RS5002	Employment Training Specialist II	1	1	F:SEIU 1021 Para-Professional
RF0103	Food Service Worker III	0	1*	I:SEIU 1021 Trades, Labor & Institutional
RB6512	Management Analyst II	7	7	F:SEIU 1021 Para-Professional
RH1505	Mental Health Charge Nurse - Inpatient	20	21*	M:California Nurses Association (C.N.A.)
RS2012	Mental Health Clinician II	120	123*	E:SEIU 1021 Professional
RS2013	Mental Health Clinician III	32	33*	R:SEIU 1021 Supervisors
RS2035	Mental Health Court Liaison	1	1	F:SEIU 1021 Para-Professional
RS2022	Mental Health Interpreter II	8	8	F:SEIU 1021 Para-Professional
RS2051	Mental Health Outreach Worker	58	55*	F:SEIU 1021 Para-Professional
RS2002	Mental Health Specialist II	124	126*	F:SEIU 1021 Para-Professional
RS2003	Mental Health Specialist III	9	9	R:SEIU 1021 Supervisors
RS2053	MH Consumer Outreach Coordinator	1	2*	R:SEIU 1021 Supervisors
RH1166	Nurse Practitioner II -Ambulatory	2	2	M:California Nurses Association (C.N.A.)
RO6115	Office Assistant Specialist	13	14*	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	1	2*	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	7	8*	R:SEIU 1021 Supervisors
RS0302	Perinatal Child Care Worker	0	4*	F:SEIU 1021 Para-Professional
RH4355	Pharmacist	0	1*	E:SEIU 1021 Professional
RH4350	Pharmacist - Clinical	0	1*	E:SEIU 1021 Professional
RH4454	Pharmacy Tech III Supervisor	0	1*	R:SEIU 1021 Supervisors
RH4453	Pharmacy Technician III	0	3*	F:SEIU 1021 Para-Professional
RH4331	Pharmacy Supervisor	0	1*	R:SEIU 1021 Supervisors
EH8001	Physician Manager	1	1	S:Physician Management Unrepresented
RS3013	Protective Services Social Worker III	2	2	F:SEIU 1021 Para-Professional
RH7800	Psychiatric Rehab Therapy Assistant	3	3	F:SEIU 1021 Para-Professional
EH8003	Psychiatrist	17	17	P:Union of American Physicians & Dentists (UAPD)
RH6601	Rehabilitation Therapist I	1	1	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	62	65*	G:SEIU 1021 Office-Office Technical
RH2502	Senior Psychiatric Technician	50	55*	F:SEIU 1021 Para-Professional
RS1023	Sub Abuse Program Supervisor	0	7*	R:SEIU 1021 Supervisors
RS1022	Substance Abuse Counselor II	8	61*	F:SEIU 1021 Para-Professional
	Allocated Total	**592.0**	**688.0***	
	Temporary (FTE)	**84.9**	**99.7***	
	Position Total	**676.9**	**787.7***	

Budget Unit 4040600000 Substance Use Disorder Services				
ES2312	Deputy Director-BHS-Clinical	1	0*	B:Senior Management Unrepresented
RS2014	Chief Mental Health Clinician	1	0*	C:San Joaquin Management Assoc (SJCMA)
RM1122	Substance Abuse Program Manager	5	0*	C:San Joaquin Management Assoc (SJCMA)
RF0103	Food Service Worker III	1	0*	I:SEIU 1021 Trades, Labor & Institutional
RS2012	Mental Health Clinician II	4	0*	E:SEIU 1021 Professional
RO6115	Office Assistant Specialist	1	0*	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	1	0*	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	1	0*	R:SEIU 1021 Supervisors
RS0302	Perinatal Child Care Worker	4	0*	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	8	0*	G:SEIU 1021 Office-Office Technical
RH2502	Senior Psychiatric Technician	2	0*	F:SEIU 1021 Para-Professional
RS1023	Substance Abuse Program Supervisor	7	0*	R:SEIU 1021 Supervisors
RS1022	Substance Abuse Counselor II	53	0*	F:SEIU 1021 Para-Professional
	Allocated Total	**89.0**	**0.0***	
	Temporary (FTE)	**21.0**	**0.0***	
	Position Total	**110.0**	**0.0***	

Budget Unit 4040700000 Behavioral Health Admin				
HS2000	Chief Deputy Director-BHS	1	1	A:Executive Unrepresented
ES2310	Deputy Director-BHS-Administrative	1	1	B:Senior Management Unrepresented
ES2312	Deputy Director-BHS-Clinical	2	1*	B:Senior Management Unrepresented
ES2300	Senior Deputy Director-BHS	1	1	B:Senior Management Unrepresented
ES2313	Senior Deputy Director-BHS-Clinical	1	1	B:Senior Management Unrepresented
RB3010	Accounting Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RS2014	Chief Mental Health Clinician	2	2	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	3	4*	C:San Joaquin Management Assoc (SJCMA)
RH1300	Nursing Department Manager - Inpatient	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	1	1	F:SEIU 1021 Para-Professional
RB4003	Accountant III	5	5	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	8	8	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	7	8*	G:SEIU 1021 Office-Office Technical
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RO2050	Administrative Secretary	1	1	G:SEIU 1021 Office-Office Technical
RB6205	Business Analyst II	0	2*	F:SEIU 1021 Para-Professional
RB6210	Contracts Analyst	0	1*	F:SEIU 1021 Para-Professional
RB6211	Contracts Supervisor	1	1	R:SEIU 1021 Supervisors
RC0402	Crafts Worker II	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0403	Crafts Worker III	3	4*	I:SEIU 1021 Trades, Labor & Institutional
RC0404	Crafts Worker IV	1	1	R:SEIU 1021 Supervisors
RB5500	Departmental Personnel Analyst	1	1	D:Confidential Unrepresented
RO6120	Department Payroll Specialist	1	1	G:SEIU 1021 Office-Office Technical
RF0300	Housekeeping Service Worker	9	9	I:SEIU 1021 Trades, Labor & Institutional
RF0301	Lead Housekeeper	1	1	R:SEIU 1021 Supervisors
RB6512	Management Analyst II	8	8	F:SEIU 1021 Para-Professional
RO4202	Medical Records Technician II	0	2*	G:SEIU 1021 Office-Office Technical
RO4203	Medical Records Technician III	1	1	R:SEIU 1021 Supervisors
RH1505	Mental Health Charge Nurse - Inpatient	2	2	M:California Nurses Association (C.N.A.)
RS2012	Mental Health Clinician II	2	3*	E:SEIU 1021 Professional
RS2013	Mental Health Clinician III	2	2	R:SEIU 1021 Supervisors
RS2003	Mental Health Specialist III	1	1	R:SEIU 1021 Supervisors
RB6515	Mental Health Support Services Coordinator	1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	4	6*	G:SEIU 1021 Office-Office Technical
RC4001	Office Building Engineer	1	1	I:SEIU 1021 Trades, Labor & Institutional
RO2000	Office Secretary	2	2	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	2	2	R:SEIU 1021 Supervisors
RO6700	Office Technician/Coordinator	0	1*	G:SEIU 1021 Office-Office Technical
EH8001	Physician Manager	1	1	S:Physician Management Unrepresented
RO6110	Senior Office Assistant	10	10	G:SEIU 1021 Office-Office Technical

RH2502	Senior Psychiatric Technician	3	3	F:SEIU 1021 Para-Professional
RC2001	Stock Clerk II	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC2011	Storekeeper I	1	1	I:SEIU 1021 Trades, Labor & Institutional
RS1023	Substance Abuse Program Supervisor	1	0*	R:SEIU 1021 Supervisors
	Allocated Total	**98.0**	**108.0***	
	Temporary (FTE)	**15.4**	**16.6***	
	Position Total	**113.4**	**124.6***	

Budget Unit 4040800000 Utility Districts

RM0360	Utility District Assistant Superintendent	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0340	Utility District Superintendent	1	1	C:San Joaquin Management Assoc (SJCMA)
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RE0112	Engineering Assistant II	1	1	F:SEIU 1021 Para-Professional
RC0651	Equipment Operator I	1	1	I:SEIU 1021 Trades, Labor & Institutional
RO6110	Senior Office Assistant	1	1	G:SEIU 1021 Office-Office Technical
RC0515	Utility District Laboratory Tech	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0525	Utility District Maintenance Supervisor	2	2	I:SEIU 1021 Trades, Labor & Institutional
RC0522	Utility District Maintenance Worker II	15	15	I:SEIU 1021 Trades, Labor & Institutional
	Allocated Total	**24.0**	**24.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**24.0**	**24.0**	

Budget Unit 4041000000 Public Health Svs

EH2200	Chief Deputy Director-Public Health Services	1	1	A:Executive Unrepresented
ES2203	Assistant Health Officer	1	1	B:Senior Management Unrepresented
ES2201	Deputy Director-Public Health Services	1	1	B:Senior Management Unrepresented
EH4090	Director of Public Health Lab Services	2	2	B:Senior Management Unrepresented
ES2202	Public Health Officer	1	1	B:Senior Management Unrepresented
ES2200	Senior Deputy Director-Public Health Services	2	2	B:Senior Management Unrepresented
RB3010	Accounting Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM1184	Epidemiology Program Manager	0	1*	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	4	4	C:San Joaquin Management Assoc (SJCMA)
RM0224	Management Services Administrator	1	1	C:San Joaquin Management Assoc (SJCMA)
RM1182	Program Coordinator-AIDS	1	1	C:San Joaquin Management Assoc (SJCMA)
RM1181	Program Coordinator-Public Health Education	1	1	C:San Joaquin Management Assoc (SJCMA)
RS7105	Program Coordinator WIC	1	1	C:San Joaquin Management Assoc (SJCMA)
RH1820	Program Manager-Public Health Nursing	2	2	C:San Joaquin Management Assoc (SJCMA)
RP0610	Public Health Emergency Prep Coordinator	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	1	1	F:SEIU 1021 Para-Professional
RB4003	Accountant III	1	1	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	3	3	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RB6001	Administrative Assistant I	2	2	F:SEIU 1021 Para-Professional
RO2050	Administrative Secretary	1	1	G:SEIU 1021 Office-Office Technical
RS4222	AIDS Case Worker	2	2	F:SEIU 1021 Para-Professional
RB6205	Business Analyst II	3	3	F:SEIU 1021 Para-Professional
RS0200	Case Manager	6	5*	E:SEIU 1021 Professional
RS0201	Case Manager Supervisor	1	2*	R:SEIU 1021 Supervisors
RS4110	Communicable Disease Investigator	30	30	F:SEIU 1021 Para-Professional
RI1104	Department Information Systems Analyst IV	1	1	E:SEIU 1021 Professional
RP0602	Emergency Planner	1	1	F:SEIU 1021 Para-Professional
RB6900	Epidemiologist	7	6*	E:SEIU 1021 Professional
RB6512	Management Analyst II	4	3*	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	2	2	R:SEIU 1021 Supervisors
RI0110	Office Systems Specialist	1	1	F:SEIU 1021 Para-Professional
RO6700	Office Technician/Coordinator	2	2	G:SEIU 1021 Office-Office Technical
RS4101	Public Health Educator	24	22*	E:SEIU 1021 Professional
RH4961	Public Health Lab Tech II	2	2	F:SEIU 1021 Para-Professional
RH4212	Public Health Microbiologst II	8	6*	E:SEIU 1021 Professional
RH8501	Public Health Nutritionist	2	2	E:SEIU 1021 Professional

RB0205	Public Information Specialist	1	1	F:SEIU 1021 Para-Professional
RS4115	Senior Communicable Disease Investigator	2	2	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	25	19*	G:SEIU 1021 Office-Office Technical
RH1813	Senior Public Health Nurse	31	29*	M:California Nurses Association (C.N.A.)
RS3005	Social Worker Supervisor	0	1*	R:SEIU 1021 Supervisors
RH4203	Senior Public Health Microbiologist	3	3	E:SEIU 1021 Professional
RC2001	Stock Clerk II	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC2011	Storekeeper I	1	1	I:SEIU 1021 Trades, Labor & Institutional
RB6905	Supervising Epidemiologist	1	1	R:SEIU 1021 Supervisors
RS4105	Supervising Public Health Educator	3	5*	R:SEIU 1021 Supervisors
RH1815	Supervising Public Health Nurse	2	2	M:California Nurses Association (C.N.A.)
RH4205	Supervising Public Health Microbiologis	1	1	R:SEIU 1021 Supervisors
RO4182	WIC Nutrition Assistant II	11	9*	G:SEIU 1021 Office-Office Technical
	Allocated Total	**208.0**	**196.0***	
	Temporary (FTE)	**15.1**	**8.9***	
	Position Total	**223.1**	**204.9***	

Budget Unit 4041200000 Conservator Services

EB3300	Public Guardian/Conservator	1	1	B:Senior Management Unrepresented
RS2033	Chief Deputy Public Guardian	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4003	Accountant III	1	1	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	5	5	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	3	3	G:SEIU 1021 Office-Office Technical
RS2032	Deputy Public Guardian II	8	9*	F:SEIU 1021 Para-Professional
RB6000	Junior Administrative Assistant	1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	4	4	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	4	4	G:SEIU 1021 Office-Office Technical
RC2011	Storekeeper I	1	1	I:SEIU 1021 Trades, Labor & Institutional
RS2034	Supervising Deputy Public Guardian	1	2*	R:SEIU 1021 Supervisors
	Allocated Total	**30.0**	**32.0***	
	Temporary (FTE)	**1.5**	**1.5**	
	Position Total	**31.5**	**33.5***	

Budget Unit 4041800000 Emergency Medical Service Agcy

EH2120	Emergency Medical Services Administrator	1	1	B:Senior Management Unrepresented
RH0250	Emergency Medical Services Coordinator	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	1	1	G:SEIU 1021 Office-Office Technical
RH0222	Emergency Medical Services Analyst	3	3	F:SEIU 1021 Para-Professional
RH0223	Emergency Medical Services Specialist	2	2	F:SEIU 1021 Para-Professional
RH0224	EMS Trauma Coordinator	2	2	M:California Nurses Association (C.N.A.)
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RH0160	Pre-Hospital Care Coordinator	2	1*	F:SEIU 1021 Para-Professional
RH0221	Regional Disaster Medical Health Specialist	1	1	F:SEIU 1021 Para-Professional
	Allocated Total	**14.0**	**13.0***	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**14.0**	**13.0***	

Budget Unit 4042000000 Environmental Health

HA1200	Director of Environmental Health	1	1	A:Executive Unrepresented
EA2300	Assistant Director - Environmental Health	1	1	B:Senior Management Unrepresented
RM0610	Environmental Health Program Coordinator	6	5*	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	1	1	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	3	3	G:SEIU 1021 Office-Office Technical
RP6012	Hazardous Material Specialist II	2	1*	H:SEIU 1021 Safety, Investigative & Custodial
RA0604	Lead Senior Registered Environmental Health Specialist	36	38*	E:SEIU 1021 Professional
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO1000	Office Supervisor	1	1	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	7	7	G:SEIU 1021 Office-Office Technical
	Allocated Total	**59.0**	**59.0**	
	Temporary (FTE)	**0.0**	**0.8***	
	Position Total	**59.0**	**59.8***	

Budget Unit 4045415000 California Childrens Services				
ES2203	Assistant Health Officer	1	1	B:Senior Management Unrepresented
RM0810	Childrens Medical Services Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RH6510	Therapy Services Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RS0200	Case Manager	1	1	E:SEIU 1021 Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	2	2	R:SEIU 1021 Supervisors
RH6205	Physical Therapist IV-Assistant Department Manager	11	11	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	17	17	G:SEIU 1021 Office-Office Technical
RH1813	Senior Public Health Nurse	11	11	M:California Nurses Association (C.N.A.)
	Allocated Total	**46.0**	**46.0**	
	Temporary (FTE)	**1.5**	**1.5**	
	Position Total	**47.5**	**47.5**	
Budget Unit 4049100000 Children & Families Program				
ES1500	First 5 San Joaquin Executive Director	1	1	B:Senior Management Unrepresented
RB4002	Accountant II	1	1	F:SEIU 1021 Para-Professional
RB4003	Accountant III	1	1	F:SEIU 1021 Para-Professional
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB6210	Contracts Analyst	6	6	F:SEIU 1021 Para-Professional
RB6211	Contracts Supervisor	1	1	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	1	1	G:SEIU 1021 Office-Office Technical
	Allocated Total	**12.0**	**12.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**12.0**	**12.0**	
Budget Unit 4049500000 Health Care Services Admin				
HH1100	Director Health Care Services	1	1	A:Executive Unrepresented
HH1105	Assistant Director- Health Care Services	1	1	A:Executive Unrepresented
EI2100	Chief Information Officer-Health Care Services	1	1	B:Senior Management Unrepresented
EM0250	Deputy Director-Health Care Services-Fiscal	1	1	B:Senior Management Unrepresented
RB3010	Accounting Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RI1011	Department Information Systems Manager	2	2	C:San Joaquin Management Assoc (SJCMA)
RO2050	Administrative Secretary	1	1	G:SEIU 1021 Office-Office Technical
RB6205	Business Analyst II	1	1	F:SEIU 1021 Para-Professional
RB5500	Departmental Personnel Analyst	1	1	D:Confidential Unrepresented
RI1202	Department Applications Analyst II	4	4	E:SEIU 1021 Professional
RI1203	Department Applications Analyst III	4	5*	E:SEIU 1021 Professional
RI1204	Department Applications Analyst IV	2	2	E:SEIU 1021 Professional
RI1102	Department Information Systems Analyst II	6	6	E:SEIU 1021 Professional
RI1103	Department Information Systems Analyst III	3	3	E:SEIU 1021 Professional
RI1104	Department Information Systems Analyst IV	3	3	E:SEIU 1021 Professional
RI1302	Department Information Systems Specialist II	1	1	F:SEIU 1021 Para-Professional
RI1303	Department Information Systems Specialist III	1	1	F:SEIU 1021 Para-Professional
RI1402	Department Information Systems Technician II	1	1	F:SEIU 1021 Para-Professional
RI0110	Office Systems Specialist	1	1	F:SEIU 1021 Para-Professional
	Allocated Total	**36.0**	**37.0***	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**36.0**	**37.0***	
Budget Unit 4049600000 Whole Person Care Program				
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	1	1	G:SEIU 1021 Office-Office Technical
RS4302	Community Health Outreach Worker	7	7	F:SEIU 1021 Para-Professional
RS2051	Mental Health Outreach Worker	0	1*	F:SEIU 1021 Para-Professional
RS2002	Mental Health Specialist II	1	2*	F:SEIU 1021 Para-Professional
RH1812	Public Health Nurse II	2	2	M:California Nurses Association (C.N.A.)
RO6110	Senior Office Assistant	3	3	G:SEIU 1021 Office-Office Technical
RS3001	Senior Social Worker	6	6	F:SEIU 1021 Para-Professional
RS3005	Social Worker Supervisor	1	1	R:SEIU 1021 Supervisors

	Allocated Total	**22.0**	**24.0***	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**22.0**	**24.0***	

Budget Unit 4049700000 Office Of The Medical Examiner

EP5350	Medical Examiner Operations Administrator	1	1	B:Senior Management Unrepresented
RP5020	Forensic Autopsy Technician	3	3	F:SEIU 1021 Para-Professional
RP5010	Medical Examiner Investigator	10	10	H:SEIU 1021 Safety, Investigative & Custodial
RO6110	Senior Office Assistant	3	3	G:SEIU 1021 Office-Office Technical
RP5015	Supervising Medical Examiner Investigator	2	2	R:SEIU 1021 Supervisors
	Allocated Total	**19.0**	**19.0**	
	Temporary (FTE)	**1.5**	**1.5**	
	Position Total	**20.5**	**20.5**	

Budget Unit 4049800000 San Joaquin Health Centers

RM0203	Clinic Services Coordinator	4	4	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	2	2	C:San Joaquin Management Assoc (SJCMA)
RM0630	Patient Access Services Manager - SJCC	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	1	1	F:SEIU 1021 Para-Professional
RB4003	Accountant III	1	1	F:SEIU 1021 Para-Professional
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RB6002	Administrative Assistant II	2	2	F:SEIU 1021 Para-Professional
RB6205	Business Analyst II	1	1	F:SEIU 1021 Para-Professional
RH8002	Clinical Dietitian II	0	1*	E:SEIU 1021 Professional
RS3043	Clinical Social Worker III	1	1	R:SEIU 1021 Supervisors
RS4302	Community Health Outreach Worker	2	5*	F:SEIU 1021 Para-Professional
RO4130	Credentialing Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO6120	Department Payroll Specialist	1	1	G:SEIU 1021 Office-Office Technical
RI1102	Department Information Systems Analyst II	1	1	E:SEIU 1021 Professional
RI1104	Department Information Systems Analyst IV	2	2	E:SEIU 1021 Professional
RI1302	Department Information Systems Specialist II	1	1	F:SEIU 1021 Para-Professional
RI1303	Department Information Systems Specialist III	1	1	F:SEIU 1021 Para-Professional
RB6512	Management Analyst II	0	1*	F:SEIU 1021 Para-Professional
RH3200	Medical Assistant	61	75*	F:SEIU 1021 Para-Professional
RO4212	Medical Coder-Certified	0	2*	F:SEIU 1021 Para-Professional
RS2012	Mental Health Clinician II	0	3*	E:SEIU 1021 Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	2	2	R:SEIU 1021 Supervisors
RI0110	Office Systems Specialist	3	3	F:SEIU 1021 Para-Professional
RO6700	Office Technician/Coordinator	4	4	G:SEIU 1021 Office-Office Technical
RH0200	Patient Registration Clerk	16	19*	G:SEIU 1021 Office-Office Technical
RH0300	Patient Services Representative	3	3	F:SEIU 1021 Para-Professional
RH4350	Pharmacist - Clinical	2	3*	E:SEIU 1021 Professional
EH8002	Physician	22	24*	P:Union of American Physicians & Dentists (UAPD)
EH8001	Physician Manager	2	2	S:Physician Management Unrepresented
RH1163	Senior Nurse Practitioner-Inpatient	2	2	M:California Nurses Association (C.N.A.)
RH1167	Senior Nurse Practitioner- Ambulatory	2	4*	M:California Nurses Association (C.N.A.)
RO6110	Senior Office Assistant	15	19*	G:SEIU 1021 Office-Office Technical
RS3001	Senior Social Worker	0	3*	F:SEIU 1021 Para-Professional
RH2002	Senior Licensed Vocational Nurse	4	4	F:SEIU 1021 Para-Professional
RH1126	Staff Nurse V- Assistant Nurse Department Manager-Ambulatory	8	10*	M:California Nurses Association (C.N.A.)
	Allocated Total	**172.0**	**213.0***	
	Temporary (FTE)	**42.0**	**38.3***	
	Position Total	**214.0**	**251.3***	

Budget Unit 5050101000 Human Services-Admin

HS1150	Director of Human Services	1	1	A:Executive Unrepresented
ES1155	Assist Director of Human Services	1	1	B:Senior Management Unrepresented
EB2100	Deputy Director of Human Services	5	5	B:Senior Management Unrepresented

RM0800	Child Welfare Division Chief	5	5	C:San Joaquin Management Assoc (SJCMA)
RI1011	Department Information Systems Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0700	Department Information Systems Administrator	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	5	5	C:San Joaquin Management Assoc (SJCMA)
RM0224	Management Services Administrator	1	1	C:San Joaquin Management Assoc (SJCMA)
RM1153	Program Manager	12	12	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	4	4	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	13	14*	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	3	3	G:SEIU 1021 Office-Office Technical
RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RO2050	Administrative Secretary	2	2	G:SEIU 1021 Office-Office Technical
RS0110	Benefits Systems Specialist	2	2	F:SEIU 1021 Para-Professional
RS0111	Benefits Systems Supervisor	1	1	R:SEIU 1021 Supervisors
RL2084	Child Protective Services Counsel IV	4	4	D:Confidential Unrepresented
RO4602	Collections Clerk II	4	3*	G:SEIU 1021 Office-Office Technical
RO1100	Collections Supervisor	1	1	R:SEIU 1021 Supervisors
RB6210	Contracts Analyst	5	5	F:SEIU 1021 Para-Professional
RB6211	Contracts Supervisor	1	1	R:SEIU 1021 Supervisors
RC0402	Crafts Worker II	1	1	I:SEIU 1021 Trades, Labor & Institutional
RB5500	Departmental Personnel Analyst	2	2	D:Confidential Unrepresented
RO6120	Department Payroll Specialist	3	3	G:SEIU 1021 Office-Office Technical
RI1203	Department Applications Analyst III	1	1	E:SEIU 1021 Professional
RI1302	Department Information Systems Specialist II	5	5	F:SEIU 1021 Para-Professional
RI1303	Department Information Systems Specialist III	1	1	F:SEIU 1021 Para-Professional
RS0105	Eligibility Supervisor	61	61	R:SEIU 1021 Supervisors
RS0102	Eligibility Worker II	431	431	F:SEIU 1021 Para-Professional
RS0103	Eligibility Worker III	29	30*	F:SEIU 1021 Para-Professional
RS5002	Employment Training Specialist II	34	34	F:SEIU 1021 Para-Professional
RS5003	Employment Training Supervisor	5	5	R:SEIU 1021 Supervisors
RO2060	Executive Secretary	1	1	G:SEIU 1021 Office-Office Technical
RS0180	Family Services Worker	2	2	F:SEIU 1021 Para-Professional
RS0122	HSA Program Supervisor II	5	5	R:SEIU 1021 Supervisors
RB6201	HSA Staff Analyst I	2	2	F:SEIU 1021 Para-Professional
RB6202	HSA Staff Analyst II	34	34	F:SEIU 1021 Para-Professional
RC1502	Lead Transportation Worker	1	1	H:SEIU 1021 Safety, Investigative & Custodial
RL0301	Legal Technician I	2	2	G:SEIU 1021 Office-Office Technical
RL0302	Legal Technician II	1	1	G:SEIU 1021 Office-Office Technical
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	12	12	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	2	2	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	14	14	R:SEIU 1021 Supervisors
RL0102	Paralegal II	2	2	F:SEIU 1021 Para-Professional
RB0205	Public Information Specialist	1	1	F:SEIU 1021 Para-Professional
RO1500	Senior Administrative Supervisor	2	2	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	172	173*	G:SEIU 1021 Office-Office Technical
RO7302	Senior Support Services Technician	1	1	G:SEIU 1021 Office-Office Technical
RS1075	Shelter Social Worker	2	2	H:SEIU 1021 Safety, Investigative & Custodial
RS3402	Social Worker II	50	50	F:SEIU 1021 Para-Professional
RS3404	Social Worker IV	3	3	F:SEIU 1021 Para-Professional
RS3410	Social Worker Supervisor I	11	11	R:SEIU 1021 Supervisors
RS3415	Social Worker Supervisor II	36	36	R:SEIU 1021 Supervisors
RS3405	Social Worker V	230	230	E:SEIU 1021 Professional
RC2001	Stock Clerk II	4	4	I:SEIU 1021 Trades, Labor & Institutional
RC2011	Storekeeper I	2	2	I:SEIU 1021 Trades, Labor & Institutional
RC2012	Storekeeper II	1	1	R:SEIU 1021 Supervisors
RO7301	Support Services Technician II	1	1	G:SEIU 1021 Office-Office Technical
RL2085	Supervising Child Protective Services Counsel	1	1	D:Confidential Unrepresented
RC1501	Transportation Worker	4	4	H:SEIU 1021 Safety, Investigative & Custodial
RL3041	Welfare Fraud Specialist II	4	4	H:SEIU 1021 Safety, Investigative & Custodial
	Allocated Total	**1,250.0**	**1,252.0***	
	Temporary (FTE)	**3.9**	**3.5***	

	Position Total	**1,253.9**	**1,255.5***	

Budget Unit 5053900000 Mary Graham Childrens Shelter

ES2150	Director Mary Graham Children Shelter	1	1	B:Senior Management Unrepresented
RM1145	Assistant Director - Mary Graham Children's Center	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	1	0*	G:SEIU 1021 Office-Office Technical
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RC0403	Crafts Worker III	1	1	I:SEIU 1021 Trades, Labor & Institutional
RF0300	Housekeeping Service Worker	1	1	I:SEIU 1021 Trades, Labor & Institutional
RB6202	HSA Staff Analyst II	2	2	F:SEIU 1021 Para-Professional
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	5	5	G:SEIU 1021 Office-Office Technical
RS1072	Shelter Counselor II	42	42	H:SEIU 1021 Safety, Investigative & Custodial
RS1075	Shelter Social Worker	8	8	H:SEIU 1021 Safety, Investigative & Custodial
RS1081	Shelter Supervisor I	7	7	H:SEIU 1021 Safety, Investigative & Custodial
RS1082	Shelter Supervisor II	4	4	H:SEIU 1021 Safety, Investigative & Custodial
RS3410	Social Worker Supervisor I	1	1	R:SEIU 1021 Supervisors
	Allocated Total	**76.0**	**75.0***	
	Temporary (FTE)	**3.7**	**2.7***	
	Position Total	**79.7**	**77.7***	

Budget Unit 5054101000 Dept Of Aging-Community Svs

RM1151	Adult Services Division Chief	1	1	C:San Joaquin Management Assoc (SJCMA)
RM1150	Community Services Program Manager	2	2	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	2	2	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	3	3	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	2	2	G:SEIU 1021 Office-Office Technical
RS7060	Aging Programs Coordinator	1	1	F:SEIU 1021 Para-Professional
RS7010	Community Recreation Coordinator	1	1	F:SEIU 1021 Para-Professional
RS7015	Community Social Services Assistant	8	8	F:SEIU 1021 Para-Professional
RS7020	Community Social Services Director	8	8	R:SEIU 1021 Supervisors
RE1400	Energy Program Specialist	6	6	F:SEIU 1021 Para-Professional
RS7070	HSA Program Coordinator	3	3	F:SEIU 1021 Para-Professional
RB6202	HSA Staff Analyst II	1	1	F:SEIU 1021 Para-Professional
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	9	8*	G:SEIU 1021 Office-Office Technical
RS3402	Social Worker II	7	7	F:SEIU 1021 Para-Professional
RS3410	Social Worker Supervisor I	2	2	R:SEIU 1021 Supervisors
RS7090	Senior Information & Assistance Specialist	3	3	F:SEIU 1021 Para-Professional
RC0302	Senior Weatherization Specialist	3	3	I:SEIU 1021 Trades, Labor & Institutional
RC2011	Storekeeper I	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0300	Weatherization Program Supervisor	1	1	R:SEIU 1021 Supervisors
	Allocated Total	**65.0**	**64.0***	
	Temporary (FTE)	**20.0**	**19.3***	
	Position Total	**85.0**	**83.3***	

Budget Unit 5055103000 Employ Economic Develop Dept

HS1250	Director Employment & Economic Development	1	1	A:Executive Unrepresented
ES2260	Deputy Director-Employment & Training	2	2	B:Senior Management Unrepresented
RM1173	EEDD Administrative Services Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM1171	EEDD Division Manager	3	3	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	2	2	F:SEIU 1021 Para-Professional
RB4003	Accountant III	1	1	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	4	4	G:SEIU 1021 Office-Office Technical
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RI1102	Department Information Systems Analyst II	2	2	E:SEIU 1021 Professional
RI1103	Department Information Systems Analyst III	1	1	E:SEIU 1021 Professional
RI1104	Department Information Systems Analyst IV	1	1	E:SEIU 1021 Professional
RB6302	EEDD Analyst II	5	5	F:SEIU 1021 Para-Professional
RB6303	EEDD Analyst III	2	2	F:SEIU 1021 Para-Professional

RB0615	EEDD Business Retention Expansion Specialist	2	2	F:SEIU 1021 Para-Professional
RS5512	EEDD Employment Services Specialist II	5	5	F:SEIU 1021 Para-Professional
RC2015	EEDD Facilities Coordinator	1	1	R:SEIU 1021 Supervisors
RS5502	EEDD Intake & Referral Specialist II	6	6	G:SEIU 1021 Office-Office Technical
RS5002	Employment Training Specialist II	29	31*	F:SEIU 1021 Para-Professional
RS5003	Employment Training Supervisor	6	6	R:SEIU 1021 Supervisors
RO2060	Executive Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO2000	Office Secretary	1	1	G:SEIU 1021 Office-Office Technical
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	7	7	G:SEIU 1021 Office-Office Technical
RC2001	Stock Clerk II	1	1	I:SEIU 1021 Trades, Labor & Institutional
	Allocated Total	**87.0**	**89.0***	
	Temporary (FTE)	**12.9**	**12.9**	
	Position Total	**99.9**	**101.9***	

Budget Unit 5055246000 Neighborhood Preservation

ES1400	Program Administrator - Homeless Initiatives	1	1	B:Senior Management Unrepresented
RM0226	Management Analyst III	2	2	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	1	1	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	1	1	G:SEIU 1021 Office-Office Technical
RC0202	Housing Rehabilitation Specialist II	1	2*	I:SEIU 1021 Trades, Labor & Institutional
RB6512	Management Analyst II	2	2	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	1	1	G:SEIU 1021 Office-Office Technical
	Allocated Total	**11.0**	**12.0***	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**11.0**	**12.0***	

Budget Unit 5055600000 Veterans Service Office

EB2156	Deputy Director Veterans Services	1	1	B:Senior Management Unrepresented
RS2002	Mental Health Specialist II	1	1	F:SEIU 1021 Para-Professional
RO6700	Office Technician/Coordinator	1	1	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	2	2	G:SEIU 1021 Office-Office Technical
RB0803	Supervising Veterans Service Representative	1	1	R:SEIU 1021 Supervisors
RB0802	Veterans Service Representative II	8	8	F:SEIU 1021 Para-Professional
	Allocated Total	**14.0**	**14.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**14.0**	**14.0**	

Budget Unit 6061500000 Cooperative Extension

RB6001	Administrative Assistant I	1	1	F:SEIU 1021 Para-Professional
RA0101	Agricultural Field & LabTech II	1	1	I:SEIU 1021 Trades, Labor & Institutional
RO6110	Senior Office Assistant	2	2	G:SEIU 1021 Office-Office Technical
	Allocated Total	**4.0**	**4.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**4.0**	**4.0**	

Budget Unit 7070300000 Parks And Recreation

EC2202	Parks Administrator	1	1	B:Senior Management Unrepresented
RC0803	Park Maintenance Supervisor	1	1	C:San Joaquin Management Assoc (SJCMA)
RA0702	Zoo & Interpretive Services Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3012	Accounting Technician II	1	1	G:SEIU 1021 Office-Office Technical
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RA0705	Animal Care Specialist	6	6	F:SEIU 1021 Para-Professional
RA0720	Education & Interpretive Services Coordinator	0	1*	F:SEIU 1021 Para-Professional
RP0730	Labor Crew Leader	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC3003	Park Equipment Mechanic	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0805	Park Fee Coordinator	1	1	I:SEIU 1021 Trades, Labor & Institutional
RM0100	Parks Marketing & Promotion Specialist	1	1	E:SEIU 1021 Professional
RC0800	Park Worker	19	19	I:SEIU 1021 Trades, Labor & Institutional

RA0710	Senior Animal Care Specialist	1	1	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	2	2	G:SEIU 1021 Office-Office Technical
RC0801	Senior Park Worker	3	3	R:SEIU 1021 Supervisors
RM0140	Zoo Curator	1	1	R:SEIU 1021 Supervisors
	Allocated Total	**41.0**	**42.0***	
	Temporary (FTE)	**9.1**	**15.4***	
	Position Total	**50.1**	**57.4***	

Budget Unit 8190000000 Fleet Services

RC1016	Fleet Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	3	0*	G:SEIU 1021 Office-Office Technical
RC1001	Automotive Maintenance Foreman	2	2	R:SEIU 1021 Supervisors
RC3000	Automotive Mechanic	11	11	I:SEIU 1021 Trades, Labor & Institutional
RC1002	Equipment Maintenance Foreman	1	1	R:SEIU 1021 Supervisors
RC2025	Equipment Parts Room Supervisor	1	1	R:SEIU 1021 Supervisors
RC0601	Equipment Service Worker I	4	5*	I:SEIU 1021 Trades, Labor & Institutional
RC0602	Equipment Service Worker II	4	4	I:SEIU 1021 Trades, Labor & Institutional
RC0603	Equipment Service Worker III	2	2	I:SEIU 1021 Trades, Labor & Institutional
RC2024	Fleet Parts Specialist	3	3	I:SEIU 1021 Trades, Labor & Institutional
RC1551	Garage Attendant	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC3001	Heavy Equipment Mechanic	7	7	I:SEIU 1021 Trades, Labor & Institutional
RB6512	Management Analyst II	1	2*	F:SEIU 1021 Para-Professional
RC1565	Motor Pool Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO6700	Office Technician/Coordinator	0	1*	G:SEIU 1021 Office-Office Technical
RO6110	Senior Office Assistant	0	1*	G:SEIU 1021 Office-Office Technical
	Allocated Total	**43.0**	**44.0***	
	Temporary (FTE)	**0.4**	**0.0***	
	Position Total	**43.4**	**44.0***	

Budget Unit 8240000000 Information Systems Div-ISF

HI1400	Information Systems Director	1	1	A:Executive Unrepresented
EI2400	Information Systems Assistant Director	2	2	B:Senior Management Unrepresented
RI1011	Department Information Systems Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	1	1	C:San Joaquin Management Assoc (SJCMA)
RO3011	Accounting Technician I	1	1	G:SEIU 1021 Office-Office Technical
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RB6205	Business Analyst II	1	1	F:SEIU 1021 Para-Professional
RI1102	Department Information Systems Analyst II	3	3	E:SEIU 1021 Professional
RI1302	Department Information Systems Specialist II	2	2	F:SEIU 1021 Para-Professional
RI1004	Information Systems Analyst IV	64	66*	E:SEIU 1021 Professional
RI1005	Information Systems Analyst V	8	8	E:SEIU 1021 Professional
RI1505	Information Systems Analyst V	2	2	D:Confidential Unrepresented
RI1010	Information Systems Manager	4	4	D:Confidential Unrepresented
RI1510	Information Systems Analyst VSecurity Officer	2	2	E:SEIU 1021 Professional
RI1322	Info Systems Specialist II	2	2	F:SEIU 1021 Para-Professional
RI1323	Info Systems Specialist III	7	7	F:SEIU 1021 Para-Professional
RO6110	Senior Office Assistant	1	1	G:SEIU 1021 Office-Office Technical
	Allocated Total	**103.0**	**105.0***	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**103.0**	**105.0***	

Budget Unit 8260000000 Central Telephone

RI1010	Information Systems Manager	1	1	D:Confidential Unrepresented
RI1004	Information Systems Analyst IV	2	2	E:SEIU 1021 Professional
RI1323	Information Systems Specialist III	1	1	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
	Allocated Total	**5.0**	**5.0**	
	Temporary (FTE)	**0.0**	**0.0**	
	Position Total	**5.0**	**5.0**	

Budget Unit 9210000000 SW Enterprise Fund-Rollup				
EC2160	Integrated Waste Manager	1	1	B:Senior Management Unrepresented
RE1005	Engineer V	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	2	2	C:San Joaquin Management Assoc (SJCMA)
RM0325	Solid Waste Operations Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RC1007	Solid Waste Site Manager	2	2	C:San Joaquin Management Assoc (SJCMA)
RB4002	Accountant II	1	0*	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	2	0*	G:SEIU 1021 Office-Office Technical
RB6002	Administrative Assistant II	3	3	F:SEIU 1021 Para-Professional
RO3000	Cashier Clerk	8	8	G:SEIU 1021 Office-Office Technical
RE1004	Engineer IV	2	2	E:SEIU 1021 Professional
RC1002	Equipment Maintenance Foreman	1	1	R:SEIU 1021 Supervisors
RC1005	Equipment Operator Foreman	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0651	Equipment Operator I	4	4	I:SEIU 1021 Trades, Labor & Institutional
RC0652	Equipment Operator II	6	6	I:SEIU 1021 Trades, Labor & Institutional
RC0603	Equipment Service Worker III	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC2023	Fleet Parts Specialist Trainee	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC3001	Heavy Equipment Mechanic	4	4	I:SEIU 1021 Trades, Labor & Institutional
RC0740	Household Hazardous Waste Operations Coordinator	1	1	I:SEIU 1021 Trades, Labor & Institutional
RB6512	Management Analyst II	3	3	F:SEIU 1021 Para-Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	3	3	R:SEIU 1021 Supervisors
RO6110	Senior Office Assistant	2	2	G:SEIU 1021 Office-Office Technical
RC1581	Senior Transfer Truck Driver	1	1	R:SEIU 1021 Supervisors
RC0720	Solid Waste Recovery Supervisor	5	5	R:SEIU 1021 Supervisors
RC0710	Solid Waste Recovery Worker	20	20	I:SEIU 1021 Trades, Labor & Institutional
RC0715	Senior Solid Waste Recovery Worker	13	13	I:SEIU 1021 Trades, Labor & Institutional
RC1580	Transfer Truck Driver	12	12	I:SEIU 1021 Trades, Labor & Institutional
RC0420	Welder	1	1	I:SEIU 1021 Trades, Labor & Institutional
	Allocated Total	**103.0**	**100.0***	
	Temporary (FTE)	**9.6**	**15.4***	
	Position Total	**112.6**	**115.4***	

Budget Unit 9221100000 S J General Hospital				
EH3101	Hospital Chief Executive Officer	1	1	A:Executive Unrepresented
EH3102	Hospital Chief Financial Officer	1	1	A:Executive Unrepresented
EH3103	Hospital Chief Nursing Officer	1	1	A:Executive Unrepresented
EM0610	Deputy Director-Case Management	1	1	B:Senior Management Unrepresented
EB5000	Deputy Director of Human Resources - Hospital	1	1	B:Senior Management Unrepresented
EH2106	Deputy Director II- San Joaquin General Hospital	1	1	B:Senior Management Unrepresented
EH2105	Deputy Director-SJGH Nursing	3	3	B:Senior Management Unrepresented
EH2150	Deputy Director-Trauma	1	1	B:Senior Management Unrepresented
EH2100	Deputy Finance Director-Health Care Services	2	2	B:Senior Management Unrepresented
EH2115	Perioperative Services Director	1	1	B:Senior Management Unrepresented
RB3010	Accounting Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0215	Assistant Manager of Admitting	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0204	Assistant Manager of Patient Financial Services	1	1	C:San Joaquin Management Assoc (SJCMA)
RH0175	Clinical Education Coordinator	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0203	Clinic Services Coordinator	2	1*	C:San Joaquin Management Assoc (SJCMA)
RH8005	Director of Clinical Dietetics	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0350	Facilities Manager-Health Care Services	1	1	C:San Joaquin Management Assoc (SJCMA)
RH0131	Health Information Administrator	1	1	C:San Joaquin Management Assoc (SJCMA)
RC2070	Hospital Materials Manager	1	0*	C:San Joaquin Management Assoc (SJCMA)
RH4330	Hospital Pharmacy Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0226	Management Analyst III	2	3*	C:San Joaquin Management Assoc (SJCMA)
RH0320	Manager of Admissions & Utilization Review	1	1	C:San Joaquin Management Assoc (SJCMA)
RH5200	Manager of Diagnostic Imaging	1	1	C:San Joaquin Management Assoc (SJCMA)
RF0204	Manager of Laundry Services	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0205	Manager of Patient Financial Services	1	1	C:San Joaquin Management Assoc (SJCMA)
RH5360	Manager of Respiratory Care	1	1	C:San Joaquin Management Assoc (SJCMA)
RM0860	Manager of Sterile Processing Services	1	1	C:San Joaquin Management Assoc (SJCMA)

RH0100	Medical Staff Coordinator	1	1	C:San Joaquin Management Assoc (SJCMA)
RH1320	Nursing Department Manager - Ambulatory	1	1	C:San Joaquin Management Assoc (SJCMA)
RH1300	Nursing Department Manager - Inpatient	10	10	C:San Joaquin Management Assoc (SJCMA)
RM0206	Residency Training Program Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RP0405	Security Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RH6510	Therapy Services Manager	1	1	C:San Joaquin Management Assoc (SJCMA)
RB4003	Accountant III	3	3	F:SEIU 1021 Para-Professional
RO3011	Accounting Technician I	3	4*	G:SEIU 1021 Office-Office Technical
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RO2050	Administrative Secretary	2	2	G:SEIU 1021 Office-Office Technical
RF0302	Assistant Manager of Housekeeping Services	1	1	R:SEIU 1021 Supervisors
RH4080	Assistant Clinical Lab Operations Manager	1	1	R:SEIU 1021 Supervisors
RC1013	Assistant Facilities Manager-Health Care Services	1	1	R:SEIU 1021 Supervisors
RH0130	Assistant Medical Records Admin	1	1	R:SEIU 1021 Supervisors
RH6490	Audiologist	2	2	E:SEIU 1021 Professional
RF0130	Baker	1	1	I:SEIU 1021 Trades, Labor & Institutional
RH0753	Biomedical EquipTechnician III	4	4	R:SEIU 1021 Supervisors
RB6205	Business Analyst II	9	9	F:SEIU 1021 Para-Professional
RH2050	Cardiac Monitor Technician	9	9	F:SEIU 1021 Para-Professional
RC4000	Central Plant Engineer	5	5	I:SEIU 1021 Trades, Labor & Institutional
RB6120	Charge Description Master Analyst	1	1	F:SEIU 1021 Para-Professional
MH7453	Chief Res Dept Family Prac-Ped	1	1	E:SEIU 1021 Professional
MH7456	Chief Res Dept Surgery	1	1	E:SEIU 1021 Professional
MH7452	Chief Resident- Internal Medic	1	1	E:SEIU 1021 Professional
RH8002	Clinical Dietitian II	6	6	E:SEIU 1021 Professional
RH4002	Clinical Lab Scientist II	17	17	E:SEIU 1021 Professional
RH4003	Clinical Lab Scientist III	6	6	R:SEIU 1021 Supervisors
RH1150	Clinical Nurse Specialist	1	1	M:California Nurses Association (C.N.A.)
RS3042	Clinical Social Worker II	10	10	E:SEIU 1021 Professional
RS3043	Clinical Social Worker III	1	1	R:SEIU 1021 Supervisors
RC0403	Crafts Worker III	9	9	I:SEIU 1021 Trades, Labor & Institutional
RC0404	Crafts Worker IV	1	1	R:SEIU 1021 Supervisors
RO4130	Credentialing Specialist	2	3*	G:SEIU 1021 Office-Office Technical
RC1500	Delivery Driver	1	2*	I:SEIU 1021 Trades, Labor & Institutional
RB5500	Departmental Personnel Analyst	3	3	D:Confidential Unrepresented
RO6120	Department Payroll Specialist	3	3	G:SEIU 1021 Office-Office Technical
RI1202	Department Applications Analyst II	2	1*	E:SEIU 1021 Professional
RI1203	Department Applications Analyst III	1	1	E:SEIU 1021 Professional
RI1204	Department Applications Analyst IV	4	3*	E:SEIU 1021 Professional
RI1103	Department Information Systems Analyst III	1	1	E:SEIU 1021 Professional
RI1104	Department Information Systems Analyst IV	2	2	E:SEIU 1021 Professional
RI1302	Department Information Systems Specialist II	5	6*	F:SEIU 1021 Para-Professional
RI1303	Department Information Systems Specialist III	2	2	F:SEIU 1021 Para-Professional
RH2060	Dialysis Patient Care Technician	18	18	F:SEIU 1021 Para-Professional
RH5010	Echocardiographic Technician	2	1*	F:SEIU 1021 Para-Professional
RC0410	Electrician	2	2	I:SEIU 1021 Trades, Labor & Institutional
RO2060	Executive Secretary	1	1	G:SEIU 1021 Office-Office Technical
RF0110	Food Service Assistant Director	1	1	R:SEIU 1021 Supervisors
RF0105	Food Service Supervisor	3	3	R:SEIU 1021 Supervisors
RF0103	Food Service Worker III	29	29	I:SEIU 1021 Trades, Labor & Institutional
RH0705	Hospital Attendant	15	15	F:SEIU 1021 Para-Professional
RC5011	Hospital Telephone Operator II	6	6	G:SEIU 1021 Office-Office Technical
RH0201	Hospital Unit Clerk	32	32	G:SEIU 1021 Office-Office Technical
RF0300	Housekeeping Service Worker	51	50*	I:SEIU 1021 Trades, Labor & Institutional
RH1235	Infection Control Coordinator	1	1	M:California Nurses Association (C.N.A.)
RH4901	Laboratory Assistant I	9	9	F:SEIU 1021 Para-Professional
RH4902	Laboratory Assistant II	9	9	F:SEIU 1021 Para-Professional
RH4903	Laboratory Assistant Supervisor	1	1	R:SEIU 1021 Supervisors
RF0201	Laundry Worker	7	7	I:SEIU 1021 Trades, Labor & Institutional
RF0301	Lead Housekeeper	3	4*	R:SEIU 1021 Supervisors
RF0203	Lead Laundry Worker	1	1	R:SEIU 1021 Supervisors

RH0301	Lead Patient Services Representative	1	1	F:SEIU 1021 Para-Professional
RB6512	Management Analyst II	1	1	F:SEIU 1021 Para-Professional
RB0206	Marketing & Business Development Administrator	0	1*	E:SEIU 1021 Professional
RH3200	Medical Assistant	41	41	F:SEIU 1021 Para-Professional
RO4212	Medical Coder-Certified	12	12	F:SEIU 1021 Para-Professional
RH4010	Medical Laboratory Technician	1	1	F:SEIU 1021 Para-Professional
RH0120	Medical Librarian	1	1	F:SEIU 1021 Para-Professional
RO4202	Medical Records Technician II	4	4	G:SEIU 1021 Office-Office Technical
RH4930	Medical Technician	1	1	F:SEIU 1021 Para-Professional
RH5103	Nuclear Medicine Specialist III	1	1	F:SEIU 1021 Para-Professional
RH1170	Nurse Midwife	6	6	M:California Nurses Association (C.N.A.)
RH3001	Nursing Assistant	48	64*	F:SEIU 1021 Para-Professional
RH6005	Occupational Therapist IV-Assistant Department Manager	3	3	R:SEIU 1021 Supervisors
RO6115	Office Assistant Specialist	22	21*	G:SEIU 1021 Office-Office Technical
RC4001	Office Building Engineer	2	3*	I:SEIU 1021 Trades, Labor & Institutional
RO2000	Office Secretary	3	3	G:SEIU 1021 Office-Office Technical
RO1000	Office Supervisor	7	7	R:SEIU 1021 Supervisors
RO6700	Office Technician/Coordinator	8	8	G:SEIU 1021 Office-Office Technical
RH3031	Operating Room Technician II	14	14	F:SEIU 1021 Para-Professional
RH3040	Orthopedic Technician	1	1	F:SEIU 1021 Para-Professional
RC0800	Park Worker	3	3	I:SEIU 1021 Trades, Labor & Institutional
RO1010	Patient Financial Services Supervisor	3	3	R:SEIU 1021 Supervisors
RH0200	Patient Registration Clerk	28	28	G:SEIU 1021 Office-Office Technical
RH0300	Patient Services Representative	11	11	F:SEIU 1021 Para-Professional
RH4410	Pharmaceutical Inventory Technician	1	2*	F:SEIU 1021 Para-Professional
RH4350	Pharmacist - Clinical	18	18	E:SEIU 1021 Professional
RH4331	Pharmacy Supervisor	2	2	R:SEIU 1021 Supervisors
RH4452	Pharmacy Technician II	4	4	F:SEIU 1021 Para-Professional
RH4453	Pharmacy Technician III	10	10	F:SEIU 1021 Para-Professional
EH8002	Physician	60	60	P:Union of American Physicians & Dentists (UAPD)
EH8001	Physician Manager	5	5	S:Physician Management Unrepresented
RH6205	Physical Therapist IV-Assistant Department Manager	11	11	R:SEIU 1021 Supervisors
RO4900	Purchasing Technician	3	4*	G:SEIU 1021 Office-Office Technical
RH1240	Quality Improvement Coordinator	1	1	M:California Nurses Association (C.N.A.)
RH5185	Radiologic Tech Educational Coordinator	1	1	F:SEIU 1021 Para-Professional
RH5003	Radiologic Technologist III-Mammography	26	26	F:SEIU 1021 Para-Professional
RH5180	Radiologic Technologist Instructor	1	1	F:SEIU 1021 Para-Professional
RH2075	Renal Dialysis Procedures Technician	2	2	F:SEIU 1021 Para-Professional
RO1141	ResidencyTraining Program Tech II	3	3	G:SEIU 1021 Office-Office Technical
MH7420	Resident Physician 4th Yr	72	72	E:SEIU 1021 Professional
RH5352	Respiratory Care Practitioner Supervisor	3	3	R:SEIU 1021 Supervisors
RH5353	Respiratory Care Practitioner II	29	34*	F:SEIU 1021 Para-Professional
RO4603	Senior Collections Clerk	2	2	G:SEIU 1021 Office-Office Technical
RH1163	Senior Nurse Practitioner	16	16	M:California Nurses Association (C.N.A.)
RO6110	Senior Office Assistant	64	65*	G:SEIU 1021 Office-Office Technical
RH3032	Senior Operating Room Technician	6	6	F:SEIU 1021 Para-Professional
RC0801	Senior Park Worker	0	1*	R:SEIU 1021 Supervisors
RH2010	Special Care Clinic Supervisor	1	1	R:SEIU 1021 Supervisors
RC5003	Special Systems Technician	2	2	I:SEIU 1021 Trades, Labor & Institutional
RH6405	Speech Therapist IV-Assistant Department Manager	1	1	R:SEIU 1021 Supervisors
RH6404	Speech Therapist IV-Clinical Specialist	3	3	E:SEIU 1021 Professional
RH2002	Senior Licensed Vocational Nurse	11	11	F:SEIU 1021 Para-Professional
RH1106	Staff NurseV-Assistant Department Manager-Inpatient	442	444*	M:California Nurses Association (C.N.A.)
RH0852	Sterile Processing Technician II	13	13	I:SEIU 1021 Trades, Labor & Institutional
RH0853	Sterile Processing Technician Supervisor	2	2	R:SEIU 1021 Supervisors
RC2001	Stock Clerk II	2	2	I:SEIU 1021 Trades, Labor & Institutional
RC2011	Storekeeper I	5	5	I:SEIU 1021 Trades, Labor & Institutional
RC2012	Storekeeper II	1	1	R:SEIU 1021 Supervisors
RH0820	Supply Distribution Technician	6	7*	I:SEIU 1021 Trades, Labor & Institutional
RH5005	Supervising Radiologic Technologist	2	2	R:SEIU 1021 Supervisors
RH0180	Surgery Resource Specialist	2	2	G:SEIU 1021 Office-Office Technical

RH0240	Trauma Registrar II	6	6	G:SEIU 1021 Office-Office Technical
RH5154	Ultrasound Specialist IV	6	7*	F:SEIU 1021 Para-Professional
	Allocated Total	**1,429.0**	**1,459.0***	
	Temporary (FTE)	**341.2**	**318.5***	
	Position Total	**1,770.2**	**1,777.5***	

Budget Unit 9230901000 Airport Enterprise

EB1305	Airport Director	1	1	A:Executive Unrepresented
EB1315	Airport Deputy Director	1	1	B:Senior Management Unrepresented
RB4003	Accountant III	1	1	F:SEIU 1021 Para-Professional
RB6002	Administrative Assistant II	1	1	F:SEIU 1021 Para-Professional
RP0500	Airport Operations Specialist	4	4	I:SEIU 1021 Trades, Labor & Institutional
RP0510	Airport Operations Supervisor	1	1	R:SEIU 1021 Supervisors
RP0525	Airport Security Coordinator	1	1	I:SEIU 1021 Trades, Labor & Institutional
RC0402	Crafts Worker II	1	0*	I:SEIU 1021 Trades, Labor & Institutional
RC0403	Crafts Worker III	3	3	I:SEIU 1021 Trades, Labor & Institutional
RC0404	Crafts Worker IV	1	1	R:SEIU 1021 Supervisors
RB0206	Marketing & Business Development Administrator	1	1	E:SEIU 1021 Professional
RO6115	Office Assistant Specialist	1	1	G:SEIU 1021 Office-Office Technical
	Allocated Total	**17.0**	**16.0***	
	Temporary (FTE)	**0.0**	**2.5***	
	Position Total	**17.0**	**18.5***	

Allocated Total	**7,384.0**	**7,572.0***
Temporary (FTE)	**733.7**	**718.0***
Position Total	**8,117.7**	**8,290.0***

APPENDIX

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record (Bond Register): The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful live extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget.

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as “personal services,” “expenses,” or “capital outlay.”

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, $14.80 per $1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.